



Beloit

WISCONSIN



City of Beloit Wisconsin 2018 ADOPTED OPERATING BUDGET



Beloit

WISCONSIN

ABOUT BELOIT

Located west of Interstate Highway 90, which travels south to Chicago and north to Madison, and connecting directly to Milwaukee via Interstate Highway 43, Beloit is situated midway along the Wisconsin/Illinois border.

At the beginning of the 1800s, several hundred Native Americans of the Winnebago tribe lived in a village called Ke-chunk-nee-shun-nuk-ra, or the Turtle, where the Rock River and Turtle Creek join. The first known white man to settle in Rock County alongside the Winnebago was Joseph Thiebault, a French trapper who came to the area in the 1820s to trade with the tribe. Thiebault's cabin was located just north of the state line, near the site where Beloit City Hall now stands.

Caleb Blodgett, another of the earliest pioneers and merchants, dubbed this place New Albany but a citizen committee soon renamed it. Although the exact history remains disputed, it seems that the name Beloit was coined from a French word, Balotte, to mean "handsome ground"; the spelling was then fashioned after Detroit, which the community saw as a great symbol of trade and growth.

The first African-Americans living in Beloit were Emmanuel Craig, a coachman, and his family. Arriving in the mid-1830s, the Craigs were among those who witnessed the formation of the township government in 1842 and the founding of Beloit College in 1846, two years before Wisconsin achieved statehood.

Beloit was officially incorporated as a city by the State of Wisconsin on March 31, 1856, and citizens adopted a Council-Manager form of government in 1929.

One hundred and forty-five years after incorporation, the City of Beloit covers approximately 15 square miles. It is home to over 36,683 residents as well as more than 88 industrial firms, 850 retail establishments, several corporate headquarters, a minor league baseball team, several museums and an internationally acclaimed college that bears the community's name.

One of the most ethnically diverse communities in the Midwest, Beloit's population according to the United States Census Bureau 2010 is 68.9% Caucasian, 15.1% African-American, 17.1% Hispanic/Latino, 1.1% Asian American, with another 14.8% from other ethnic or racial backgrounds.

As the City of Beloit continues to celebrate its rich heritage and cultural diversity, local government, businesses and residents are working to make the Beloit of the 21st century an even greater community.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Beloit
Wisconsin**

For the Fiscal Year Beginning

January 1, 2017

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Beloit, Wisconsin**, for its Annual Budget for the fiscal year beginning **January 1, 2017**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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November 6, 2017

To Council President Kevin Leavy, Members of the City Council, and
Citizens of the City of Beloit:

It is my pleasure to submit to you the Operating and Capital Improvement Budgets for the fiscal year beginning January 1, 2018. All funds are balanced using current revenue estimates and available resources, all while maintaining the City's financial security and meeting the service demands of the community. The budget process is designed to allow the City to allocate resources to meet community needs, to the greatest degree possible, as expressed in the City Council's Vision and Mission Statements and Strategic Plan and Goals. The total Operating Budget and Capital Improvement Plan for 2018 equals \$105,819,039 and the General Fund budget is \$31,098,835.

The total General Fund revenues are increasing by \$200,292. Major funding sources, such as shared revenue and expenditure restraint, remained flat with the exception of state highway aids which are projected to decline by \$60,000. While we are certainly grateful that other state aids were not appreciably reduced, the lack of any significant revenue growth makes it virtually impossible to continue operating at status quo. The state retained the same formula for calculating the property tax levy limit which remains at either 0% or the percent increase in net new construction, whichever is greater. The City's increase in net new construction for 2017 is 0.85%.

The 2017 equalized assessed values are published by the Wisconsin Department of Revenue in mid-August. These values are based on 2016 property sales and other information provided by the local assessor. The equalized values increased by a total of 0.85%, or \$13.6 million, however, due to the settlement of the Staples and Menards property value appeals, the locally assessed values decreased 0.89% or \$14.3 million. We expect the state to adjust their equalized values in 2018 to reflect the reduction in the locally assessed values.

The City of Beloit continues to experience trends of moderately increasing expenses, particularly for commodities, utilities, maintenance, etc., as well as personnel and healthcare costs without the benefit of offsetting revenues to support them. The property tax levy is increasing by \$288,894 to be spread across several departments. The City is increasing the sewer utility fees by 3%. The water utility increased rates by an average of 7% in May 2017. The increase in fee revenue will be used to help fund crucial capital projects needed to maintain the water system infrastructure.

BUDGET PROCESS AND OVERVIEW

The City’s budget process begins each year in April with the Capital Improvement Plan kick off meeting, followed by the distribution of budget handbooks which usually occurs in May. Staff works diligently throughout the summer with the City Manager, Department Directors, and Division Heads in order to prepare the budget for presentation to the City Council by the first meeting in October. One workshop was held on October 9th where the Council had the opportunity to see each departmental budget in detail and had the opportunity to ask questions to get more familiar with the budget. The annual Capital Improvement Program was also reviewed during the workshop. After the workshop a public hearing was held during the regular City Council meeting on Monday, October 16th.

Total Budget Expenditure Summary:

	2017 Adopted Budget	2018 Adopted Budget	Change Amount	Percent Change
General Fund	\$30,898,543	\$31,098,835	\$200,292	0.65%
Debt Service Fund	\$6,685,085	\$5,936,175	(\$748,910)	-11.20%
Special Revenue Funds	\$16,345,713	\$16,494,882	\$149,169	0.91%
Enterprise Funds	\$18,521,829	\$18,066,237	(\$455,592)	-2.46%
Total Operating Budget	\$72,451,170	\$71,596,129	(\$855,041)	-1.18%
Internal Service Funds	\$11,762,985	\$12,730,193	\$967,208	8.22%
Total Budget with Internal Service Fund	\$84,214,155	\$84,326,322	\$112,167	0.13%
Capital Improvements Budget	\$11,823,693	\$21,492,717	\$9,669,024	81.78%
Grand Total Budget	\$96,037,848	\$105,819,039	\$9,781,191	10.18%

The total Adopted budget of \$105,819,039 is an increase of \$9,781,191 or 10.18 %, from the prior year's budget. The following charts summarize the changes in the General Fund from 2017 to 2018:

General Fund Expenditures: by Department

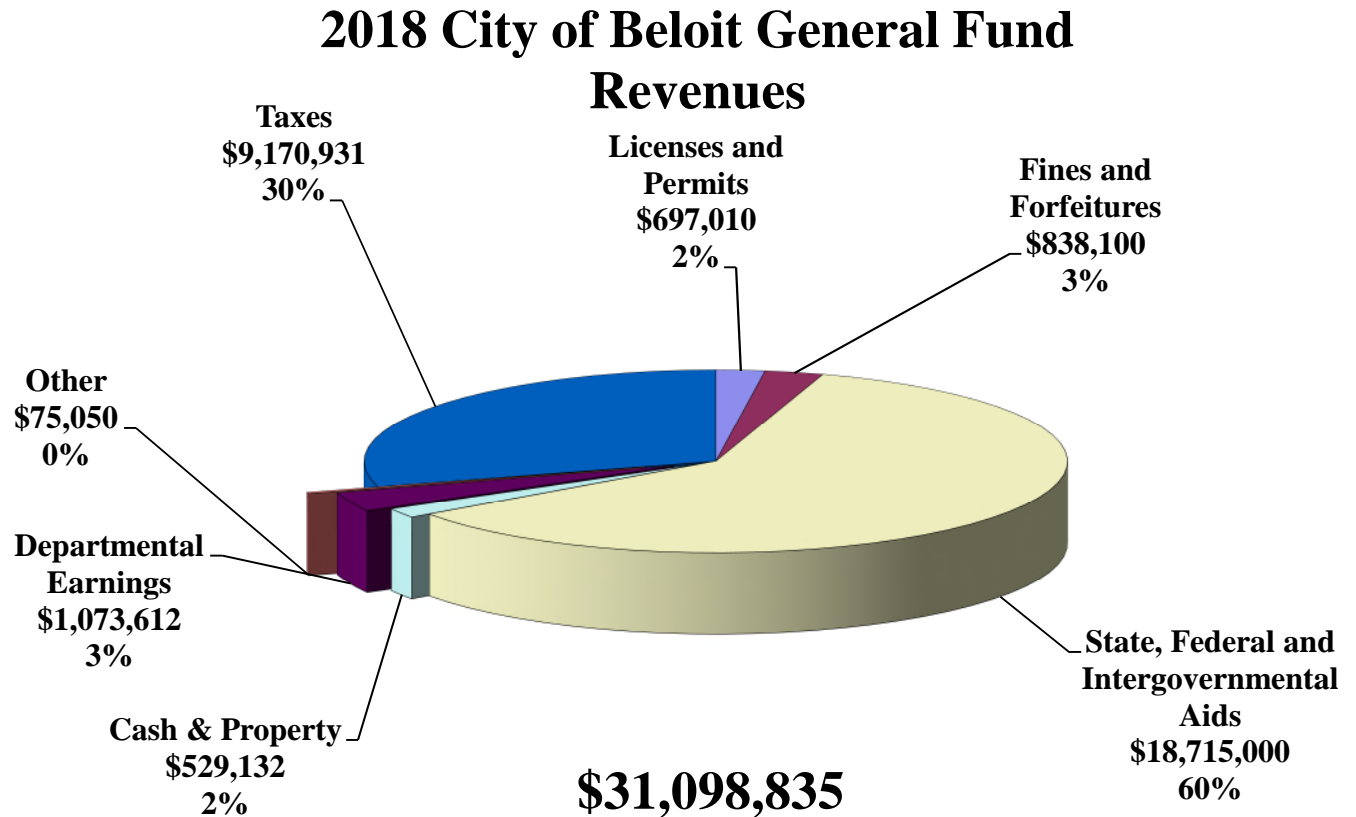
	2017 BUDGET	2017 ESTIMATE	2018 ADOPTED	CHANGE	PERCENT CHANGE
EXPENDITURES:					
City Council	\$49,341	\$50,241	\$49,241	(\$100)	-0.20%
City Manager	\$295,893	\$264,110	\$345,072	\$49,179	16.62%
City Attorney	\$579,539	\$631,948	\$682,613	\$103,074	17.79%
Information Systems	\$656,463	\$552,718	\$665,760	\$9,297	1.42%
Human Resources	\$142,812	\$148,779	\$204,205	\$61,393	42.99%
Economic Development	\$265,627	\$262,423	\$278,642	\$13,015	4.90%
Finance & Administrative Services	\$2,334,242	\$1,927,628	\$2,545,575	\$211,333	9.05%
Police Department	\$11,555,416	\$11,723,439	\$11,502,140	(\$53,276)	-0.46%
Fire Department	\$7,619,949	\$7,823,213	\$7,606,260	(\$13,689)	-0.18%
Community Development	\$1,140,745	\$1,068,657	\$1,062,005	(\$78,740)	-6.90%
Dept of Public Works	\$6,258,516	\$6,106,591	\$6,157,322	(\$101,194)	-1.62%
TOTAL	\$30,898,543	\$30,559,747	\$31,098,835	\$200,292	0.65%

General Fund Revenues: by Category

	2017 BUDGET	2017 ESTIMATE	2018 ADOPTED	CHANGE	PERCENT CHANGE
REVENUE:					
Taxes	(\$8,848,923)	(\$8,823,286)	(\$9,170,931)	(\$322,008)	3.64%
Licenses & Permits	(\$887,100)	(\$851,341)	(\$697,010)	\$190,090	-21.43%
Fines & Forfeitures	(\$948,120)	(\$708,090)	(\$838,100)	\$110,020	-11.60%
Inter Govt Aids/Grant	(\$18,786,000)	(\$18,732,855)	(\$18,715,000)	\$71,000	-0.38%
Cash & Property	(\$528,200)	(\$288,200)	(\$529,132)	(\$932)	0.18%
Departmental Earnings	(\$825,100)	(\$806,819)	(\$1,073,612)	(\$248,512)	30.12%
Other Revenues	(\$75,100)	(\$102,920)	(\$75,050)	\$50	-0.07%
Other Financing Sources	\$0	\$0	\$0	\$0	0.00%
TOTAL	(\$30,898,543)	(\$30,313,511)	(\$31,098,835)	(\$200,292)	0.65%

GENERAL FUND BUDGET HIGHLIGHTS

As noted in the chart above, the General Fund budget of \$31,098,835 increased by \$200,292 or 0.65% compared to the 2017 budget.



Revenues

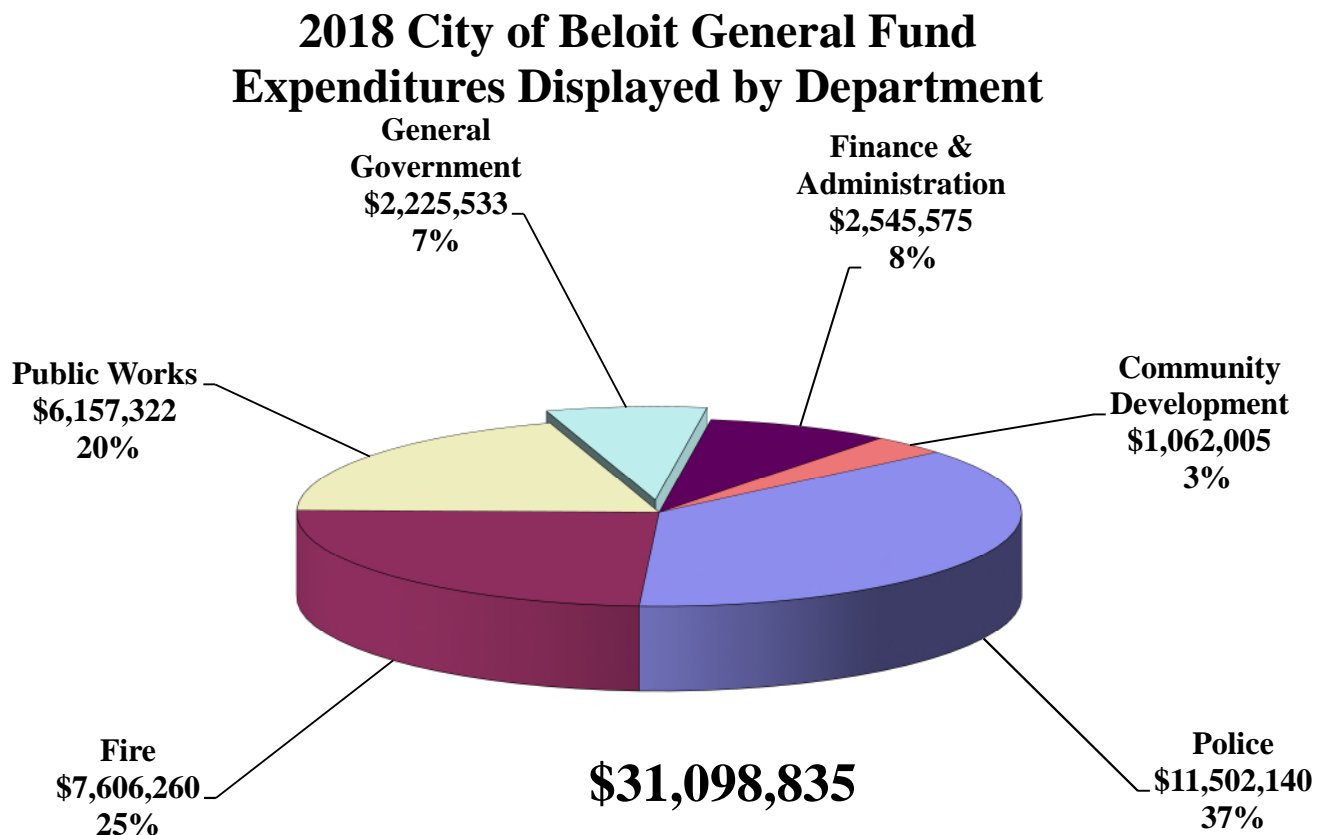
The City receives substantial funding for its general government services from State and Federal sources. In 2018, \$18.7 million of the General Fund budget will be supported by State and Federal aid. This represents 60% of General Fund revenues. Municipal aid payments from the State of Wisconsin comprise the largest single source of the City's State and Federal aid. The largest local source of revenue for the City's General Fund is the property tax. The General Fund portion of the tax levy is \$7.6 million, which is a \$317,008 increase over last years' tax levy. The property tax levy is discussed in greater detail later in the transmittal letter. Signs of economic recovery still exist but it is not expected to have a significant impact on the City's ability to generate additional revenue at this time.

Fee Changes

Each year user fees and charges for services are reviewed to make certain they properly reflect the cost of providing the underlying services. One major program change was the elimination of the rental registration certificate fee and the implementation of the rental inspection program fees. This program is administered and monitored by the Community Development Department.

Expenditures

The 2018 General Fund operating budget totals \$31,098,835 which increased by \$200,292 or 0.65% compared to the 2017 budget. The budget provides funding for all major programs and service levels as depicted in the chart below. Public safety remains the dominant use of General Fund expenditures at \$19.1 million or 62% of the budget. The Department of Public Works is in the process of restructuring and is recruiting for a permanent Public Works Director. Part of the recruiting costs will occur in 2018. The vacant Director of Operations and Director of Parks & Leisure Services will be addressed in the re-organization. Similarly to last year, the City will attempt to fill positions that have been held open in previous years as a way to help balance the budget. The Information Technology Department will add an additional 0.5 FTE to the existing unfilled 0.5 FTE budgeted in 2017 to get 1 Full time employee. The City Managers' office will add a Director of Strategic Communications position.



MUNICIPAL TAX LEVY

As of January 1, 2017, assessed values totaled \$1,594,526,630, which is a decrease of \$14,307,160 or -0.89% from the prior year. As noted earlier, this was the result of the Staples and Menards property value appeals. The assessed values are provided by the city assessor and are used to calculate the 2017 tax rate and property tax bills to be collected in 2018.

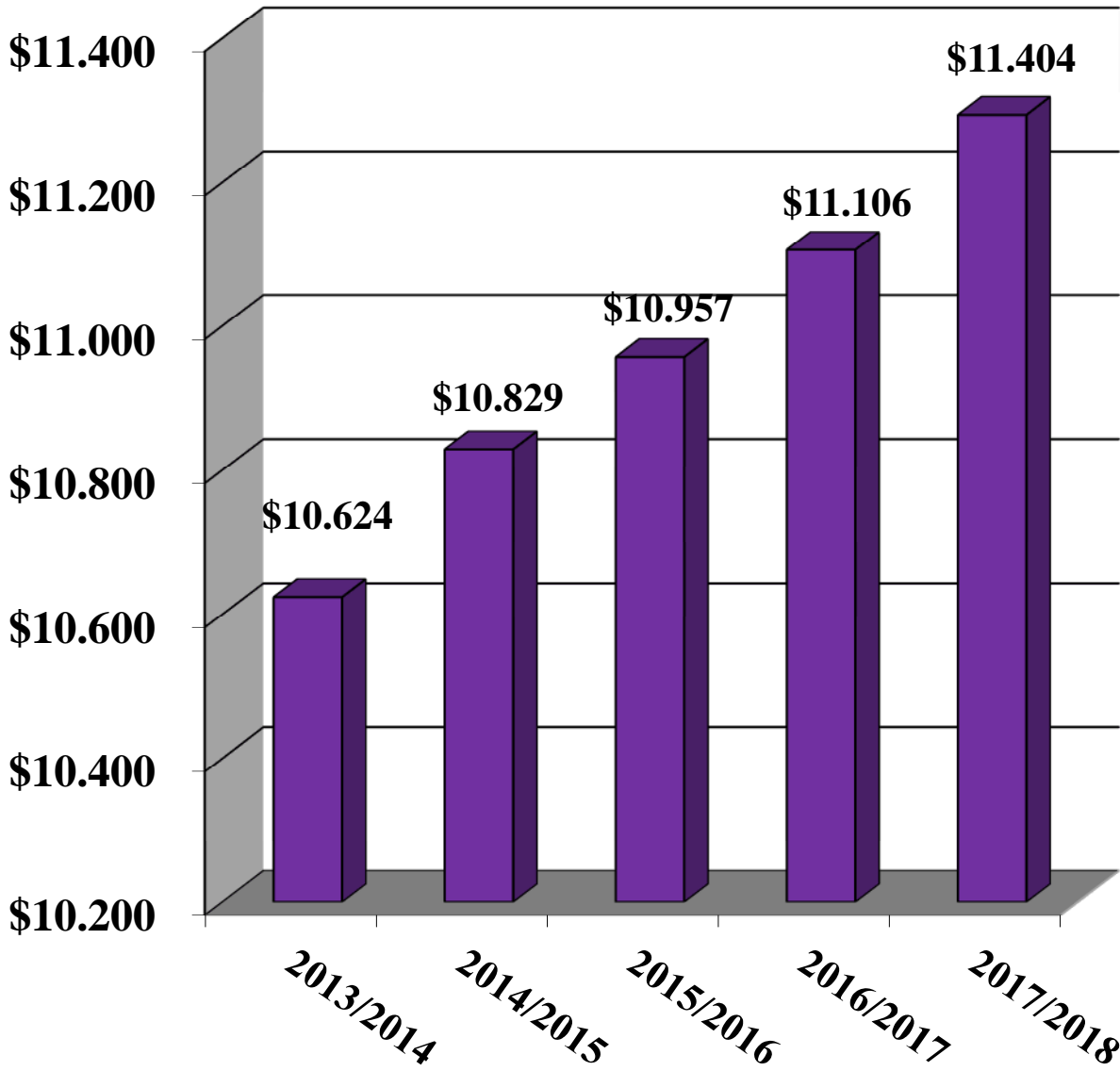
The average residential property value in the City is estimated at \$77,400 for 2017. This is based on a total 11,463 residential parcels in the City. This value is slightly under last year's average of \$77,500. For the average residential property, the City's portion of the tax bill would be approximately \$883 at the tax rate of \$11.404 per thousand. This would be an increase of approximately \$22 for the average homeowner over the prior year. Individual tax bills will vary according to changes in property values based on sales or improvements made to the property during the year. The following is the municipal tax levy for 2017 to be collected in 2018. The total local property tax levy, without TIF, is \$15,043,527, a \$288,894 increase from last year. The change in the tax levy was primarily the result of the 0.85% increase in net new construction as well as the reduction of the Cemetery fund subsidy. The tax levy continues to be allocated to Debt Service, Transit, Library, Grant Funds, and the Golf Course to help cover their operating costs. The 2017 municipal property tax rate increased 2.68% to \$11.404, or \$0.298 per \$1,000 of assessed value.

2017 Payable 2018

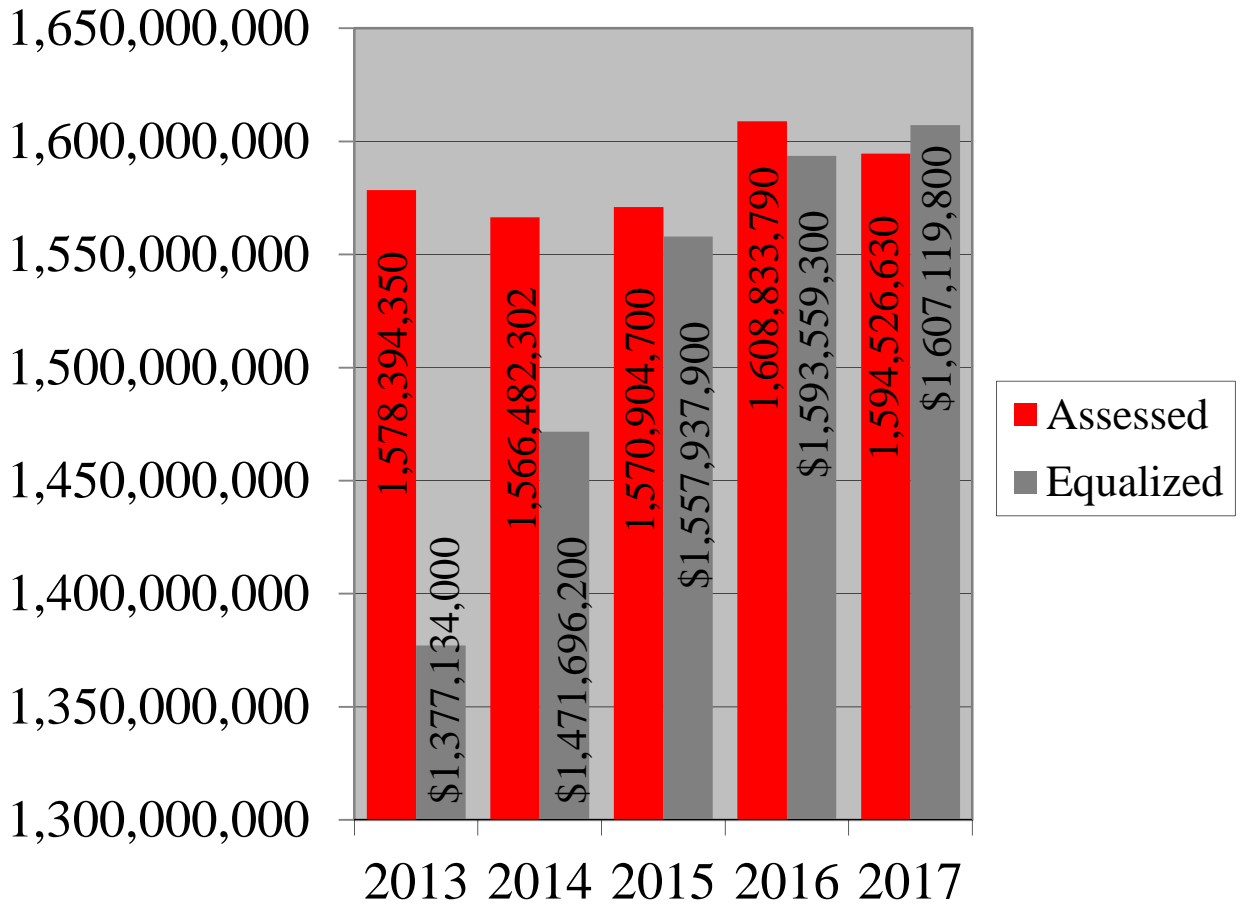
Municipal Tax Levy - All Funds

	2016/2017 Adopted	2017/2018 Adopted	\$ Change	% Change
General Fund Levy	\$7,304,923	\$7,621,931	\$317,008	4.34%
Debt Service Levy	4,850,000	4,850,000	0	0.00%
Mass Transit Levy	584,719	584,719	0	0.00%
Public Library Levy	1,780,877	1,780,877	0	0.00%
Police Grant-OJAI Beat Patrol	40,000	40,000	0	0.00%
Police Grant-School Resources	90,000	90,000	0	0.00%
Engineering Grant-MPO Traffic	26,000	26,000	0	0.00%
Golf Course	50,000	50,000	0	0.00%
Cemetery	28,114	0	(28,114)	-100.00%
Total Property Tax Levy	\$14,754,633	\$15,043,527	\$288,894	1.96%
Assessed Value	1,608,833,790	1,594,526,630	(\$14,307,160)	-0.89%
Tax Rate WO/TIF	\$9.171	\$9.434	\$0.263	2.87%
Tax Rate W/TIF	\$11.106	\$11.404	\$0.298	2.68%

**City of Beloit
Property Tax Rates
2013/2014 - 2017/2018**



Tax Base Growth for City of Beloit 2013-2017



PROPERTY VALUES AND THE TAX BASE

Each year the Department of Revenue estimates the fair market value of all taxable real and personal property in each taxation district. This is commonly referred to as the Equalized Assessed Value or EAV. This estimate is based on information the local assessor reports to the Department of Revenue. The City's 2017 EAV increased 0.85% to \$1,607,119,800. The residential and manufacturing classes increased by approximately 0.89% and 10.7%, respectively, however, commercial property declined by 3.1% due to a shift from commercial properties to manufacturing properties. The EAV's are used in State Aid allocation formulas, apportionment of property taxes among the various taxing jurisdictions, calculating allowable General Obligation debt limits, and calculating the tax increment amount within the City's Tax Increment Districts. The State of Wisconsin has a dual system of property valuation and the City uses the assessed values, as determined by the local assessor, for the actual property tax bill calculations. The assessed value decreased by \$14,307,160 or -0.89% to \$1,594,526,630.

TAX INCREMENTAL FINANCING DISTRICTS (TID) AND DEBT SERVICE HIGHLIGHTS

Tax Increment Districts

The City of Beloit funds most of its economic development efforts through its Tax Increment Financing Districts (TID). The City has created 14 TID's over the years and has nine active districts with one (TID #5) receiving increment for the last time in 2018. All but one of the active TID's are self-supporting, including the repayment of advances to other funds and debt service coverage. The following chart summarizes the valuation changes that occurred within the TID's for 2017. Our projections indicate that all TID's, except No. 5, will positively cash flow and meet their obligations for 2018.

CITY of BELOIT

TID Valuation Analysis 2017 vs. 2016

	<u>TID #</u>	<u>1/1/2017</u>	<u>1/1/2016</u>	<u>Change</u>	<u>% Change</u>
	5	\$ 35,124,290	\$ 35,483,390	(\$359,100)	-1.01%
	6	\$ 29,801,200	\$ 30,003,300	(\$202,100)	-0.67%
	8	\$ 5,926,000	\$ 4,472,900	\$1,453,100	32.49%
	9	\$ 4,912,000	\$ 4,868,600	\$43,400	0.89%
	10	\$ 156,997,500	\$ 171,376,800	(\$14,379,300)	-8.39%
	11	\$ 7,726,300	\$ 7,868,600	(\$142,300)	-1.81%
	12	\$ 1,422,300	\$ 1,500,900	(\$78,600)	-5.24%
	13	\$ 20,495,200	\$ 20,040,900	\$454,300	2.27%
	14	\$ 2,043,200	\$ 2,082,100	(\$38,900)	-1.87%
TID Increment Value		\$ 264,447,990	\$ 277,697,490	\$ (13,249,500)	-4.77%
TID Total Value (Incr + Base)		\$ 348,962,500	\$ 362,212,000	\$ (13,249,500)	-3.66%
TOTAL CITY Value		\$ 1,607,119,800	\$ 1,593,559,300	\$ 13,560,500	0.85%
TID Increment Value as % of Total		16.45%	17.43%	-0.97%	
TID Out Value		\$ 1,342,671,810	\$ 1,315,861,810	\$ 26,810,000	2.04%

Debt Service Fund

Debt service payments scheduled for 2018 total \$12.5 million. This amount includes \$5.5 million for general obligation debt, \$2.4 million for utility revenue bonds, \$0.8 million for TID financing, and \$3.8 million in CDA Lease Revenue Bonds. The portion being paid from the debt service tax levy is \$4.9 million. The balance is paid from the TID's and various funds which received benefit from the respective borrowings. The tax rate for general debt service is \$3.01 per \$1,000 of assessed value and \$3.57 per \$1,000 of EAV with TID out, which is well below the target rates of \$3.80 - \$4.25 per the City's Debt Policy.

ENTERPRISE FUNDS HIGHLIGHTS

The underlying principle of Enterprise Funds is that the primary source of operating revenue is derived from user fees (direct charges for services rendered) rather than general purpose governmental revenue (property taxes). It is not necessary for the fund to be totally self-supporting to be classified as an enterprise fund. The City's enterprise operations include; the Municipal Golf Course, Water, Wastewater, Stormwater, Transit, Ambulance, and Cemetery funds. Many of these funds are self-supporting and funded exclusively by user fees and charges. The funds that are not fully self-supporting (golf course and transit) require either tax levy support or operating assistance from other funds to subsidize their operations.

Municipal Golf Course

Golf course staff analyzes utilization levels for the year and reviews fees in order to ensure they remain competitive with other area courses as well as providing incentives to attract additional play. Although prior rate increases have helped, the efforts have not been significant enough to produce the revenue needed to operate the facility without a tax levy subsidy. The tax levy still includes \$50,000 devoted to help fund the Golf Course. More analysis will be done once the season ends and the course closes for the year. In 2018 there are rate differences on daily fees and season passes for residents and non-residents.

Cemetery Funds

The Cemetery perpetual care fund has been affected by lower interest rates since 2008 resulting in less investment income available for funding cemetery operations. In 2018 the cemetery fund will not require \$28,114 of tax levy as it had in prior years. This is due to efforts to provide more opportunities for burial options with a variety of columbarium's and a cremorial tower.

Transit Fund

The Transit budget for 2018 is \$2 million with a tax levy subsidy of \$584,719. Federal and State grant programs fund most of the transit operating and capital costs. The current base fare of \$1.50 will remain the same for 2018.

Ambulance Fund

In an effort to stabilize the Ambulance fund, the City is increasing the ambulance fees. The fee increase will help offset annualized budget shortfalls as well as begin to fully fund a sustainable ambulance replacement program.

Water Pollution Control Facility (WPCF) & Water Utility

The total operating budgets for the WPCF (Wastewater) and Water Utilities are \$7.1 million and \$5.6 million respectively. This includes a payment in lieu of taxes (PILOT) to the General Fund of \$830,000. During the budget process it was determined that a modest cost of living rate increase for the Wastewater Utility was necessary on an annual basis in order to provide sustainable business practices for both current and future needs. The budget includes a 3% increase for both commercial and residential customers.

The Water Utility has undergone a comprehensive water rate study and has, on May 1st, 2017, increased the water rates on average of 7%. The City plans on filing an application with the Public Service Commission (PSC) in 2018 to request an additional rate increase that will provide

critical fee revenue needed to help maintain the vital infrastructure used to provide clean and safe water to the residents of Beloit. Current rates are not providing sufficient revenue for all necessary infrastructure enhancements and additions. The City inherited an old water system along with the required fiscal and operational responsibilities that go with it.

Storm Water Utility

The budget for the Storm Water Utility for 2018 is \$1.1 million. The City established the Storm Water Utility to comply with Federal and State mandated clean water requirements and all improvements are in compliance with these standards. User fees are assessed to pay for the costs associated with these services. The current single-family residential unit (SFU) is \$3.50.

SPECIAL REVENUE FUND HIGHLIGHTS

Solid Waste/Recycling

The residential solid waste removal fee was increased from \$14.00 per month to \$16.00 per month in 2017 to fund the code enforcement issues related to the solid waste and recycling program. The increase is also going to be used to pay the debt service on the loan from the vehicle replacement fund which helped fund the automation program.

Library

The total operating budget for the Library is \$2.6 million. The tax levy for the Library will remain at \$1,780,877 for 2018.

CAPITAL IMPROVEMENT BUDGET HIGHLIGHTS

Next year's Capital Improvement Program (CIP) budget includes projects totaling \$19 million which is a \$8.9 million increase from 2017. Funding for the CIP projects consist of \$5.47 million in general obligation bonds/notes, \$8.8 million in utility revenue bonds, \$2 million of fund balance, \$894,580 of equipment funds, \$1 million of operating funds (from utility revenues), and \$905,100 from special assessments, State and Federal aids, and other funding sources. The projects include \$12.3 million in infrastructure improvements, \$2.3 million in capital equipment, \$2.2 million in economic development, and \$1.1 million in buildings and grounds.

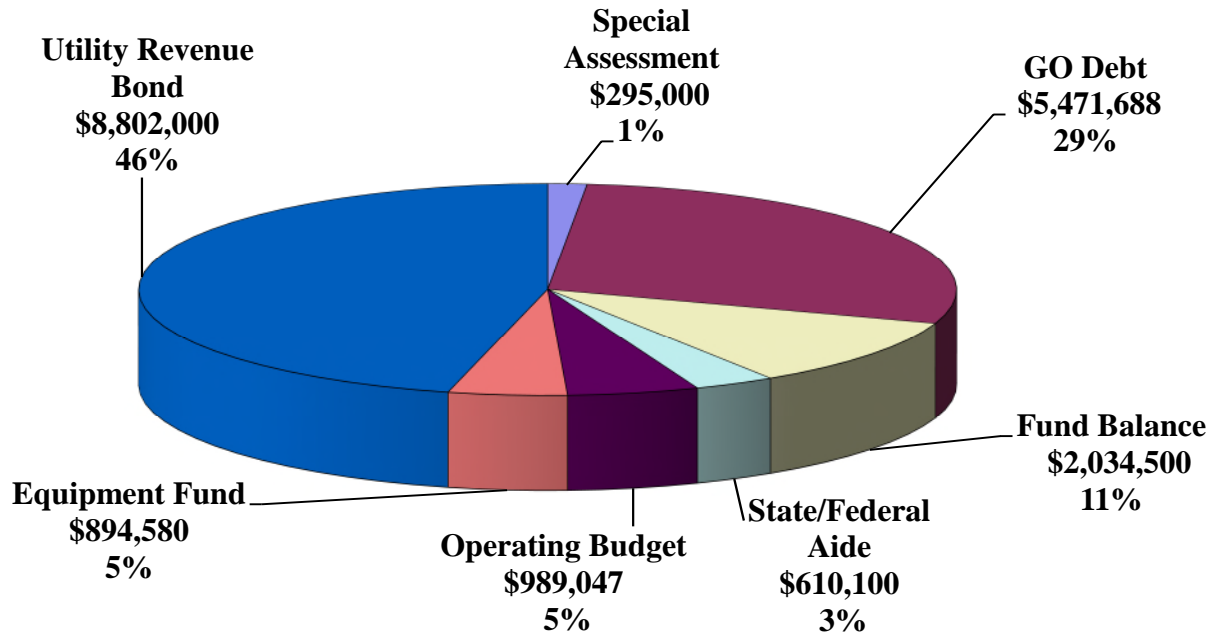
The City's debt policy requires maintaining an outstanding general obligation debt to equalized assessed value ratio of 3.5% or less. The City anticipates being within policy at 3.08% with \$5.4 million in general obligation borrowing planned for next year.

The 2018 CIP budget meets the City's debt policy guideline for borrowing, which includes:

1. Maintain compliance with the debt policy limit of total debt equal to or less than 3.5% of the equalized assessed value.
2. Fund projects that are necessary as responsible stewards.
3. Fund projects that directly increase tax base.
4. Fund projects that indirectly enhance tax base.
5. Fund projects with minimal or no tax consequences.
6. Explore alternative options to finance public infrastructure.

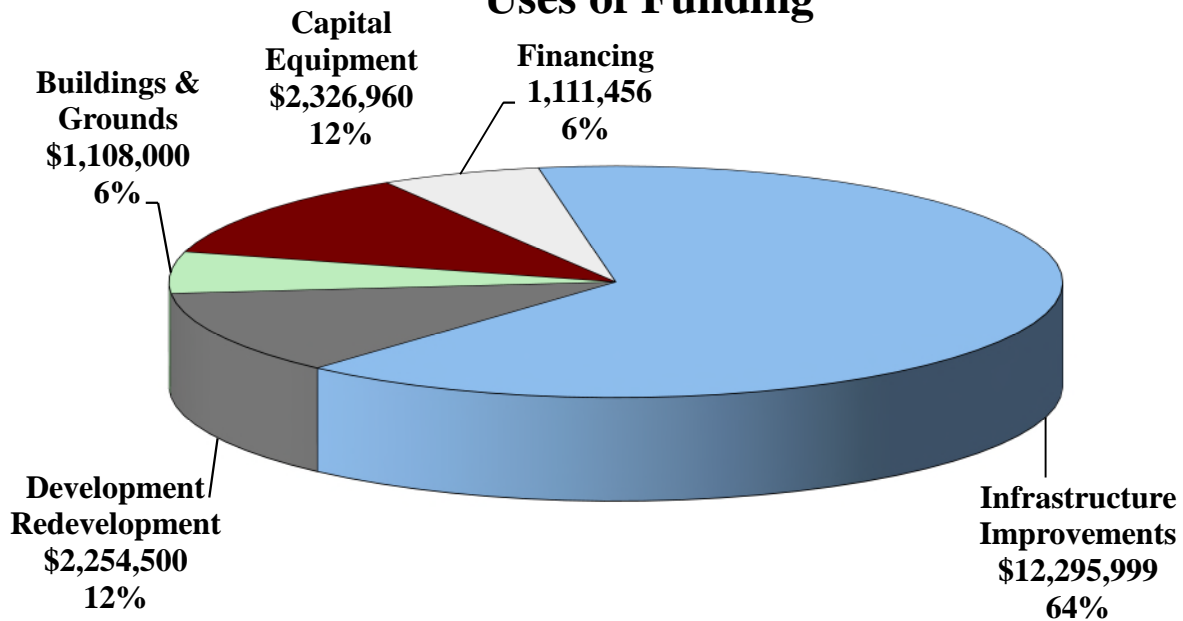
The following charts provide a view of the capital budget showing funding sources and uses.

2018 Capital Improvement Budget Funding Sources



Total Capital Improvement Budget - \$19,096,915

2018 Capital Improvement Budget Uses of Funding



Total Capital Improvement Budget - \$19,096,915

MAJOR CAPITAL PROJECTS

Street and Intersection Improvements

Most of the street projects scheduled for next year will be for street resurfacing at various locations around the City, terrace tree planting and removal, sidewalk improvements, City parking lot rehabs, and painting Fifth St. path over the Rock River. There will be the annual street maintenance and design for the reconstruction/rehabilitation of Keeler Ave. from Park Ave. to Wisconsin Ave., reconstruction of Townline Ave. from Madison Rd. to Whipple St. and resurfacing of Shopiere Rd. from Prairie Ave. to Cranston Rd.

Economic Development

Projects funded from tax increment district 10 include Gateway Detention Basin "A" Grading, South Gateway Blvd. Water Main Extension, and Gateway Sewer and Water Extension from Townhall Rd. to Hart Rd. before the expenditure period ends in 2018.

City Facilities

The total budget for building and grounds improvements is \$1.1 million. This consists of a variety of projects such as City owned building evaluations and repairs, continuing City Hall security improvements and City Hall window replacements. There will be several park and recreation projects, including Grinnell Hall roof replacements and Rotary River Center roof replacement. The Library is planning a space redesign to restructure service areas and better serve patrons.

Capital Equipment

The Fire Department is replacing one of their Engines and Ambulances. The Information Systems Department has a number of items included for 2018 with a Network Core Replacement, Phone System Replacement, purchasing City Hall battery backups and continuing the Fiber Optic and Radio Expansion.

2018-2023 Capital Improvement Plan

The 2018-2023 Capital Plan identifies capital projects and estimates the cost presently projected for the ensuing five year planning period. The projects identified in these years are either multi-year projects continued from previous years or are those projects worth consideration for which funding has not been identified. The funding for most of these projects will largely depend on the City's ability to issue new general obligation bonds in relation to the City's established debt policies which will be impacted by changes to the equalized assessed values.

CHALLENGES FOR THE FUTURE

One of the issues imposed on cities by the state through its budget process is capping the property tax levy, not including debt service, at 0% or the percent of net new construction. Simply put, the local governments do not have the option of raising revenues should that be desirable to the local governing boards. This is why it is important for the City to carefully evaluate the investment in nonessential services such as the ice arena, pavilion, golf course, etc. every year. There are no service reductions for 2018, however, if revenue streams continue to decline, the City may consider focusing resources on more critical services.

Another major challenge is the general fund balance for the City. Preserving the fund balance at or above policy is essential to the City's fiscal health and wellbeing. It affects everything from the ability to cover operating expenses during periods of reduced cash flow, to preserving the City's A+ bond rating.

One of the biggest challenges continues to be the City's ability to provide affordable healthcare to its employees. As administrative costs and claims continue to rise, the budget will not be able to support increases in health insurance premiums without the help of offsetting employee contributions. Therefore, as of 2018 the City is implementing a 5% premium share for all non-represented employees. There had been no such premium sharing contributions in place prior to 2018. The City will have to continue to closely monitor the health plan for future year and beyond. There were slight changes to copays for office visits, specialists, and specialty drugs; otherwise there were no significant changes to the health plan design for 2018.

Finally, I want to extend my sincere appreciation to all of the Department and Division Heads for their assistance in the preparation of this budget. I want to particularly thank Eric Miller, Jessica Tison, and the staff of the Finance and Administrative Services Department who coordinate the overall effort of developing this document. Despite the challenges faced in the budget preparation process, everyone continues to work diligently toward our goal of developing a balanced budget.

Sincerely,



Lori S. Curtis Luther
City Manager

**City of Beloit, Wisconsin's Strategic Plan
October 2016- October 2018**

Core Organizational Values:

- B – Be safe:** Safety comes first. We each play a role in the health, safety and welfare of the public at large and must act in ways that enhance our own personal safety, the safety of our co-workers and those we serve.
- E – Ethical behavior:** We are dedicated to high ethical and moral standards and uncompromising honesty in our dealings with the public and each other. We do what we say we are going to do.
- L – Leadership** is developed and shared throughout the organization with an emphasis on continuous improvement.
- O – Outstanding public service:** We are committed to providing outstanding services to our diverse public and internal customers.
- I – Inclusion of diverse people and ideas:** We respect the unique contributions of our fellow employees, citizens, groups, and organizations throughout the community by seeking out their opinions, talents, and needs.
- T – Teamwork to creatively solve problems:** We are a team of diverse employees, working internally across departments and divisions, as well as externally with our many stakeholders to creatively solve problems.

Vision:

The City of Beloit's vision is to become a place anyone could proudly call home for a lifetime.

Mission:

The City of Beloit's mission is to provide outstanding public service.

Strategic Goals:

1. Create and sustain safe and healthy neighborhoods.

- A. Reduce crime, fear, and disorder.
- B. Engage residents, businesses, and community organizations.
- C. Minimize injury; prevent loss of life, property, and natural resources.
- D. Focus on community revitalization that incorporates people, property and physical security.
- E. Ensure safe roadways to provide for public safety and economic security.

Key initiatives:

1. Utilize crisis intervention techniques, de-escalation tactics and strategies for dealing with persons suffering from mental health issues.
2. Demonstrate a measurable increase in the usage of social media by the community to report tips and act as force multiplier for solving crimes, locating missing persons, etc.
3. Utilize critical community contacts to act as liaisons to larger community groups when messaging critical or sensitive information.
4. Improve the quality of the housing stock.
5. Reduce the number of vacant and abandoned properties
6. Reduce the density of rental units.
7. Promote mixed income neighborhoods
8. Encourage quality private investment.
9. Increase programming for job training and life skills education.
10. Create additional programming for youth and facilitate coordination between local agencies that provide services to youth.
11. Increase the involvement of residents in their neighborhoods.
12. Increase outreach, visibility, and collaboration among existing organizations and programs.

Performance indicators:

- Increase in assessed value in the Westside Target Area.
- Reduction in the number of vacant/abandoned properties.
- Decrease in the density of rental units.
- Value of building permits issued and comparison to prior years.
- Increase in the number of homeowners in neighborhoods with over 40% rental.
- Increase clearance of shots fired and felony firearms arrests.
- Reduce outstanding felony warrants, reduce time from crime to arrest.

Lead Departments: Police, Fire, Community Development, Public Works

Lead Divisions: Community and Housing Services; Planning and Building Services; CDBG; HOME; Beloit Housing Authority; Police Administration; Patrol; Special Operations; Support Services; Fire Administration; Fire Inspection & Prevention; Fire Fighting & Rescue; Ambulance; Snow and Ice Removal; Solid Waste

- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
- A. Strive to recruit and retain a diverse workforce within our organization that reflects the community we serve.
 - B. Establish an organization wide understanding of what high quality public service means and provide appropriate training.
 - C. Implement hours, wages, and working conditions that increase motivation, performance, and satisfaction of represented and non-represented employees, while maintaining organizational flexibility, oversight, and responsiveness to our community.
 - D. Partner with other jurisdictions and organizations.
 - E. Emphasize fiscal responsibility.
 - F. Consider mergers, reorganization or other methods to fill vacancies where possible.
 - G. Identify, create, and implement operational synergies that accentuate service delivery and efficiency across all City departments and divisions.

Key initiatives:

- 1. Through the use of Police/Fire Assessment and Recruitment Teams, fill all openings with competent and diverse individuals.
- 2. Empower employees by providing training and education opportunities in order to promote a high standard of public service.
- 3. Update non-represented manual and negotiate Police, Fire, and Transit union contracts that expire December 31, 2017.
- 4. Maintain and improve communications and positive working relationships with other local government partners.
- 5. Recommend operational changes to increase efficiencies and reduce costs as well as review the City’s self-insured health plan in order to provide sustainable benefits.
- 6. Merge City Clerk and City Treasurer Divisions to enhance customer experiences while creating a more streamlined approach to service delivery.
- 7. Work collectively as a team to break down barriers and improve communication among Departments and Divisions, in order to provide the best service to the community.

Performance indicators:

- Vacancies filled and increased level of diversity as a percentage of total employees.
- Number of city-wide trainings sessions provided and attendance numbers.
- Year-end balance of the City’s health insurance fund (Active & Retiree)

Lead Departments: City Manager’s Office, Finance and Administration, Human Resources, City Attorney and Information Technology

Lead Divisions: City Clerk; Assessor’s Office; Treasury; Accounting and Purchasing; Finance; Risk Management

3. Create and sustain economic and residential growth.

- A. Retain existing businesses and promote their growth and expansion.
 - i. Conduct Business Retention & Expansion (BRE) interviews. Constantly update master list of major employers and track BRE calls.
- B. Attract complimentary new development.
 - i. Maintain the ability to respond rapidly to site selection Request for Information (RFI's).
 - ii. Promote Development in the Gateway project area.
 - iii. Continue a proactive countywide marketing campaign of the Gateway Business Park and the region via Rock County 5.0.
- C. Develop a high quality workforce and link employers and prospective employees.
 - i. Continue to support Business Education Partnership initiatives.
 - ii. Support all regional workforce skill training programs
 - iii. Support Inspire Rock County project.
 - iv. Participate in the Talent Recruitment Consortium.
 - v. Support Community Connect and Community Concierge Programs.
 - vi. Encourage the recruitment of minorities and young professionals through the Leadership Development Academy Program and Rising Young Professionals Program.
- D. Foster regional partnerships to promote development.
 - i. Enhance communication between vision Beloit partners to coordinate activities, and avoid redundancies.
 - ii. Continue to leverage the advantages of collaborating with regional economic development partners.
- E. Leverage private investment, create jobs and increase tax base.
 - i. Effectively utilize all local, state and federal incentives to leverage private investment and job retention/creation.

Key initiatives:

1. Develop a long term financial plan for the Gateway Business Park.
2. Implement an effective annual business retention program targeting high-value companies to build one-on-one relationships using a trained retention team, appropriate software and sharing results with appropriate parties.

Performance indicators:

- Number of acres sold, square footage developed, and jobs created.
- Number of direct marketing activities involved in.
- Respond to all RFI's by deadline or within 48 hours.
- Track and document economic development activity, reporting results to City Council on quarterly and annual basis.

Lead Departments: Economic Development, Community Development and Beloit Public Library

Lead Divisions: Planning and Building Services; Downtown Beloit Association

4. Create and sustain a high quality of life.

- A. Provide clean, safe and attractive parks and related facilities.
- B. Provide complimentary recreational and athletic programs.
- C. Increase literacy and provide lifelong learning opportunities.
- D. Remove hazardous trees that are a risk to the public and aesthetically maintain the urban forest.

Key initiatives:

- 1. Implement long term plan to remove all dead ash trees from public property.
- 2. Expand electronic offerings at the library.

Performance indicators:

- # of trees removed, # of stumps removed, % of each remaining
- Increase use of downloadable A/V and database collections
- Average time to clear main streets during a snow event.

Lead Departments: Beloit Public Library and Public Works

Lead Divisions: Parks and Leisure Services including, Parks, Recreation, Grinnell Hall, and Golf Course; Forestry

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.

- A. Create ongoing funding and planning for extended fiber optic network.
- B. Create citywide facility maintenance program, incorporating buildings and maintenance.
- C. Manage CIP program and adequately plan for future needs.
- D. Continue to promote public transportation and explore new routes to serve future development and existing areas which are underserved.

Key initiatives:

- 1. Demonstrate progress in the evaluation and implementation of the Rock River Total Maximum Daily Load (TMDL)
- 2. Implement Transit Development Plan
- 3. Ensure water quality meets or exceeds Safe Drinking Water Act Standards

Performance indicators:

- Sampling program results.
- % of water meters tested and replaced

Lead Departments: Public Works and Information Technology

Lead Divisions: Transit; Wastewater Utility; Water Utility; Storm Water Utility; PW Engineering; CIP Engineering; MPO; PW Operations, Streets; Operations; Fleet

6. Create and sustain a positive image, enhance communications, and engage the community.

- A. Update City logo.
- B. Refresh City website.
- C. Focus on social media.
- D. Create a more detailed citywide communications strategy.
- E. Integrate community communication, outreach and engagement strategies throughout the organization.

Key initiatives:

- 1. Create Beloit branding and motto.

Performance indicators:

- Increase # of social media followers by 10% annually

Lead Departments: City Council and City Manager's Office

2016 - 2018 Strategic Plan Performance Indicators

<i>Goal(s)</i>	<u>KEY INITIATIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2016 Actual	
1	Improve the quality of the housing stock.	Increase in average assessed value in the Westside Target Area.	Residential - \$47,237 Commercial - \$77,350	
		Value of building permits issued and comparison to prior years.	\$17,847,535	
1	Reduce the number of vacant and abandoned properties	Reduction in the number of vacant/abandoned properties.	64 (2015)	
1	Reduce the density of rental units.	Decrease in the density of rental units.	45.7% rental	
		Increase in the number of homeowners in neighborhoods with over 40% rental.	Census Tract 16 - 61% Census Tract 17 - 49% Census Tract 18 - 53% Census Tract 19 - 43% Census Tract 25 - 42%	
1		Increase clearance of shots fired and felony firearms arrests.	31 firearm arrests in 2016	
1		Reduce outstanding felony warrants, reduce time from crime to arrest.	56 outstanding felony warrants ending 12/31/16 Of the 70 confirmed shots fired calls in 2016, 8 were cleared by arrest.	
2	Through the use of Police/Fire Assessment and Recruitment Teams, fill all openings with competent and diverse individuals.	Vacancies filled and increased level of diversity as a percentage of total employees.	Police 9 Hires. 11% Female, 89% Male. 11% African-American, 89% Caucasian. Fire 2 Hires. 100% Male, 100% Caucasian	
2	Empower employees by providing training and education opportunities in order to promote a high standard of public service.	Number of city-wide trainings sessions provided and attendance numbers.	Fire Department (01/01/2016 – 12/31/2016)	
			<i>Category</i>	<i>Hours</i>
			EMS	1,472
			Fire	3,189
			Other	1,018
			Total	5,679
		Police - 11,876.75 Hours		
2	Recommend operational changes to increase efficiencies and reduce costs as well as review the City's self-insured health plan in order to provide sustainable benefits.	Year-end balance of the City's health insurance fund (Active & Retiree)	(\$1,568,216)	
3	Attract complimentary new development.	Number of acres sold	30	
3	Attract complimentary new development.	Square footage developed	100,000	
3	Develop a high quality workforce and link employers and prospective employees.	Jobs Created	114	
3		Number of direct marketing activities involved in.	4	
3		Respond to all RFI's by deadline or within 48 hours.	12	
3		Track and document economic development activity, reporting results to City Council on quarterly and annual basis.	Completed	

2016 - 2018 Strategic Plan Performance Indicators

<i>Goal(s)</i>	<u>KEY INITIATIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2016 Actual
4	Implement long term plan to remove all dead ash trees from public property.	# of trees removed	605
4		# of stumps removed	467
4		% of each remaining	55%
4	Provide clean, safe and attractive parks and related facilities.	Average time to clear main streets during a snow event.	6 hours
4	Expand electronic offerings at the library.	Increase use of downloadable A/V and database collections	Locally owned databases - 29,895; Downloadable AV - 18,046
5	Demonstrate progress in the evaluation and implementation of the Rock River Total Maximum Daily Load (TMDL)	Sampling program results.	All analyses completed and within Safe Drinking Water Standards
5	Ensure water quality meets or exceeds Safe Drinking Water Act Standards	% of water meters tested and replaced	7%
6	Increase # of social media followers by 10% annually	No measurement in 2016 3/22/2017 City of Beloit Fire Department – 3,103 followers City of Beloit Police Department – 15,449 followers City of Beloit Government – 1,929 followers City of Beloit Parks & Leisure – 2,725 followers Krueger Haskell Golf Course – 537 followers Beloit Public Library – 1,929 followers Beloit Public Library Teens – 116 followers Greater Beloit Works – 199 followers Downtown Beloit Association – 3,450 followers	

FUNCTIONAL UNITS

GENERAL FUND	SPECIAL REVENUE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	DEBT SERVICE FUND	CAPITAL FUNDS
City Council	Police Gants:	Public Works:	Public Works:	Debt Service	Capital Improvements
City Manager	OJA Beat Patrol	Parks & Leisure Services:	DPW Operations		Public Works:
City Attorney	Traffic Enforcement	Golf Course	Fleet Maintenance		Engineering:
Economic Development	Alcohol Enforcement	Public Works:	Finance & Administration		CIP Engineering
Finance & Administrative Services: City Clerk Municipal Court City Assessor Human Resources City Treasurer Accounting & Purchasing Cable T.V. Information Systems Contingency Fund Wage Adjustment Finance Insurance City Hall Operations	Seat Belt Enforcement	Parks & Leisure Services:	Municipal Mutual Insurance		Equipment Replacement
	COPS	Cemeteries	Health & Dental Plan		Computer Replacement
	Project Safe Neighborhood	Public Works:			
	Police School	Wastewater			
	Fire Grant:	Public Works:			
	SAFER	Water Utility			
	Community Development:	Public Works:			
	CDBG:	Storm Water Utility			
	Housing Rehabilitation	Fire Department:			
	Revolving Loan Fund	Ambulance			
Systematic Rental Inspection	Public Works:				
Public Services	Transit				
Housing Rehabilitation					
Beloit Economic					
Development Corporation					
Planning & Administration					
NHS of Beloit					
Community Development:	Community Development:				
HOME	HOME				
Public Works:	Public Works:				
Parks & Leisure Services	Parks & Leisure Services				
Park Impact Fee	Park Impact Fee				
Public Works:	Public Works:				
Engineering:	Engineering:				
MPO Traffic Engineering	MPO Traffic Engineering				
TID #5 Downtown Overlay	TID #5 Downtown Overlay				
TID #6 Beloit 2000-Riverfront	TID #6 Beloit 2000-Riverfront				
TID #8 Industrial Park	TID #8 Industrial Park				
TID #9 Beloit Mall	TID #9 Beloit Mall				
TID # 10 Gateway Industrial Park	TID # 10 Gateway Industrial Park				
TID #11 Industrial Park	TID #11 Industrial Park				
TID #12 Frito Lay	TID #12 Frito Lay				
TID #13 Milwaukee Road	TID #13 Milwaukee Road				
TID #14 4th Street Corridor	TID #14 4th Street Corridor				
Public Works:	Public Works:				
DPW Operations:	DPW Operations:				
Operations Administration	Solid Waste				
Central Stores					
Streets/Grounds Maintenance					
Snow Removal & Ice Control					
Parks & Leisure Services:	Library				
Parks					
Recreation					
Krueger Pool					
Grinnell Senior Center					
Rotary River Center					
Edward's Pavilion					
Ice Arena					
Big Hill Center					

2018 BUDGET SUMMARY

DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2014	2015	2016	2017	2017 YTD	2017	2018		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
GENERAL FUND:									
CITY COUNCIL	\$48,971	\$49,494	\$47,582	\$49,341	\$25,894	\$50,241	\$49,241	(\$100)	-0.20%
CITY MANAGER	\$320,263	\$390,405	\$274,254	\$295,893	\$135,378	\$264,110	\$345,072	\$49,179	16.62%
CITY ATTORNEY	\$449,482	\$423,364	\$401,886	\$579,539	\$328,462	\$631,948	\$682,613	\$103,074	17.79%
INFORMATION TECHNOLOGY	\$505,668	\$471,558	\$549,593	\$656,463	\$289,215	\$552,718	\$665,760	\$9,297	1.42%
HUMAN RESOURCES	\$257,192	\$207,093	\$199,899	\$142,812	\$66,097	\$148,779	\$204,205	\$61,393	42.99%
ECONOMIC DEVELOPMENT	\$244,987	\$256,427	\$265,940	\$265,627	\$133,402	\$262,423	\$278,642	\$13,015	4.90%
FINANCE & ADMINISTRATIVE SERVICES	\$1,848,383	\$1,921,946	\$1,871,575	\$2,334,242	\$911,763	\$1,927,628	\$2,545,575	\$211,333	9.05%
POLICE DEPARTMENT	\$11,710,492	\$11,977,695	\$11,642,948	\$11,555,416	\$5,719,954	\$11,723,439	\$11,502,140	(\$53,276)	-0.46%
FIRE DEPARTMENT	\$7,808,149	\$7,523,730	\$7,631,263	\$7,619,949	\$3,716,790	\$7,823,213	\$7,606,260	(\$13,689)	-0.18%
COMMUNITY DEVELOPMENT	\$1,150,170	\$1,204,713	\$1,077,438	\$1,140,745	\$518,666	\$1,068,657	\$1,062,005	(\$78,740)	-6.90%
DEPT OF PUBLIC WORKS	\$6,574,138	\$6,153,663	\$5,993,521	\$6,258,516	\$2,736,118	\$6,106,591	\$6,157,322	(\$101,194)	-1.62%
GENERAL FUND TOTAL	\$30,917,895	\$30,580,088	\$29,955,899	\$30,898,543	\$14,581,738	\$30,559,747	\$31,098,835	\$200,292	0.65%
SPECIAL REVENUE FUNDS:									
POLICE GRANTS	\$617,800	\$540,909	\$568,696	\$550,739	\$227,803	\$457,606	\$506,612	(\$44,127)	-8.01%
SAFER FIRE GRANT	\$330,308	\$382,405	\$282,228	\$222,763	\$107,605	\$215,210	\$0	(\$222,763)	-100.00%
COMMUNITY DEV BLOCK GRANT	\$768,640	\$645,361	\$382,105	\$760,500	\$385,598	\$743,500	\$662,475	(\$98,025)	-12.89%
HOME PROGRAM	\$180,931	\$503,066	\$307,760	\$247,725	\$115,116	\$242,177	\$398,015	\$150,290	60.67%
MPO TRAFFIC ENGINEERING	\$198,830	\$235,048	\$259,229	\$234,000	\$89,159	\$143,480	\$240,915	\$6,915	2.96%
PARK IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TID #5 - DOWNTOWN OVERLAY	\$1,378,783	\$1,445,423	\$1,058,325	\$1,149,087	\$1,050,233	\$1,079,869	\$1,350,042	\$200,955	17.49%
TID #6 - БЕЛОIT 2000-RIVERFRNT	\$786,215	\$434,937	\$468,831	\$1,029,368	\$590,995	\$451,775	\$1,268,139	\$238,771	23.20%
TID #8 - INDUSTRIAL PARK	\$126,332	\$131,916	\$521,584	\$257,661	\$202,640	\$215,093	\$298,581	\$40,920	15.88%
TID #9 - БЕЛОIT MALL	\$20,150	\$18,275	\$17,633	\$186,079	\$16,375	\$17,375	\$208,004	\$21,925	11.78%
TID #10 - GATEWAY IND. PARK	\$5,392,515	\$4,626,827	\$5,519,762	\$5,447,931	\$2,389,084	\$3,404,874	\$5,186,821	(\$261,110)	-4.79%
TID #11 - INDUSTRIAL PARK	\$99,806	\$119,015	\$123,486	\$250,188	\$122,453	\$147,052	\$232,367	(\$17,821)	-7.12%
TID #12 - FRITO LAY	\$64,238	\$67,635	\$66,800	\$84,492	\$66,163	\$68,809	\$77,105	(\$7,387)	-8.74%
TID #13 - MILWAUKEE ROAD	\$280,953	\$213,363	\$296,111	\$638,924	\$179,293	\$209,175	\$613,519	(\$25,405)	-3.98%
TID #14 - 4TH STREET CORRIDOR	\$13,095	\$184,221	\$54,440	\$70,899	\$0	\$1,350	\$65,458	(\$5,441)	-7.67%
SOLID WASTE COLLECTION	\$2,459,856	\$2,518,646	\$2,376,798	\$2,452,473	\$1,304,626	\$2,333,752	\$2,754,475	\$302,002	12.31%
LIBRARY OPERATIONS	\$2,107,787	\$2,171,587	\$2,297,296	\$2,762,884	\$1,410,306	\$2,388,966	\$2,632,354	(\$130,530)	-4.72%
SPECIAL REVENUE FUND TOTAL	\$14,826,239	\$14,238,634	\$14,601,085	\$16,345,713	\$8,257,447	\$12,120,062	\$16,494,882	\$149,169	0.91%
ENTERPRISE FUNDS:									
GOLF COURSE	\$531,739	\$472,567	\$425,740	\$463,758	\$173,312	\$395,062	\$460,040	(\$3,718)	-0.80%
CEMETERIES	\$351,407	\$315,840	\$305,336	\$311,539	\$126,446	\$273,469	\$316,772	\$5,233	1.68%
WATER UTILITY	\$5,424,878	\$5,807,019	\$5,537,215	\$6,473,148	\$1,532,249	\$5,666,093	\$5,620,440	(\$852,708)	-13.17%
WATER POLLUTION CONTROL	\$8,869,125	\$9,226,707	\$8,841,633	\$6,954,141	\$2,884,438	\$5,755,073	\$7,122,289	\$168,148	2.42%
STORM WATER UTILITY	\$1,011,431	\$1,139,746	\$992,160	\$1,133,500	\$382,552	\$935,421	\$1,139,400	\$5,900	0.52%
AMBULANCE	\$1,174,702	\$1,166,234	\$1,219,749	\$1,165,907	\$556,830	\$1,161,920	\$1,451,878	\$285,971	24.53%
MASS TRANSIT	\$2,009,507	\$1,970,401	\$1,899,954	\$2,019,836	\$957,742	\$1,904,412	\$1,955,418	(\$64,418)	-3.19%
ENTERPRISE FUNDS TOTAL	\$19,372,789	\$20,098,514	\$19,221,787	\$18,521,829	\$6,613,569	\$16,091,450	\$18,066,237	(\$455,592)	-2.46%
INTERNAL SERVICE FUNDS:									
MUNIC. MUTUAL INSURANCE	\$1,653,480	\$1,508,846	\$1,700,142	\$1,699,055	\$1,068,838	\$1,684,147	\$1,653,380	(\$45,675)	-2.69%
HEALTH AND DENTAL PLAN	\$8,576,127	\$9,114,302	\$10,167,560	\$8,764,695	\$6,297,594	\$10,189,767	\$9,757,370	\$992,675	11.33%
FLEET MAINTENANCE	\$1,505,291	\$1,472,874	\$1,210,330	\$1,299,235	\$544,809	\$1,203,402	\$1,319,443	\$20,208	1.56%
INTERNAL SERVICE FUNDS TOTAL	\$11,734,898	\$12,096,023	\$13,078,032	\$11,762,985	\$7,911,241	\$13,077,316	\$12,730,193	\$967,208	8.22%

