

ENTERPRISE FUNDS

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Among these funds are Water Utility, Wastewater Utility, Storm Water Utility, Golf Course, Cemeteries, Ambulance and Mass Transit.

2015 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

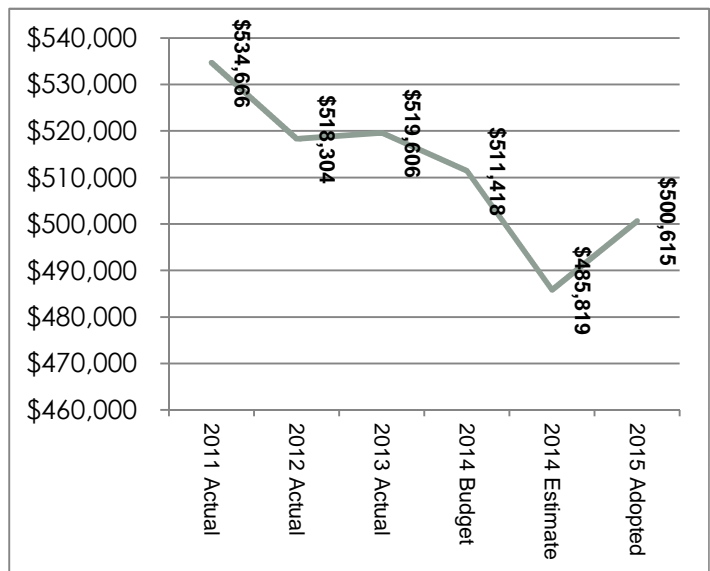
	2011 ACTUAL	2012 ACTUAL	2013 ACTUAL	2014 BUDGET	2014 ESTIMATE	2015 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:								
TAXES	(\$567,256)	(\$537,256)	(\$554,367)	(\$612,481)	(\$612,481)	(\$662,833)	(\$50,352)	8.22%
LICENSES & PERMITS	(\$72,120)	(\$6,620)	(\$33,030)	(\$1,000)	(\$675)	(\$1,000)	\$0	0.00%
FINES & FORFEITURES	(\$345,824)	(\$307,314)	(\$281,636)	(\$400,850)	(\$231,950)	(\$394,850)	\$6,000	-1.50%
INTERGOVT AIDS/GRANT	(\$1,522,552)	(\$1,120,924)	(\$1,149,224)	(\$1,150,681)	(\$1,120,481)	(\$1,152,375)	(\$1,694)	0.15%
CASH & PROPERTY INC.	(\$968,775)	(\$632,918)	(\$382,347)	(\$305,303)	(\$307,737)	(\$303,723)	\$1,580	-0.52%
DEPARTMENTAL EARNINGS	(\$14,682,354)	(\$15,217,123)	(\$14,719,779)	(\$15,207,308)	(\$14,833,830)	(\$15,063,357)	\$143,951	-0.95%
OTHER REVENUES	(\$193,927)	(\$132,667)	(\$26,981)	(\$247,872)	(\$239,482)	(\$11,590)	\$236,282	-95.32%
OTHER FINANCING SRCE	\$0	\$0	(\$317,572)	(\$483,808)	(\$69,703)	(\$802,321)	(\$318,513)	65.83%
TOTAL	(\$18,352,808)	(\$17,954,822)	(\$17,464,936)	(\$18,409,303)	(\$17,416,339)	(\$18,392,049)	\$17,254	-0.09%
EXPENDITURES:								
GOLF COURSE	\$534,666	\$518,304	\$519,606	\$511,418	\$485,819	\$500,615	(\$10,803)	-2.11%
CEMETERIES	\$314,151	\$320,290	\$343,810	\$336,574	\$316,070	\$326,107	(\$10,467)	-3.11%
WATER UTILITY	\$5,151,746	\$5,240,449	\$6,057,153	\$6,112,455	\$5,801,099	\$6,154,872	\$42,417	0.69%
WATER POLLUTION CONTROL	\$8,002,189	\$8,447,493	\$9,184,830	\$7,117,471	\$6,817,750	\$7,033,379	(\$84,092)	-1.18%
STORM WATER UTILITY	\$902,014	\$973,915	\$985,925	\$1,048,154	\$1,046,273	\$1,068,070	\$19,916	1.90%
AMBULANCE	\$999,879	\$1,060,310	\$1,189,300	\$1,231,857	\$1,170,619	\$1,230,135	(\$1,722)	-0.14%
MASS TRANSIT	\$2,226,954	\$2,161,698	\$2,189,479	\$2,051,374	\$1,871,653	\$2,078,871	\$27,497	1.34%
TOTAL	\$18,131,600	\$18,722,460	\$20,470,103	\$18,409,303	\$17,509,282	\$18,392,049	(\$17,254)	-0.09%

DEPARTMENT OF PUBLIC WORKS

2015 CITY OF БЕЛОIT OPERATING BUDGET

***Enterprise Fund –
KRUEGER-HASKELL GOLF
COURSE Description:***

Krueger-Haskell Municipal Golf course is a City owned and operated 18 hole course located on the west side of the city. The course is open from March to November each year. Prior to 2006 the Golf Course was operated by an outside contractor, but since 2006 the city has resumed operations with the exception of the food and beverage area which is operated by a contractual concessionaire that leases space within the clubhouse. During the last several years staff has devoted considerable time preparing the budget for the Krueger-Haskell Golf Course including reviewing and studying current trends in golf, and utilization levels at the Golf Course. Each year our fees have been reviewed and adjusted to ensure we remain competitive with other area courses as well as providing incentives to attract additional play. None of these efforts have proven to have a significant impact on generating revenues sufficient to operate the facility to its expected condition. As a result, we have included \$50,000 in the 2015 tax levy devoted to fund the Golf Course.



21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR: GOLF COURSE	2011 ACTUALS	2012 ACTUALS	2013 ACTUALS	2014 BUDGET	2014 ESTIMATE	2015 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES								
21707386 403001 TAXSUBSIDY	\$0	\$0	\$0	(\$50,000)	(\$50,000)	(\$50,000)	\$0	0.00%
GRANTS/AIDE								
21707386 436002 OPERATING GRANTS - FEDERAL	\$0	(\$903)	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY INC.								
21707386 4413 INTEREST	\$1,654	\$78	\$354	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS								
21707386 455205 DAILY FEES	(\$118,429)	(\$170,119)	(\$151,626)	(\$190,042)	(\$170,000)	(\$180,000)	\$10,042	-5.28%
21707386 455210 SEASON PAS	(\$76,529)	(\$99,436)	(\$101,328)	(\$105,018)	(\$95,000)	(\$105,018)	\$0	0.00%
21707386 455211 CARTPASS	(\$20,643)	(\$25,600)	(\$28,194)	(\$27,490)	(\$29,155)	(\$30,000)	(\$2,510)	9.13%
21707386 455213 CART RENT	(\$78,940)	(\$109,588)	(\$94,949)	(\$108,934)	(\$108,934)	(\$111,633)	(\$2,699)	2.48%
21707386 455214 STORAGE	(\$1,566)	(\$864)	(\$863)	(\$1,420)	(\$1,000)	(\$920)	\$500	-35.21%
21707386 455216 TRAIL FEES	(\$812)	(\$1,081)	(\$810)	(\$1,135)	(\$1,135)	(\$1,135)	\$0	0.00%
21707386 455217 OTHERFEES	(\$1,720)	(\$1,685)	(\$2,683)	(\$1,789)	(\$2,000)	(\$1,819)	(\$30)	1.68%
21707386 455275 8% CONCESS	(\$14,000)	(\$15,500)	(\$16,500)	(\$16,000)	(\$8,400)	(\$10,500)	\$5,500	-34.38%
21707386 4553 PRO SHOP	(\$3,919)	(\$7,070)	(\$5,375)	(\$8,000)	(\$8,000)	(\$8,000)	\$0	0.00%
OTHER REVENUES								
21707386 4699 OTHER INC	(\$500)	\$0	(\$2,780)	(\$1,590)	(\$1,590)	(\$1,590)	\$0	0.00%
TOTAL REVENUES	(\$315,403)	(\$431,768)	(\$404,754)	(\$511,418)	(\$475,214)	(\$500,615)	\$10,803	-2.11%
PERSONNEL SERVICES								
21707386 5110 REG PERSNL	\$70,915	\$73,078	\$75,178	\$76,320	\$76,320	\$77,622	\$1,302	1.71%
21707386 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$185	\$185	\$1,050	\$865	467.57%
21707386 5130 EXTRA PERS	\$82,752	\$71,170	\$74,798	\$69,577	\$65,000	\$73,201	\$3,624	5.21%
21707386 5150 OVERTIME	\$635	\$356	\$102	\$500	\$200	\$500	\$0	0.00%
21707386 5161 VACATION	\$742	\$171	\$3,044	\$0	\$0	\$0	\$0	0.00%
21707386 5191 WIS RETIRE	\$11,012	\$7,274	\$7,595	\$5,317	\$5,317	\$5,313	(\$4)	-0.08%
21707386 5192 WORK COMP	\$5,736	\$4,944	\$5,208	\$6,273	\$6,273	\$6,921	\$648	10.33%
21707386 519301 SOC SEC	\$9,654	\$8,961	\$9,339	\$9,020	\$9,020	\$9,378	\$358	3.97%
21707386 519302 MEDICARE	\$2,258	\$2,096	\$2,184	\$2,109	\$2,109	\$2,194	\$85	4.03%
21707386 5194 HOSP INS	\$17,415	\$22,248	\$20,797	\$21,867	\$21,867	\$21,867	\$0	0.00%
21707386 519401 VEBA	\$241	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
21707386 519405 OPEB INS	\$347	(\$746)	(\$634)	\$0	\$0	\$0	\$0	0.00%
21707386 5195 LIFE INS	\$176	\$217	\$231	\$173	\$173	\$291	\$118	68.21%
21707386 5196 UNEMPLOYMENT	\$17,367	\$13,484	\$13,333	\$17,500	\$17,500	\$15,000	(\$2,500)	-14.29%

21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR:		2011	2012	2013	2014	2014	2015	AMOUNT	PCT
GOLF COURSE		ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
CONTRACTUAL SERVICE									
21707386	5211 VEH. OPER	\$55,116	\$48,271	\$60,188	\$50,515	\$50,515	\$53,387	\$2,872	5.69%
21707386	5215 COMP/OFF M	\$512	\$1,464	\$1,567	\$2,044	\$2,000	\$1,809	(\$235)	-11.50%
21707386	5223 SCHOOL/SEM	\$1,464	\$1,068	\$40	\$800	\$500	\$800	\$0	0.00%
21707386	5225 PROF DUES	\$588	\$714	\$890	\$730	\$715	\$730	\$0	0.00%
21707386	5231 NOTICES	\$714	\$0	\$83	\$100	\$0	\$100	\$0	0.00%
21707386	5232 DUPL/DRAFT	\$0	\$247	\$719	\$1,210	\$1,210	\$1,210	\$0	0.00%
21707386	5241 CONT-LABOR	\$545	\$16,081	\$22,495	\$20,700	\$26,000	\$20,700	\$0	0.00%
21707386	5244 OTHER FEES	\$24,886	\$5,368	\$4,856	\$5,460	\$5,460	\$5,460	\$0	0.00%
21707386	5248 ADV/MARKT	\$4,877	\$13,876	\$12,970	\$8,600	\$8,600	\$8,600	\$0	0.00%
21707386	5249 CONTR-SECY	\$9,734	\$830	\$0	\$750	\$750	\$750	\$0	0.00%
21707386	5254 LEGAL SERVICES	\$373	\$1,859	\$0	\$0	\$946	\$0	\$0	0.00%
21707386	5255 PHYSICALS	\$420	\$0	\$0	\$380	\$0	\$380	\$0	0.00%
21707386	5257 COMPUTER S	\$0	\$3,542	\$2,443	\$2,880	\$3,000	\$2,880	\$0	0.00%
21707386	5261 STRUCT MAI	\$2,870	\$1,327	\$1,548	\$1,200	\$2,000	\$4,700	\$3,500	291.67%
21707386	5262 PAINT/CLEN	\$1,176	\$506	\$787	\$800	\$845	\$800	\$0	0.00%
21707386	5263 ELECTRICAL	\$868	\$245	\$622	\$500	\$500	\$1,000	\$500	100.00%
21707386	5264 PLUMBING	\$546	\$2,796	\$3,884	\$4,193	\$4,193	\$4,193	\$0	0.00%
21707386	5265 HEATING	\$5,546	\$18	\$685	\$500	\$750	\$500	\$0	0.00%
21707386	5271 TEL-LOCAL	\$461	\$4,364	\$3,131	\$3,737	\$3,737	\$3,497	(\$240)	-6.42%
21707386	5274 RADIO/COMM	\$5,230	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5284 INS-FIRE	\$3,834	\$1,400	\$1,590	\$2,257	\$2,257	\$2,405	\$148	6.56%
21707386	5285 INS-FLEET	\$1,915	\$2,153	\$2,013	\$1,484	\$3,742	\$1,485	\$1	0.07%
21707386	5286 INS-LIAB	\$2,556	\$3,024	\$2,700	\$2,764	\$2,764	\$2,394	(\$370)	-13.39%
21707386	5289 INS-OTHER	\$293	\$278	\$276	\$332	\$332	\$359	\$27	8.13%
MATERIALS & SUPPLIES									
21707386	5321 ELECTRICITY	\$20,428	\$22,713	\$19,516	\$21,500	\$20,000	\$21,500	\$0	0.00%
21707386	5322 GAS/HEAT	\$3,758	\$2,756	\$3,995	\$4,000	\$4,000	\$4,000	\$0	0.00%
21707386	5323 WATER	\$27,115	\$42,512	\$31,202	\$27,345	\$27,345	\$27,345	\$0	0.00%
21707386	5324 SEWER CHG	\$778	\$1,238	\$440	\$1,200	\$450	\$1,200	\$0	0.00%
21707386	5325 STORM WATER	\$4,039	\$4,388	\$4,092	\$4,000	\$4,000	\$4,000	\$0	0.00%
21707386	5331 POSTAGE	\$659	\$404	\$264	\$300	\$300	\$300	\$0	0.00%
21707386	5332 OFFICE/COM	\$324	\$752	\$199	\$200	\$200	\$200	\$0	0.00%
21707386	5343 GENL COMM	\$32,180	\$20,493	\$27,012	\$25,184	\$25,184	\$23,939	(\$1,245)	-4.94%
21707386	5346 MOTOR FUEL	\$13,919	\$9,020	\$11,866	\$10,000	\$10,000	\$12,000	\$2,000	20.00%
21707386	5347 UNIFORMS	\$303	\$380	\$358	\$1,000	\$500	\$1,000	\$0	0.00%
21707386	5349 PROSHOPEX	\$3,178	\$5,797	\$4,072	\$6,019	\$5,000	\$6,019	\$0	0.00%
FIXED EXPENSES									
21707386	5412 RENT/EQUIP	\$35,184	\$29,869	\$33,421	\$36,600	\$35,500	\$33,686	(\$2,914)	-7.96%
CAPITAL OUTLAY									
21707386	5533 OTHER>1000	\$0	\$16,500	\$0	\$0	\$0	\$0	\$0	0.00%
DEBT SERVICE									
21707386	5641 PRINC-CORP	\$0	\$0	\$0	\$7,529	\$7,529	\$12,747	\$5,218	69.31%
21707386	5642 INT-CORP	\$897	\$605	\$359	\$1,031	\$1,031	\$1,203	\$172	16.68%
DEPRECIATION									
21707386	5730 RES-VEHIC	\$20,004	\$20,004	\$20,004	\$20,000	\$20,000	\$20,000	\$0	0.00%
21707386	5731 DEPR-BUILD	\$5,404	\$5,404	\$5,404	\$0	\$0	\$0	\$0	0.00%
21707386	5732 DEPR-EQUIP	\$433	\$433	\$433	\$0	\$0	\$0	\$0	0.00%
21707386	5733 DEPR-LAND	\$22,290	\$22,290	\$22,290	\$0	\$0	\$0	\$0	0.00%
FUNDCONT									
21	5899 FUNDCONT	\$0	\$0	\$0	\$24,733	\$0	\$0	(\$24,733)	-100.00%
TOTAL EXPENDITURES		\$534,666	\$518,304	\$519,606	\$511,418	\$485,819	\$500,615	(\$10,803)	-2.11%
NET TOTAL		\$219,263	\$86,536	\$114,852	\$0	\$10,605	\$0	\$0	0.00%

BUDGET MODIFICATIONS: \$50,000 in the 2014 tax levy devoted to fund the Golf Course.

While the revenue projection for season passes remained the same as 2014, there are rate increases for 2015.

Fees increased for season passes, cart rentals and club storage.

PERCENTAGE OF POSITION ALLOCATED TO FUNDS				
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
GOLF & HORTICULTURE SUPERVISOR	1.00	FT	Enterprise Fund - Golf Course	55%
			General Fund - Parks	45%
EQUIPMENT OPERATOR	1.00	FT	General Fund - Street Operations	30%
			Enterprise Fund - Golf Course	70%
GOLF COURSE SEASONAL	3.77	Casual	Enterprise Fund - Golf Course	100%
GOLF COURSE TOTAL	5.77			

PERFORMANCE MEASURES THAT ILLUSTRATE PROGRESS & 2014 STRATEGIC GOAL ACCOMPLISHMENTS

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
Workload:	1. Improve the efficiency of the Golf Course records and accounting system.	# written inspections completed	9	9	9	9	9
		# reports on play levels/revenue	10	9	9	9	9
		Total revenue	\$315,583	\$431,700	\$404,913	\$495,418	\$537,082
	2. Fully implement the Golf Course Maintenance and Operations plan (GMOP).	# municipal golf committee meetings	9	9	9	9	9
		Develop special projects work plan by February 15	1	1	1	1	1
	3. Encourage public use of the golf course.	# of rounds (18-hole equivalent)	17,524	25,174	21,822	24,500	26,000
		# of season passes.	226	242	240	209	240
		# play days and tournaments	17	25	27	34	36

<u>PROGRAM</u>		<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	
<u>OBJECTIVES:</u>		<u>INDICATORS:</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>	
		# special events	12	12	12	12	12	
		# cart rentals: daily	8,622	12,375	10,658	11,000	12,000	
		# cart rentals: season	44	55	53	60	60	
		# print media ads	29	30	30	35	35	
		# customer surveys completed	117	78	47	75	100	
<u>Efficiency & Effectiveness:</u>	3. Encourage public use of the golf course.	% customers satisfied with maintenance	87	91	92	90	90	
		% customers satisfied with City clubhouse operation	99	99	99	99	99	
		% customers satisfied with concessionaire	85	85	75	95	95	
		% returning seasons pass holders	86	87	87	90	90	
	4. Continue to improve the golf course facilities.	% Rebuild bunkers within time frame and budget.	0	0	0	80	80	
		% Construct blue tees within time frame and budget.	2	1	0	0	0	
		% work orders completed within deadlines	93	94	90	92	93	
		% annual work plan completed within deadlines	90	90	90	90	90	
	5. To operate the golf course on a 100% revenue supported basis.	% revenue supported	59.2	86.05	78.29	100.	100.	
	<u>2014 Strategic Goal(s) Report:</u>	Provide effective and efficient management of the Krueger – Haskell Golf Course to include staff management, fiscal	monthly meetings with the Golf Course Advisory Committee	9	9	9	9	9
			Develop a volunteer Ranger Program	1	1	1	1	1

<u>PROGRAM</u>	<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<u>OBJECTIVES:</u>	<u>INDICATORS:</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
controls, quality services, planning, marketing and promotion, and facility maintenance.	survey rate structure of other golf courses within the region	4	4	4	4	4
	Inventory pro-shop merchandise quarterly	4	4	4	4	4
	Complete an Annual Report of the Golf Course Operations	Yes	Yes	Yes	Yes	Yes

CITY OF BELOIT

2015 STRATEGIC PLAN

Department of Public Works

City of Beloit Strategic Goal: 1

Program: Parks & Leisure Services Division: Golf Operations

Objective:

- Manage an 18 hole, public golf course facility.
- Provide general golf related programming and services for leagues, tournaments, and special events.
- Provide a golf facility for High School competition/play.

Action Steps:

1. Sustain our standard maintenance program.
2. Strategically market the golf course.
3. Increase the number of rounds played annually.
4. Increase the annual revenue.
5. Provide golf merchandise for sale at the Clubhouse.
6. Through our customers, continue to evaluate the quality of the services, operations, and maintenance of the golf facility.
7. Through our customers, continue to evaluate the concessionaire and their services that will enhance the golf operations.
8. Annually, survey the rate structure at other golf courses within the region and compare our services and pricing schedule.
9. Recommend fee changes as deemed necessary in order to meet the fiscal revenue projections of operating the golf course.
10. Provide staff training as warranted.
11. Conduct monthly meetings with the Golf Course Advisory Committee.
12. Complete an Annual Report of the Golf Course Operations and annually review this report with the Golf Advisory Committee along with recommendations regarding the operations for the following fiscal year.

Mission Statement:

The Department of Public Works exists to serve the public need through cost effective operations and quality service, while providing for enhanced public safety and quality of life for today and tomorrow.

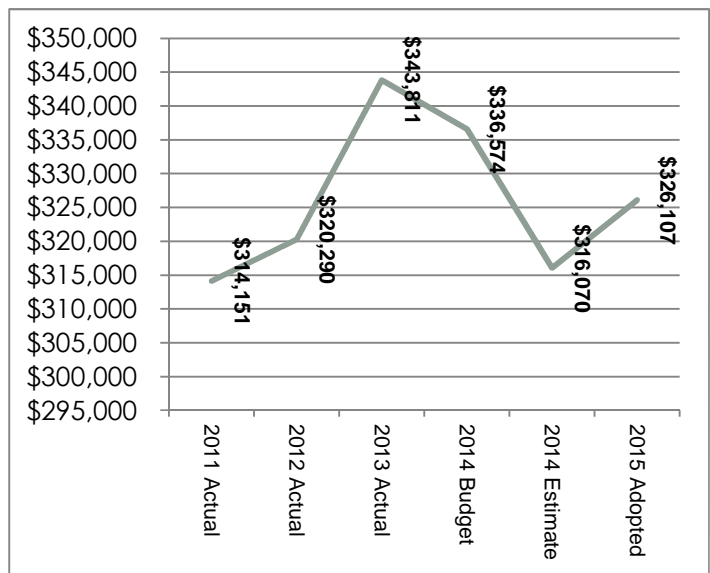
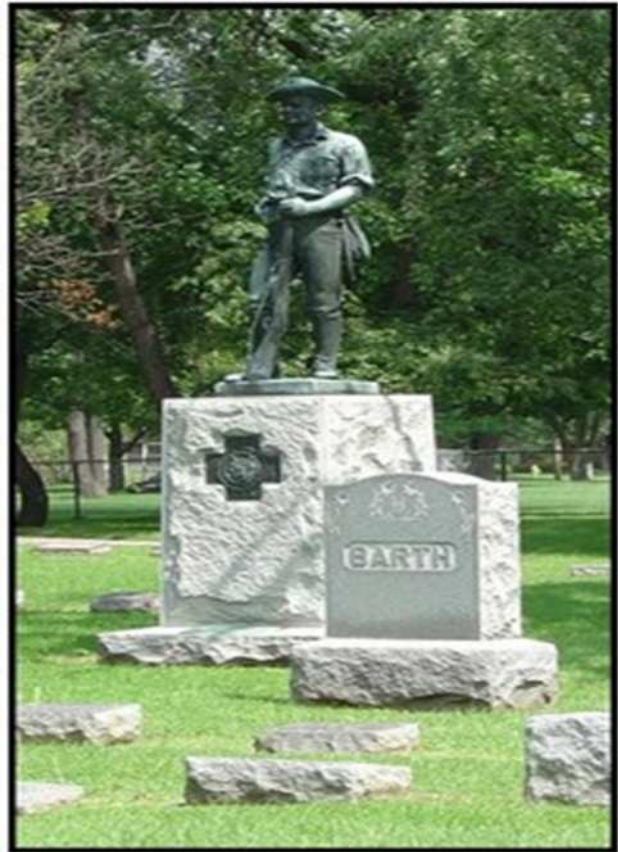
DEPARTMENT OF PUBLIC WORKS

2015 CITY OF БЕЛОIT OPERATING BUDGET

Enterprise Fund – Cemeteries Division

Description:

Eastlawn and Oakwood Cemeteries are City owned and operated. In 2015 \$28,114 in tax subsidy is being applied to balance the cemeteries budget. The Cemetery Fund does receive interest revenue from the Cemetery Perpetual Care Fund. When the lots are sold, some of the sale proceeds go into the Perpetual Care Fund. These funds are invested and the interest earned on those investments is transferred to the Cemetery Fund to offset expenses. The City provides a public burial ground in a manner which exemplifies the best possible maintenance, burial services and administration.



22707387 CEMETERIES

ACCOUNTS FOR:	2011	2012	2013	2014	2014	2015	AMOUNT	PCT
CEMETERIES	ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES								
22707387 403001 TAXSUBSIDY	(\$50,000)	(\$20,000)	(\$20,000)	(\$28,114)	(\$28,114)	(\$28,114)	\$0	0.00%
GRANTS/AIDE								
436002 OPERATING GRANTS - FEDERAL	\$0	(\$2,044)	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY INC.								
22707387 4413 INTEREST	(\$99,001)	(\$86,348)	(\$105,637)	(\$89,000)	(\$89,000)	(\$89,000)	\$0	0.00%
22707387 441601 SPACESALE	(\$42,390)	(\$48,377)	(\$30,095)	(\$40,935)	(\$28,000)	(\$39,755)	\$1,180	-2.88%
DEPARTMENTAL EARNINGS								
22707387 455303 OPENINGS	(\$144,760)	(\$130,750)	(\$134,110)	(\$150,000)	(\$118,305)	(\$154,238)	(\$4,238)	2.83%
22707387 455304 MARKERS	(\$8,003)	(\$3,034)	(\$4,184)	(\$11,345)	(\$4,320)	(\$5,000)	\$6,345	-55.93%
OTHER REVENUES								
22707387 4699 OTHER INC	(\$8,165)	(\$3,187)	(\$7,020)	(\$17,180)	(\$8,790)	(\$10,000)	\$7,180	-41.79%
TOTAL REVENUES	(\$352,318)	(\$293,740)	(\$301,046)	(\$336,574)	(\$276,529)	(\$326,107)	\$10,467	-3.11%
PERSONNEL SERVICES								
22707387 5110 REG PERSNL	\$58,497	\$70,462	\$80,008	\$73,567	\$73,567	\$68,092	(\$5,475)	-7.44%
22707387 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$289	\$289	\$1,090	\$801	277.16%
22707387 5120 PT PERSONL	\$19,117	\$18,985	\$19,670	\$19,819	\$19,819	\$20,894	\$1,075	5.42%
22707387 5130 EXTRA PERS	\$0	\$685	\$2,714	\$0	\$0	\$0	\$0	0.00%
22707387 5150 OVERTIME	\$3,711	\$3,047	\$4,768	\$3,200	\$3,252	\$3,200	\$0	0.00%
22707387 5161 VACATION	\$688	\$1,065	(\$506)	\$0	\$0	\$0	\$0	0.00%
22707387 5191 WIS RETIRE	\$8,895	\$5,514	\$7,113	\$6,686	\$6,686	\$6,269	(\$417)	-6.24%
22707387 5192 WORK COMP	\$2,352	\$2,304	\$2,796	\$3,616	\$3,616	\$2,883	(\$733)	-20.27%
22707387 519301 SOC SEC	\$4,984	\$5,694	\$6,596	\$5,875	\$5,875	\$5,709	(\$166)	-2.83%
22707387 519302 MEDICARE	\$1,166	\$1,332	\$1,543	\$1,375	\$1,375	\$1,335	(\$40)	-2.91%
22707387 5194 HOSP INS	\$30,537	\$37,636	\$39,984	\$35,530	\$35,530	\$33,636	(\$1,894)	-5.33%
22707387 519401 VEBA	\$298	\$0	\$1,902	\$0	\$0	\$0	\$0	0.00%
22707387 519405 OPEB INS	\$347	(\$746)	(\$634)	\$0	\$0	\$0	\$0	0.00%
22707387 5195 LIFE INS	\$298	\$373	\$305	\$217	\$217	\$188	(\$29)	-13.36%
CONTRACTUAL SERVICE								
22707387 5211 VEH. OPER	\$14,085	\$15,461	\$22,578	\$16,683	\$16,683	\$18,174	\$1,491	8.94%
22707387 5214 OTH EQ MAI	\$0	\$0	\$0	\$300	\$300	\$300	\$0	0.00%
22707387 5215 COMP/OFF M	\$3,004	\$5,199	\$4,718	\$4,388	\$3,612	\$5,453	\$1,065	24.27%
22707387 5223 SCHOOL/SEM	\$168	\$131	\$119	\$0	\$122	\$0	\$0	0.00%
22707387 5231 NOTICES	\$835	\$1,143	\$876	\$600	\$850	\$850	\$250	41.67%
22707387 5232 DUPL/DRAFT	\$108	\$0	\$0	\$200	\$200	\$200	\$0	0.00%
22707387 5240 CONT-PROF	\$0	\$0	\$0	\$100	\$100	\$100	\$0	0.00%
22707387 5241 CONT-LABOR	\$119,558	\$105,795	\$106,779	\$120,331	\$106,488	\$111,763	(\$8,568)	-7.12%
22707387 5249 CONTR-SECY	\$378	\$393	\$538	\$554	\$420	\$554	\$0	0.00%
22707387 5254 LEGAL SERV	\$0	\$154	\$50	\$0	\$0	\$0	\$0	0.00%
22707387 5255 PHYSICALS	\$440	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5261 STRUCT MAI	\$19,956	\$262	\$3,791	\$2,000	\$1,593	\$2,000	\$0	0.00%
22707387 5262 PAINT/CLEN	\$0	\$71	\$1,523	\$1,300	\$1,300	\$1,300	\$0	0.00%
22707387 5271 TEL-LOCAL	\$1,309	\$1,148	\$899	\$1,548	\$1,548	\$1,377	(\$171)	-11.05%
22707387 5284 INS-FIRE	\$766	\$705	\$896	\$1,189	\$1,207	\$1,220	\$31	2.61%
22707387 5285 INS-FLEET	\$1,014	\$1,052	\$949	\$774	\$757	\$753	(\$21)	-2.71%
22707387 5286 INS-LIAB	\$1,632	\$1,776	\$1,788	\$1,916	\$1,916	\$1,576	(\$340)	-17.75%
22707387 5289 INS-OTHER	\$142	\$124	\$144	\$184	\$189	\$194	\$10	5.43%

22707387 CEMETERIES

ACCOUNTS FOR: CEMETERIES	2011 ACTUALS	2012 ACTUALS	2013 ACTUALS	2014 BUDGET	2014 ESTIMATE	2015 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES								
22707387 5321 ELECTRICITY	\$2,061	\$2,172	\$2,143	\$2,200	\$1,760	\$2,200	\$0	0.00%
22707387 5322 GAS/HEAT	\$1,729	\$1,303	\$1,786	\$2,000	\$2,500	\$2,540	\$540	27.00%
22707387 5323 WATER	\$1,427	\$1,237	\$1,273	\$1,400	\$780	\$1,400	\$0	0.00%
22707387 5324 SEWER CHG	\$1,498	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5325 STORMWATER	\$61	\$1,622	\$1,498	\$1,545	\$1,490	\$1,545	\$0	0.00%
22707387 5331 POSTAGE	\$0	\$50	\$41	\$85	\$85	\$85	\$0	0.00%
22707387 5332 OFFICE/COM	\$0	\$221	\$30	\$90	\$90	\$90	\$0	0.00%
22707387 5343 GENL COMM	\$6,661	\$7,630	\$10,041	\$12,540	\$7,500	\$12,000	(\$540)	-4.31%
22707387 5345 MAINT MATL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5347 UNIFORMS	\$365	\$290	\$272	\$400	\$281	\$300	(\$100)	-25.00%
22707387 5351 BOOKS/SUBS	\$209	\$149	\$0	\$160	\$160	\$160	\$0	0.00%
DEBT SERVICE								
22707387 5642 INT-CORP	\$747	\$318	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5643 PRIN-PROM	\$0	\$0	\$0	\$9,849	\$9,849	\$11,739	\$1,890	19.19%
22707387 5644 INT-PROM	\$0	\$0	\$207	\$1,979	\$1,979	\$2,853	\$874	44.16%
DEPRECIATION								
22707387 573001 RESCOMPREP	\$2,088	\$2,088	\$2,088	\$2,085	\$2,085	\$2,085	\$0	0.00%
22707387 5731 DEPR-BUILD	\$2,017	\$2,017	\$2,017	\$0	\$0	\$0	\$0	0.00%
22707387 5732 DEPR-EQUIP	\$433	\$433	\$433	\$0	\$0	\$0	\$0	0.00%
22707387 5733 DEPR-LAND	\$573	\$572	\$572	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY								
22707387 5511 BUILDINGS/CONSTRUCTIO	\$0	\$20,424	\$9,500	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$314,151	\$320,290	\$343,810	\$336,574	\$316,070	\$326,107	(\$10,467)	-3.11%
NET TOTAL	(\$38,167)	\$26,550	\$42,765	\$0	\$39,541	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Revenue projections were reduced to reflect decline in actuals. Rates were increased by 3%.

PERCENTAGE OF POSITION ALLOCATED TO FUNDS				
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
ADMINISTRATIVE ASSISTANT I PT	0.50	PT	Enterprise Fund - Cemeteries	100%
CEMETERY COORDINATOR	1.00	FT	Enterprise Fund - Cemeteries	65%
			General Fund - Parks	35%
CEMETERIES - TOTAL	1.50			

PERFORMANCE MEASURES THAT ILLUSTRATE PROGRESS & 2014 STRATEGIC GOAL ACCOMPLISHMENTS

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

- 4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
Workload:	1. Cemetery services.	Total average maintained	32	32	32	32	32
		# of interments.	131	119	131	135	140
		# spaces sold	105	109	85	105	110
		# cremations	56	51	44	60	70
		# markers/foundations set	45	25	14	25	30
		# disinterments	0	2	0	0	0
	2. Establish customer satisfaction.	# written inspections completed	14	10	10	9	9
	3. Cemetery infrastructure improvements.	# grave stones vandalized	1	13	0	0	0
		# grave sites renovated	200	230	224	230	240
	4. Develop a cemetery maintenance and operations plan (CMOP)	Total revenue (not including PC)	\$295,472	\$228,363	\$183,835	\$209,000	\$225,000
Efficiency & Effectiveness:	4. Develop a cemetery maintenance and operations plan (CMOP)	% revenue supported	86	80			
		Develop special projects work plan by February 15	Yes	Yes	Yes	Yes	Yes
		% work orders completed within deadlines	90	90	85	90	95
	5. Develop a Cemetery Manual for office and record procedures.	% annual work plan completed within deadlines	90	95	90	95	95

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
<u>2014 Strategic Goal(s) Report:</u>	Provide effective and efficient management of Eastlawn and Oakwood Cemeteries to include staff management, fiscal control, quality services, planning, and facility maintenance.	Annually, schedule an informational meeting with local Funeral Home Directors	NA	NA	NA	NA	YES
		Review and revise the Cemetery Rules & Regulations Manual	NA	NA	NA	NA	YES
		Semi- annually (spring & fall) schedule and implement a cemetery clean-up program	2	2	2	2	2

CITY OF BELOIT

2015 STRATEGIC PLAN

Department of Public Works

City of Beloit Strategic Goal: 1

Program: Parks & Leisure Services Division: Cemetery Operations

Objective:

- Manage and maintain the general operations of the city owned cemeteries.
- Provide general cemetery services.

Action Steps:

1. Contract and hire ground maintenance services to mow and trim cemeteries.
2. Track and record all cemetery services.
3. Review and recommend services fee structure.
4. Keep records as required by State Statue.
5. Update our database for platting of the cemetery plots and clerical software files.
6. Enhance public relations through appropriate staff training and sensitive marketing techniques at the annual Senior Fair.
7. Twice a year (spring & fall) schedule and implement a cemetery clean-up program as outlined within the Cemetery Rules & Regulations Manual.
8. Provide appropriate assistance to Funeral Homes in scheduling funerals and our services.
9. Maintain and care for all grave sites as allocated within the Perpetual Care program.

Mission Statement:

The Department of Public Works exists to serve the public need through cost effective operations and quality service, while providing for enhanced public safety and quality of life for today and tomorrow.