2018 BUDGET SUMMARY
DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2014	2015	2016	2017	2017 YTD	2017	2018		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
DEBT SERVICE FUNDS:									
DEBT SERVICE	\$12,164,757	\$6,272,785	\$6,288,558	\$6,685,085	\$7,442,181	\$7,442,181	\$5,936,175	(\$748,910)	-11.20%
DEBT SERVICE FUNDS TOTAL	\$12,164,757	\$6,272,785	\$6,288,558	\$6,685,085	\$7,442,181	\$7,442,181	\$5,936,175	(\$748,910)	-11.20%
CAPITAL FUNDS:									
CAPITAL IMPROVEMENTS	\$3,786,395	\$4,563,121	\$6,332,472	\$10,196,903	\$1,862,774	\$10,196,903	\$19,096,915	\$8,900,012	87.28%
CIP ENGINEERING	\$554,745	\$488,738	\$492,020	\$672,300	\$240,678	\$534,314	\$860,500	\$188,200	27.99%
EQUIP REPLACEMENT	\$1,985,183	\$768,794	\$1,734,046	\$870,000	\$0	\$870,000	\$1,529,602	\$659,602	75.82%
COMP REPLACEMENT	\$336,418	\$93,231	\$24,598	\$84,490	\$86,823	\$86,823	\$5,700	(\$78,790)	-93.25%
CAPITAL FUNDS TOTAL	\$6,662,741	\$5,913,884	\$8,583,136	\$11,823,693	\$2,190,275	\$11,688,040	\$21,492,717	\$9,669,024	81.78%
GRAND TOTAL	\$95,679,319	\$89,199,928	\$91,728,496	\$96,037,848	\$46,996,451	\$90,978,797	\$105,819,039	\$9,781,191	10.18%

2018 BUDGET SUMMARY
DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2014	2015	2016	2017	2017 YTD	2017	2018		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
CITY COUNCIL	\$48,971	\$49,494	\$47,582	\$49,341	\$25,894	\$50,241	\$49,241	(\$100)	-0.20%
CITY MANAGER	\$320,263	\$390,405	\$274,254	\$295,893	\$135,378	\$264,110	\$345,072	\$49,179	16.62%
CITY ATTORNEY	\$449,482	\$423,364	\$401,886	\$579,539	\$328,462	\$631,948	\$682,613	\$103,074	17.79%
INFORMATION TECHNOLOGY	\$505,668	\$471,558	\$549,593	\$656,463	\$289,215	\$552,718	\$665,760	\$9,297	1.42%
HUMAN RESOURCES	\$257,192	\$207,093	\$199,899	\$142,812	\$66,097	\$148,779	\$204,205	\$61,393	42.99%
ECONOMIC DEVELOPMENT	\$244,987	\$256,427	\$265,940	\$265,627	\$133,402	\$262,423	\$278,642	\$13,015	4.90%
FINANCE & ADMINISTRATIVE SERVICES	\$3,501,863	\$3,430,792	\$3,571,717	\$4,033,297	\$1,980,601	\$3,611,775	\$4,198,955	\$165,658	4.11%
POLICE DEPARTMENT	\$12,328,292	\$12,518,604	\$12,211,644	\$12,106,155	\$5,947,757	\$12,181,045	\$12,008,752	(\$97,403)	-0.80%
PUBLIC LIBRARY	\$2,107,787	\$2,171,587	\$2,297,296	\$2,762,884	\$1,410,306	\$2,388,966	\$2,632,354	(\$130,530)	-4.72%
FIRE DEPARTMENT	\$9,313,159	\$9,072,369	\$9,133,240	\$9,008,619	\$4,381,225	\$9,200,343	\$9,058,138	\$49,519	0.55%
COMMUNITY DEVELOPMENT	\$2,099,741	\$2,353,140	\$1,767,303	\$2,148,970	\$1,019,380	\$2,054,334	\$2,122,495	(\$26,475)	-1.23%
DEPT OF PUBLIC WORKS	\$29,490,947	\$29,801,250	\$28,333,936	\$28,272,446	\$10,972,128	\$25,251,069	\$27,947,014	(\$325,432)	-1.15%
CAPITAL IMPROVEMENT FUNDS	\$6,107,996	\$5,425,146	\$8,091,116	\$11,151,393	\$1,949,597	\$11,153,726	\$20,632,217	\$9,480,824	85.02%
DEBT SERVICE FUNDS	\$12,164,757	\$6,272,785	\$6,288,558	\$6,685,085	\$7,442,181	\$7,442,181	\$5,936,175	(\$748,910)	-11.20%
TIF DISTRICTS	\$8,162,087	\$7,241,612	\$8,126,972	\$9,114,629	\$4,617,235	\$5,595,372	\$9,300,036	\$185,407	2.03%
HEALTH AND DENTAL PLAN	\$8,576,127	\$9,114,302	\$10,167,560	\$8,764,695	\$6,297,594	\$10,189,767	\$9,757,370	\$992,675	11.33%
TOTAL	\$95,679,319	\$89,199,928	\$91,728,496	\$96,037,848	\$46,996,451	\$90,978,797	\$105,819,039	\$9,781,191	10.18%

**2018 BUDGET SUMMARY - REVENUE
BY CATEGORY**

	2014	2015	2016	2017	2017 YTD	2017	2018		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
GENERAL FUND									
TAXES	(\$8,053,846)	(\$8,383,928)	(\$8,535,674)	(\$8,848,923)	(\$6,144,824)	(\$8,823,286)	(\$9,170,931)	(\$322,008)	3.64%
LICENSES & PERMITS	(\$880,937)	(\$894,787)	(\$833,762)	(\$887,100)	(\$448,973)	(\$851,341)	(\$697,010)	\$190,090	-21.43%
FINES & FORFEITURES	(\$1,074,429)	(\$942,961)	(\$722,637)	(\$948,120)	(\$425,247)	(\$708,090)	(\$838,100)	\$110,020	-11.60%
INTERGOVT AIDS/GRANT CASH & PROPERTY INC. DEPARTMENTAL EARNINGS	(\$19,076,765)	(\$19,074,799)	(\$18,862,751)	(\$18,786,000)	(\$987,090)	(\$18,732,855)	(\$18,715,000)	\$71,000	-0.38%
OTHER REVENUES	(\$532,362)	(\$84,391)	(\$119,676)	(\$528,200)	(\$81,897)	(\$288,200)	(\$529,132)	(\$932)	0.18%
OTHER FINANCING SRCE	(\$732,291)	(\$821,703)	(\$835,076)	(\$825,100)	(\$502,219)	(\$806,819)	(\$1,073,612)	(\$248,512)	30.12%
	(\$74,152)	(\$34,409)	(\$69,418)	(\$75,100)	(\$87,873)	(\$102,920)	(\$75,050)	\$50	-0.07%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
GENERAL FUND TOTAL	(\$30,424,782)	(\$30,236,978)	(\$29,978,994)	(\$30,898,543)	(\$8,678,123)	(\$30,313,511)	(\$31,098,835)	(\$200,292)	0.65%
SPECIAL REVENUE FUNDS									
TAXES	(\$8,825,564)	(\$9,077,711)	(\$9,625,283)	(\$10,445,327)	(\$8,108,805)	(\$9,673,138)	(\$9,703,343)	\$741,984	-7.10%
FINES & FORFEITURES	(\$124,604)	(\$133,371)	(\$67,499)	(\$79,000)	(\$25,622)	(\$62,000)	(\$74,000)	\$5,000	-6.33%
INTERGOVT AIDS/GRANT CASH & PROPERTY INC. DEPARTMENTAL EARNINGS	(\$2,263,086)	(\$2,456,277)	(\$2,957,743)	(\$2,342,601)	(\$1,651,049)	(\$2,594,583)	(\$2,324,573)	\$18,028	-0.77%
OTHER REVENUES	(\$234,929)	(\$256,105)	(\$507,502)	(\$215,506)	(\$124,147)	(\$204,221)	(\$219,168)	(\$3,662)	1.70%
OTHER FINANCING SRCE	(\$2,570,270)	(\$2,506,750)	(\$2,600,640)	(\$2,908,773)	(\$1,249,301)	(\$2,462,473)	(\$3,006,680)	(\$97,907)	3.37%
	(\$261,681)	(\$256,340)	(\$267,685)	(\$178,319)	(\$161,244)	(\$195,937)	(\$372,434)	(\$194,115)	108.86%
	(\$421,006)	\$0	(\$31,719)	(\$176,187)	\$0	\$0	(\$794,684)	(\$618,497)	351.05%
SPECIAL REVENUE FUNDS TOTAL	(\$14,701,140)	(\$14,686,554)	(\$16,058,071)	(\$16,345,713)	(\$11,320,167)	(\$15,192,352)	(\$16,494,882)	(\$149,169)	0.91%
ENTERPRISE FUNDS									
TAXES	(\$612,481)	(\$662,833)	(\$662,833)	(\$662,833)	(\$662,833)	(\$662,833)	(\$634,719)	\$28,114	-4.24%
LICENSES & PERMITS	(\$4,390)	(\$3,280)	(\$86,560)	(\$1,500)	(\$9,650)	(\$10,000)	(\$9,500)	(\$8,000)	533.33%
FINES & FORFEITURES	(\$251,275)	(\$232,543)	(\$246,049)	(\$266,250)	(\$65,682)	(\$257,100)	(\$273,380)	(\$7,130)	2.68%
INTERGOVT AIDS/GRANT CASH & PROPERTY INC. DEPARTMENTAL EARNINGS	(\$1,117,858)	(\$1,148,898)	(\$1,124,618)	(\$1,139,077)	(\$18,351)	(\$1,118,936)	(\$1,099,637)	\$39,440	-3.46%
OTHER REVENUES	(\$334,434)	(\$361,392)	(\$293,807)	(\$314,643)	(\$104,678)	(\$311,931)	(\$343,535)	(\$28,892)	9.18%
OTHER FINANCING SRCE	(\$14,823,271)	(\$14,975,377)	(\$15,382,005)	(\$16,023,029)	(\$6,438,616)	(\$14,746,897)	(\$15,690,511)	\$332,518	-2.08%
	(\$423,025)	(\$24,738)	(\$317,542)	(\$11,590)	(\$130,886)	(\$136,700)	(\$14,955)	(\$3,365)	29.03%
	(\$509,043)	(\$234,087)	(\$112,783)	(\$102,907)	\$0	\$0	\$0	\$102,907	-100.00%
ENTERPRISE FUNDS TOTAL	(\$18,075,777)	(\$17,643,148)	(\$18,226,197)	(\$18,521,829)	(\$7,430,696)	(\$17,244,397)	(\$18,066,237)	\$455,592	-2.46%

**2018 BUDGET SUMMARY - REVENUE
BY CATEGORY**

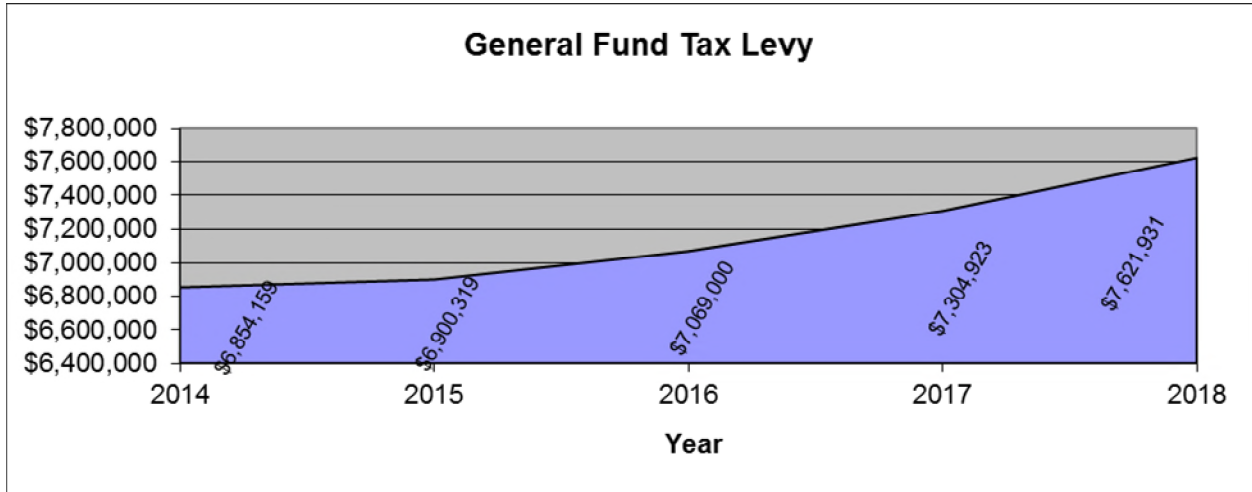
	2014	2015	2016	2017	2017 YTD	2017	2018		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
INTERNAL SERVICE FUNDS DEPARTMENTAL EARNINGS OTHER REVENUES	(\$12,113,408)	(\$11,853,059)	(\$12,072,007)	(\$11,587,985)	(\$5,737,740)	(\$11,722,677)	(\$12,555,193)	(\$967,208)	8.35%
INTERNAL SERVICE FUNDS TOTAL	(\$12,281,600)	(\$12,130,392)	(\$12,237,439)	(\$11,762,985)	(\$5,795,764)	(\$11,887,727)	(\$12,730,193)	(\$967,208)	8.22%
DEBT SERVICE FUNDS TAXES INTERGOVT AIDS/GRANT CASH & PROPERTY INC. DEPARTMENTAL EARNINGS OTHER FINANCING SRCE	(\$4,787,927)	(\$4,800,000)	(\$4,769,154)	(\$4,850,000)	(\$3,816,757)	(\$4,850,000)	(\$4,850,000)	\$0	0.00%
DEBT SERVICE FUNDS TOTAL	(\$12,029,728)	(\$6,136,201)	(\$6,047,395)	(\$6,685,085)	(\$4,998,316)	(\$6,786,644)	(\$5,936,175)	\$748,910	-11.20%
CAPITAL FUNDS FINES & FORFEITURES INTERGOVT AIDS/GRANT CASH & PROPERTY INC. DEPARTMENTAL EARNINGS OTHER FINANCING SRCE	(\$1,953)	\$0	(\$52,450)	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL FUNDS TOTAL	(\$5,985,213)	(\$5,565,512)	(\$8,277,699)	(\$11,823,693)	(\$5,390,838)	(\$11,637,566)	(\$21,492,717)	(\$9,669,024)	81.78%
GRAND TOTAL	(\$93,498,240)	(\$86,398,785)	(\$90,825,794)	(\$96,037,848)	(\$43,613,906)	(\$93,062,198)	(\$105,819,039)	(\$9,781,191)	10.18%

TYPE OF REVENUE TOTALS

TAXES LICENSES & PERMITS FINES & FORFEITURES INTERGOVT AIDS/GRANT CASH & PROPERTY INC. DEPARTMENTAL EARNINGS OTHER REVENUES OTHER FINANCING SRCE	(\$22,279,818)	(\$22,924,472)	(\$23,592,944)	(\$24,807,083)	(\$18,733,219)	(\$24,009,257)	(\$24,358,993)	\$448,090	-1.81%
GRAND TOTAL	(\$93,498,240)	(\$86,398,785)	(\$90,825,794)	(\$96,037,848)	(\$43,613,906)	(\$93,062,198)	(\$105,819,039)	(\$9,781,191)	10.18%

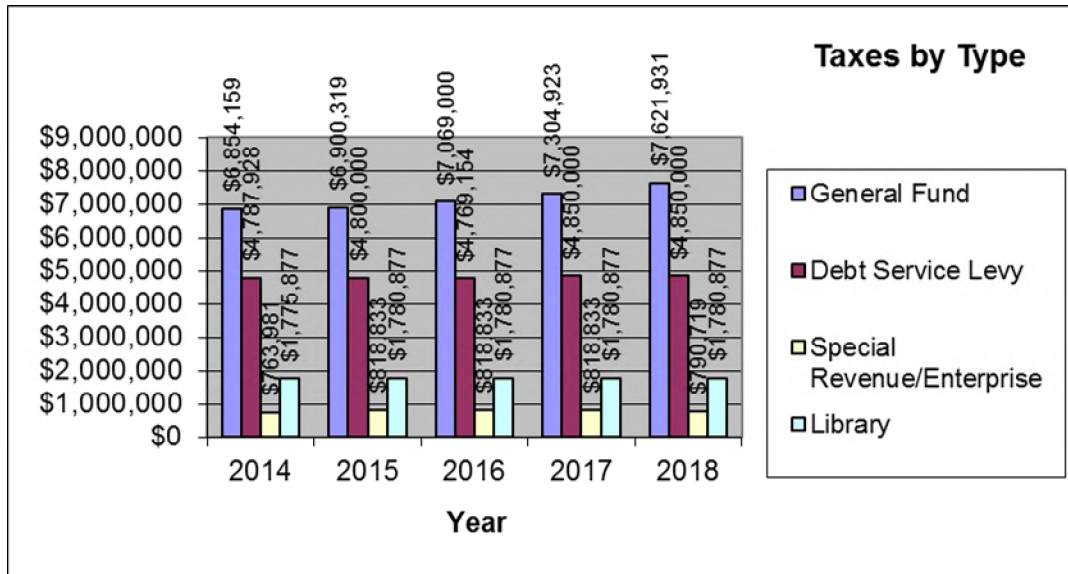
2018 Operating Budget Revenue

The total operating revenues for 2018 are \$105,819,039 and come from a combination of sources: taxes, licenses and permits, fines and forfeitures, intergovernmental aides and grants, cash and property, departmental earnings, other revenues and other financing sources. Beloit, along with other municipalities in the State of Wisconsin, is dependent on the state for aides and grants. The City of Beloit's two largest general fund revenue sources are State and Federal aid and property taxes.



Taxes

In determining the annual tax levy, the City follows the State of Wisconsin's imposed limits on the City's ability to increase the property tax levy. The City of Beloit is subject to property tax levy limits as are all Wisconsin Municipalities. The City's tax levy (excluding debt) is limited to net new construction and any decrease in debt service on debt issued prior to 2005. For 2018, the City tax levy cap by the statutory limit is 0% plus debt service and the value of net new construction. The City's value of net new construction that can be used for the tax levy calculation is 0.85%. The total property tax levy is \$15,043,527. The recommended tax levy increase of \$288,894 is in line with the statutory tax levy limitation. If the City of Beloit goes over their limit then the State of Wisconsin can decrease their aid. Property taxes are levied upon all City property owners at a calculated rate per \$1,000 of assessed property valuation on both real and personal property. The City's tax rate of \$11.404 per \$1,000 of assessed value is a \$.298 or 2.68% increase over 2017.



The levy is the difference between expenditures and non-tax revenues. The General Fund Levy is \$7,621,931 and the Debt Service Levy is \$4,850,000. The levy to support grant funds, Library, and Transit is \$156,000, \$1,780,877, and \$584,719 respectively. The Cemetery Fund will not need to receive funding from the tax levy due to restructuring and providing a number of new burial options. We have included \$50,000 in the 2017 tax levy devoted to fund the Golf Course. The resulting tax rate of \$11.404 represents a 2.68% or \$.298 increase from 2017. The main source of revenue for two special funds, Library and Tax Increment Districts (TIDs) are taxes. For TIDs, the equalized property value added since the creation of the district is multiplied by the tax rate to determine the amount of revenue (increment). Just over \$3.14 million in increment will be levied. The TID levy is only used for TID expenses. The rate is calculated only after all the overlying tax jurisdictions complete their budgets and the final equalized values are available from the state in November.

Taxing Units

Resident bills include taxes levied by several other governmental units. For the City of Beloit these include:

2017 TAX RATE SUMMARY

City of Beloit -----	\$11.40
School District of Beloit -----	\$11.63
County & State -----	\$6.43
Blackhawk Technical College -----	\$1.21
School Levy Credit -----	(\$1.72)
Total per \$1000 of assessed value ---	\$28.95

“In general, depending on assessment procedures and the extent to which increased market values are reflected in the property-tax base, the property tax is characterized as being a unitary elastic revenue source. Thus, if a jurisdiction relied totally on the property tax as a source of revenue, it would continually face a fiscal gap as the economy grew, since the demand for services is income elastic, but property tax revenues are not. The resulting fiscal gap would create constant pressure on local officials to increase the property tax rate.” (*Local Government Finance: Concepts and Practices- John Peterson and Dennis Strachota*)

So, how does Beloit’s municipal and net tax levies compare with the other similar municipalities in Wisconsin? The chart shows a comparison of assessed municipal tax rates. (*Source Wisconsin Taxpayers Alliance & Department of Revenue Wisconsin*)

Assessed Municipal Tax Rates and Net Rates.

Population	Type	Municipality	County	2016-17	2016-17	2016-17	2016-17	2016-17
				Assessed Value	Municipal Levy	Municipal Tax Rate	Net Levy	Net Tax Rate
595,787	City	Milwaukee	Milwaukee/Waukesha/Washington	25,979,330,307	256,882,594	9.8880	855,692,034	32.9374
242,216	City	Madison	Dane	23,939,433,700	219,728,630	9.1785	623,870,145	26.0604
105,051	City	Green Bay	Brown	6,209,078,300	52,698,563	8.4873	152,265,799	24.5231
99,623	City	Kenosha	Kenosha	5,898,037,300	63,226,742	10.7200	171,898,171	29.1450
78,336	City	Racine	Racine	3,181,184,200	53,851,627	16.9282	114,868,825	36.1088
73,737	City	Appleton	Outagamie/Calumet/Winnebago	4,891,842,500	40,741,852	8.3495	118,265,275	24.1760
71,316	City	Waukesha	Waukesha	5,698,099,200	58,261,635	10.2247	127,729,937	20.9562
67,006	City	Eau Claire	Eau Claire/Chippewa	4,585,604,000	40,332,399	8.7954	115,573,557	25.2036
66,451	City	Oshkosh	Winnebago	3,772,639,900	36,297,700	9.6213	107,415,653	28.4723
63,510	City	Janesville	Rock	3,983,754,330	33,630,760	8.4420	110,542,312	27.7483
60,329	City	West Allis	Milwaukee	3,748,321,200	43,130,952	11.5067	111,800,095	29.8267
51,992	City	La Crosse	La Crosse	3,168,733,999	34,816,661	10.9876	99,754,264	31.4808
48,806	City	Sheboygan	Sheboygan	2,437,922,120	22,150,349	9.5374	66,184,919	27.1481
46,947	City	Wauwatosa	Milwaukee	5,530,368,800	41,106,546	7.4329	140,281,175	25.3656
43,461	City	Fond du Lac	Fond du Lac	2,689,201,400	25,046,666	9.3138	71,775,791	26.6904
40,195	City	New Berlin	Waukesha	4,820,881,500	25,251,000	5.2378	95,673,372	19.8456
39,063	City	Wausau	Marathon	2,696,195,000	23,879,534	8.8568	73,063,816	27.0989
37,859	City	Brookfield	Waukesha	6,767,683,700	37,410,000	5.5818	122,636,488	18.1209
36,792	City	Beloit	Rock	1,608,833,790	14,754,633	9.1710	44,697,706	27.7827
36,473	City	Greenfield	Milwaukee	2,752,425,195	23,692,165	8.6077	80,765,405	29.3434
35,928	Village	Menomonee Falls	Waukesha	4,723,062,540	22,967,041	4.8627	90,639,029	19.1907
35,655	City	Franklin	Milwaukee	3,704,478,925	20,509,000	5.5363	95,967,368	25.9058
34,791	City	Oak Creek	Milwaukee	3,107,536,200	19,878,080	6.3967	75,475,183	24.2878
33,703	City	Manitowoc	Manitowoc	2,006,635,500	15,110,424	7.5302	44,989,925	22.4206
31,599	City	West Bend	Washington	2,421,482,320	19,217,825	7.9364	51,046,940	21.0809

Assessed values from Department of Revenue website.

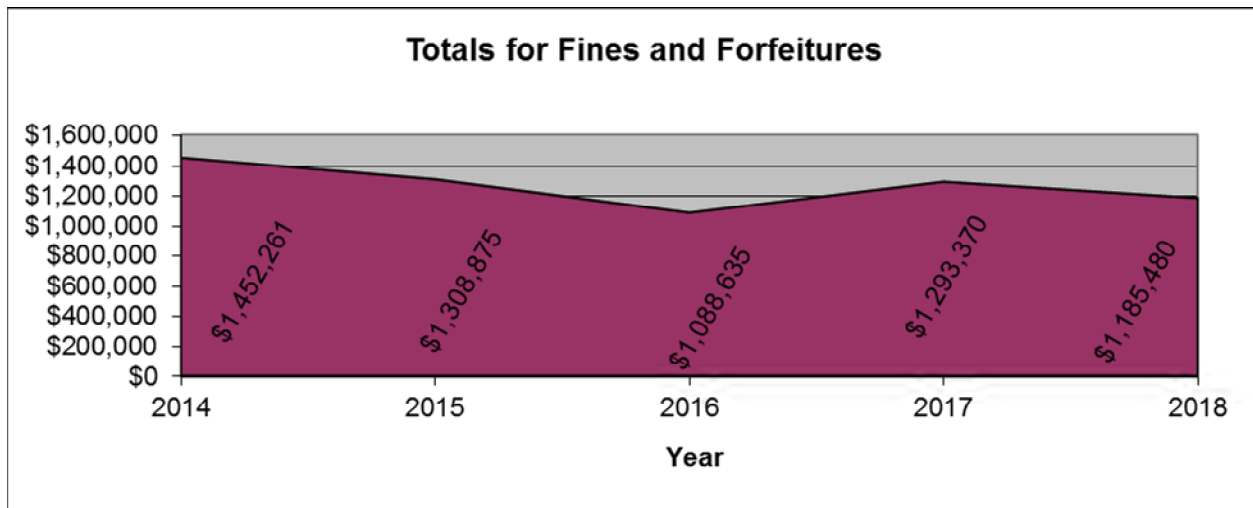
Populations and Tax levies obtained from Wisconsin Taxpayers Alliance.

Municipal Levies and Tax Rates do not include TIF.

Net Tax Rates do not include School Tax Credit.

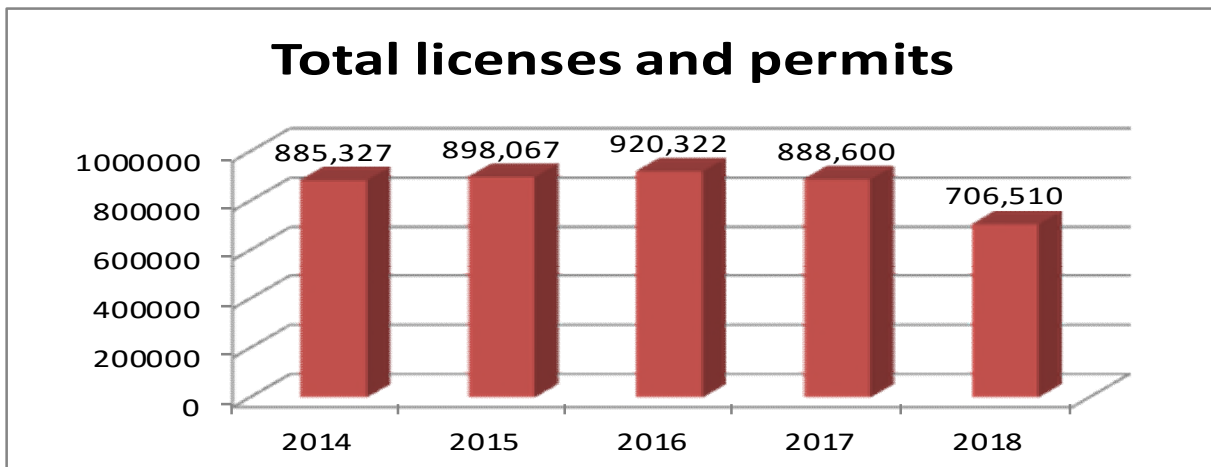
Fines and Forfeitures

Fines and Forfeitures are collected by the City when people violate ordinances, have traffic citations or commit other misdemeanors covered by City Code and State Statute. These fines, forfeitures and penalties can be for nontraffic fines, traffic fines, parking fines, false alarms and penalties on taxes. The following Divisions collect these types of revenues Municipal Court, Treasury, Wastewater, and the Library. Our Municipal Court, our highest collector of these types of revenue, continues to strengthen efforts in collecting fines. Fines and forfeitures can be a useful revenue alternative for municipalities, however; they are dependent on a number of factors. For example, they can be dependent on the number of offenses reported by the Police, Treasury, Wastewater, and the Library, decision of the court, and the ability to pay.



Licenses & Permits

These revenues consist of: licenses for liquor sales, contractors, dogs, cable franchise fees, building permits, electrical permits, plumbing permits, HVAC permits and etc. These fees are set by state and federal laws which limit their increase from year to year. Licenses and permits are dependent on the state of the local economy.



State, Federal & Intergovernmental Aids

The largest source of revenue for the general fund is State and Federal aid, totaling \$18,715,000 or 60% of total general fund revenue. The major categories of aid include shared revenue, expenditure restraint and transportation aids. The other major source of Federal and State grant revenue is for our Special Revenue Funds, mainly for Community Development Block Grants (CDBG), MPO transportation, HOME, police and fire grants.

State Shared Revenues

An appropriation from the State's income and sales tax revenue to local communities for the propose of equalizing property tax rates throughout Wisconsin. As one can see in the chart below, this funding source continues to decline.

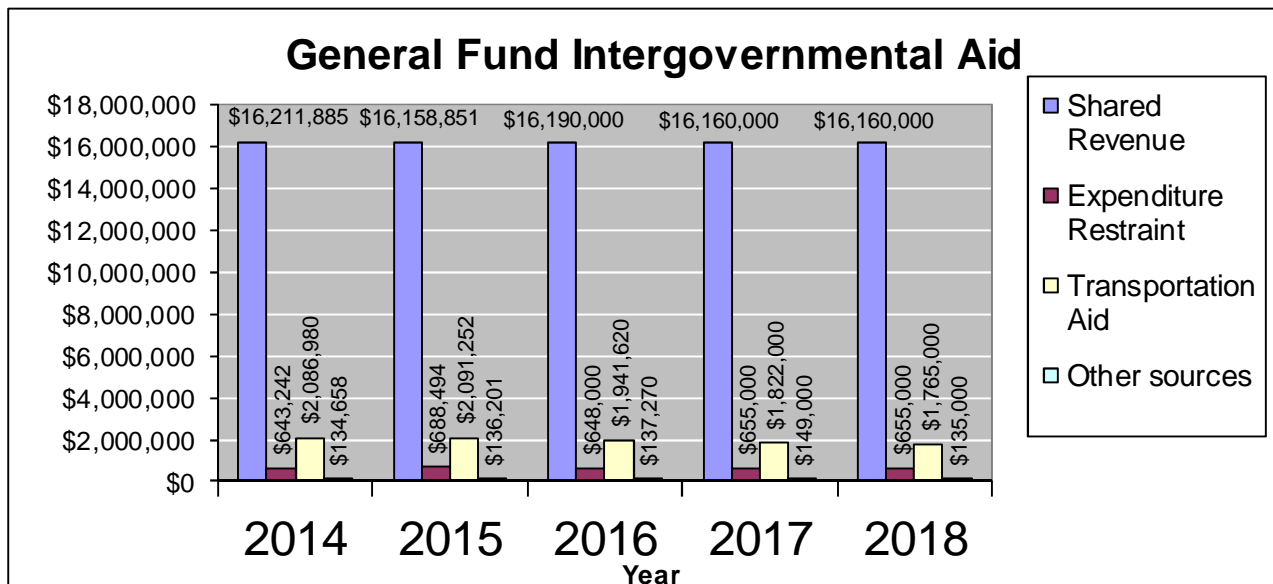
Expenditure Restraint

An incentive program instituted by the State whereby a local government receives a grant if it keeps expense increases below the rate of inflation plus the value of new property tax growth. The General Fund budget increased \$200,292, a 0.65% difference from the 2017 Adopted General Fund budget.

Transportation Aids

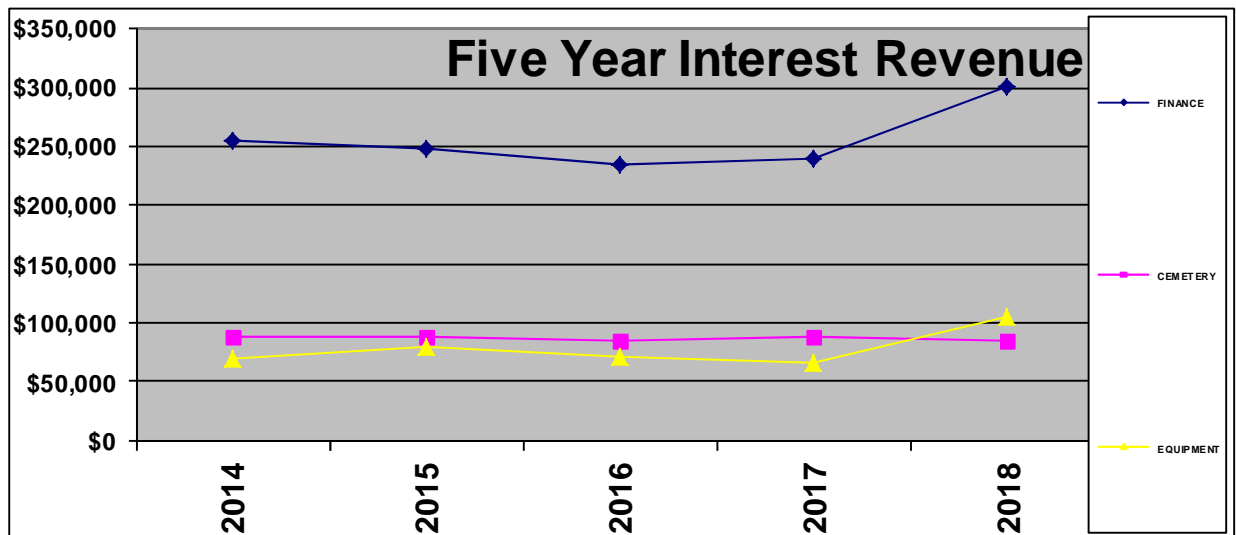
Transportation aids cover costs for items such as road maintenance, traffic enforcement and other costs.

The Beloit Transit system receives the highest percentage of State and Federal aid. Unfortunately, this revenue is reliant on the economy of the State of Wisconsin.



Cash & Property

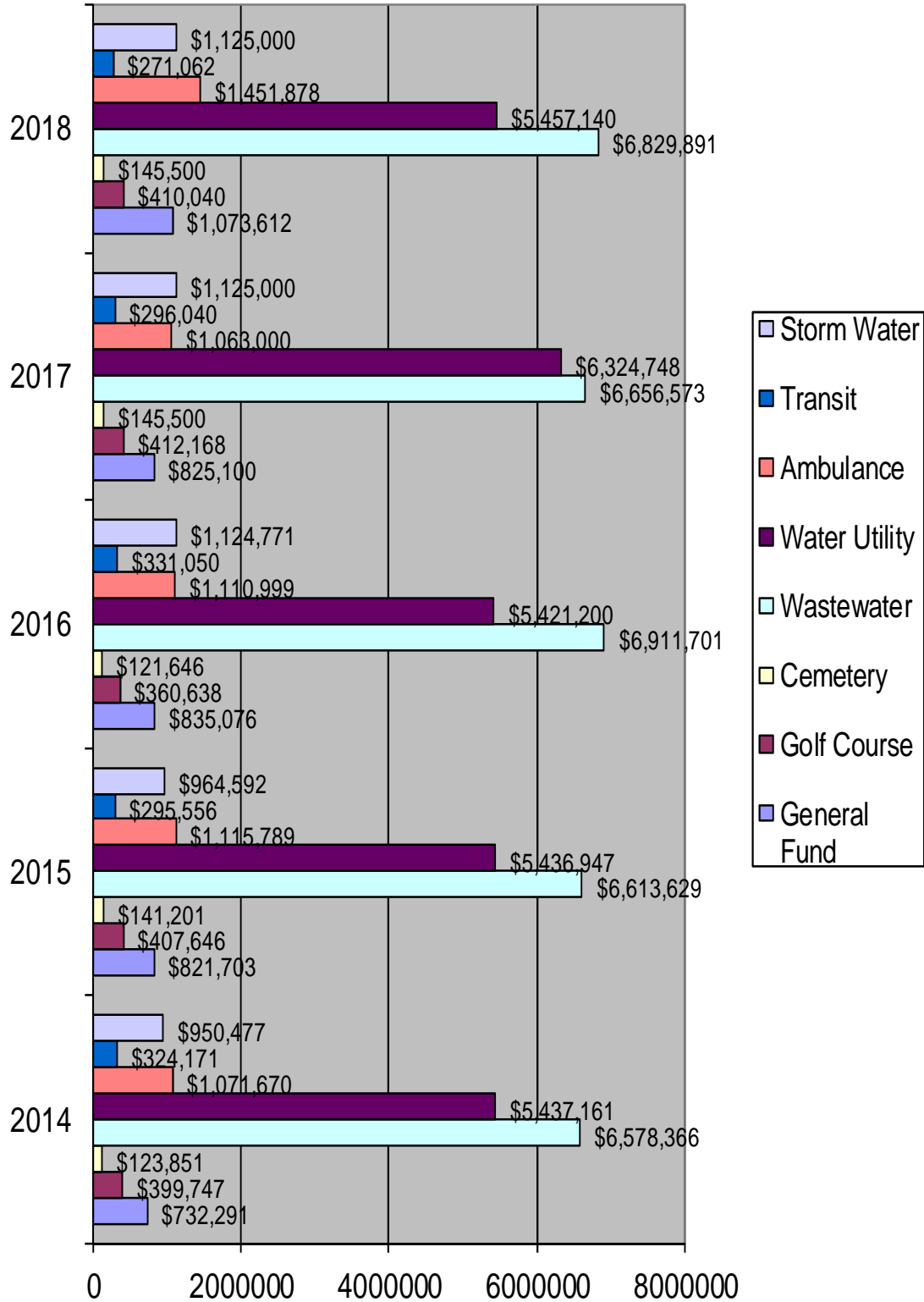
Cash and property consists of rental payments for City land and interest earnings on City funds. Interest income is calculated using projected interest rates and historical investment portfolio performance. Interest revenues have remained relatively flat over the last few years but with recent upticks in interest rates, the City budgeted an increase for 2018. However, the total interest income is still extremely low compared to historical amounts. For instance, in 2007 investment income in the General Fund was \$884,000 and our 2018 Budget projection is \$301,132. The return on invested funds was at an all-time low in 2014 but as one can observe below, interest rates have improved and are forecasted to continue into 2018.



Departmental Earnings

Another major source of general fund revenue is departmental earnings. This category captures a wide variety of charges for over 50 different City Services such as recreation fees, inspection fees and police services. In most cases, trend analysis is used to estimate revenue based on prior year's collections. Where a fee change is adopted or a change in activity level is expected, the revenue estimate is adjusted accordingly. In total, the \$1,073,612 in revenue represents 3% of the general fund. Trend analysis is also used to forecast sales revenue from cemetery, golf, ambulance, storm water, water, and wastewater services. Fees are set by ordinance or resolution. Water utility rates are regulated by the Wisconsin Public Service Commission based on an authorized rate of return on rate base as defined by the PSC. The city's enterprise funds, wastewater, water, and storm water are able to offset expenses with their respective revenue; tax support is not required. Internal service funds represent a large portion of departmental earnings, however; these are created to serve internal City government needs. The revenue is largely generated by charges against benefiting departments, set to recover costs. User fees are impacted significantly by the economy. For example, an individual can avoid or reduce user charges by consuming zero or less amounts of a service, commodity, or privilege, whereas; a homeowner cannot avoid property taxes.

Departmental Earnings

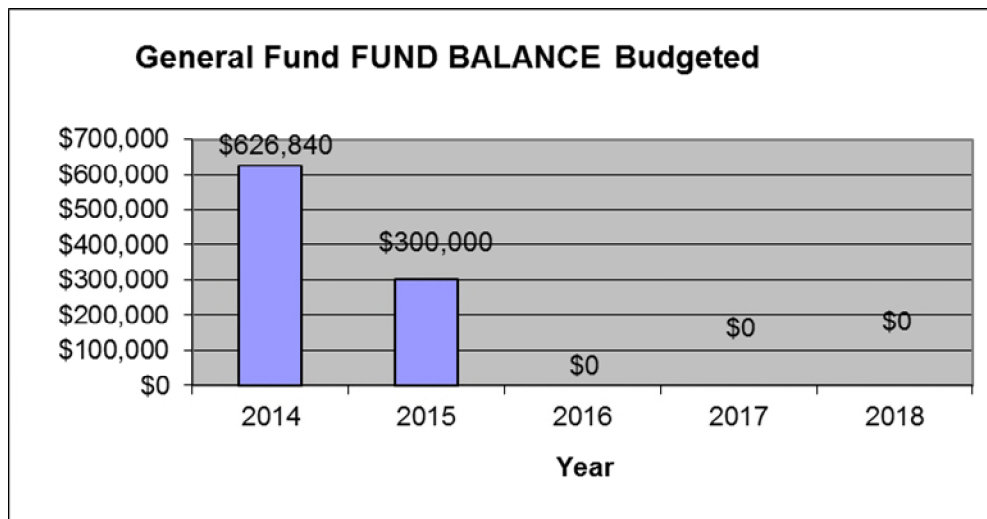


Other Revenues

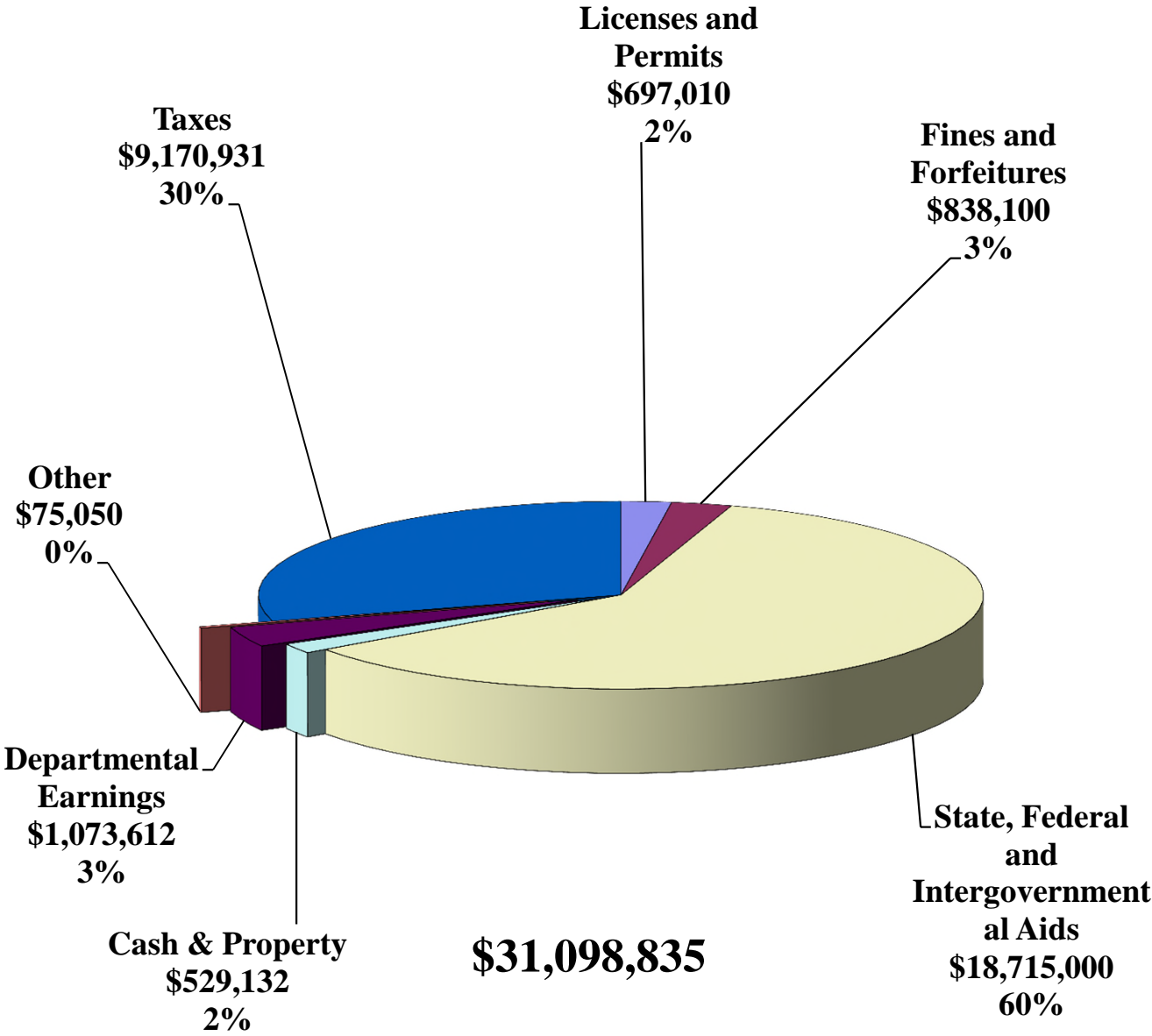
Public water utilities within Wisconsin are assessed payments in lieu of taxes (PILOT) as the public equivalent to property taxes that would be charged to a privately owned water utility. Payment in lieu of taxes (PILOT) falls into this category, along with recoveries of prior year expenditures and program reimbursements. The Water Utility fund pays the general fund in lieu of taxes in addition to the Beloit Housing Authority. The BHA amount estimated for 2018 is \$9,000 and the Water Utility is \$830,000.

Other Funding Sources

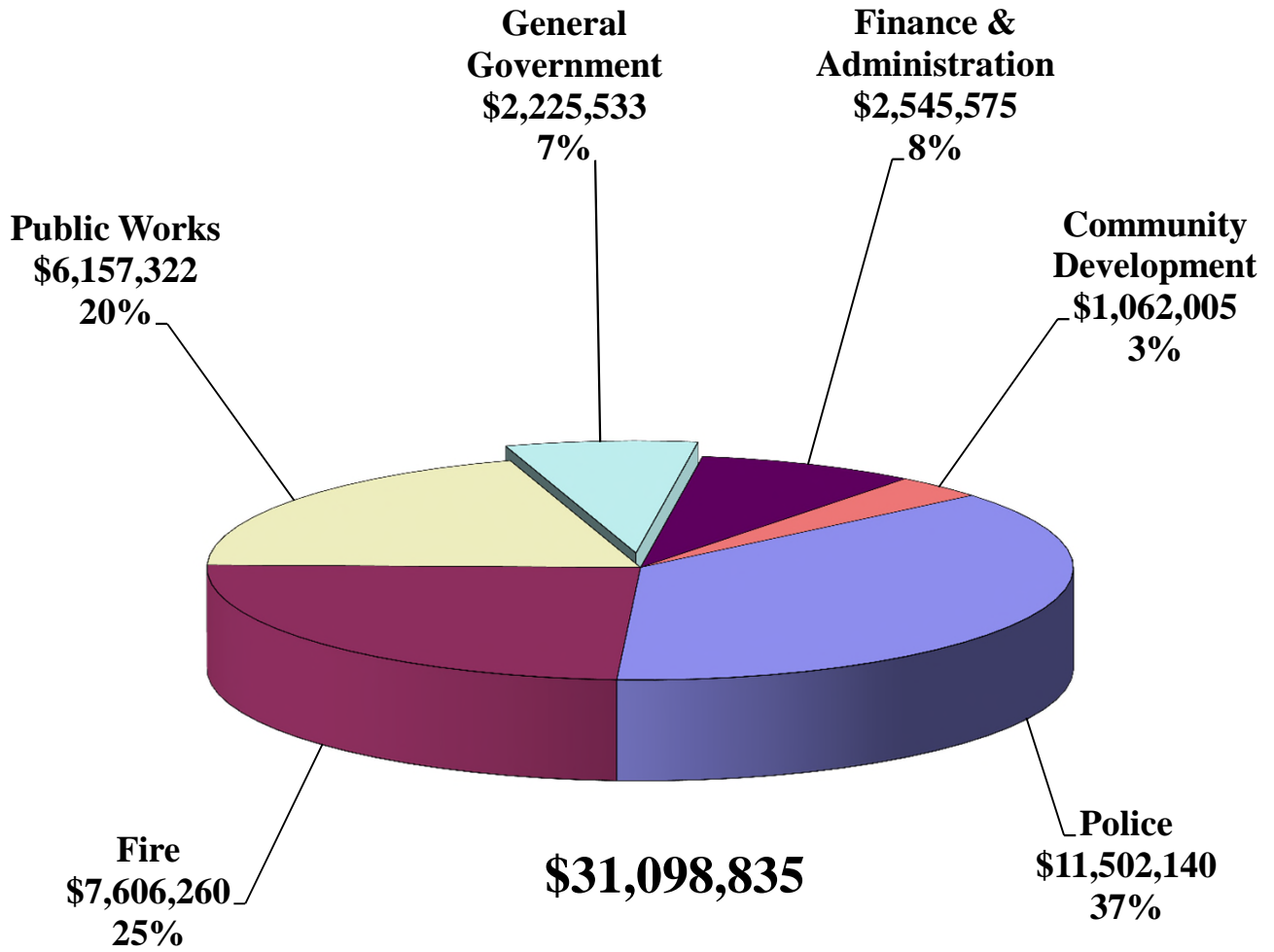
Other funding sources include miscellaneous revenues, the largest of which are fund balance applied and transfers in from other funds. The City Council adopted Undesignated Fund Balance and Unrestricted Retained Earnings Policies in 2002. These policies outlined the lower limits for each category and established methods for applying amounts in excess of the minimum requirements. Beloit is heavily dependent on the State’s shared revenue program for funding its operations. Most of this payment, approximately \$14 million, is received in November. As a result, the City retains 3 months General Fund operating expenses or 15% of its operating revenues from special revenue, debt service, and general fund operations in a working capital reserve. However, through prudent financial management and additional State aid payments, the City has managed to reserve funds in excess of these minimums. In 2015, the City applied \$300,000 of fund balance to help balance the budget, however, in 2018 the City is not applying any fund balance. In 2014 and 2015, much of the available fund balance was used which eliminated this option again in 2018 in order for the City to remain in compliance with policy.



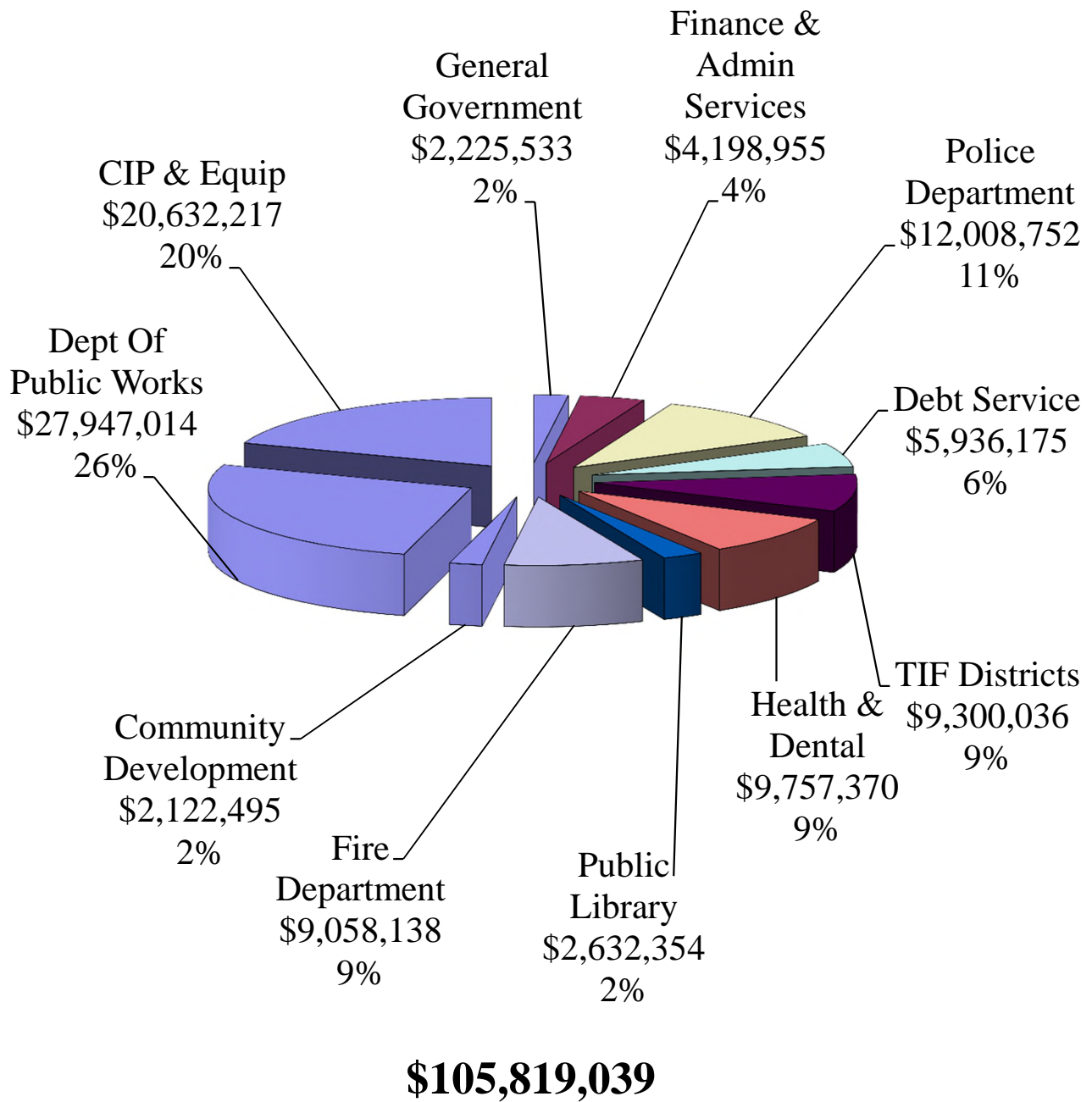
2018 City of Beloit General Fund Revenues



**2018 City of Beloit
General Fund
Expenditures
Displayed by Department**



2018 City of Beloit Total Operating Expenditures Displayed by Department or Fund



FINANCIAL INFORMATION

Financial Reports

The City prepares an annual comprehensive financial report (CAFR), which is independently audited. The CAFR is prepared in accordance with government accounting and financial reporting standards and is comprised of government wide statements, fund financial statements, and notes to the financial statements. The report also contains other supplementary information.

The government wide statements are reported using the economic resources measurement focus and accrual basis of accounting. The fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Beloit for its comprehensive annual financial report for the fiscal year ended December 31, 2016. This was the City's eleventh consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and have submitted it to the GFOA to determine its eligibility for another certificate. Copies of the City's 2016 CAFR and the 2017 Budget are available upon request from the City and can also be found on the City's website www.beloitwi.gov.

Investment Policy

The City of Beloit adopted an Investment Policy in 1995 to establish fundamental rules for managing cash and investments. This policy was reviewed and updated by the Investment Committee and adopted by the City Council in 2002. A goal of the Investment Policy is to ensure that all revenues received by the City are promptly recorded, deposited, and invested if not immediately needed to meet obligations.

The City's Investment Policy seeks to ensure the preservation of capital in the overall portfolio. Investment objectives include liquidity, yield and maintaining the public trust. Safety of principal is the foremost objective and all investments are made in accordance with Wisconsin Statutes, Chapter 66. The City Finance Officer is charged with organizing and establishing procedures for effective cash management.

Approximately 30% of the City's investment portfolio is invested in cash equivalents and securities maturing in less than one year. Another 31% of the city's investment portfolio is invested in securities which have a one to five year maturity ranges. The remaining 39% of the City's investments mature in a five to thirty year maturity range.

A summary of holdings as of December 31, 2016, is as follows:

Demand Deposits	\$9,272,083
U.S. agencies – implicitly guaranteed	\$996,190
U.S. agencies – explicitly guaranteed	\$1,237,813
Municipal Bonds	\$6,406,534
Corporate Bonds	\$6,198,650
Certificates of deposit	\$0
LGIP	\$23,611,183
Petty Cash	\$0
TOTAL	\$ 47,722,453

PROPERTY VALUATIONS AND TAXES

Assessed and Equalized Values

The Assessed Value is the value of taxable property upon which tax levies are spread. With the exception of manufacturing property, it is determined annually by the local assessor as of January 1st. The State Department of Revenue makes the annual assessment of all manufacturing property in the State.

The Equalized Value is determined by the Department of Revenue in order to maintain equity between municipalities and counties. The value represents the current market value of all the property in the taxing district. These certified values are used for apportioning county property taxes, public school taxes, and vocational school taxes as well as for distributing property tax relief.

Source: State of Wisconsin Department of Revenue.