DEPARTMENT OF PUBLIC WORKS

2015 CITY OF БЕЛОIT OPERATING BUDGET

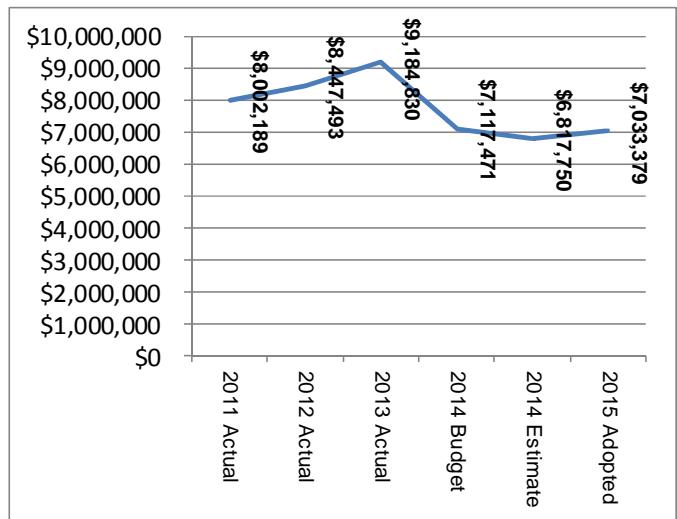
Enterprise Fund – Wastewater Division

Description:

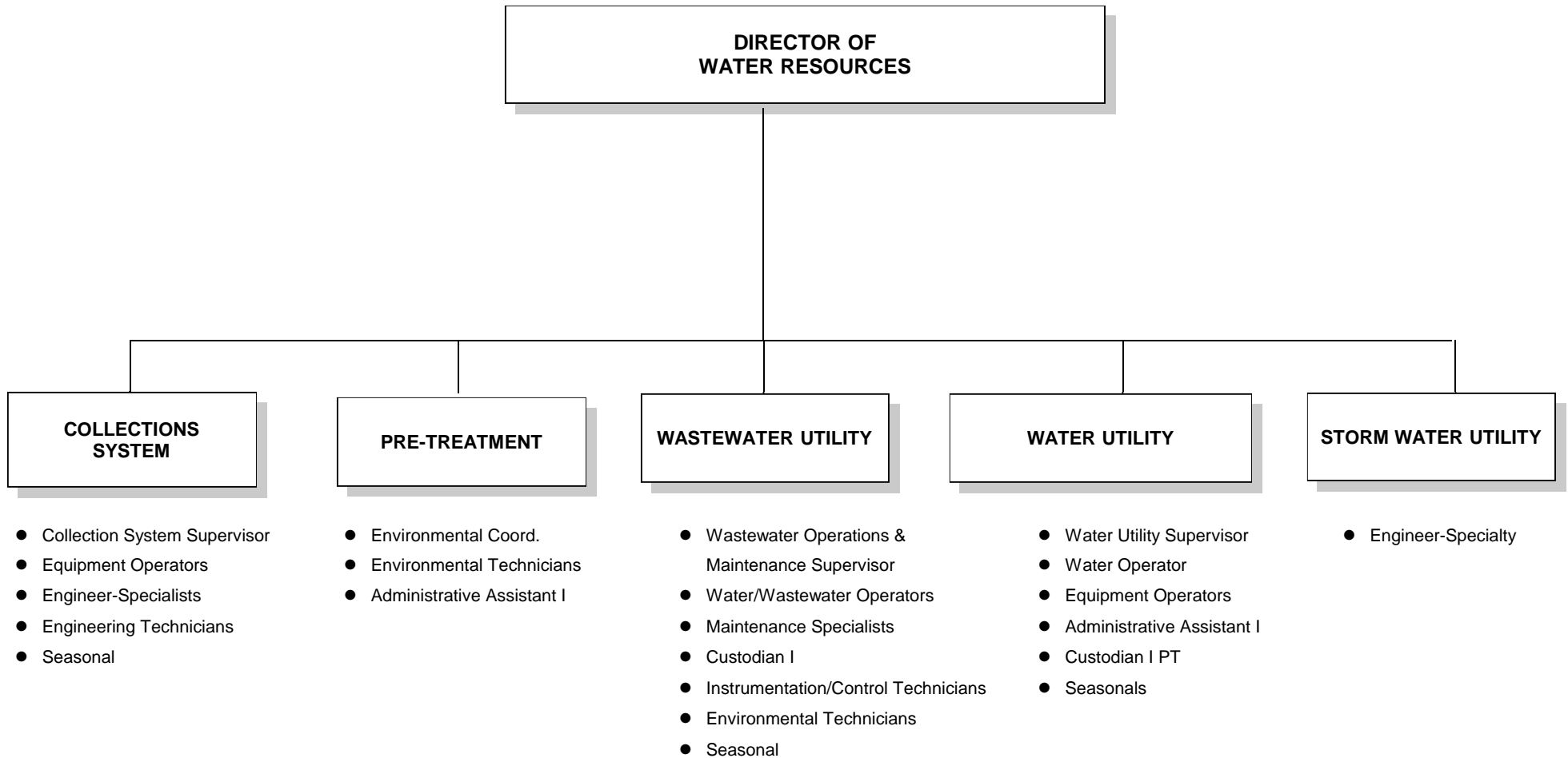
The Water Pollution Control Facility (WPCF) Fund accounts for the operation of the Wastewater Utility and the selling of wastewater services. Activities include operation and maintenance of the WPCF and pumping stations, industrial pretreatment and commercial discharge compliance, biosolids recycling, collection system maintenance and system engineering support.

Revenue sources include residential, commercial and industrial user fees and lesser amounts from interest income, permitting and citation fees, lab analyses, and septage haulers. Wastewater rates have been stable since 2003 and are not recommended to change in 2015.

The WPCF has a biochemical oxygen demand (BOD) treatment rating of 42,140 pounds per day (PPD). 29,804 PPD is currently allocated to all classes of customers. Flow rating of the plant is 11.3 million gallons per day (MGD), with an average daily flow of around 4 MGD. There is approximately 168 miles of sewer collection mains.



**CITY OF БЕЛОIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
WATER RESOURCES DIVISION
ORGANIZATIONAL CHART
2015**



23 WASTEWATER

ACCOUNTS FOR:	2011	2012	2013	2014	2014	2015	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
LICENSES & PERMITS								
23707561 4175 INDUST FEE	(\$72,120)	(\$6,620)	(\$33,030)	(\$1,000)	(\$675)	(\$1,000)	\$0	0.00%
FINES & PENALTIES								
23707561 4237 IPT CITAT	(\$5,749)	(\$5,800)	(\$4,980)	(\$13,000)	(\$5,510)	(\$7,000)	\$6,000	-46.15%
23707561 4241 NSF	(\$1,590)	(\$1,650)	(\$1,470)	(\$1,650)	(\$1,440)	(\$1,650)	\$0	0.00%
23707561 4279 TAX PENALT	(\$336,496)	(\$172,297)	(\$160,429)	(\$193,105)	(\$103,000)	(\$193,105)	\$0	0.00%
GRANTS/AIDE								
436002 OPERATING GRANTS	\$0	(\$2,017)	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY INC.								
23707561 4411 RENT	(\$386,864)	(\$19,369)	(\$20,982)	(\$19,368)	(\$19,368)	(\$19,368)	\$0	0.00%
23707561 4413 INTEREST	(\$19,368)	(\$194,301)	(\$147,338)	(\$97,000)	(\$124,100)	(\$97,000)	\$0	0.00%
23707561 441304 DEBT ISSUANCE	(\$113,426)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 4416 CITY SCRAP	(\$1,293)	\$0	\$0	(\$500)	\$0	(\$100)	\$400	-80.00%
DEPARTMENTAL EARNINGS								
23707561 450801 SAMPLE RNT	(\$70)	(\$320)	\$0	(\$160)	\$0	(\$160)	\$0	0.00%
23707561 450802 IPT RECOVER	(\$12,405)	(\$10,949)	(\$9,752)	(\$11,600)	(\$11,050)	(\$11,000)	\$600	-5.17%
23707561 450803 AUTO RECVR	(\$490)	(\$430)	(\$4,258)	(\$485)	(\$485)	(\$485)	\$0	0.00%
23707561 455901 RESIDENTS	(\$3,236,470)	(\$3,170,992)	(\$3,089,171)	(\$3,300,000)	(\$3,163,087)	(\$3,165,000)	\$135,000	-4.09%
23707561 455902 COMMERCIAL	(\$1,116,435)	(\$1,304,378)	(\$1,165,844)	(\$1,200,000)	(\$1,189,114)	(\$1,200,000)	\$0	0.00%
23707561 455903 INDUSTRIAL	(\$1,919,164)	(\$2,075,410)	(\$2,109,669)	(\$2,000,000)	(\$2,056,253)	(\$2,034,000)	(\$34,000)	1.70%
23707561 455905 TRUCKED	(\$12,459)	(\$5,710)	(\$1,328)	(\$5,000)	(\$3,119)	(\$1,500)	\$3,500	-70.00%
23707561 455906 WATER ANAL	(\$2,400)	(\$3,280)	(\$3,580)	(\$2,000)	(\$2,260)	(\$3,125)	(\$1,125)	56.25%
23707561 455907 HAULER FEE	(\$175)	(\$125)	\$0	(\$175)	\$0	(\$175)	\$0	0.00%
23707561 455908 SEWER - OT	(\$39,021)	(\$40,627)	(\$40,004)	(\$40,000)	(\$47,335)	(\$40,000)	\$0	0.00%
23707561 455910 VACTOR	\$250	(\$630)	(\$676)	\$0	(\$2,315)	\$0	\$0	0.00%
23707561 455930 MANHOURS	(\$976)	(\$726)	(\$1,103)	(\$750)	(\$935)	(\$750)	\$0	0.00%
23707561 455932 INHOUSE	(\$786)	(\$582)	(\$1,067)	(\$776)	(\$812)	(\$776)	\$0	0.00%
23707561 455938 METALS	(\$2,055)	(\$1,644)	(\$3,056)	(\$1,800)	(\$1,850)	(\$2,250)	(\$450)	25.00%
OTHER REVENUES								
23707561 4624 RECOV OF PRI YR EXP	(\$37,090)	(\$101,226)	(\$205)	\$0	\$0	\$0	\$0	0.00%
23707561 4652 REPAYLOAN	(\$151,589)	(\$26,681)	(\$16,941)	(\$229,102)	(\$229,102)	\$0	\$229,102	-100.00%
23707561 4699 OTHER INCOME	\$3,418	(\$1,573)	(\$35)	\$0	\$0	\$0	\$0	0.00%
4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	(\$254,935)	\$0	0.00%
TOTAL REVENUES	(\$7,464,824)	(\$7,147,336)	(\$6,814,917)	(\$7,117,471)	(\$6,961,810)	(\$7,033,379)	\$84,092	-1.18%

23 WASTEWATER

ACCOUNTS FOR:		2011	2012	2013	2014	2014	2015	AMOUNT	PCT	
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE	
WPCF OPERATIONS										
PERSONNEL SERVICES										
23707561	5110	REG PERSNL	\$783,731	\$748,342	\$871,970	\$904,388	\$792,500	\$946,169	\$41,781	4.62%
23707561	511022	WAGE ADJUSTMENT	\$0	\$4	\$0	\$4,852	\$4,852	\$25,000	\$20,148	415.25%
23707561	5113	ONCALL	\$14,300	\$13,695	\$2	\$14,300	\$11,403	\$14,300	\$0	0.00%
23707561	5120	PT PERSONL	\$21,004	\$21,476	\$10,670	\$0	\$0	\$0	\$0	0.00%
23707561	5130	EXTRA PERS	\$3,615	\$4,000	\$0	\$11,050	\$2,820	\$11,100	\$50	0.45%
23707561	5150	OVERTIME	\$4,815	\$8,318	\$7,678	\$6,921	\$5,670	\$7,083	\$162	2.34%
23707561	5161	VACATION	\$4,945	\$3,934	\$32,232	\$0	\$0	\$0	\$0	0.00%
23707561	5173	TOOL ALLOW	\$600	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5191	WIS RETIRE	\$88,958	\$49,170	\$61,492	\$67,176	\$67,176	\$68,282	\$1,106	1.65%
23707561	5192	WORK COMP	\$65,820	\$58,836	\$57,660	\$68,204	\$68,204	\$71,944	\$3,740	5.48%
23707561	519301	SOC SEC	\$49,860	\$48,924	\$54,866	\$56,185	\$56,185	\$59,971	\$3,786	6.74%
23707561	519302	MEDICARE	\$11,699	\$11,504	\$12,928	\$13,212	\$13,212	\$14,132	\$920	6.96%
23707561	5194	HOSP INS	\$246,327	\$257,667	\$279,142	\$299,991	\$299,991	\$299,287	(\$704)	-0.23%
23707561	519401	VEBA	\$14,743	\$0	\$7,035	\$0	\$0	\$0	\$0	0.00%
23707561	519405	OPEB INS	\$6,142	(\$13,193)	(\$11,205)	\$0	\$0	\$0	\$0	0.00%
23707561	5195	LIFE INS	\$2,290	\$2,075	\$2,351	\$2,565	\$2,610	\$3,190	\$625	24.37%
23707561	5196	UNEMPLOYMENT	\$5,588	\$1,016	(\$11,205)	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE										
23707561	5211	VEH. OPER	\$2,019	\$6,224	\$8,269	\$3,342	\$2,690	\$4,387	\$1,045	31.27%
23707561	5214	OTH EQ MAI	\$250	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5215	COMP/OFF M	\$26,606	\$29,437	\$32,530	\$39,236	\$30,980	\$39,174	(\$62)	-0.16%
23707561	5223	SCHOOL/SEM	\$11,266	\$2,574	\$2,483	\$4,175	\$2,520	\$4,175	\$0	0.00%
23707561	5225	PROF DUES	\$791	\$791	\$413	\$390	\$250	\$435	\$45	11.54%
23707561	5232	DUPL/DRAFT	\$170	\$132	\$375	\$300	\$300	\$175	(\$125)	-41.67%
23707561	5239	JOINT METE	\$239,559	\$236,583	\$241,538	\$231,847	\$231,847	\$231,847	\$0	0.00%
23707561	5240	CONT-PROF	\$61,636	\$78,013	\$107,216	\$88,083	\$63,500	\$80,000	(\$8,083)	-9.18%
23707561	5241	CONT-LABOR	\$46,373	\$60,447	\$37,476	\$22,647	\$16,400	\$35,100	\$12,453	54.99%
23707561	5244	OTHER FEES	\$45,200	\$44,320	\$48,494	\$45,800	\$46,000	\$42,900	(\$2,900)	-6.33%
23707561	5245	BAD DEBT EXPENSE	\$792	\$186	\$47	\$0	\$0	\$0	\$0	0.00%
23707561	5248	ADV/MARKT	\$565	\$2,381	\$508	\$500	\$1,840	\$500	\$0	0.00%
23707561	5254	LEGAL SERV	\$0	\$1,936	\$1,837	\$5,000	\$1,750	\$2,900	(\$2,100)	-42.00%
23707561	5255	PHYSICAL	\$4,766	\$1,246	\$1,303	\$3,058	\$1,275	\$3,612	\$554	18.12%
23707561	5256	LAUNDRY	\$1,082	\$0	\$4,987	\$13,050	\$13,050	\$13,050	\$0	0.00%
23707561	5261	STRUCTURE MAINTEN	\$0	\$7,574	\$297	\$0	\$0	\$0	\$0	0.00%
23707561	5263	ELECTRICAL MAINTEN	\$0	\$8,318	\$223	\$0	\$0	\$0	\$0	0.00%
23707561	5271	TEL-LOCAL	\$32,559	\$29,262	\$23,109	\$21,718	\$24,980	\$25,580	\$3,862	17.78%
23707561	5284	INS-FIRE	\$48,355	\$43,929	\$52,180	\$69,298	\$70,350	\$70,838	\$1,540	2.22%
23707561	5285	INS-FLEET	\$10,360	\$11,648	\$12,439	\$9,409	\$9,198	\$9,064	(\$345)	-3.67%
23707561	5286	INS-LIAB	\$36,672	\$41,916	\$41,268	\$40,661	\$40,661	\$33,320	(\$7,341)	-18.05%
23707561	5289	INS-OTHER	\$7,468	\$6,981	\$6,794	\$8,031	\$7,944	\$8,011	(\$20)	-0.25%

23 WASTEWATER

ACCOUNTS FOR:			2011	2012	2013	2014	2014	2015	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES										
23707561	5321	ELECTRICITY	\$509,098	\$572,248	\$569,063	\$600,000	\$570,000	\$550,000	(\$50,000)	-8.33%
23707561	5322	GAS/HEAT	\$85,315	\$67,223	\$92,824	\$87,000	\$93,600	\$93,000	\$6,000	6.90%
23707561	5323	WATER	\$16,173	\$33,984	\$36,002	\$28,000	\$34,500	\$34,000	\$6,000	21.43%
23707561	5324	SEWER CHG	\$31,975	\$88,360	\$106,041	\$76,000	\$106,682	\$98,000	\$22,000	28.95%
23707561	5325	STORMWATER	\$5,123	\$5,616	\$5,270	\$5,500	\$5,270	\$5,350	(\$150)	-2.73%
23707561	5331	POSTAGE	\$17,561	\$15,836	\$16,853	\$15,500	\$15,400	\$16,750	\$1,250	8.06%
23707561	5332	OFFICE/COM	\$5,801	\$7,624	\$11,126	\$8,000	\$5,600	\$13,600	\$5,600	70.00%
23707561	5342	MEDICAL SP	\$3,276	\$2,302	\$2,410	\$3,793	\$2,400	\$2,884	(\$909)	-23.97%
23707561	5343	GENL COMM	\$4,521	\$9,583	\$6,435	\$5,500	\$4,500	\$5,500	\$0	0.00%
23707561	534303	SODBISULFT	\$20,264	\$11,153	\$16,403	\$15,000	\$13,700	\$16,000	\$1,000	6.67%
23707561	534305	SALT	\$314	\$1,335	\$1,432	\$1,000	\$1,375	\$1,550	\$550	55.00%
23707561	534306	FERRCHLOR	\$37,291	\$32,516	\$62,708	\$36,000	\$45,000	\$52,000	\$16,000	44.44%
23707561	534309	POLYMER	\$73,688	\$77,059	\$56,118	\$80,000	\$78,000	\$80,000	\$0	0.00%
23707561	534310	MISCCHEM	\$8,943	\$9,117	\$8,653	\$4,000	\$4,300	\$8,900	\$4,900	122.50%
23707561	534311	HYPOCHLORT	\$13,538	\$21,412	\$15,195	\$24,000	\$16,900	\$24,000	\$0	0.00%
23707561	5345	MAINT MATL	\$2,370	\$1,188	\$1,075	\$1,030	\$1,100	\$1,330	\$300	29.13%
23707561	5348	EQUIP<1000	\$3,754	\$746	\$3,612	\$3,305	\$2,500	\$3,305	\$0	0.00%
23707561	5351	BOOKS/SUBS	\$0	\$168	\$112	\$75	\$75	\$75	\$0	0.00%
23707561	5352	TRAIN EQUIP	\$0	\$0	\$961	\$950	\$500	\$950	\$0	0.00%
FIXED COSTS										
23707561	5411	RENT/BUILD	\$134,000	\$134,000	\$141,000	\$138,000	\$138,000	\$137,000	(\$1,000)	-0.72%
CAPITAL OUTLAY										
23707561	5533	OTHER>1000	\$2,394	\$0	\$8,763	\$10,000	\$10,000	\$10,000	\$0	0.00%
23707561	5534	COMP>1000	\$2,171	\$11,004	\$3,574	\$4,000	\$4,000	\$7,000	\$3,000	75.00%
DEBT SERVICE										
23707561	5641	PRINC-CORP	\$0	\$0	\$0	\$236,125	\$236,125	\$238,489	\$2,364	1.00%
23707561	5642	INT-CORP	\$74,027	\$118,660	\$111,471	\$106,044	\$106,044	\$99,036	(\$7,008)	-6.61%
DEPRECIATION										
23707561	573001	RESCOMPREP	\$0	\$2,994	\$35,928	\$35,925	\$35,925	\$35,925	\$0	0.00%
	5731	DEPRECIATION - BUILD	\$2,437,361	\$2,518,136	\$2,609,954	\$0	\$0	\$0	\$0	0.00%
	5735	LOSS ON EARLY RET	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	5736	BOND DISCOUNT AMO	\$0	\$936	\$2,622	\$0	\$0	\$0	\$0	0.00%
FUNDCONT										
23	5801	CIOPERAT	\$433,751	\$563,864	\$614,381	\$956,155	\$956,155	\$769,500	(\$186,655)	-19.52%
23	5926	OPER TRANSFER OUT	\$0	\$0	\$317,572	\$0	\$0	\$0	\$0	0.00%
23	5985	OPER TRANSFER OUT	\$0	\$0	\$70,572	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$5,823,633	\$6,136,727	\$6,927,530	\$4,536,291	\$4,377,809	\$4,429,670	(\$106,621)	-2.35%
		NET TOTAL	\$537,365	\$1,300,157	\$2,369,913	\$0	(\$144,060)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: 2014 was the last year of the repayment of loan from the Water Utility Fund to the Wastewater Fund. 2015 CIP items Sanitary Sewer Repair for \$309,500, Colley Road Interceptor for \$305,000 and WPCF HVAC Control \$155,000. Electricity costs decreased based on actuals.

23 WASTEWATER

ACCOUNTS FOR: WASTEWATER ADMIN PRETREATMENT	2011 ACTUALS	2012 ACTUALS	2013 ACTUALS	2014 BUDGET	2014 ESTIMATE	2015 ADOPTED	AMOUNT CHANGE	PCT CHANGE
PERSONNEL SERVICES								
23707562 5110 REG PERSNL	\$336,425	\$249,126	\$264,535	\$275,863	\$275,863	\$269,893	(\$5,970)	-2.16%
23707562 5113 ON-CALL PAY	\$3,201	\$660	\$3,960	\$0	\$2,897	\$0	\$0	-100.00%
23707562 5150 OVERTIME	\$638	\$2,245	\$0	\$2,686	\$2,300	\$2,686	\$0	0.00%
23707562 5174 VEHICLE ALL	\$0	\$0	\$1,344	\$0	\$0	\$0	\$0	0.00%
23707562 5191 WIS RETIRE	\$37,565	\$15,012	\$17,971	\$19,279	\$19,279	\$18,536	(\$743)	-3.85%
23707562 519301 SOC SEC	\$20,820	\$15,405	\$16,558	\$16,811	\$16,811	\$16,642	(\$169)	-1.01%
23707562 519302 MEDICARE	\$4,869	\$3,603	\$3,872	\$3,932	\$3,932	\$3,892	(\$40)	-1.02%
23707562 5194 HOSP INS	\$85,796	\$72,737	\$75,743	\$80,593	\$80,593	\$79,421	(\$1,172)	-1.45%
23707562 5195 LIFE INS	\$813	\$780	\$652	\$686	\$686	\$801	\$115	16.76%
CONTRACTUAL SERVICE	\$1,059							
23707562 5211 VEH. OPER	\$4,672	\$4,207	\$1,976	\$3,882	\$1,575	\$3,952	\$70	1.80%
23707562 5214 OTH EQ MAI	\$1,755	\$1,178	\$3,410	\$4,500	\$2,290	\$4,500	\$0	0.00%
23707562 5215 COMP/OFF M	\$54	\$36	\$142	\$1,000	\$80	\$1,000	\$0	0.00%
23707562 5223 SCHOOL/SEM	\$2,663	\$1,698	\$4,490	\$5,350	\$3,100	\$4,000	(\$1,350)	-25.23%
23707562 5224 PUBEDCTION	\$9,016	\$7,748	\$9,515	\$8,500	\$8,650	\$8,500	\$0	0.00%
23707562 5225 PROF DUES	\$0	\$50	\$0	\$100	\$50	\$90	(\$10)	-10.00%
23707562 5231 NOTICES	\$19	\$23	\$8	\$300	\$20	\$300	\$0	0.00%
23707562 5232 DUPL/DRAFT	\$94	\$2	\$0	\$300	\$75	\$600	\$300	100.00%
23707562 5240 CONT-PROF	\$6,893	\$4,798	(\$15,928)	\$19,940	\$6,000	\$19,500	(\$440)	-2.21%
23707562 5244 OTHER FEES	\$1,839	\$845	\$1,689	\$2,000	\$2,000	\$2,000	\$0	0.00%
23707562 5246 CONT - ORG	\$0	\$3,000	\$3,500	\$8,500	\$3,500	\$8,500	\$0	0.00%
23707562 5251 AUTO & TRAVEL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707562 5252 Advertising	\$0	\$0	\$11	\$200	\$0	\$100	(\$100)	0.00%
23707562 5254 LEGAL SERV	\$2,090	\$0	\$0	\$5,000	\$1,200	\$1,500	(\$3,500)	-70.00%
23707562 5271 TEL-LOCAL	\$921	\$877	\$1,053	\$2,000	\$950	\$1,000	(\$1,000)	-50.00%
23707562 5274 RADIO/COMM	\$0	\$0	\$0	\$400	\$0	\$0	(\$400)	-100.00%
MATERIALS & SUPPLIES								
23707562 5331 POSTAGE	\$593	\$462	\$471	\$300	\$1,600	\$500	\$200	66.67%
23707562 5332 OFFICE/COM	\$6,305	\$5,194	\$5,075	\$3,200	\$2,700	\$0	(\$3,200)	-100.00%
23707562 5343 GENL COMM	\$0	\$0	\$36	\$500	\$0	\$250	(\$250)	-50.00%
23707562 534307 LABSUPPLY	\$19,425	\$41,061	\$45,327	\$34,000	\$44,100	\$44,000	\$10,000	29.41%
23707562 5345 MAINT MATL	\$335	\$112	\$45,095	\$400	\$350	\$400	\$0	0.00%
23707562 5347 UNIFORMS	\$1,782	\$1,578	\$2,221	\$0	\$0	\$0	\$0	0.00%
23707562 5348 EQUIP<1000	\$1,133	\$18,274	\$24,963	\$3,500	\$8,400	\$5,900	\$2,400	68.57%
23707562 5352 TRAIN EQUIP	\$441	\$18,786	\$2,486	\$6,500	\$4,500	\$6,000	(\$500)	-7.69%
CAPITAL OUTLAY								
23707562 5533 EQUIP<1000	\$2,452	\$0	(\$24,793)	\$10,567	\$0	\$15,610	\$5,043	47.72%
23707562 5534 COMP>1001	\$0	\$0	(\$1,876)	\$2,280	\$0	\$3,000	\$720	31.58%
TOTAL EXPENDITURES	\$553,666	\$469,497	\$493,508	\$523,069	\$493,501	\$523,073	\$4	0.00%

BUDGET MODIFICATIONS: Business as usual.

23 WASTEWATER

ACCOUNTS FOR:	2011	2012	2013	2014	2014	2015	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
BIOSOLID TREATMENT WPCF								
PERSONNEL SERVICES								
23707563 5110 REG PERSNL	\$44,644	\$45,894	\$46,911	\$47,283	\$47,283	\$44,149	(\$3,134)	-6.63%
23707563 5150 OVERTIME	\$10,202	\$66	\$47	\$342	\$750	\$342	\$0	0.00%
23707563 5191 WIS RETIRE	\$6,308	\$2,720	\$3,127	\$3,296	\$3,296	\$3,024	(\$272)	-8.25%
23707563 519301 SOC SEC	\$3,400	\$2,850	\$2,911	\$2,919	\$2,919	\$2,758	(\$161)	-5.52%
23707563 519302 MEDICARE	\$795	\$666	\$681	\$683	\$683	\$640	(\$43)	-6.30%
23707563 5194 HOSP INS	\$19,593	\$22,631	\$22,272	\$23,444	\$23,444	\$21,099	(\$2,345)	-10.00%
23707563 519401 VEBA	\$350	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707563 5195 LIFE INS	\$148	\$227	\$254	\$264	\$264	\$210	(\$54)	-20.45%
CONTRACTUAL SERVICE								
23707563 5211 VEH. OPER	\$121,633	\$98,225	\$74,571	\$126,812	\$86,400	\$116,458	(\$10,354)	-8.16%
23707563 5240 CONTRACTED SERV	\$595	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707563 5244 OTHER FEES	\$37,463	\$24,864	\$86,322	\$101,050	\$103,000	\$77,425	(\$23,625)	-23.38%
23707563 5274 RADIO/COMM	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES								
23707563 5332 OFFICE/COM	\$31	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707563 5345 MAINT MATL	\$1,348	\$1,044	\$2,088	\$1,800	\$1,785	\$1,650	(\$150)	-8.33%
DEPRECIATION								
23707563 5730 RES-VEHIC	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$0	0.00%
23707563 573001 RESCOMPREP	\$35,928	\$32,934	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$402,438	\$352,121	\$359,184	\$427,893	\$389,824	\$387,755	(\$40,138)	-9.38%

BUDGET MODIFICATIONS: Business as usual.

23 WASTEWATER

ACCOUNTS FOR:		2011	2012	2013	2014	2014	2015	AMOUNT	PCT
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
COLLECTION/PUMPING STATION									
PERSONNEL SERVICES									
23707565	5110 REG PERSNL	\$166,574	\$220,168	\$207,112	\$223,213	\$200,172	\$275,222	\$52,009	23.30%
23707565	5112 OUTFCLASS	\$0	\$1,327	\$142	\$0	\$0	\$0	\$0	0.00%
23707565	5130 EXTRA PERS	\$0	\$0	\$10,017	\$17,612	\$17,612	\$17,612	\$0	0.00%
23707565	5150 OVERTIME	\$1,182	\$2,261	\$3,477	\$2,535	\$3,500	\$2,784	\$249	9.82%
23707565	5191 WIS RETIRE	\$18,610	\$12,849	\$14,027	\$15,625	\$15,625	\$18,905	\$3,280	20.99%
23707565	519301 SOC SEC	\$10,384	\$13,841	\$13,660	\$14,882	\$14,882	\$18,282	\$3,400	22.85%
23707565	519302 MEDICARE	\$2,428	\$3,237	\$3,195	\$3,481	\$3,481	\$4,276	\$795	22.84%
23707565	5194 HOSP INS	\$68,080	\$94,393	\$85,662	\$97,293	\$97,293	\$121,909	\$24,616	25.30%
23707565	519401 VEBA	\$1,050	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5195 LIFE INS	\$971	\$2,291	\$762	\$834	\$834	\$933	\$99	11.87%
23707565	5196 UNEMPLOYMENT	\$0	\$930	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE									
23707565	5211 VEH. OPER	\$48,125	\$48,049	\$51,455	\$54,760	\$49,777	\$53,560	(\$1,200)	-2.19%
23707565	5215 COMP/OFF M	\$0	\$87	\$120	\$500	\$105	\$250	(\$250)	-50.00%
23707565	5223 SCHOOL/SEM	\$422	\$1,447	\$2,206	\$4,600	\$1,850	\$2,050	(\$2,550)	-55.43%
23707565	5225 PROF DUES	\$696	\$258	\$157	\$385	\$175	\$259	(\$126)	-32.73%
23707565	5240 CONT-PROF	\$129	\$11,842	\$6,470	\$7,000	\$6,100	\$7,000	\$0	0.00%
23707565	5244 OTHER FEES	\$3,903	\$2,590	\$830	\$0	\$0	\$0	\$0	0.00%
23707565	5251 AUTO/TRAVL	\$7,794	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5256 LAUNDRY	\$1,757	\$0	\$338	\$0	\$0	\$0	\$0	0.00%
23707565	5271 TEL-LOCAL	\$470	\$331	\$27	\$480	\$380	\$480	\$0	0.00%
MATERIALS & SUPPLIES									
23707565	5331 POSTAGE	\$51	\$157	\$0	\$300	\$90	\$75	(\$225)	-75.00%
23707565	5332 OFFICE/COM	\$170	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5343 GENL COMM	\$35	\$0	\$24	\$0	\$0	\$0	\$0	0.00%
23707565	5345 MAINT MATL	\$20,706	\$16,520	\$30,291	\$25,000	\$14,600	\$22,500	(\$2,500)	-10.00%
DEPRECIATION									
23707565	5730 RES-VEHIC	\$80,004	\$80,004	\$80,004	\$80,000	\$80,000	\$80,000	\$0	0.00%
	TOTAL EXPENDITURES	\$433,542	\$512,582	\$509,975	\$548,500	\$506,476	\$626,097	\$77,597	14.15%

BUDGET MODIFICATIONS: Increase in regular personnel due to adjustments to the allocations of staff.

23 WASTEWATER

ACCOUNTS FOR: WASTEWATER ADMIN	2011 ACTUALS	2012 ACTUALS	2013 ACTUALS	2014 BUDGET	2014 ESTIMATE	2015 ADOPTED	AMOUNT CHANGE	PCT CHANGE
PLANT MAINTENANCE								
PERSONNEL SERVICES								
23707567 5110 REG PERSNL	\$206,432	\$270,122	\$291,865	\$296,134	\$296,134	\$256,164	(\$39,970)	-13.50%
23707567 5113 ONCALL	\$4	\$89	\$0	\$0	\$0	\$0	\$0	0.00%
23707567 5150 OVERTIME	\$2,224	\$3,280	\$4,389	\$2,565	\$3,300	\$2,801	\$236	9.20%
23707567 5173 TOOL ALLOW	\$1,200	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	\$0	0.00%
23707567 5191 WIS RETIRE	\$23,902	\$16,185	\$19,242	\$20,674	\$20,674	\$17,608	(\$3,066)	-14.83%
23707567 519301 SOC SEC	\$12,931	\$16,905	\$18,485	\$18,306	\$18,306	\$16,202	(\$2,104)	-11.49%
23707567 519302 MEDICARE	\$3,024	\$3,954	\$4,323	\$4,281	\$4,281	\$3,790	(\$491)	-11.47%
23707567 5194 HOSP INS	\$87,204	\$132,745	\$134,562	\$140,664	\$140,664	\$119,565	(\$21,099)	-15.00%
23707567 519401 VEBA	\$1,400	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707567 5195 LIFE INS	\$627	\$946	\$892	\$1,114	\$1,114	\$789	(\$325)	-29.17%
CONTRACTUAL SERVICE								
23707567 5211 VEH. OPER	\$23,264	\$29,111	\$28,194	\$25,380	\$16,000	\$26,656	\$1,276	5.03%
23707567 5214 OTH EQ MAI	\$0	\$993	\$0	\$0	\$0	\$0	\$0	0.00%
23707567 5215 COMP/OFF M	\$337	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707567 5223 SCHOOL/SEM	\$6,007	\$6,364	\$2,659	\$6,000	\$6,000	\$5,000	(\$1,000)	-16.67%
23707567 5240 CONT-PROF	\$3,882	\$0	\$0	\$330	\$0	\$330	\$0	0.00%
23707567 5241 CONT-LABOR	\$46,602	\$64,213	\$129,700	\$96,000	\$98,200	\$136,800	\$40,800	42.50%
23707567 5251 AUTO & TRAVEL	\$0	\$1,175	\$270	\$0	\$0	\$0	\$0	0.00%
23707567 5256 LAUNDRY	\$9,739	\$9,336	\$8,875	\$0	\$0	\$0	\$0	0.00%
23707567 5261 STRUCT MAI	\$5,670	\$42,063	\$14,928	\$23,000	\$23,000	\$23,000	\$0	0.00%
23707567 5262 PAINTING/CLEANING	\$0	\$0	\$0	\$1,500	\$0	\$2,250	\$750	50.00%
23707567 5263 ELECTRICAL	\$10,695	\$1,925	\$15,550	\$15,000	\$15,000	\$15,000	\$0	0.00%
23707567 5264 PLUMBING	\$2,747	\$150	\$1,125	\$1,500	\$1,500	\$1,500	\$0	0.00%
23707567 5265 HEATING	\$13,551	\$27,963	\$9,708	\$20,000	\$20,000	\$20,000	\$0	0.00%
23707567 5266 GROUNDS	\$5,661	\$3,119	\$5,436	\$3,200	\$3,200	\$4,750	\$1,550	48.44%
23707567 5271 TEL-LOCAL	\$1,251	\$772	\$729	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES								
23707567 5331 POSTAGE	\$237	\$6	\$482	\$175	\$0	\$175	\$0	0.00%
23707567 5332 OFFICE/COM	\$271	\$11	\$468	\$0	\$30	\$0	\$0	0.00%
23707567 5343 GENL COMM	\$456	\$0	\$408	\$1,500	\$500	\$500	(\$1,000)	-66.67%
23707567 534308 LUBRICANT	\$2,396	\$5,315	\$3,505	\$4,000	\$3,700	\$3,750	(\$250)	-6.25%
23707567 5345 MAINT MATL	\$207,785	\$161,339	\$144,271	\$194,000	\$183,000	\$199,000	\$5,000	2.58%
23707567 5346 MOTOR FUEL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707567 5511 NEW BUILD	\$0	\$0	(\$136,651)	\$8,000	\$0	\$16,000	\$8,000	100.00%
23707567 5533 EQUIP	\$270	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPRECIATION								
23707567 5730 RES-VEHIC	\$20,004	\$20,004	\$20,004	\$20,000	\$20,000	\$20,000	\$0	0.00%
TOTAL EXPENDITURES	\$699,772	\$820,485	\$725,818	\$905,723	\$877,003	\$894,030	(\$11,693)	-1.29%

BUDGET MODIFICATIONS: Decrease in regular personnel due to adjustments to the allocations of staff.
Increase of \$40,800 in contract labor for draining and cleaning Digester #1.

23 WASTEWATER

ACCOUNTS FOR:	2011	2012	2013	2014	2014	2015	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
WPCF ENGINEERING								
PERSONNEL SERVICES								
23707569 5110 REG PERSNL	\$31,560	\$83,265	\$86,522	\$87,237	\$87,237	\$85,410	(\$1,827)	-2.09%
23707569 5150 OVERTIME	\$118	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707569 5191 WIS RETIRE	\$2,970	\$4,927	\$5,762	\$6,037	\$6,037	\$5,808	(\$229)	-3.79%
23707569 519301 SOC SEC	\$1,947	\$5,135	\$5,337	\$5,320	\$5,320	\$5,295	(\$25)	-0.47%
23707569 519302 MEDICARE	\$455	\$1,201	\$1,248	\$1,244	\$1,244	\$1,238	(\$6)	-0.48%
23707569 5194 HOSP INS	\$9,750	\$32,815	\$32,290	\$33,994	\$33,994	\$30,524	(\$3,470)	-10.21%
23707569 5195 LIFE INS	\$247	\$290	\$267	\$278	\$278	\$254	(\$24)	-8.63%
CONTRACTUAL SERVICE								
23707569 5214 OTH EQ MAI	\$0	\$1,162	\$1,765	\$500	\$500	\$1,500	\$1,000	200.00%
23707569 5215 COMP/OFF M	\$313	\$0	\$4	\$175	\$75	\$0	(\$175)	-100.00%
23707569 5223 SCHOOL/SEM	\$421	\$259	\$1,858	\$1,735	\$750	\$475	(\$1,260)	-72.62%
23707569 5225 PROF DUES	\$158	\$195	\$0	\$275	\$0	\$0	(\$275)	-100.00%
23707569 5231 NOTICES	\$324	\$515	\$461	\$700	\$575	\$450	(\$250)	-35.71%
23707569 5232 DUPL/DRAFT	\$0	\$231	\$0	\$300	\$150	\$150	(\$150)	-50.00%
23707569 5240 CONT-PROF	\$38,890	\$23,492	\$29,626	\$34,000	\$33,027	\$38,000	\$4,000	11.76%
23707569 5241 CONT-LABOR	\$551	\$1,920	\$2,985	\$3,000	\$3,000	\$3,000	\$0	0.00%
23707569 5271 TEL-LOCAL	\$292	\$194	\$219	\$300	\$250	\$300	\$0	0.00%
MATERIALS & SUPPLIES								
23707569 5331 POSTAGE	\$31	\$61	\$40	\$100	\$50	\$50	(\$50)	-50.00%
23707569 5332 OFFICE/COM	\$551	\$124	\$224	\$500	\$300	\$0	(\$500)	-100.00%
23707569 5345 MAINT MATL	\$559	\$296	\$206	\$300	\$350	\$300	\$0	0.00%
TOTAL EXPENDITURES	\$89,138	\$156,081	\$168,814	\$175,995	\$173,137	\$172,754	(\$3,241)	-1.84%

BUDGET MODIFICATIONS: Business as usual.