Trend of Assessed and Equalized Values

<u>Levy Year</u>	<u>Equalized Value (w/out TID)</u>	<u>Equalized Value (w/ TID)</u>	<u>Assessed Value (w/out TID)</u>	<u>Assessed Value (w/ TID)</u>
2017	1,329,531,510	1,607,119,800	1,328,292,110	1,594,526,630
2016	1,315,861,810	1,593,559,300	1,331,136,300	1,608,833,790
2015	1,306,855,710	1,557,937,900	1,319,822,310	1,570,904,500
2014	1,240,651,110	1,471,696,200	1,335,465,982	1,566,482,302
2013	1,164,673,610	1,377,134,000	1,365,934,010	1,578,394,350
2012	1,256,085,510	1,507,977,900	1,339,436,640	1,591,329,030
2011	1,305,702,910	1,558,718,400	1,303,996,900	1,557,012,390
2010	1,368,589,710	1,610,889,800	1,308,518,750	1,550,818,840
2009	1,473,376,210	1,744,186,100	1,425,265,166	1,684,264,540
2008	1,474,811,810	1,718,751,200	1,455,127,990	1,699,067,380



Beloit

WISCONSIN

2017 Payable 2018
Municipal Tax Levy - All Funds

	<u>2016/2017 Adopted</u>	<u>2017/2018 Adopted</u>	<u>\$ Change</u>	<u>% Change</u>
General Fund Levy	\$7,304,923	\$7,621,931	\$317,008	4.34%
Debt Service Levy	4,850,000	4,850,000	0	0.00%
Mass Transit Levy	584,719	584,719	0	0.00%
Public Library Levy	1,780,877	1,780,877	0	0.00%
Police Grant-OJAI Beat Patrol	40,000	40,000	0	0.00%
Police Grant-School Resources	90,000	90,000	0	0.00%
Engineering Grant-MPO Traffic	26,000	26,000	0	0.00%
Golf Course	50,000	50,000	0	0.00%
Cemetery	28,114	0	(28,114)	-100.00%
Total Property Tax Levy	<u>\$14,754,633</u>	<u>\$15,043,527</u>	<u>\$288,894</u>	<u>1.96%</u>
Assessed Value	<u>1,608,833,790</u>	<u>1,594,526,630</u>	<u>(\$14,307,160)</u>	<u>-0.89%</u>
Tax Rate WO/TIF	\$9.171	\$9.434	\$0.263	2.87%
Tax Rate W/TIF	\$11.106	\$11.404	\$0.298	2.68%



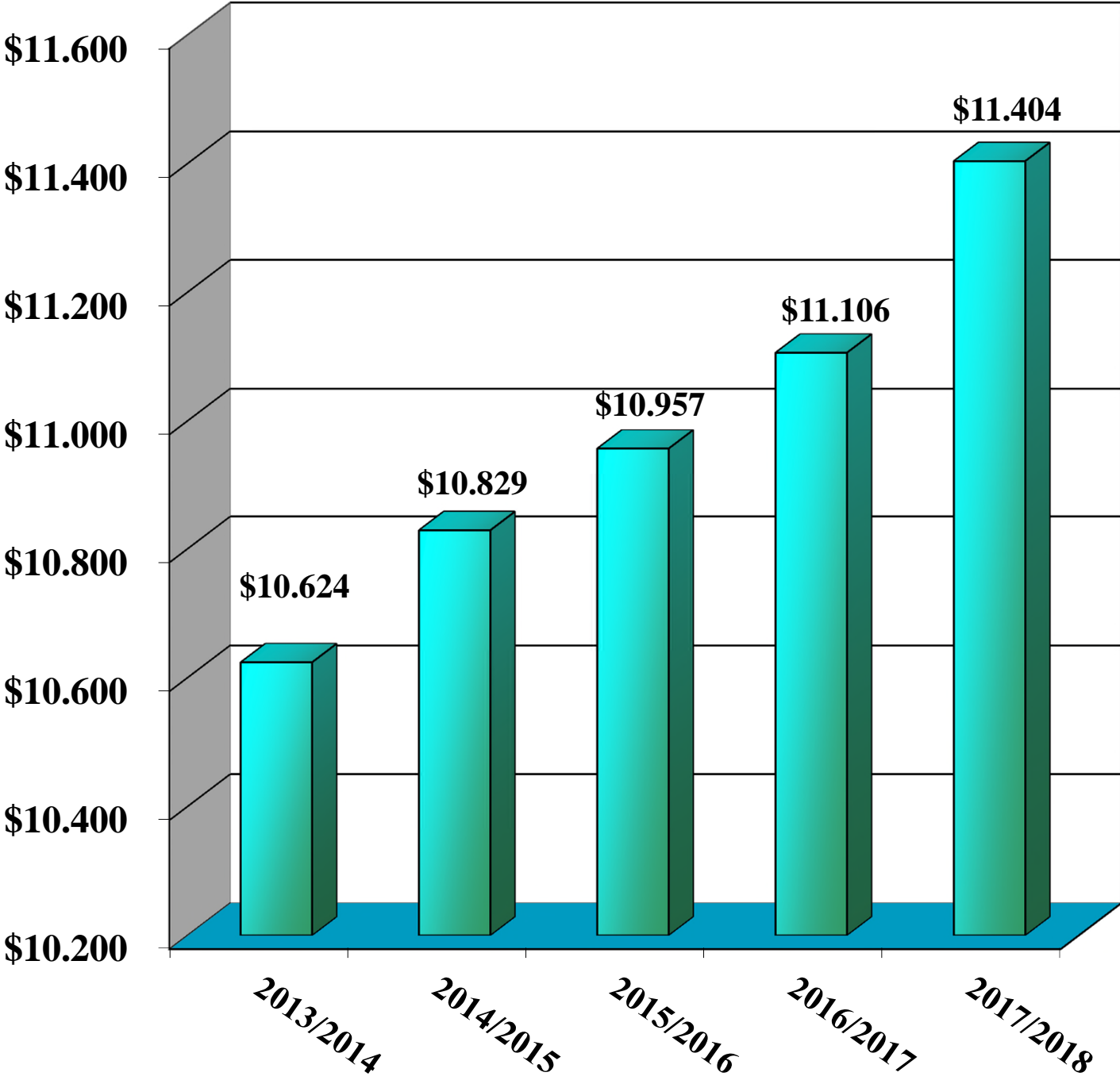
Beloit

WISCONSIN

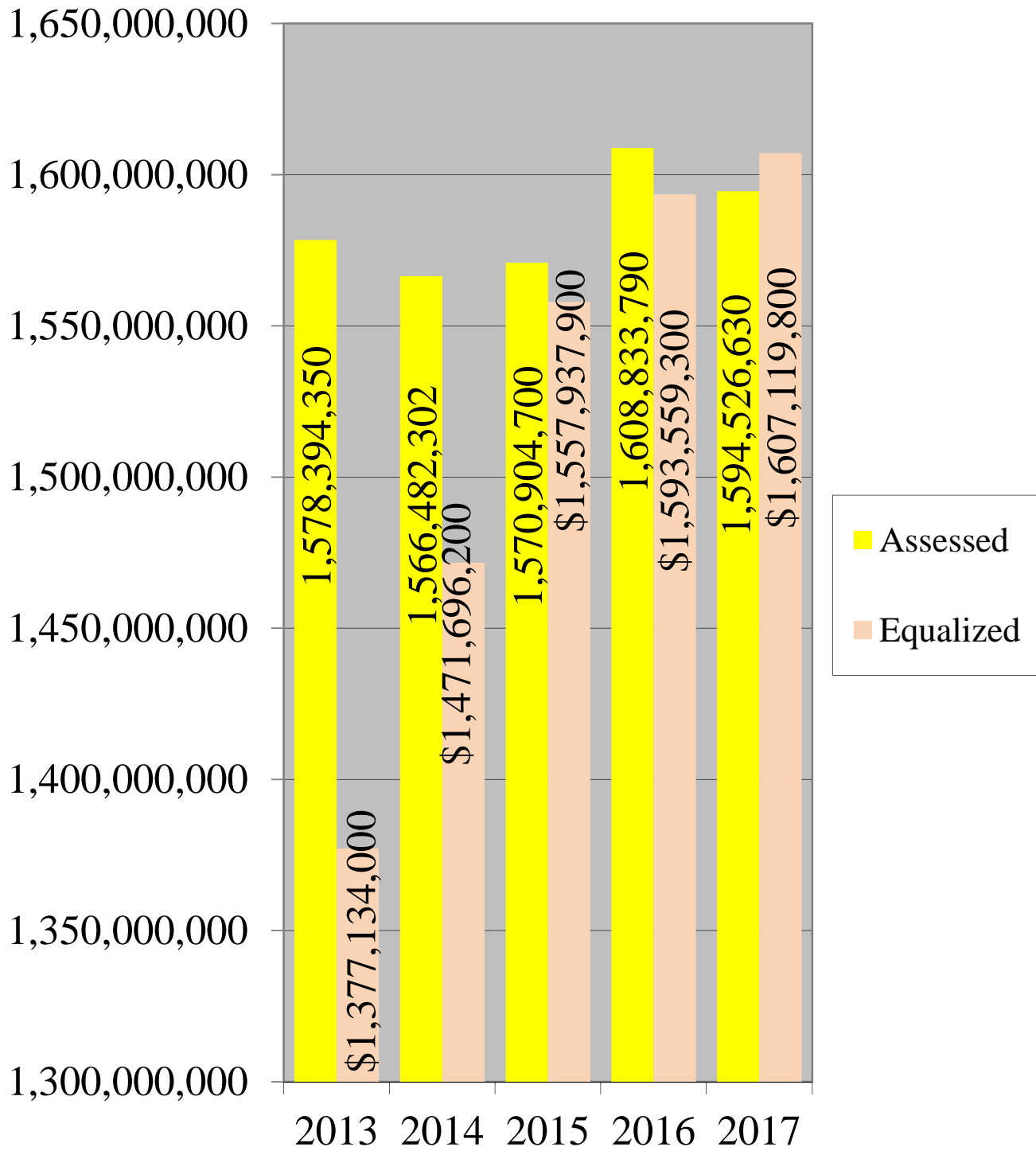
BUDGET & NET TAX LEVY DISTRIBUTION BY PURPOSE INCLUDING LEVIES ESTIMATED FROM OTHER TAXING DISTRICTS

<i>General Governmental Funds</i>	<i>2018 Budget</i>	<i>2017 Net Tax Levy</i>	<i>Rate Per \$1,000</i>	<i>Tax On \$77,400 Property</i>	<i>Tax On \$100,000 Property</i>
CITY COUNCIL	\$ 49,241	\$ 12,068	\$ 0.0076	\$ 0.59	\$ 0.76
CITY MANAGER	\$ 345,072	\$ 84,573	\$ 0.0530	\$ 4.11	\$ 5.30
CITY ATTORNEY	\$ 682,613	\$ 167,300	\$ 0.1049	\$ 8.12	\$ 10.49
INFORMATION TECHNOLOGY	\$ 665,760	\$ 163,169	\$ 0.1023	\$ 7.92	\$ 10.23
HUMAN RESOURCES	\$ 204,205	\$ 50,048	\$ 0.0314	\$ 2.43	\$ 3.14
ECONOMIC DEVELOPMENT	\$ 278,642	\$ 68,292	\$ 0.0428	\$ 3.31	\$ 4.28
FINANCE AND ADMINISTRATIVE SERVICES	\$ 2,545,575	\$ 623,888	\$ 0.3913	\$ 30.28	\$ 39.13
POLICE DEPARTMENT	\$ 11,502,140	\$ 2,819,029	\$ 1.7679	\$ 136.84	\$ 176.79
FIRE DEPARTMENT	\$ 7,606,260	\$ 1,864,198	\$ 1.1691	\$ 90.49	\$ 116.91
COMMUNITY DEVELOPMENT	\$ 1,062,005	\$ 260,284	\$ 0.1632	\$ 12.63	\$ 16.32
DEPARTMENT OF PUBLIC WORKS	\$ 6,157,322	\$ 1,509,082	\$ 0.9464	\$ 73.25	\$ 94.64
TOTAL GENERAL FUND LEVY	\$ 31,098,835	\$ 7,621,931	\$ 4.7801	\$ 369.98	\$ 478.01
SUPPORT TO OTHER FUNDS		\$ 790,719	\$ 0.4959	\$ 38.38	\$ 49.59
LIBRARY		\$ 1,780,877	\$ 1.1169	\$ 86.45	\$ 111.69
GENERAL OBLIGATION DEBT SERVICE		\$ 4,850,000	\$ 3.0417	\$ 235.42	\$ 304.17
TOTAL GENERAL GOVERNMENTAL FUNDS	\$ 31,098,835	\$ 15,043,527	\$ 9.4345	\$ 730.23	\$ 943.45
TAX INCREMENTAL LEVY (CITY)		\$3,140,886	\$ 1.9698	\$ 152.46	\$ 196.98
TOTAL CITY LEVY	\$ 31,098,835	\$ 18,184,413	\$ 11.4043	\$ 882.69	\$ 1,140.43

**City of Beloit
Property Tax Rates
2013/2014-2017/2018**

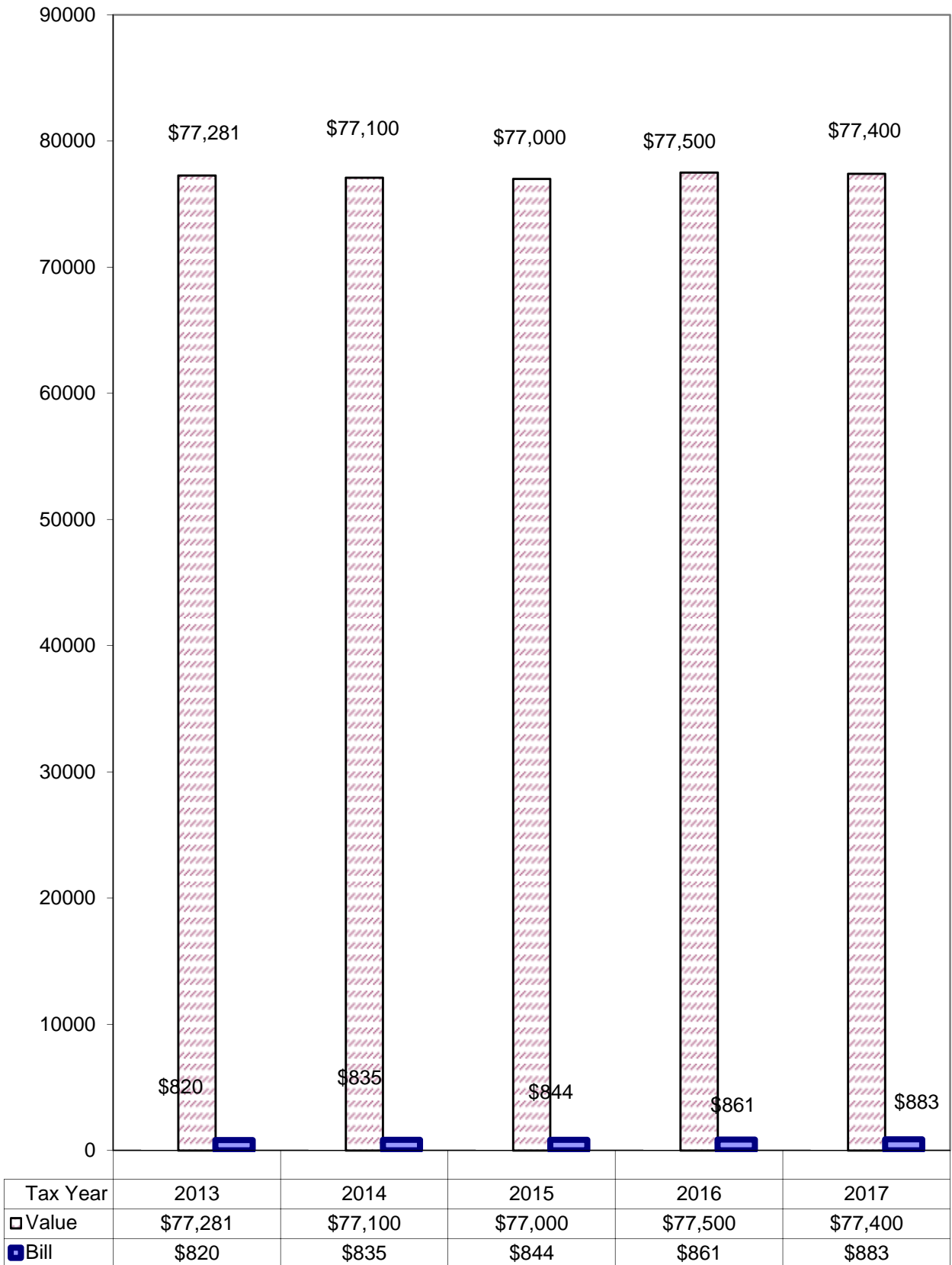


Tax Base Growth for City of Beloit 2013-2017



		Top 25 Taxpayers												
Total Value In Top 25 & Percent of Tax Base														
YEAR 2017	Taxpayer Name	Type of Business	2009	2010	2011	2012	2013	2014	2015	2016	2017	Dif from 16 to 17	% of Total Value	
Total City of Beloit	Assessment	Residential & Commercial	Manufacturing	Total										
			\$1,382,465,030	\$214,272,900	\$1,596,737,930									
Rank														
1	ABC Supply/Hendricks	Wholesale Distribution	\$67,878,356	\$63,466,540	\$64,858,290	\$66,925,603	\$68,423,490	\$73,431,530	\$79,350,030	\$76,579,250	\$84,053,490	7,474,240	5.26%	
2	Kerry Ingredients	Mfg of Food Additives	\$48,726,130	\$51,218,100	\$52,029,600	\$37,479,100	\$41,871,200	\$42,911,300	\$39,987,400	\$41,343,000	\$42,992,900	1,649,900	2.69%	
3	Frito Lay Inc	Food Processor	\$23,159,100	\$22,261,600	\$23,157,600	\$23,514,800	\$23,804,100	\$22,735,800	\$22,305,800	\$23,522,600	\$22,470,000	1,052,600	1.41%	
4	Staples Contract & Commercial LLC	Fulfillment Center	\$33,597,506	\$34,139,420	\$32,901,090	\$35,383,980	\$34,688,370	\$34,571,410	\$34,563,300	\$34,001,070	\$19,176,630	14,824,440	1.20%	
5	Woodmans	Retail Grocer	\$14,845,588	\$14,643,250	\$13,058,910	\$13,494,950	\$14,102,460	\$14,963,960	\$15,295,930	\$18,475,100	\$18,945,630	470,530	1.19%	
6	Pratt Industries									\$18,911,300	\$18,783,100	128,200	1.18%	
7	Kettle Foods	Food Processor	\$9,284,500	\$8,921,100	\$9,609,300	\$43,405,000	\$18,651,200	\$18,084,000	\$17,289,300	\$16,929,800	\$16,574,400	355,400	1.04%	
8	Beloit Health Systems	Health Services	\$14,826,239	\$14,866,820	\$14,982,640	\$15,711,290	\$15,671,710	\$15,815,060	\$15,707,050	\$15,616,140	\$15,547,010	69,130	0.97%	
9	McGuire/Morgan Square	Developer of Commercial Prop.	\$10,964,500	\$10,099,400	\$10,880,000	\$10,461,300	\$11,166,100	\$12,008,700	\$11,998,800	\$13,439,400	\$13,469,400	30,000	0.84%	
10	Walmart	Retailer	\$14,964,550	\$16,322,510	\$16,099,650	\$15,959,880	\$15,726,620	\$15,491,790	\$14,530,270	\$15,255,690	\$12,645,270	2,610,420	0.79%	
11	Hawks Ridge Apartments LLC	Apartment Rentals	\$11,717,610	\$11,711,350	\$11,704,550	\$11,699,260	\$11,695,020	\$11,690,640	\$11,687,710	\$11,681,890	\$11,568,510	113,380	0.72%	
12	Genencor International Wisconsin Inc	Mfg of Food & Bev Additives	\$8,975,900	\$8,778,700	\$9,352,800	\$10,083,400	\$10,459,400	\$11,739,700	\$11,454,400	\$11,053,200	\$10,749,800	303,400	0.67%	
13	Jacobson Beloit LLC	Southeastern Container	\$14,259,300	\$12,825,000	\$13,131,500	\$12,419,700	\$12,416,400	\$10,046,200	\$10,046,200	\$10,246,200	\$10,246,200	0	0.64%	
14	Menards	Retailer	\$16,524,372	\$16,076,710	\$15,834,460	\$15,770,320	\$10,666,960	\$10,500,560	\$10,371,500	\$10,249,630	\$8,980,830	1,268,800	0.56%	
15	Hormel Corporation	Food Processor	\$9,425,600	\$9,228,000	\$8,791,600	\$8,832,700	\$8,748,200	\$9,276,100	\$8,705,400	\$9,289,400	\$8,847,800	441,600	0.55%	
16	First National Bank/Centre One	Banking			\$6,288,480	\$5,997,620	\$6,330,230	\$6,961,110	\$6,794,490	\$6,807,610	\$7,876,300	1,068,690	0.49%	
17	McBain Enterprises/Amusement Brokers	New for 2004	\$8,548,785	\$8,421,630	\$8,421,580	\$7,711,150	\$7,809,450	\$7,108,710	\$7,729,920	\$7,941,700	\$7,753,480	188,220	0.49%	
18	Walgreens	Retail Services	\$7,194,928	\$7,082,040	\$12,679,810	\$12,585,170	\$12,528,020	\$8,061,040	\$7,251,020	\$7,231,550	\$7,210,700	20,850	0.45%	
19	Pilot Oil/Canterbury Joint Vent.	Truck Plaza	\$7,019,424	\$7,029,360	\$6,983,020	\$6,989,530	\$6,976,080	\$7,387,310	\$7,311,470	\$7,189,730	\$7,089,880	99,850	0.44%	
20	One Reynolds Drive LLC	Warehouse						\$7,722,000	\$6,456,400	\$6,440,600	\$6,453,200	12,600	0.40%	
21	Bombardier Motor Corporation	Manufacturer		\$5,388,800	\$5,568,700	\$5,636,100	\$5,515,900	\$5,589,900	\$5,887,150	\$5,904,310	\$5,954,530	50,220	0.37%	
22	Lee Gunderson	CBRF/Nursing Home		\$5,517,140	\$5,675,070	\$5,726,880	\$5,715,560	\$5,698,070	\$5,656,990	\$5,638,120	\$5,679,380	41,260	0.36%	
23	Douglas Cash	Rental Properties	\$6,053,300	\$5,439,760	\$5,620,600	\$5,656,500	\$5,808,800	\$5,815,450	\$5,804,910	\$5,821,370	\$5,677,430	143,940	0.36%	
24	James & Lois Guenther	Gateway Apts	\$6,743,887	\$5,759,690	\$5,743,460	\$6,631,300	\$5,720,750	\$5,710,200	\$5,704,730	\$5,654,300	\$5,654,030	270	0.35%	
25	Unicare Homes Inc	Nursing Home/Assisted Living	\$5,847,660	\$5,808,180	\$5,766,730	\$5,749,840	\$5,733,350	\$5,697,770	\$5,650,410	\$5,625,320	\$5,580,650	44,670	0.35%	
			\$340,557,235	\$345,005,100	\$359,139,440	\$383,825,373	\$360,229,370	\$369,018,310	\$367,540,580	\$390,848,280	\$379,980,550	10,867,730		
26	Shopko	Retail	\$5,926,777	\$5,918,140	\$5,198,400	\$5,204,020	\$5,205,100	\$5,028,000	\$5,233,940	\$5,224,960				
27	Burton Wright LLC	Apartment Rentals							\$5,025,000	\$5,012,210				
28	Regal Beloit Corporation		\$7,458,910	\$7,243,070	\$7,168,390	\$7,111,310	\$7,067,830	\$4,953,120	\$4,926,000	\$4,920,420				
29	Midstates Bedding	Manufacturer								\$4,555,900				
30	Enpro	Manufacturer				\$5,534,500	\$5,065,700	\$4,942,100	\$4,038,000	\$4,458,500				
31	Wi Housing	Apartment Rentals								\$4,391,050				
32	CVS	Drug Store/Retail								\$4,383,790				
33	DMDM	Electrical								\$4,318,500				
These values are preliminary.														
* Manufacturing Values are subject to change*														

Taxes Paid / Average Home Value Municipal Portion Only



COMPARATIVE SUMMARY ANALYSIS OF
MUNICIPAL TAX LEVIES

	<i>2013</i> <i>Levy</i>	<i>2014</i> <i>Levy</i>	<i>2015</i> <i>Levy</i>	<i>2016</i> <i>Levy</i>	<i>2017</i> <i>Levy</i>	<i>2017</i> <i>Increase</i> <i>(Decrease)</i>	<i>2017</i> <i>%</i> <i>Increase</i>
General Fund Expenditures	\$30,893,400	\$31,008,365	\$30,546,426	\$30,898,543	\$31,098,835	\$200,292	0.65%
Less: General Fund Revenues*	\$24,039,241	\$24,108,046	\$23,477,426	\$23,593,620	\$23,476,904	(\$116,716)	-0.49%
Net General Fund Levy	\$ 6,854,159	\$ 6,900,319	\$ 7,069,000	\$ 7,304,923	\$ 7,621,931	\$317,008	4.34%
Net Debt Service Levy	\$ 4,787,928	\$ 4,800,000	\$ 4,769,154	\$ 4,850,000	\$ 4,850,000	\$0	0.00%
Other Funds Levy	\$638,481	\$688,833	\$688,833	\$688,833	\$660,719	(\$28,114)	-4.08%
Police Special Grant Levy	\$125,500	\$130,000	\$130,000	\$130,000	\$130,000	\$0	0.00%
Public Library Levy	\$1,775,877	\$1,780,877	\$1,780,877	\$1,780,877	\$1,780,877	\$0	0.00%
Total General Property Tax Levy	\$14,181,945	\$14,300,029	\$14,437,864	\$14,754,633	\$15,043,527	\$288,894	1.96%
Municipal Share-TIF Levy	\$ 2,587,078	\$ 2,663,079	\$ 2,773,903	\$ 3,113,796	\$ 3,140,886	\$27,090	0.87%
Gross Municipal Levy	\$16,769,023	\$16,963,108	\$17,211,767	\$17,868,429	\$18,184,413	\$315,984	1.77%
Assessed Value (W/TID)	\$1,578,394,350	\$1,566,482,302	\$1,570,904,700	\$1,608,833,790	\$1,594,526,630	(\$14,307,160)	-0.89%
TAX RATE							
(PER \$1,000 ASSESSED VALUE)							
General Fund Operations	\$4.342	\$4.405	\$4.500	\$4.541	\$4.780	\$0.240	5.28%
Other Funds	\$0.405	\$0.440	\$0.438	\$0.428	\$0.414	(\$0.014)	-3.22%
Police Special Grants	\$0.080	\$0.083	\$0.083	\$0.081	\$0.082	\$0.001	0.90%
Debt Service Fund	\$3.033	\$3.064	\$3.036	\$3.015	\$3.042	\$0.027	0.90%
Public Library	\$1.125	\$1.137	\$1.134	\$1.107	\$1.117	\$0.010	0.90%
Total General Property Tax Rate	\$8.985	\$9.129	\$9.191	\$9.171	\$9.434	\$0.263	2.87%
TIF Tax Rate (Municipal Share)	\$1.639	\$1.700	\$1.766	\$1.935	\$1.970	\$0.034	1.78%
Total Municipal Rate	\$10.624	\$10.829	\$10.957	\$11.106	\$11.404	\$0.298	2.68%
Prior Year Comparison							
Rate per \$1,000							
Increase (Decrease)	\$0.321	\$0.205	\$0.128	\$0.150	\$0.298		
Percent Change	3.12%	1.93%	1.18%	1.37%	2.68%		

*excluding property tax revenues

Tax Incremental Districts of the City of Beloit

	<u>TID #5</u>	<u>TID #6</u>	<u>TID #8</u>	<u>TID #9</u>	<u>TID #10</u>	<u>TID #11</u>	<u>TID #12</u>	<u>TID #13</u>	<u>TID #14</u>	<u>Totals</u>
Creation Date	1/1/90	1/1/91	1/1/95	1/1/98	1/1/01	1/1/02	1/1/03	1/1/05	1/1/07	
Resolution Date	9/24/90	9/3/91	8/2/95	7/7/98	10/16/00	10/1/01	9/2/03	9/12/05	9/4/07	
Last Date to Incur Project Costs	9/24/12	9/3/13	8/2/17	7/7/20	10/16/18	10/1/19	9/2/21	9/12/20	9/4/29	
Dissolution Date	9/24/17	9/3/18	8/2/22	7/7/25	10/16/23	10/1/24	9/2/26	9/12/25	9/4/34	
Base Value	\$ 26,241,710	\$ 14,073,100	\$ 1,646,300	\$ 3,666,300	\$ 1,763,400	\$ 1,963,200	\$ 795,300	\$ 23,854,500	\$ 10,510,700	\$ 84,514,510
Equalized Value										
1990	\$ 26,167,010									\$ 26,167,010
1991	\$ 27,516,100	\$ 13,487,400								\$ 41,003,500
1992	\$ 28,810,800	\$ 15,755,300								\$ 44,566,100
1993	\$ 30,373,100	\$ 12,869,900								\$ 43,243,000
1994	\$ 30,360,500	\$ 12,257,400								\$ 42,617,900
1995	\$ 32,504,000	\$ 14,174,500	\$ 1,646,300							\$ 48,324,800
1996	\$ 35,757,900	\$ 21,055,800	\$ 1,432,300							\$ 58,246,000
1997	\$ 40,246,300	\$ 22,567,200	\$ 1,495,100							\$ 64,308,600
1998	\$ 41,303,800	\$ 24,164,100	\$ 2,729,000	\$ 3,666,300						\$ 71,863,200
1999	\$ 42,803,100	\$ 26,274,900	\$ 2,856,600	\$ 3,557,100						\$ 75,491,700
2000	\$ 44,712,600	\$ 26,056,500	\$ 2,753,200	\$ 3,513,600						\$ 77,035,900
2001	\$ 46,821,100	\$ 28,403,000	\$ 2,856,800	\$ 3,912,000	\$ 357,900					\$ 82,350,800
2002	\$ 52,963,500	\$ 29,236,400	\$ 2,796,500	\$ 3,721,800	\$ 259,700					\$ 88,977,900
2003	\$ 54,580,400	\$ 32,090,600	\$ 2,890,300	\$ 3,918,700	\$ 57,900	\$ 3,990,100				\$ 97,528,000
2004	\$ 55,885,900	\$ 33,972,200	\$ 2,925,300	\$ 3,555,000	\$ 5,559,800	\$ 3,973,700	\$ 789,300			\$ 106,661,200
2005	\$ 60,024,300	\$ 36,591,700	\$ 3,019,000	\$ 3,979,800	\$ 13,760,000	\$ 3,945,000	\$ 1,772,100			\$ 123,091,900
2006	\$ 64,682,400	\$ 40,132,800	\$ 4,902,900	\$ 4,721,800	\$ 26,458,300	\$ 4,071,800	\$ 1,986,000	\$ 26,271,900		\$ 173,227,900
2007	\$ 73,434,700	\$ 47,274,600	\$ 6,525,500	\$ 5,005,900	\$ 77,100,900	\$ 4,079,000	\$ 4,122,900	\$ 50,861,100		\$ 268,404,600
2008	\$ 77,269,600	\$ 49,767,900	\$ 6,846,500	\$ 5,623,500	\$ 99,093,400	\$ 4,394,500	\$ 4,094,700	\$ 53,410,400	\$ 11,439,800	\$ 311,940,300
2009	\$ 76,200,300	\$ 53,462,200	\$ 6,776,800	\$ 5,678,300	\$ 138,507,100	\$ 5,532,400	\$ 3,561,000	\$ 52,638,400	\$ 13,150,100	\$ 355,506,600
2010	\$ 60,987,700	\$ 45,280,600	\$ 6,792,000	\$ 5,061,300	\$ 141,817,500	\$ 5,507,700	\$ 3,374,600	\$ 46,337,800	\$ 11,837,600	\$ 326,996,800
2011	\$ 63,965,100	\$ 46,458,600	\$ 7,086,000	\$ 6,790,500	\$ 142,509,900	\$ 6,005,200	\$ 3,448,300	\$ 47,691,100	\$ 13,575,300	\$ 337,530,000
2012	\$ 57,370,800	\$ 43,902,700	\$ 5,721,700	\$ 6,775,500	\$ 161,141,300	\$ 5,826,200	\$ 3,363,600	\$ 40,370,700	\$ 11,934,400	\$ 336,406,900
2013	\$ 51,945,600	\$ 40,526,800	\$ 5,336,400	\$ 6,198,800	\$ 137,556,400	\$ 9,010,300	\$ 3,561,200	\$ 31,465,700	\$ 11,373,700	\$ 296,974,900
2014	\$ 56,882,200	\$ 43,539,500	\$ 5,848,700	\$ 8,158,600	\$ 140,790,300	\$ 9,443,200	\$ 2,041,000	\$ 36,554,400	\$ 12,301,700	\$ 315,559,600
2015	\$ 62,054,400	\$ 44,150,700	\$ 6,180,000	\$ 8,617,200	\$ 147,609,800	\$ 9,330,100	\$ 1,979,800	\$ 42,779,100	\$ 12,895,600	\$ 335,596,700
2016	\$ 61,725,100	\$ 44,076,400	\$ 6,119,200	\$ 8,534,900	\$ 173,140,200	\$ 9,831,800	\$ 2,296,200	\$ 43,895,400	\$ 12,592,800	\$ 362,212,000
2017	\$ 61,366,000	\$ 43,874,300	\$ 7,572,300	\$ 8,578,300	\$ 158,760,900	\$ 9,689,500	\$ 2,217,600	\$ 44,349,700	\$ 12,553,900	\$ 348,962,500
Increment Value	\$ 35,124,290	\$ 29,801,200	\$ 5,926,000	\$ 4,912,000	\$ 156,997,500	\$ 7,726,300	\$ 1,422,300	\$ 20,495,200	\$ 2,043,200	\$ 264,447,990
Tax Increment	\$ 1,069,208.40	\$ 907,169.76	\$ 180,391.67	\$ 149,524.77	\$ 5,029,026.64	\$ 235,194.08	\$ 43,295.82	\$ 623,888.49	\$ 62,196.46	\$ 8,299,896.09
TID Tax Rate	\$ 30.44	\$ 30.44	\$ 30.44	\$ 30.44	\$ 30.55	\$ 30.44	\$ 30.44	\$ 30.44	\$ 30.44	\$ 31.39
Value of exempt computers	\$ 2,213,000	\$ 15,534,200	\$ 11,900	\$ 97,600	\$ 5,826,900	\$ 31,300	\$ -	\$ 139,500	\$ 188,600	\$ 24,043,000
Computer Aid	\$ 67,365	\$ 472,872	\$ 362	\$ 2,971	\$ 178,019	\$ 953	\$ -	\$ 4,246	\$ 5,741	\$ 732,530

BASIS OF ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate account entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate.

Governmental Funds

In Governmental Funds (General Fund, Special Revenue, Debt Service and Capital Projects Funds), the modified accrual basis of accounting is used. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on long-term debt, claims, judgments, compensated absences, and pension expenditures, which are recorded as a fund liability when expected to be paid with expendable available financial resources.

Property taxes are recorded in the year levied as receivables and deferred revenues. They are recognized as revenues in the succeeding year when services financed by the levy are being provided. In addition to property taxes for the City, taxes are collected for and remitted to the state and county governments as well as the local school districts and technical college district. Taxes for all state and local governmental units billed in the current year for the succeeding year are reflected as deferred revenues and due to other taxing units. Taxes are levied in December on the assessed value of the prior January 1.

Intergovernmental aids and grants are recognized as revenues in the period the related expenditures are incurred, if applicable, or when the City is entitled to the aids.

Special assessments are recorded as revenues when they become measurable and available as current assets. Annual installments due in future years are reflected as receivables and deferred revenues.

Revenues susceptible to accrual include property taxes, miscellaneous taxes, public charges for services, and interest.

Other general revenues such as fines and forfeitures, inspection fees, recreation fees, and miscellaneous revenues are recognized when received in cash or when measurable and available.

Deferred revenues arise when a potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when resources are received before the City has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal

claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

All adopted budgets for the governmental funds are prepared in accordance with the modified accrual bases of accounting.

Proprietary Funds

In Proprietary Funds (Enterprise Funds and Internal Service Funds), the accrual basis of accounting is used. Revenues are recognized in the accounting period in which they are earned. Expenses are recognized in the accounting period in which they are incurred. Unbilled receivables are recorded when services are provided.

The proprietary funds have elected to follow Financial Accounting Standards Board pronouncements issued before November 30, 1989, and all pronouncements of the Governmental Accounting Standards Board.

All adopted budgets for proprietary funds are prepared in accordance with the accrual basis of accounting, except for the treatment of depreciation and capital outlays. For budget purposes, capital outlays are included as expenditures whereas for accounting purposes, depreciation is included as an expense.

Fiduciary Funds

In Fiduciary Funds (Agency Funds), the modified accrual basis of accounting is used. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operation. These funds are not part of budget appropriations.

The following fund types and account groups are used by the City.

General Fund – This fund accounts for all transactions of the City that pertain to the general administration of the City and the services traditionally provided to its citizens. This includes finance and administration, city council, city manager, city attorney, economic development, community development, police and fire protection, and public works; which include streets, parks and grounds.

Special Revenue Funds – These funds account for revenues derived from specific sources which are usually required by law or regulation to be accounted for as separate funds. For the City of Beloit these funds include TID #5, TID #6, TID #8, TID #9, TID #10, TID #11, TID #12, TID #13, TID #14, Library Fund, Park Impact Fees, Police Department Grants Fund, SAFER Fire Grant fund, MPO – Engineering Fund, Solid Waste Fund, HOME program Fund, and Community Development Block Grants Fund.

Debt Service Fund – This fund accounts for the accumulation of revenues for and payment of principal, interest and related costs on general obligation long-term debt.

Capital Projects Funds – These funds are utilized to account for financial resources to be used for the acquisition or construction of capital facilities or other major fixed assets. For the City of Beloit these funds include the Equipment & Computer Replacement Fund, CIP Engineering Fund and Capital Improvements Fund.

Enterprise Funds – These funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business enterprise, and where the cost of providing goods and services to the general public on a continuing basis is expected to be recovered primarily through user charges. The City has also established Enterprise Funds when it was advantageous to segregate revenues earned and expenses incurred for an operation for purposes of capital maintenance, public policy, management control or accountability. For the City of Beloit these funds include the Golf Course Fund, Cemetery Fund, Water Pollution Control Facility Fund, Water Utility Fund, Storm Water Utility Fund, Ambulance Fund and Mass Transit Fund.

Internal Service Funds – These funds are established to finance and account for services and/or commodities furnished by one department or agency to other departments or agencies of the City on a cost-reimbursement basis. For the City of Beloit these funds include the Equipment Operation and Maintenance Fund, Liability Insurance Fund and Health Insurance Fund.

Agency Funds – These funds are used to account for assets held by the City in a trustee or custodial capacity for other entities such as individuals, private organizations, or governmental units. For the City of Beloit these funds include the Tax Collections Fund.

The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources. Also included is the summary of the City's five-year Capital Improvement Program, which is detailed, in a separate document.

CITY OF БЕЛОIT

ADMINISTRATIVE POLICY STATEMENT

GENERAL SUBJECT: Appropriate Uses of General Fund Balance

SPECIFIC SUBJECT: Appropriate Levels and Uses General Fund Unrestricted Fund Balance

PURPOSE

The purpose of this policy is to identify appropriate levels and uses of Unrestricted Cash and Investments from General Fund Unrestricted Fund Balance. By doing so, the City of Beloit intends to stabilize long-term property tax rates, reduce other governmental tax subsidies, and provide guidance on appropriate uses of General Fund Unrestricted Fund Balance.

STATEMENT OF POLICY

It is essential that the City of Beloit maintain adequate levels of fund balance to provide working capital, mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), and to ensure stable tax rates. Fund balance levels are a crucial consideration, too, in long-term financial planning. The purpose therefore is to establish a consistent method for applying cash balances resulting from General Fund Unrestricted Fund Balance above Debt Policy maximums (15% of Operating Revenues), or restoration of balances in the event that the City falls below minimal levels. This policy augments § 65.90 (5) (a) of the Wisconsin State Statutes.

Section 1. general guidelines and definitions

- A. Operating Revenues Defined: as identified in the Debt Policy include General Fund revenues, Debt Service Fund revenues, Special Revenue Fund revenues, and levies for Enterprise Funds.
- B. Fund Balance Definitions: Effective with the fiscal year beginning January 1, 2010, the City must implement the requirements of Governmental Accounting Standards Board Statement No. 54 *Fund Balance Reporting and Governmental Fund Type Definitions* which requires fund balance to be identified, for financial reporting purposes, as nonspendable, restricted, committed, assigned, or unassigned. Nonspendable fund balance includes assets that are not spendable such as capital assets and nonliquid assets like inventories and prepaid items. Restricted fund balance would include those resources that are externally restricted usually by creditors, contributors, and other levels of government such as grant programs. Committed fund balance is limited in use by formal legal constraints that the government itself has imposed on how funds will be spent. Assigned fund balance reflects a government's intended use or earmarking of resources. Unassigned fund balance is a government's net resources that have not been restricted, committed, or assigned to specific purposes within the City's general fund and is available to be used for any purpose. Unrestricted fund balance includes

committed, assigned and unassigned fund balances. The Debt Policy establishes a minimum of between “10 to 15% of operating revenues at all times.” Unrestricted Fund balance is the remaining current assets the City of Beloit has available to run day to day operations, and has in case of an emergency revenue shortfall or program expense overrun. When referring to Unrestricted Policy minimums, this policy compares current year budget to the last year’s audited Financial Statements.

- C. General Fund Balance Overview The City of Beloit currently receives 60% of its General Fund revenues in a State Shared Revenue payment in November. The City operates in a negative cash collection position in all but 3 months of the year. The variance between peak to trough collections are a high of about \$13 million to a net cash outgo of about \$8 million.

SECTION 2. UNRESTRICTED FUND BALANCE (USES OF UNRESTRICTED CASH AND INVESTMENTS TAX)

- A. Provide Adequate Liquidity to Avoid Short-Term Borrowing. Because payables such as salaries and wages often precede receipt of revenues such as State Shared Revenue, the City must keep adequate cash to pay vendors and employees without increasing the cost of operations through short-term borrowing.
1. Measurements Industry standards, revenue concentration, and cash flow requirements should be used as general guidelines for determining adequate Unrestricted Fund Balance levels. In general, industry standards call for a minimum of two months of regular General Fund operating revenues or two months of regular operating expenditures, whichever are most predictable, as an adequate minimum for unrestricted fund balance. The City of Beloit has not had substantially unpredictable cash collections. About 90% of the City’s cash collections come from a combination of property tax and intergovernmental revenues. Revenue concentration is very strong; currently about 50% of the General Fund’s revenues are collected in November. This concentration makes the receivable cycle highly erratic with cash collections varying by about 300% and cash disbursements varying by about 250% on a month to month basis. These variances in cash flow necessitate a higher level of liquidity to avoid short-term borrowing. Due to the nature of the City of Beloit’s cash flow, 15% of operating revenues or 3 months General Fund Budgeted expenditures, whichever is higher, should be considered the minimum General Fund Unrestricted Fund Balance necessary.
 2. Methods Any draws on Unrestricted Fund Balance below the lower limits of 15% of operating revenue or 3 months of General Fund operating expenditures should not be allowed. Balances available, in excess of General Fund 3 months operating expenses, should be applied in the manners indicated below. The application of Unrestricted Fund Balance in the current year requires pursuant to § 95.90 (5)(a).

- B. Goal to Minimize Service Interruptions (Current Budget Year Stop Gap) Amounts in excess of the above mentioned policy limits are available to provide for future rate stabilization in the form of investments in future property tax base growth, or mitigating the actual loss of revenues without substantial reductions in services to the citizens, or for emergency expenses to cover one time increases in service costs.
1. Measurements Property tax growth in the form of either increases in average assessed value of taxable property or new growth in taxable property has lagged the State average. In addition, the City must maintain a competitive tax rate and a desirable level of services in order to insure businesses and residents are attracted to remain and grow here. Service levels must be similar to other local communities and comparable to other communities the size of Beloit.
 2. Methods Amounts above the mentioned limits should be available if unexpected shortfalls in revenue or emergency expenditures are incurred during the current budget year. If, however, these unexpected events were to continue and would result in a projected tax rate increase of over 10%, the City should begin to implement service reductions in the current year's budget as well as applying available Fund Balance. The Council must vote to adopt both the use of Unrestricted Fund Balance and the service reductions.
- C. Goal to Stabilize Tax Rates (Future Years) Amounts above mentioned policy limits are available to provide for rate stabilization in the form of investments in future property tax base growth or mitigating the potential loss of revenues without substantial reductions in services to the citizens.
1. Measurements Beloit is dependent on State Shared Revenues for about 60% of its General Fund budget. With the State's philosophy about support of local government services changing, the City must prepare for the future risk associated with reductions in this revenue source. In addition, property tax growth in the form of either increases in average assessed value of taxable property or new growth in taxable property has lagged the State average. Finally, the City must maintain a competitive tax rate and a desirable level of services in order to insure businesses and residents are attracted to remain and grow here.
 2. Methods Amounts above the mentioned limits should be considered available if future shortfalls in revenue or significant increases in expenditures would result in a projected tax rate increase in excess of 10%. If it is known that revenues will be diminishing or that expenses will be increasing at a significant rate over several years, the available balance should be used to level the impact of the loss of revenue or increase in expenses in conjunction with a reduction in services provided. In this event, the draw must be promulgated over a multi-year plan using long-term forecasting and the Council must vote on the application of Unrestricted Fund Balance in conjunction with the service reductions

covered in the multi-year plan at the same time it adopts the annual budget.

- D. Action Necessary When Fund Balance Falls below Minimum
In the event that General Fund Unrestricted fund balance should fall below the policy minimums, the City will levy sufficient taxes to replenish the fund.

- E. Recognition of Interdependency of all Fund Types Administered by the City of Beloit
In addition to the General Fund, the City manages the financial activities of several enterprise funds, a library, health benefit internal service, Tax Incremental Districts, and health and public safety special revenue fund operations. The City recognizes that on occasion, these operations will augment or drain financial resources of the General Fund. This policy does not segment the financial resources of the City into separate financial operations and the interdependency remains necessary for prudent and efficient fiscal management. In addition, the City may deem it prudent to apply resources from several funds in order to achieve the goals and objectives stated in this policy.

CITY OF BELOIT

ADMINISTRATIVE POLICY STATEMENT

GENERAL SUBJECT: Enterprise Fund Balance Use

SPECIFIC SUBJECT: Unrestricted Cash and Investments

PURPOSE

To establish a consistent method for applying cash balances resulting from Unrestricted Cash and Investments for Proprietary Funds.

STATEMENT OF POLICY

The purpose of this policy is to identify appropriate levels of Unrestricted Cash and Investments for Proprietary Funds. By doing so, the City of Beloit intends to stabilize long-term rates, reduce tax subsidies, and provide guidance on appropriate uses of Unrestricted Cash and Investments.

section 1. general guidelines

- A. Tax Subsidized Enterprise Funds The City has several enterprise funds that are subsidized by tax levy. Although all efforts have been made to stabilize the reliance on tax levy, significant shifts in levy can occur from year to year. Therefore, the budgetary levy is granted to an enterprise fund in entirety during the year. Gains or losses resulting from operations during the year are reflected in that enterprise fund. From time to time, profits can result even though a tax subsidy is part of the revenue stream. When this results, the resulting unrestricted net assets are used to stabilize future levy requirements.
- B. Self supporting Enterprise Funds The City is moving toward a position of having all enterprise funds become self supporting. However, significant cash balances can result due to the intensive capital nature of enterprise funds. Therefore, the City needs to determine adequate levels of Unrestricted Cash and Investments. The City should not use Unrestricted Cash and Investment balances for the provision of general governmental services. This does not prohibit the reimbursement of contributed capital or a payment in lieu of taxes.

SECTION 2. USES OF UNRESTRICTED CASH AND INVESTMENTS TAX

SUPPORTED ENTERPRISE FUNDS

- A. Goal to Eliminate Levy Support When fees are not charged for certain services the City provides, excess demand for these services can arise. A primary use of fees for service is to regulate the demand for the service and avoid frivolous use. Many enterprise fund operations were supported in part

or in entirety by taxes in the past. Knowing that the City cannot replace taxes with fees in a short period of time, the goal is to gradually reduce tax subsidies to zero.

- B. Method The City will set user rates to gradually cover the entire cost of the service within 10 years. In those years when total fund revenues exceed total fund expenses, the resulting Unrestricted Cash and Investments shall be used to stabilize and reduce the tax subsidy.

SECTION 3. USES OF UNRESTRICTED CASH AND INVESTMENTS SELF-SUPPORTING ENTERPRISE FUNDS

- A. Goal to Stabilize Rates for Services From time to time, rates will have to be raised in enterprise funds. However, rates should be used to cover the cost of operations only. Rates are stabilized through the prudent application of depreciation expense among other tools.
- B. Measurements Industry standards, bond covenants, revenue concentration, and cash flow requirements should be used as general guidelines for determining adequate Unrestricted Cash and Investment reserves. Acquisition of capital equipment should be considered as a current expense and rates should include the accumulation of funds to replace equipment. Plant and land are considered under the matching principle and should be borrowed for to assure that the customers, who use the plant, pay for its construction.
- C. Methods In general, depreciation of capital equipment with a useful life of less than 10 years should be covered by existing fees and not borrowed for. Plant and equipment with useful lives of 20 years or greater and costs greater than \$1,000,000 should be borrowed for and whenever possible revenue bonds should be used. This practice should be consistent with the Debt Policy at all times, including refinancing or retirement of existing debt. Repair, improvement, and routine replacement of existing plant and equipment should be included in the existing rate structure.

DEBT SERVICE POLICY

The Debt Service Funds account for the payment of principal and interest on general obligation bonds that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has issued General Obligation Debt that has financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

The City currently has a Five-Year Financial Management Plan. Within the plan is a governing policy for long-term debt. The policy states:

BOND RATING

The City should strive to improve its credit rating from the current A+ level to at least an A2 rating within the next three-year period.

USE OF DEBT

Use of the City's borrowing authority should be balanced between ongoing infrastructure maintenance and replacement and expenditures that would provide for tax base expansion and economic/housing development.

Debt should not be used for items of a recurring nature. Equipment should continue to be funded from cash and cash reserves allocated for it. Debt may be used for larger fire apparatus if so desired.

Debt should be structured to reflect the useful life of items being financed. Balloon payments are to be generally avoided.

Utility projects should be funded by Revenue Debt vs. General Obligation Debt thereby assuring that the items being financed will be paid for by users and that the General Obligation debt capacity will be preserved.

DEBT LOAD LIMITATIONS

Total use of General Obligation Debt shall generally be limited to not more than 3.0 to 3.5% of total Equalized Valuation.

General Obligation Debt (total principal outstanding) per capita shall generally not exceed \$950 to \$1,050 in any year.

The Equalized Tax Rate for debt shall generally not exceed \$3.80 to \$4.25/\$1,000 of equalized valuation in any year.

Prior to any borrowing, the projected impact of the borrowing on the current and future years' equalized tax rate must be identified and approved. The calculation shall be done

for both the proposed issue on a “stand alone basis” and the proposed issue when combined with the levy for outstanding debt payments annually.

The ratio of total annual debt payments to the annual operating budget shall generally not exceed 15 to 20% in any year. Net debt Levy shall generally not exceed 10 to 15% of the annual operating budget.

FUND BALANCE

The City shall seek to achieve and maintain a general fund undesignated and unreserved fund balance of between 10 to 15% of operating revenues at all times.

Any balance in the Debt Service Fund shall be carried into the General Fund Balance only after all of the payments of municipal obligations for which the funds were appropriated into the debt service fund have been fully paid and canceled, consistent with the provisions of Sec. 67.11(5) Wis. Stats.

NON-LEVY REVENUES AVAILABLE FOR DEBT

The City will seek to match non-levy revenues to debt payments where available to minimize or avoid any need for General Tax Levy subsidy of enterprise or special revenue fund activities. Where such revenues are not available, prior to borrowing funds for such purposes, the City will identify the impact to the General Tax Levy and approve such subsidy as a matter of policy.

ADVANCE REFUNDING

Advance refunding should only be considered when the net present value of the savings is at least 2.5% of the principal being refunded. Exceptions to this savings standard may be considered if advance refunding of an issue, which funded a Tax Increment District, is required to better match available TID Fund cash flows to avoid or reduce a subsidy by the General Fund.

Along with this policy, the City has a statutory General Obligation debt limit of 5% of the equalized valuation.

CITY OF BELOIT

PROCEDURES FOR SUPPLEMENTAL APPROPRIATIONS AND APPROPRIATION TRANSFERS

An appropriation is defined as a legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes, usually limited in amount and timeframe. (GAAFR, 1994) It is the intent of this procedure document to set guidelines in the creation of supplemental appropriations within the fiscal year for purposes and amounts provided for by the adopted budget or subsequent Council action. These guidelines are separate and distinct, intended for use during budget management.

The process for obtaining a supplemental appropriation, or budget increase, or a budget transfer is presented here under three levels of authorization: Council, City Manager, Administrative Service Director/Director of Finance, and Director of Accounting/Purchasing.

SUPPLEMENTAL APPROPRIATIONS

SECTION I COUNCIL APPROVAL

These supplemental appropriations are governed by statutory provisions and by ordinances adopted by Council. The City Council has established the level of control over the budget as being at the Department level with some significant functions also being included. The current authorizing resolution gives us this information (See sample attached, Appendix A). The Council must approve, in subsequent resolutions, any changes at this level of control.

- I.1 Contingency Fund Used for unbudgeted, unanticipated activity when no other funding sources are available.
- I.2 Carryover of Funds At the beginning of the new budget year, departments review the General Fund prior year budget balances to determine what funds will be needed to complete a committed prior year, budgeted expenditure.
- I.3 Transfers between Departments As defined in the authorizing resolution.
- I.4 Transfers between Funds Transfers that have an impact on the General Fund.
- I.5 Use of Fund Balance Requests to use prior year Fund Balance from the General Fund.
- I.6 Unanticipated excess Revenues Causes an increase in the overall General Fund budget. Use only when acceptance of the revenue is contingent on the expenditure being necessary.

I.7 New Source of Special Funds

Grants Unanticipated sources of special fund revenues that were not incorporated in the annual budget process must obtain Council approval via the Grant Submission, Notification and Evaluation Procedure.

Donations Should be a budgeted revenue item within a Special Revenue Fund during the annual budget process. Unanticipated sources of special fund donations that were not incorporated in the annual budget process must obtain Council approval. A budget for expenditures is available only when donation revenues are actually received. At year end, Accounting will review and reserve excess revenue balances which will be available for future years.

I.8 Capital Improvement Projects The appropriated budget for capital projects is approved by Council and is separate from the operating budget process. The significant level of control is the "Program", as defined in the Capital Improvement Budget (CIB). Any changes in funding source, new projects, transfers between programs, or increases in the program's revenue budget must have Council approval.

Procedure to Obtain Council Approval

- A. The Department Head is required to submit a Supplemental Appropriation Request Form (Appendix B) to the Administrative Services Director.
- B. The Administrative Services Director will generate a resolution and recommend to the City Manager whether or not to present to Council.
- C. Upon approval by the City Council, the City Clerk will forward a signed copy to Accounting to be implemented.

APPROPRIATION TRANSFERS

**SECTION II
ADMINISTRATIVE SERVICES DIRECTOR APPROVAL**

II.1 Expenditures > \$5,000.00 Transfers between expenditure accounts with a value greater than \$5,000.00 require Administrative Services Director approval.

II.2 Capital Improvement Project Transfers > \$5,000.00 Transfers of revenues/expenditures from one project to another within a Program, as defined in the CIB, require Administrative Services Director approval.

Procedure to Obtain Administrative Services Director Approval

An Appropriation Transfer Request Form must be approved by the Department Head and appropriate documentation attached.

- A. The Department Head is required to submit an Appropriation Transfer Request Form (Appendix C) to the Director of Accounting/Purchasing for approval.
- B. Subsequent authorized signature must be obtained from the Administrative Services Director.
- C. Upon completion of all authorized signatures, a signed copy should be forwarded to Accounting to be implemented.

SECTION III DIRECTOR OF ACCOUNTING/PURCHASING APPROVAL

The Director of Accounting/Purchasing shall review and approve all appropriation requests not covered under Section I. Requests over \$5,000.00 will be forwarded to the Administrative Services Director for approval.

Procedure to Obtain Director of Accounting/Purchasing Approval

- A. The Department Head is required to submit an Appropriation Transfer Request Form (Appendix C) to the Director of Accounting/Purchasing for approval.
- B. Subsequent authorized signature must be obtained from the Administrative Services Director.
- C. Upon completion of all authorized signatures, a signed copy should be forwarded to Accounting to be implemented.

CITY OF BELOIT
INSTRUCTIONS FOR COMPLETING
APPROPRIATION TRANSFER REQUEST FORM

This form has been created to facilitate appropriation transfers as defined in the "Procedures for Supplemental Appropriations and Appropriation Transfers" document. Please refer to its entire contents before using this form as some transactions do not require it. This form can be used to transfer from one object code (MUNIS) to another, but requires different levels of authorization, depending on the transaction. The following explains line by line what information is needed.

1. Transfer from Account #: A budgeted amount needs to be transferred out of this account in order to use the funds in a different manner.
2. To Account #: The planned account number that will receive a budgeted amount.
3. Reason for Transfer: Indicate the reason you wish to increase the budget in another account number. Make sure that "budget" needs to be moved and not "expenditures". An error may have taken place that indicated the wrong account number on a claim or PO creating an overbudget situation. In this case, a memo to the Accounting Dept. explaining the error would suffice. The error could be corrected and no budget change would be needed.
4. Requested by: The Department Head must sign all supplemental appropriations, no matter what the amount or purpose and forward to the Director of Accounting/Purchasing.
5. Signature Routings: The Director of Accounting/Purchasing will review all transfer requests and initial, if approved.
6. Signature Routings: If approved by the Director of Accounting/Purchasing, the form will be forwarded to the Administrative Services Director, if necessary who will review and, upon approval, will return to Accounting to be implemented.

CITY OF BELOIT
INSTRUCTIONS FOR COMPLETING
SUPPLEMENTAL APPROPRIATION REQUEST FORM

This form has been created to facilitate supplemental appropriations as defined in the "Procedures for Supplemental Appropriations and Appropriation Transfers" document. Please refer to its entire contents before using this form as some transactions do not require it. It can be used to affect changes in the budgeted amount at the Department or significant function level, as defined in the document. The following explains line by line what information is needed.

FOR TRANSFERS:

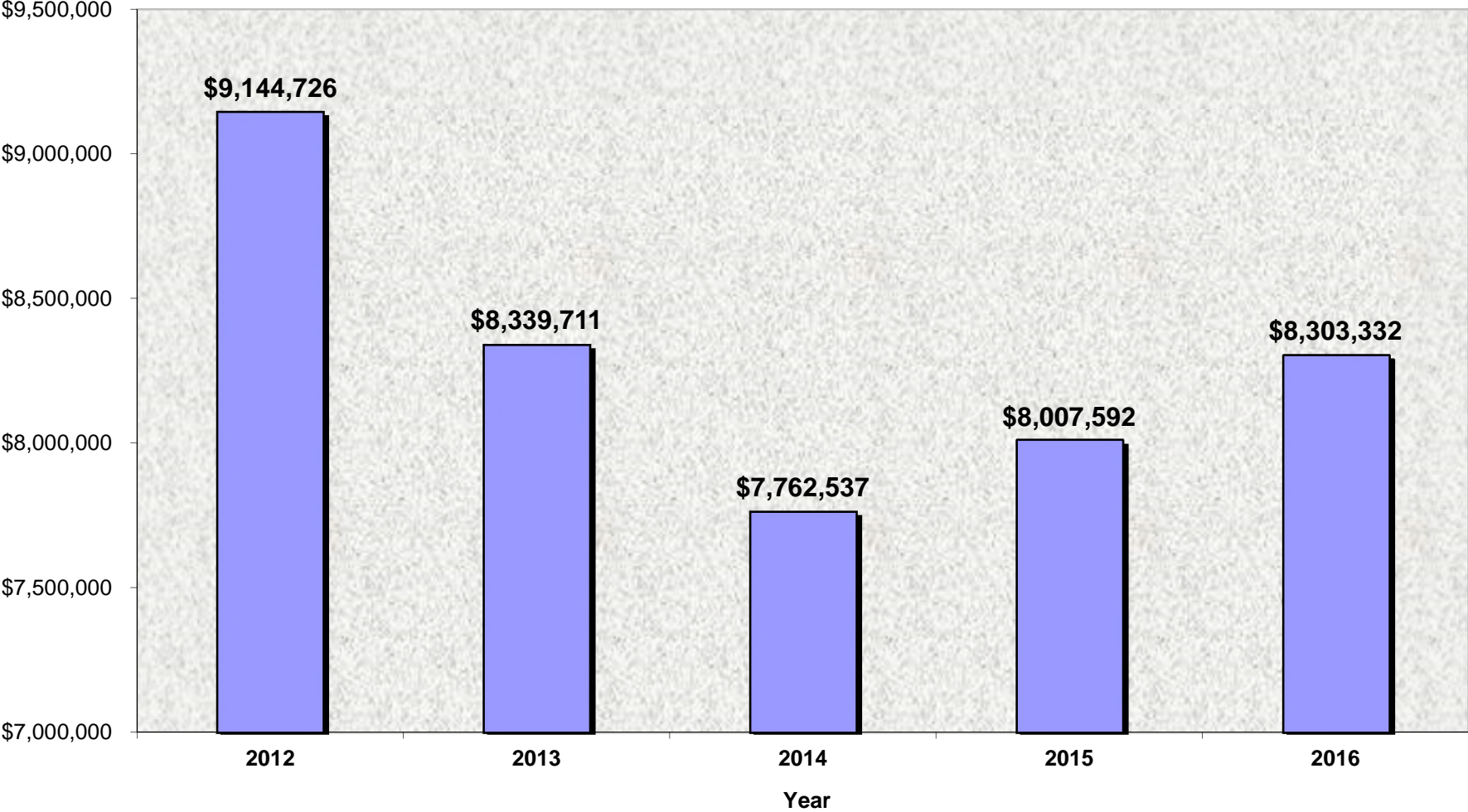
1. Transfer from Account #: A budgeted amount needs to be transferred out of this account in order to use the funds in a different manner. Fill in the MUNIS account numbers at the table to the right.
2. To Account #: The planned account number that will receive a budgeted amount. Fill in the MUNIS account numbers at the table to the right.

FOR BUDGET INCREASES:

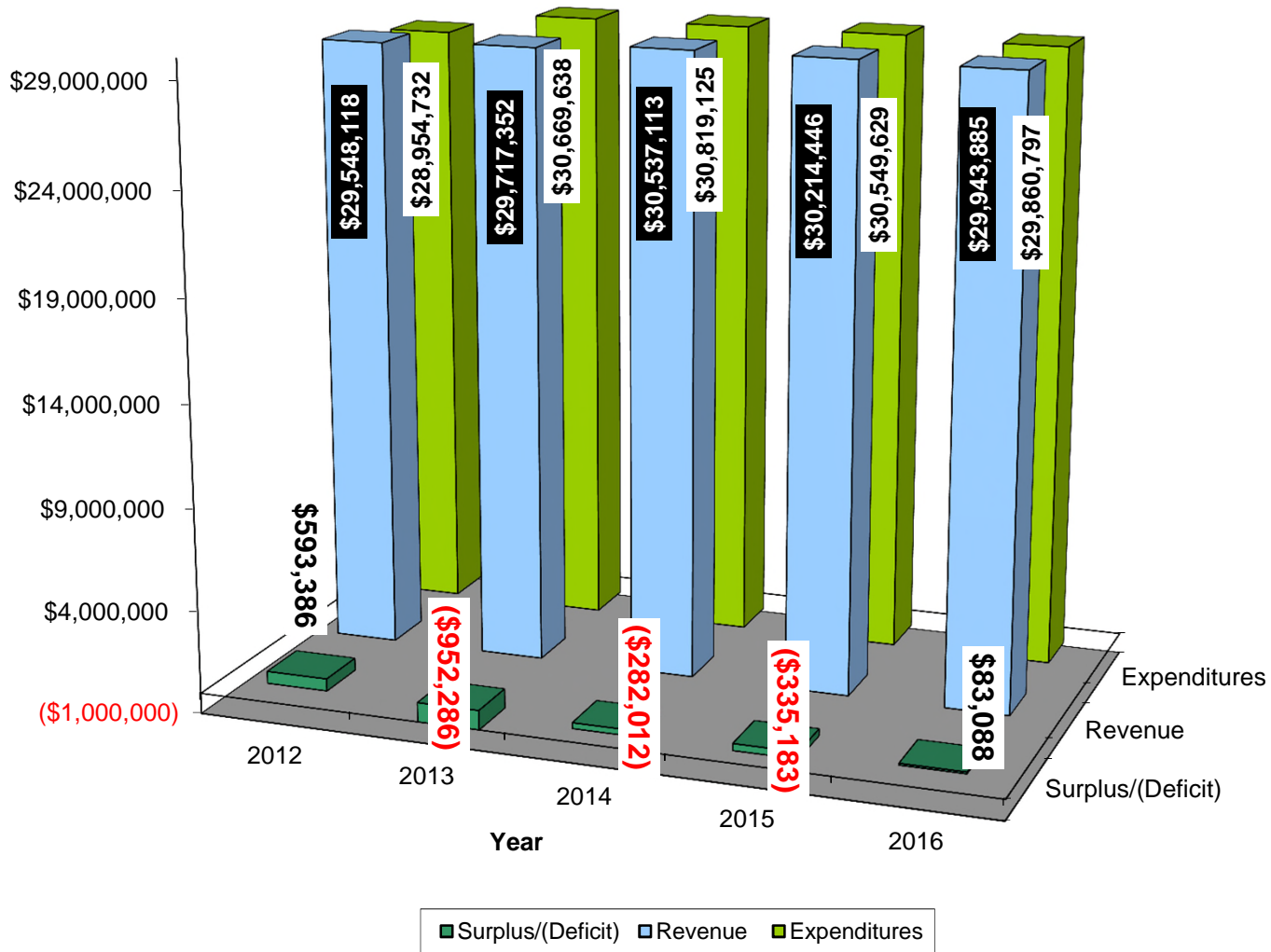
1. Revenue Account #: Both a revenue account and an expenditure account are affected when a budget increase is transacted. Fill in the MUNIS revenue account number(s) at the table to the right.
2. Expenditures Account #: Fill in the MUNIS expenditure account number(s) at the table to the right.
3. Reason for Transfer: Explain the reason for the transfer or increase. Word it as you would for a Council agenda item. A resolution will be written prior to presentation to Council. You may be asked to explain your request at that time.
4. Requested By: The Department Head must sign all supplemental appropriations, no matter what the amount or purpose and forward to the Administrative Services Director for approval.
5. Recommended By: The Administrative Service Director, upon approval, will forward a resolution and recommend to the City Manager whether or not to include the request on the Council agenda.

Upon approval by the City Council, the City Clerk will forward a signed copy with the resolution to Accounting to implement the budgetary change.