PERCENTAGE OF POSITION ALLOCATED TO FUNDS				
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
DIRECTOR OF WATER RESOURCES	1.00	FT	Enterprise Fund -Wastewater	80%
			Enterprise Fund - Water Utility	20%
PUBLIC WORKS SUPERVISOR	1.00	FT	Enterprise Fund -Wastewater	100%
COLLECTION SYSTEM SUPERVISOR	1.00	FT	Enterprise Fund -Wastewater	100%
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	1.00	FT	Enterprise Fund -Wastewater	100%
WATER/WASTEWATER OPERATOR	3.00	FT	Enterprise Fund -Wastewater	100%
ENVIRONMENTAL TECHNICIAN	2.00	FT	Enterprise Fund -Wastewater	100%
CUSTODIAN I	1.00	FT	Enterprise Fund -Wastewater	100%
INSTRUMENTATION & CONTROL TECH	2.00	FT	Enterprise Fund - Water Utility	20%
			Enterprise Fund -Wastewater	80%
WPCF SEASONAL	1.16	Casual	Enterprise Fund -Wastewater	100%
<i>OPERATIONS TOTAL</i>	<i>13.16</i>			
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
ENVIRONMENTAL COORDINATOR	1.00	FT	Enterprise Fund -Wastewater	95%
			Enterprise Fund - Water Utility	5%
ENVIRONMENTAL TECHNICIAN	3.00	FT	Enterprise Fund -Wastewater	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	Enterprise Fund - Water Utility	20%
			Enterprise Fund -Wastewater	80%
<i>PRETREATMENT TOTAL</i>	<i>5.00</i>			
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
EQUIPMENT OPERATOR	4.00	FT	Enterprise Fund -Wastewater	100%
<i>COLLECTIONS/PUMPING STATION WPCF TOTAL</i>	<i>4.00</i>			
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
MAINTENANCE SPECIALIST	5.00	FT	Enterprise Fund -Wastewater	100%
MAINTENANCE SPECIALIST	1.00	FT	Enterprise Fund -Wastewater	75%
			Enterprise Fund - Water Utility	25%
<i>PLANT MAINTENANCE WPCF TOTAL</i>	<i>6.00</i>			
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
ENGINEERING TECHNICIAN	1.00	FT	Enterprise Fund -Wastewater	60%
			General Fund - Engineering	
			CIP - Engineering	
<i>ENGINEERING WPCF TOTAL</i>	<i>1.00</i>			

PERFORMANCE MEASURES THAT ILLUSTRATE PROGRESS & 2014 STRATEGIC GOAL ACCOMPLISHMENTS

Program: *Wastewater Operations*

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
Workload:	1. Track trends and daily operations.	Number of Discharge Monitoring Reports	12	12	12	12	12
	2. Monitor operating costs.	Number of operating cost reports	12	12	12	12	12
Efficiency & Effectiveness:	3. Prepare Compliance Maintenance Annual Report (CMAR).	CMAR Report completed by- June 30th	1	1	1	1	1
		CMAR report sent to Council for approval by June 15 th	1	1	1	1	1
	4. Submit Department of Natural Resources NR 101 form.	NR 101 data gathered for report by April 1st	1	1	1	1	1
		DNR review completed by May 30th	1	1	1	1	1
	5. Annual facility review by Department of Natural Resources (DNR)	Percent of Discharge Monitoring Reports finished by the 15 th of each month	100	100	100	100	100
		Percent of previous DNR comments addressed	100	100	100	100	100
2014 Strategic Goal(s) Report:	Continue to manage the economic and environmental performance of the Water Pollution Control Facility, sanitary sewer collections system and industrial pre-treatment program.	Finalize roadmap to meet new phosphorous standard limits.	4	1	1	1	1
		Operate the Water Pollution Control Facility activated sludge aeration basins with cost effective air delivery strategies	12	12	12	12	12

<u>PROGRAM</u>	<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<u>OBJECTIVES:</u>	<u>INDICATORS:</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
	Quarterly hot-spot and bi-annual system wide collections system cleaning	1	1	1	1	1
	Mercury Minimization Program	1	1	1	1	1
	Continually seek improvement for biosolids thickening and recycling program.	4	4	4	4	4

Program: Environmental / Lab

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
11 Workload:	1. Control pollutants from entering the sewer system that could interfere with the Publicly Owned Treatment Works (POTW).	Number of plant interferences.	0	0	0	0	0
	2. Conduct Significant Industrial User (SIU) inspections, permits, review SIU Spill Control Prevention Plans (SCPP), etc.	Number of SIU inspections	10	10	11	11	11
		Regular meetings w/SIUs	6	6	6	6	6
		Number of commercial inspections	221	203	144	180	150
		Semi annual reports	2	2	2	2	2
		Prep for DNR 101 fee report	1	1	1	1	1
		Monthly SIU compliance/bills	12	12	12	12	12
		SIU and 5 year commercial permits. (Due 2013)	699	72	65	99	60
		Public education activities.	19	14	7	18	10
		State Lab of Hygiene (WSLH) Quality Assurance /Quality Control for wastewater.	2	3	2	2	2
WSLH (water) QA/QC	2	2	2	2	2		
3. Program performance summary report.	Quarterly pretreatment, commercial, laboratory and clerical reports.	12	12	12	12	12	
Efficiency & Effectiveness:	4. Conduct program audit by the State of Wisconsin	Acceptable audit corrective action within timeframe	0	0	0	0	0
		Percent of pretreatment items addressed within 60 days.	100	100	100	100	100
		Percent of water and wastewater lab items addressed within 60 days.	100	100	100	100	100

Program: Biosolids (Sludge Management)

	<u>PROGRAM</u> <u>OBJECTIVES:</u>	<u>PERFORMANCE</u> <u>INDICATORS:</u>	<u>2011</u> <u>Actual</u>	<u>2012</u> <u>Actual</u>	<u>2013</u> <u>Actual</u>	<u>2014</u> <u>Target</u>	<u>2015</u> <u>Target</u>
Workload:	1. Sample biosolids and test for mercury and polychlorinated biphenyls (PCB's).	Number of biosolids tests performed	12	12	12	12	12
	2. Collect soil samples for crop fertilizer recommendations	Number of soil tests for crop recommendation	24	4	0	0	24
	3. Measure the amount of liquid biosolids hauled.	Gallons of biosolids hauled	9,420,600	6,449,600	3,735,200	6,500,00	6,000,000
Efficiency & Effectiveness:	4. Measure the cost of biosolids hauled.	Average cost per gallon of biosolids hauled	\$0.27	\$0.30	\$0.31	\$0.30	\$0.30
	5. Submit annual biosolids reports to DNR	Complete DNR forms 3400-055, 3400-49, 3400-54 and 3400-56 by January 31	4	4	4	4	4
	6. Measure the amount of cake biosolids hauled.	Metric tons recycled to landfill	0	1351	1225	1000	500

Program: Sanitary Collections

	<u>PROGRAM</u> <u>OBJECTIVES:</u>	<u>PERFORMANCE</u> <u>INDICATORS:</u>	<u>2011</u> <u>Actual</u>	<u>2012</u> <u>Actual</u>	<u>2013</u> <u>Actual</u>	<u>2014</u> <u>Target</u>	<u>2015</u> <u>Target</u>
Workload:	1. Assure one-third of system is cleaned annually.	Number of sanitary sewer feet cleaned.	392,232	585,906	372,234	454,000	454,000
	2. Correct defects and reduce groundwater infiltration and surface water inflow using contractors and Water Resources personnel.	Number of feet of sewer lines rehabilitated.	12,348	12,000	36,320	24,000	24,000
		Number of manholes rehabilitated	50	280	320	300	300
		Number of sanitary sewer feet televised.	39,025	46,156	37,682	35,000	35,000

Program: Maintenance

	<u>PROGRAM</u> <u>OBJECTIVES:</u>	<u>PERFORMANCE</u> <u>INDICATORS:</u>	<u>2011</u> <i>Actual</i>	<u>2012</u> <i>Actual</i>	<u>2013</u> <i>Actual</i>	<u>2014</u> <i>Target</i>	<u>2015</u> <i>Target</i>
<u>Workload:</u>	1. Expand predictive equipment monitoring program.	Number of predictive maintenance tasks being performed.	125	125	125	125	125
	2. Complete work orders generated quarterly.	Number of work orders	500	475	500	500	500
<u>Efficiency & Effectiveness:</u>	2. Complete work orders generated quarterly.	Percent of work orders closed quarterly.	95	95	95	95	95
	3. Identify, evaluate and implement equipment upgrades and process modifications which best meet operational needs.	The number of cost effective, energy efficient upgrades made through-out the year.	4	5	3	3	3
	4. Assure Maintenance is being performed in a timely manner.	Percent of time equipment is readily available for use.	95	95	95	95	95

Program: **Engineering**

	<u>PROGRAM</u>	<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
	<u>OBJECTIVES:</u>	<u>INDICATORS:</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
<u>Workload:</u>	1. Clear trees & brush and ensure drivable roads to all manholes on easements.	Number of manholes on easements	357	357	357	357	357
		Number of manholes that are newly accessible by Vactor.	16	16	16	16	16
	2. Develop a yearly and long range capital improvement programs to address the above goals.	Completed prior to CIP development for next year.	1	1	1	1	1
<u>Efficiency & Effectiveness:</u>	3. Acquire all data fields that we determine to be of usefulness and provide them to Engineering for input into the Cityworks database.	Percent of system input.	100	100	100	100	100
	4. Reduce infiltration and inflow thereby reducing operating costs and extending the useable life and capacity of the plant.	Peak daily flows (Million Gallons/Day)	14	12	12	12	12
		Average daily flow (Million Gallons/Day)	4.3	4.0	3.9	3.8	3.8
	5. Reduce emergency sewer repairs due to collapses or blockages.	Number of pavement repairs caused by defects.	30	12	15	15	15

CITY OF BELOIT

2015 STRATEGIC PLAN

Department of Public Works

Department: Public Works

City of Beloit Strategic Goal: 1

Program: Wastewater Utility Operations

Objective:

- Effectively manage the economic and environmental performance of the Water Pollution Control Facility (WPCF), sanitary sewer collections system and industrial pre-treatment program
- Comply with all National Pollutant Discharge Elimination System (NPDES) requirements
- Comply with all Environmental Protection Agency (EPA) requirements for Industrial Pretreatment Program
- Upgrade and maintain all system equipment for reliable and efficient operation
- Minimize odors emitted from the WPCF
- Effectively manage commercial inspection and permitting program
- Minimize sanitary sewer collections system backups

Action Steps:

1. Operate the WPCF wastewater treatment plant to economically meet discharge permit limits, including all lab analyses and regulatory reporting.
2. Maintain critical equipment at the WPCF and pump stations to ensure reliable, cost effective system-wide operation.
3. Continue to pursue alternative methods for beneficial reuse of bio-solids with Mallard Ridge Landfill, agricultural land owners, etc.
4. Continue to explore WPCF phosphorous discharge reduction options.
5. Complete quarterly hot-spot and bi-annual system wide collections system cleaning.

Mission Statement:

The Department of Public Works exists to serve the public need through cost effective operations and quality service, while providing for enhanced public safety and quality of life for today and tomorrow.

6. Continue to clear and maintain off-road sewer easements to ensure access for maintenance and emergencies.
7. Repair and/or line collections system segments and manholes to reduce Inflow and Infiltration (I&I) thereby reducing overall system operating costs.
8. Utilize TV truck and gear to improve sewer televising capabilities and rehab procedures.
9. Perform industrial/commercial inspections and monitor reports to ensure discharge permit compliance.
10. Re-issue permits to Significant Industrial User's and other businesses on schedule.
11. Continue mercury minimization program and participation in Rock County Rx Roundup.
12. Expand public education programs utilizing PW Foxx mascot, Public Works Week activities, local media, community events, etc.

DEPARTMENT OF PUBLIC WORKS

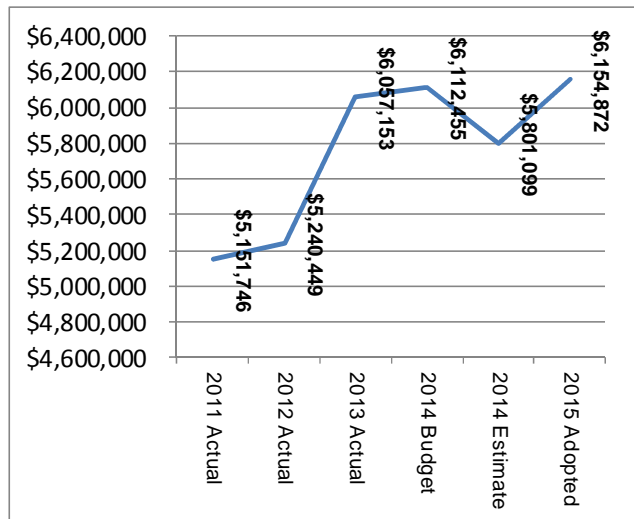
2015 CITY OF BELOIT OPERATING BUDGET

***Enterprise Fund –
Water Utility Division
Description:***

The Water Utility Fund accounts for the operation of the physical public water supply system and selling of water services. Activities include production and treatment of drinking water, operation and maintenance of pumping and storage facilities, maintenance of metering systems, maintenance of services, mains, hydrants and valves, public and private fire protection services, and wholesale water supply to South Beloit’s system.

Revenue sources include residential, commercial, industrial and wholesale user fees, public and private fire protection fees and lesser amounts from interest income and cell site leases. Current rates have been in place since December 2011.

The source of supply for the water utility is from eight groundwater wells, with a reliable capacity of 18.6 million gallons per day (MGD). Average daily pumpage is 6.9 MGD and peak day is around 10 MGD. There is 2.75 MG of elevated storage in four towers. There is approximately 180 miles of main, 1700 hydrants, 2500 valves and 15,500 services in the system, including service to parts of the Town of Beloit.



26 WATER UTILITY

ACCOUNTS FOR:			2011	20012	2013	2014	2014	2015	AMOUNT	PCT
WATER UTILITY			ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
FINES/FORFEITURES										
26707419	4279	TAX PENALT	(\$1,989)	(\$127,567)	(\$114,758)	(\$193,095)	(\$122,000)	(\$193,095)	\$0	0.00%
CASH & PROPERTY										
26707419	4413	INTEREST	(\$242,021)	(\$257,281)	(\$56,366)	(\$42,000)	(\$27,100)	(\$42,000)	\$0	0.00%
DEPARTMENTAL EARNINGS										
26707421	45051	OP. INCOME	\$0	\$0	(\$105,013)	\$0	\$0	\$0	\$0	0.00%
26707462	45052	OP. INCOME	(\$39,200)	(\$39,610)	(\$40,204)	(\$40,000)	(\$39,670)	(\$40,000)	\$0	0.00%
26707463	45053	OP. INCOME	(\$800,633)	(\$798,127)	(\$800,901)	(\$818,000)	(\$799,900)	(\$818,000)	\$0	0.00%
26707464	45054	OP. INCOME	(\$98,043)	(\$138,967)	(\$127,762)	(\$107,000)	(\$120,000)	(\$107,000)	\$0	0.00%
26707466	45055	OP. INCOME	(\$367,899)	(\$370,051)	(\$323,846)	(\$372,000)	(\$354,000)	(\$372,000)	\$0	0.00%
26707471	45056	OP. INCOME	(\$25,736)	(\$82,357)	(\$33,015)	(\$33,000)	(\$91,000)	(\$33,000)	\$0	0.00%
26707474	45057	OP. INCOME	(\$73,313)	(\$68,117)	\$0	(\$75,000)	(\$75,000)	(\$75,000)	\$0	0.00%
26707461	450501	INVENTORY	\$2,894	\$0	\$190	\$0	\$0	\$0	\$0	0.00%
26707461	450502	RESIDENTL	(\$2,488,252)	(\$2,603,447)	(\$2,506,499)	(\$2,553,500)	(\$2,522,333)	(\$2,553,500)	\$0	0.00%
26707461	450503	COMMERCIAL	(\$764,393)	(\$813,795)	(\$745,424)	(\$815,045)	(\$774,000)	(\$815,045)	\$0	0.00%
26707461	450504	INDUSTRIAL	(\$328,598)	(\$333,480)	(\$333,761)	(\$333,000)	(\$332,000)	(\$333,000)	\$0	0.00%
26707472	4508	LEASEREV	(\$428,599)	(\$436,776)	(\$453,050)	(\$482,000)	(\$440,000)	(\$479,000)	\$3,000	-0.62%
OTHER FINANCING SRCE										
26	4923	OPER TRANSFER	\$0	\$0	(\$317,572)	\$0	\$0	\$0	\$0	0.00%
26	4999	FUNDBALAPP	\$0	\$0	\$0	(\$248,815)	\$0	(\$294,232)	(\$45,417)	18.25%
TOTAL REVENUES			(\$5,655,781)	(\$6,069,575)	(\$5,957,982)	(\$6,112,455)	(\$5,697,003)	(\$6,154,872)	(\$42,417)	0.69%
PERSONNEL SERVICES										
26	5110	REG PERSNL	\$559,600	\$562,460	\$565,376	\$623,325	\$553,600	\$636,088	\$12,763	2.05%
26	511022	WAGE ADJUST	\$0	\$0	\$0	\$600	\$600	\$8,000	\$7,400	1233.33%
26	5112	OUTOFCLASS	\$236	\$1,710	\$332	\$0	\$0	\$0	\$0	0.00%
26	5113	ONCALL	\$20,852	\$20,932	\$20,382	\$20,870	\$20,870	\$20,870	\$0	0.00%
26	5120	PT PERSONL	\$14,254	\$14,634	\$15,407	\$15,529	\$14,600	\$15,506	(\$23)	-0.15%
26	5130	EXTRA PERS	\$11,872	\$12,650	\$13,558	\$18,870	\$13,050	\$18,870	\$0	0.00%
26	5150	OVERTIME	\$6,499	\$3,797	\$6,244	\$6,282	\$28,000	\$7,111	\$829	13.20%
26	5161	VACATION	\$15,925	\$2,496	\$8,711	\$0	\$0	\$0	\$0	0.00%
26	5191	WIS RETIRE	\$64,610	\$36,886	\$43,842	\$47,319	\$47,319	\$47,458	\$139	0.29%
26	5192	WORK COMP	\$15,288	\$15,792	\$15,264	\$18,362	\$18,364	\$18,497	\$135	0.74%
26	519301	SOC SEC	\$37,277	\$37,780	\$39,939	\$41,586	\$41,586	\$42,406	\$820	1.97%
26	519302	MEDICARE	\$8,722	\$8,868	\$9,389	\$9,788	\$9,788	\$10,075	\$287	2.93%
26	5194	HOSP INS	\$187,780	\$215,114	\$222,534	\$237,078	\$237,078	\$227,701	(\$9,377)	-3.96%
26	519401	VEBA	\$4,774	\$0	\$5,628	\$0	\$0	\$0	\$0	0.00%
26	519405	OPEB INS	\$1,391	(\$2,988)	(\$2,537)	\$0	\$0	\$0	\$0	0.00%
26	5195	LIFE INS	\$1,364	\$1,515	\$1,542	\$1,616	\$1,616	\$1,876	\$260	16.09%
26	5196	UNEMPLOYMENT	\$3,793	\$2,707	\$863	\$3,000	\$2,290	\$2,000	(\$1,000)	-33.33%

ACCOUNTS FOR:			2011	20012	2013	2014	2014	2015	AMOUNT	PCT
WATER UTILITY			ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
CONTRACTUAL SERVICE										
26	5211	VEH. OPER	\$22,658	\$14,745	\$16,129	\$21,148	\$17,800	\$20,641	(\$507)	-2.40%
26	5215	COMP/OFF M	\$12,311	\$12,602	\$17,199	\$16,316	\$21,200	\$15,595	(\$721)	-4.42%
26	5223	SCHOOL/SEM	\$10,736	\$696	\$1,824	\$1,850	\$1,100	\$1,850	\$0	0.00%
26	5225	PROF DUES	\$0	\$90	\$187	\$370	\$276	\$370	\$0	0.00%
26	5231	NOTICES	\$0	\$0	\$0	\$100	\$625	\$100	\$0	0.00%
26	5240	CONT-PROF	\$43,724	\$74,766	\$96,617	\$75,500	\$67,000	\$175,000	\$99,500	131.79%
26	5241	CONT-LABOR	\$186,955	\$23,741	\$181,004	\$197,000	\$250,800	\$195,500	(\$1,500)	-0.76%
26	5241	CONT SERV-MAIN	\$0	\$124,318	\$0	\$0	\$0	\$0	\$0	0.00%
26	524101	CONTHYDR	\$0	\$0	\$62,302	\$50,000	\$50,000	\$50,000	\$0	0.00%
26	524102	CONTLEAD	\$0	\$0	\$98,576	\$99,000	\$85,350	\$99,000	\$0	0.00%
26	524103	CONTLINE	\$0	\$0	\$0	\$50,000	\$25,000	\$50,000	\$0	0.00%
26	524104	NEWSERV	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$0	0.00%
26	5244	OTHER FEES	\$7,613	\$2,185	\$13,474	\$8,650	\$17,500	\$8,650	\$0	0.00%
26	5254	LEGAL SERV	\$4,522	\$2,662	\$6,358	\$3,000	\$2,500	\$3,000	\$0	0.00%
26	5255	PHYSICALS	\$743	\$240	\$192	\$0	\$110	\$0	\$0	0.00%
26	5256	LAUNDRY	\$600	\$4,720	\$2,038	\$2,800	\$2,800	\$2,800	\$0	0.00%
26	5261	STRUCT MAI	\$14,135	\$8,155	\$256,130	\$19,950	\$11,450	\$20,000	\$50	0.25%
26	5266	GROUNDS	\$0	\$335	\$71	\$500	\$250	\$250	(\$250)	-50.00%
26	5271	TEL-LOCAL	\$2,146	\$1,677	\$1,907	\$11,382	\$2,688	\$11,414	\$32	0.28%
26	5284	INS-FIRE	\$6,358	\$9,515	\$9,769	\$2,390	\$2,390	\$10,096	\$7,706	322.43%
26	5285	INS-FLEET	\$924	\$1,068	\$1,144	\$1,026	\$1,026	\$1,089	\$63	6.14%
26	5286	INS-LIAB	\$26,472	\$32,232	\$32,028	\$34,818	\$34,818	\$28,615	(\$6,203)	-17.82%
26	5289	INS-OTHER	\$2,315	\$2,255	\$2,588	\$3,338	\$3,338	\$3,526	\$188	5.63%
MATERIALS & SUPPLIES										
26	5321	ELECTRICITY	\$292,409	\$326,301	\$319,264	\$309,000	\$312,000	\$318,000	\$9,000	2.91%
26	5322	GAS/HEAT	\$21,942	\$10,552	\$12,064	\$15,300	\$15,700	\$15,564	\$264	1.73%
26	5323	WATER	\$2,307	\$4,469	\$3,607	\$3,500	\$2,600	\$3,400	(\$100)	-2.86%
26	5324	SEWER CHG	\$599	\$1,315	\$2,176	\$2,000	\$500	\$2,000	\$0	0.00%
26	5325	STORMWATER	\$2,569	\$2,926	\$2,804	\$2,780	\$2,600	\$2,925	\$145	5.22%
26	5331	POSTAGE	\$23,490	\$21,856	\$22,039	\$21,090	\$22,500	\$21,090	\$0	0.00%
26	5332	OFFICE/COM	\$287	\$179	\$463	\$400	\$310	\$350	(\$50)	-12.50%
26	5333	CONSERVATION REB	\$0	\$0	\$500	\$500	\$12,500	\$12,500	\$12,000	2400.00%
26	5334	CONSERVATION-EDU	\$0	\$375	\$250	\$500	\$500	\$500	\$0	0.00%
26	5343	GENL COMM	\$25,000	\$65,180	\$31,522	\$47,000	\$41,000	\$48,500	\$1,500	3.19%
26	534310	MISCHEM	\$39,368	\$0	\$140	\$0	\$0	\$0	\$0	0.00%
26	5345	MAINT MATL	\$88,509	\$112,121	\$19,138	\$135,000	\$95,100	\$145,800	\$10,800	8.00%
FIXED COSTS										
26	5421	IN LIEU	\$657,633	\$788,993	\$909,594	\$785,000	\$785,000	\$906,000	\$121,000	15.41%
DEBT SERVICE										
26	5641	PRINC-CORP	\$0	\$0		\$1,402,132	\$1,402,132	\$1,441,897	\$39,765	2.84%
26	5642	INT-CORP	\$1,316,571	\$1,259,071	\$1,088,173	\$1,059,789	\$1,059,789	\$1,022,392	(\$37,397)	-3.53%
26	565101	PRINSWER	\$0	\$0	\$0	\$223,015	\$0	\$0	(\$223,015)	-100.00%
26	565102	INTERESWER	\$37,090	\$27,267	\$16,941	\$6,086	\$6,086	\$0	(\$6,086)	-100.00%
DEPRECIATION										
26	5730	RES-VEHIC	\$24,996	\$24,996	\$27,743	\$25,000	\$25,000	\$25,000	\$0	0.00%
26	5731	DEPR-BUILD	\$1,160,331	\$1,180,410	\$1,511,925	\$0	\$0	\$0	\$0	0.00%
26	5736	BOND DISC	\$162,194	\$164,083	\$322,798	\$0	\$0	\$0	\$0	0.00%
FUNDCONT										
	5801	CIP OPERATING	\$0	\$0	\$0	\$401,000	\$401,000	\$405,000	\$4,000	1.00%
26	5899	FUNDCONT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES			\$5,151,746	\$5,240,449	\$6,057,153	\$6,112,455	\$5,801,099	\$6,154,872	\$42,417	0.69%
NET TOTAL			(\$504,035)	(\$829,126)	\$99,171	\$0	\$104,096	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Increase in contract professional for consulting services for comprehensive water system study.

Increase in PILOT (Payment in lieu of taxes) based off 2013 actual.

2015 CIP projects: Well pumping equipment \$99,000, replace TC hydrants \$37,000, water meter Flexnet transmitters \$65,000, Gateway water coating \$89,000, Water meter replacement \$115,000.

PERCENTAGE OF POSITION ALLOCATED TO FUNDS				
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
WATER UTILITY SUPERVISOR	1.00	FT	Enterprise Fund - Water Utility	100%
WATER/WASTEWATER OPERATOR	1.00	FT	Enterprise Fund - Water Utility	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	Enterprise Fund - Water Utility	100%
EQUIPMENT OPERATOR	1.00	FT	Enterprise Fund - Water Utility	75%
			Enterprise Fund - Wastewater	25%
EQUIPMENT OPERATOR	1.00	FT	Enterprise Fund - Water Utility	50%
			Enterprise Fund - Wastewater	50%
EQUIPMENT OPERATOR	1.00	FT	Enterprise Fund - Water Utility	60%
			Enterprise Fund - Wastewater	30%
			Enterprise Fund - Storm Water Utility	10%
EQUIPMENT OPERATOR	1.00	FT	Enterprise Fund - Water Utility	100%
WATER SEASONAL	0.86		Enterprise Fund - Water Utility	100%
WATER UTILITY TOTAL	7.86			

PERFORMANCE MEASURES THAT ILLUSTRATE PROGRESS & 2014 STRATEGIC GOAL ACCOMPLISHMENTS

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

	<u>PROGRAM</u>	<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
	<u>OBJECTIVES:</u>	<u>INDICATORS:</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
<u>Workload:</u>	1. Rehabilitate wells and pumping equipment.	Schedule and complete two station rehabs per year.	2	2	2	2	2
	2. Track lost and unaccounted water percentage.	Calculate and manage lost and unaccounted water percent.	16	12	18.4	16	16
		Number of dead end water mains to flush:	170	170	170	170	170
		Number of system hydrants:	1,445	1,445	1,447	1,447	1,447
		Number of system valves	2,580	2,580	2,580	2,580	2,585
		Number of water meters.	15,507	15,547	15,547	15,547	15,549
<u>Efficiency & Effectiveness:</u>	3. Flush and exercise water distribution system.	Percent of all dead ends flushed annually	100	100	100	100	100
		Percent of system hydrants flushed.	65	65	65	65	65
		Percent of distribution valves exercised.	50	50	50	50	50
	4. Perform periodic meter accuracy testing.	Percent of required water meters tested or replaced	100	100	100	100	100
	5. Ensure water quality meets Safe Drinking Water Act (SDWA) standards.	Percent of completion of sampling program.	100	100	100	100	100
	6. Complete monthly pumping reports for Department of Natural Resources.	Collect data, edit and submit to Department of Natural Resources pumping report by 10th of month.	12	12	12	12	12
	7. Complete annual Consumer Confidence Report.	Deliver Consumer Confidence Report by July 1.	1	1	1	1	1
	8. Collect data for Public Service Commission annual report.	Collect, compile and forward annual report data to auditors by 3/1.	1	1	1	1	1

	<u>PROGRAM</u>	<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
	<u>OBJECTIVES:</u>	<u>INDICATORS:</u>					
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
<u>2014 Strategic Goal(s) Report:</u>	Continue to manage the safe and economic performance of the water system.	Continue programs to replace antiquated Traverse City hydrants	12	12	10	10	10

CITY OF BELOIT

2015 STRATEGIC PLAN

Department of Public Works

City of Beloit Strategic Goal: 1

Program: Water Utility Operations.

Objective:

- Continue to manage the safe and economic performance of the public water system.
- Comply with the Safe Drinking Water Act
- Meet all domestic, industrial and fire protection water supply demands
- Maintain reliable well and pumping system operation
- Maintain reliable distribution system operation
- Provide accurate customer sales metering and billing

Action Steps:

1. Operate the water production and storage system components to efficiently provide all domestic, process and fire protection water demands.
2. Manage water treatment systems and monitor water quality to ensure public health and safety.
3. Exercise and maintain all valves/hydrants and periodically flush the distribution system.
4. Continue pump station maintenance program to annually rehabilitate two wells and one booster station.
5. Implement water main replacement program to eliminate under-sized main, replace break-prone segments, close loops, etc.
6. Replace Traverse City hydrants and install Storz connections to speed Fire Department response.
7. Expand meter testing and periodic exchange program to ensure compliance with the Reduction of Lead in Drinking Water Act and provide for accurate customer billing.
8. Continue upgrades to Sensus Automated Meter Reading system by meter transmitter upgrades to FlexNet, relocating premise transmitters outside, upgrading base stations, adding base or repeater stations as necessary.
9. Implement Private Well Permitting and Abandonment Program.
10. Reduce lost and unaccounted-for water to below 14%.

Mission Statement:

The Department of Public Works exists to serve the public need through cost effective operations and quality service, while providing for enhanced public safety and quality of life for today and tomorrow.

DEPARTMENT OF PUBLIC WORKS

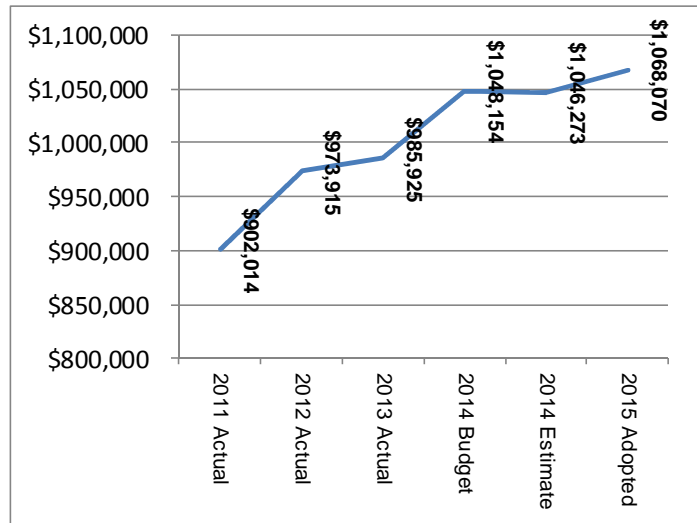
2015 CITY OF БЕЛОIT OPERATING BUDGET

Enterprise Fund –

Storm Water Description:

The Storm Water Utility was created in 2007 to establish funding to meet the requirements of the DNR’s new pollution discharge elimination permit and accounts for the operation of the physical storm water discharge system and collection of storm water fees. Activities include a street sweeping program, yard waste collection, and the cleaning and maintenance of approximately 172 miles of storm water mains, thousands of catch basins, and various public storm water ponds. Efforts also include inspection of construction related erosion control systems, public education on reducing storm water runoff pollution, etc.

Revenue sources include residential and commercial user fees based upon the amount of impervious area on the user’s property. Units of impervious area are based upon the average single-family residential unit (SFU) amount of 3347 square feet. The current user charge is \$3.00 per SFU there is no increase in this fee for next year.



27707508 STORM WATER UTILITY

ACCOUNTS FOR:			2011	2012	2013	2014	2014	2015	AMOUNT	PCT
STORM WATER UTILITY			ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
GRANT/AIDE										
	4301	INTERGOV AIDS & GRNT	\$0	(\$25,005)	(\$22,440)	(\$21,951)	(\$21,951)	(\$21,951)	\$0	0.00%
	436002	OPERATING GRANTS	\$0	(\$7,198)	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY										
	27707508	4413 INTEREST	(\$33,682)	(\$17,259)	(\$14,022)	(\$11,500)	(\$11,500)	(\$11,500)	\$0	0.00%
	27707508	441305 INTREFUND	(\$27,386)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
	27707508	455901 RESIDENTS	(\$1,110,233)	(\$941,597)	(\$944,958)	(\$945,000)	(\$945,000)	(\$945,000)	\$0	0.00%
OTHER FINC SRCE										
	27707508	4999 FUND BALANCE	\$0	\$0	\$0	(\$69,703)	(\$69,703)	(\$89,619)	(\$19,916)	100.00%
		TOTAL REVENUES	(\$1,171,301)	(\$991,059)	(\$981,420)	(\$1,048,154)	(\$1,048,154)	(\$1,068,070)	(\$19,916)	1.90%
PERSONNEL SERVICES										
	27707508	5110 REG PERSNL	\$216,996	\$241,907	\$236,186	\$272,020	\$272,020	\$305,981	\$33,961	12.48%
	27707508	511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$150	\$150	\$4,000	\$3,850	2566.67%
	27707508	5130 EXTRA PERS	\$15,051	\$16,046	\$9,270	\$7,800	\$8,500	\$7,215	(\$585)	-7.50%
	27707508	5150 OVERTIME	\$461	\$8	\$209	\$449	\$400	\$522	\$73	16.26%
	27707508	5161 VACATION	(\$3,920)	\$1,400	(\$10,854)	\$0	\$0	\$0	\$0	0.00%
	27707508	5191 WIS RETIRE	\$24,153	\$14,354	\$15,720	\$18,857	\$18,857	\$20,841	\$1,984	10.52%
	27707508	5192 WORK COMP	\$13,440	\$4,872	\$6,588	\$10,861	\$10,861	\$14,242	\$3,381	31.13%
	27707508	519301 SOC SEC	\$14,369	\$15,926	\$15,137	\$17,044	\$17,044	\$19,314	\$2,270	13.32%
	27707508	519302 MEDICARE	\$3,361	\$3,724	\$3,540	\$4,003	\$4,003	\$4,530	\$527	13.17%
	27707508	5194 HOSP INS	\$81,064	\$101,455	\$90,169	\$108,562	\$108,562	\$124,973	\$16,411	15.12%
	27707508	519401 VEBA	\$980	\$0	\$2,713	\$0	\$0	\$0	\$0	0.00%
	27707508	519405 OPEB INS	\$1,159	(\$2,489)	(\$2,113)	\$0	\$0	\$0	\$0	0.00%
	27707508	5195 LIFE INS	\$830	\$934	\$744	\$702	\$702	\$856	\$154	21.94%
CONTRACTUAL SERVICE										
	27707508	5211 VEH. OPER	\$79,834	\$85,215	\$81,289	\$90,007	\$90,007	\$92,286	\$2,279	2.53%
	27707508	5215 COMP/OFF M	\$5,263	\$4,435	\$5,048	\$5,747	\$5,950	\$5,445	(\$302)	-5.25%
	27707508	5223 SCHOOL/SEM	\$1,375	\$1,591	\$1,757	\$3,500	\$3,000	\$2,350	(\$1,150)	-32.86%
	27707508	5225 PROF DUES	\$0	\$82	\$0	\$100	\$100	\$100	\$0	0.00%
	27707508	5240 CONT-PROF	\$4,997	\$10,105	\$28,567	\$11,500	\$11,500	\$11,500	\$0	0.00%
	27707508	5241 CONT-LABOR	\$3,000	\$0	\$11,650	\$75,000	\$75,000	\$50,000	(\$25,000)	-33.33%
	27707508	5244 OTHER FEES	\$11,500	\$11,500	\$536	\$11,500	\$11,500	\$11,500	\$0	0.00%
	27707508	5248 ADV/MARKT	\$0	\$0	\$121	\$1,000	\$500	\$500	(\$500)	-50.00%
	27707508	5255 PHYSICALS	\$0	\$66	\$0	\$135	\$0	\$0	(\$135)	100.00%
	27707508	5258 IN HOUSE ENGINEERING	\$0	\$17,000	\$0	\$0	\$0	\$0	\$0	0.00%
	27707508	5271 TEL-LOCAL	\$164	\$140	\$193	\$419	\$419	\$206	(\$213)	-50.84%
	27707508	5285 INS-FLEET	\$2,493	\$1,883	\$2,501	\$2,105	\$2,105	\$1,539	(\$566)	-26.89%
	27707508	5286 INS-LIAB	\$4,812	\$5,376	\$5,340	\$5,551	\$5,551	\$4,907	(\$644)	-11.60%
	27707508	5289 INS-OTHER	\$421	\$376	\$432	\$532	\$532	\$605	\$73	13.72%
MATERIALS & SUPPLIES										
	27707508	5331 POSTAGE	\$16,624	\$15,109	\$15,198	\$15,700	\$15,700	\$15,700	\$0	0.00%
	27707508	5332 OFFICE/COM	\$0	\$226	\$6	\$1,000	\$200	\$250	(\$750)	-75.00%
	27707508	5345 MAINT MATL	\$313	\$2,500	\$0	\$2,500	\$2,500	\$1,500	(\$1,000)	-40.00%
	27707508	5348 EQUIP<1000	\$85	\$0	(\$121,402)	\$1,000	\$200	\$500	(\$500)	-50.00%

27707508 STORM WATER UTILITY

ACCOUNTS FOR:			2011	2012	2013	2014	2014	2015	AMOUNT	PCT
STORM WATER UTILITY			ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
FIXED EXPENSES										
27707508	5411	RENT/BUILD	\$21,000	\$21,000	\$22,000	\$22,000	\$22,000	\$21,000	(\$1,000)	-4.55%
CAPITAL OUTLAY										
	5522	STORM SEWER SYSTEM	\$0	\$12,802	\$150,492	\$0	\$0	\$0	\$0	0.00%
DEBT SERVICE										
27707508	5641	PRINC-CORP	\$0	\$0	\$0	\$133,798	\$133,798	\$126,980	(\$6,818)	-5.10%
27707508	5642	INT-CORP	\$127,438	\$119,066	\$112,576	\$109,612	\$109,612	\$103,728	(\$5,884)	-5.37%
27707508	5649	PAYMENT TO ESCROW	\$0	\$0	\$325	\$0	\$0	\$0	\$0	0.00%
DEPRECIATION										
27707508	5730	RES-VEHIC	\$114,996	\$114,996	\$114,996	\$115,000	\$115,000	\$115,000	\$0	0.00%
27707508	5731	DEPR-BUILD	\$135,945	\$148,841	\$149,368	\$0	\$0	\$0	\$0	0.00%
27707508	5736	BOND DISCOUNT AMORTIZA'	\$3,813	\$3,469	\$24,487	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$902,014	\$973,915	\$985,925	\$1,048,154	\$1,046,273	\$1,068,070	\$19,916	1.90%
		NET TOTAL	(\$269,287)	(\$17,144)	\$4,505	\$0	(\$1,881)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Applied fund balance to account for CIP storm water improvement costs moving to operating budget.
Increase in regular personnel due to an allocation change in staff.