**City of Beloit
Unassigned General Fund Balance
2012- 2016**



City of Beloit General Fund Financial Performance 2012 - 2016



Projected Changes in Fund Balance

	Beginning Balance January 1	Revenues	Transfers In	Expenditures	Transfers Out	Fund Balance Appropriated	Ending Balance December 31	Increase (Decrease) in Fund Balance	% Change in Fund Balance	REASON FOR GREATER THAN 10% VARIANCE and FUND BALANCE USES	
										Assigned	Unassigned Fund Balance December 31* General Fund Only
GENERAL FUND											
2014	\$10,416,369	\$29,688,338	\$848,775	\$30,819,125	\$0	\$0	\$10,134,357	(\$282,012)	-2.71%	\$2,371,820	\$7,762,537
2015	\$10,134,357	\$29,353,592	\$860,854	\$30,549,629	\$0	\$0	\$9,799,174	(\$335,183)	-3.31%	\$1,791,582	\$8,007,592
2016	\$9,799,174	\$29,153,612	\$790,273	\$29,860,797	\$0	\$0	\$9,882,262	\$83,088	0.85%	\$1,578,930	\$8,303,332
2017	\$9,882,262	\$30,898,543	\$0	\$30,898,543	\$0	\$0	\$9,882,262	\$0	0.00%		
2018	\$9,882,262	\$31,098,835	\$0	\$31,098,835	\$0	\$0	\$9,882,262	\$0	0.00%		
<p>General Fund Balance is also a critical financial matter for the City. Preserving the fund balance at or above policy is absolutely essential to the City's fiscal wellbeing, and affects everything from our ability to cover operating expenses between revenue checks, to preserving the City's bond rating.</p>											
CAPITAL FUNDS											
2014 CAPITAL IMPROVEMENTS	\$4,464,871	\$4,902,210	\$0	\$3,786,395	\$0	\$0	\$5,580,686	\$1,115,815	24.99%		
2015 CAPITAL IMPROVEMENTS	\$5,580,686	\$4,597,197	\$70,000	\$5,051,859	\$0	\$0	\$5,196,024	(\$384,662)	-6.89%		
2016 CAPITAL IMPROVEMENTS	\$5,196,024	\$6,244,353	\$647,250	\$6,824,492	\$0	\$0	\$5,263,135	\$67,111	1.29%		
2017 CAPITAL IMPROVEMENTS	\$5,263,135	\$10,196,903	\$0	\$10,196,903	\$0	\$0	\$5,263,135	\$0	0.00%		
2018 CAPITAL IMPROVEMENTS	\$5,263,135	\$19,096,915	\$0	\$19,096,915	\$0	\$0	\$5,263,135	\$0	0.00%		
2013 EQUIP REPLACEMENT	\$7,552,434	\$889,123	\$0	\$518,261	\$80,400	\$0	\$7,842,896	\$290,462	3.85%		
2014 EQUIP REPLACEMENT	\$7,842,896	\$1,192,897	\$0	\$1,985,183	\$0	\$0	\$7,050,610	(\$792,286)	-10.10%		
2015 EQUIP REPLACEMENT	\$7,050,610	\$998,933	\$0	\$698,794	\$70,000	\$0	\$7,280,749	\$230,139	3.26%		
2016 EQUIP REPLACEMENT	\$7,280,749	\$941,699	\$0	\$1,086,796	\$647,250		\$6,488,402	(\$792,347)	-10.88%		
2017 EQUIP REPLACEMENT	\$6,488,402	\$870,000	\$0	\$870,000	\$0	\$9,109	\$6,479,293	(\$9,109)	-0.14%		
2018 EQUIP REPLACEMENT	\$6,479,293	\$1,529,602	\$0	\$1,529,602	\$0	\$0	\$6,479,293	\$0	0.00%		
2014 COMP REPLACEMENT	\$527,771	\$162,409	\$0	\$336,418	\$0	\$0	\$353,762	(\$174,009)	-32.97%		
2015 COMP REPLACEMENT	\$353,762	\$43,480	\$0	\$93,231	\$0		\$304,011	(\$49,751)	-14.06%		
2016 COMP REPLACEMENT	\$304,011	\$4,475	\$0	\$24,598	\$0	\$0	\$283,888	(\$20,123)	-6.62%		
2017 COMP REPLACEMENT	\$283,888	\$84,490	\$0	\$84,490	\$0	\$78,790	\$205,098	(\$78,790)	-27.75%		
2018 COMP REPLACEMENT	\$205,098	\$5,700	\$0	\$5,700	\$0	\$0	\$205,098	\$0	0.00%		
<p>Fund balance applied to cover all costs.</p>											

Projected Changes in Fund Balance

	Beginning Balance January 1	Revenues	Transfers In	Expenditures	Transfers Out	Fund Balance Appropriated	Ending Balance December 31	Increase (Decrease) in Fund Balance	% Change in Fund Balance	REASON FOR GREATER THAN 10% VARIANCE and FUND BALANCE USES
ENTERPRISE FUNDS										
2014 GOLF COURSE	(\$85,962)	\$505,373	\$0	\$531,485	\$0	\$0	(\$112,074)	(\$26,112)	30.38%	
2015 GOLF COURSE	(\$112,074)	\$457,740	\$0	\$472,567	\$0	\$0	(\$126,901)	(\$14,827)	13.23%	
2016 GOLF COURSE	(\$126,901)	\$410,652	\$0	\$425,739	\$0	\$0	(\$141,988)	(\$15,087)	11.89%	
2017 GOLF COURSE	(\$141,988)	\$463,758	\$0	\$463,758	\$0	\$0	(\$141,988)	\$0	0.00%	
2018 GOLF COURSE	(\$141,988)	\$460,040	\$0	\$460,040	\$0	\$0	(\$141,988)	\$0	0.00%	
2014 CEMETERIES	\$281,337	\$274,429	\$0	\$350,351	\$0	\$0	\$205,415	(\$75,922)	-26.99%	
2015 CEMETERIES	\$205,415	\$280,868	\$0	\$315,840	\$0	\$0	\$170,443	(\$34,972)	-17.03%	
2016 CEMETERIES	\$170,443	\$258,289	\$0	\$305,336	\$0	\$0	\$123,396	(\$47,047)	-27.60%	
2017 CEMETERIES	\$123,396	\$311,539	\$0	\$311,539	\$0	\$0	\$123,396	\$0	0.00%	
2018 CEMETERIES	\$123,396	\$316,772	\$0	\$316,772	\$0	\$0	\$123,396	\$0	0.00%	With lower interest earnings and a decrease in fund balance, new burial options are being introduced in 2018 to help the Cemeteries fund.
2014 WATER POLLUTION CONTROL	\$45,660,735	\$7,889,321	\$0	\$8,862,442	\$6,683	\$0	\$44,680,931	(\$979,804)	-2.15%	
2015 WATER POLLUTION CONTROL	\$44,680,931	\$6,931,236	\$0	\$9,207,028	\$0	\$0	\$42,405,139	(\$2,275,792)	-5.09%	
2016 WATER POLLUTION CONTROL	\$42,405,139	\$7,603,322	\$0	\$8,834,051	\$0	\$0	\$41,174,410	(\$1,230,729)	-2.90%	
2017 WATER POLLUTION CONTROL	\$41,174,410	\$6,954,141	\$0	\$6,954,141	\$0	\$0	\$41,174,410	\$0	0.00%	
2018 WATER POLLUTION CONTROL	\$41,174,410	\$7,122,289	\$0	\$7,122,289	\$0	\$0	\$41,174,410	\$0	0.00%	
2014 AMBULANCE	\$543,894	\$1,488,684	\$0	\$1,174,702	\$0	\$0	\$857,876	\$313,982	57.73%	
2015 AMBULANCE	\$857,876	\$1,115,779	\$0	\$1,166,233	\$0	\$0	\$807,422	(\$50,454)	-5.88%	
2016 AMBULANCE	\$807,422	\$1,110,999	\$0	\$1,219,773	\$0	\$0	\$698,648	(\$108,774)	-13.47%	
2017 AMBULANCE	\$698,648	\$1,165,907	\$0	\$1,165,907	\$0	\$102,907	\$595,741	(\$102,907)	-14.73%	While the Ambulance fund is able to apply this large amount of fund balance, this draws down the fund balance and can cause problems in the future.
2018 AMBULANCE	\$595,741	\$1,451,878	\$0	\$1,451,878	\$0	\$0	\$595,741	\$0	0.00%	
2014 TRANSIT	\$4,627,283	\$2,937,512	\$0	\$2,337,558	\$0	\$0	\$5,227,237	\$599,954	12.97%	
2015 TRANSIT	\$5,227,237	\$2,025,025	\$0	\$2,300,226	\$0	\$0	\$4,952,036	(\$275,201)	-5.26%	
2016 TRANSIT	\$4,952,036	\$2,008,725	\$0	\$2,296,484	\$0	\$0	\$4,664,277	(\$287,759)	-5.81%	
2017 TRANSIT	\$4,664,277	\$2,019,836	\$0	\$2,019,836	\$0	\$0	\$4,664,277	\$0	0.00%	
2018 TRANSIT	\$4,664,277	\$1,955,418	\$0	\$1,955,418	\$0	\$0	\$4,664,277	\$0	0.00%	
2014 WATER UTILITY	\$12,447,250	\$6,159,881	\$0	\$4,576,103	\$848,775	\$0	\$13,182,253	\$735,003	5.90%	
2015 WATER UTILITY	\$13,182,253	\$5,769,220	\$0	\$4,899,779	\$860,854	\$0	\$13,190,840	\$8,587	0.07%	
2016 WATER UTILITY	\$13,190,840	\$5,662,796	\$0	\$4,746,942	\$790,273	\$0	\$13,316,421	\$125,581	0.95%	
2017 WATER UTILITY	\$13,316,421	\$6,473,148	\$0	\$6,473,148	\$0	\$0	\$13,316,421	\$0	0.00%	
2018 WATER UTILITY	\$13,316,421	\$5,620,440	\$0	\$5,620,440	\$0	\$0	\$13,316,421	\$0	0.00%	
2014 STORM WATER UTILITY	\$8,158,478	\$1,005,889	\$0	\$1,004,118	\$0	\$0	\$8,160,249	\$1,771	0.02%	
2015 STORM WATER UTILITY	\$8,160,249	\$1,016,291	\$0	\$1,101,807	\$0	\$0	\$8,074,733	(\$85,516)	-1.05%	
2016 STORM WATER UTILITY	\$8,074,733	\$1,166,148	\$0	\$991,810	\$0	\$0	\$8,249,071	\$174,338	2.16%	
2017 STORM WATER UTILITY	\$8,249,071	\$1,133,500	\$0	\$1,133,500	\$0	\$0	\$8,249,071	\$0	0.00%	
2018 STORM WATER UTILITY	\$8,249,071	\$1,139,400	\$0	\$1,139,400	\$0	\$0	\$8,249,071	\$0	0.00%	

Projected Changes in Fund Balance

	Beginning Balance January 1	Revenues	Transfers In	Expenditures	Transfers Out	Fund Balance Appropriated	Ending Balance December 31	Increase (Decrease) in Fund Balance	% Change in Fund Balance	REASON FOR GREATER THAN 10% VARIANCE and FUND BALANCE USES
DEBT SERVICE										
2014 DEBT SERVICE	\$2,611,569	\$10,439,501	\$1,590,226	\$12,164,757	\$0	\$0	\$2,476,539	(\$135,030)	-5.17%	
2015 DEBT SERVICE	\$2,476,539	\$4,800,685	\$1,335,516	\$6,272,785	\$0	\$0	\$2,339,955	(\$136,584)	-5.52%	
2016 DEBT SERVICE	\$2,339,955	\$4,769,660	\$1,277,735	\$6,288,558	\$0	\$0	\$2,098,792	(\$241,163)	-10.31%	
2017 DEBT SERVICE	\$2,098,792	\$6,685,085	\$0	\$6,685,085	\$0	\$484,947	\$1,613,845	(\$484,947)	-23.11%	
2018 DEBT SERVICE	\$1,613,845	\$5,936,175	\$0	\$5,936,175	\$0	\$392,041	\$1,221,804	(\$392,041)	-24.29%	Fund balance is applied to help keep the tax levy portion down.
INTERNAL SERVICE										
2014 FLEET MAINTENANCE	\$63,316	\$1,762,294	\$0	\$1,505,291	\$0	\$0	\$320,319	\$257,003	405.91%	
2015 FLEET MAINTENANCE	\$320,319	\$1,317,652	\$0	\$1,472,874	\$0	\$0	\$165,097	(\$155,222)	-48.46%	Fuel costs continued to rise and fluctuate.
2016 FLEET MAINTENANCE	\$165,097	\$1,236,739	\$0	\$1,210,329	\$0	\$0	\$191,507	\$26,410	16.00%	
2017 FLEET MAINTENANCE	\$191,507	\$1,299,235	\$0	\$1,299,235	\$0	\$0	\$191,507	\$0	0.00%	
2018 FLEET MAINTENANCE	\$191,507	\$1,319,443	\$0	\$1,319,443	\$0	\$0	\$191,507	\$0	0.00%	
2014 MUNICIPAL INSURANCE	\$1,627,582	\$1,556,059	\$0	\$1,653,480	\$0	\$0	\$1,530,161	(\$97,421)	-5.99%	Fluctuation caused by increasing insurance and worker's compensation claims.
2015 MUNICIPAL INSURANCE	\$1,530,161	\$1,717,581	\$0	\$1,508,846	\$0	\$0	\$1,738,896	\$208,735	13.64%	
2016 MUNICIPAL INSURANCE	\$1,738,896	\$1,836,734	\$0	\$1,700,142	\$0	\$0	\$1,875,488	\$136,592	7.86%	
2017 MUNICIPAL INSURANCE	\$1,875,488	\$1,699,055	\$0	\$1,699,055	\$0	\$0	\$1,875,488	\$0	0.00%	
2018 MUNICIPAL INSURANCE	\$1,875,488	\$1,653,380	\$0	\$1,653,380	\$0	\$0	\$1,875,488	\$0	0.00%	
2014 HEALTH & DENTAL	(\$1,495,516)	\$9,064,654	\$0	\$8,576,127	\$0	\$0	(\$1,006,989)	\$488,527	-32.67%	Administrative costs and claims continued to rise, the budget was not be able to support increases in health insurance premiums because employee contributions were kept even for a number of years to balance the budget.
2015 HEALTH & DENTAL	(\$1,006,989)	\$9,145,995	\$0	\$9,114,303	\$0	\$0	(\$975,297)	\$31,692	-3.15%	
2016 HEALTH & DENTAL	(\$975,297)	\$9,290,788	\$0	\$10,167,559	\$0	\$0	(\$1,852,068)	(\$876,771)	89.90%	
2017 HEALTH & DENTAL	(\$1,852,068)	\$8,764,695	\$0	\$8,764,695	\$0	\$0	(\$1,852,068)	\$0	0.00%	
2018 HEALTH & DENTAL	(\$1,852,068)	\$9,757,370	\$0	\$9,757,370	\$0	\$0	(\$1,852,068)	\$0	0.00%	
SPECIAL REVENUE FUNDS										
2014 POLICE GRANTS	\$103,342	\$561,458	\$0	\$615,800	\$0	\$0	\$49,000	(\$54,342)	-52.58%	Varying differences due to single audits done on grants.
2015 POLICE GRANTS	\$49,000	\$595,984	\$0	\$538,732	\$0	\$0	\$106,252	\$57,252	116.84%	
2016 POLICE GRANTS	\$106,252	\$457,839	\$0	\$596,578	\$0	\$0	(\$32,487)	(\$138,739)	-130.58%	
2017 POLICE GRANTS	(\$32,487)	\$550,739	\$0	\$550,739	\$0	\$0	(\$32,487)	\$0	0.00%	
2018 POLICE GRANTS	(\$32,487)	\$506,612	\$0	\$506,612	\$0	\$0	(\$32,487)	\$0	0.00%	
2014 CDBG	\$302,300	\$877,634	\$0	\$847,714	\$0	\$0	\$332,220	\$29,920	9.90%	
2015 CDBG	\$332,220	\$1,049,746	\$0	\$996,906	\$0	\$0	\$385,060	\$52,840	15.91%	
2016 CDBG	\$385,060	\$942,329	\$0	\$789,434	\$0	\$0	\$537,955	\$152,895	39.71%	
2017 CDBG	\$537,955	\$760,500	\$0	\$760,500	\$0	\$0	\$537,955	\$0	0.00%	
2018 CDBG	\$537,955	\$662,475	\$0	\$662,475	\$0	\$0	\$537,955	\$0	0.00%	
2014 HOME	\$124,219	\$153,035	\$0	\$180,931	\$0	\$0	\$96,323	(\$27,896)	-22.46%	
2015 HOME	\$96,323	\$397,093	\$0	\$503,065	\$0	\$0	(\$9,649)	(\$105,972)	-110.02%	
2016 HOME	(\$9,649)	\$297,073	\$0	\$307,760	\$0	\$0	(\$20,336)	(\$10,687)	110.76%	
2017 HOME	(\$20,336)	\$247,725	\$0	\$247,725	\$0	\$0	(\$20,336)	\$0	0.00%	
2018 HOME	(\$20,336)	\$398,015	\$0	\$398,015	\$0	\$0	(\$20,336)	\$0	0.00%	

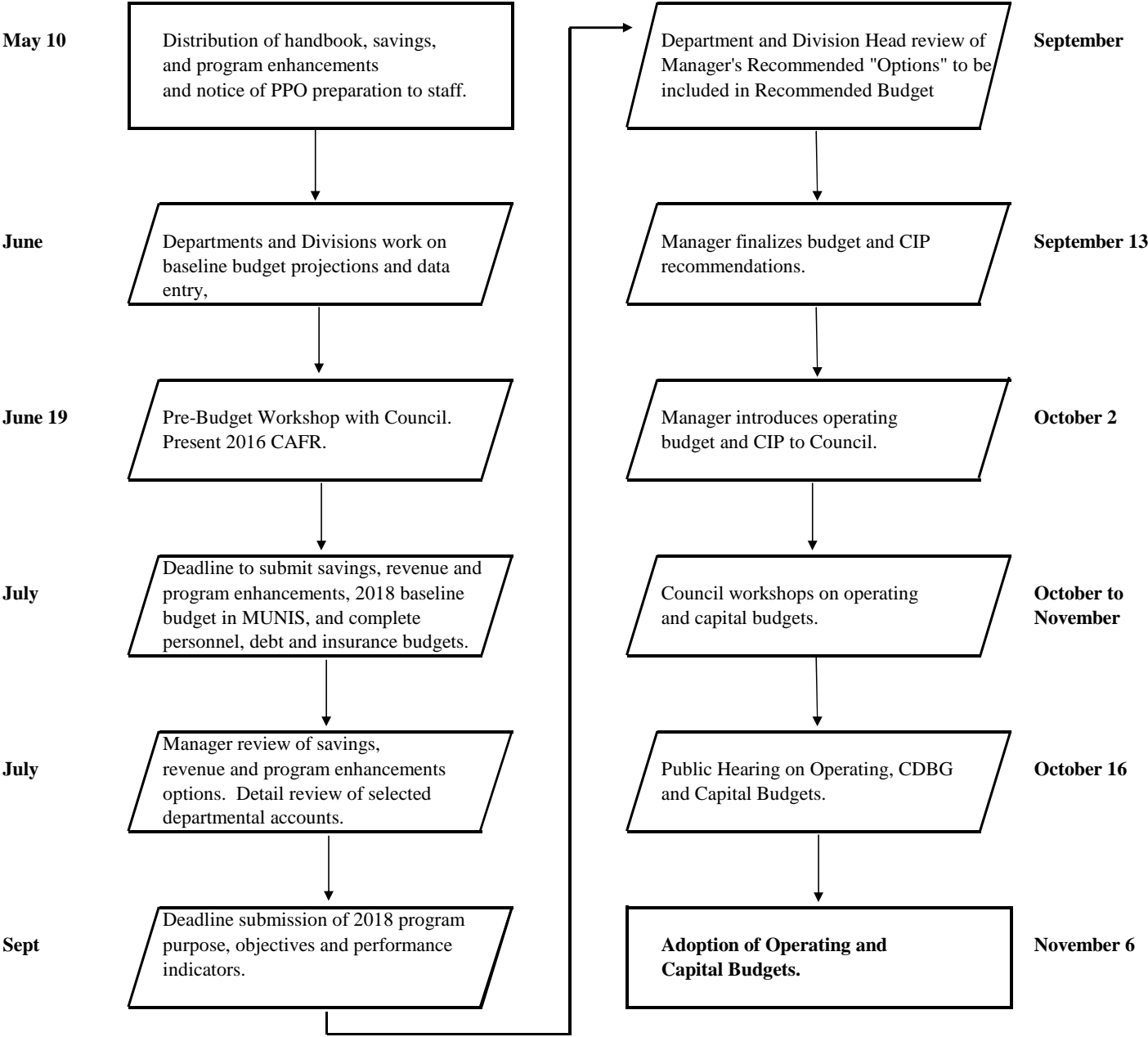
Projected Changes in Fund Balance

	Beginning Balance					Fund Balance	Ending Balance	Increase	% Change in	REASON FOR GREATER
	January 1	Revenues	Transfers In	Expenditures	Transfers Out	Appropriated	December 31	(Decrease) in	Fund	THAN 10% VARIANCE and
								Fund Balance	Balance	FUND BALANCE USES
2014 MPO TRAFFIC	(\$42,538)	\$159,420	\$0	\$198,830	\$0	\$0	(\$81,948)	(\$39,410)	92.65%	
2015 MPO TRAFFIC	(\$81,948)	\$309,270	\$0	\$235,048	\$0	\$0	(\$7,726)	\$74,222	-90.57%	
2016 MPO TRAFFIC	(\$7,726)	\$319,648	\$0	\$264,114	\$0	\$0	\$47,808	\$55,534	-718.79%	
2017 MPO TRAFFIC	\$47,808	\$234,000	\$0	\$234,000	\$0	\$0	\$47,808	\$0	0.00%	
2018 MPO TRAFFIC	\$47,808	\$240,915	\$0	\$240,915	\$0	\$0	\$47,808	\$0	0.00%	
2014 TID #5 - DOWNTOWN OVERLAY	\$333,172	\$1,004,169	\$0	\$867,375	\$457,790	\$0	\$12,176	(\$320,996)	-96.35%	
2015 TID #5 - DOWNTOWN OVERLAY	\$12,176	\$1,101,856	\$0	\$949,898	\$495,525	\$0	(\$331,391)	(\$343,567)	-2821.67%	
2016 TID #5 - DOWNTOWN OVERLAY	(\$331,391)	\$1,186,110	\$0	\$683,966	\$342,200	\$0	(\$171,447)	\$159,944	-48.26%	
2017 TID #5 - DOWNTOWN OVERLAY	(\$171,447)	\$1,149,087	\$0	\$1,149,087	\$0	\$0	(\$171,447)	\$0	0.00%	
2018 TID #5 - DOWNTOWN OVERLAY	(\$171,447)	\$1,350,042	\$0	\$1,350,042	\$0	\$20,646	(\$192,093)	(\$20,646)	12.04%	
2014 TID #6 - BELOIT 2000-RIVERFRONT	(\$316,107)	\$968,059	\$0	\$272,980	\$493,235	\$0	(\$114,263)	\$201,844	-63.85%	
2015 TID #6 - BELOIT 2000-RIVERFRONT	(\$114,263)	\$1,021,701	\$0	\$260,047	\$174,890	\$0	\$472,501	\$586,764	-513.52%	
2016 TID #6 - BELOIT 2000-RIVERFRONT	\$472,501	\$1,156,363	\$0	\$298,667	\$170,164	\$0	\$1,160,033	\$687,532	145.51%	
2017 TID #6 - BELOIT 2000-RIVERFRONT	\$1,160,033	\$1,029,368	\$0	\$1,029,368	\$0	\$0	\$1,160,033	\$0	0.00%	
2018 TID #6 - BELOIT 2000-RIVERFRONT	\$1,160,033	\$1,268,139	\$0	\$1,268,139	\$0	\$0	\$1,160,033	\$0	0.00%	
2014 TID #8 - INDUSTRIAL PARK	(\$1,182,738)	\$140,071	\$0	\$1,088	\$125,244	\$0	(\$1,168,999)	\$13,739	-1.16%	
2015 TID #8 - INDUSTRIAL PARK	(\$1,168,999)	\$163,405	\$0	\$11,870	\$120,046	\$0	(\$1,137,510)	\$31,489	-2.69%	
2016 TID #8 - INDUSTRIAL PARK	(\$1,137,510)	\$502,754	\$0	\$305,935	\$215,649	\$0	(\$1,156,340)	(\$18,830)	1.66%	
2017 TID #8 - INDUSTRIAL PARK	(\$1,156,340)	\$257,661	\$0	\$257,661	\$0	\$0	(\$1,156,340)	\$0	0.00%	
2018 TID #8 - INDUSTRIAL PARK	(\$1,156,340)	\$298,581	\$0	\$298,581	\$0	\$0	(\$1,156,340)	\$0	0.00%	
2014 TID #9 - BELOIT MALL	(\$2,815,210)	\$276,662	\$0	\$2,500	\$17,650	\$0	(\$2,558,698)	\$256,512	-9.11%	
2015 TID #9 - BELOIT MALL	(\$2,558,698)	\$151,250	\$0	\$1,150	\$17,125	\$0	(\$2,425,723)	\$132,975	-5.20%	
2016 TID #9 - BELOIT MALL	(\$2,425,723)	\$194,309	\$0	\$958	\$16,675	\$0	(\$2,249,047)	\$176,676	-7.28%	
2017 TID #9 - BELOIT MALL	(\$2,249,047)	\$186,079	\$0	\$186,079	\$0	\$0	(\$2,249,047)	\$0	0.00%	
2018 TID #9 - BELOIT MALL	(\$2,249,047)	\$208,004	\$0	\$208,004	\$0	\$0	(\$2,249,047)	\$0	0.00%	
2014 TID #10 - GATEWAY IND. PARK	\$1,123,809	\$4,618,207	\$0	\$4,775,881	\$275,746	\$0	\$690,389	(\$433,420)	-38.57%	
2015 TID #10 - GATEWAY IND. PARK	\$690,389	\$4,521,241	\$0	\$4,337,265	\$289,562	\$0	\$584,803	(\$105,586)	-15.29%	
2016 TID #10 - GATEWAY IND. PARK	\$584,803	\$5,418,682	\$0	\$5,228,674	\$291,528	\$0	\$483,283	(\$101,520)	-17.36%	
2017 TID #10 - GATEWAY IND. PARK	\$483,283	\$5,447,931	\$0	\$5,447,931	\$0	\$0	\$483,283	\$0	0.00%	
2018 TID #10 - GATEWAY IND. PARK	\$483,283	\$5,186,821	\$0	\$5,186,821	\$0	\$294,131	\$189,152	(\$294,131)	-60.86%	Projects funded from tax increment district 10 include Gateway Detention Basin "A" Grading for \$225,000, South Gateway Blvd. Water Main Extension for \$602,500, and Gateway Sewer and Water Extension from Townhall Rd. to Hart Rd. for \$1,207,000 before the expenditure period ends in 2018.

Projected Changes in Fund Balance

	Beginning Balance					Fund Balance	Ending Balance	Increase	% Change in	REASON FOR GREATER
	January 1	Revenues	Transfers In	Expenditures	Transfers Out	Appropriated	December 31	(Decrease) in	Fund	THAN 10% VARIANCE and
								Fund Balance	Balance	FUND BALANCE USES
2014 TID #11 - INDUSTRIAL PARK	\$262,239	\$237,245	\$0	\$26,196	\$73,610	\$0	\$399,678	\$137,439	52.41%	
2015 TID #11 - INDUSTRIAL PARK	\$399,678	\$238,531	\$0	\$24,420	\$94,595	\$0	\$519,194	\$119,516	29.90%	
2016 TID #11 - INDUSTRIAL PARK	\$519,194	\$233,744	\$0	\$23,556	\$99,930	\$0	\$629,452	\$110,258	21.24%	
2017 TID #11 - INDUSTRIAL PARK	\$629,452	\$250,188	\$0	\$250,188	\$0	\$0	\$629,452	\$0	0.00%	
2018 TID #11 - INDUSTRIAL PARK	\$629,452	\$232,367	\$0	\$232,367	\$0	\$0	\$629,452	\$0	0.00%	
2014 TID #12 - FRITO LAY	\$172,994	\$96,166	\$0	\$1,500	\$62,738	\$0	\$204,922	\$31,928	18.46%	
2015 TID #12 - FRITO LAY	\$204,922	\$150,977	\$0	\$1,150	\$66,485	\$0	\$288,264	\$83,342	40.67%	
2016 TID #12 - FRITO LAY	\$288,264	\$77,151	\$0	\$900	\$65,900	\$0	\$298,615	\$10,351	3.59%	
2017 TID #12 - FRITO LAY	\$298,615	\$84,492	\$0	\$84,492	\$0	\$0	\$298,615	\$0	0.00%	
2018 TID #12 - FRITO LAY	\$298,615	\$77,105	\$0	\$77,105	\$0	\$0	\$298,615	\$0	0.00%	
2014 TID #13 - MILWAUKEE ROAD	\$1,324,759	\$278,810	\$0	\$190,243	\$84,213	\$0	\$1,329,113	\$4,354	0.33%	
2015 TID #13 - MILWAUKEE ROAD	\$1,329,113	\$415,419	\$0	\$136,074	\$77,288	\$0	\$1,531,170	\$202,057	15.20%	
2016 TID #13 - MILWAUKEE ROAD	\$1,531,170	\$609,177	\$0	\$220,434	\$75,688	\$0	\$1,844,225	\$313,055	20.45%	
2017 TID #13 - MILWAUKEE ROAD	\$1,844,225	\$638,924	\$0	\$638,924	\$0	\$0	\$1,844,225	\$0	0.00%	
2018 TID #13 - MILWAUKEE ROAD	\$1,844,225	\$613,519	\$0	\$613,519	\$0	\$0	\$1,844,225	\$0	0.00%	
2014 TID #14 - 4TH STREET CORRIDOR	\$152,704	\$35,013	\$0	\$13,095	\$0	\$0	\$174,622	\$21,918	14.35%	
2015 TID #14 - 4TH STREET CORRIDOR	\$174,622	\$69,666	\$0	\$184,221	\$0	\$0	\$60,067	(\$114,555)	-65.60%	
2016 TID #14 - 4TH STREET CORRIDOR	\$60,067	\$79,962	\$0	\$54,440	\$0	\$0	\$85,589	\$25,522	42.49%	
2017 TID #14 - 4TH STREET CORRIDOR	\$85,589	\$70,899	\$0	\$70,899	\$0	\$0	\$85,589	\$0	0.00%	
2018 TID #14 - 4TH STREET CORRIDOR	\$85,589	\$65,458	\$0	\$65,458	\$0	\$0	\$85,589	\$0	0.00%	
2014 SOLID WASTE	\$239,483	\$2,509,277	\$0	\$2,459,858	\$0	\$0	\$288,902	\$49,419	20.64%	
2015 SOLID WASTE	\$288,902	\$2,517,595	\$0	\$2,518,647	\$0	\$0	\$287,850	(\$1,052)	-0.36%	
2016 SOLID WASTE	\$287,850	\$2,445,098	\$0	\$2,376,799	\$37,584	\$0	\$318,565	\$30,715	10.67%	
2017 SOLID WASTE	\$318,565	\$2,452,473	\$0	\$2,452,473	\$0	\$0	\$318,565	\$0	0.00%	
2018 SOLID WASTE	\$318,565	\$2,754,475	\$0	\$2,754,475	\$0	\$0	\$318,565	\$0	0.00%	
2014 LIBRARY	\$744,283	\$2,133,616	\$0	\$2,107,788	\$0	\$0	\$770,111	\$25,828	3.47%	
2015 LIBRARY	\$770,111	\$2,136,541	\$0	\$2,171,587	\$0	\$0	\$735,065	(\$35,046)	-4.55%	
2016 LIBRARY	\$735,065	\$2,149,793	\$0	\$2,314,935	\$0	\$0	\$569,923	(\$165,142)	-22.47%	
2017 LIBRARY	\$569,923	\$2,762,884	\$0	\$2,762,884	\$0	\$176,187	\$393,736	(\$176,187)	-30.91%	\$20,000 in computer replacement funds applied, \$156,187 in fund balance.
2018 LIBRARY	\$393,736	\$2,632,354	\$0	\$2,632,354	\$0	\$217,863	\$175,873	(\$217,863)	-55.33%	\$25,000 in computer replacement funds applied, \$192,863 in fund balance.

FLOWCHART OF OPERATING BUDGET REVIEW PROCESS



CITY OF BELOIT

2018 Budget Process

Budget Process – Operating Budget

The City's budget process complies with the requirements of the Wisconsin Statutes and City Ordinances. Preparation of the 2018 Budget began in early May of this year. Preparation of this Budget did not prove to be as large of a challenge as in prior years during the economic downturn. As of late there have been improvements to the local economy and the City remains on a path to recovery. The City's unemployment rate was 18.3% in April of 2009 and as of October 2017 it was down to 3.6%. The City's TIF District #10 continues to build a strong tax base and has brought in over 1,000 jobs since its inception in 2000. The proposed Casino, which would be located in the City's TIF District #8, would be another significant project that would bring in more jobs and increase the City's revenue.

As a prelude to preparation of the 2018 operating and (CIP) Capital budgets, the Council and City Manager reviewed and affirmed the City's vision, mission statement, and goals for 2018. These provide the framework for preparation of next year's budget.

The Departments submitted their initial budget requests and ideas for revenue adjustments, savings options, and program enhancements in July and a baseline budget was developed that provided for the continuation of all services, facilities, and current staffing levels.

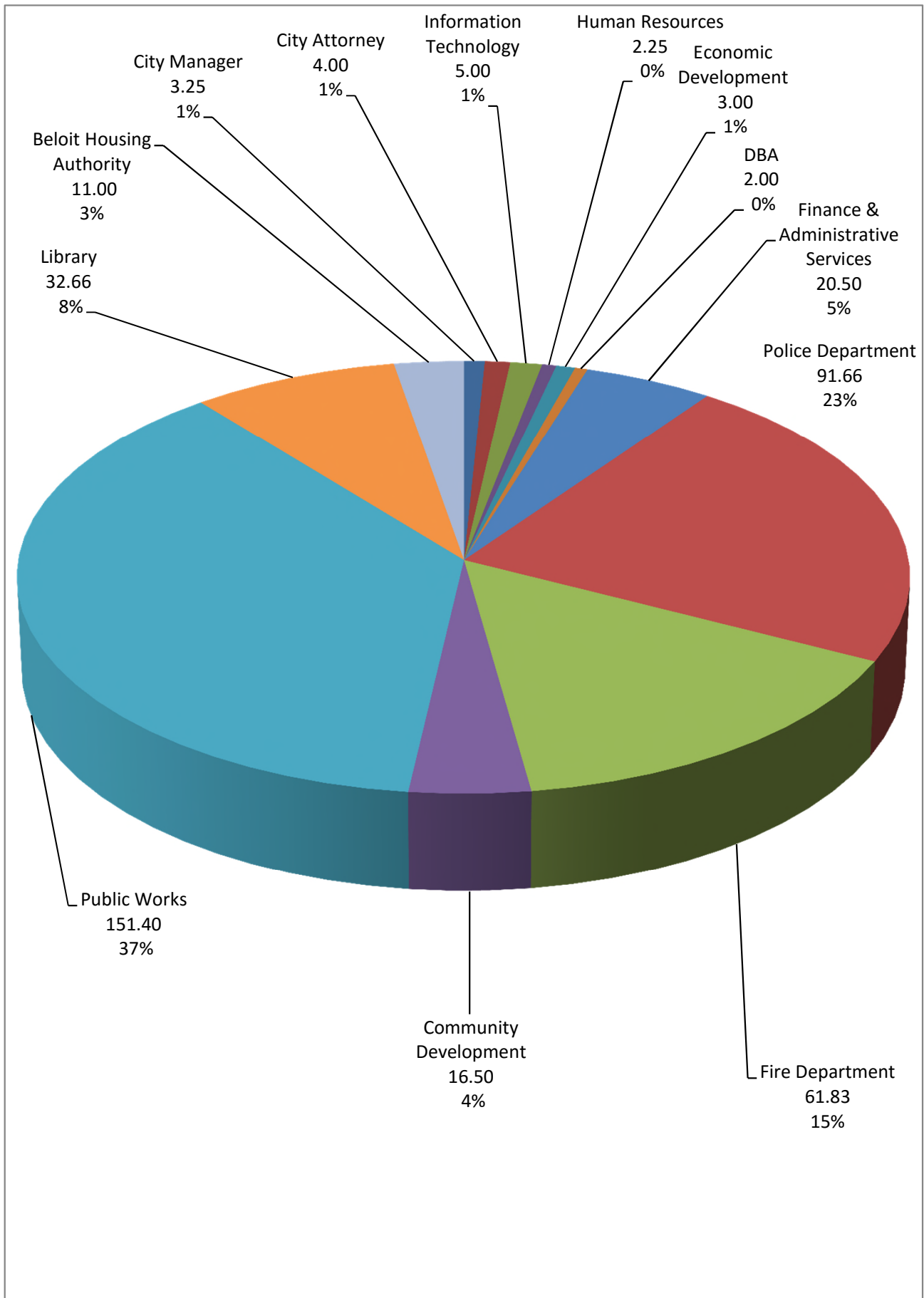
The Proposed Operating and Capital Improvements Budgets were completed and submitted to the Council on October 2, 2017, at which time a budget presentation was made that included the proposed appropriation requests, revenue projections, a capital improvement program, and a proposed property tax levy, for Council review and consideration.

On October 9, 2017, a budget workshop was held with the Councilors where Departments presented their budgets for each Fund and Operating Division as well as the Capital Improvements Budget.

On October 16, 2017, as is required by Wisconsin Statutes, Chapter 65, a Public Hearing was held on the proposed operating and capital improvements budgets where all interested parties were provided an opportunity to ask questions, make comments and otherwise be heard regarding the proposed operating and capital improvements budgets for the year 2018.

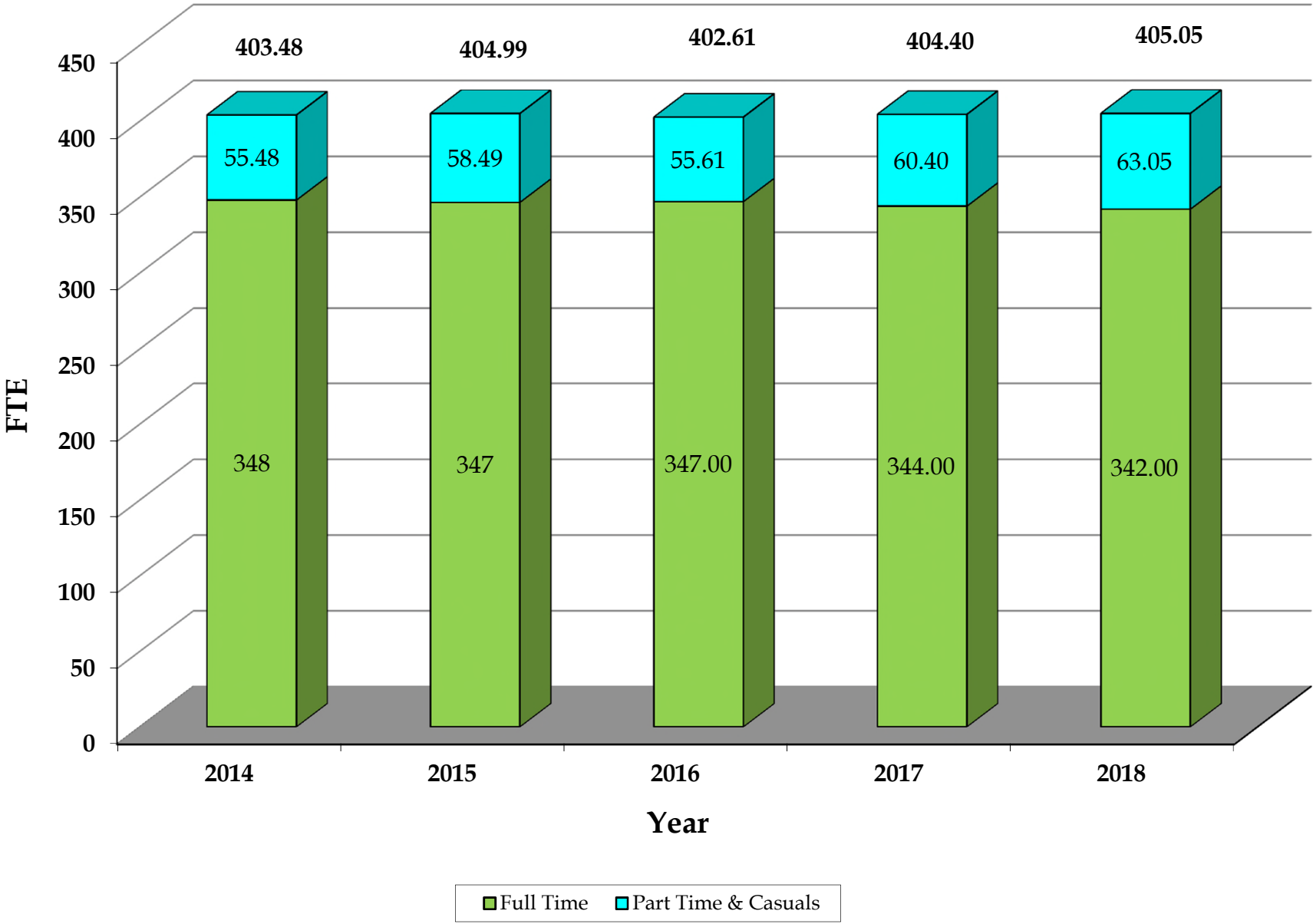
The Council adopted both budgets, along with the property tax levy by resolution on November 6, 2017.

2018 City Of Beloit Staffing Plan



405.05 FTE

City of Beloit Employment Trends (FTE's)





Beloit

WISCONSIN

<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
CITY MANAGER	1.00	1.00	1.00	1.00	1.00
ASSISTANT CITY MANAGER	0.00	0.00	0.00	0.00	0.00
ASSISTANT TO CITY MANAGER	1.00	1.00	0.00	0.00	0.00
DIRECTOR OF STRATEGIC COMMUNICATIONS	0.00	0.00	0.00	0.00	1.00
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	1.00	1.00
INTERN	0.00	0.00	0.00	0.00	0.25
CITY MANAGER	3.00	3.00	2.00	2.00	3.25
TOTAL CITY MANAGER DEPARTMENT	3.00	3.00	2.00	2.00	3.25
CITY ATTORNEY	1.00	1.00	1.00	1.00	1.00
DEPUTY CITY ATTORNEY	1.00	1.00	0.00	0.00	0.00
ASSISTANT CITY ATTORNEY	0.00	0.00	0.00	1.00	1.00
PARALEGAL/INVESTIGATOR	0.00	0.00	1.00	1.00	1.00
LEGAL ASSISTANT	2.00	2.00	2.00	1.00	1.00
CITY ATTORNEY	4.00	4.00	4.00	4.00	4.00
TOTAL CITY ATTORNEY DEPARTMENT	4.00	4.00	4.00	4.00	4.00
DIRECTOR OF INFORMATION TECHNOLOGY	1.00	1.00	1.00	1.00	1.00
INFORMATION TECHNOLOGY SUPERVISOR	0.00	0.00	0.00	1.00	1.00
NETWORK/APPLICATIONS ANALYST	0.00	0.00	0.00	0.00	1.00
UTILITIES NETWORK/APPLICATIONS ANALYST	0.00	0.00	0.00	0.00	1.00
NETWORK ADMINISTRATOR	1.00	1.00	1.00	0.50	0.00
INFORMATION TECHNOLOGY TECHNICIAN	2.00	2.00	2.00	2.00	1.00
INFORMATION TECHNOLOGY	4.00	4.00	4.00	4.50	5.00
TOTAL INFORMATION TECHNOLOGY	4.00	4.00	4.00	4.50	5.00
DIRECTOR OF HUMAN RESOURCES	1.00	1.00	1.00	1.00	1.00
HUMAN RESOURCES MANAGER	0.00	1.00	0.00	0.00	0.00
HUMAN RESOURCES ANALYST	1.00	0.00	0.00	0.00	0.00
BENEFITS COORDINATOR	0.00	1.00	1.00	1.00	1.00
SEASONAL	0.00	0.00	0.00	0.10	0.25
HUMAN RESOURCES	2.00	3.00	2.00	2.10	2.25
TOTAL HUMAN RESOURCES	2.00	3.00	2.00	2.10	2.25
ECONOMIC DEVELOPMENT DIRECTOR	1.00	1.00	1.00	1.00	1.00
EXECUTIVE DIRECTOR OF THE DBA	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT III	1.00	1.00	1.00	1.00	1.00
ECONOMIC DEVELOPMENT	3.00	3.00	3.00	3.00	3.00
TOTAL ECONOMIC DEVELOPMENT DEPARTMENT	3.00	3.00	3.00	3.00	3.00
PROMOTIONS COORDINATOR	0.50	1.00	1.00	1.00	1.00
DOWNTOWN SEASONALS	1.00	1.00	1.00	1.00	1.00
DOWNTOWN BELOIT ASSOCIATION	1.50	2.00	2.00	2.00	2.00
TOTAL DOWNTOWN BELOIT ASSOCIATION	1.50	2.00	2.00	2.00	2.00



Beloit

WISCONSIN

<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
CITY CLERK/TREASURER	0.00	0.00	0.00	1.00	1.00
CITY CLERK	1.00	1.00	1.00	0.00	0.00
DEPUTY CITY CLERK	2.00	2.00	2.00	1.00	1.00
ASSISTANT DEPUTY CITY CLERK	0.00	0.00	0.00	0.00	0.00
CLERK SPECIALIST	0.00	0.00	0.00	1.00	1.00
CITY TREASURER	1.00	1.00	1.00	0.00	0.00
DEPUTY CITY TREASURER	1.00	1.00	1.00	0.00	0.00
ACCOUNT SPECIALIST	1.00	1.00	1.00	1.00	1.00
COLLECTIONS CLERK	2.00	2.00	2.00	2.00	2.00
CASUAL	0.05	0.15	0.30	0.15	0.30
CITY CLERK/TREASURER	8.05	8.15	8.30	6.15	6.30
MUNICIPAL COURT ADMINISTRATOR	1.00	1.00	1.00	1.00	1.00
MUNICIPAL COURT JUDGE	0.20	0.20	0.20	0.20	0.20
COURT CLERK	2.00	2.00	2.00	2.00	2.00
WARRANT OFFICER	0.60	0.60	0.60	0.60	0.60
COURT ATTENDANTS	0.40	0.40	0.40	0.40	0.40
MUNICIPAL COURT	4.20	4.20	4.20	4.20	4.20
PROPERTY APPRAISER	1.00	1.00	1.00	1.00	1.00
ASSESSMENT TECHNICIAN	1.00	1.00	1.00	1.00	1.00
CITY ASSESSOR	2.00	2.00	2.00	2.00	2.00
DIRECTOR OF ACCOUNTING & PURCHASING/ DEPUTY TREASURER	1.00	1.00	1.00	1.00	1.00
PAYROLL & BENEFITS COORDINATOR	1.00	1.00	1.00	1.00	1.00
SENIOR ACCOUNTANT	0.00	1.00	1.00	1.00	1.00
ACCOUNTANT	1.00	0.00	0.00	0.00	0.00
ACCOUNTING ASSISTANT	1.00	1.00	1.00	1.00	1.00
UTILITY BILLING SPECIALIST	0.00	0.00	0.00	1.00	1.00
ACCOUNTING & PURCHASING	4.00	4.00	4.00	5.00	5.00
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR	1.00	1.00	1.00	1.00	1.00
BUDGET & FINANCE COORDINATOR	1.00	0.00	0.00	0.00	0.00
BUDGET ANALYST	1.00	1.00	1.00	1.00	1.00
FINANCE	3.00	2.00	2.00	2.00	2.00
RISK MANGER	1.00	1.00	1.00	1.00	1.00
MUNICIPAL MUTUAL INSURANCE	1.00	1.00	1.00	1.00	1.00
TOTAL FINANCE & ADMINISTRATIVE SERVICES DEPARTMENT	22.25	21.35	21.50	20.35	20.50



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<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
POLICE CHIEF	1.00	1.00	1.00	1.00	1.00
POLICE INSPECTOR	0.00	0.00	0.00	0.00	0.00
DEPUTY POLICE CHIEF	1.00	1.00	1.00	0.00	0.00
POLICE CAPTAIN	1.00	1.00	1.00	0.00	0.00
ADMINISTRATIVE ASSISTANT II PT	0.50	0.75	0.75	0.75	0.75
TRANSCRIPTIONIST/PAYROLL PT	0.50	0.50	0.50	0.50	0.00
POLICE ADMINISTRATION	4.00	4.25	4.25	2.25	1.75
POLICE CAPTAIN	1.00	1.00	1.00	1.00	1.00
LIEUTENANT	0.00	0.00	0.00	3.00	3.00
SERGEANT	9.00	9.00	9.00	9.00	9.00
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	4.00	4.00	4.00	4.00	4.00
PATROL OFFICER	43.00	43.00	43.00	42.00	42.00
PATROL OFFICER - GRANT	2.00	2.00	2.00	2.00	2.00
SCHOOL RESOURCE OFFICER	2.50	3.00	3.00	3.00	3.00
PATROL	61.50	62.00	62.00	64.00	64.00
POLICE CAPTAIN	1.00	1.00	1.00	1.00	1.00
LIEUTENANT OF DETECTIVES	0.00	0.00	0.00	1.00	1.00
SERGEANT	1.00	1.00	1.00	0.00	0.00
DETECTIVE	4.00	4.00	4.00	6.00	6.00
DRUG & GANG UNIT	3.00	3.00	3.00	0.00	0.00
VIOLENT CRIMES INTERDICTION TEAM	0.00	0.00	0.00	2.00	2.00
ROTATING DETECTIVE	1.00	1.00	1.00	0.00	0.00
CHILD MALTREATMENT	0.00	0.00	0.00	1.00	1.00
TASK FORCE OFFICER	1.00	1.00	1.00	1.00	1.00
EVIDENCE CUSTODIAN	1.00	1.00	1.00	1.00	1.00
CRIME ANALYST	0.00	0.00	0.00	1.00	1.00
SPECIAL OPERATIONS	12.00	12.00	12.00	14.00	14.00
COURT OFFICER	1.00	1.00	1.00	0.00	0.00
SPECIAL SERVICES COORDINATOR PT	0.50	0.50	0.50	0.50	0.50
POLICE SUPPORT SERVICES	1.50	1.50	1.50	0.50	0.50
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICER	1.00	1.00	1.00	1.00	1.00
FLEET & FACILITY	1.00	1.00	1.00	1.00	1.00
DIRECTOR OF SUPPORT SERVICES	1.00	1.00	1.00	1.00	1.00
RECORDS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
RECORDS CLERK	4.00	4.00	4.00	3.00	3.00
TRANSCRIPTIONIST/PAYROLL PT	0.00	0.00	0.00	0.00	0.50
RECORDS CLERK PT	4.66	4.41	4.41	4.91	4.91
RECORDS	10.66	10.41	10.41	9.91	10.41
TOTAL POLICE DEPARTMENT	90.66	91.16	91.16	91.66	91.66



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<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
ASSISTANT FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT II	1.00	1.00	1.00	1.00	1.00
FIRE ADMINISTRATION	3.00	3.00	3.00	3.00	3.00
DEPUTY FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
FIRE INSPECTORS PT	1.10	1.10	1.10	1.10	0.50
FIRE INSPECTION COORDINATOR	0.50	0.50	0.50	0.63	0.75
INSPECTOR CASUAL	0.14	0.14	0.26	0.00	0.58
FIRE INSPECTION & PREVENTION	2.74	2.74	2.86	2.73	2.83
FIRE CAPTAIN	3.00	3.00	3.00	3.00	3.00
LIEUTENANT	8.00	6.00	6.00	6.00	6.00
ACTING LIEUTENANT	7.00	12.00	12.00	12.00	12.00
FIRE FIGHTER	20.00	18.50	19.50	20.00	20.00
MOTOR PUMP OPERATOR	4.00	3.00	3.00	3.00	3.00
FIRE MECHANIC MASTER	1.00	1.00	1.00	1.00	1.00
FIRE MECHANIC	2.00	2.00	2.00	2.00	2.00
FIRE FIGHTING & RESCUE	45.00	45.50	46.50	47.00	47.00
DEPUTY FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
BUSINESS SERVICES COORDINATOR	1.00	1.00	1.00	1.00	1.00
FIRE FIGHTER	7.00	7.00	7.00	7.00	7.00
AMBULANCE	9.00	9.00	9.00	9.00	9.00
FIRE FIGHTER	5.00	1.50	3.00	3.00	0.00
FIRE FIGHTER HALF YEAR	0.00	1.50	0.50	0.00	0.00
SAFER GRANT	5.00	3.00	3.50	3.00	0.00
TOTAL FIRE DEPARTMENT	64.74	63.24	64.86	64.73	61.83



Beloit

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<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
COMMUNITY DEVELOPMENT DIRECTOR	1.00	1.00	1.00	1.00	1.00
DIRECTOR OF PLANNING & BUILDING	1.00	1.00	1.00	1.00	1.00
LEAD BUILDING OFFICIAL	1.00	1.00	1.00	1.00	1.00
BUILDING OFFICIAL	1.00	1.00	1.00	1.00	1.00
PLUMBING INSPECTOR	1.00	1.00	1.00	1.00	1.00
PLANNER II	0.00	0.00	0.00	0.00	1.00
PLANNER I	1.00	1.00	1.00	1.00	0.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	0.00	0.00
ADMINISTRATIVE ASSISTANT I PT	0.00	0.00	0.00	0.50	0.50
PLANNING & BUILDING SERVICES	7.00	7.00	7.00	6.50	6.50
DIRECTOR OF COMMUNITY & HOUSING SERVICES	1.00	1.00	1.00	1.00	1.00
INSPECTION OFFICIAL	4.00	4.00	5.00	4.00	4.00
LEAD INSPECTION OFFICIAL	1.00	1.00	1.00	1.00	1.00
COMPLIANCE SPECIALIST	0.00	0.00	0.00	1.00	1.00
INSPECTION OFFICIAL PT	0.50	0.50	0.00	0.00	0.00
HOUSING REHAB CONSTRUCTION SPECIALIST	1.00	1.00	1.00	1.00	1.00
HOUSING REHAB FINANCIAL SPECIALIST	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
COMMUNITY & HOUSING SERVICES	9.50	9.50	10.00	10.00	10.00
TOTAL COMMUNITY DEVELOPMENT DEPARTMENT	16.50	16.50	17.00	16.50	16.50
EXECUTIVE DIRECTOR OF BHA	1.00	1.00	1.00	1.00	1.00
INSPECTION OFFICIAL	1.00	1.00	1.00	1.00	1.00
HOUSING PROGRAMS MANAGER	1.00	1.00	1.00	1.00	1.00
SENIOR ACCOUNTANT	1.00	1.00	1.00	1.00	1.00
MAINTENANCE SPECIALIST	2.00	2.00	2.00	2.00	2.00
PROPERTY OPERATIONS COORDINATOR	1.00	0.00	0.00	0.00	0.00
HOUSING SPECIALIST	2.00	2.00	2.00	2.00	2.00
PUBLIC HOUSING COORDINATOR	1.00	1.00	1.00	1.00	1.00
SPECIAL PROGRAMS ADMINISTRATOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
BELOIT HOUSING AUTHORITY	12.00	11.00	11.00	11.00	11.00
TOTAL BELOIT HOUSING AUTHORITY	12.00	11.00	11.00	11.00	11.00



Beloit

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<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
CUSTODIAN II	1.00	1.00	1.00	1.00	1.00
CUSTODIAN I PART TIME	0.50	0.50	0.50	0.50	0.50
BUILDINGS AND GROUNDS MAINTENANCE	1.50	1.50	1.50	1.50	1.50
TOTAL BUILDINGS & GROUNDS MAINTENANCE DIVISION	1.50	1.50	1.50	1.50	1.50
PUBLIC WORKS DIRECTOR	1.00	1.00	1.00	1.00	1.00
CITY ENGINEER	1.00	1.00	1.00	1.00	1.00
ENGINEER - SPECIALTY	3.00	3.00	3.00	3.00	3.00
GIS SPECIALIST	2.00	2.00	2.00	2.00	2.00
ENGINEERING TECHNICIAN	3.00	3.00	3.00	3.00	3.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	0.00	0.00
INTERN COLLEGE	0.50	0.50	0.50	0.50	0.50
ENGINEERING	11.50	11.50	11.50	10.50	10.50
MPO COORDINATOR	1.00	1.00	1.00	1.00	1.00
MPO TRAFFIC ENGINEERING	1.00	1.00	1.00	1.00	1.00
TOTAL ENGINEERING DIVISION	12.50	12.50	12.50	11.50	11.50
DIRECTOR OF OPERATIONS (DPW)	1.00	1.00	1.00	0.00	0.00
STREETS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
DPW/FORESTRY OPERATIONS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	2.00	2.00	2.00	2.00	2.00
CUSTODIAN I - PT	0.50	0.50	0.50	0.50	0.50
STREETS SEASONAL	3.08	3.67	3.67	3.67	3.67
DPW OPERATIONS	8.58	9.17	9.17	8.17	8.17
PURCHASING/INVENTORY SPECIALIST	1.00	1.00	1.00	1.00	1.00
CENTRAL STORES	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	17.00	17.00	17.00	16.00	16.00
STREET/R.O.W. OPERATIONS	17.00	17.00	17.00	16.00	16.00
FLEET MANAGER	1.00	1.00	1.00	1.00	1.00
MECHANIC	4.00	4.00	4.00	4.00	4.00
FLEET OPERATION/MAINTENANCE	5.00	5.00	5.00	5.00	5.00
SAFETY & SUSTAINABILITY COORDINATOR	1.00	1.00	1.00	1.00	1.00
SOLID WASTE COLLECTOR	7.00	7.00	8.00	7.00	6.00
SOLID WASTE COLLECTOR CASUAL	0.00	1.00	0.00	0.00	0.00
SOLID WASTE	8.00	9.00	9.00	8.00	7.00
SOLID WASTE COLLECTOR	5.00	5.00	4.00	5.00	5.00
SOLID WASTE COLLECTOR CASUAL	0.00	1.00	0.00	0.00	0.00
RECYCLING	5.00	6.00	4.00	5.00	5.00
TOTAL DPW OPERATIONS DIVISION	44.58	47.17	45.17	43.17	42.17



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<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
DIRECTOR OF PARKS & LEISURE SERVICES	1.00	1.00	1.00	1.00	1.00
PARKS & CEMETERY SUPERVISOR	1.00	1.00	1.00	1.00	1.00
HORTICULTURALIST SPECIALIST	1.00	1.00	1.00	1.00	1.00
MAINTENANCE SPECIALIST	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	3.00	3.00	2.00	2.00	2.00
GROUNDS MAINTENANCE OPERATOR	3.00	3.00	4.00	4.00	4.00
ADMINISTRATIVE ASSISTANT I PT	0.50	0.50	0.50	0.50	0.50
PARKS SEASONAL	6.50	6.50	6.50	6.50	6.50
PARKS OPERATION	17.00	17.00	17.00	17.00	17.00
RECREATION SUPERVISOR	1.00	1.00	1.00	1.00	1.00
RECREATION COORDINATOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
RECREATION SEASONAL	5.85	5.60	5.60	5.60	5.60
RECREATION OPERATIONS	8.85	8.60	8.60	8.60	8.60
RECREATION SEASONAL	3.26	3.00	3.00	3.00	3.00
KRUEGER POOL	3.26	3.00	3.00	3.00	3.00
SENIOR CENTER COORDINATOR	1.00	1.00	1.00	1.00	1.00
CASUAL	0.00	0.20	0.50	0.50	0.50
GRINNELL SENIOR CENTER	1.00	1.20	1.50	1.50	1.50
MAINTENANCE SPECIALIST	1.00	1.00	1.00	1.00	1.00
EDWARDS PAVILION/ICE ARENA	1.00	1.00	1.00	1.00	1.00
GOLF & HORTICULTURE SUPERVISOR	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	1.00	1.00	1.00	0.00	0.00
GOLF COURSE SEASONAL	3.40	3.77	3.44	4.23	4.23
GOLF COURSE	5.40	5.77	5.44	5.23	5.23
ADMINISTRATIVE ASSISTANT I PT	0.50	0.50	0.50	0.50	0.50
CEMETERY COORDINATOR	1.00	1.00	1.00	1.00	1.00
CEMETERIES	1.50	1.50	1.50	1.50	1.50
TOTAL PARKS & LEISURE SERVICES DIVISION	38.01	38.07	38.04	37.83	37.83



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<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
DIRECTOR OF WATER RESOURCES	1.00	1.00	1.00	1.00	1.00
PUBLIC WORKS SUPERVISOR	1.00	1.00	1.00	0.00	0.00
COLLECTION SYSTEM SUPERVISOR	0.00	1.00	1.00	1.00	1.00
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	1.00	1.00	1.00	1.00	1.00
WATER/WASTEWATER OPERATOR	3.00	3.00	3.00	4.00	4.00
INSTRUMENTATION & CONTROL TECH	2.00	1.00	1.00	1.00	1.00
ENVIRONMENTAL TECHNICIAN	1.00	2.00	2.00	1.00	1.00
LAB TECHNICIAN	1.00	0.00	0.00	0.00	0.00
CUSTODIAN I	1.00	1.00	1.00	1.00	1.00
WPCF SEASONAL	1.16	1.16	1.16	1.16	1.16
OPERATIONS WPCF	12.16	12.16	12.16	11.16	11.16
ENVIRONMENTAL COORDINATOR	1.00	1.00	1.00	1.00	1.00
ENVIRONMENTAL SPECIALIST	3.00	3.00	3.00	3.00	3.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
PRETREATMENT WPCF	5.00	5.00	5.00	5.00	5.00
EQUIPMENT OPERATOR	4.00	4.00	4.00	4.00	4.00
COLLECTIONS/PUMPING STATION WPCF	4.00	4.00	4.00	4.00	4.00
MAINTENANCE SPECIALIST	6.00	6.00	6.00	7.00	7.00
PLANT MAINTENANCE WPCF	6.00	6.00	6.00	7.00	7.00
ENGINEER - SPECIALTY	1.00	1.00	1.00	1.00	1.00
SANITARY SEWER CLEANER	0.00	0.00	0.00	0.00	0.00
WATER SEASONAL	0.38	0.38	0.38	0.38	0.38
STORM WATER UTILITY	1.38	1.38	1.38	1.38	1.38
WATER UTILITY SUPERVISOR	1.00	1.00	1.00	1.00	1.00
WATER/WASTER OPERATOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	3.00	3.00	3.00	3.00	3.00
WATER SEASONAL	0.86	0.86	0.86	0.86	3.36
WATER UTILITY	6.86	6.86	6.86	6.86	9.36
TOTAL WATER RESOURCES DIVISION	35.40	35.40	35.40	35.40	37.90
BUS DRIVER	11.00	11.00	11.00	11.00	11.00
PT BUS DRIVER	4.50	4.50	4.50	4.50	4.50
TRANSIT DRIVERS	15.50	15.50	15.50	15.50	15.50
GENERAL MECHANIC II/BUS DRIVER	2.00	2.00	2.00	2.00	2.00
TRANSIT FLEET	2.00	2.00	2.00	2.00	2.00
DIRECTOR OF TRANSIT	1.00	1.00	1.00	1.00	1.00
TRANSIT SUPERVISOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
TRANSIT ADMINISTRATION	3.00	3.00	3.00	3.00	3.00
TOTAL TRANSIT DIVISION	20.50	20.50	20.50	20.50	20.50
TOTAL DEPARTMENT OF PUBLIC WORKS	152.49	155.14	153.11	149.90	151.40