PERCENTAGE OF POSITION ALLOCATED TO FUNDS				
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
ENGINEER - SPECIALTY	1.00	FT	Enterprise Fund - Storm Water Utility	100%
STORM WATER SEASONAL	0.38	Casual	Enterprise Fund - Storm Water Utility	100%
STORM WATER UTILITY	1.38			

PERFORMANCE MEASURES THAT ILLUSTRATE PROGRESS & 2014 STRATEGIC GOAL ACCOMPLISHMENTS

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
Workload:	1. Clean and remove debris from stormwater conveyance system.	Feet of stormwater conveyance system cleaned annually.	3,343	10,604	11,102	8,000	8,000
	2. Televis stormwater conveyance system and inlets prior to street construction and overlay program to assure system integrity.	Feet of televising performed on stormwater conveyance system.	9,802	6,988	10,057	8,000	8,000
Efficiency & Effectiveness:	3. Enter stormwater system information into Geographical Information System (GIS) Database.	Percent of stormwater system information into GIS by the end of the year.	99%	99%	99%	99%	99%
	4. Improve stormwater conveyance system through effective preventative maintenance.	Meet 40% total suspended solids reduction in stormwater conveyance system by 11-13-13.	29.2%	39.5%	39.5%	39.5%	39.5%
		Dry weather outfall inspections.	16	7	23	12	11

	<u>PROGRAM</u> <u>OBJECTIVES:</u>	<u>PERFORMANCE</u> <u>INDICATORS:</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
<u>2014 Strategic</u> <u>Goal(s) Report:</u>	Reduce stormwater pollution to protect our surface water bodies and groundwater supply and comply with all State & Federal storm water regulations.	Continue to implement public education and outreach program through the Rock River Stormwater Group.	100%	100%	100%	100%	100%

CITY OF BELOIT

2015 STRATEGIC PLAN

Department of Public Works

City of Beloit Strategic Goal: 1

Program: Storm Water Utility Operations.

Objective:

- Continue to manage the economic and environmental performance of the Storm Water Utility
- Reduce storm water pollution to protect surface water bodies and groundwater supply
- Comply with all State & Federal storm water regulations
- Comply with Wisconsin Pollution Discharge Elimination System (WPDES) MS4 permit requirements

Action Steps:

1. Partner with neighboring communities through the Rock River Stormwater Group to educate the citizens of the Rock River Watershed as to storm water pollution concerns.
2. Partner with citizens and community organizations to clean existing and reduce future pollution to the storm water conveyance system.
3. Detect and eliminate illicit discharges.
4. Administer the storm water pollution prevention program used at all municipal facilities.
5. Improve storm water conveyance system through effective preventative maintenance.
6. Televis storm water conveyance system prior to street construction projects to assure system integrity.
7. Track construction site erosion control inspections and enforcement actions.
8. Monitor all City owned non-structural storm water facilities.
9. Monitor all major storm sewer outfalls.

Mission Statement:

The Department of Public Works exists to serve the public need through cost effective operations and quality service, while providing for enhanced public safety and quality of life for today and tomorrow.

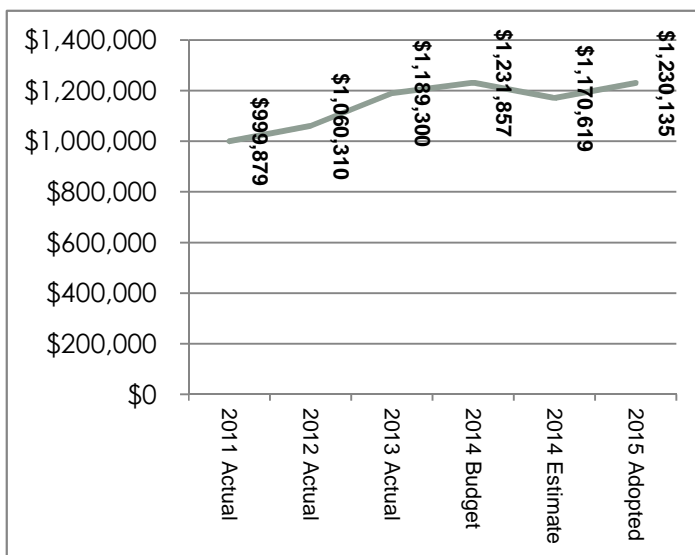
DEPARTMENT FIRE

2015 CITY OF БЕЛОIT OPERATING BUDGET

Enterprise Fund –

Ambulance Description:

The Ambulance Fund was established in 1998 to account for all transactions that pertain to ambulance services. Funding sources for the fund are user fees assessed for ambulance services. In 2015 the Ambulance Fund will not use any tax levy. User fees are now covering 86% of the ambulance fund expenses in the 2015 budget and the remainder is covered by ambulance fund balance. This Division provides Advanced Emergency Medical Services care and transport for residents and visitors of Beloit. It provides a Paramedic level of service with a Paramedic Engine First Response concept, and transport with two Paramedic ambulances, and one Emergency Medical Transportation Basic Ambulance. This program provides for a portion of personnel and all of the equipment, maintenance costs for the program. This program also supplements the all hazards response mission of the Firefighting and Rescue Division.



24666400 AMBULANCE

ACCOUNTS FOR:	2011	2012	2013	2014	2014	2015	AMOUNT	PCT
AMBULANCE SERVICES	ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
CASH & PROPERTY INC.								
24666400 4413 INTEREST	(\$5,209)	(\$8,282)	(\$4,775)	(\$3,600)	(\$1,000)	(\$3,600)	\$0	0.00%
DEPARTMENTAL EARNINGS								
24666400 4520 AMBULANCE	(\$1,055,072)	(\$1,088,359)	(\$1,015,492)	(\$1,062,967)	(\$1,000,000)	(\$1,063,000)	(\$33)	0.00%
OTHER FINANCING SRCE								
24666400 4999 FUNDBALAPP	\$0	\$0	\$0	(\$165,290)	\$0	(\$163,535)	\$1,755	-1.06%
TOTAL REVENUES	(\$1,060,281)	(\$1,096,641)	(\$1,020,267)	(\$1,231,857)	(\$1,001,000)	(\$1,230,135)	\$1,722	-0.14%
PERSONNEL SERVICES								
24666400 5110 REG PERSNL	\$524,671	\$558,488	\$599,167	\$607,039	\$621,675	\$618,622	\$11,583	1.91%
24666400 511022 WAGE ADJUST	\$0	\$0	\$0	\$5,789	\$0	\$8,000	\$2,211	38.19%
24666400 5150 OVERTIME	\$0	\$0	\$65	\$0	\$0	\$0	\$0	0.00%
24666400 5160 HOLIDAY PY	\$12,320	\$12,320	\$12,320	\$12,320	\$12,320	\$12,320	\$0	0.00%
24666400 5161 VACATION	\$2,653	(\$2,187)	\$10,540	\$0	\$0	\$0	\$0	0.00%
24666400 5191 WIS RETIRE	\$123,869	\$118,376	\$113,871	\$98,817	\$97,406	\$92,404	(\$6,413)	-6.49%
24666400 5192 WORK COMP	\$18,372	\$21,048	\$24,288	\$27,975	\$27,976	\$31,393	\$3,418	12.22%
24666400 519301 SOC SEC	\$2,888	\$2,704	\$3,439	\$3,424	\$3,675	\$3,660	\$236	6.89%
24666400 519302 MEDICARE	\$6,569	\$8,233	\$8,866	\$8,892	\$9,028	\$9,100	\$208	2.34%
24666400 5194 HOSP INS	\$117,539	\$150,875	\$171,923	\$183,048	\$167,946	\$169,074	(\$13,974)	-7.63%
24666400 5195 LIFE INS	\$662	\$442	\$476	\$546	\$547	\$577	\$31	5.68%
CONTRACTUAL SERVICE								
24666400 5214 OTH EQ MAI	\$8,964	\$7,573	\$11,770	\$13,830	\$13,000	\$14,830	\$1,000	7.23%
24666400 5215 COMP/OFF M	\$2,791	\$2,928	\$3,135	\$4,088	\$3,288	\$3,617	(\$471)	-11.52%
24666400 5223 SCHOOL/SEM	\$9,018	\$8,996	\$8,158	\$15,750	\$10,000	\$15,750	\$0	0.00%
24666400 5225 PROF DUES	\$454	\$0	\$425	\$535	\$659	\$655	\$120	22.43%
24666400 5232 DUPL/DRAFT	\$954	\$866	\$1,685	\$1,750	\$1,750	\$1,750	\$0	0.00%
24666400 5240 CONT-PROF	\$38,935	\$35,811	\$48,890	\$50,000	\$50,000	\$50,000	\$0	0.00%
24666400 5274 RADIO/COMM	\$355	\$0	\$726	\$0	\$0	\$0	\$0	0.00%
24666400 5285 INS-FLEET	\$1,400	\$1,440	\$1,743	\$988	\$966	\$1,239	\$251	25.40%
24666400 5286 INS-LIAB	\$4,788	\$5,724	\$6,252	\$6,429	\$6,429	\$5,767	(\$662)	-10.30%
24666400 5289 INS-OTHER	\$419	\$400	\$505	\$616	\$634	\$710	\$94	15.26%
MATERIALS & SUPPLIES								
24666400 5331 POSTAGE	\$542	\$546	\$550	\$550	\$550	\$550	\$0	0.00%
24666400 5342 MEDICAL SP	\$50,047	\$44,033	\$51,883	\$49,000	\$40,000	\$49,000	\$0	0.00%
24666400 5343 GENL COMM	\$4,619	\$2,448	\$2,035	\$4,000	\$6,615	\$4,000	\$0	0.00%
24666400 5345 MAINT MATL	\$1,324	\$2,312	\$191	\$2,000	\$500	\$2,000	\$0	0.00%
24666400 534503 MAINT-FIRE	\$5,275	\$4,114	\$21,951	\$9,000	\$24,500	\$9,000	\$0	0.00%
24666400 534605 FUELFIRE	\$16,871	\$18,148	\$24,112	\$21,808	\$24,000	\$22,454	\$646	2.96%
24666400 5347 UNIFORMS	\$1,758	\$3,455	\$2,795	\$3,000	\$3,000	\$3,000	\$0	0.00%
24666400 5351 BOOKS/SUBS	\$350	\$25	\$150	\$500	\$150	\$500	\$0	0.00%
24666400 5352 TRAIN EQUIP	\$300	\$642	\$136	\$750	\$200	\$750	\$0	0.00%
CAPITAL OUTLAY								
24666400 5533 OTHER>1000	\$4,861	\$14,240	\$20,941	\$7,500	\$7,500	\$7,500	\$0	0.00%
24666400 5929 OTHER>1001	\$0	\$0	\$0	\$55,608	\$0	\$55,608	\$0	0.00%
DEPRECIATION								
24666400 5730 RES-VEHICLE	\$35,004	\$35,004	\$35,004	\$35,000	\$35,000	\$35,000	\$0	0.00%
24666400 573001 RESCOMPREP	\$1,308	\$1,308	\$1,308	\$1,305	\$1,305	\$1,305	\$0	0.00%
TOTAL EXPENDITURES	\$999,879	\$1,060,310	\$1,189,300	\$1,231,857	\$1,170,619	\$1,230,135	(\$1,722)	-0.14%
NET TOTAL	(\$60,402)	(\$36,331)	\$169,033	\$0	\$169,619	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Business as usual.

PERCENTAGE OF POSITION ALLOCATED TO FUNDS				
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
DEPUTY FIRE CHIEF	1.00	FT	Enterprise Fund - Ambulance	100%
BUSINESS SERVICES COORDINATOR	1.00	FT	Enterprise Fund - Ambulance	100%
FIRE FIGHTER	7.00	FT	Enterprise Fund - Ambulance	100%
AMBULANCE TOTAL	9.00			

PERFORMANCE MEASURES THAT ILLUSTRATE PROGRESS & 2014 STRATEGIC GOAL ACCOMPLISHMENTS

DIVISION STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

	<u>DIVISION OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
			<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
Workload:	1. To provide educational opportunities for our employees in order to meet state mandated training requirements.	# of employees who attend paramedic refresher program	27	27	27	27	27
	2. To provide cutting edge emergency medical services that meet the needs of each patient under our care.	# of performance questionnaires sent	1,200	1,200	1,200	1,200	1,200
		# of questionnaires returned	309	336	305	320	320
		% of questionnaires that rated satisfactory ambulance service.	100%	100%	100%	100%	100%
Efficiency & Effectiveness:	3. To provide advanced life support to the City of Beloit through a system of first response within 4-5 minutes of dispatch.	# of Ambulance Runs	3,534	3,517	3,726	3,500	3,500
		% of ambulance runs average response times are under 5 minutes	80.3%	80.2%	79.6%	82.37	80%
	4. Maintain ambulance collection rate of 50%.	Ambulance Revenue Collection Rate	41.2%	62.2%	66.78%	50%	50%

	<u>DIVISION</u>	<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
	<u>OBJECTIVES:</u>	<u>INDICATORS:</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
	Better utilize our current technological capabilities to develop a process to decrease the amount of paper copies of EMS reports that are currently generated by ambulance calls.	50% reduction in paper based documentation.	NA	NA	NA	NA	50%
<u>2014 Strategic Goal(s) Report:</u>	Provide state of the art technology for emergency cardiac care that meets the current standard of care.	# of employees attending training for improvement of interfacility protocols to reflect advanced care during transfers.	NA	27	27	27	27
		To use technology and job tools to reducing work related injuries caused by lifting by 30% by July 1, 2015.	NA	NA	NA	Actual YTD 67% Reduction	30%
	To complete a review and revision of Emergency Medical Services general orders by December 31, 2014.	Implement County Wide protocols by 12/31/2014.	NA	NA	NA	Complete September 15, 2014	NA
		Complete General order review and revision by 12/31/2014.	NA	NA	NA	Complete December 31, 2014	NA

CITY OF BELOIT

2015 STRATEGIC PLAN

Fire Department

Fire Department Strategic Goals: 4 & 5

Division: Ambulance

City of Beloit Strategic Goals: 1 & 3

Objective: Better utilize our current technological capabilities to develop a process to decrease the amount of paper copies of EMS reports that are currently generated by ambulance calls.

Action steps:

1. By January 31, 2015 develop the ability to download all ECG strips to the patient care reports in Imagetrend. A training program on downloading ECG's will also be developed during this time period for all departmental personnel.
2. By February 28, 2015 complete the necessary training for all personnel on how to download ECG reports.
3. March 1, 2015 begin downloading the ECG's in to the patient care reports therefore eliminating the need to leave a QA copy of the reports at Beloit Hospital.
4. Beginning April 1, 2015 begin working with Beloit Health System IS to integrate the BFD Imagetrend reports so that it merges with Beloit Health System's Cerner program.

Fire Department

Vision:

To have every citizen engage in a commitment to safe life behaviors and strategies influenced by fire department community risk reduction programs.

***Fire Department
Mission Statement:***

The Beloit Fire Department is dedicated to maintaining a proactive approach to community risk reduction. Our every action must focus on reducing risk to lives and property in the Greater Beloit Area.

Objective: Complete all data entry requirements needed in CodeStat to track patient cardiac arrest survival rates for educational and quality control purposes.

Action steps:

1. By January 1, 2015 assign a paramedic coordinator to obtain all cardiac arrest report information for patient care reports that have been uploaded in to CodeStat. The assigned coordinator will be able to access the administrative side of Imagetrend in order to complete this project by this date also.
2. By February 1, 2015 ensure that the assigned coordinator is proficient with all aspects of CodeStat and that they are able to use the program to obtain any needed information. This will be measured by the accuracy of data in the reports generated.
3. By July 1, 2015 check on the progress of the project and determine if a second coordinator may need to be assigned to the project in order to help with data entry.
4. As part of the QA process for cardiac arrest calls all personnel will receive a print-out summary report of the response personnel's performance. This will be implemented by September 30, 2015.
5. By December 1, 2015 assess the overall progress of the program. The goal will be to have 95% of all of the cardiac arrest cases downloaded in to the database.

Department: Fire

Fire Department Strategic Goals: 4 & 5

Division: Ambulance

City of Beloit Strategic Goals: 1 & 3

Program: Ambulance Replacement

Objective: Replace Ambulance 6209 with an updated chassis and box by June 2015.

Action Steps:

1. Revise the ambulance chassis and box specifications to include additions discovered by the past Ambulance Committee by January 1, 2015.
2. Send out ambulance specifications for the bid process by February 1, 2015.
3. Award the ambulance contract by February 28, 2015.
4. Take delivery of new ambulance by June 30, 2015.

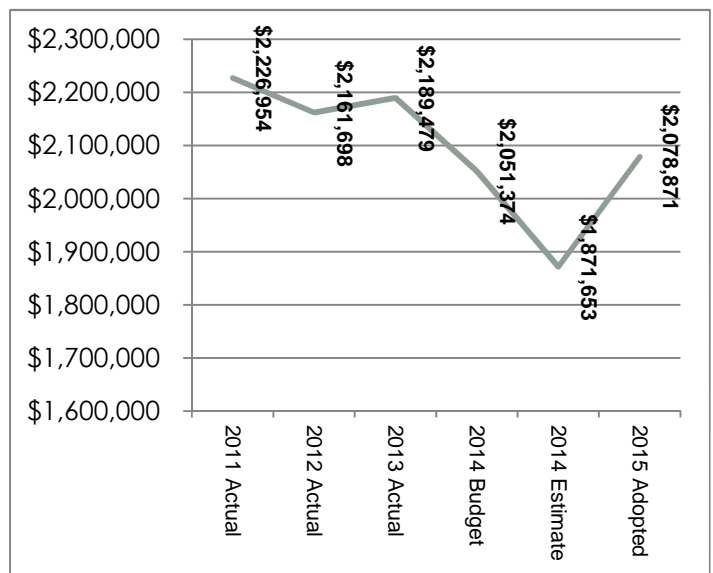
DEPARTMENT OF PUBLIC WORKS

2015 CITY OF BELOIT OPERATING BUDGET

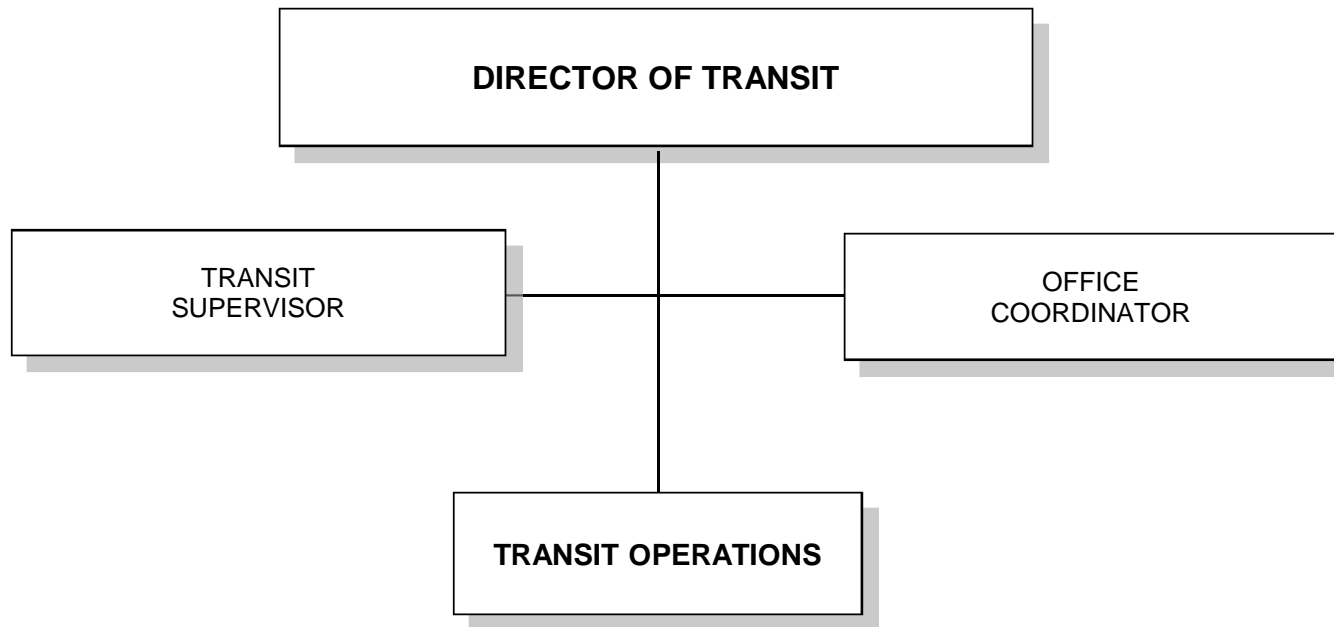
Enterprise Fund –

Transit Division Description:

The Mass Transit Fund accounts for the operation and maintenance of the Beloit Transit System. Funding sources are State and Federal grants (54%) and Departmental Earnings (18%). Tax support covers (28%) of the expenses. The Transit tax levy portion was raised \$50,352. Transit's goal is to provide high quality and safe transportation service at a reasonable cost for citizens in the Greater Beloit area, who depend on public transit to meet their mobility needs.



**CITY OF БЕЛОIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
TRANSIT DIVISION
ORGANIZATIONAL CHART
2015**



- Bus Drivers
- Gen Mechanics II

25 БЕЛОIT TRANSIT SYSTEM

ACCOUNTS FOR: BELOIT TRANSIT SYSTEM			2011	2012	2013	2014	2014	2015	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
25	403001	TAX LEVY - SUBSIDY	(\$517,256)	(\$517,256)	(\$534,367)	(\$534,367)	(\$534,367)	(\$584,719)	(\$50,352)	9.42%
STATE/FED GRANTS AID										
25	4301	INTERGOV AIDS & GRNT FED	\$0	(\$13,920)	(\$42,560)	\$0	\$0	\$0	\$0	0.00%
25	433001	STATE PARA TRANSIT SUPP	\$0	(\$16,448)	(\$16,871)	(\$16,870)	(\$21,575)	(\$21,575)	(\$4,705)	27.89%
25	436001	INTERGOVERNMENTAL-STE	(\$513,570)	(\$479,526)	(\$461,344)	(\$476,510)	(\$462,907)	(\$486,337)	(\$9,827)	2.06%
25	436002	INTERGOV AIDS & GRANTS	(\$1,008,982)	(\$573,863)	(\$606,009)	(\$635,350)	(\$614,048)	(\$622,512)	\$12,838	-2.02%
CASH & PROPERTY INC.										
25	4413	INTEREST INCOME	(\$994)	(\$1,779)	\$1,764	(\$1,400)	(\$7,669)	(\$1,400)	\$0	0.00%
25	4416	RECOVERIES FROM CITY	\$1,204	\$0	(\$5,250)	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
25	4508	RENT/LEASE REVENUE	(\$18,667)	(\$19,363)	(\$20,091)	(\$19,000)	(\$19,000)	(\$19,000)	\$0	0.00%
25	456310	RIDERSHIP FARES - ADULT	(\$59,565)	(\$68,066)	(\$63,739)	(\$91,061)	(\$51,679)	(\$76,605)	\$14,456	-15.88%
25	456311	RIDERSHIP FARES - BJE	(\$44,214)	(\$47,604)	(\$48,091)	(\$47,160)	(\$34,006)	(\$59,107)	(\$11,947)	25.33%
25	456312	RIDERSHIP FARES - PASSES	(\$29,241)	(\$36,130)	(\$35,602)	(\$54,100)	(\$60,493)	(\$40,000)	\$14,100	-26.06%
25	456314	RIDERSHIP FARES - E & H	(\$6,708)	(\$7,328)	(\$8,537)	(\$10,490)	(\$6,239)	(\$10,490)	\$0	0.00%
25	456315	RIDERSHIP FARES - TOKENS	(\$45,098)	(\$45,853)	(\$48,184)	(\$67,110)	(\$38,260)	(\$52,700)	\$14,410	-21.47%
25	456320	OTHER INCOME	(\$1,033)	(\$133)	(\$563)	(\$1,130)	(\$573)	(\$1,130)	\$0	0.00%
25	456335	ADVERTISING REVENUE	(\$13,119)	(\$15,704)	(\$15,888)	(\$12,530)	(\$21,516)	(\$19,000)	(\$6,470)	51.64%
25	456340	LOCAL ORGANIZATIONAL BIL	(\$75,657)	(\$81,730)	(\$79,219)	(\$84,296)	(\$84,296)	(\$84,296)	\$0	0.00%
TOTAL REVENUES			(\$2,332,900)	(\$1,924,703)	(\$1,984,550)	(\$2,051,374)	(\$1,956,629)	(\$2,078,871)	(\$27,497)	1.34%
PERSONNEL SERVICES										
25	511001	REGULAR PERSONNEL	\$660,793	\$673,404	\$643,345	\$780,539	\$688,215	\$790,628	\$10,089	1.29%
25	511022	WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$8,167	\$8,167	\$11,410	\$3,243	39.71%
25	5120	PART TIME PERSONNEL	\$104,967	\$104,091	\$115,200	\$120,000	\$104,709	\$120,189	\$189	0.16%
25	515001	OVERTIME	\$24,189	\$25,578	\$20,998	\$25,000	\$15,306	\$25,000	\$0	0.00%
25	5160	HOLIDAY PAY	\$23,970	\$25,392	\$33,814	\$0	\$19,930	\$0	\$0	0.00%
25	5161	VACATION PAY	\$54,415	\$22,098	\$60,759	\$0	\$37,159	\$0	\$0	0.00%
25	5162	SICK LEAVE	\$26,329	\$17,597	\$42,672	\$0	\$14,527	\$0	\$0	0.00%
25	5166	UNCLASSIFIED LEAVE	\$5,736	\$1,971	\$12,585	\$0	\$400	\$0	\$0	0.00%
25	5173	TOOL ALLOWANCE	\$600	\$600	\$600	\$600	\$600	\$600	\$0	100.00%
25	5191	WISCONSIN RETIREMENT	\$96,181	\$51,207	\$58,312	\$63,955	\$58,718	\$53,376	(\$10,579)	-16.54%
25	5192	WORKER'S COMPENSATION	\$43,260	\$46,344	\$51,336	\$56,816	\$56,816	\$57,094	\$278	0.49%
25	519301	SOCIAL SECURITY	\$54,958	\$55,294	\$56,792	\$59,181	\$59,181	\$50,569	(\$8,612)	-14.55%
25	519302	MEDICARE	\$12,853	\$12,931	\$13,282	\$13,844	\$13,844	\$11,827	(\$2,017)	-14.57%
25	5194	HOSPITAL/SURG/DENTAL	\$293,046	\$326,216	\$331,447	\$358,260	\$358,260	\$358,260	\$0	0.00%
25	519401	VEBA	\$4,550	\$4,200	\$5,957	\$4,550	\$0	\$4,550	\$0	0.00%
25	519405	OPEB INSURANCE EXPENSE	\$3,824	(\$8,214)	(\$6,976)	\$0	\$0	\$0	\$0	0.00%
25	5195	LIFE INSURANCE	\$3,339	\$3,394	\$3,416	\$3,749	\$3,749	\$4,155	\$406	10.83%
25	5196	UNEMPLOYMENT COMPENSATIO	\$143	\$1,405	(\$874)	\$1,150	\$0	\$1,150	\$0	0.00%
CONTRACTUAL SERVICE										
25	5215	COMPUTER/OFFICE EQUIP	\$7,462	\$4,774	\$2,019	\$1,460	\$412	\$1,460	\$0	0.00%
25	5223	SCHOOLS,SEMINARS,& CON	\$882	\$2,810	\$4,247	\$2,880	\$722	\$2,880	\$0	0.00%
25	5225	PROFESSIONAL DUES	\$1,390	\$1,798	\$1,390	\$1,390	\$1,510	\$1,390	\$0	0.00%
25	5231	OFFICIAL NOTICES&PUB	\$39	\$891	\$21	\$500	\$0	\$500	\$0	0.00%
25	5232	DUPLICATING & DRAFTING	\$6,071	\$961	\$1,964	\$1,000	\$1,753	\$1,000	\$0	0.00%
25	524001	PARATRANSIT SERVICES	\$22,799	\$24,186	\$22,914	\$21,250	\$25,000	\$27,756	\$6,506	30.62%
25	5244	OTHER FEES	\$12,653	\$10,919	\$9,524	\$9,500	\$0	\$9,500	\$0	0.00%
25	5248	ADVERTISING,MARKETING	\$13,358	\$17,435	\$1,229	\$10,000	\$96	\$10,000	\$0	0.00%
25	5251	AUTO & TRAVEL	\$96	\$205	\$1,303	\$300	\$144	\$300	\$0	0.00%
25	5254	LEGAL SERVICES	\$11,210	\$1,791	\$1,122	\$1,000	\$792	\$1,000	\$0	0.00%
25	5255	PHYSICAL EXAMS	\$1,843	\$2,670	\$4,073	\$3,200	\$2,390	\$3,200	\$0	0.00%
25	5261	STRUCTURE MAINTENANCE	\$5,806	\$6,898	\$9,324	\$10,000	\$6,029	\$10,000	\$0	0.00%
25	5262	PAINTING/CLEANING MAIN	\$3,862	\$5,222	\$5,023	\$5,420	\$4,243	\$5,420	\$0	0.00%
25	5263	ELECTRICAL MAINTENANCE	\$354	\$138	\$160	\$1,000	\$0	\$1,000	\$0	0.00%
25	5264	PLUMBING MAINTENANCE	\$111	\$299	\$0	\$1,000	\$1,166	\$1,000	\$0	0.00%
25	5265	HEATING MAINTENANCE	\$0	\$233	\$0	\$1,000	\$1,246	\$1,000	\$0	0.00%
25	5271	TELEPHONE - LOCAL	\$11,102	\$9,393	\$8,191	\$10,231	\$5,925	\$8,938	(\$1,293)	-12.64%
25	5274	RADIO & COMMUNICATION	\$0	\$13	\$0	\$1,000	\$0	\$1,000	\$0	0.00%
25	5284	INSURANCE-FIRE & EXTEND	\$2,064	\$2,262	\$2,673	\$3,555	\$3,609	\$3,641	\$86	2.42%
25	5285	INSURANCE - FLEET	\$32,775	\$33,002	\$27,571	\$34,564	\$28,900	\$32,300	(\$2,264)	-6.55%
25	528501	FLEET-PHYSICAL DAMAGE	\$12,586	\$7,820	\$5,506	\$5,820	\$5,820	\$8,100	\$2,280	39.18%
25	5286	INSURANCE-COMP LIAB	\$16,524	\$11,412	\$11,568	\$11,600	\$11,600	\$9,603	(\$1,997)	-17.22%
25	5289	INSURANCE - OTHER	\$1,064	\$935	\$1,050	\$1,251	\$1,276	\$1,314	\$63	5.04%

ACCOUNTS FOR:			2011	2012	2013	2014	2014	2015	AMOUNT	PCT
BELOIT TRANSIT SYSTEM			ACTUALS	ACTUALS	ACTUALS	BUDGET	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES										
25	5321	ELECTRICITY	\$27,424	\$25,621	\$28,515	\$28,290	\$39,277	\$28,290	\$0	0.00%
25	5322	GAS/HEATING FUEL	\$5,246	\$6,902	\$8,342	\$15,650	\$15,650	\$15,650	\$0	0.00%
25	5323	WATER	\$1,178	\$1,345	\$1,373	\$1,130	\$867	\$1,130	\$0	0.00%
25	5324	SEWER SERVICE CHARGE	\$1,397	\$1,022	\$1,011	\$920	\$675	\$920	\$0	0.00%
25	5325	STORMWATER SERVICE	\$1,393	\$2,092	\$2,131	\$1,700	\$1,279	\$1,700	\$0	0.00%
25	5331	POSTAGE & EXPRESS MAIL	\$85	\$116	\$316	\$550	\$84	\$550	\$0	0.00%
25	5332	OFFICE/COMP EQUIP & SUP	\$3,143	\$2,753	\$687	\$1,500	\$1,304	\$1,500	\$0	0.00%
25	5343	GENERAL COMMODITIES	\$2,618	\$3,180	\$651	\$2,913	\$3,539	\$2,913	\$0	0.00%
25	534301	TIRES & TUBES	\$9,252	\$5,708	\$9,341	\$10,000	\$0	\$10,000	\$0	0.00%
25	5345	MAINTENANCE MATERIALS	\$2,270	\$2,916	\$5,018	\$4,000	\$2,897	\$4,000	\$0	0.00%
25	534501	PARTS	\$35,891	\$44,868	\$41,668	\$44,740	\$56,599	\$44,740	\$0	0.00%
25	534601	FUEL	\$188,341	\$234,225	\$208,056	\$170,928	\$171,812	\$170,928	\$0	0.00%
25	534602	OIL	\$7,657	\$8,147	\$8,806	\$8,000	\$10,121	\$8,000	\$0	0.00%
25	5347	UNIFORMS	\$2,345	\$4,116	\$2,732	\$3,000	\$8,000	\$8,000	\$5,000	166.67%
25	5351	BOOKS & SUBSCRIPTIONS	\$20	\$0	\$0	\$1,340	\$0	\$1,340	\$0	0.00%
CAPITAL OUTLAY										
25	5535	TRANSIT BUS	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	0.00%
DEBT SERVICE										
25	5641	PRINCIPAL - CORP PU BONDS	\$0	\$0	\$0	\$106,259	\$0	\$133,521	\$27,262	25.66%
25	5642	INTEREST - CORP PU BONDS	\$26,458	\$19,550	\$16,092	\$15,722	\$15,722	\$14,579	(\$1,143)	-7.27%
DEPRECIATION										
25	5731	DEPRECIATION - BUILDINGS	\$91,325	\$90,632	\$90,285	\$0	\$0	\$0	\$0	0.00%
25	5732	DEPRECIATION - EQUIPMENT	\$1,296	\$5,339	\$5,187	\$0	\$0	\$0	\$0	0.00%
25	5734	DEPRECIATION - FURN & FIXTURE	\$608	\$608	\$2,716	\$0	\$0	\$0	\$0	0.00%
25	5736	BOND DISCOUNT AMORTIZATION	\$0	\$805	\$1,924	\$0	\$0	\$0	\$0	0.00%
25	5738	DEPRECIATION - VEHICLES	\$241,804	\$192,178	\$183,877	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES			<u>\$2,226,954</u>	<u>\$2,161,698</u>	<u>\$2,189,479</u>	<u>\$2,051,374</u>	<u>\$1,871,653</u>	<u>\$2,078,871</u>	<u>\$27,497</u>	<u>1.34%</u>
NET TOTAL			<u>(\$105,946)</u>	<u>\$236,995</u>	<u>\$204,929</u>	<u>\$0</u>	<u>(\$84,976)</u>	<u>\$0</u>	<u>\$0</u>	<u>0.00%</u>

BUDGET MODIFICATIONS: Tax levy increase to balance budget with increasing costs and stagnant revenue.
Revenues have been adjusted after analyzing actuals over last three years.

PERCENTAGE OF POSITION ALLOCATED TO FUNDS				
Department/Division	2015 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
BUS DRIVER	11.00	FT	Enterprise Fund - Transit	100%
PT BUS DRIVER	4.50	PT	Enterprise Fund - Transit	100%
GENERAL MECHANIC II/BUS DRIVER	2.00	FT	Enterprise Fund - Transit	100%
TRANSIT DIRECTOR	1.00	FT	Enterprise Fund - Transit	100%
TRANSIT SUPERVISOR	1.00	FT	Enterprise Fund - Transit	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	Enterprise Fund - Transit	100%
TRANSIT TOTAL	20.50			

PERFORMANCE MEASURES THAT ILLUSTRATE PROGRESS & 2014 STRATEGIC GOAL ACCOMPLISHMENTS

DIVISION STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

	<u>DIVISION</u>	<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
	<u>OBJECTIVES:</u>	<u>INDICATORS:</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
<u>Efficiency & Effectiveness:</u>	1. Operate an efficient transit service.	Operating expense per revenue hour. <i>“how much does it cost to operate a bus per revenue hour?”</i>	93.60	84.87	91.80	90.85	94.88

<u>DIVISION</u>	<u>PERFORMANCE</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<u>OBJECTIVES:</u>	<u>INDICATORS:</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Target</u>	<u>Target</u>
	Operating expense per revenue passengers - excludes transfers. <i>“how much does it cost to operate a bus per passenger?”</i>	6.62	7.74	8.16	8.08	7.73
	Total revenue per operating expenses. <i>“How much farebox revenue do we earn out of all the expenses?”</i>	11.52	13.00	13.00	13.00	12.91
2. Monitor On-Time Performance to establish a realistic standard for City Transit Service.	Passengers per revenue hour. <i>“How many passengers do we carry per hour, per bus?”</i>	15.15	11.0	11.0	11.0	13.5
3. Develop, implement and evaluate safety and customer service trainings.	Passengers per capita.	0.792	0.66	0.66	0.67	0.76
2014 Strategic Goal(s) Report:	Develop new 2014/2015 Transit Development Plan.				In progress	Finalize and Implement
					In progress	Finalize and Implement

CITY OF BELOIT

2015 STRATEGIC PLAN

Department of Public Works

City of Beloit Strategic Goal: 1

Program: Transit - Transit Development Plan

Objective:

Continued growth of ridership and revenue.

Action Steps:

1. Evaluate operating expense per revenue hour.
2. Evaluate operating expense per revenue passengers-excluded transfers.
3. Increase total revenue per operating expenses.
4. Maintain revenue passengers per revenue hour.
5. Maintain revenue passengers per capita.
6. Maintain revenue hours per capita.
7. Develop, implement and evaluate safety and customer service trainings.
8. Decrease current passenger complaints.
9. Develop and evaluate a customer service survey.
10. Monitor on-time performance to establish a realistic standard for City Transit service.

Mission Statement:

The Department of Public Works exists to serve the public need through cost effective operations and quality service, while providing for enhanced public safety and quality of life for today and tomorrow.