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<i>Department/Division</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>
LIBRARY DIRECTOR	1.00	1.00	1.00	1.00	1.00
HEAD OF ADULT SERVICES	1.00	1.00	1.00	1.00	1.00
HEAD OF TECHNICAL SERVICES	1.00	1.00	1.00	1.00	1.00
HEAD OF YOUTH SERVICES	1.00	1.00	1.00	1.00	1.00
BUSINESS MANAGER LIBRARY	1.00	1.00	1.00	1.00	1.00
ASSOCIATE LIBRARIAN	3.00	3.00	3.00	3.00	3.00
CIRCULATION SERVICES MANAGER	1.00	1.00	1.00	1.00	1.00
IT MANAGER	1.00	1.00	1.00	1.00	1.00
LIBRARY TECHNICIAN	2.00	2.00	2.00	2.00	2.00
CUSTODIAL AIDE	1.00	1.00	1.00	1.00	1.00
LIBRARIAN	1.00	1.00	1.00	1.00	1.00
LIBRARY ASSISTANT PT	3.93	4.88	4.25	4.06	4.06
ASSOCIATE LIBRARIAN PART TIME	2.00	2.00	2.00	2.00	2.00
LIBRARY TECHNICIAN PT	0.50	0.00	0.00	0.00	0.00
ADMINISTRATIVE SECRETARY PT	0.50	0.50	0.50	0.50	0.50
SENIOR PAGE	0.50	0.50	0.50	0.63	0.63
OUTREACH & COMMUNICATIONS COORDINATOR	0.00	0.00	0.50	0.30	0.30
LIBRARY MONITORS	0.81	0.98	0.97	0.84	0.84
ASSOCIATE LIBRARIAN CASUAL	2.21	1.98	2.24	2.16	2.16
LIBRARY PAGES	2.14	2.01	1.27	1.70	1.70
COMPUTER ASSISTANT	0.75	0.75	0.75	0.75	0.75
LIBRARY	27.34	27.60	26.98	26.94	26.94
MANAGER	0.00	0.00	0.00	1.00	1.00
ASSISTANT MANAGER	0.00	0.00	0.00	1.00	1.00
BARISTAS/COOKS	0.00	0.00	0.00	1.35	1.35
CASHIERS	0.00	0.00	0.00	1.13	1.13
PREP COOK	0.00	0.00	0.00	0.79	0.79
BAKER	0.00	0.00	0.00	0.45	0.45
THE BLENDER	0.00	0.00	0.00	5.72	5.72
TOTAL LIBRARY DEPARTMENT	27.34	27.60	26.98	32.66	32.66
GRAND TOTAL FTE	403.48	404.99	402.61	404.40	405.05



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2018 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
Color Code:				
General Fund (GF)				
Special Revenue Fund (SRF)				
Enterprise Fund (EF)				
CIP Fund				
Internal Service Fund (ISF)				
CITY MANAGER	1.00	FT	GF - City Manager	70%
			ISF - Insurance	5%
			EF - Wastewater	12%
			EF - Water Utility	10%
			SRF - Solid Waste	3%
DIRECTOR OF STRATEGIC COMMUNICATIONS	1.00	FT	GF - City Manager	100%
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.00	FT	GF - City Manager	100%
INTERN	0.25	Casual	GF - City Manager	100%
CITY MANAGER	3.25			
CITY ATTORNEY	1.00	FT	GF - City Attorney	100%
ASSISTANT CITY ATTORNEY	1.00	FT	GF - City Attorney	100%
PARALEGAL/INVESTIGATOR	1.00	FT	GF - City Attorney	100%
LEGAL ASSISTANT	1.00	FT	GF - City Attorney	100%
CITY ATTORNEY	4.00			
DIRECTOR OF INFORMATION TECHNOLOGY	1.00	FT	GF - Information Technology	80%
			EF - Wastewater	10%
			EF - Water Utility	10%
INFORMATION TECHNOLOGY SUPERVISOR	1.00	FT	GF - Information Technology	80%
			EF - Wastewater	10%
			EF - Water Utility	10%
INFORMATION TECHNOLOGY TECHNICIAN	1.00	FT	GF - Information Technology	60%
			EF - Wastewater	20%
			EF - Water Utility	20%
NETWORK/APPLICATIONS ANALYST	1.00	FT	GF - Information Technology	60%
			EF - Wastewater	20%
			EF - Water Utility	20%
UTILITIES NETWORK/APPLICATIONS ANALYST	1.00	FT	EF - Wastewater	50%
			EF - Water Utility	50%
INFORMATION TECHNOLOGY	5.00			
DIRECTOR OF HUMAN RESOURCES	1.00	FT	GF - Human Resources	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
BENEFITS COORDINATOR	1.00	FT	ISF - Health Insurance	100%
SEASONAL	0.25	Casual	GF - Human Resources	100%
HUMAN RESOURCES	2.25			
ECONOMIC DEVELOPMENT DIRECTOR	1.00	FT	GF - Economic Development	100%
EXECUTIVE DIRECTOR OF THE DBA	1.00	FT	GF - Economic Development	40%
			Downtown Beloit Association	60%
ADMINISTRATIVE ASSISTANT III	1.00	FT	GF - Economic Development	100%
ECONOMIC DEVELOPMENT	3.00			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

Department/Division	FY 2018 FTE Equivalent	Position Status	Budgeted Fund	Percentage Allocated
CITY CLERK/TREASURER	1.00	FT	GF - City Clerk/Treasurer	50%
			EF - Wastewater	20%
			EF - Water Utility	20%
			SRF - Solid Waste	10%
DEPUTY CITY CLERK	1.00	FT	GF - City Clerk/Treasurer	100%
CLERK SPECIALIST	1.00	FT	GF - City Clerk/Treasurer	100%
ACCOUNT SPECIALIST	1.00	FT	GF - City Clerk/Treasurer	10%
			EF - Wastewater	35%
			EF - Water Utility	35%
			SRF - Solid Waste	20%
COLLECTION CLERK	2.00	FT	GF - City Clerk/Treasurer	10%
			EF - Wastewater	40%
			EF - Water Utility	40%
			SRF - Solid Waste	10%
CASUAL	0.30	Casual	GF - City Clerk/Treasurer	100%
CITY CLERK/TREASURER	6.30			
COURT ADMINISTRATOR	1.00	FT	GF - Municipal Court	100%
MUNICIPAL COURT JUDGE	0.20	PT	GF - Municipal Court	100%
COURT CLERK	2.00	FT	GF - Municipal Court	100%
COURT COLLECTION OFFICER	0.60	PT	GF - Municipal Court	100%
COURT ATTENDANTS	0.40	Casual	GF - Municipal Court	100%
MUNICIPAL COURT	4.20			
PROPERTY APPRAISER	1.00	FT	GF - City Assessor	100%
ASSESSMENT TECHNICIAN	1.00	FT	GF - City Assessor	100%
CITY ASSESSOR	2.00			
DIRECTOR OF ACCOUNTING & PURCHASING/ DEPUTY TREASURER	1.00	FT	GF - Accounting & Purchasing	25%
			EF - Wastewater	25%
			EF - Water Utility	25%
			EF - Transit	5%
			SRF - Solid Waste	5%
			SRF - CDBG	10%
			ISF - Fleet	5%
PAYROLL/BENEFITS COORDINATOR	1.00	FT	GF - Accounting & Purchasing	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
SENIOR ACCOUNTANT	1.00	FT	GF - Accounting & Purchasing	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
ACCOUNTING ASSISTANT	1.00	FT	GF - Accounting & Purchasing	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
UTILITY BILLING SPECIALIST	1.00	FT	EF - Wastewater	50%
			EF - Water Utility	50%
ACCOUNTING & PURCHASING	5.00			
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR	1.00	FT	GF - Finance	80%
			EF - Cemeteries	3%
			EF - Wastewater	7%
			EF - Storm Water Utility	3%
			EF - Water Utility	7%
BUDGET ANALYST	1.00	FT	GF - Finance	80%
			EF - Cemeteries	3%
			EF - Wastewater	7%
			EF - Storm Water Utility	3%
			EF - Water Utility	7%
FINANCE	2.00			
RISK MANAGER	1.00	FT	SRF - Municipal Mutual Insurance	100%
MUNICIPAL MUTUAL INSURANCE	1.00			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2018 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
POLICE CHIEF	1.00	FT	GF - Police Administration	100%
POLICE INSPECTOR	0.00	FT	GF - Police Administration	100%
ADMINISTRATIVE ASSISTANT II PT	0.75	PT	GF - Police Administration	100%
POLICE ADMINISTRATION	1.75			
POLICE CAPTAIN	1.00	FT	GF - Patrol	100%
LIEUTENANT	3.00	FT	GF - Patrol	200%
SERGEANT	9.00	FT	GF - Patrol	100%
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	4.00	FT	GF - Patrol	100%
PATROL OFFICER	42.00	FT	GF - Patrol	100%
PATROL OFFICER - GRANT	2.00	FT	SRF - Police Grants	100%
SCHOOL RESOURCE OFFICER	3.00	FT	SRF - Police Grants	100%
PATROL	64.00			
POLICE CAPTAIN	1.00	FT	GF - Special Operations	100%
LIEUTENANT OF DETECTIVES	1.00	FT	GF - Special Operations	100%
DETECTIVE	6.00	FT	GF - Special Operations	100%
VIOLENT CRIMES INTERDICTION TEAM	2.00	FT	GF - Special Operations	100%
CHILD MALTREATMENT	1.00	FT	GF - Special Operations	100%
TASK FORCE OFFICER	1.00	FT	GF - Special Operations	100%
CRIME ANALYST	1.00	FT	GF - Special Operations	100%
EVIDENCE CUSTODIAN	1.00	FT	GF - Special Operations	100%
SPECIAL OPERATIONS	14.00			
SPECIAL SERVICES COORDINATOR PT	0.50	PT	GF - Support Services	72%
			SRF - Police Grants	28%
POLICE SUPPORT SERVICES	0.50			
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICER	1.00	FT	GF - Police Fleet & Facility	100%
FLEET & FACILITY	1.00			
DIRECTOR OF SUPPORT SERVICES	1.00	FT	GF - Records	100%
RECORDS SUPERVISOR	1.00	FT	GF - Records	100%
RECORDS CLERK	3.00	FT	GF - Records	100%
TRANSCRIPTIONIST/PAYROLL PT	0.50	PT	GF - Records	100%
RECORDS CLERK PT	4.91	PT	GF - Records	100%
RECORDS	10.41			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2018 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
FIRE CHIEF	1.00	FT	GF - Fire Administration	100%
ASSISTANT FIRE CHIEF	1.00	FT	GF - Fire Administration	100%
ADMINISTRATIVE ASSISTANT II	1.00	FT	GF - Fire Administration	100%
FIRE ADMINISTRATION	3.00			
DEPUTY FIRE CHIEF	1.00	FT	GF - Fire Inspection & Prevention	100%
FIRE INSPECTORS PT	0.50	PT	GF - Fire Inspection & Prevention	100%
FIRE INSPECTION COORDINATOR	0.75	PT	GF - Fire Inspection & Prevention	100%
INSPECTOR CASUAL	0.58	Casual	GF - Fire Inspection & Prevention	200%
FIRE INSPECTION & PREVENTION	2.83			
FIRE CAPTAIN	3.00	FT	GF - Fire Fighting & Rescue	100%
LIEUTENANT	6.00	FT	GF - Fire Fighting & Rescue	100%
ACTING LIEUTENANT	12.00	FT	GF - Fire Fighting & Rescue	100%
FIRE FIGHTER	20.00	FT	GF - Fire Fighting & Rescue	100%
MOTOR PUMP OPERATOR	3.00	FT	GF - Fire Fighting & Rescue	100%
FIRE MECHANIC MASTER	1.00	FT	GF - Fire Fighting & Rescue	100%
FIRE MECHANIC	2.00	FT	GF - Fire Fighting & Rescue	100%
FIRE FIGHTING & RESCUE	47.00			
DEPUTY FIRE CHIEF	1.00	FT	EF - Ambulance	100%
BUSINESS SERVICES COORDINATOR	1.00	FT	EF - Ambulance	100%
FIRE FIGHTER	7.00	FT	EF - Ambulance	100%
AMBULANCE	9.00			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2018 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
COMMUNITY DEVELOPMENT DIRECTOR	1.00	FT	GF - Planning & Building Services	75%
			SRF - CDBG	25%
DIRECTOR OF PLANNING & BUILDING	1.00	FT	GF - Planning & Building Services	100%
LEAD BUILDING OFFICIAL	1.00	FT	GF - Planning & Building Services	100%
BUILDING OFFICIAL	1.00	FT	GF - Planning & Building Services	100%
PLUMBING INSPECTOR	1.00	FT	GF - Planning & Building Services	100%
PLANNER II	1.00	FT	GF - Planning & Building Services	100%
ADMINISTRATIVE ASSISTANT I PT	0.50	PT	GF - Community & Housing Services	100%
PLANNING & BUILDING SERVICES	6.50			
DIRECTOR OF COMMUNITY & HOUSING SERVICES	1.00	FT	GF - Community & Housing Services	55%
			SRF - CDBG	45%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	51%
			GF - Fire Inspection & Prevention	34%
			SRF - CDBG	15%
COMPLIANCE SPECIALIST	1.00	FT	GF - Community & Housing Services	50%
			SRF - CDBG	50%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	30%
			SRF - CDBG	70%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	98%
			SRF - CDBG	2%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	55%
			SRF - CDBG	45%
LEAD INSPECTION OFFICIAL	1.00		GF - Community & Housing Services	25%
			SRF - CDBG	75%
HOUSING REHAB CONSTRUCTION SPECIALIST	1.00	FT	SRF - CDBG	100%
HOUSING REHAB FINANCIAL SPECIALIST	1.00	FT	SRF - CDBG	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - Community & Housing Services	100%
COMMUNITY & HOUSING SERVICES	10.00			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2018 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
CUSTODIAN II	1.00	FT	GF - City Hall	100%
CUSTODIAN I PART TIME	0.50	PT	GF - City Hall	100%
BUILDINGS AND GROUNDS MAINTENANCE	1.50			
PUBLIC WORKS DIRECTOR	1.00	FT	CIP - Engineering	10%
			EF - Wastewater	30%
			EF - Water Utility	30%
			EF - Storm Water	15%
			SRF - Solid Waste	15%
CITY ENGINEER	1.00	FT	GF - Engineering	15%
			CIP - Engineering	65%
			SRF - MPO	5%
			EF - Water Utility	5%
			EF - Storm Water	10%
ENGINEER - SPECIALTY	1.00	FT	GF - Engineering	5%
			SRF - MPO	20%
			CIP - Engineering	75%
ENGINEER - SPECIALTY	1.00	FT	GF - Engineering	15%
			ET - Water Utility	15%
			CIP - Engineering	70%
ENGINEERING TECHNICIAN	2.00	FT	GF - Engineering	10%
			ET - Wastewater	50%
			CIP - Engineering	40%
ENGINEERING TECHNICIAN	1.00	FT	EF - Wastewater	60%
			CIP - Engineering	35%
			GF - Engineering	5%
ENGINEER - SPECIALTY	1.00	FT	GF - Housing & Community Services	20%
			CIP - Engineering	80%
GIS SPECIALIST	1.00	FT	ET - Wastewater	50%
			ET - Water Utility	50%
GIS SPECIALIST	1.00	FT	GF - Engineering	15%
			ET - Wastewater	20%
			ET - Water Utility	15%
			SRF - MPO	5%
			CIP - Engineering	45%
INTERN COLLEGE	0.50	Seasonal	CIP - Engineering	100%
ENGINEERING	10.50			
MPO COORDINATOR/TRANSPORTATION	1.00	FT	SRF - MPO	100%
MPO TRAFFIC ENGINEERING	1.00			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2018 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
STREETS SUPERVISOR	1.00	FT	GF - DPW Operations	50%
			ET - Storm Water Utility	30%
			ET - Wastewater	20%
DPW/FORESTRY OPERATIONS SUPERVISOR	1.00	FT	GF - DPW Operations	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - DPW Operations	50%
			SRF - Solid Waste	50%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - DPW Operations	90%
			ET - Storm Water Utility	10%
CUSTODIAN I - PT	0.50	PT	GF - DPW Operations	100%
STREETS SEASONAL	3.67	Casual	GF - DPW Operations	100%
DPW OPERATIONS		8.17		
PURCHASING/INVENTORY SPECIALIST	1.00	FT	GF - Central Stores	40%
			ISF - Fleet	30%
			ET - Storm Water Utility	30%
CENTRAL STORES		1.00		
EQUIPMENT OPERATOR	9.00	FT	GF - Streets/ROW	100%
EQUIPMENT OPERATOR	4.00	FT	GF - Streets/ROW	20%
			ET - Storm Water Utility	80%
EQUIPMENT OPERATOR	2.00	FT	GF - Streets/ROW	85%
			ET - Storm Water Utility	15%
EQUIPMENT OPERATOR	1.00	FT	GF - Streets/ROW	90%
			ET - Storm Water Utility	10%
STREET/R.O.W. OPERATIONS		16.00		
FLEET MANAGER	1.00	FT	ISF - Fleet	100%
MECHANIC	4.00	FT	ISF - Fleet	100%
FLEET OPERATION/MAINTENANCE		5.00		
SAFETY & SUSTAINABILITY COORDINATOR	1.00	FT	SRF - Solid Waste	50%
			SRF - Recycling	50%
SOLID WASTE COLLECTOR	6.00	FT	SRF - Solid Waste	100%
			SOLID WASTE	
SOLID WASTE COLLECTOR	5.00	FT	SRF - Recycling	100%
			RECYCLING	



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

Department/Division	FY 2018		Budgeted Fund	Percentage Allocated
	FTE Equivalent	Position Status		
DIRECTOR OF PARKS & LEISURE SERVICES	1.00	FT	GF - Parks	75%
			EF - Golf	10%
			EF - Cemeteries	15%
PARKS & CEMETERY SUPERVISOR	1.00	FT	GF - Parks	80%
			ET - Cemeteries	10%
			ET - Storm Water Utility	10%
HORTICULTURALIST SPECIALIST	1.00	FT	GF - Parks	100%
MAINTENANCE SPECIALIST	1.00	FT	GF - Parks	90%
			GF - Pool	10%
EQUIPMENT OPERATOR	1.00	FT	GF - Parks	100%
EQUIPMENT OPERATOR	1.00	FT	GF - Parks	60%
			GF - Snow	40%
GROUNDS MAINTENANCE OPERATOR	3.00	FT	GF - Parks	100%
GROUNDS MAINTENANCE OPERATOR	1.00	FT	GF - Parks	80%
			EF - Cemeteries	20%
ADMINISTRATIVE ASSISTANT I PT	0.50	PT	GF - Parks	100%
PARKS SEASONAL	6.50	Casual	GF - Parks	100%
PARKS OPERATION	17.00			
RECREATION SUPERVISOR	1.00	FT	GF - Recreation	90%
			GF - Ice Arena	10%
RECREATION COORDINATOR	1.00	FT	GF - Recreation	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - Recreation	100%
RECREATION SEASONAL	5.60	Casual	GF - Recreation	100%
RECREATION OPERATIONS	8.60			
RECREATION SEASONAL	3.00	Casual	GF - Pool	100%
KRUEGER POOL	3.00			
SENIOR CENTER COORDINATOR	1.00	FT	GF - Grinnell Hall	100%
SEASONAL	0.50	Casual	GF - Grinnell Hall	100%
GRINNELL SENIOR CENTER	1.50			
MAINTENANCE SPECIALIST	1.00	FT	GF - Ice Arena / Edward's Pavilion	40%
			GF - Recreation	10%
			GF - Grinnell Hall	20%
			GF - Rotary River Center	10%
			GF - Pool	20%
EDWARDS PAVILION/ICE ARENA	1.00			
GOLF & HORTICULTURE SUPERVISOR	1.00	FT	EF - Golf	25%
			EF - Storm Water Utility	25%
			GF - Parks	50%
GOLF COURSE SEASONAL	4.23	Seasonal	EF - Golf	100%
GOLF COURSE	5.23			
ADMINISTRATIVE ASSISTANT I PT	0.50	PT	EF - Cemeteries	100%
CEMETERY COORDINATOR	1.00	FT	EF - Cemeteries	65%
			GF - Parks	35%
CEMETERIES	1.50			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2018 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
DIRECTOR OF WATER RESOURCES	1.00	FT	EF - Wastewater	40%
			EF - Water Utility	50%
			EF - Storm Water Utility	10%
COLLECTION SYSTEM SUPERVISOR	1.00	FT	EF - Wastewater	100%
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	1.00	FT	EF - Wastewater	100%
WATER/WASTEWATER OPERATOR	4.00	FT	EF - Wastewater	100%
INSTRUMENTATION & CONTROL TECH	1.00	FT	EF - Wastewater	80%
			EF - Water Utility	20%
ENVIRONMENTAL TECHNICIAN	1.00	FT	EF - Wastewater	100%
CUSTODIAN I	1.00	FT	EF - Wastewater	100%
WPCF SEASONAL	1.16	Casual	EF - Wastewater	100%
OPERATIONS WPCF	11.16			
ENVIRONMENTAL COORDINATOR	1.00	FT	EF - Wastewater	95%
			EF - Water Utility	5%
ENVIRONMENTAL TECHNICIAN	3.00	FT	EF - Wastewater	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Wastewater	90%
			EF - Water Utility	10%
PRETREATMENT WPCF	5.00			
EQUIPMENT OPERATOR	4.00	FT	EF - Wastewater	100%
COLLECTIONS/PUMPING STATION WPCF	4.00			
MAINTENANCE SPECIALIST	6.00	FT	EF - Wastewater	100%
MAINTENANCE SPECIALIST	1.00	FT	EF - Wastewater	80%
			EF - Water Utility	20%
PLANT MAINTENANCE WPCF	7.00			
ENGINEER - SPECIALTY	1.00	FT	EF - Storm Water Utility	45%
			EF - Wastewater	45%
			EF - Water Utility	10%
WATER SEASONAL	0.38	Casual	EF - Storm Water Utility	100%
STORM WATER UTILITY	1.38			
WATER UTILITY SUPERVISOR	1.00	FT	EF - Water Utility	100%
WATER/WASTER OPERATOR	1.00	FT	EF - Water Utility	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Water Utility	100%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility	100%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility	70%
			EF - Wastewater	30%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility	75%
			EF - Wastewater	25%
WATER SEASONAL	3.36	Seasonal	EF - Water Utility	100%
WATER UTILITY	9.36			
BUS DRIVER	11.00	FT	EF - Transit	100%
PT BUS DRIVER	4.50	PT	EF - Transit	100%
TRANSIT DRIVERS	15.50			
GENERAL MECHANIC II/BUS DRIVER	2.00	FT	EF - Transit	100%
TRANSIT FLEET	2.00			
DIRECTOR OF TRANSIT	1.00	FT	EF - Transit	100%
TRANSIT SUPERVISOR	1.00	FT	EF - Transit	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Transit	100%
TRANSIT ADMINISTRATION	3.00			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2018</i>		<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
	<i>FTE Equivalent</i>	<i>Position Status</i>		
LIBRARY DIRECTOR	1.00	FT	SRF - Library	100%
HEAD OF ADULT SERVICES	1.00	FT	SRF - Library	100%
HEAD OF TECHNICAL SERVICES	1.00	FT	SRF - Library	100%
HEAD OF YOUTH SERVICES	1.00	FT	SRF - Library	100%
BUSINESS MANAGER LIBRARY	1.00	FT	SRF - Library	100%
ASSOCIATE LIBRARIAN	3.00	FT	SRF - Library	100%
CIRCULATION SERVICES MANAGER	1.00	FT	SRF - Library	100%
IT MANAGER	1.00	FT	SRF - Library	100%
LIBRARY TECHNICIAN	2.00	FT	SRF - Library	100%
CUSTODIAL AIDE	1.00	FT	SRF - Library	100%
LIBRARIAN	1.00	FT	SRF - Library	100%
LIBRARY ASSISTANT PT	4.06	PT	SRF - Library	100%
ASSOCIATE LIBRARIAN PART TIME	2.00	PT	SRF - Library	100%
ADMINISTRATIVE SECRETARY PT	0.50	Casual	SRF - Library	100%
SENIOR PAGE	0.63	Casual	SRF - Library	100%
OUTREACH & COMMUNICATIONS COORDINATOR	0.30	Casual	SRF - Library	100%
LIBRARY MONITORS	0.84	Casual	SRF - Library	100%
ASSOCIATE LIBRARIAN CASUAL	2.16	Casual	SRF - Library	100%
LIBRARY PAGES	1.70	Casual	SRF - Library	100%
COMPUTER ASSISTANT	0.75	Casual	SRF - Library	100%
LIBRARY	26.94			
MANAGER	1.00	FT	SRF - Library	100%
ASSISTANT MANAGER	1.00	FT	SRF - Library	100%
BARISTAS/COOKS	1.35	PT	SRF - Library	100%
CASHIERS	1.13	PT	SRF - Library	100%
PREP COOK	0.79	PT	SRF - Library	100%
BAKER	0.45	PT	SRF - Library	100%
THE BLENDER	5.72			



Beloit

WISCONSIN

2018 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
CITY MANAGER				
CITY MANAGER	FT	NON	NEGOTIATED	
DIRECTOR OF STRATEGIC COMMUNICATIONS	FT	NON	\$46,769	\$70,207
EXECUTIVE ADMINISTRATIVE ASSISTANT	FT	NON	\$40,780	\$61,169
CITY ATTORNEY				
CITY ATTORNEY	FT	NON	\$92,489	\$152,607
ASSISTANT CITY ATTORNEY	FT	NON	\$65,793	\$108,569
PARALEGAL/INVESTIGATOR	FT	NON	\$49,083	\$73,675
LEGAL ASSISTANT	FT	NON	\$40,780	\$61,169
ECONOMIC DEVELOPMENT				
ECONOMIC DEVELOPMENT DIRECTOR	FT	NON	\$88,179	\$145,460
EXECUTIVE DIRECTOR OF THE DBA	FT	NON	\$51,500	\$77,249
ADMINISTRATIVE ASSISTANT III	FT	NON	\$38,782	\$58,227
INFORMATION TECHNOLOGY				
DIRECTOR OF INFORMATION TECHNOLOGY	FT	NON	\$69,052	\$113,930
INFORMATION TECHNOLOGY SUPERVISOR	FT	NON	\$54,127	\$81,243
INFORMATION TECHNOLOGY TECHNICIAN	FT	NON	\$44,563	\$66,844
NETWORK/APPLICATIONS ANALYST	FT	NON	\$49,083	\$73,675
UTILITIES NETWORK/APPLICATIONS ANALYST	FT	NON	\$49,083	\$73,675
HUMAN RESOURCES				
DIRECTOR OF HUMAN RESOURCES	FT	NON	\$69,052	\$113,930
BENEFITS COORDINATOR	FT	NON	\$40,780	\$61,169
CITY CLERK/TREASURER				
CITY CLERK/TREASURER	FT	NON	\$59,698	\$98,479
CLERK SPECIALIST	FT	NON	\$36,996	\$55,493
ACCOUNT SPECIALIST	FT	NON	\$36,996	\$55,493
COLLECTIONS CLERK	FT	NON	\$33,527	\$50,344
MUNICIPAL COURT				
MUNICIPAL COURT ADMINISTRATOR	FT	NON	\$49,083	\$73,675
COURT CLERK	FT	NON	\$35,209	\$52,865
WARRANT OFFICER	PT	NON	\$16.93	\$25.42
CITY ASSESSOR				
PROPERTY APPRAISER	FT	NON	\$44,563	\$66,844
ASSESSMENT TECHNICIAN	FT	NON	\$36,996	\$55,493
ACCOUNTING & PURCHASING				
DIRECTOR OF ACCOUNTING & PURCHASING/ DEPUTY				
TREASURER	FT	NON	\$59,698	\$98,479
SENIOR ACCOUNTANT	FT	NON	\$46,769	\$70,208
PAYROLL & BENEFITS COORDINATOR	FT	NON	\$44,563	\$66,844
UTILITY BILLING SPECIALIST	FT	NON	\$36,996	\$55,493
ACCOUNTING ASSISTANT	FT	NON	\$33,527	\$50,344
FINANCE				
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR	FT	NON	\$92,489	\$152,607
BUDGET ANALYST	FT	NON	\$44,563	\$66,844
INSURANCE/RISK MANAGEMENT				
RISK MANAGER	FT	NON	\$49,082	\$73,675



Beloit

WISCONSIN

2018 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
POLICE ADMINISTRATION				
POLICE CHIEF	FT	NON	\$92,489	\$152,607
POLICE INSPECTOR	FT		\$0	\$0
ADMINISTRATIVE ASSISTANT II PT	PT	NON	\$17.78	\$26.67
PATROL				
POLICE CAPTAIN	FT	NON	\$76,093	\$125,596
LIEUTENANT	FT	NON	\$61,610	\$81,810
SERGEANT	FT	BPSA	\$70,498	\$79,633
PATROL OFFICER	FT	BPPA	\$45,212	\$67,533
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	FT	NON	\$38,782	\$58,227
SCHOOL RESOURCE OFFICER	FT	BPPA	\$45,322	\$67,864
SUPPORT SERVICES COORDINATOR	PT	NON	\$19.61	\$29.12
SPECIAL OPERATIONS				
POLICE CAPTAIN	FT	NON	\$76,093	\$125,596
LIEUTENANT OF DETECTIVES	FT	NON	\$62,640	\$103,315
DETECTIVE	FT	BPPA	\$46,265	\$68,365
ROTATING DETECTIVE	FT	BPPA	\$46,265	\$68,365
DRUG & GANG UNIT	FT	BPPA	\$45,765	\$67,864
TASK FORCE OFFICER	FT	BPPA	\$45,765	\$67,864
EVIDENCE CUSTODIAN	FT	NON	\$36,996	\$55,493
CRIME ANALYST	FT	NON	\$33,527	\$50,344
FLEET & FACILITY				
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICER	FT	NON	\$38,782	\$58,227
RECORDS				
DIRECTOR OF SUPPORT SERVICES	FT	NON	\$51,500	\$77,249
RECORDS SUPERVISOR	FT	NON	\$46,769	\$70,208
RECORDS CLERK	FT	NON	\$33,527	\$50,344
TRANSCRIPTIONIST/PAYROLL PT	PT	NON	\$16.93	\$25.42
RECORDS CLERK PT	PT	NON	\$16.12	\$24.20



Beloit

WISCONSIN

2018 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
FIRE ADMINISTRATION				
FIRE CHIEF	FT	NON	\$92,489	\$152,607
ASSISTANT FIRE CHIEF	FT	NON	\$79,982	\$132,007
ADMINISTRATIVE ASSISTANT II	FT	NON	\$36,996	\$55,493
FIRE INSPECTION & PREVENTION				
DEPUTY FIRE CHIEF	FT	NON	\$76,093	\$125,596
FIRE INSPECTION COORDINATOR	PT	NON	\$19.60	\$29.41
FIRE INSPECTOR PT	PT	NON	\$18.64	\$27.99
FIRE FIGHTING & RESCUE				
FIRE CAPTAIN	FT	583	\$74,204	\$74,204
FIRE MECHANIC MASTER	FT	583	\$74,204	\$74,204
LIEUTENANT	FT	583	\$70,720	\$70,720
FIRE MECHANIC	FT	583	\$70,720	\$70,720
ACTING LIEUTENANT	FT	583	\$64,870	\$64,870
MOTOR PUMP OPERATOR	FT	583	\$62,790	\$62,790
DEPUTY FIRE CHIEF	FT	NON	\$76,093	\$125,596
FIRE FIGHTER	FT	583	\$43,983	\$61,568
AMBULANCE				
DEPUTY FIRE CHIEF	FT	NON	\$76,093	\$125,596
BUSINESS SERVICES COORDINATOR	FT	NON	\$44,563	\$66,844
FIRE FIGHTER	FT	583	\$43,983	\$61,568



Beloit

WISCONSIN

2018 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
PLANNING & BUILDING SERVICES				
COMMUNITY DEVELOPMENT DIRECTOR	FT	NON	\$88,179	\$145,460
DIRECTOR OF PLANNING & BUILDING	FT	NON	\$59,698	\$98,479
LEAD BUILDING OFFICIAL	FT	NON	\$54,127	\$81,243
BUILDING OFFICIAL	FT	NON	\$51,500	\$77,249
PLUMBING INSPECTOR	FT	NON	\$51,500	\$77,249
PLANNER II	FT	NON	\$49,083	\$73,675
ADMINISTRATIVE ASSISTANT I PT	PT	NON	\$16.93	\$25.42
COMMUNITY & HOUSING SERVICES				
DIRECTOR OF COMMUNITY & HOUSING SERVICES	FT	NON	\$59,698	\$98,479
HOUSING REHAB CONSTRUCTION SPECIALIST	FT	NON	\$49,083	\$73,675
HOUSING REHAB FINANCIAL SPECIALIST	FT	NON	\$44,563	\$66,844
LEAD INSPECTION OFFICIAL	FT	NON	\$40,376	\$60,564
INSPECTION OFFICIAL	FT	NON	\$38,782	\$58,227
COMPLIANCE SPECIALIST	FT	NON	\$35,209	\$52,865
ADMINISTRATIVE ASSISTANT I	FT	NON	\$35,209	\$52,865
BELOIT HOUSING AUTHORITY				
EXECUTIVE DIRECTOR OF BHA	FT	NON	\$62,640	\$103,315
INSPECTION OFFICIAL	FT	NON	\$38,782	\$58,227
HOUSING PROGRAMS MANAGER	FT	NON	\$49,083	\$73,675
ACCOUNTANT	FT	NON	\$44,563	\$66,844
MAINTENANCE SPECIALIST	FT	NON	\$38,782	\$58,227
PROPERTY OPERATIONS COORDINATOR	FT	NON	\$44,563	\$66,844
HOUSING SPECIALIST	FT	NON	\$40,780	\$61,169
PUBLIC HOUSING COORDINATOR	FT	NON	\$40,780	\$61,169
SPECIAL PROGRAMS ADMINISTRATOR	FT	NON	\$40,780	\$61,169
ADMINISTRATIVE ASSISTANT I	FT	NON	\$35,209	\$52,865



Beloit

WISCONSIN

2018 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
BUILDINGS & GROUNDS MAINTENANCE				
CUSTODIAN II	FT	NON	\$27,642	\$41,515
CUSTODIAN I PART TIME	FT	NON	\$12.63	\$18.95
ENGINEERING				
PUBLIC WORKS DIRECTOR	FT	NON	\$92,489	\$152,607
CITY ENGINEER	FT	NON	\$83,975	\$138,523
ENGINEER - SPECIALTY	FT	NON	\$59,698	\$98,479
GIS SPECIALIST	FT	NON	\$46,769	\$70,208
ENGINEERING TECHNICIAN	FT	NON	\$40,780	\$61,169
MPO TRAFFIC ENGINEERING				
MPO COORDINATOR	FT	NON	\$56,859	\$85,342
DPW OPERATIONS				
STREETS SUPERVISOR	FT	NON	\$54,127	\$81,243
DPW/FORESTRY OPERATIONS SUPERVISOR	FT	NON	\$54,127	\$81,243
ADMINISTRATIVE ASSISTANT I	FT	NON	\$35,209	\$52,865
CUSTODIAN I - PT	PT	NON	\$12.63	\$18.95
CENTRAL STORES				
PURCHASING/INVENTORY SPECIALIST	FT	NON	\$44,563	\$66,844
STREET/R.O.W. OPERATIONS				
EQUIPMENT OPERATOR	FT	NON	\$36,996	\$55,493
FLEET OPERATION/MAINTENANCE				
FLEET MANAGER	FT	NON	\$54,127	\$81,243
MECHANIC	FT	NON	\$40,780	\$61,169
SOLID WASTE				
SAFETY & SUSTAINABILITY COORDINATOR	FT	NON	\$56,859	\$85,342
SOLID WASTE COLLECTOR	FT	NON	\$36,996	\$55,493



Beloit

WISCONSIN

2018 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
PARKS OPERATION				
DIRECTOR OF PARKS & LEISURE SERVICES	FT	NON	\$65,793	\$108,569
PARKS & CEMETERY SUPERVISOR	FT	NON	\$54,127	\$81,243
MAINTENANCE SPECIALIST	FT	NON	\$38,782	\$58,227
HORTICULTURALIST SPECIALIST	FT	NON	\$38,782	\$58,227
EQUIPMENT OPERATOR	FT	NON	\$36,996	\$55,493
GROUND MAINTENANCE OPERATOR	FT	NON	\$33,527	\$50,344
ADMINISTRATIVE ASSISTANT I PT	PT	NON	\$16.93	\$25.42
RECREATION OPERATIONS				
RECREATION SUPERVISOR	FT	NON	\$54,127	\$81,243
RECREATION COORDINATOR	FT	NON	\$49,083	\$73,675
ADMINISTRATIVE ASSISTANT I	FT	NON	\$35,209	\$52,865
GRINNELL SENIOR CENTER				
SENIOR CENTER COORDINATOR	FT	NON	\$40,780	\$61,169
EDWARDS PAVILION/ICE ARENA				
MAINTENANCE SPECIALIST	FT	NON	\$38,782	\$58,227
GOLF COURSE				
GOLF & HORTICULTURE SUPERVISOR	FT	NON	\$54,127	\$81,243
CEMETERIES				
CEMETERY COORDINATOR	FT	NON	\$40,780	\$61,169
ADMINISTRATIVE ASSISTANT I PT	PT	NON	\$16.93	\$25.42
OPERATIONS WPCF				
DIRECTOR OF WATER RESOURCES	FT	NON	\$69,052	\$113,930
COLLECTION SYSTEM SUPERVISOR	FT	NON	\$54,127	\$81,243
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	FT	NON	\$54,127	\$81,243
INSTRUMENTATION & CONTROL TECH	FT	NON	\$40,780	\$61,169
WATER/WASTEWATER OPERATOR	FT	NON	\$38,782	\$58,227
ENVIRONMENTAL TECHNICIAN	FT	NON	\$40,780	\$61,169
CUSTODIAN I	FT	NON	\$26,276	\$39,413
PRETREATMENT WPCF				
ENVIRONMENTAL COORDINATOR	FT	NON	\$56,859	\$85,342
ENVIRONMENTAL SPECIALIST	FT	NON	\$44,563	\$66,844
ENVIRONMENTAL TECHNICIAN	FT	NON	\$40,780	\$61,169
ADMINISTRATIVE ASSISTANT I	FT	NON	\$35,209	\$52,865
COLLECTIONS/PUMPING STATION WPCF				
ENGINEER - SPECIALTY	FT	NON	\$59,698	\$98,479
EQUIPMENT OPERATOR	FT	NON	\$36,996	\$55,493
PLANT MAINTENANCE WPCF				
MAINTENANCE SPECIALIST	FT	NON	\$38,782	\$58,227
STORM WATER				
ENGINEER - SPECIALTY	FT	NON	\$59,698	\$98,479



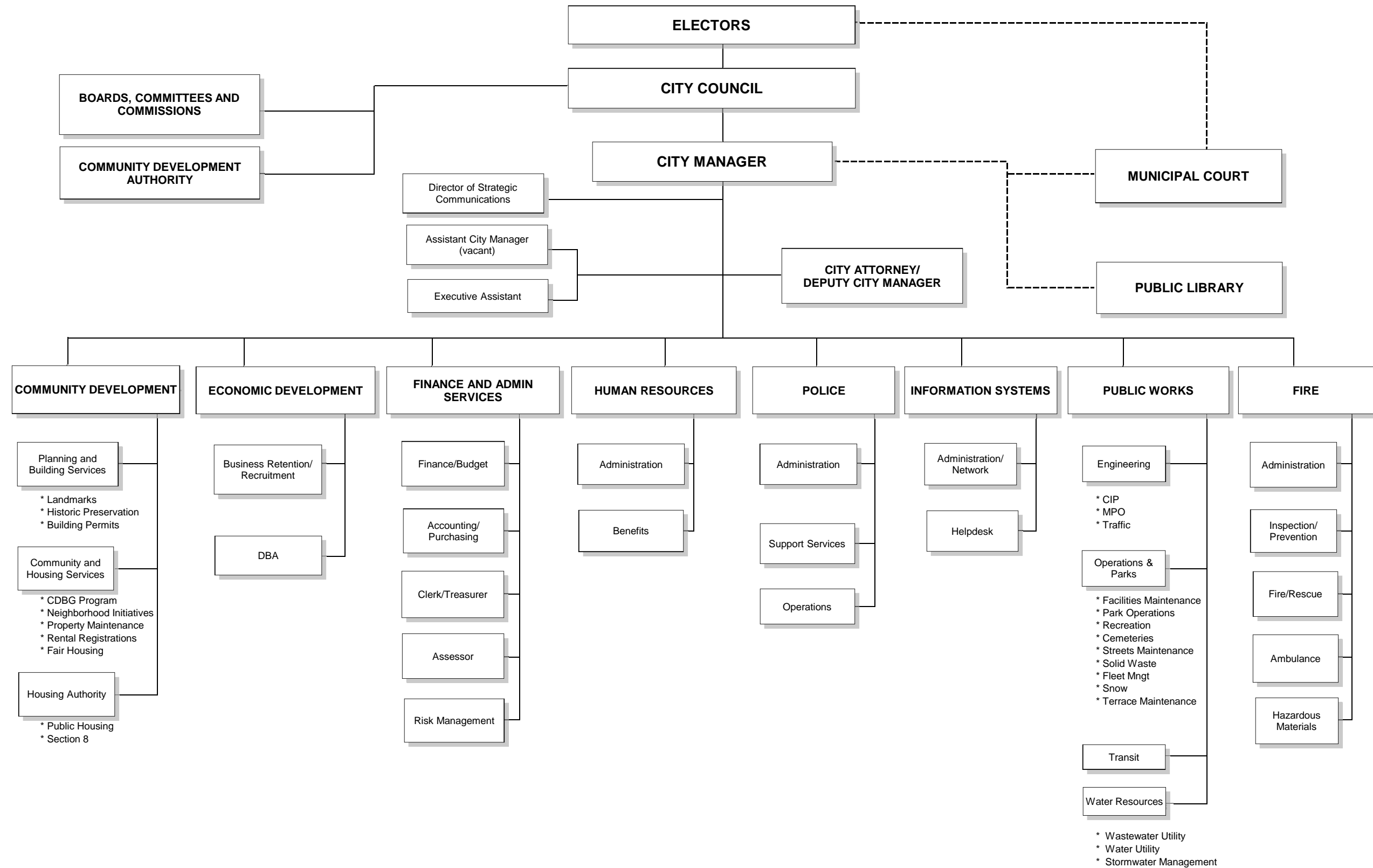
Beloit

WISCONSIN

2018 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
TRANSIT DRIVERS				
BUS DRIVER	FT	643	\$40,705	\$49,795
PT BUS DRIVER	PT	643	\$13.80	\$17.66
TRANSIT FLEET				
GENERAL MECHANIC II/BUS DRIVER	FT	643	\$44,575	\$53,435
TRANSIT ADMINISTRATION				
DIRECTOR OF TRANSIT	FT	NON	\$65,793	\$108,569
TRANSIT SUPERVISOR	FT	NON	\$54,127	\$81,243
OFFICE COORDINATOR	FT	643	\$35,526	\$44,221
WATER UTILITY				
WATER UTILITY SUPERVISOR	FT	NON	\$54,127	\$81,243
WATER/WASTEWATER OPERATOR	FT	NON	\$38,782	\$57,650
EQUIPMENT OPERATOR	FT	NON	\$36,996	\$55,493
ADMINISTRATIVE ASSISTANT I	FT	NON	\$35,209	\$52,865
LIBRARY				
LIBRARY DIRECTOR	FT	LIBR	\$75,246	\$108,344
HEAD OF ADULT SERVICES	FT	LIBR	\$52,531	\$75,648
HEAD OF TECHNICAL SERVICES	FT	LIBR	\$52,531	\$75,648
HEAD OF YOUTH SERVICES	FT	LIBR	\$52,531	\$75,648
BUSINESS MANAGER LIBRARY	FT	LIBR	\$50,065	\$72,078
CIRCULATION SERVICES MANAGER	FT	LIBR	\$50,065	\$72,078
IT MANAGER	FT	LIBR	\$50,065	\$72,078
LIBRARIAN	PT	LIBR	\$41,580	\$59,869
ASSOCIATE LIBRARIAN	FT	LIBR	\$35,909	\$51,730
LIBRARY TECHNICIAN	FT	LIBR	\$30,974	\$44,587
CUSTODIAL AIDE	FT	LIBR	\$26,796	\$38,890
ASSOCIATE LIBRARIAN PART TIME	PT	LIBR	\$17.27	\$24.87
LIBRARY TECHNICIAN PT	PT	LIBR	\$15.04	\$21.65
LIBRARY ASSISTANT PT	PT	LIBR	\$13.68	\$19.72
ADMINISTRATIVE SECRETARY PT	PT	LIBR	\$15.67	\$22.56
SENIOR PAGE	PT	LIBR	\$9.76	\$14.07

CITY OF БЕЛОIT, WISCONSIN ORGANIZATIONAL CHART 2018



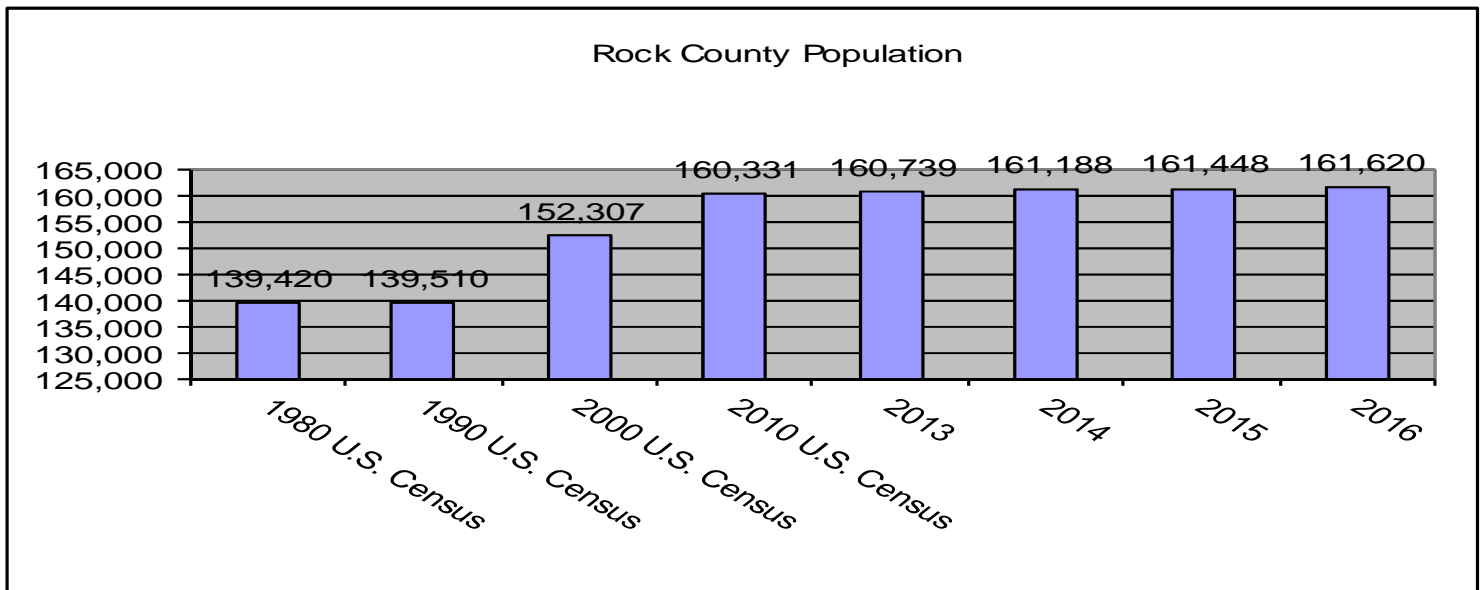
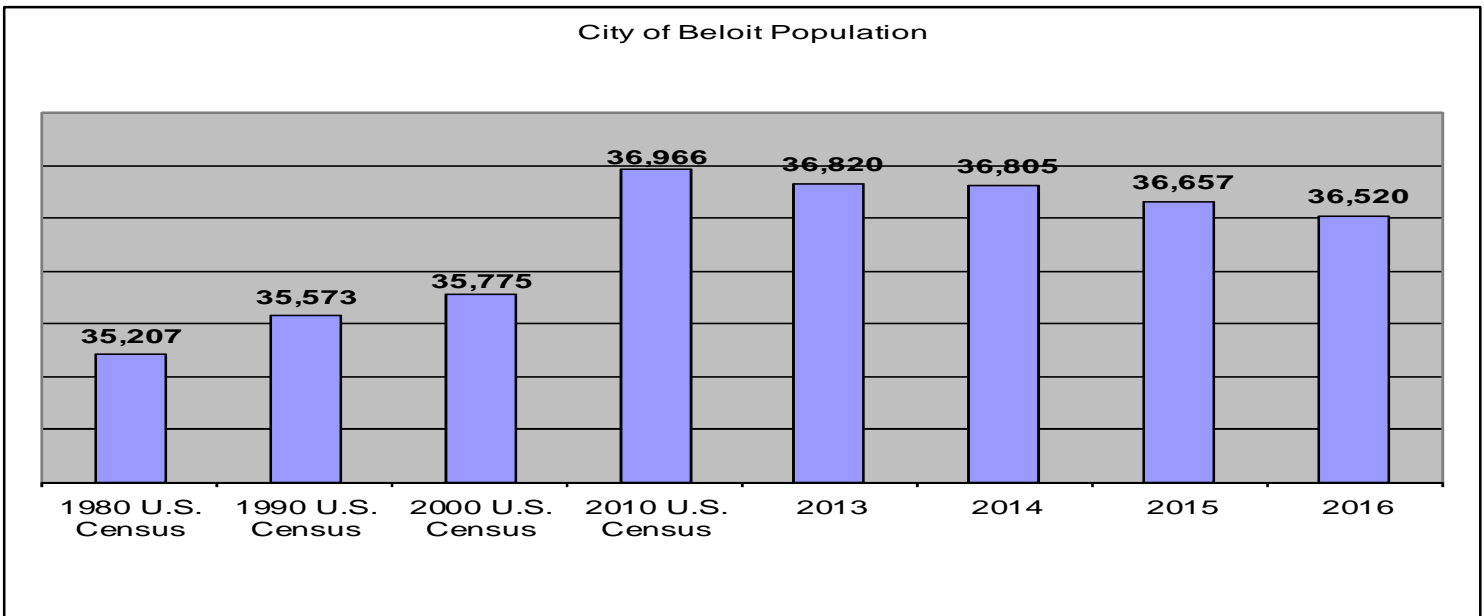
COMMUNITY INFORMATION

Population

The 2010 population for Beloit, from the 2010 Census is 36,966. The population of Rock County and the City of Beloit in the last four censuses are presented below.

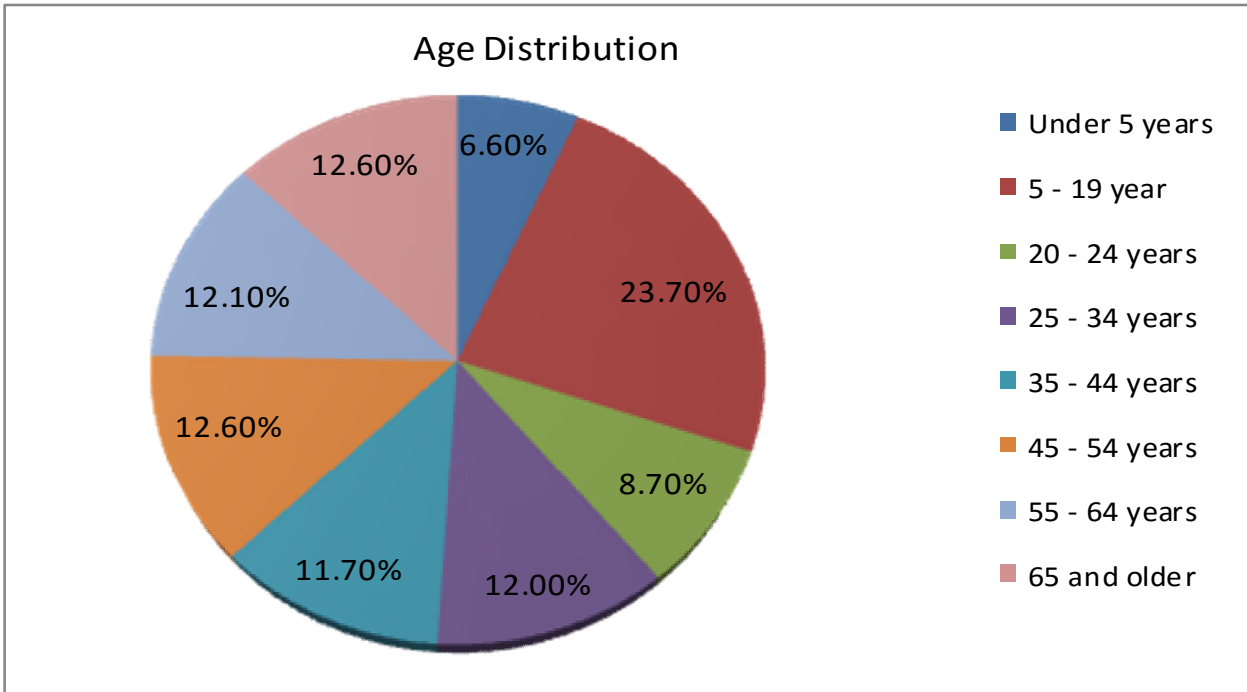
(Source United States Census Bureau 2010)

	<u>Rock County</u>	<u>City of Beloit</u>
1980 U.S. Census	139,420	35,207
1990 U.S. Census	139,510	35,573
2000 U.S. Census	152,307	35,775
2010 U.S. Census	160,331	36,966
2013	160,739	36,820
2014	161,188	36,805
2015	161,448	36,657
2016	161,620	36,520

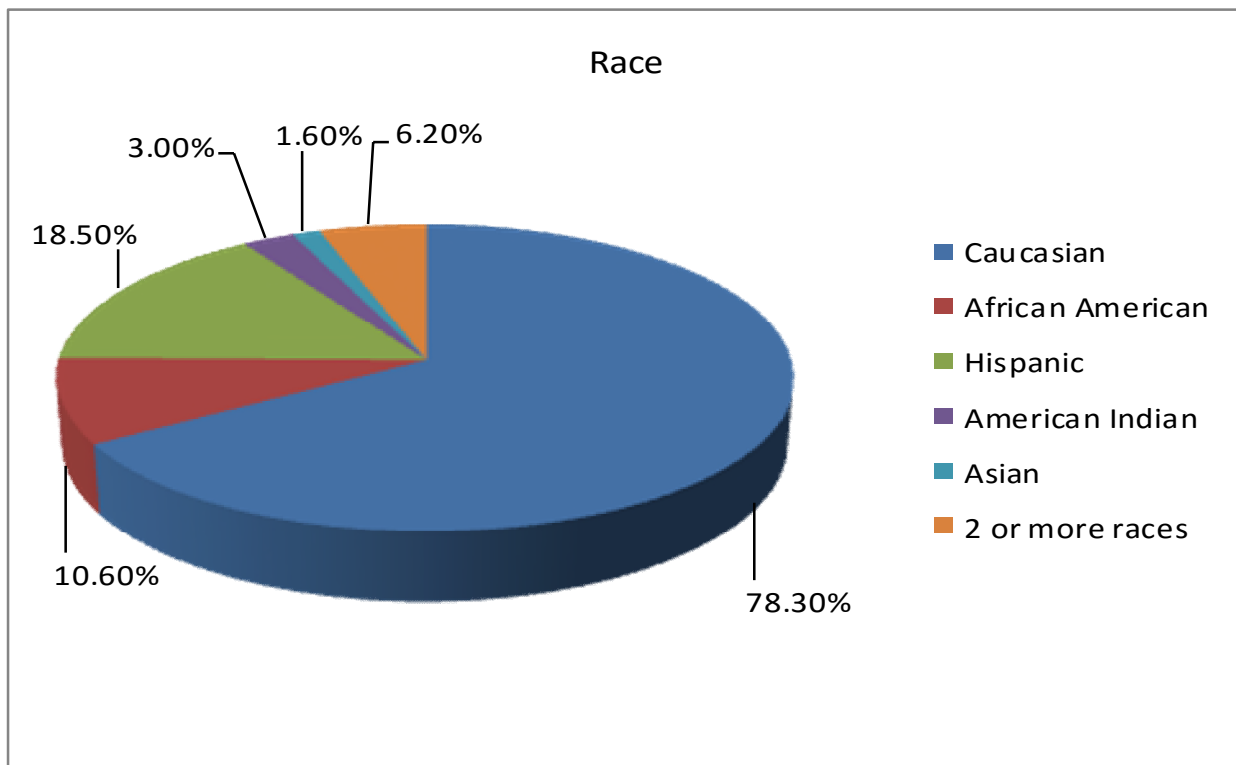


The City of Beloit's median age is 34.

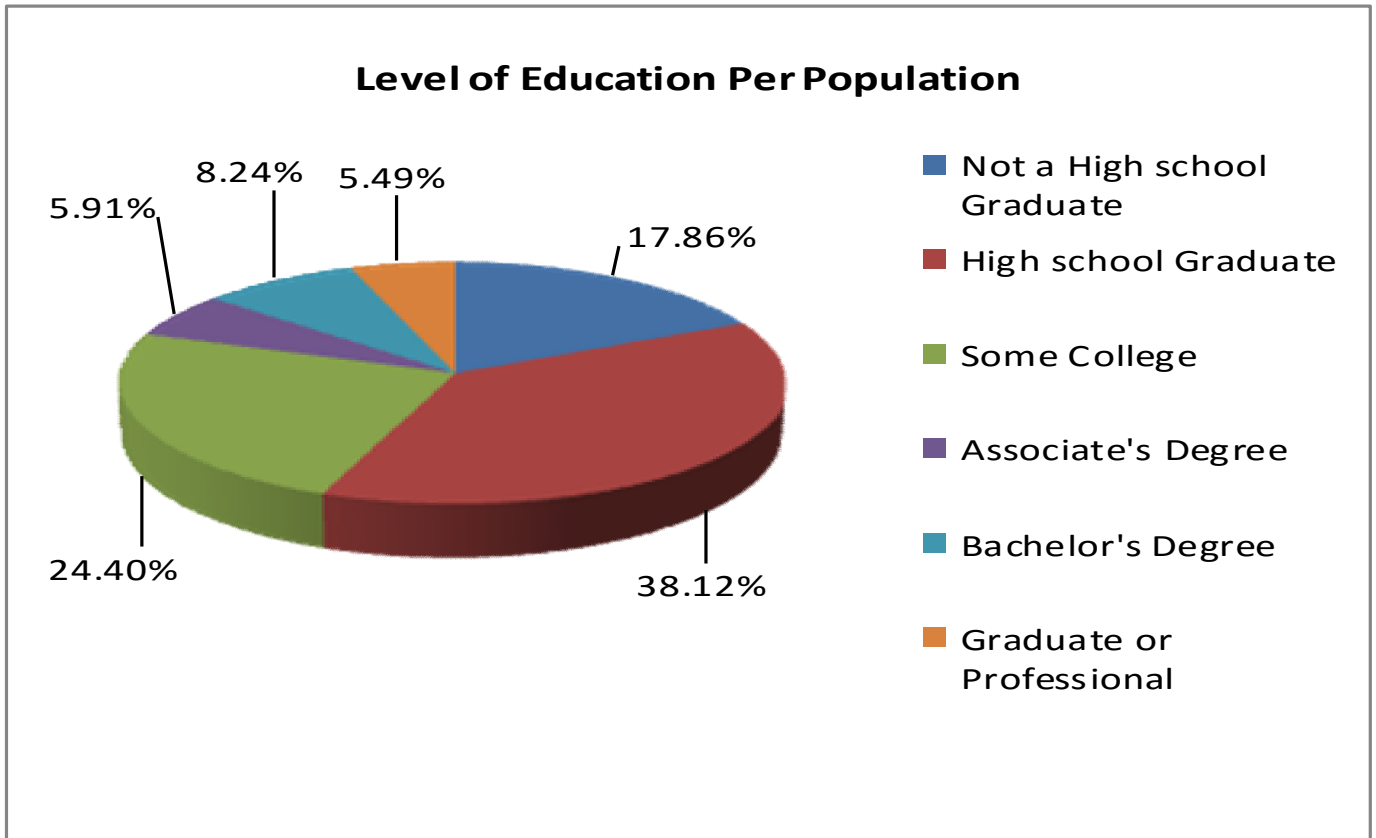
(Source United States Census Bureau 2011-2015 American Community Survey)



(Source United States Census Bureau 2011-2015 American Community Survey)



(Source United States Census Bureau 2011-2015 American Community Survey)



(Source United States Census Bureau 2011-2015 American Community Survey)

The City of Beloit has ten schools, and is home to three colleges, Beloit College, Blackhawk Technical College and University of Wisconsin Center Rock County.

HOUSING INFORMATION

Median Household Income: \$37,500

Per Capita Income: \$18,635

Average Household Income: \$48,777

2011-2015 HOUSEHOLD BY INCOME

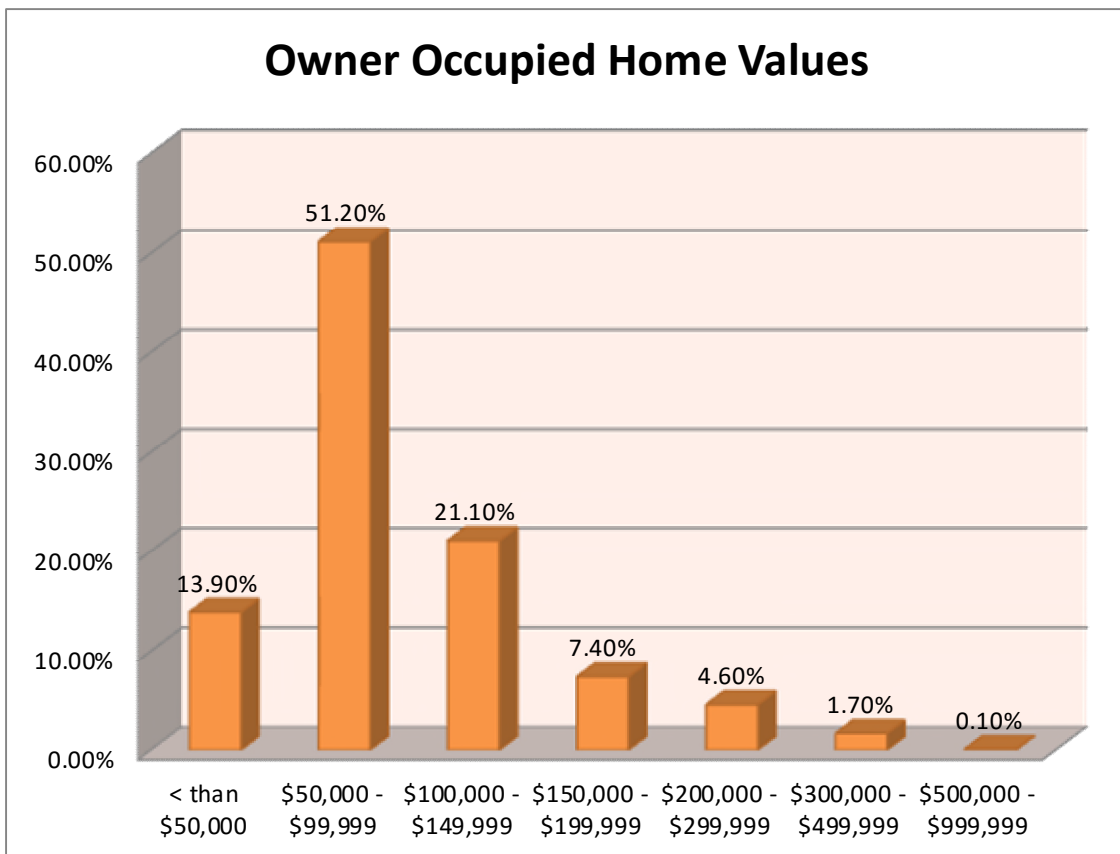
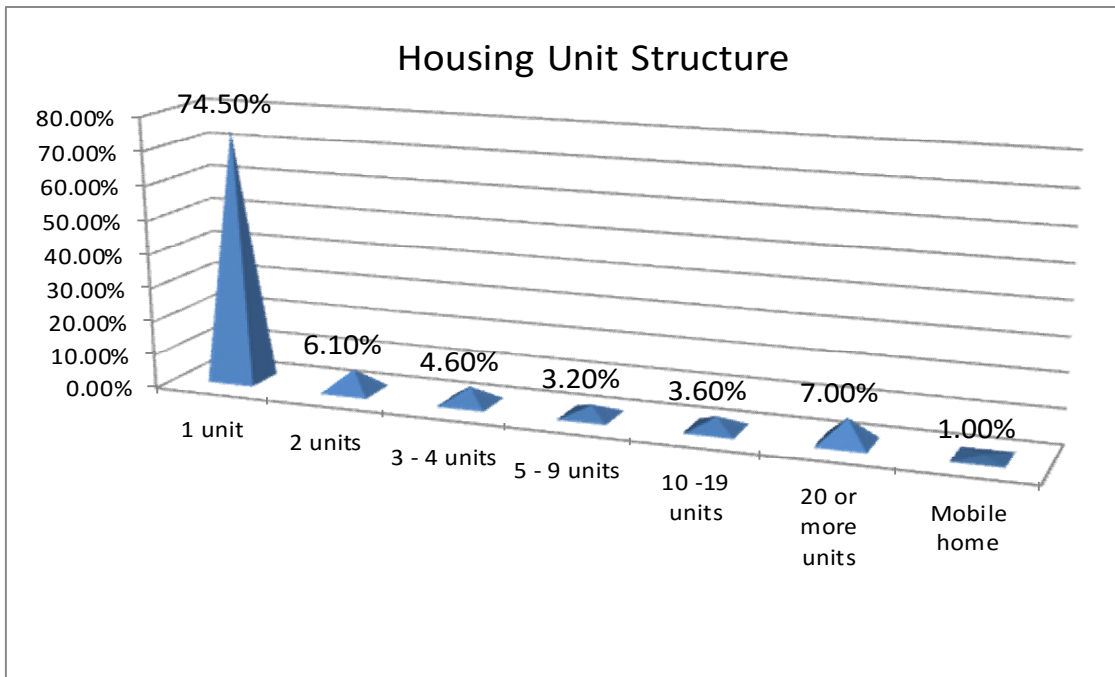
Total Households 13,978

< \$10,000	10.00%
\$10,000 to \$14,999	7.00%
\$15,000 to \$24,999	15.10%
\$25,000 to \$34,999	14.10%
\$35,000 to \$49,999	17.60%
\$50,000 to \$74,999	18.40%
\$75,000 to \$99,999	8.10%
\$100,000 to \$149,999	6.80%
\$150,000 to \$199,999	1.90%
\$200,000 +	1.00%

Median Home Value: \$90,300

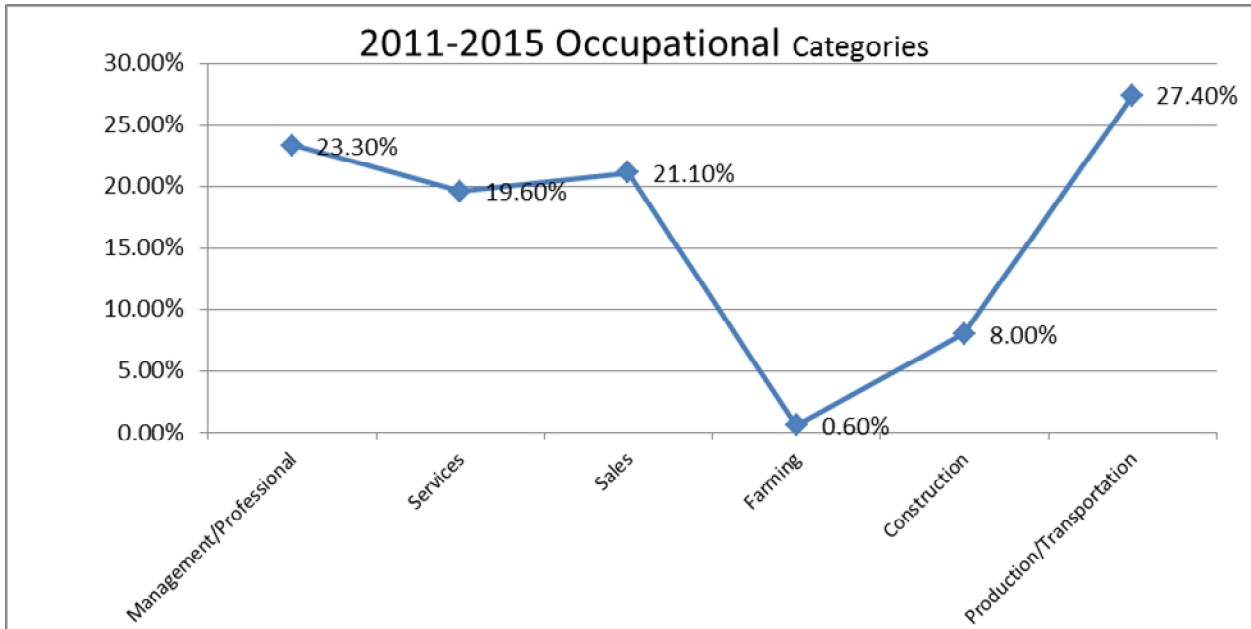
Average Home Value: \$76,300

(Source United States Census Bureau 2011-2015 American Community Survey)



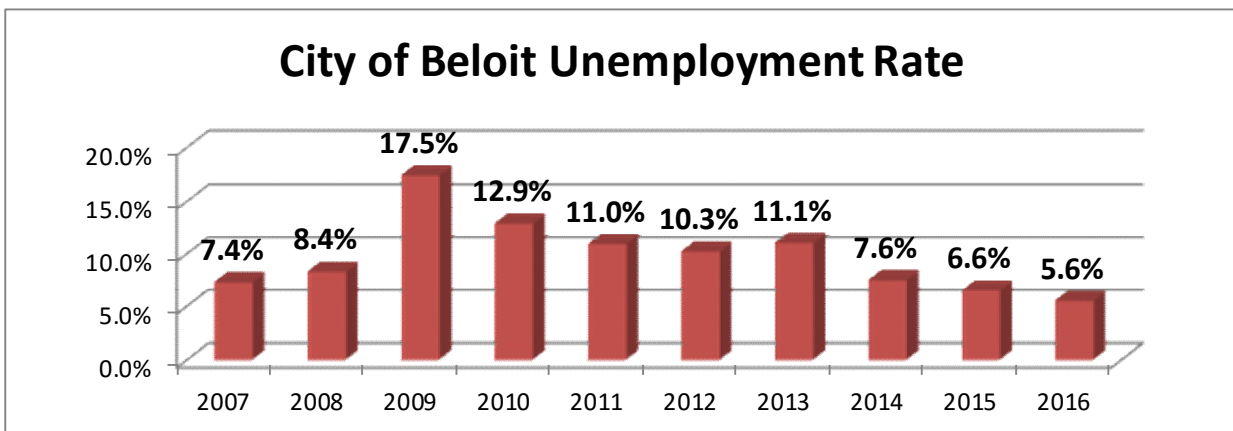
Workforce Statistics

(Source United States Census Bureau 2011-2015 American Community Survey)



Local Area Unemployment Statistics (Source: *Wisconsin Division of Workforce Development*)

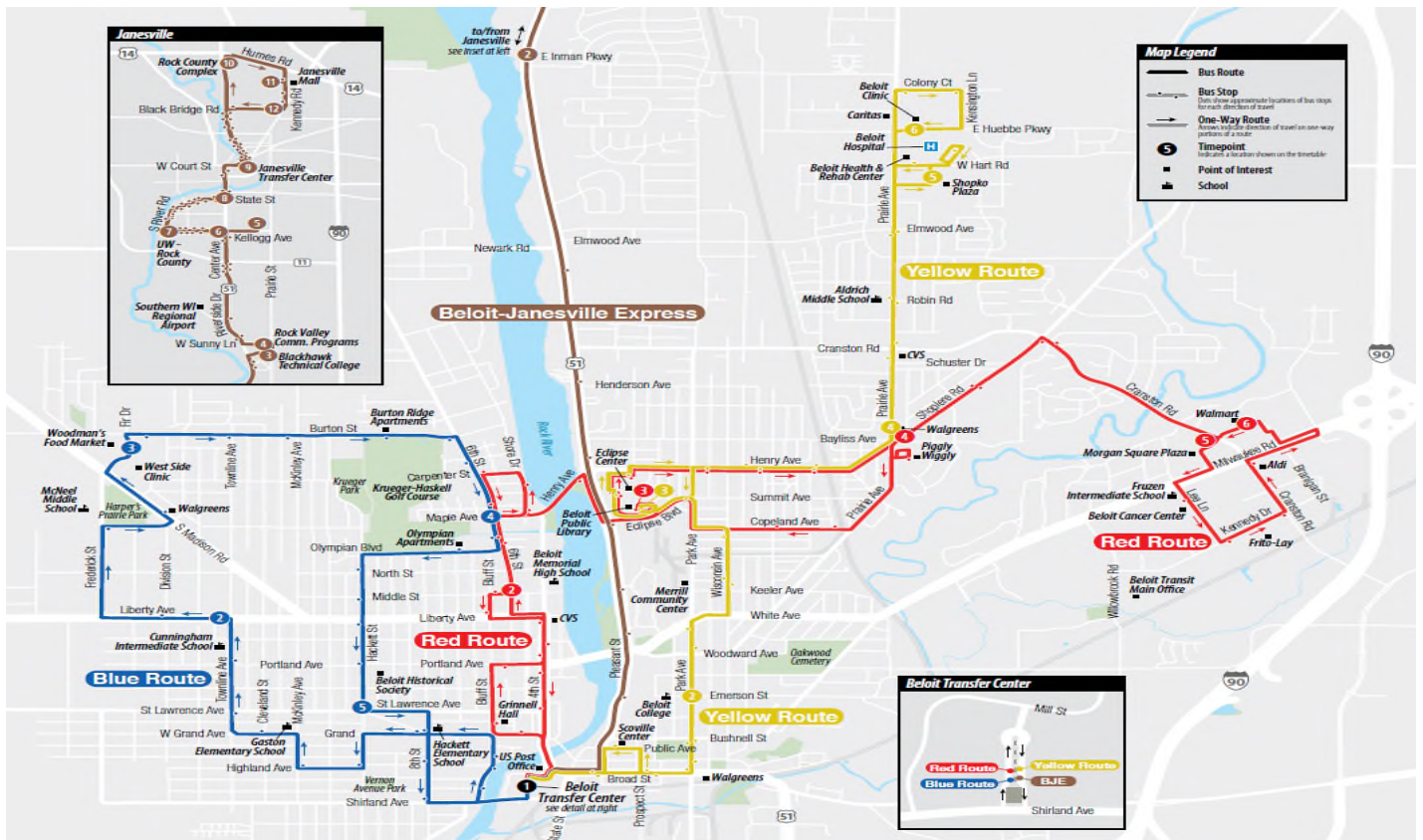
	Employment	Unemployment
2006	16,192	1,267
2007	16,193	1,300
2008	15,548	1,433
2009	14,254	3,021
2010	14,362	2,124
2011	14,484	1,789
2012	14,770	1,704
2013	15,013	1,867
2014	15,850	1,298
2015	16,053	1,126
2016	16,298	966



Top 25 Major Employers of Greater Beloit

Company Name	Website	2017
1. Beloit Health Systems	www.beloitmemorialhospital.org	1600
2. School District of Beloit	www.sdb.k12.wi.us	938
3. Birds Eye	www.birdseyefoods.com	800
4. Kerry Americas	www.kerryingredients.com	740
5. Frito-Lay	www.fritolay.com	663
6. Blackhawk Technical College	www.blackhawk.edu	600
7. Taylor Company	www.taylor-company.com	525
8. City of Beloit	www.ci.beloit.wi.us	490
9. Beloit College	www.beloit.edu	408
10. ABC Supply Co.	www.abcsupply.com	406
11. Fairbanks Morse/Goodrich	www.fairbanksmorse.com	374
12. Wal-Mart Super Store	www.walmart.com	350
13. Hormel Foods	www.hormel.com	325
14. Ecolab, Inc.	www.ecolab.com	270
15. First National Bank & Trust	www.bankatfirstnational.com	266
16. Kettle Foods (Snyder's Lance)	www.snyderslance.com	250
17. Staples Distribution	www.staples.com	239
18. School District of Beloit Turner	www.fjturner.k12.wi.us	219
19. Serta Mattress Co.	www.serta.com	181
20. American Construction Metals	www.acm-metals.com	174
21. Axiom Foods	www.mccleary.com	165
22. Woodman's Food Market	www.woodmans.com	163
23. Menard's	www.menards.com	150
24. Durst-Mastergear	www.durstusa.com	145
25. Valmet	www.valmet.com	144

TRANSPORTATION



HIGHWAYS

Interstate 90/39

Interstate 43

USH 51

Highways 81 & 213

AIRPORTS

O'hare Airport

Beloit Airport

Rock County Airport

General Mitchell International

Greater Rockford Airport

TRANSIT

3 exits greater Beloit

2 exits

Through Beloit

Through Beloit

Chicago, IL

Beloit, WI

Janesville, WI

Milwaukee, WI

Rockford, IL

There are 6 Routes

83 miles

4 miles

8 miles

74 miles

30 miles

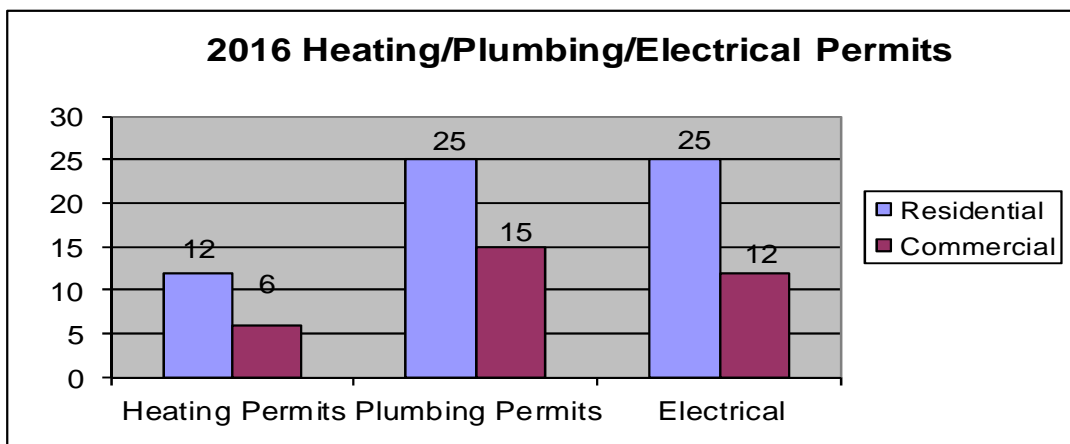
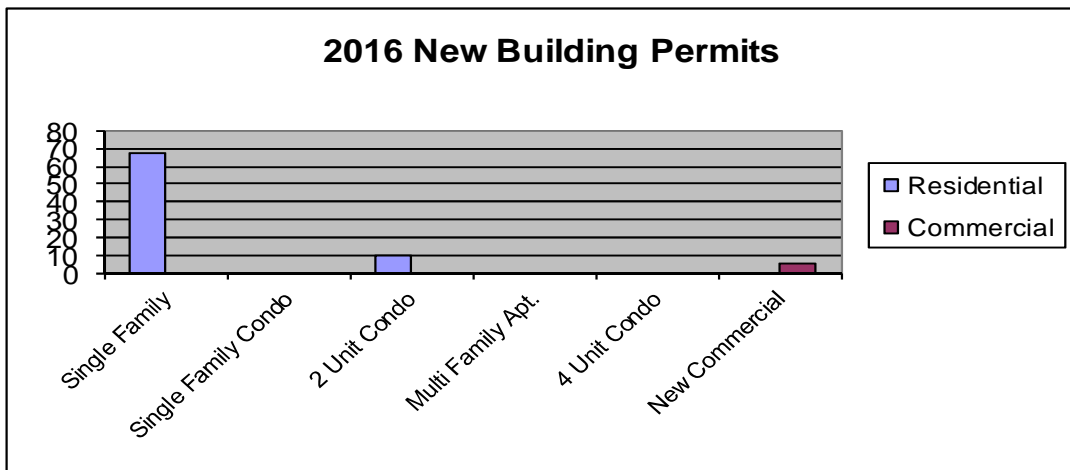
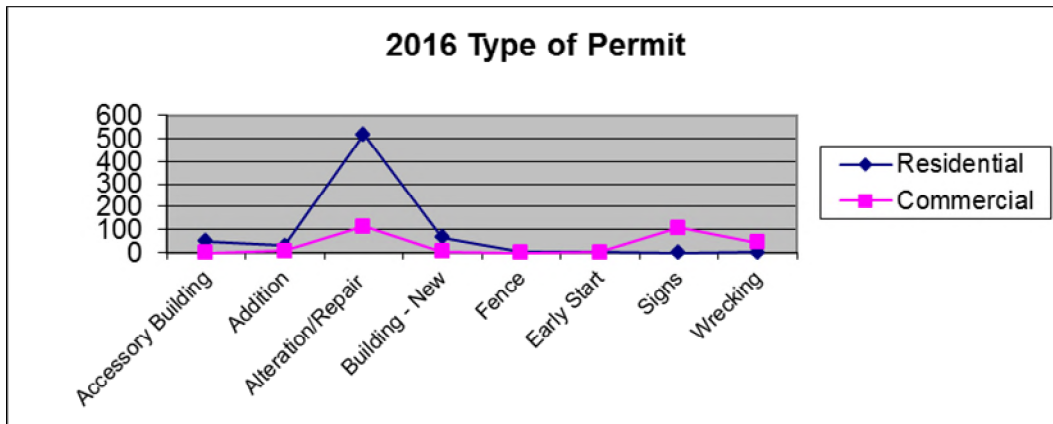
TRAIN SERVICE

Iowa, Chicago & Eastern Union Pacific

Construction

Construction activity within the City as shown by its building permit records revenue is shown below.

<u>Year</u>	<u>Declared Value</u>
2016	\$17,847,535
2015	\$37,811,996
2014	\$28,042,756
2013	\$46,519,024
2012	\$18,009,671



GENERAL FUND

The General Fund for the City of Beloit accounts for all transactions of the City that pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, parks, engineering, public works, community development, planning, economic development and general administration. The General Fund is the primary source of appropriations to fund the cost of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

2018 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/17	2017 ESTIMATE	2018 ADOPTED	PERCENT CHANGE	PERCENT CHANGE
REVENUE:									
TAXES	(\$8,053,846)	(\$8,383,928)	(\$8,535,674)	(\$8,848,923)	(\$6,144,824)	(\$8,823,286)	(\$9,170,931)	(\$322,008)	3.64%
LICENSES & PERMITS	(\$880,937)	(\$894,787)	(\$833,762)	(\$887,100)	(\$448,973)	(\$851,341)	(\$697,010)	\$190,090	-21.43%
FINES & FORFEITURES	(\$1,074,429)	(\$942,961)	(\$722,637)	(\$948,120)	(\$425,247)	(\$708,090)	(\$838,100)	\$110,020	-11.60%
INTERGOVT AIDS/GRANT	(\$19,076,765)	(\$19,074,799)	(\$18,862,751)	(\$18,786,000)	(\$987,090)	(\$18,732,855)	(\$18,715,000)	\$71,000	-0.38%
CASH & PROPERTY INC.	(\$532,362)	(\$84,391)	(\$119,676)	(\$528,200)	(\$81,897)	(\$288,200)	(\$529,132)	(\$932)	0.18%
DEPARTMENTAL EARNINGS	(\$732,291)	(\$821,703)	(\$835,076)	(\$825,100)	(\$502,219)	(\$806,819)	(\$1,073,612)	(\$248,512)	30.12%
OTHER REVENUES OTHER FINANCING SRCE	(\$74,152)	(\$34,409)	(\$69,418)	(\$75,100)	(\$87,873)	(\$102,920)	(\$75,050)	\$50	-0.07%
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL	(\$30,424,782)	(\$30,236,978)	(\$29,978,994)	(\$30,898,543)	(\$8,678,123)	(\$30,313,511)	(\$31,098,835)	(\$200,292)	0.65%
EXPENDITURES:									
CITY COUNCIL	\$48,971	\$49,494	\$47,582	\$49,341	\$25,894	\$50,241	\$49,241	(\$100)	-0.20%
CITY MANAGER	\$320,263	\$390,405	\$274,254	\$295,893	\$135,378	\$264,110	\$345,072	\$49,179	16.62%
CITY ATTORNEY	\$449,482	\$423,364	\$401,886	\$579,539	\$328,462	\$631,948	\$682,613	\$103,074	17.79%
INFORMATION TECHNOLOGY	\$505,668	\$471,558	\$549,593	\$656,463	\$289,215	\$552,718	\$665,760	\$9,297	1.42%
HUMAN RESOURCES ECONOMIC DEVELOPMENT	\$257,192	\$207,093	\$199,899	\$142,812	\$66,097	\$148,779	\$204,205	\$61,393	42.99%
FINANCE & ADMINISTRATIVE SERVICES	\$244,987	\$256,427	\$265,940	\$265,627	\$133,402	\$262,423	\$278,642	\$13,015	4.90%
POLICE DEPARTMENT	\$1,848,383	\$1,921,946	\$1,871,575	\$2,334,242	\$911,763	\$1,927,628	\$2,545,575	\$211,333	9.05%
FIRE DEPARTMENT COMMUNITY DEVELOPMENT	\$11,710,492	\$11,977,695	\$11,642,948	\$11,555,416	\$5,719,954	\$11,723,439	\$11,502,140	(\$53,276)	-0.46%
DEPT OF PUBLIC WORKS	\$7,808,149	\$7,523,730	\$7,631,263	\$7,619,949	\$3,716,790	\$7,823,213	\$7,606,260	(\$13,689)	-0.18%
	\$1,150,170	\$1,204,713	\$1,077,438	\$1,140,745	\$518,666	\$1,068,657	\$1,062,005	(\$78,740)	-6.90%
	\$6,574,138	\$6,153,663	\$5,993,521	\$6,258,516	\$2,736,118	\$6,106,591	\$6,157,322	(\$101,194)	-1.62%
TOTAL	\$30,917,895	\$30,580,088	\$29,955,899	\$30,898,543	\$14,581,738	\$30,559,747	\$31,098,835	\$200,292	0.65%

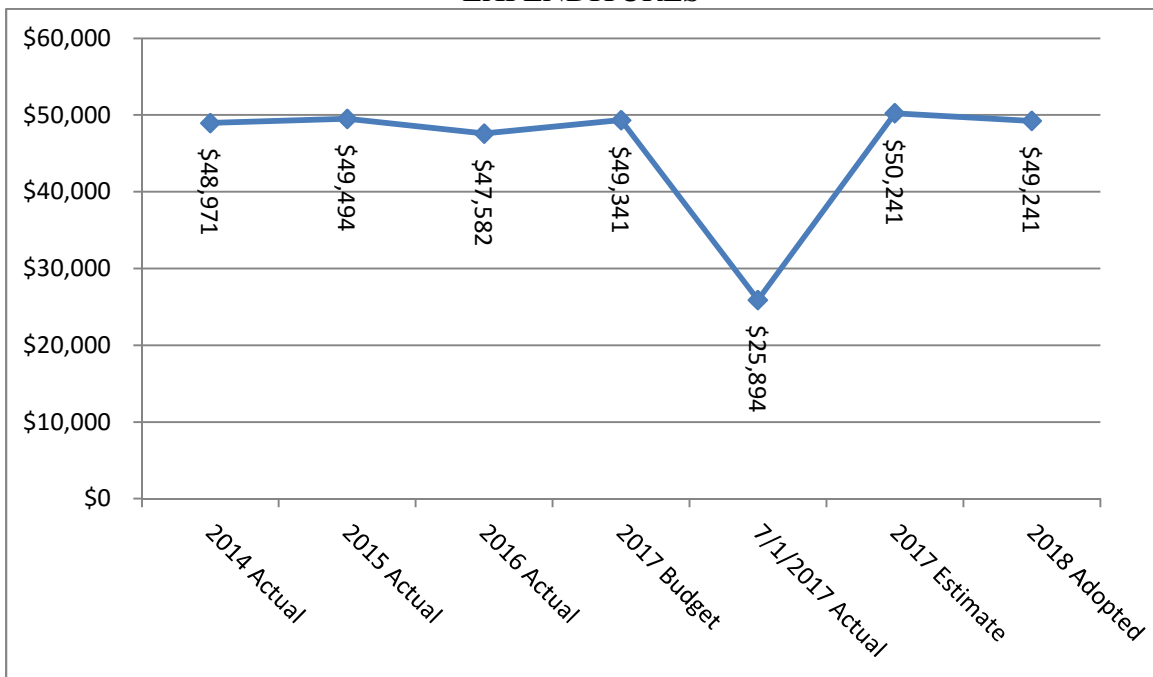
DEPARTMENT – CITY COUNCIL

General Fund

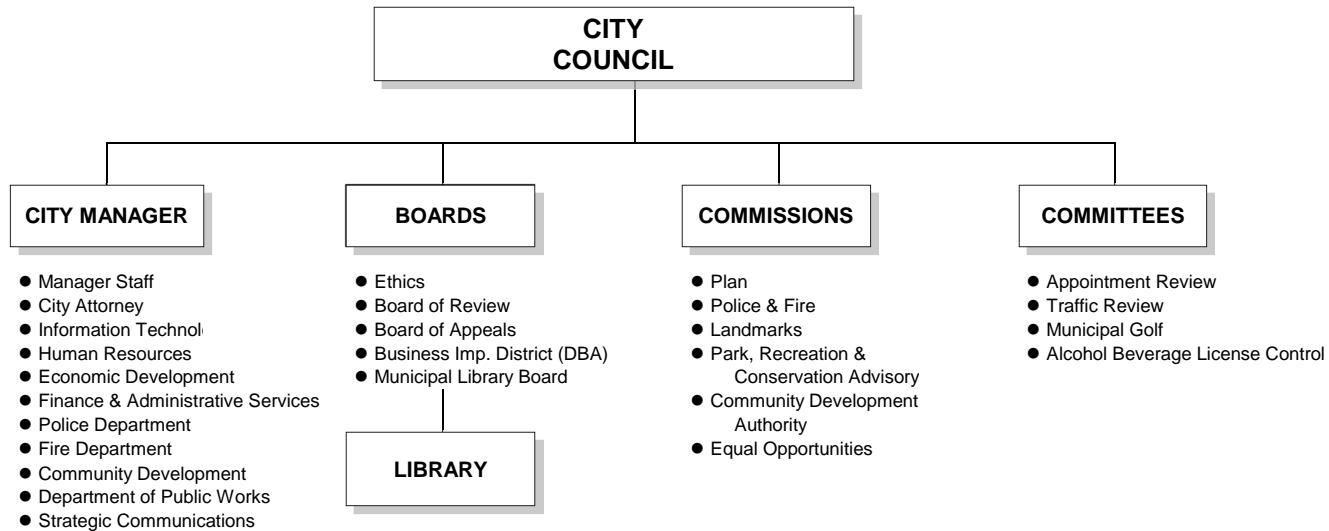
City Council Department Description:

The City Council has seven members elected at large for two year terms. Four members are elected in the even years and three in the odd years. The powers, duties and limits of authority of elected officials are outlined in Chapter 64 of the Wisconsin statutes. The Council exercises legislative and general ordinance powers and performs other duties as specified by law. Acting as a whole, the City Council is responsible for passing ordinances and resolutions necessary for governing the City, as well as providing policy direction to the City staff.

EXPENDITURES



CITY OF BELOIT, WISCONSIN CITY COUNCIL ORGANIZATIONAL CHART 2018



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY COUNCIL											
PERSONNEL SERVICES											
1500000	5130	EXTRA PERSONNEL	\$35,700	\$35,700	\$35,700	\$35,700	\$17,034	\$35,700	\$35,700	\$0	0.00%
1500000	519301	SOCIAL SECURITY	\$2,214	\$2,214	\$2,214	\$2,213	\$1,056	\$2,213	\$2,213	\$0	0.00%
1500000	519302	MEDICARE	\$518	\$518	\$518	\$518	\$247	\$518	\$518	\$0	0.00%
CONTRACTUAL SERVICE											
1500000	5223	SCHOOLS	\$2,697	\$1,096	\$1,442	\$3,000	\$828	\$4,000	\$3,500	\$500	16.67%
1500000	5225	PROFESSIONAL DUES	\$6,241	\$5,889	\$6,047	\$6,400	\$6,272	\$6,400	\$6,400	\$0	0.00%
1500000	5232	DUPLICATING & DRAFTING	\$0	\$3	\$602	\$150	\$0	\$100	\$100	(\$50)	-33.33%
1500000	5248	ADVERTISING	\$0	\$0	\$150	\$100	\$0	\$100	\$100	\$0	0.00%
1500000	5254	LEGAL SERVICES	\$333	\$3,220	\$435	\$500	\$0	\$500	\$0	(\$500)	-100.00%
1500000	5271	TELEPHONE - LOCAL	\$0	\$0	\$0	\$10	\$0	\$10	\$10	\$0	0.00%
MATERIALS & SUPPLIES											
1500000	5331	POSTAGE & EXPRESS MAIL	\$737	\$404	\$209	\$50	\$78	\$100	\$100	\$50	100.00%
1500000	5332	OFFICE/COMP EQUIP & SUPPLIES	\$433	\$352	\$166	\$600	\$282	\$500	\$500	(\$100)	-16.67%
1500000	5351	BOOKS & SUBSCRIPTIONS	\$98	\$98	\$98	\$100	\$98	\$100	\$100	\$0	0.00%
		TOTAL EXPENDITURES	\$48,971	\$49,494	\$47,582	\$49,341	\$25,894	\$50,241	\$49,241	(\$100)	-0.20%
		NET TOTAL	\$48,971	\$49,494	\$47,582	\$49,341	\$25,894	\$50,241	\$49,241	(\$100)	-0.20%

BUDGET MODIFICATIONS: No significant changes for 2018.

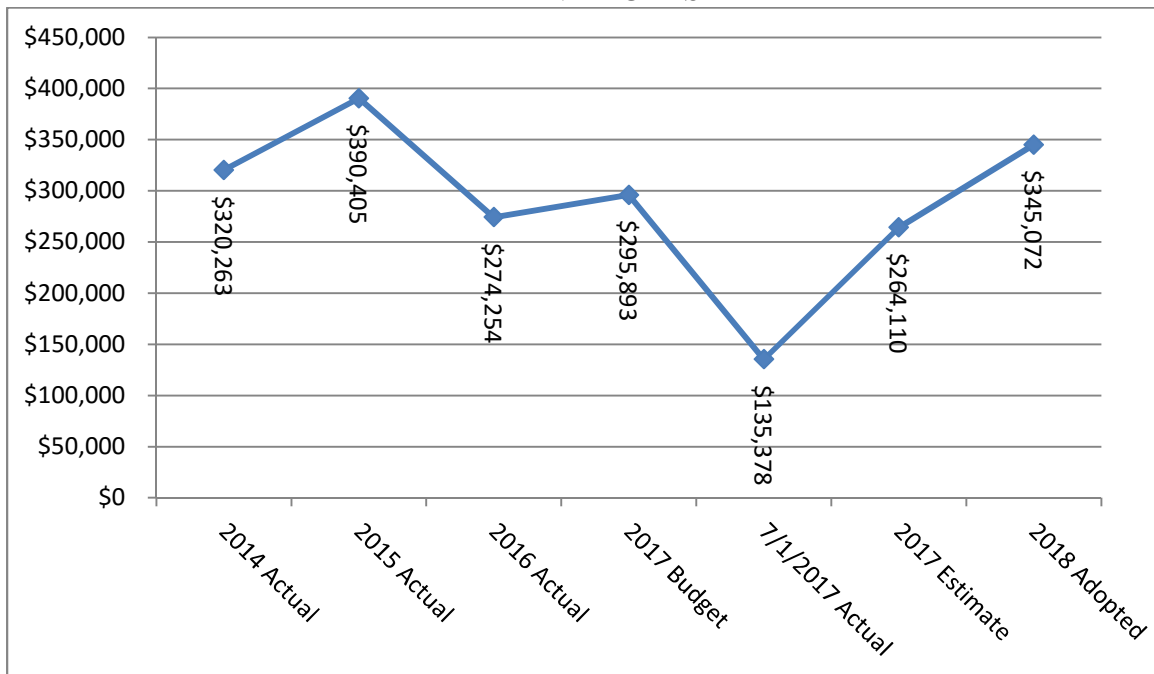
DEPARTMENT – CITY MANAGER

General Fund

City Manager Department Description:

The City Manager is the Chief Executive Officer of the Municipal Corporation and leads the organization’s effort to accomplish the vision, goals and objectives set by the City Council. Working through the numerous city departments, the Manager ensures that municipal programs and services are delivered efficiently and effectively to achieve satisfactory results within the resources allocated. The City Manager is responsible for the overall administration of the City and to keep Council informed of information it needs to fulfill its policy-making role. The City Manager is also responsible to the City Council for the enforcement of its laws, any contracts entered into by the City and for overseeing the daily operations of City government. The City Manager prepares and monitors the municipal budget. The City Manager also directs and coordinates the activities of all Departments and Divisions.

EXPENDITURES

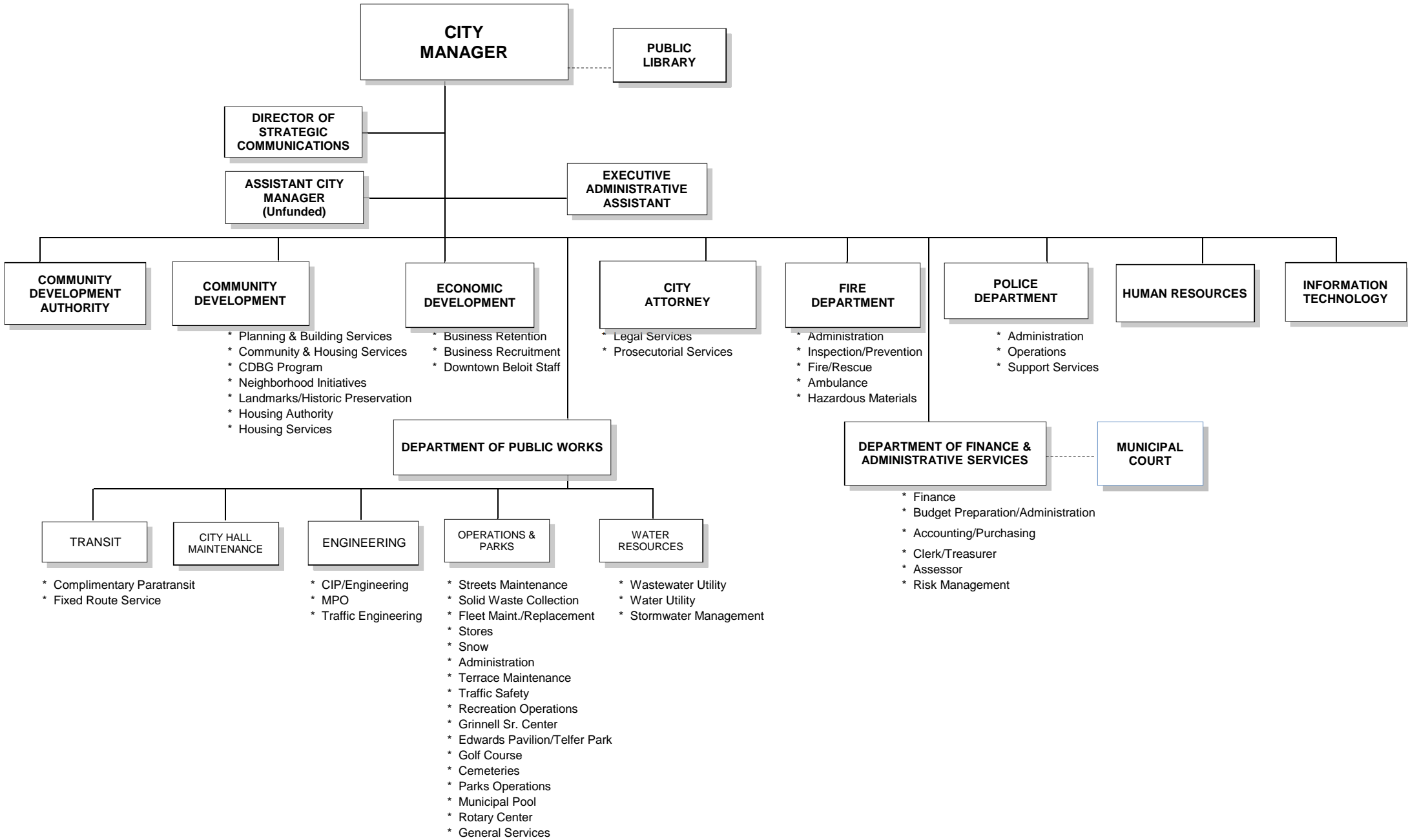


CITY OF БЕЛОIT, WISCONSIN

OFFICE OF THE CITY MANAGER

ORGANIZATIONAL CHART

2018



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY MANAGER											
PERSONNEL SERVICES											
1510000	5110	REGULAR PERSONNEL	\$243,541	\$202,124	\$177,614	\$174,007	\$86,940	\$171,947	\$220,214	\$46,207	26.55%
1510000	5130	EXTRA PERSONNEL	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000	100.00%
1510000	5191	WISCONSIN RETIREMENT FUND	\$25,795	\$20,224	\$16,539	\$16,513	\$8,196	\$16,513	\$19,357	\$2,844	17.22%
1510000	519301	SOCIAL SECURITY	\$13,979	\$13,465	\$9,183	\$9,014	\$5,337	\$9,014	\$12,038	\$3,024	33.55%
1510000	519302	MEDICARE	\$3,658	\$3,161	\$2,635	\$2,503	\$1,248	\$2,503	\$3,206	\$703	28.09%
1510000	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$35,351	\$58,992	\$25,989	\$24,862	\$12,431	\$24,862	\$49,526	\$24,664	99.20%
1510000	5195	LIFE INSURANCE	\$1,142	\$870	\$505	\$538	\$266	\$538	\$553	\$15	2.79%
CONTRACTUAL SERVICE											
1510000	5223	SCHOOLS	\$8,180	\$7,787	\$5,220	\$6,700	\$3,463	\$8,321	\$8,000	\$1,300	19.40%
1510000	5225	PROFESSIONAL DUES	\$2,693	\$2,937	\$2,146	\$2,884	\$1,946	\$2,017	\$2,500	(\$384)	-13.31%
1510000	5232	DUPLICATING & DRAFTING	(\$20,536)	\$1,780	\$3,696	\$200	\$576	\$200	\$200	\$0	0.00%
1510000	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$43,140	\$22,100	\$50,000	\$14,056	\$25,000	\$20,000	(\$30,000)	-60.00%
1510000	5244	OTHER FEES	\$0	\$29,494	\$5,088	\$120	\$0	\$120	\$120	\$0	0.00%
1510000	5246	CONTRIBUTIONS TO ORGANIZATIONS	\$75	\$50	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1510000	5248	ADVERTISING	\$0	\$176	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1510000	5251	AUTO & TRAVEL	\$2,713	\$1,422	\$184	\$4,300	\$0	\$500	\$1,000	(\$3,300)	-76.74%
1510000	5271	TELEPHONE - LOCAL	\$2,826	\$2,147	\$2,459	\$2,822	\$680	\$940	\$1,068	(\$1,754)	-62.15%
1510000	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$420	\$840	\$840	100.00%
MATERIALS & SUPPLIES											
1510000	5331	POSTAGE & EXPRESS MAIL	\$249	\$153	\$200	\$230	\$52	\$230	\$250	\$20	8.70%
1510000	5332	OFFICE/COMP EQUIP & SUPPLIES	\$587	\$2,312	\$506	\$1,000	\$21	\$800	\$1,000	\$0	0.00%
1510000	5351	BOOKS & SUBSCRIPTIONS	\$10	\$171	\$189	\$200	\$166	\$185	\$200	\$0	0.00%
		TOTAL EXPENDITURES	\$320,263	\$390,405	\$274,254	\$295,893	\$135,378	\$264,110	\$345,072	\$49,179	16.62%
		NET TOTAL	\$320,263	\$390,405	\$274,254	\$295,893	\$135,378	\$264,110	\$345,072	\$49,179	16.62%

BUDGET MODIFICATIONS: A Director of Strategic Communications position and an intern have been added to the budget.

PERFORMANCE MEASURES

DEPARTMENT: CITY MANAGER

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 Actual 2015 Actual 2016 Actual 2017 Target 2018 Target

EFFICIENCY & EFFECTIVENESS:	1. Provide efficient, effective management of day to day government services and operations.	Team meetings at a minimum of every other week	1,2,3,4,5, 6	48	48	48	48	48
		Work with individual Department/Division Heads	1,2,3,4,5,6	Daily	Daily	Daily	Daily	Daily
		Analyze specific programs/procedures	1,2,3,4,5,6	As needed	As needed	As needed	As needed	As needed
		Use of consultants for service delivery, administrative assistance/studies	1,2,3,4,5,6	As needed	As needed	As needed	As needed	As needed
		Town Hall meetings	1,2,3,4,5,6	As needed	As needed	As needed	As needed	As needed
		Continue training and preparedness in conjunction with the City's Emergency Preparedness Training Committee.	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
		Monitor Operating and Capital Improvements Budget	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	2. Continue the Manager's involvement in economic development activities.	Continue major employer visitation.	1,2,3,4,5,6	12	The Econ. Dev. Director visits major emp.	As needed	As needed	As needed
		Market the Gateway Business Park	1,2,3,4,5,6	Broker agreement and open house, place ads, new signage	On-going	On-going	On-going	On-going
		Prepare and communicate incentive packages structured to make the City competitive.	1,2,3,4,5,6	As needed	As needed	As needed	As needed	As needed
		Negotiate development agreements.	1,2,3,4,5,6	2	2	3	4	As needed
		Support Economic Development Director as needed	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
		Attend monthly Greater Beloit Economic Development Corporation (GBEDC) Executive Committee meetings, quarterly Board and annual membership meetings.	1,2,3,4,5,6	12	12	12	12	12
		Coordinate with Board officers on GBEDC activities.	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	3. Continue to work on the casino development as needed.	Support Tribal application	1,2,3,4,5,6 1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
		Work on Development Agreement with the Ho Chunk Nation	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	4. Public Information	Weekly publication of "Beloit Report"	1,2,3,4,5,6	52	52	52	52	52
		Routine contact with "Beloit Daily News" and "Stateline News" reporters	1,2,3,4,5,6	52	As needed	As needed	As needed	On-going
		Miscellaneous Public Information projects as required (Public education and Social Media)	1,2,3,4,5,6	Facebook page updated Monday - Friday	Update Facebook Page - ongoing	Update Facebook Page - ongoing	Update Facebook Page - ongoing	On-going New logo selected
		Post media releases, meeting notices and web updates	1,2,3,4,5,6	As needed	As needed	As needed	As needed	On-going

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
5. Maintain communications and a positive working relationship with other local government partners.	Continue South Beloit involvement in the City Center planning process.	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	Continue close working relationship with Rock County 5.0	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	Continue monthly meetings with City of Janesville and Rock County officials	1,2,3,4,5,6	12	12	12	12	12
	Continue to meet with neighboring jurisdictions (Towns of Beloit & Turtle) to discuss shared service delivery	1,2,3,4,5,6	2	2	2	2	2
	Continue collaboration and cooperation with Beloit School District	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	Collaborate with local stakeholders and communicate with Wisconsin Department of Transportation for planning and design for the I-90/30 improvement project	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – CITY ATTORNEY

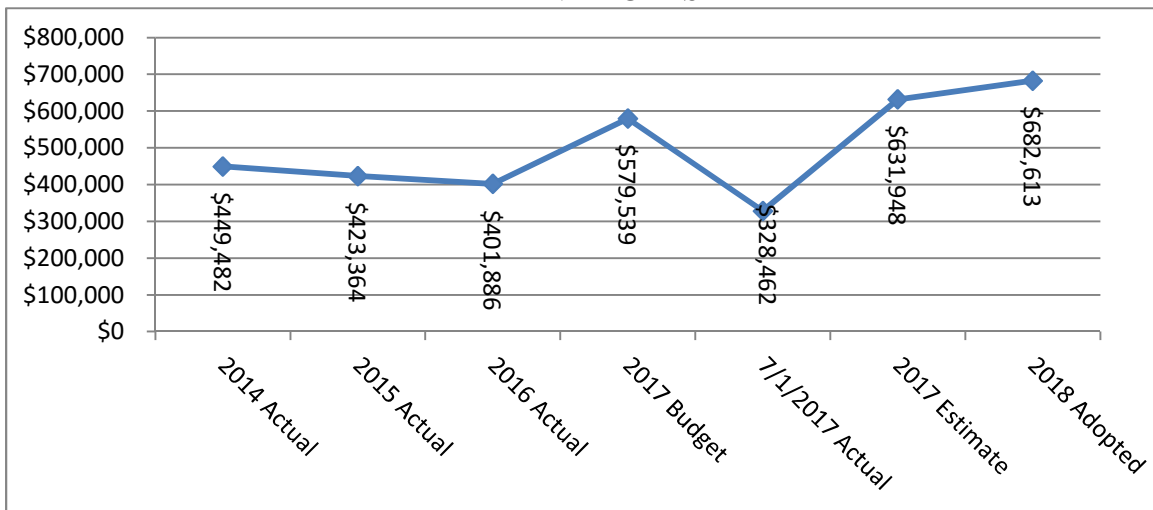
General Fund

City Attorney Department Description:

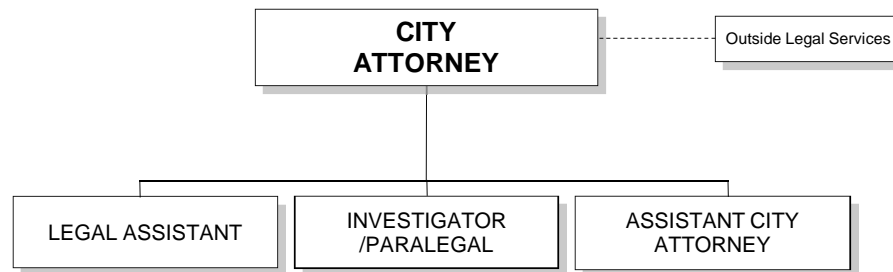
The City Attorney’s Department is the primary legal counsel for the City of Beloit, providing legal advice and opinions and representing the City of Beloit in court or in administrative hearings. To provide effective legal services to the City of Beloit, a Wisconsin municipal corporation. The City Attorney’s Department:

- Provides legal advice on all matters affecting the City.
- Conducts legal research and renders legal opinions.
- Defends the City, its officers and employees in State and Federal courts and Appellate courts.
- Represents the City’s interest in hearings before City boards, committees and commissions.
- Represents the City’s interest in hearings before State and Federal administrative agencies.
- Prosecutes violations of City ordinances in Municipal Court.
- Drafts or approves City ordinances, resolutions, contracts and other legal documents.
- Attends regular meetings of the City Council and special meetings and acts as parliamentarian.
- Drafts and reviews resolutions, ordinances, contracts, real estate documents, development agreements and other legal documents.
- Prepares legal briefs for filing in legal proceedings before state and federal courts or administrative agencies.
- Provides representation to the City in grievance arbitrations.
- Maintain records of court proceedings.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
OFFICE OF THE CITY ATTORNEY
ORGANIZATIONAL CHART
2018**



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY ATTORNEY											
DEPARTMENTAL EARNINGS											
1520000	4504	IN-HOUSE FEES	(\$24,937)	(\$49,500)	(\$43,065)	(\$37,000)	\$0	(\$37,000)	(\$37,000)	\$0	0.00%
		TOTAL REVENUES	(\$24,937)	(\$49,500)	(\$43,065)	(\$37,000)	\$0	(\$37,000)	(\$37,000)	\$0	0.00%
PERSONNEL SERVICES											
1520000	5110	REGULAR PERSONNEL	\$275,964	\$283,768	\$249,510	\$333,095	\$167,095	\$329,326	\$348,639	\$15,544	4.67%
1520000	5130	EXTRA PERSONNEL	\$0	\$0	\$1,621	\$0	\$1,814	\$0	\$0	\$0	0.00%
1520000	5191	WISCONSIN RETIREMENT FUND	\$18,343	\$19,308	\$16,210	\$22,395	\$11,362	\$22,395	\$23,358	\$963	4.30%
1520000	519301	SOCIAL SECURITY	\$17,008	\$17,414	\$15,027	\$20,273	\$10,359	\$20,273	\$20,658	\$385	1.90%
1520000	519302	MEDICARE	\$3,978	\$4,083	\$3,615	\$4,744	\$2,423	\$4,744	\$5,002	\$258	5.44%
1520000	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$89,717	\$66,473	\$70,841	\$77,235	\$34,816	\$77,235	\$80,711	\$3,476	4.50%
1520000	5195	LIFE INSURANCE	\$1,117	\$645	\$293	\$540	\$187	\$540	\$462	(\$78)	-14.44%
CONTRACTUAL SERVICE											
1520000	5215	COMPUTER/OFFICE EQUIP MAIN.	\$560	\$929	\$792	\$500	\$316	\$500	\$500	\$0	0.00%
1520000	5223	SCHOOLS	\$2,971	\$2,773	\$3,304	\$3,000	\$2,966	\$3,000	\$3,000	\$0	0.00%
1520000	5225	PROFESSIONAL DUES	\$1,615	\$1,320	\$1,298	\$1,650	\$1,598	\$1,600	\$1,650	\$0	0.00%
1520000	5232	DUPLICATING & DRAFTING	\$2,210	\$792	\$20	\$2,300	\$751	\$2,000	\$2,300	\$0	0.00%
1520000	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$0	\$1,989	\$0	\$0	\$0	\$0	\$0	0.00%
1520000	5244	OTHER FEES	\$245	\$159	\$424	\$150	\$32	\$150	\$150	\$0	0.00%
1520000	5247	STUDIES	\$9,425	\$8,011	\$8,171	\$8,500	\$4,058	\$10,008	\$10,400	\$1,900	22.35%
1520000	5248	ADVERTISING	\$655	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1520000	5251	AUTO & TRAVEL	\$627	\$577	\$218	\$2,000	\$31	\$2,000	\$2,000	\$0	0.00%
1520000	5254	LEGAL SERVICES	\$13,102	\$7,209	\$7,691	\$95,000	\$87,020	\$150,000	\$175,000	\$80,000	84.21%
1520000	5271	TELEPHONE - LOCAL	\$4,064	\$1,933	\$1,713	\$2,067	\$1,052	\$1,227	\$913	(\$1,154)	-55.83%
1520000	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$840	\$1,680	\$1,680	100.00%
MATERIALS & SUPPLIES											
1520000	5331	POSTAGE & EXPRESS MAIL	\$436	\$544	\$371	\$500	\$99	\$400	\$500	\$0	0.00%
1520000	5332	OFFICE/COMP EQUIP & SUPPLIES	\$4,211	\$3,762	\$2,963	\$2,000	\$1,272	\$2,000	\$2,000	\$0	0.00%
1520000	5351	BOOKS & SUBSCRIPTIONS	\$781	\$1,211	\$875	\$1,090	\$1,210	\$1,210	\$1,090	\$0	0.00%
FIXED EXPENSES											
1520000	5412	RENT/EQUIP	\$2,453	\$2,453	\$2,593	\$2,500	\$0	\$2,500	\$2,600	\$100	4.00%
CAPITAL OUTLAY											
1520000	5532	EQUIP-OFFICE OVER \$1,000	\$0	\$0	\$12,347	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$449,482	\$423,364	\$401,886	\$579,539	\$328,462	\$631,948	\$682,613	\$103,074	17.79%
		NET TOTAL	\$424,545	\$373,864	\$358,821	\$542,539	\$328,462	\$594,948	\$645,613	\$103,074	19.00%

BUDGET MODIFICATIONS: All General Fund legal fees were moved to the City Attorney budget in 2017. The increase in legal services is to more accurately reflect average costs.

PERFORMANCE MEASURES

DEPARTMENT: CITY ATTORNEY

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

PROGRAM OBJECTIVES:	PERFORMANCE INDICATORS:	Goal(s)	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD	1. Conduct reliable legal research, legal advice and opinions. 2. Provide legal representation at hearings before courts, administrative agencies and arbitrators. 3. Obtain reliable outside legal services for specialized legal issues and supervise the provision of those services and billings for the same. 4. Prosecute municipal ordinance cases in court. 5. Negotiate, prepare and/or review contracts relating to the construction of public works, the provision of services, real estate transactions, loans and other City business. 6. Providing high quality legal services to assist the City of Beloit in accomplishing its vision of providing a high quality of life and a productive economic environment in a diverse community.	written legal opinions	12	0	1	3	3
	open records/open meetings files	--	21	26	10	20	
	policy / document drafting / reviews	6	7	10	7	10	
	tax litigation matters	--	3	2	3	3	
	condemnation litigation matters	--	0	0	1	1	
	employment litigation / grievance arbitration / unemployment benefit matters	--	13	23	5	10	
	personal injury / tort litigation matters	--	22	31	10	10	
	general litigation matters	--	--	10	2	2	
	alcohol beverage license sanction cases	0	1	3	1	1	
	grievance arbitration cases	4	--	--	--	--	
	unemployment compensation cases	1	--	--	--	--	
	harassment/discrimination cases before administrative agencies	3	--	--	--	--	
	tax assessment court cases	10	--	--	--	--	
	eviction cases	0	--	--	--	--	
	legal cases handled by outside counsel	20	--	--	--	--	
	municipal court citation cases	7867	13,747	11,845	11,000	11,000	
	processed worthless check cases	30	11	6	10	10	
	municipal court appeals	16	1	0	1	1	
	cases in municipal court diversion programs	--	168	75	75	75	
	real estate & personal property transactions	104	56	53	50	50	
CDBG loan transactions	1	0	1	1	1		
real estate foreclosure cases	5	3	2	4	3		
general litigation cases handled in-house	1	5	--	--	--		
municipal ordinances prepared	24	11	19	10	10		
development agreements	9	5	5	5	5		
contracts reviewed/prepared	79	106	98	90	90		

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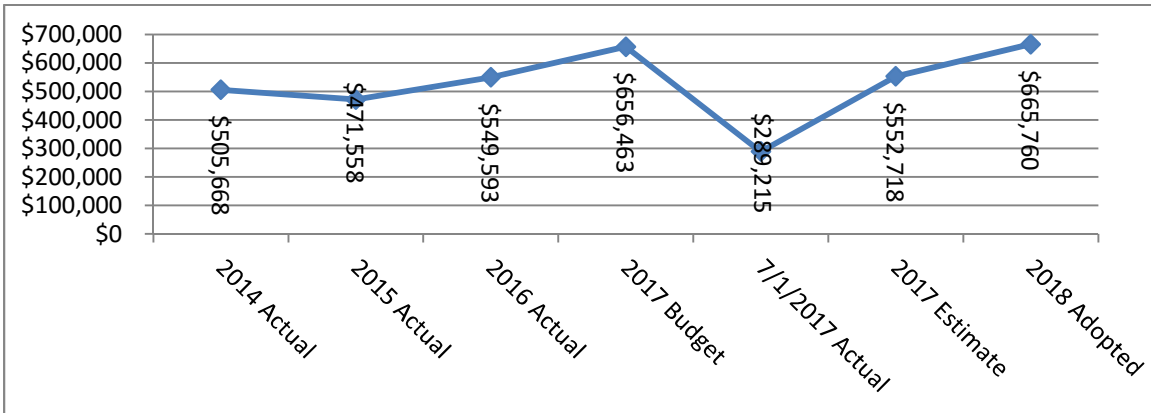
DEPARTMENT – INFORMATION TECHNOLOGY

General Fund

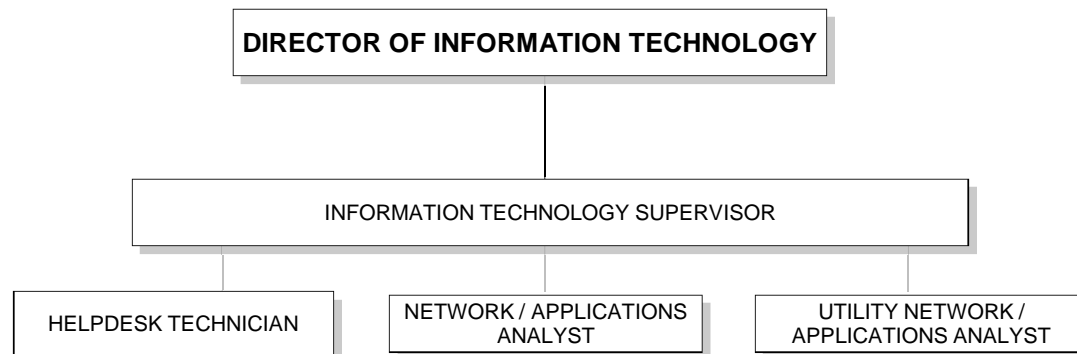
Information Technology Department Description:

To provide secure, reliable and "up-to-date" technology support services to City staff to enhance the efficient and effective performance of their duties. The Information Technology Department main purpose is to coordinate and maintain the use of Information Technology within City departments as well as interfacing electronic Technology to the public. The Department maintains all existing electronic Technology. The Information Technology Department evaluates and implements new technology for the county in conjunction with individual departments. The Information Technology Department oversees all budgeting related to Information Technology and sets policy and procedures for the use of Information Technology. The Information Technology Department provides software and hardware support for many of the City Departments' business processes. They provide technical assistance in the use of computers and computer software and maintain inventory records of computer hardware and software. The Information Technology Department maintains the City's internet, website and COBNET. They are responsible for ensuring the City's network is operating and available, provide network security, backup of City records and information, and troubleshoot any problems with the City's network. Some of the major Technology supported include; the accounting general ledger system and payroll, Human Resource applicant tracking, Real Property Listing and assessment rolls, Treasurers Office tax rolls, Tax Collections and Billing, Fire and EMS incident tracking Technology and support for the City-wide connection and interface to other State Technology and the internet. These technologies run over a highly integrated and complex network of computers.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
OFFICE OF INFORMATION TECHNOLOGY
ORGANIZATIONAL CHART
2018**



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
INFORMATION TECHNOLOGY											
PERSONNEL SERVICES											
01530000	5110	REGULAR PERSONNEL	\$190,046	\$195,722	\$200,598	\$204,129	\$101,819	\$201,276	\$209,688	\$5,559	2.72%
01530000	5120	PART TIME PERSONNEL	\$0	\$0	\$0	\$24,000	\$0	\$0	\$0	(\$24,000)	-100.00%
01530000	5191	WISCONSIN RETIREMENT FUND	\$13,303	\$13,312	\$13,241	\$13,688	\$6,924	\$6,924	\$14,048	\$360	2.63%
01530000	519301	SOCIAL SECURITY	\$11,702	\$12,052	\$12,366	\$13,884	\$6,267	\$6,267	\$12,910	(\$974)	-7.02%
01530000	519302	MEDICARE	\$2,737	\$2,819	\$2,892	\$3,248	\$1,465	\$1,465	\$3,017	(\$231)	-7.11%
01530000	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$34,553	\$45,149	\$46,959	\$46,960	\$23,479	\$46,960	\$57,502	\$10,542	22.45%
01530000	5195	LIFE INSURANCE	\$378	\$471	\$536	\$551	\$271	\$551	\$576	\$25	4.54%
CONTRACTUAL SERVICE											
01530000	5215	COMPUTER/OFFICE EQUIP MAIN.	\$173,291	\$160,975	\$220,056	\$255,168	\$130,893	\$230,000	\$267,600	\$12,432	4.87%
01530000	5223	SCHOOLS	\$3,013	\$3,649	\$4,245	\$5,000	\$2,400	\$6,200	\$6,000	\$1,000	20.00%
01530000	5225	PROFESSIONAL DUES	\$0	\$25	\$50	\$100	\$0	\$50	\$100	\$0	0.00%
01530000	5232	DUPLICATING & DRAFTING	\$278	\$2,035	\$942	\$500	\$132	\$230	\$500	\$0	0.00%
01530000	5240	CONTRACTED SERV-PROFESSIONAL	\$68,321	\$26,033	\$36,578	\$75,450	\$11,935	\$45,000	\$76,000	\$550	0.73%
01530000	5251	AUTO & TRAVEL	\$436	\$665	\$1,259	\$800	\$205	\$1,500	\$1,600	\$800	100.00%
01530000	5271	TELEPHONE - LOCAL	\$3,601	\$3,661	\$3,498	\$4,685	\$1,370	\$3,125	\$1,799	(\$2,886)	-61.60%
01530001	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$1,560	\$3,120	\$3,120	100.00%
MATERIALS & SUPPLIES											
01530000	5331	POSTAGE	\$148	\$9	\$5	\$50	\$0	\$10	\$50	\$0	0.00%
01530000	5332	OFFICE/COM	\$3,751	\$4,981	\$6,236	\$8,000	\$2,054	\$1,500	\$11,000	\$3,000	37.50%
01530000	5351	BOOKS/SUBS	\$110	\$0	\$133	\$250	\$0	\$100	\$250	\$0	0.00%
		TOTAL EXPENDITURES	\$505,668	\$471,558	\$549,593	\$656,463	\$289,215	\$552,718	\$665,760	\$9,297	1.42%
		NET TOTAL	\$505,668	\$471,558	\$549,593	\$656,463	\$289,215	\$552,718	\$665,760	\$9,297	1.42%

BUDGET MODIFICATIONS: A vacancy in 2017 was replaced with a Network/ Applications Analyst position. The budget includes an additional position for an Utility Network/Applications Analyst position in the IT Department but will be split between the Wastewater and Water Utility budgets.

PERFORMANCE MEASURES

DEPARTMENT: INFORMATION SYSTEMS

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Reduce downtime and increase network availability.	Number of hours of network uptime vs. total hours available.	2	0.989	0.989	0.989	0.989	0.989	
	2. Complete outstanding projects from previous years.	Number of outstanding projects completed vs. total.	2	75%	80%	85%	87%	87%	
	3. Replace failing network hardware.	Number of failing hardware devices vs. total number of failing devices.	2	25%	35%	30%	35%	35%	
	4. Implement backup measures to protect city workstations and servers.	Number of servers + desktops protected via backup measures.	2	80%	80%	85%	85%	85%	
EFFICIENCY & EFFECTIVENESS:	5. Annual satisfaction survey	# of users reporting satisfactory service vs. total users.	2	75%	80%	80%	80%	80%	
	6. Helpdesk ticketing system survey.	# of tickets reported and closed	2	90%	90%	90%	90%	90%	
	7. Improve disaster recovery and emergency preparedness.	Continue safeguarding city assets and records.	2	25%	30%	30%	30%	30%	
		Cut recurring costs and improve customer service by providing increased network access, bandwidth, and reliability.	2	Move to faster radio links	Fiber/faster radio links	Added 1 radio / 1 fiber link	Add 3 radio links	Add 4 radio links 3 fiber	
8. Increase data availability internally and externally.	Improve customer service with faster response times and helpdesk and website availability.	2	Added redundant software	Added redundant software	Added redundant software	Final Help Desk Software	Final Help Desk Software		

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6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – HUMAN RESOURCES

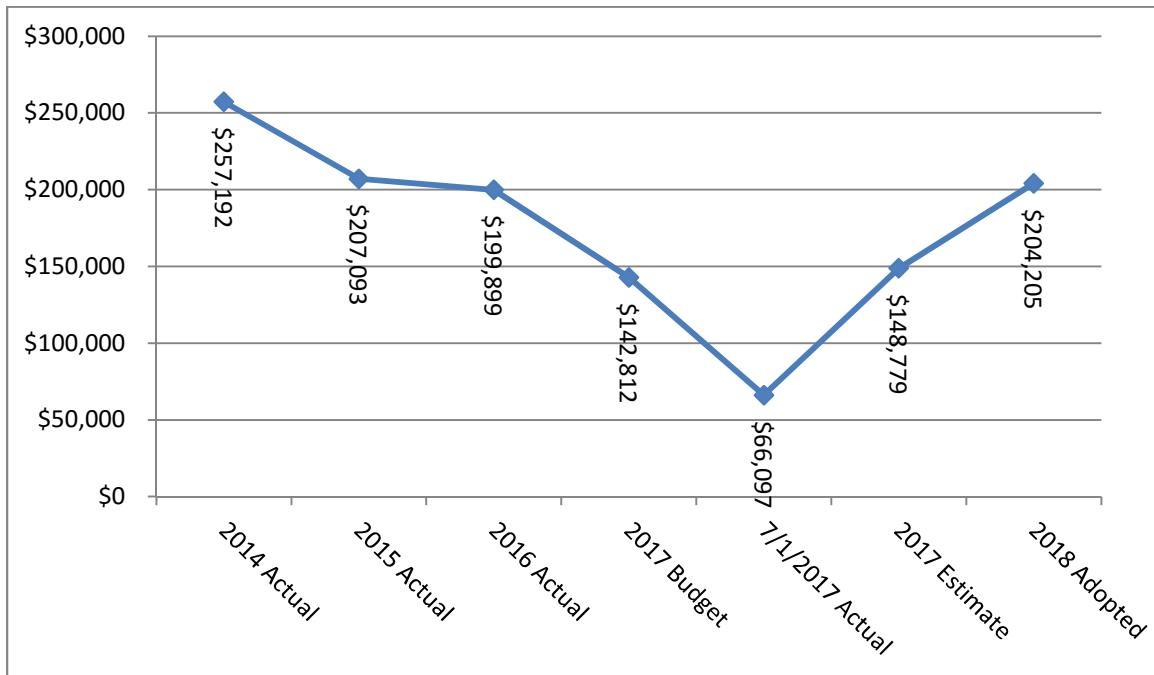
General Fund

Human Resource Description:

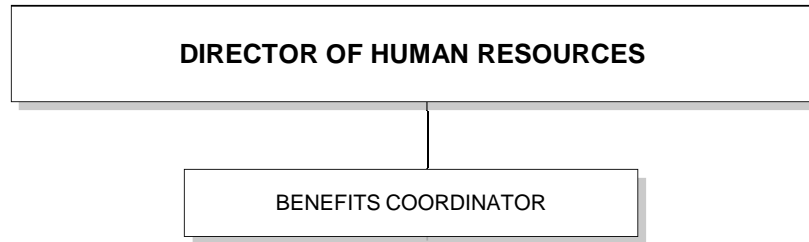
The Human Resources Department coordinates the numerous programs and policies affecting the employees of the City of Beloit. The Human Resources Department, recruits, screens, tests (when required), interviews applicants for City positions, conducts new employee orientation, promotes interdepartmental relations through meetings, seminars and training programs, conducts labor negotiations with Negotiating Committee and administers labor contract provision, develops and maintains the City’s Affirmative Action Plan and assures Equal Employment Opportunity to applicants and employees.

It is the policy of the City to provide employment, compensation and other benefits related to employment based on qualifications, without regard to race, color, religion, national origin, sexual orientation, age, gender, veteran status or disability, or any other basis prohibited by Federal and State law.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
OFFICE OF HUMAN RESOURCES
ORGANIZATIONAL CHART
2018**



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
HUMAN RESOURCES											
PERSONNEL SERVICES											
01540000.	5110	REGULAR PERSONNEL	\$114,897	\$108,943	\$79,781	\$79,535	\$43,202	\$78,635	\$82,328	\$2,793	3.51%
01540000	5130	EXTRA PERSONNEL	\$1,882	\$0	\$0	\$2,000	\$0	\$2,000	\$8,840	\$6,840	342.00%
01540000.	5191	WISCONSIN RETIREMENT FUND	\$7,535	\$6,407	\$5,266	\$5,347	\$2,938	\$5,347	\$5,516	\$169	3.16%
01540000	519301	SOCIAL SECURITY	\$7,109	\$6,549	\$4,782	\$4,835	\$2,594	\$4,835	\$5,078	\$243	5.03%
01540000.	519302	MEDICARE	\$1,663	\$1,532	\$1,118	\$1,100	\$607	\$1,100	\$1,188	\$88	8.00%
01540000	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$33,796	\$34,912	\$22,187	\$22,180	\$11,044	\$22,180	\$20,824	(\$1,356)	-6.11%
01540000.	5195	LIFE INSURANCE	\$146	\$42	\$4	\$4	\$2	\$4	\$0	(\$4)	-100.00%
CONTRACTUAL SERVICE											
01540000.	5223	SCHOOLS	\$1,916	\$1,422	\$3,195	\$5,940	\$973	\$4,473	\$9,865	\$3,925	66.08%
01540000	522301	CITY-WIDE TRAINING	\$2,041	\$0	\$596	\$2,700	\$0	\$1,500	\$6,700	\$4,000	148.15%
01540000.	5225	PROFESSIONAL DUES	\$970	\$915	\$1,070	\$1,440	\$284	\$1,440	\$1,380	(\$60)	-4.17%
01540000	5232	DUPLICATING & DRAFTING	\$535	\$1,224	\$1,472	\$2,000	\$529	\$1,000	\$2,000	\$0	0.00%
01540000.	5240	CONTRACTED SERV-PROFESSIONAL	\$77,583	\$23,938	\$60,105	\$0	\$221	\$11,221	\$35,100	\$35,100	100.00%
01540000	5241	CONTRACTED SERV-LABOR	\$121	\$389	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
01540000.	5244	OTHER FEES	\$98	\$172	\$0	\$2,400	\$394	\$1,594	\$2,000	(\$400)	-16.67%
01540000	5248	ADVERTISING	\$3,072	\$16,426	\$15,759	\$8,750	\$1,634	\$8,750	\$16,750	\$8,000	91.43%
01540000.	5251	AUTO & TRAVEL	\$722	\$292	\$1,407	\$500	\$60	\$500	\$1,000	\$500	100.00%
01540000	5271	TELEPHONE - LOCAL	\$1,229	\$780	\$558	\$731	\$420	\$500	\$736	\$5	0.68%
01540000.	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$600	\$1,200	\$1,200	100.00%
MATERIALS & SUPPLIES											
01540000	5331	POSTAGE & EXPRESS MAIL	\$516	\$864	\$982	\$1,200	\$439	\$1,200	\$1,500	\$300	25.00%
01540000.	5332	OFFICE/COMP EQUIP & SUPPLIES	\$705	\$1,678	\$1,070	\$1,400	\$756	\$1,400	\$1,400	\$0	0.00%
01540000	5351	BOOKS & SUBSCRIPTIONS	\$656	\$608	\$546	\$750	\$0	\$500	\$800	\$50	6.67%
		TOTAL EXPENDITURES	\$257,192	\$207,093	\$199,899	\$142,812	\$66,097	\$148,779	\$204,205	\$61,393	42.99%
		NET TOTAL	\$257,192	\$207,093	\$199,899	\$142,812	\$66,097	\$148,779	\$204,205	\$61,393	42.99%

BUDGET MODIFICATIONS: AContracted service professional budget was added.

PERFORMANCE MEASURES

DEPARTMENT: HUMAN RESOURCES

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Ensure that State and Federal laws are upheld in the hiring process	# of adverse decisions in third party proceedings	2	0	0	0	0
	2. Recruit a qualified and diverse pool of applicants for open positions.	# of new positions opened	2	5	0	0	0
		# of vacant positions	2	44	22	32	N/A
		# of applications	2	1,457	1,004	1,069	N/A
EFFICIENCY & EFFECTIVENESS:	3. Recruit a qualified and diverse pool of applicants for open positions.	Annual turnover rate - all employees	2	10%	7.60%	14.00%	10%
		Annual turnover rate - full time and regular part time	2	8%	7.60%	17.00%	5%
		% of minorities in casual workforce	2	13%	11%	14%	20%
		Minority hire rate as % of total hires	2	7%	7%	16%	25%
	4. Provide relevant training opportunities	# of employees trained	2	363	334	384	500
	5. Administer labor agreements and personnel policies fairly, uniformly and consistently.	# of grievances	2	3	3	3	0

CITY COUNCIL GOALS:

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3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – ECONOMIC DEVELOPMENT

General Fund

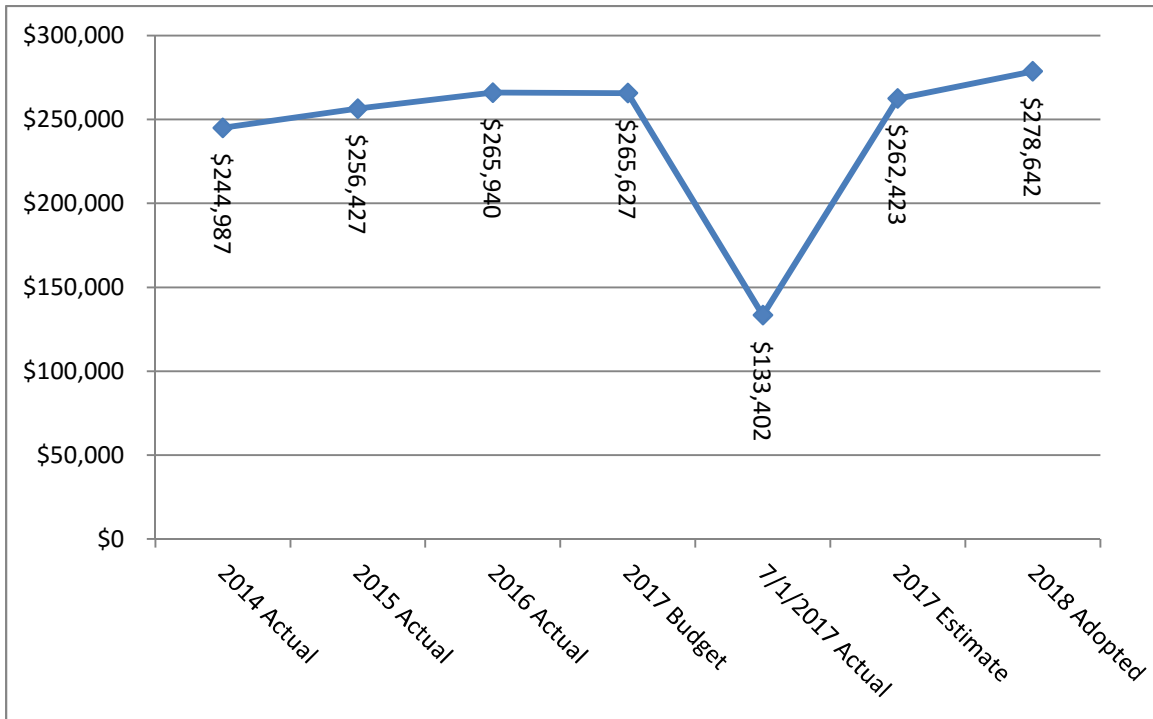
Economic Development Department Description:

The Economic Development Department strives to create a vibrant, balanced and growing local market and to provide support to the existing businesses within the city. The City of Beloit, Wisconsin, Economic Development Department is a full-service economic development operation set up to provide direct services to real estate brokers, developers and corporate real estate executives that are looking to expand into the Stateline area of Wisconsin/Illinois. The Economic Development Department helps cut through "red tape," facilitate the site plan review and zoning review processes, and assists in obtaining any professional services necessary to develop or expand facilities. They provide free services to any users that are seeking to expand their operations within the Greater Beloit Area. They do building and site searches by executing a customized search for clients based on set specifications provided to their office. Industrial and commercial sites from one acre to nearly 200 acres are available with full utilities and interstate access.

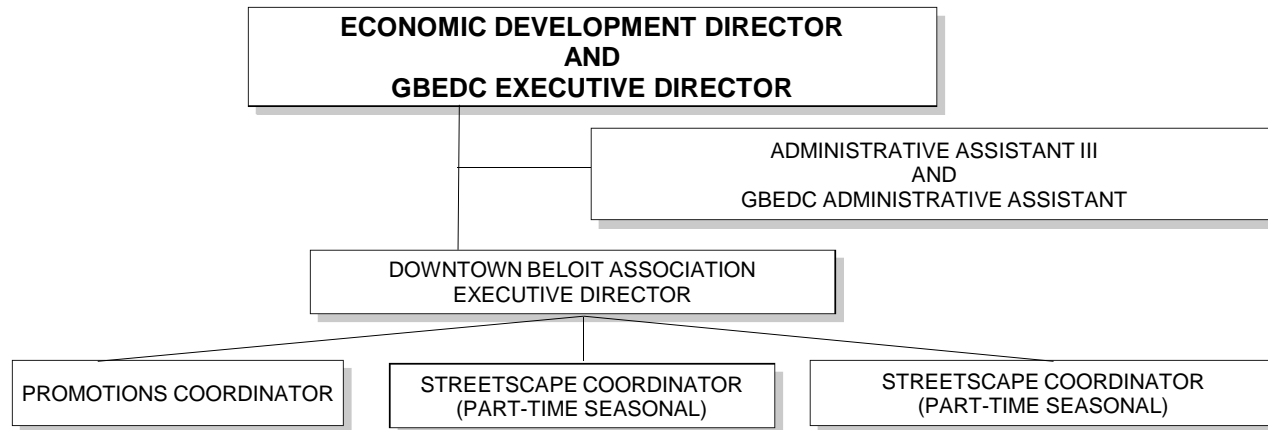
The City of Beloit Economic Development Department, with its partners, offers assistance in prequalification and screening of potential employees. They also work in conjunction with the Wisconsin Job Center in Janesville, as well as, Blackhawk Technical College and Wisconsin TechConnect in obtaining the best workers possible for businesses.

They assist in financial packaging. Access to capital on the local, state and federal levels is a specialty of theirs. The City of Beloit Economic Development Department can help track down any type of financial assistance or seek access to capital providers throughout the United States and the world. They also work to create business incentives available locally and statewide, to help bring businesses into Beloit. The Economic Development Department staff also provides management, professional, and administrative support to the Greater Beloit Economic Development Corporation (GBEDC). Andrew Janke serves as Executive Director and Stephanie Bailey serves as Business Retention Expansion Specialist and provides administrative support. GBEDC compensates the City of Beloit \$26,400 for this support. The GBEDC is a public/private investor-based non-profit organization that fosters economic development in the Greater Beloit area. \$10,000 charge TID #10 for staff support.

EXPENDITURES



ECONOMIC DEVELOPMENT DEPARTMENT ORGANIZATIONAL CHART 2018



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ECONOMIC DEVELOPMENT											
DEPARTMENTAL EARNINGS											
1550000	4575	WAGE REIMBURSEMENT	(\$26,400)	(\$46,400)	(\$40,289)	(\$36,400)	(\$6,600)	(\$36,557)	(\$36,400)	\$0	0.00%
		TOTAL REVENUES	(\$26,400)	(\$46,400)	(\$40,289)	(\$36,400)	(\$6,600)	(\$36,557)	(\$36,400)	\$0	0.00%
PERSONNEL SERVICES											
1550000	5110	REGULAR PERSONNEL	\$158,686	\$166,894	\$177,373	\$177,578	\$88,828	\$175,569	\$184,737	\$7,159	4.03%
1550000	5130	EXTRA PERSONNEL	\$0	\$0	\$586	\$0	\$165	\$0	\$0	\$0	0.00%
1550000	5191	WISCONSIN RETIREMENT FUND	\$11,108	\$11,351	\$11,708	\$11,939	\$6,040	\$11,939	\$12,377	\$438	3.67%
1550000	519301	SOCIAL SECURITY	\$9,839	\$10,209	\$10,901	\$10,740	\$5,436	\$10,740	\$11,274	\$534	4.97%
1550000	519302	MEDICARE	\$2,301	\$2,388	\$2,550	\$2,512	\$1,271	\$2,512	\$2,637	\$125	4.98%
1550000	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$52,191	\$52,750	\$51,823	\$51,824	\$25,912	\$51,824	\$56,511	\$4,687	9.04%
1550000	5195	LIFE INSURANCE	\$288	\$369	\$404	\$409	\$205	\$409	\$418	\$9	2.20%
CONTRACTUAL SERVICE											
1550000	5223	SCHOOLS	\$589	\$55	\$1,155	\$500	\$450	\$500	\$500	\$0	0.00%
1550000	5225	PROFESSIONAL DUES	\$3,485	\$3,600	\$3,505	\$3,535	\$3,580	\$3,535	\$3,535	\$0	0.00%
1550000	5232	DUPLICATING & DRAFTING	\$2,455	\$3,528	\$366	\$1,500	\$223	\$500	\$1,500	\$0	0.00%
1550000	523201	DUPLICATING & DRAFTING	\$244	\$1,247	\$866	\$0	\$634	\$900	\$0	\$0	0.00%
1550000	5244	OTHER FEES	(\$506)	\$458	\$57	\$1,000	\$153	\$500	\$1,000	\$0	0.00%
1550000	5246	CONTRIBUTIONS TO ORGANIZATIONS	\$0	\$0	\$0	\$0	(\$1,000)	\$0	\$0	\$0	0.00%
1550000	5248	ADVERTISING	\$50	\$50	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1550000	5251	AUTO & TRAVEL	\$1,876	\$1,310	\$1,675	\$1,500	\$546	\$1,500	\$1,500	\$0	0.00%
1550000	5271	TELEPHONE - LOCAL	\$1,573	\$1,170	\$879	\$1,040	\$356	\$650	\$503	(\$537)	-51.63%
1550000	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$300	\$600	\$600	100.00%
MATERIALS & SUPPLIES											
1550000	5331	POSTAGE & EXPRESS MAIL	\$184	\$22	\$27	\$300	\$14	\$150	\$300	\$0	0.00%
1550000	5332	OFFICE/COMP EQUIP & SUPPLIES	\$422	\$705	\$1,552	\$1,000	\$294	\$600	\$1,000	\$0	0.00%
1550000	5351	BOOKS & SUBSCRIPTIONS	\$202	\$321	\$514	\$250	\$295	\$295	\$250	\$0	0.00%
		TOTAL EXPENDITURES	\$244,987	\$256,427	\$265,940	\$265,627	\$133,402	\$262,423	\$278,642	\$13,015	4.90%
		NET TOTAL	\$218,587	\$210,027	\$225,651	\$229,227	\$126,802	\$225,865	\$242,242	\$13,015	5.68%

BUDGET MODIFICATIONS: No significant changes for 2017.

PERFORMANCE MEASURES

DEPARTMENT: ECONOMIC DEVELOPMENT

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

		<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
WORKLOAD:	1. Administer/Manage active Development Agreements	# of annual reviews of all development agreements	3	7	9	9	10	11
	2. Conduct ongoing business retention calls.	# of business retention visits	3	28	24	24	24	24
	3. Maintain the ability to respond rapidly to site selection RFP's.	# of Development/Purchase Agreements entered into	3	2	0	2	1	2
		RFP's responded to	3	16	23	15	12	15
	4. Attend and participate in appropriate trade shows.	# of attended retail/industry trade shows	3	1	1	2	2	3
	5. Create, implement, manage, and evaluate Tax Incremental Finance Districts.	# of TID's created or amended	3	0	0	0	0	0
EFFICIENCY & EFFECTIVENESS:	6. Track and document economic development activity, reporting results to city Council on an annual basis.	Tax Base Growth	3	-0.75%	0.28%	2.41%	-1.00%	0.75%
		# of Jobs Created	3	182	449	182	60	100
		Net increase in industrial and commercial square footage.	3	0	545,000	195,000	123,500	100,000
		# of industrial acreage sold	3	0	41	30	10	20
		# of new businesses/projects	3	13	5	3	8	3
		# of business expansions	3	9	8	4	2	3
	7. Downtown Development Activity	Capital Investment	3	\$64M	\$889M	\$88.8M	\$47,900	\$50M
		# of public improvement projects downtown.*	3	1	0	0	1	0
		# of promotions undertaken downtown.*	3	10	10	10	11	12
		# of new downtown businesses.*	3	9	16	16	16	10
	8. Track and document economic development activity, reporting results to city Council on an annual basis.	# units per year. Upper floor housing	3	0	0	0	0	3
		# of jobs gained downtown.*	3	197	82	42	49	20
		# of façade renovations completed downtown.*	3	2	1	5	5	5
	# of building rehabs downtown.*	3	2	0	3	0	1	

*State fiscal calendar data July to June.

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6. **Create and sustain a positive image, enhance communications and engage the community.**

***DEPARTMENT – FINANCE &
ADMINISTRATIVE SERVICES***

General Fund

Divisions & Programs:

City Clerk/Treasurer, City Assessor, Accounting & Purchasing, Contingency Fund, Cable T.V. Advisory Committee, Finance and Insurance

General Fund

Divisions & Programs:

Municipal Court

Internal Services Fund:

Municipal Insurance

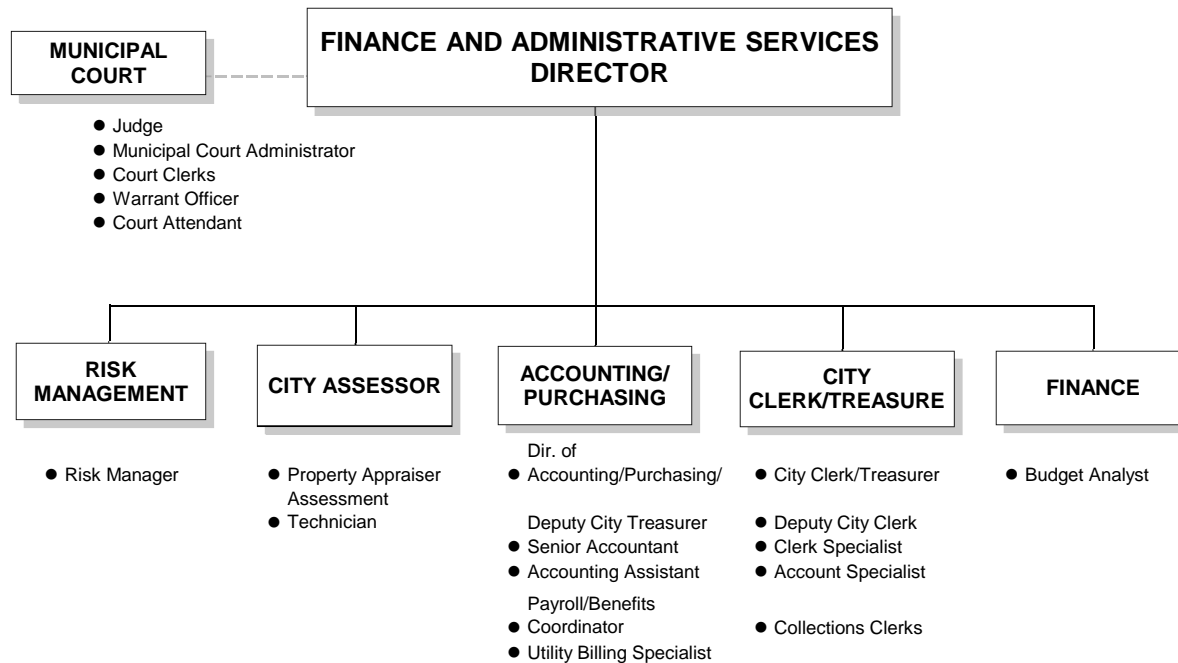
	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED
GENERAL FUND	\$1,848,383	\$1,921,946	\$1,871,575	\$2,334,242	\$911,763	\$1,927,628	\$2,545,575
INTERNAL SERVICE	\$1,653,480	\$1,508,846	\$1,700,142	\$1,699,055	\$1,068,838	\$1,684,147	\$1,653,380
TOTAL	\$3,501,863	\$3,430,792	\$3,571,717	\$4,033,297	\$1,980,601	\$3,611,775	\$4,198,955

CITY OF BELOIT, WISCONSIN

FINANCE AND ADMINISTRATIVE SERVICES DEPARTMENT

ORGANIZATIONAL CHART

2018



DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

City Clerk-Treasurer Division Description:

The Clerk-Treasurer's Office provides exceptional customer service by serving the citizens of Beloit through a variety of services. The City of Beloit Clerk-Treasurer's office is the gateway to open and accessible government. The office consists of the Clerk-Treasurer, Deputy Clerk, (Deputy Clerk-Treasurer), Clerk Specialist, Account Specialist and two Collection Clerks, all of whom provide to be a valuable and dependable resource for information and services provided by the City of Beloit. Under Wisconsin State Statutes 62.09(9) and (11), the Clerk-Treasurer is an appointed officer of the City charged with many responsibilities.

BILLING/COLLECTIONS/DEPOSITORY: Conducts monetary transactions with efficiency, integrity and professionalism in accordance with Federal, State and Local laws/ordinances governing the receipt, handling and depositing of City funds. The Clerk-Treasurer collects and deposits all moneys belonging to the city. The office is responsible for billing of all special charges/assessments and other City services. We also work diligently with collection agencies in an effort to increase revenue due on delinquent accounts. The Clerk-Treasurer is responsible for providing cash handling policy and performing audits of those policies.

CITY COUNCIL SUPPORT: The Clerk-Treasurer's Office provides support to the City Council through the preparation and legal posting of agendas, council packets, and minutes; parliamentary procedure; and meeting management. The permanent records for the City dating back into the 1800's are safely stored in our office. The Clerk-Treasurer also assists candidates seeking this elected office and administers the oath of office to those elected. The Clerk-Treasurer's office also provides staff support to the Alcohol Beverage License Control Commission and the Board of Review.

CODE OF ORDINANCES: The office maintains the City's Municipal Code of Ordinances and all resolutions, contracts, agreements, and other documents processed through official City actions. We post all committee, commission, and board meeting agendas and file and maintain meeting minutes of the same.

INFORMATION & DIRECTORY: As the keeper of permanent record, contracts and resolutions, the Clerk facilitates and complies with all open records requests that come through this office. The clerk shall keep all records in the clerk's office open to inspection during regular hours of operation. The Clerk-Treasurer's Office publishes the official City Information Directory annually and updates portions of the City's official

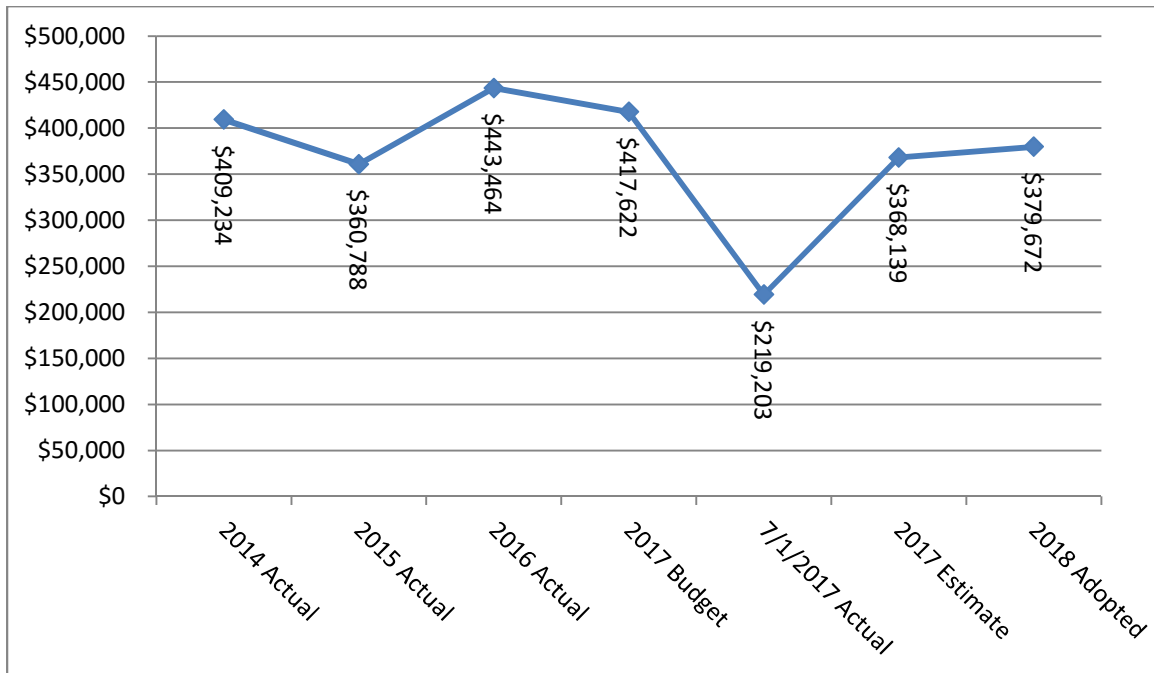
website. The Clerk-Treasurer’s Office also answers the City's telephone switchboard and provides accurate information both in person, over the phone and electronically.

ELECTIONS: State Statutes Chapters 5-12 prescribes the role of the Clerk in election Administration. The office organizes and administers all local elections, utilizing nine polling places located conveniently throughout the City. The office is responsible for maintaining accurate and current voter registration records and works closely with the Wisconsin Election Commission to make sure elections are open, fair and transparent to make certain that all voters who cast a ballot have their vote count.

LICENSING: It is the Clerk-Treasurer’s responsibility to process applications and issue licenses to all establishments where alcohol is temporarily or regularly sold, served, possessed, and/or consumed within the City, as well as Operator/Bartender licenses to those individuals who work in such establishments. In addition to alcohol, other various licenses are issued by the Clerk-Treasurer: tree trimmers, jewelry dealers, secondhand dealers, movie theaters, cigarette sellers, fireworks vendors, solid waste transporters, outdoor vendors, door-to-door salespersons, junkyard operators, mobile home parks, sidewalk cafes, and wireless communication facilities. Downtown Parking Permits and Boat Launch Permits for Beloit's public boat launch at Wooten Park are also available.

PROPERTY TAX BILLS: The Clerk-Treasurer calculates, finalizes and mails the property tax statements and prepares the annual tax rolls for review by citizenry. The office monitors all tax collections and performs timely settlements with the Rock County Treasurer.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY CLERK/TREASURER											
TAXES											
1611100	4050	MOBILE TAX	(\$12,869)	(\$12,541)	(\$18,298)	(\$15,000)	(\$7,982)	(\$15,000)	(\$14,000)	\$1,000	-6.67%
LICENSES & PERMITS											
1611100	4110	CLASS A BEER LICENSE	(\$6,777)	(\$7,336)	(\$8,145)	(\$7,950)	(\$8,610)	(\$8,560)	(\$8,950)	(\$1,000)	12.58%
1611100	4111	CLASS B BEER	(\$1,833)	(\$2,183)	(\$3,118)	(\$2,300)	(\$2,645)	(\$2,444)	(\$2,100)	\$200	-8.70%
1611100	4112	CLASS B BEER - SPECIAL EVENT	(\$602)	(\$477)	(\$666)	(\$495)	(\$203)	(\$300)	(\$375)	\$120	-24.24%
1611100	4114	CLASS A BEER & LIQUOR	(\$14,863)	(\$15,295)	(\$15,375)	(\$14,350)	(\$14,960)	(\$14,960)	(\$14,350)	\$0	0.00%
1611100	4115	CLASS B BEER & LIQUOR	(\$72,975)	(\$62,985)	(\$29,354)	(\$41,875)	(\$29,730)	(\$30,930)	(\$41,875)	\$0	0.00%
1611100	4118	OPERATOR'S LICENSE	(\$11,061)	(\$33,323)	(\$10,250)	(\$29,200)	(\$24,845)	(\$29,200)	(\$11,000)	\$18,200	-62.33%
1611100	4119	CIGARETTES LICENSE	(\$4,500)	(\$4,000)	(\$4,100)	(\$4,100)	(\$4,100)	(\$3,800)	(\$3,800)	\$300	-7.32%
1611100	4123	AMUSEMENT LICENSE	(\$2,616)	(\$3,960)	(\$2,703)	(\$2,680)	(\$2,703)	(\$2,539)	(\$2,700)	(\$20)	0.75%
1611100	4126	MOBILE HOME PARK LICENSE	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	\$0	0.00%
1611100	4127	JUNK YARD LICENSE	(\$50)	\$0	(\$50)	(\$50)	\$0	(\$50)	(\$50)	\$0	0.00%
1611100	4128	SECOND HAND STORE LICENSE	(\$347)	(\$348)	(\$191)	(\$230)	(\$106)	(\$230)	(\$230)	\$0	0.00%
1611100	4129	PARKING PERMIT	(\$200)	(\$50)	\$0	(\$50)	\$0	\$0	\$0	\$50	-100.00%
1611100	4164	TREE TRIMMING PERMIT	(\$350)	(\$450)	(\$550)	(\$500)	(\$400)	(\$500)	(\$500)	\$0	0.00%
1611100	4167	DOOR TO DOOR SALESPERSONS	(\$1,715)	(\$958)	(\$844)	(\$770)	(\$988)	(\$988)	(\$770)	\$0	0.00%
1611100	4168	SOLID WASTE COLLECTOR	(\$1,175)	(\$1,100)	(\$1,000)	(\$975)	(\$600)	(\$975)	(\$975)	\$0	0.00%
FINES & FORFEITURES											
1611100	4241	NSF	\$0	(\$90)	(\$150)	(\$120)	\$0	(\$90)	(\$100)	\$20	-16.67%
1611100	4231	MISCELLANEOUS FEES	(\$1,112)	(\$600)	\$0	\$0	(\$1,351)	\$0	\$0	\$0	0.00%
1611100	4279	TAX PENALTY	(\$109,182)	(\$88,020)	(\$98,454)	(\$90,000)	(\$84,881)	(\$90,000)	(\$90,000)	\$0	0.00%
DEPARTMENTAL EARNING											
1611100	4506	COPY FEES	(\$2)	(\$22)	(\$10)	(\$10)	\$0	(\$10)	(\$50)	(\$40)	400.00%
1611100	4516	PROPERTY TRANSFER CERTIFICATES	(\$18,836)	(\$20,970)	(\$20,006)	(\$14,000)	(\$8,280)	(\$15,000)	(\$15,000)	(\$1,000)	7.14%
1611100	4529	FLAGS	\$193	\$51	(\$11)	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$261,172)	(\$254,957)	(\$213,575)	(\$224,955)	(\$192,684)	(\$215,876)	(\$207,125)	\$17,830	-7.93%
PERSONNEL SERVICES											
1611100	5110	REGULAR PERSONNEL	\$194,184	\$200,529	\$203,984	\$204,992	\$93,567	\$185,000	\$154,503	(\$50,489)	-24.63%
1611100	5130	EXTRA PERSONNEL	\$46,729	\$14,245	\$59,572	\$27,500	\$17,030	\$17,029	\$48,600	\$21,100	76.73%
1611100	5150	OVERTIME	\$4,262	\$2,545	\$5,039	\$2,750	\$567	\$1,000	\$2,750	\$0	0.00%
1611100	5191	WISCONSIN RETIREMENT FUND	\$13,893	\$13,428	\$13,367	\$13,969	\$5,915	\$11,532	\$10,535	(\$3,434)	-24.58%
1611100	519301	SOCIAL SECURITY	\$12,486	\$12,537	\$12,893	\$14,368	\$5,951	\$12,588	\$12,705	(\$1,663)	-11.57%
1611100	519302	MEDICARE	\$2,919	\$2,932	\$3,015	\$3,321	\$1,392	\$3,294	\$2,970	(\$351)	-10.57%
1611100	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$54,164	\$48,499	\$66,726	\$63,169	\$49,397	\$63,169	\$49,529	(\$13,640)	-21.59%
1611100	5195	LIFE INSURANCE	\$903	\$963	\$809	\$775	\$355	\$700	\$741	(\$34)	-4.39%

			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CONTRACTUAL SERVICE											
1611100	5215	COMPUTER/OFFICE EQUIP MAIN.	\$12,234	\$6,973	\$6,832	\$7,800	\$4,758	\$7,800	\$4,800	(\$3,000)	-38.46%
1611100	5223	SCHOOLS	\$657	\$4,288	\$1,160	\$7,350	\$1,131	\$4,650	\$6,635	(\$715)	-9.73%
1611100	5225	PROFESSIONAL DUES	\$632	\$617	\$657	\$782	\$185	\$682	\$682	(\$100)	-12.79%
1611100	5231	OFFICIAL NOTICES&PUBLICATIONS	\$10,403	\$9,348	\$11,067	\$10,800	\$2,943	\$9,680	\$10,800	\$0	0.00%
1611100	5232	DUPLICATING & DRAFTING	\$11,641	\$7,064	\$13,510	\$11,800	\$3,953	\$7,750	\$6,300	(\$5,500)	-46.61%
1611100	5240	CONTRACTED SERV-PROFESSIONAL	\$2,874	\$1,663	\$5,153	\$4,740	\$15,697	\$15,696	\$31,865	\$27,125	572.26%
1611100	5241	CONTRACTED SERV-LABOR	\$4,000	\$3,500	\$3,534	\$6,200	\$0	\$0	\$4,400	(\$1,800)	-29.03%
1611100	5244	OTHER FEES	\$14,202	\$14,070	\$14,466	\$15,310	\$12,204	\$15,300	\$15,600	\$290	1.89%
1611600	5245	BAD DEBT EXPENSE	\$36	\$67	\$117	\$200	\$0	\$200	\$200	\$0	0.00%
1611600	5248	ADVERTISING	\$779	\$0	\$562	\$250	\$235	\$250	\$350	\$100	40.00%
1611100	5251	AUTO & TRAVEL	\$1,490	\$863	\$1,178	\$1,300	\$71	\$700	\$1,200	(\$100)	-7.69%
1611100	5271	TELEPHONE - LOCAL	\$3,807	\$2,415	\$1,773	\$2,151	\$568	\$1,350	\$2,172	\$21	0.98%
1611100	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$30	\$60	\$60	100.00%
MATERIALS & SUPPLIES											
1611100	5331	POSTAGE & EXPRESS MAIL	\$9,409	\$8,138	\$9,471	\$9,970	\$1,420	\$3,900	\$3,900	(\$6,070)	-60.88%
1611100	5332	OFFICE/COMP EQUIP & SUPPLIES	\$6,930	\$5,603	\$7,419	\$7,160	\$1,697	\$4,875	\$6,600	(\$560)	-7.82%
1611100	5351	BOOKS & SUBSCRIPTIONS	\$0	\$156	\$159	\$165	\$166	\$165	\$175	\$10	6.06%
FIXED EXPENSES											
1611100	5411	RENT/BUILD	\$600	\$345	\$1,000	\$800	\$0	\$800	\$1,600	\$800	100.00%
		TOTAL EXPENDITURES	\$409,234	\$360,788	\$443,464	\$417,622	\$219,203	\$368,139	\$379,672	(\$37,950)	-9.09%
		NET TOTAL	\$148,062	\$105,831	\$229,889	\$192,667	\$26,519	\$152,263	\$172,547	(\$20,120)	-10.44%

BUDGET MODIFICATIONS: In 2017 the City Clerk office and Treasurer office merged to become one Division. There is an increase in extra personnel due to there being 4 elections in 2018.

Dog licenses will increase in 2018. Spayed or neutered licenses will go from \$7.50 to \$10.00 and not spayed or neutered will go from \$15.00 to \$20.00.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: City Clerk

<i>PROGRAM OBJECTIVES:</i>	<i>PERFORMANCE INDICATORS:</i>	<i>Goal(s)</i>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
1. Adhere to state and city open records policies; maintain city records efficiently and effectively	# of documents scanned into document imaging system	6	250	437	294	300	300
	# open records requests processed	6	8	19	12	15	15
	# of Statements of Economic Interest forms sent, processed, and filed	6	125	110	112	136	120
2. Administer election process and assist citizens with voter registration and ballot access	# of Elections administered	6	4	2	4	2	4
	# of polling places	6	9	9	9	9	9
	# of registered voters	6	18,500	17,149	18,888	15,650	17,700
	# of Election Official training sessions held	6	8	4	3	2	3
	# of Election Officials trained	6	175	177	196	211	200
	# of voter Registrations entered into Wis-Vote	6	520	101	4186	89	2500
3. Administer annual licensing processes	Total # of license applications processed and issued	1 & 4	500	717	396	721	450
	Implement License Manager Software & import all current records	6	na	na	na		Full Implementation Expected
4. Coordinate annual Board of Review process	# of Board of Review (BOR) members trained	2	7	4	5	6	6
	# of BOR notices of intent to file received	3	10	1	7	11	5
	# of cases heard by BOR	3	5	0	3	0	3
	# of notices of determination mailed by Clerk	6	5	0	3	0	3
5. Act as an information resource for citizens	Publish Official City Information Directory 1-2 times annually	2 & 6	2	1	2	1	2
6. Coordinate and provide support to the City Council	Implement Agenda management Software beginning with City Council and Alcohol Beverage License Control Committee (ABLCC)	6	na	na	na	Began April 2017	Full Implementation Expected
	# of regular City Council agendas and packets produced and published	2 & 6	24	23	23	23	24
	# of special City Council agendas and packets produced and published	2 & 6	10	22	19	20	10
	# of City Council workshop notices and/or packets produced and published	2 & 6	20	34	38	30	20
7. Provide support and guidance to City Council and Municipal Judge candidates for Spring Election	# of Council seats available	1, 2 & 6	4	3	4	3	4
	# of Council Nomination Packets produced	6	12	15	15	12	15
	# of residents who submit the Council nomination paperwork and gain ballot access	6	7	5	6	6	6
	# of Municipal Judge Nomination Packets produced	1, 2 & 6	0	0	1	0	0
	# of residents who submit the Municipal Judge nomination paperwork and gain ballot access	1, 2 & 6	0	0	1	0	0
	# of Campaign Finance Classes held by Clerk	2 & 6	1	1	1	1	1
	# of Campaign Finance Reports filed with Clerk	2 & 6	4	2	6	4	4
# of Council and Municipal Judge candidate signatures verified	6	1,575	678	1,432	896	1,000	
8. Provide support to the Alcohol Beverage License Control Committee (ABLCC)	# of ABLCC notices, agendas, and packets published and posted	1-3 & 6	12	12	12	12	12
9. To ensure the timely billing and collection of all miscellaneous receivables including but not limited to personal property taxes due to the City.	The processing of all Request for Billing documents within 48 hours of receipt of request. To actively pursue collection of all aged receivables.	2	na	5380	3223	1485 YTD (est. 2800)	2800

WORKLOAD:

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
	10. To provide outstanding customer service to the residents of Beloit by processing payments via mail, online, telephone and in person in the most efficient manner possible	# of Deposits made	2 & 6	na	na	na	na	Will
		Total Dollar amount Deposited	2 & 6	na	na	na	na	establish
		# of in person customer contacts or phone contacts made.	2 & 6	na	na	na	na	baseline results in 2018
	11. To diligently seek collection of all services billed for by utilizing all collection techniques available within our resource including the new use of State Debt Collection in 2018 (SDC)	# of Deferred Payment Agreements issued	2 & 6	na	na	na	na	for comparison
		# of customers referred to Collections/SDC	2 & 6	na	na	na	na	in 2019.
		# of items sent to T.R.I.P for collection	2 & 6	na	na	na	na	na
EFFICIENCY & EFFECTIVENESS:	12. Efficient support to City Council, ABLCC, and Board of Review	% of agenda packets available on scheduled date & time	1-4 & 6	100%	100%	100%	100%	100%
		% of meeting minutes completed within one week of the meeting	6	100%	100%	100%	100%	100%
	13. Adherence to open meeting and public records laws	% of Council public meeting notices posted and published at least 24 hours before meeting	1-4 & 6	100%	100%	100%	100%	100%
		% of open records requests processed within 10 days of receipt	1-4 & 6	100%	100%	100%	100%	100%
	14. Increase the number of services that customers can access electronically through the Treasury. Provide options to the citizens to easily pay their utility bills online, purchase dog licenses via mail.	Increase the number of citizens who utilize auto-pay by 4%.	2	na	na	na	Establishing baseline strategy in 2017 to measure in 2018.	met 4% increase
	15. To ensure accurate and timely tax settlements with the Rock County Treasurer.	Coordinate with Finance Director the timely preparation, balancing and filing of the five (5) tax settlements with Rock County	5	All 5 deadlines met in a timely manner	All 5 deadlines met in a timely manner	All 5 deadlines met in a timely manner	All 5 deadlines met in a timely manner	All 5 deadlines met in a timely manner
	16. Timely submission of all tax documents and reports to the Wisconsin Department of Revenue as statutory required .	Zero contact from Wisconsin Department requesting documents and/or reports.	6	Met statutory deadline	Met statutory deadline	Met statutory deadline	Met statutory deadline	Met statutory deadline
	17. To calculate, print and mail tax statements by the 15th of December. To work closely with the County Treasurer's office to ensure proper crediting of all tax payments. To mail timely to ensure that the taxpayers are allowed afforded the maximum amount of time to pay their property taxes prior to the end of the fiscal year.	Limited complaints from taxpayers regarding receipt of property tax bills and/or the timely posting of said property tax payments.	6	Met statutory deadline	Met statutory deadline	Met statutory deadline	Met statutory deadline	Met statutory deadline
	18. Conduct bi-annual random audits on all entities within the City for compliance of the cash handling policy. Continue to educate staff on changes in theft and fraud prevention.	Complete compliance of the City's cash handling procedures and zero discrepancies encountered while conducting cash counts. Continually educate cash custodians on any new laws effecting the handling of currency, detection of counterfeiting and any new currency designs.	2	Complete random audits in each department once annually and follow up with those with recommendations for improvement	Complete random audits in each department once annually and follow up with those with recommendations for improvement	Complete random audits in each department once annually and follow up with those with recommendations for improvement	Complete random audits in each department once annually and follow up with those with recommendations for improvement	Complete random audits in each department once annually and follow up with those with recommendations for improvement
	19. Promote lifelong learning for all staff. Commit to lifelong learning by enabling staff the opportunity to attend seminars/conference to enhance their professional growth. Support statewide and national associations Municipal Treasurers Association of Wisconsin (MTAW), Wisconsin Municipal Clerks Association (WMCA) and International Institute of Municipal Clerks (IIMC).	# of hours of job-related training and classes	2	na	51	75	128	60
		# of professional conferences and meetings attended	2	6	6	6	8	8
		# of city, county, and professional committees in which staff participate	2	2	2	4	6	5

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
20. Continue to merge the Clerk and Treasurer Divisions in a way that enhances customer service delivery and establishing the most streamlined approach possible.	Provide cross-training to staff in the areas of collections, elections, filing, scanning, cash handling, licensing and any other items where efficiencies can be realized.	2	na	na	na	X	X

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

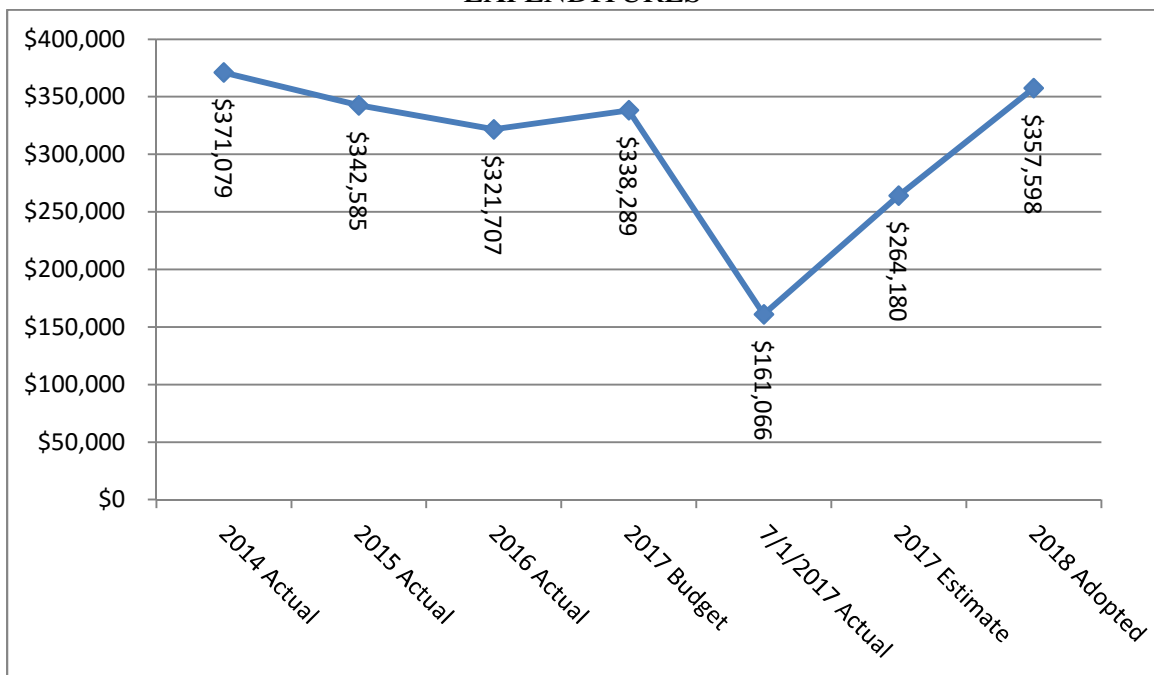
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Municipal Court Division Description:

The Municipal Court Division hears local ordinance violations including: traffic and parking violations, loitering and curfew violations, battery, noise violations, discharging firearms within city limits, trash and debris violations, weeds and tall grass, furnishing alcohol to minors, unsanitary conditions/public health nuisances, exterior and interior property maintenance violations, etc. They may issue warrants, summons, subpoenas and other court documents. The Municipal Court works in conjunction with the Rock County Circuit Court, Law Enforcement Agencies, the Wisconsin State Department of Motor vehicles, and other various City Departments. They process legal records, provide related information to other courts, Department of Transportation, Police Departments, Tax Refund Intercept Program, and to all other interested parties. They prepare court dockets, monitor and update the status of cases, carry out orders made by the Municipal Judge such as suspending driver’s licenses or commitment, prepare Department of Transportation paperwork, and deal with the payments and receipts of fines and forfeitures. The Municipal Court serves check summons and issues court dates; they also send out and follow up on all commitments.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MUNICIPAL COURT											
FINES & FORFEITURES											
1611200	4201	MUNICIPAL COURT COSTS	(\$133,892)	(\$143,451)	(\$111,384)	(\$130,000)	(\$55,389)	(\$100,000)	(\$120,000)	\$10,000	-7.69%
1611200	4214	NON-TRAFFIC FINES & FORFEITS	(\$319,941)	(\$309,510)	(\$250,439)	(\$280,000)	(\$134,751)	(\$250,000)	(\$280,000)	\$0	0.00%
1611200	4216	PARKING FINES	(\$252,669)	(\$166,919)	(\$97,791)	(\$200,000)	(\$65,980)	(\$120,000)	(\$170,000)	\$30,000	-15.00%
1611200	4222	TRAFFIC FINES & FORFEITURES	(\$165,273)	(\$145,435)	(\$109,617)	(\$170,000)	(\$52,026)	(\$110,000)	(\$130,000)	\$40,000	-23.53%
1611200	4231	MISCELLANEOUS FEES	(\$2,389)	\$5,895	\$2,478	\$0	(\$9,176)	\$0	\$0	\$0	0.00%
1611200	4232	WARRANT SERVICE FEES	(\$57,033)	(\$59,631)	(\$41,156)	(\$60,000)	(\$18,017)	(\$30,000)	(\$40,000)	\$20,000	-33.33%
		TOTAL REVENUES	(\$931,197)	(\$819,051)	(\$607,908)	(\$840,000)	(\$335,340)	(\$610,000)	(\$740,000)	\$100,000	-11.90%
PERSONNEL SERVICES											
1611200	5110	REGULAR PERSONNEL	\$155,279	\$144,287	\$123,363	\$139,368	\$62,839	\$135,000	\$135,008	(\$4,360)	-3.13%
1611200	5120	PART TIME PERSONNEL	\$67,113	\$67,647	\$69,389	\$69,408	\$34,845	\$6,800	\$69,441	\$33	0.05%
1611200	5130	EXTRA PERSONNEL	\$3,854	\$3,786	\$3,836	\$4,775	\$5,783	\$4,775	\$4,775	\$0	0.00%
1611200	5191	WISCONSIN RETIREMENT FUND	\$13,134	\$12,292	\$10,295	\$11,915	\$5,586	\$11,500	\$11,617	(\$298)	-2.50%
1611200	519301	SOCIAL SECURITY	\$14,021	\$13,375	\$12,176	\$13,071	\$6,311	\$13,000	\$12,762	(\$309)	-2.36%
1611200	519302	MEDICARE	\$3,279	\$3,128	\$2,848	\$2,989	\$1,476	\$2,500	\$2,985	(\$4)	-0.13%
1611200	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$86,143	\$69,196	\$58,628	\$45,064	\$32,678	\$45,064	\$70,638	\$25,574	56.75%
1611200	5195	LIFE INSURANCE	\$841	\$889	\$538	\$541	\$276	\$541	\$604	\$63	11.65%
CONTRACTUAL SERVICE											
1611200	5223	SCHOOLS	\$1,403	\$1,136	\$2,906	\$3,300	\$1,440	\$3,300	\$4,200	\$900	27.27%
1611200	5232	DUPLICATING & DRAFTING	(\$2,014)	\$2,454	\$3,302	\$3,000	\$1,619	\$3,000	\$3,000	\$0	0.00%
1611200	5244	OTHER FEES	\$14,634	\$13,764	\$25,321	\$33,500	\$4,232	\$30,000	\$33,500	\$0	0.00%
1611200	5251	AUTO & TRAVEL	\$2,611	\$2,680	\$3,034	\$3,000	\$1,503	\$3,000	\$3,000	\$0	0.00%
1611200	5271	TELEPHONE - LOCAL	\$2,188	\$1,395	\$1,128	\$1,358	\$346	\$670	\$1,008	(\$350)	-25.77%
1611200	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$30	\$60	\$60	100.00%
MATERIALS & SUPPLIES											
1611200	5331	POSTAGE & EXPRESS MAIL	\$6,695	\$4,975	\$3,562	\$5,000	\$1,809	\$3,500	\$3,500	(\$1,500)	-30.00%
1611200	5332	OFFICE/COMP EQUIP & SUPPLIES	\$1,898	\$1,581	\$1,382	\$2,000	\$321	\$1,500	\$1,500	(\$500)	-25.00%
		TOTAL EXPENDITURES	\$371,079	\$342,585	\$321,707	\$338,289	\$161,066	\$264,180	\$357,598	\$19,309	5.71%
		NET TOTAL	(\$560,118)	(\$476,466)	(\$286,200)	(\$501,711)	(\$174,274)	(\$345,820)	(\$382,402)	\$119,309	-23.78%

BUDGET MODIFICATIONS: Revenue projections have been reduced based on current trends.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: Municipal Court

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Process arraignments.	# of arraignments entered.	1	6,940	6,022	4,648	3,466	3,750	
	2. Process parking tickets.	# of Traffic Cases	1	4,172	3,111	2,126	1,425	1,750	
		# of OWI Operating While Intoxicated Cases	1	98	125	66	53	50	
		# of Non-traffic cases	1	2,040	2,786	2,456	1,988	2,000	
3. Process suspensions timely.	% of total cases that resulted in default or plea of guilty	1	86%	87%	87%	81%	87%		
4. Process commitments timely.	% of total cases that were dismissed	1	9%	8%	8%	11%	8%		
EFFICIENCY & EFFECTIVENESS:	5. Process defaults timely.	% of total cases that pleaded not guilty	1	5%	5%	5%	8%	5%	
	6. Continue to increase and refine collections of delinquent parking, traffic, and code violation fines and forfeitures.	Amount of Tax intercept collections Court	1	\$96,931	\$73,190	\$55,510	\$51,057	\$60,000	
		Amount of Tax intercept collections Parking	1	\$22,382	\$15,434	\$10,811	\$8,681	\$10,000	

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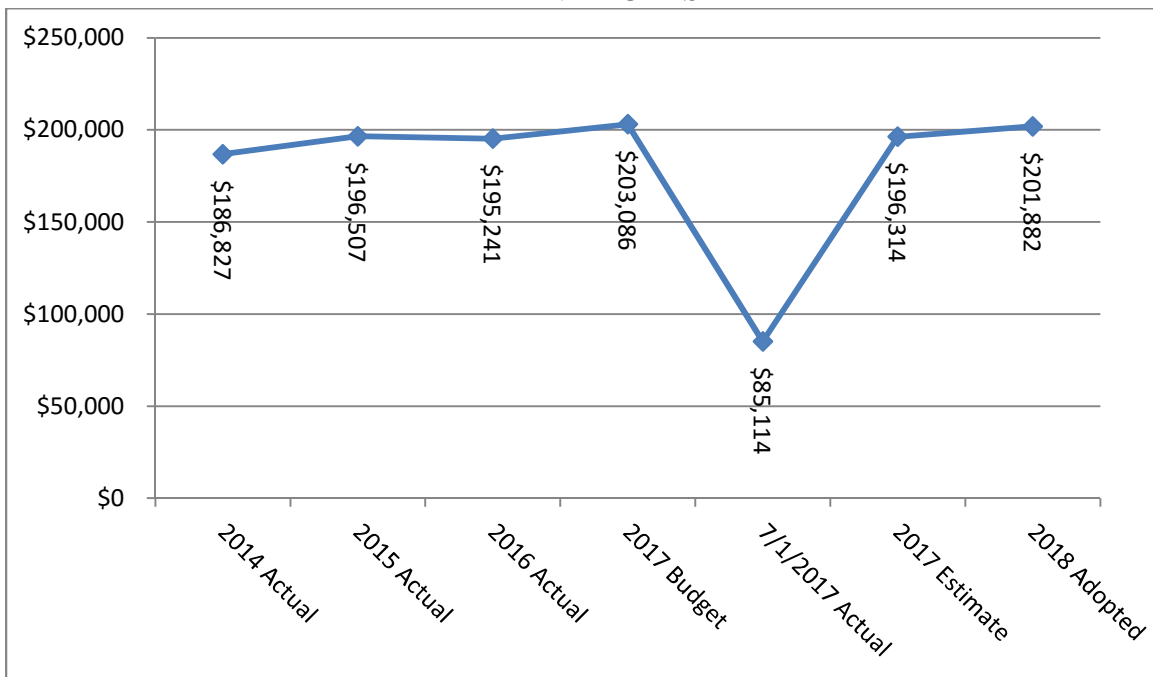
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

City Assessor Division Description:

The Assessor Division is responsible for the equitable and efficient administration of the tax base for the City of Beloit. This division provides data, which is the basis of the Geographic Information System, and coordinates enhancements of the database with the Division of Engineering. The assessment staff supports Economic Development with real time estimates as well as property information. Following the annual assessment and budget process, the Assessor Division, in cooperation with the City Treasurer, plans, provides data, and assists with the generation of property tax bills.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ASSESSOR'S OFFICE											
1611300	451402	ASSESSOR/CAMA DATA	(\$20)	\$0	\$0	\$0	(\$19)	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$20)	\$0	\$0	\$0	(\$19)	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES											
1611300	5110	REGULAR PERSONNEL	\$98,089	\$102,518	\$104,561	\$105,357	\$51,450	\$104,165	\$107,175	\$1,818	1.73%
1611300	5191	WISCONSIN RETIREMENT FUND	\$6,866	\$6,973	\$6,902	\$7,083	\$3,499	\$7,083	\$7,181	\$98	1.38%
1611300	519301	SOCIAL SECURITY	\$5,863	\$6,116	\$6,236	\$6,209	\$3,060	\$6,209	\$6,385	\$176	2.83%
1611300	519302	MEDICARE	\$1,371	\$1,430	\$1,458	\$1,453	\$716	\$1,453	\$1,493	\$40	2.75%
1611300	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$23,444	\$23,444	\$22,532	\$22,532	\$11,266	\$22,532	\$23,546	\$1,014	4.50%
1611300	5195	LIFE INSURANCE	\$265	\$313	\$395	\$447	\$224	\$447	\$451	\$4	0.89%
CONTRACTUAL SERVICE											
1611300	5211	VEHICLE EQUIP OPER. & MAINT.	\$1,269	\$1,450	\$1,161	\$908	\$268	\$500	\$1,162	\$254	27.97%
1611300	5223	SCHOOLS	\$0	\$1,050	\$100	\$950	\$171	\$750	\$750	(\$200)	-21.05%
1611300	5225	PROFESSIONAL DUES	\$295	\$275	\$275	\$275	\$100	\$275	\$275	\$0	0.00%
1611300	5232	DUPLICATING & DRAFTING	\$2,303	\$830	\$1,703	\$2,000	\$436	\$1,750	\$2,000	\$0	0.00%
1611300	5240	CONTRACTED SERV-PROFESSIONAL	\$29,100	\$47,193	\$45,098	\$50,000	\$12,060	\$46,000	\$46,000	(\$4,000)	-8.00%
1611300	5241	CONTRACTED SERV-LABOR	\$12,463	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611300	5251	AUTO & TRAVEL	\$175	\$45	\$167	\$250	\$10	\$200	\$200	(\$50)	-20.00%
1611300	5271	TELEPHONE - LOCAL	\$1,753	\$1,622	\$1,085	\$1,244	\$564	\$1,200	\$964	(\$280)	-22.51%
1611300	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$150	\$300	\$300	100.00%
MATERIALS & SUPPLIES											
1611300	5331	POSTAGE & EXPRESS MAIL	\$2,458	\$1,413	\$2,043	\$2,628	\$904	\$2,100	\$2,500	(\$128)	-4.87%
1611300	5332	OFFICE/COMP EQUIP & SUPPLIES	\$1,113	\$1,835	\$1,525	\$1,750	\$387	\$1,500	\$1,500	(\$250)	-14.29%
		TOTAL EXPENDITURES	\$186,827	\$196,507	\$195,241	\$203,086	\$85,114	\$196,314	\$201,882	(\$1,204)	-0.59%
		NET TOTAL	\$186,807	\$196,507	\$195,241	\$203,086	\$85,095	\$196,314	\$201,882	(\$1,204)	-0.59%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES
 DIVISION: City Assessor

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Assessment records are kept current.	# of new homes sketched.	3	6	5	14	10	25
		# of photos of new constructed properties.	3	6	5	14	10	25
		# of new parcels added to the assessment roll during the annual cycle.	3	10	10	12	75	50
	2. Properties with permits are updated annually.	# of residential permits reviewed with field inspection.	3	400	400	373	500	550
		# of commercial permits reviewed with field inspection.	3	20	20	20	25	30
	3. Improve effectiveness by gaining acceptance of assessments	Number of Open Book Cases	3	46	38	33	20	30
		Number of Board of Review cases.	3	4	1		0	0
	4. Annual review of all assessments.	Number of real estate assessments made during the annual cycle.	3	12,748	12,800	12,812	12,880	12,930
		Number of personal property assessments made during the annual cycle.	3	760	845	892	910	925
Total number of assessments made during the annual assessment cycle.		3	12,768	12,748	12,812	12,880	12,930	
EFFICIENCY & EFFECTIVENESS:	4. Annual review of all assessments.	% of deeds that are updated within 14 days.	3	100	100	100	100	100
		% of new home sketches that have been completed.	3	100	100	100	100	100
		% of photos of new constructed properties entered into database.	3	100	100	100	100	100
		% of permitted properties processed before closing assessment rolls.	3	100	100	100	100	100
	5. Reports are submitted to Wisconsin Department of Revenue on time.	Date Computer Exempt Report completed (May 1 is deadline).	3	6/8/2014	6/7/2015	6/13/2016	6/12/2017	6/4/18
		Date TIF & Final Report completed (June 9 is deadline).	3	6/8/2014	6/8/2015	6/13/2016	6/12/2017	6/4/18
		Equalization Ratio reported by WI Department of Revenue (statutory requirement is between 90 and 110%).	3	106.2	103	100.7	100	4/9/00
		Date Tax Billing Project Completed (3 rd Monday in December is deadline).	3	12/8/2014	12/7/2015	11/18/2016	12/4/2017	12/3/18
	6. Improve effectiveness by gaining acceptance of assessments by public.	% of Board of Review cases sustained.	3	100	100	100	100	100
	7. Promote proactive public relations campaign.	Completed assessment process in time and met statutory time guidelines to have Board of Review on statutory date (date Board of Review held)	3	6/6/2014	5/20/2015	5/20/2016	5/19/2017	5/18/18
		Field review of all residential sales that occurred (approx. 500 properties). Report # inspected	3	450	400	345	400	450
		Field review of all commercial properties sold	3	30	30	32	35	35

CITY COUNCIL GOALS:

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4. Create and sustain a high quality of life.
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6. Create and sustain a positive image, enhance communications and engage the community.

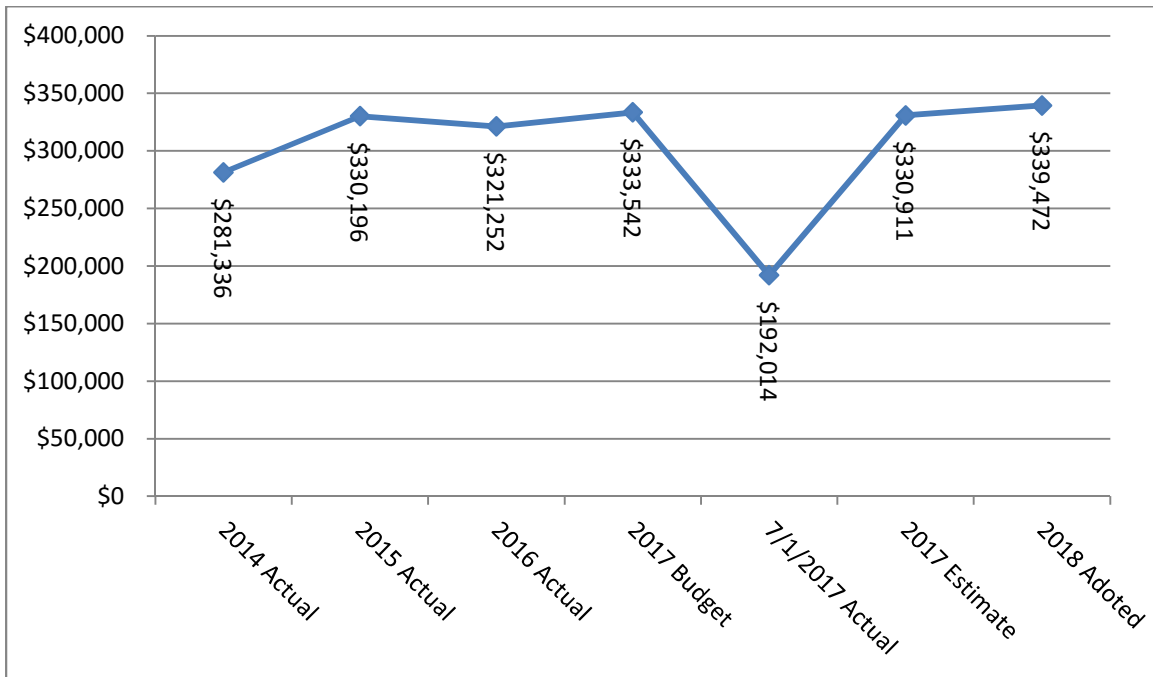
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Accounting/Purchasing Division Description:

The Accounting/Purchasing Division is responsible for the recording and processing of city-wide financial and procurement activities, and for other functions including payroll processing, benefit administration, audit preparation and oversight, and policy and software support to internal staff. This division is responsible for financial oversight of grant administration for all city departments. The Accounting/Purchasing Division processes or prepares city-wide payment requests for vendors. This division confirms and records existence of assets of the City.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ACCOUNTING & PURCHASING											
OTHER REVENUE											
1611700	4604	PCARDREBT	(\$23,732)	(\$28,464)	(\$37,977)	(\$40,000)	(\$21,023)	(\$30,000)	(\$30,000)	\$10,000	-25.00%
		TOTAL REVENUES	(\$23,732)	(\$28,464)	(\$37,977)	(\$40,000)	(\$21,023)	(\$30,000)	(\$30,000)	\$10,000	-25.00%
PERSONNEL SERVICES											
1611700	5110	REGULAR PERSONNEL	\$144,663	\$158,147	\$155,417	\$156,972	\$82,455	\$155,000	\$151,298	(\$5,674)	-3.61%
1611700	5150	OVERTIME	\$1,199	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611700	5191	WISCONSIN RETIREMENT FUND	\$10,107	\$10,865	\$10,952	\$11,260	\$5,607	\$11,000	\$10,841	(\$419)	-3.72%
1611700	519301	SOCIAL SECURITY	\$8,906	\$10,166	\$10,088	\$10,045	\$5,002	\$10,000	\$9,813	(\$232)	-2.31%
1611700	519302	MEDICARE	\$2,083	\$2,377	\$2,360	\$2,348	\$1,170	\$2,300	\$2,297	(\$51)	-2.17%
1611700	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$26,947	\$61,599	\$54,458	\$54,460	\$31,483	\$54,460	\$66,636	\$12,176	22.36%
1611700	5195	LIFE INSURANCE	\$350	\$237	\$249	\$251	\$134	\$251	\$373	\$122	48.61%
CONTRACTUAL SERVICE											
1611700	5223	SCHOOLS	\$549	\$2,635	\$2,893	\$3,000	\$802	\$3,000	\$3,000	\$0	0.00%
1611700	5225	PROFESSIONAL DUES	\$125	\$0	\$125	\$250	\$255	\$250	\$250	\$0	0.00%
1611700	5232	DUPLICATING & DRAFTING	\$473	\$306	\$349	\$500	\$72	\$500	\$500	\$0	0.00%
1611700	5240	CONTRACTED SERV-PROFESSIONAL	\$77,708	\$77,915	\$78,958	\$88,000	\$63,303	\$88,000	\$88,000	\$0	0.00%
1611700	5271	TELEPHONE - LOCAL	\$2,057	\$1,211	\$870	\$956	\$273	\$650	\$964	\$8	0.84%
MATERIALS & SUPPLIES											
1611700	5331	POSTAGE	\$3,000	\$2,103	\$2,175	\$3,000	\$1,173	\$3,000	\$3,000	\$0	0.00%
1611700	5332	OFFICE/COMP EQUIP & SUPPLIES	\$3,169	\$2,635	\$2,357	\$2,500	\$284	\$2,500	\$2,500	\$0	0.00%
		TOTAL EXPENDITURES	\$281,336	\$330,196	\$321,252	\$333,542	\$192,014	\$330,911	\$339,472	\$5,930	1.78%
		NET TOTAL	\$257,604	\$301,732	\$283,275	\$293,542	\$170,991	\$300,911	\$309,472	\$15,930	5.43%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: Accounting/Purchasing

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Provide timely and accurate financial information and services to external and internal customers.	# of payroll checks issued	2	240	93	112	100	90
		# of payroll direct deposits issued	2	12,944	12,195	12,349	12,000	12,000
		# of payable checks issued	2	5,512	4,895	5,203	4,300	4,000
		# of payable direct deposits issued	2	574	542	497	600	600
EFFICIENCY & EFFECTIVENESS:	1. Provide timely and accurate financial information and services to external and internal customers.	Average # of days to provide revenue and expenditure information.	2/6	5	8	8	8	8
	2. Oversee financial activities of externally funded grant programs and monitor compliance on a scheduled basis.	% of grant reports submitted by deadline.	2/6	90%	100%	100%	100%	100%
	3. Prepare and oversee all comprehensive financial audits for the City.	% of work papers and schedules completed by April 1 for audit.	2/6	50%	95%	100%	100%	100%

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DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

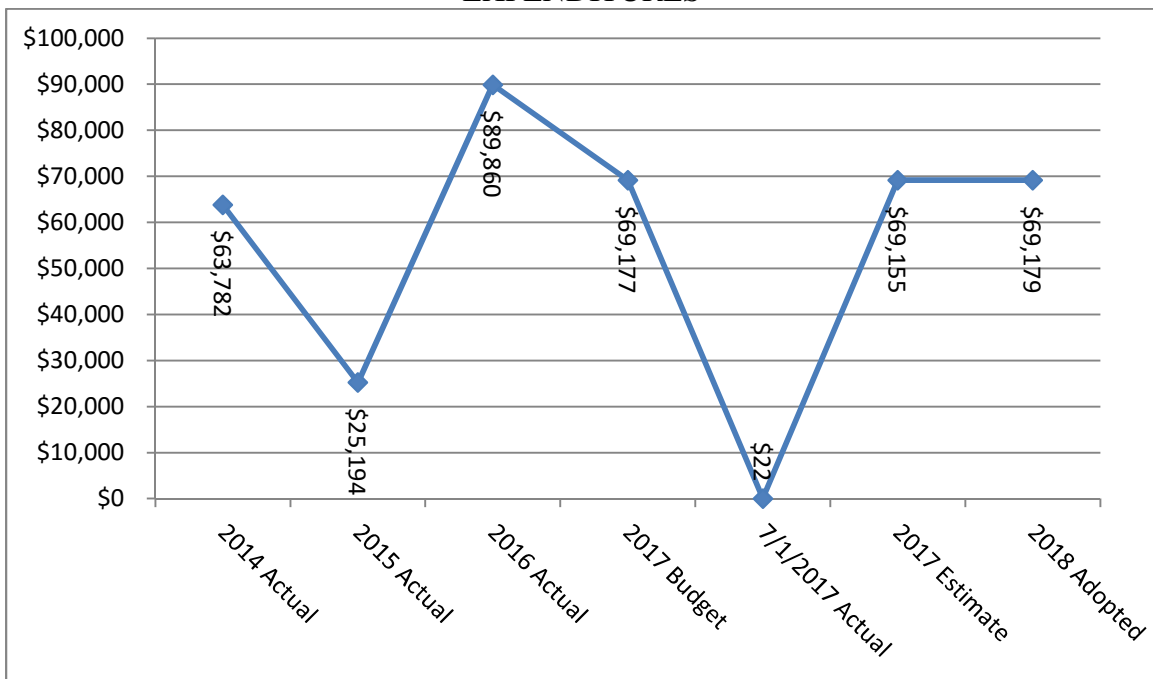
General Fund

Public Access Cable Channel Division Description:

To oversee programming on the City’s Public Access. The City of Beloit contracts with Beloit College to operate the studio for the PEG channel and televise City Council meetings and municipal court.

No more revenue for PEG channel as a result of the State taking over cable t.v. franchising responsibilities.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CABLE TV											
LICENSES AND PERMITS											
1611907	4117	CABLE TV	(\$433,473)	(\$442,270)	(\$428,853)	(\$442,000)	(\$110,396)	(\$410,000)	(\$405,000)	\$37,000	-8.37%
		TOTAL REVENUES	(\$433,473)	(\$442,270)	(\$428,853)	(\$442,000)	(\$110,396)	(\$410,000)	(\$405,000)	\$37,000	-8.37%
CONTRACTUAL SERVICE											
1611907	5225	PROFESSIONAL DUES	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611907	5240	CONTRACTED SERV-PROFESSIONAL	\$45,200	\$23,250	\$71,050	\$49,100	\$0	\$49,100	\$49,100	\$0	0.00%
1611907	5271	TELEPHONE - LOCAL	\$151	\$60	\$63	\$77	\$22	\$55	\$79	\$2	2.60%
MATERIALS & SUPPLIES											
1611907	5533	EQUIP OVER \$1,000	\$18,231	\$1,884	\$18,748	\$20,000	\$0	\$20,000	\$20,000	\$0	0.00%
		TOTAL EXPENDITURES	\$63,782	\$25,194	\$89,860	\$69,177	\$22	\$69,155	\$69,179	\$2	0.00%
		NET TOTAL	(\$369,691)	(\$417,076)	(\$338,992)	(\$372,823)	(\$110,374)	(\$340,845)	(\$335,821)	\$37,002	-9.92%

BUDGET MODIFICATIONS: No significant changes for 2018.

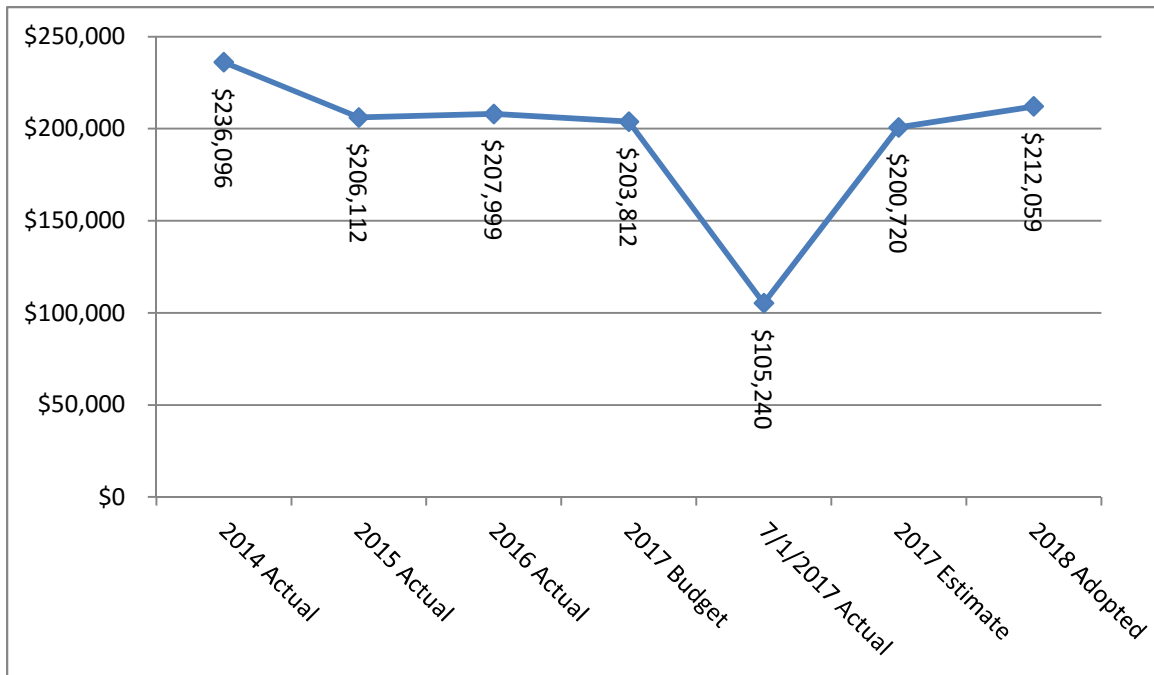
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Finance Division Description:

The Finance Division is responsible for citywide financial planning, budget preparation and control, cash management, accounting, auditing, revenue collection, and debt administration. The Division prepares the annual operating budget, strategic plan, capital improvement plan, and the comprehensive annual financial report. The Division oversees the issuance of debt, debt administration, and the city’s investment portfolio. The Division formulates and administers citywide policies and procedures for various financial functions. The Division also manages all of the operating divisions within the Department of Finance and Administration.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FINANCE											
TAXES											
1611998	4030	CURRENT TAX LEVY	(\$6,867,217)	(\$6,886,556)	(\$7,080,563)	(\$7,304,923)	(\$5,744,121)	(\$7,304,923)	(\$7,621,931)	(\$317,008)	4.34%
1611998	4041	OMITTED PROPERTY TAX	(\$99)	\$190	(\$246)	\$0	(\$90)	(\$90)	\$0	\$0	0.00%
1611998	4045	PRIOR YEARS RE TAX COLLECTIONS	\$4	(\$760)	\$4,029	\$0	(\$3,273)	(\$3,273)	\$0	\$0	0.00%
1611998	4060	IN LIEU OF TAX	(\$848,775)	(\$860,854)	(\$816,615)	(\$849,000)	\$0	(\$835,000)	(\$840,000)	\$9,000	-1.06%
1611998	4065	MOTEL ROOM TAX	(\$61,222)	(\$79,522)	(\$85,737)	(\$135,000)	(\$47,153)	(\$120,000)	(\$150,000)	(\$15,000)	11.11%
INTERGOVT AIDS/GRANT											
1611998	4330	INTERGOV AIDS & GRANTS - STATE	(\$16,211,885)	(\$16,158,851)	(\$16,160,143)	(\$16,160,000)	\$0	(\$16,155,293)	(\$16,160,000)	\$0	0.00%
1611998	4331	TAX DISPARITY PAYMENT	(\$643,242)	(\$688,494)	(\$651,280)	(\$655,000)	\$0	(\$652,325)	(\$655,000)	\$0	0.00%
1611998	4332	HIGHWAY & PATROL AIDS	(\$1,827,113)	(\$1,829,632)	(\$1,646,669)	(\$1,560,000)	(\$764,725)	(\$1,529,451)	(\$1,500,000)	\$60,000	-3.85%
1611998	4333	CONNECTING STREETS AID	(\$259,867)	(\$261,620)	(\$260,860)	(\$262,000)	(\$132,161)	(\$264,322)	(\$265,000)	(\$3,000)	1.15%
1611998	4336	MUNICIPAL SERVICES AID	(\$19,118)	(\$20,883)	(\$18,033)	(\$22,000)	(\$16,779)	(\$16,779)	(\$18,000)	\$4,000	-18.18%
1611998	4337	COMPUTER EXEMPTION AID	(\$55,108)	(\$52,062)	(\$53,813)	(\$60,000)	\$0	(\$41,260)	(\$45,000)	\$15,000	-25.00%
CASH & PROPERTY INC.											
1611998	4413	INTEREST INCOME	(\$254,915)	(\$247,392)	(\$235,156)	(\$240,000)	(\$106,472)	(\$255,000)	(\$301,132)	(\$61,132)	25.47%
1611998	441302	GAIN (LOSS) ON MARKET VALUES	(\$178,603)	\$231,668	\$154,714	(\$200,000)	\$32,088	\$0	(\$200,000)	\$0	0.00%
1611998	4416	RECOVERIES FROM CITY-OWNED PRP	\$0	(\$3,628)	(\$93)	\$0	\$0	\$0	\$0	\$0	0.00%
1611998	443503	SALE OF LAND	(\$55,734)	(\$35,026)	\$0	(\$60,000)	(\$150)	(\$1,000)	\$0	\$60,000	-100.00%
DEPARTMENTAL EARNING											
1611998	4506	COPY FEES	(\$443)	(\$220)	(\$517)	(\$500)	(\$116)	(\$250)	(\$300)	\$200	-40.00%
1611998	4507	INDIRECT COST RECOVERY	(\$40,159)	(\$41,421)	(\$41,776)	(\$42,482)	\$0	(\$42,482)	(\$47,591)	(\$5,109)	12.03%
1611998	4508	RENT	(\$10,511)	(\$38,336)	(\$39,279)	(\$32,000)	(\$14,458)	(\$39,400)	(\$40,000)	(\$8,000)	25.00%
1611998	450804	RENT-WALLACE FARM	(\$8,667)	(\$8,667)	(\$8,667)	(\$8,666)	\$0	(\$8,667)	(\$8,666)	\$0	0.00%
OTHER REVENUES											
1611998	4611	GARNISHMENTS	(\$45)	\$0	(\$15)	(\$100)	(\$30)	(\$30)	(\$50)	\$50	-50.00%
1611998	4624	RECOVERIES OF PRIOR YEAR EXP	(\$24,899)	(\$6,316)	(\$26,885)	(\$25,000)	(\$53,931)	(\$60,000)	(\$25,000)	\$0	0.00%
OTHER FINANCING SOURCES											
1611998	4999	FUNDBALAPP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$27,367,618)	(\$26,988,382)	(\$26,967,604)	(\$27,616,671)	(\$6,851,370)	(\$27,329,545)	(\$27,877,670)	(\$260,999)	0.95%
PERSONNEL SERVICES											
1611998	5110	REGULAR PERSONNEL	\$146,521	\$136,716	\$141,031	\$136,031	\$68,751	\$133,500	\$137,642	\$1,611	1.18%
1611998	5191	WISCONSIN RETIREMENT FUND	\$9,331	\$9,299	\$9,309	\$9,146	\$4,675	\$9,000	\$9,224	\$78	0.85%
1611998	519301	SOCIAL SECURITY	\$9,067	\$8,476	\$8,753	\$8,338	\$4,209	\$8,000	\$8,424	\$86	1.03%
1611998	519302	MEDICARE	\$2,120	\$1,982	\$2,047	\$1,950	\$984	\$1,950	\$1,969	\$19	0.97%
1611998	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$42,004	\$39,621	\$38,079	\$36,052	\$18,026	\$36,052	\$37,674	\$1,622	4.50%
1611998	5195	LIFE INSURANCE	\$186	\$124	\$145	\$143	\$73	\$143	\$155	\$12	8.39%
CONTRACTUAL SERVICE											
1611998	5223	SCHOOLS	\$1,257	\$775	\$931	\$1,500	\$732	\$2,000	\$5,611	\$4,111	274.07%
1611998	5225	PROFESSIONAL DUES	\$2,050	\$1,772	\$1,665	\$1,750	\$1,263	\$2,175	\$1,750	\$0	0.00%
1611998	5231	OFFICIAL NOTICES&PUBLICATIONS	\$0	\$445	\$743	\$350	\$0	\$450	\$450	\$100	28.57%
1611998	5232	DUPLICATING & DRAFTING	(\$831)	\$408	(\$681)	\$1,000	\$3,127	\$750	\$1,000	\$0	0.00%
1611998	5240	CONTRACTED SERV-PROFESSIONAL	\$14,948	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611998	5244	OTHER FEES	\$4,761	\$5,268	\$4,550	\$5,520	\$2,888	\$5,250	\$5,520	\$0	0.00%
1611998	5248	ADVERTISING	\$1,589	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611998	5251	AUTO & TRAVEL	\$41	\$125	\$156	\$200	\$102	\$300	\$200	\$0	0.00%
1611998	5271	TELEPHONE - LOCAL	\$1,621	\$765	\$591	\$732	\$263	\$400	\$740	\$8	1.09%
1611998	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$300	\$600	\$600	100.00%

			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES											
1611998	5331	POSTAGE & EXPRESS MAIL	\$127	\$113	\$53	\$100	\$62	\$100	\$100	\$0	0.00%
1611998	5332	OFFICE/COMP EQUIP & SUPPLIES	\$829	\$223	\$610	\$500	\$85	\$350	\$500	\$0	0.00%
1611998	5351	BOOKS & SUBSCRIPTIONS	\$475	\$0	\$15	\$500	\$0	\$0	\$500	\$0	0.00%
		TOTAL EXPENDITURES	\$236,096	\$206,112	\$207,999	\$203,812	\$105,240	\$200,720	\$212,059	\$8,247	4.05%
		NET TOTAL	(\$27,131,522)	(\$26,782,270)	(\$26,759,606)	(\$27,412,859)	(\$6,746,130)	(\$27,128,825)	(\$27,665,611)	(\$252,752)	0.92%

BUDGET MODIFICATIONS: The City's major State funding sources are flat with the exception of state highway aids that are declining by \$60,000. The State retained the same formula for calculating the property tax levy limit which remains at either 0% or the percent increase in net new construction, whichever is greater. The City percentage increase in net new construction for 2017 is 0.85%. This contributed to the proposed \$317,008 increase in the General Fund Tax Levy. To remain at policy it is recommended that \$0 fund balance be applied.

PERFORMANCE INDICATORS

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES
 DIVISION: Finance

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Provide for and coordinate a process for development of annual operating budgets and multi-year capital improvement programs.	Number of budget workshops with City Council.	2	1	1	1	1
EFFICIENCY & EFFECTIVENESS:	2. Establish cash management practices to increase interest income.	% of interest earnings above benchmark indicators.	2	1.54%	1.73%	1.64%	2.00%
	3. Submit budget documents for Government Finance Officers Association award.	Receive GFOA Budget Award.	2	X	X	X	X
	4. To maximize the City's return on invested funds by implementing investment strategies that offer the greatest rate of return at the lowest risk of principal.	Total Interest earnings	3	\$721,233	\$684,921	\$727,862	\$742,419
				\$757,267			

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	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CONTINGENCY									
CONTRACTUAL SERVICE									
1611901 5244 OTHER FEES	\$0	\$186,083	\$0	\$450,000	\$0	\$200,000	\$450,000	\$0	0.00%
TOTAL EXPENDITURES	\$0	\$186,083	\$0	\$450,000	\$0	\$200,000	\$450,000	\$0	0.00%
ANTICIPATED BUDGET ADJUSTMENTS									
PERSONNEL SERVICES									
1611997 511022 WAGEADJLNE	\$0	\$0	\$0	\$20,505	\$0	\$0	\$241,180	\$220,675	1076.20%
TOTAL EXPENDITURES	\$0	\$0	\$0	\$20,505	\$0	\$0	\$241,180	\$220,675	1076.20%

			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
INSURANCE											
PERSONNEL SERVICES											
1612034	5192	WORKER'S COMPENSATION	\$19,888	\$22,676	\$19,096	\$14,392	\$7,196	\$14,392	\$9,427	(\$4,965)	-34.50%
CONTRACTUAL SERVICE											
1612034	5284	INSURANCE-FIRE & EXTENDED COV.	\$56,852	\$56,262	\$69,266	\$74,195	\$37,098	\$74,195	\$77,361	\$3,166	4.27%
1612034	5285	INSURANCE - FLEET	\$32,135	\$34,617	\$39,815	\$46,710	\$23,355	\$46,710	\$41,240	(\$5,470)	-11.71%
1612034	5286	INSURANCE-COMPREHENSIVE LIAB	\$173,194	\$144,624	\$144,856	\$143,291	\$71,646	\$143,291	\$147,650	\$4,359	3.04%
1612034	5289	INSURANCE - OTHER	\$17,960	\$16,302	\$19,018	\$19,621	\$9,811	\$19,621	\$18,855	(\$766)	-3.90%
		TOTAL EXPENDITURES	\$300,029	\$274,481	\$292,051	\$298,209	\$149,105	\$298,209	\$294,533	(\$3,676)	-1.23%
		NET TOTAL	\$300,029	\$274,481	\$292,051	\$298,209	\$149,105	\$298,209	\$294,533	(\$3,676)	-1.23%

DEPARTMENT – POLICE

General Fund

Divisions & Programs:

- Police Administration*
- Patrol*
- Special Operations*
- Police Support Services*
- Fleet & Facility*
- Records*
- 911 Emergency Dispatch*

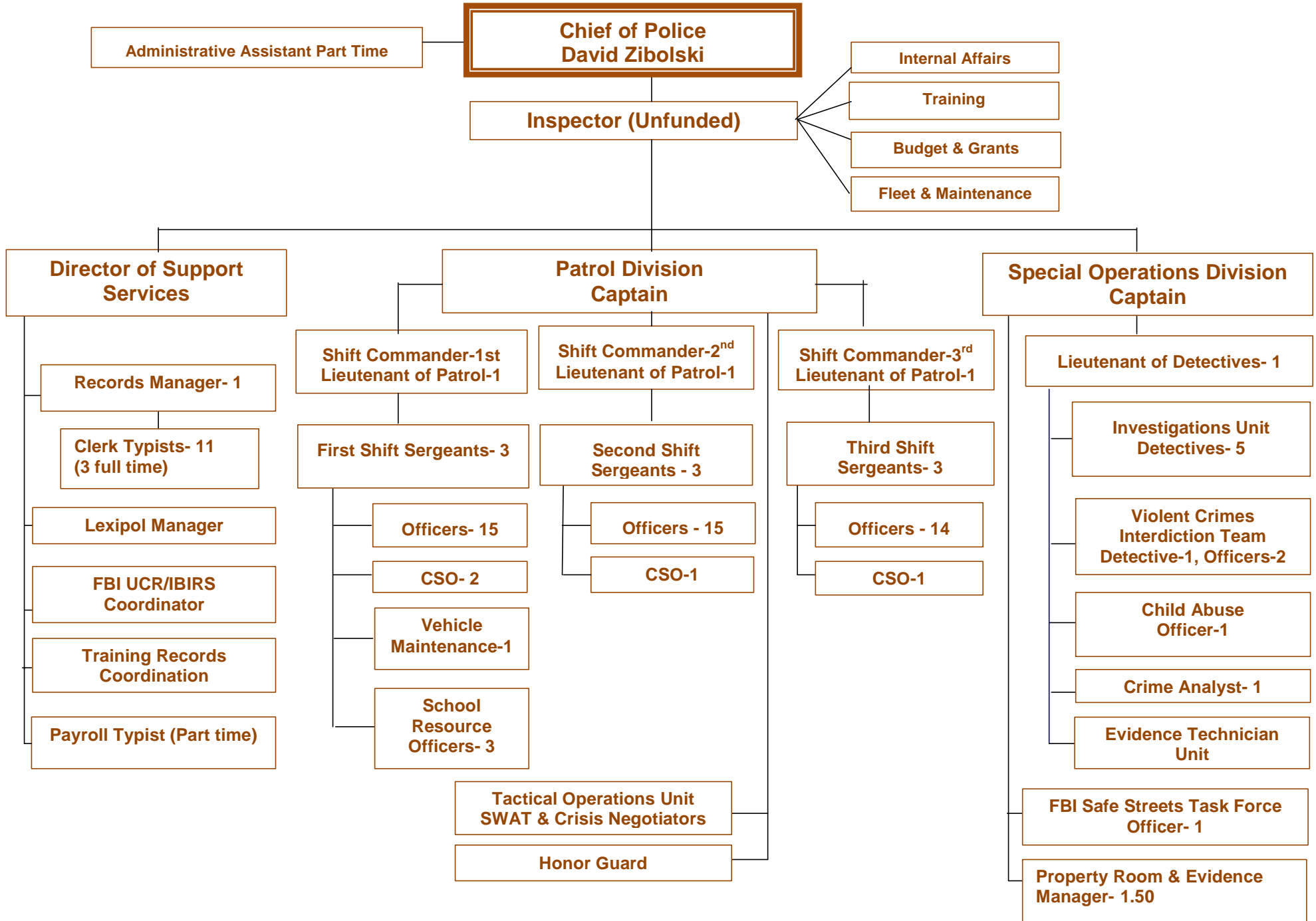
The Following Fund Pages Are In Their Indicated Budget Section

Special Revenue Funds:

- OJA Grant*
- School Resources Grant*
- Alcohol Enforcement Grant*
- Traffic Enforcement Grant*
- Project Safe Neighborhood*
- Seat Belt Enforcement*

	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED
GENERAL FUND	\$11,710,492	\$11,977,695	\$11,642,948	\$11,555,416	\$5,719,954	\$11,723,439	\$11,502,140
SPECIAL REVENUE	\$617,800	\$540,909	\$568,696	\$550,739	\$227,803	\$457,606	\$506,612
TOTAL	\$12,328,292	\$12,518,604	\$12,211,644	\$12,106,155	\$5,947,757	\$12,181,045	\$12,008,752

**Beloit Police Department
2018 Organizational Chart (08/31/2017)**



DEPARTMENT – POLICE

General Fund

Police Administration Division Description:

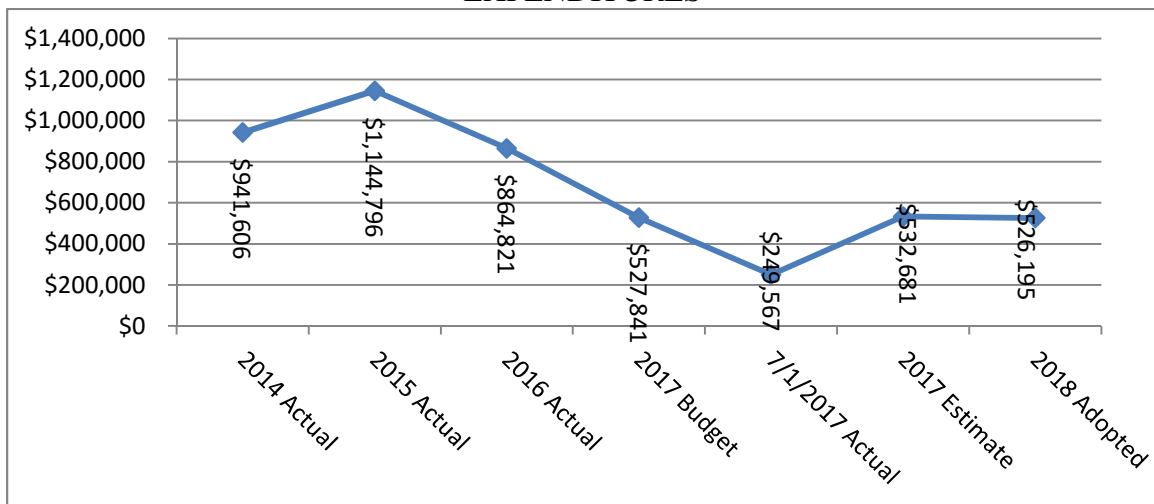
Police Administration Division has a number of job functions helping keep the Beloit Police Department a national recognized professional organization, pointed in the correct direction making Beloit an even safer place to live and work. The Police Administration assumes responsibility for the planning, organizing, commanding, directing, and overall administration of the Patrol, Detective, Records, Support and Fleet Services.

The Police Administration Division determines and oversees the specific needs for services to meet community concerns. Furthermore, the division prepares and monitors objectives, plans, policies and procedures for adequately meeting these service needs and the operational requirements complying with State and Federal laws and City Ordinances.

The Police Administration Division develops the annual operating budget, Capital Improvement Program, seeking alternative funding sources to supplement the budget and maintain the tax levy.

The Police Administration Division also oversees the development and presentation of training programs, conducts internal investigations, maintains the departmental duty manual, and coordinates all employee relation tasks, recruitment, promotional and retention activities.

EXPENDITURES



	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
POLICE ADMINISTRATION									
FINES & FORFEITURES									
1622100 4277 FALSE ALARM	(\$31,826)	(\$34,600)	(\$16,125)	(\$18,000)	(\$2,325)	(\$8,000)	(\$8,000)	\$10,000	-55.56%
CASH & PROPERTY INC.									
1622100 4416 RECOVERIES/PUBLIC-OWNED PROP	(\$17,307)	(\$5,775)	(\$1,608)	(\$3,000)	(\$6,651)	(\$7,000)	(\$3,000)	\$0	0.00%
DEPARTMENTAL EARNING									
1622100 4501 DONATIONS - GENERAL	(\$205)	\$0	(\$200)	(\$200)	(\$400)	(\$400)	(\$400)	(\$200)	100.00%
1622100 457301 REVENUES - POLICE	(\$5,509)	(\$4,796)	(\$11,696)	(\$5,300)	(\$3,336)	(\$5,300)	(\$6,000)	(\$700)	13.21%
1622100 457303 POLICE-DNA REIMBURSEMENT	\$0	(\$80)	(\$660)	(\$400)	\$0	(\$400)	(\$520)	(\$120)	30.00%
1622100 4574 BILLING FOR POLICE SERVICES	(\$63,380)	(\$60,618)	(\$55,633)	(\$70,000)	(\$29,312)	(\$60,000)	(\$60,000)	\$10,000	-14.29%
1622100 4576 TRAINING REIMB.	(\$10,560)	(\$10,560)	(\$9,120)	(\$11,000)	\$0	(\$8,960)	(\$11,680)	(\$680)	6.18%
TOTAL REVENUES	(\$128,787)	(\$116,429)	(\$95,041)	(\$107,900)	(\$42,024)	(\$90,060)	(\$89,600)	\$18,300	-16.96%
PERSONNEL SERVICES									
1622100 5110 REGULAR PERSONNEL	\$336,469	\$468,341	\$319,681	\$136,545	\$68,332	\$136,350	\$137,714	\$1,169	0.86%
1622100 5120 PART TIME PERSONNEL	\$41,348	\$51,911	\$55,908	\$53,260	\$28,865	\$52,657	\$30,595	(\$22,665)	-42.56%
1622100 5160 HOLIDAY PAY	\$3,643	\$3,698	\$385	\$0	\$0	\$0	\$0	\$0	0.00%
1622100 5172 UNIFORM ALLOWANCE	\$1,950	\$1,950	\$0	\$600	\$650	\$650	\$650	\$50	8.33%
1622100 5191 WISCONSIN RETIREMENT FUND	\$43,062	\$41,867	\$15,739	\$17,891	\$10,163	\$20,000	\$19,003	\$1,112	6.22%
1622100 5192 WORKER'S COMPENSATION	\$211,380	\$202,704	\$216,900	\$187,870	\$93,936	\$187,870	\$186,154	(\$1,716)	-0.91%
1622100 519301 SOCIAL SECURITY	\$22,590	\$28,617	\$22,302	\$11,158	\$6,061	\$12,500	\$9,823	(\$1,335)	-11.96%
1622100 519302 MEDICARE	\$5,512	\$7,606	\$5,452	\$2,736	\$1,418	\$3,000	\$2,447	(\$289)	-10.56%
1622100 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$89,273	\$89,832	\$24,956	\$1,143	\$5,117	\$10,000	\$10,693	\$9,550	835.52%
1622100 5195 LIFE INSURANCE	\$1,553	\$1,622	\$798	\$929	\$464	\$929	\$640	(\$289)	-31.11%
CONTRACTUAL SERVICE									
1622100 5223 SCHOOLS	\$11,261	\$16,273	\$5,285	\$6,000	\$784	\$2,000	\$5,500	(\$500)	-8.33%
1622100 5225 PROFESSIONAL DUES	\$6,668	\$7,739	\$200	\$1,000	\$690	\$1,000	\$1,000	\$0	0.00%
1622100 5240 CONTRACTED SERV-PROFESSIONAL	\$53,050	\$44,708	\$106,496	\$54,000	\$5,161	\$54,000	\$54,000	\$0	0.00%
1622100 5244 OTHER FEES	\$6,399	\$3,007	\$4,591	\$3,800	\$455	\$1,000	\$1,000	(\$2,800)	-73.68%
1622100 5245 BAD DEBT EXPENSE	\$30	\$30	\$0	\$0	\$0	\$500	\$0	\$0	0.00%
1622100 5248 ADVERTISING	\$3,399	\$1,880	\$713	\$200	\$216	\$216	\$200	\$0	0.00%
1622100 5251 AUTO & TRAVEL	\$1,588	\$221	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622100 5254 LEGAL SERVICES	\$122	\$104,734	\$25,026	\$0	\$14	\$50	\$100	\$100	0.00%
1622100 5271 TELEPHONE - LOCAL	\$78,597	\$50,503	\$53,514	\$47,459	\$25,766	\$28,079	\$25,916	(\$21,543)	-45.39%
1622100 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$19,380	\$38,760	\$38,760	100.00%
MATERIALS & SUPPLIES									
1622100 5332 OFFICE/COMP EQUIP & SUPPLIES	\$1,742	\$2,150	\$2,887	\$1,000	\$1,226	\$1,000	\$1,000	\$0	0.00%
1622100 5351 BOOKS & SUBSCRIPTIONS	\$508	\$403	\$159	\$750	\$250	\$0	\$0	(\$750)	-100.00%
FIXED EXPENSES									
1622100 5411 RENT/BUILD	\$20,000	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
1622100 5532 OFFICE>1000	\$1,462	\$0	\$3,830	\$1,500	\$0	\$1,500	\$1,000	(\$500)	-33.33%
TOTAL EXPENDITURES	\$941,606	\$1,144,796	\$864,821	\$527,841	\$249,567	\$532,681	\$526,195	(\$1,646)	-0.31%
NET TOTAL	\$812,819	\$1,028,367	\$769,779	\$419,941	\$207,543	\$442,621	\$436,595	\$16,654	3.97%

BUDGET MODIFICATIONS: The part time Payroll Typist was moved from the Administration budget to Records.

PERFORMANCE MEASURES

DEPARTMENT: POLICE
 DIVISION: Administration

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

EFFICIENCY & EFFECTIVENESS:	1. Complete policy transition to Lexipol	Complete transition	1, 2, 6	N/A	N/A	N/A	All by 3/31/17	All by 06/30/18
	2. Complete Department re-organization plan to create a sustainable, forward-thinking organization along with enhanced service to the public	Complete re-organization plan and fill all vacancies	1,2,6	N/A	N/A	N/A	By 3/31/17	By 12/30/18
	3. Provide—to all members—statutorily required training and legal updates at in-service.	All members trained @ in-service	1, 2, 6	N/A	N/A	N/A	2 sessions	2 sessions
	4. Send at least 12 members to leadership training through the International Association of Chiefs of Police (IACP) Leadership in Police Organizations (LPO) program	# of members sent	1, 2, 6	N/A	N/A	N/A	12	10
	5. Through the work of the Assessment and Recruitment Team (ART), fill all openings with competent, diverse individuals.	# of vacancies filled	1, 2, 6	N/A	N/A	N/A	8	all vacancies filled by 03/31/2018
	6. Demonstrate a measurable increase in the usage of the department’s social media platform by the community to report tips and act as a force multiplier for solving crimes, locating missing persons, etc.	# of Social Media followers	1,2,6	N/A	N/A	N/A	Increase by 10%	Increase by 10%
	8. Establish neighborhood associations, block watches, and business associations in all areas of the city.	# of groups established	1,2,6	N/A	N/A	N/A	Increase by 10%	Add 2 within Neighborhood Revitalization Strategy Area (NRSA) areas
	9. Utilize critical community contacts to act as liaisons to larger community groups when messaging critical or sensitive information or incidents.	# of groups/contacts established	1,2,6	N/A	N/A	N/A	Create 3 groups	Create 2 additional groups

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – POLICE

General Fund

Patrol Division Description:

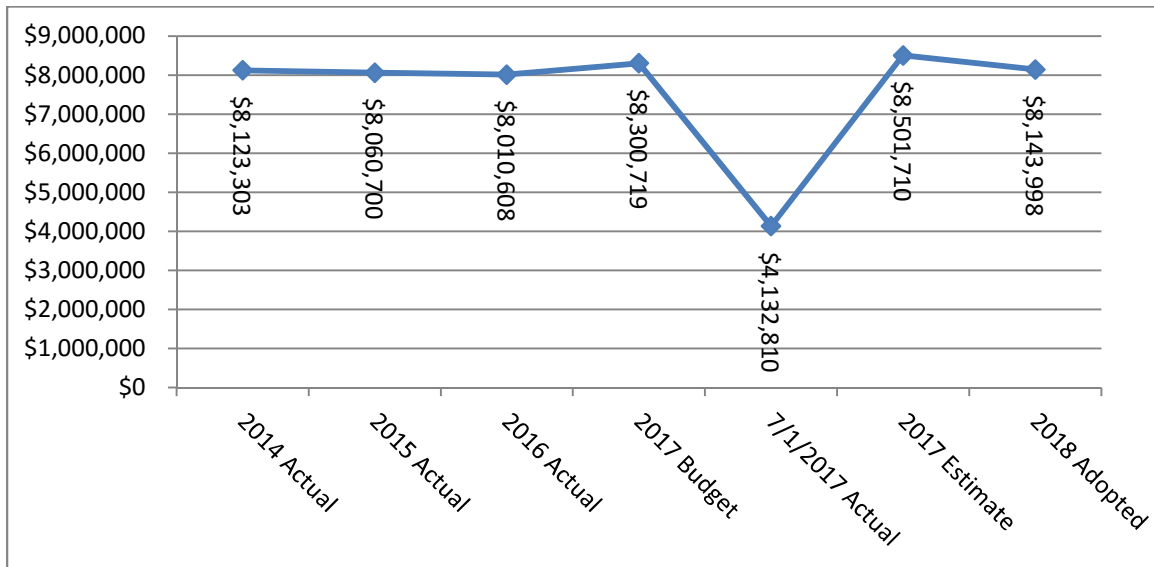
The Patrol Division supplies uniformed patrol services to the entire community. The division responds to calls for police service as well as actively looking for issues of substantive community concern to deal with in the neighborhoods they are assigned to. Patrol officers are trained to be problem solvers looking for problem solving opportunities.

The patrol division is the heart of our department. Besides problem solving, officers are involved with emergency response, traffic enforcement and follow-up to cases requiring action best handled by uniformed police officers.

One captain oversees and coordinates patrol operations. Nine patrol sergeants are responsible for the direct supervision of the uniformed patrol officers twenty-four hours per day, every day of the year. Uniformed police officers are assigned to work in neighborhoods on one of the three shifts over a one year period.

On a priority basis, officers respond to thousands of requests for service each year. The Beloit community continues to demand a number of services from the department requiring our officers to remain flexible, open minded and vigilant.

EXPENDITURES



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
PATROL											
FINES & FORFEITURES											
1622239	4170	DOG LICENSE	(\$10,537)	(\$7,082)	(\$6,287)	(\$7,500)	(\$5,528)	(\$7,500)	(\$7,500)	\$0	0.00%
1622239	4171	DELINQUENT DOG LICENSE	(\$1,500)	(\$1,070)	(\$1,210)	(\$1,200)	(\$800)	(\$1,200)	(\$1,200)	\$0	0.00%
DEPARTMENTAL EARNING											
1622239	4594	BPD HOSTED TRAINING	\$0	(\$2,985)	(\$4,675)	\$0	(\$1,100)	(\$1,100)	\$0	\$0	0.00%
		TOTAL REVENUES	(\$12,037)	(\$11,137)	(\$12,172)	(\$8,700)	(\$7,428)	(\$9,800)	(\$8,700)	\$0	0.00%
PERSONNEL SERVICES											
1622239	5110	REGULAR PERSONNEL	\$3,436,743	\$3,403,620	\$3,381,635	\$3,715,295	\$1,682,997	\$3,655,000	\$3,713,539	(\$1,756)	-0.05%
1622239	5111	COURT TIME	\$3,168	\$2,528	\$3,293	\$0	\$874	\$0	\$0	\$0	0.00%
1622239	5150	OVERTIME	\$117,859	\$80,347	\$14,631	\$0	\$767	\$0	\$0	\$0	0.00%
1622239	515001	OVERTIME - MANPOWER	\$441,636	\$251,954	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515002	OVERTIME - CSO	\$5,426	\$2,688	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515003	OVERTIME - REPORT WRITING	\$36,866	\$22,551	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515004	OVERTIME - TRAINING	\$47,230	\$32,295	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515009	OVERTIME - GRANT	\$3,920	\$3,134	\$6,513	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515010	OVERTIME - SICK CALL	\$0	\$13,066	\$30,670	\$28,700	\$19,987	\$40,000	\$35,000	\$6,300	21.95%
1622239	515011	OVERTIME - COURT	\$13,904	\$8,841	\$7,470	\$10,500	\$3,231	\$6,600	\$7,000	(\$3,500)	-33.33%
1622239	515012	OVERTIME - TRAINING	\$0	\$21,056	\$84,010	\$78,000	\$155,249	\$165,000	\$5,000	(\$73,000)	-93.59%
1622239	515013	OT - CRITICAL INCIDENT	\$0	\$4,687	\$2,436	\$2,400	\$540	\$850	\$2,000	(\$400)	-16.67%
1622239	515014	OT - STAFFING	\$0	\$110,685	\$260,823	\$147,493	\$159,750	\$320,000	\$100,000	(\$47,493)	-32.20%
1622239	515015	OT- GUARD DUTY	\$0	\$4,687	\$9,234	\$11,400	\$4,676	\$10,000	\$10,000	(\$1,400)	-12.28%
1622239	515016	OT-OTHER	\$0	\$2,776	\$6,126	\$5,000	\$2,704	\$5,150	\$5,000	\$0	0.00%
1622239	515017	OT-WC/FMLA	\$0	\$4,209	\$17,627	\$8,000	\$9,732	\$15,500	\$12,000	\$4,000	50.00%
1622239	515020	OT-CRIMINAL INVESTIGATION	\$0	\$9,133	\$15,761	\$15,500	\$7,782	\$15,500	\$15,500	\$0	0.00%
1622239	515021	OT-CRASH/ELCI INVESTIGATION	\$0	\$1,084	\$881	\$1,000	\$1,266	\$2,700	\$2,500	\$1,500	150.00%
1622239	515022	OT-CALL FOR SERVICE	\$0	\$12,301	\$33,792	\$24,000	\$19,283	\$38,250	\$35,000	\$11,000	45.83%
1622239	515023	OT-GUARD DUTY	\$0	\$4,206	\$5,562	\$4,700	\$4,152	\$8,900	\$9,000	\$4,300	91.49%
1622239	515024	OT-RW INVESTIGATION	\$0	\$29,059	\$109,831	\$74,400	\$50,872	\$104,000	\$74,000	(\$400)	-0.54%
1622239	515025	OT-RW ACC/ELCI	\$0	\$5,270	\$5,687	\$3,900	\$1,991	\$3,800	\$3,500	(\$400)	-10.26%
1622239	515026	OT-PRISONER PROCESSING	\$0	\$2,929	\$5,172	\$4,800	\$3,442	\$7,250	\$6,000	\$1,200	25.00%
1622239	515027	OT-PRISONER TRANSPORT	\$0	\$2,337	\$3,797	\$4,100	\$1,776	\$3,400	\$3,000	(\$1,100)	-26.83%
1622239	515028	OT-HCCTransport	\$0	\$1,329	\$5,867	\$4,800	\$1,743	\$3,800	\$3,800	(\$1,000)	-20.83%
1622239	515029	OT-INTERROGATION	\$0	\$340	\$576	\$800	\$608	\$1,200	\$1,200	\$400	50.00%
1622239	515030	OT-EVIDENCE PROCESSING	\$0	\$5,850	\$14,049	\$9,400	\$10,292	\$19,000	\$19,000	\$9,600	102.13%
1622239	515031	OT-SPECIAL OPERATION	\$0	\$728	\$2,859	\$1,600	\$285	\$650	\$1,000	(\$600)	-37.50%
1622239	515032	RW ♦ Trans/Apr	\$0	\$0	\$0	\$0	\$6,823	\$0	\$0	\$0	0.00%
1622239	515040	OT-DETECTIVE INVESTIGATION	\$0	\$23	\$314	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515041	OT-EVIDENCE TECH	\$0	\$16,919	\$25,142	\$23,300	\$4,176	\$8,900	\$10,000	(\$13,300)	-57.08%
1622239	515042	OT-TACTICAL OPERATIONS	\$0	\$6,719	\$11,101	\$11,700	\$2,470	\$5,000	\$11,000	(\$700)	-5.98%
1622239	515043	OT-CRISIS NEGOTIATIONS	\$0	\$1,071	\$938	\$1,300	\$156	\$350	\$1,000	(\$300)	-23.08%
1622239	515045	OT-SCENE SECURITY	\$0	\$786	\$703	\$1,300	\$76	\$175	\$1,300	\$0	0.00%
1622239	515050	OT-ENHANCED PATROL	\$0	\$618	\$421	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515051	OT-MEETING/EVENT	\$0	\$26,170	\$59,488	\$33,800	\$27,891	\$56,250	\$5,000	(\$28,800)	-85.21%
1622239	515052	OT-TRAINING GENERAL	\$0	\$6,391	\$41,694	\$26,000	\$21,081	\$26,000	\$0	(\$26,000)	-100.00%
1622239	515053	OT-TRAINING TACTICAL	\$0	\$1,211	\$2,103	\$2,700	\$13,967	\$16,000	\$1,000	(\$1,700)	-62.96%
1622239	515054	OT-ANIMAL CONTROL	\$0	\$1,482	\$1,758	\$350	\$905	\$1,450	\$500	\$150	42.86%
1622239	515057	GRANT MATCH	\$0	\$0	\$193	\$0	\$51	\$0	\$0	\$0	0.00%
1622239	515058	PTO	\$0	\$0	\$9,080	\$20,000	\$13,092	\$28,000	\$20,000	\$0	0.00%
1622239	515060	OT-PATROL	\$0	\$4,579	\$7,693	\$4,400	\$31,712	\$50,000	\$30,000	\$25,600	581.82%
1622239	515061	OT-INVESTIGATION	\$0	\$3,303	\$12,362	\$9,950	\$6,803	\$14,750	\$10,000	\$50	0.50%
1622239	515062	OT- SPECIAL EVENT	\$0	\$225	\$2,254	\$700	\$7,555	\$13,850	\$5,000	\$4,300	614.29%
1622239	515063	OT-SUPERVISORY DUTIES	\$0	\$14,769	\$32,117	\$24,000	\$40,439	\$47,000	\$24,000	\$0	0.00%
1622239	515064	OT-BILLED SCHOOL EVENTS	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000	100.00%
1622239	5160	HOLIDAY PAY	\$147,555	\$141,916	\$131,414	\$139,660	\$10,718	\$139,660	\$129,382	(\$10,278)	-7.36%
1622239	5172	UNIFORM ALLOWANCE	\$33,800	\$32,500	\$32,500	\$39,000	\$32,500	\$39,000	\$29,900	(\$9,100)	-23.33%
1622239	5191	WISCONSIN RETIREMENT FUND	\$502,466	\$472,331	\$422,461	\$456,348	\$272,363	\$544,000	\$520,381	\$64,033	14.03%

			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
1622239	519301	SOCIAL SECURITY	\$264,582	\$264,048	\$268,374	\$255,606	\$145,609	\$291,000	\$268,150	\$12,544	4.91%
1622239	519302	MEDICARE	\$61,849	\$61,765	\$62,765	\$59,781	\$34,054	\$68,000	\$62,715	\$2,934	4.91%
1622239	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$1,143,018	\$1,110,274	\$992,432	\$1,132,110	\$497,436	\$1,000,000	\$1,164,461	\$32,351	2.86%
1622239	519401	VEBA	\$35,613	\$35,116	\$37,500	\$42,075	\$41,250	\$42,075	\$42,900	\$825	1.96%
1622239	519402	RETIRE HEALTH - PRE 65	\$1,084,666	\$1,110,536	\$1,141,805	\$1,107,409	\$465,966	\$932,000	\$1,036,225	(\$71,184)	-6.43%
1622239	519403	RETIREE HEALTH - POST 65	\$289,014	\$309,900	\$346,020	\$331,556	\$194,682	\$390,000	\$343,186	\$11,630	3.51%
1622239	5195	LIFE INSURANCE	\$11,689	\$13,361	\$16,349	\$17,886	\$8,458	\$16,000	\$16,759	(\$1,127)	-6.30%
1622239	5196	UNEMPLOYMENT COMPENSATION	\$0	\$342	\$0	\$0	\$1,110	\$2,000	\$2,000	\$2,000	100.00%
CONTRACTUAL SERVICE											
1622239	5214	OTHER EQUIPMENT MAINTENANCE	\$25,645	\$22,393	\$3,992	\$10,000	\$2,206	\$3,000	\$3,000	(\$7,000)	-70.00%
1622239	5223	SCHOOLS	\$17,749	\$21,274	\$19,032	\$26,000	\$6,768	\$14,300	\$13,000	(\$13,000)	-50.00%
1622239	522301	CITY-WIDE TRAINING	\$0	\$0	\$4,835	\$0	\$1,100	\$1,100	\$0	\$0	0.00%
1622239	5224	PUBLIC EDUCATION	\$1,052	\$1,416	\$100	\$5,000	\$0	\$1,250	\$2,000	(\$3,000)	-60.00%
1622239	5225	PROFESSIONAL DUES	\$40	\$571	\$150	\$1,000	\$0	\$200	\$500	(\$500)	-50.00%
1622239	524005	CONTRACTUAL SERV-ANIMAL CONTF	\$115,369	\$101,148	\$131,892	\$130,000	\$41,941	\$130,000	\$130,000	\$0	0.00%
1622239	5244	OTHER FEES	\$44,161	\$38,980	\$12,937	\$21,500	\$4,511	\$17,600	\$17,600	(\$3,900)	-18.14%
1622239	5249	CONTRACTED SERV - SECURITY	\$177,944	\$148,252	\$113,464	\$160,000	\$16,692	\$120,000	\$120,000	(\$40,000)	-25.00%
1622239	5251	AUTO & TRAVEL	\$3,881	\$1,811	\$1,509	\$1,000	\$584	\$1,000	\$1,000	\$0	0.00%
1622239	5255	PHYSICAL EXAMS	\$7,160	\$9,041	\$4,954	\$8,000	\$5,488	\$10,000	\$8,000	\$0	0.00%
1622239	5256	LAUNDRY	\$1,517	\$150	\$2,370	\$1,500	\$150	\$250	\$1,000	(\$500)	-33.33%
MATERIALS & SUPPLIES											
1622239	5332	OFFICE/COMP EQUIP & SUPPLIES	\$2,259	\$1,222	\$1,301	\$10,000	\$4,713	\$10,000	\$5,000	(\$5,000)	-50.00%
1622239	5343	GENL COMM	\$38	\$0	\$0	\$0	\$319	\$0	\$0	\$0	0.00%
1622239	5347	UNIFORMS	\$29,835	\$26,909	\$17,028	\$20,000	\$21,566	\$33,000	\$20,000	\$0	0.00%
CAPITAL OUTLAY											
1622239	5533	OTHER>1000	\$15,649	\$7,488	\$9,763	\$10,000	\$1,432	\$2,000	\$5,000	(\$5,000)	-50.00%
TOTAL EXPENDITURES			\$8,123,303	\$8,060,700	\$8,010,608	\$8,300,719	\$4,132,810	\$8,501,710	\$8,143,998	(\$156,721)	-1.89%
NET TOTAL			\$8,111,266	\$8,049,563	\$7,998,436	\$8,292,019	\$4,125,381	\$8,491,910	\$8,135,298	(\$156,721)	-1.89%

BUDGET MODIFICATIONS: The budget has decreased by \$111,693 in overtime for 2018, or 19%. The projection for contracted services - security has come down based on current trend.

PERFORMANCE MEASURES

DEPARTMENT: POLICE
DIVISION: Patrol

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 Actual 2015 Actual 2016 Actual 2017 Target 2018 Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Aggressive follow up on chargeable cases	Number of unresolved or charged cases	1 & 3	N/A	N/A	N/A	100% investigative follow up completed	100% investigative follow up completed
	2. Address traffic safety issues.	Number of OWI citations	1 & 3	196	140	66	150	150
		# of traffic fatalities	1 & 3	N/A	N/A	2	N/A	0
		Number of traffic citations & warnings	1 & 3	5,529	3,567	2,126	Citations: 1000; Warnings: 1499	Citations: 1000; Warnings: 1500
EFFICIENCY & EFFECTIVENESS:	3. Expand community engagement within each beat by requiring attendance at community meetings and intermittent beat patrol.	Number of community meetings/events attended	1, 3 & 6	N/A	N/A	N/A	75	75
		Number of hours of beat patrol	1 & 3	N/A	N/A	N/A	200	200
	4. Identify and eliminate response to calls for service that are counterproductive, and thereby create unobligated time for community policing activities.	Evaluate Calls for Service (CFS) & 911	1 & 3	N/A	N/A	N/A	Reduce needless CFS by 10%	Reduce needless CFS by 10%
	5. Train all officers in crisis intervention techniques, de-escalation tactics, and strategies for dealing with persons suffering from mental health issues.	# of trainings	1 & 3	N/A	N/A	N/A	1 trainings=15 officers	2 trainings=15 officers
	6. Utilize crime analysis and human intelligence to identify patterns of crime, suspects, victims, and locations in order to place officers where they can be most effective.	Reduction in overall crime, increase in crime clearances, focus on violent crime	1 & 3	N/A	N/A	N/A	Reduce OT by 15%; Increase clearances by 10%, reduce Violent crime 5%	Reduce OT by 15%; Increase clearances by 10%, reduce Violent crime 5%

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – POLICE

General Fund

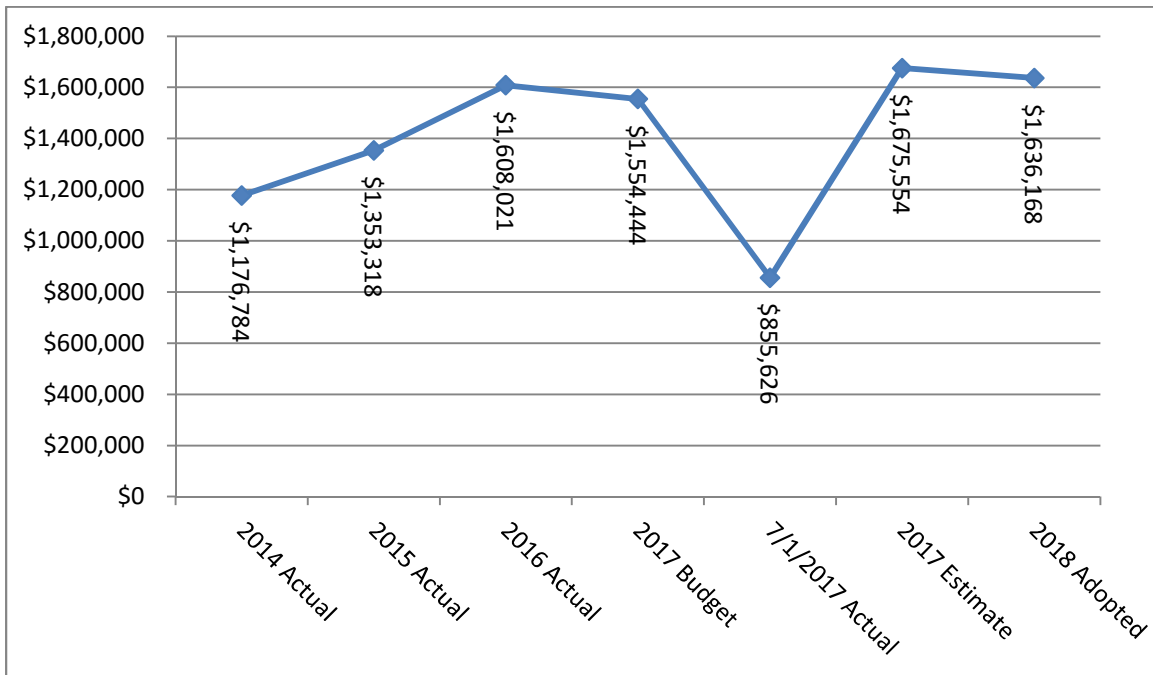
Special Operations Division Description:

The Special Operations oversees detectives, Task Force, Violent Crimes Interdiction Team, Child Maltreatment, evidence and Crime Stoppers. Management of case investigations and coordinating response to ongoing community violence are the main objectives of the division.

A majority of the detective's work involves follow-up and investigations of crimes reported through the patrol division.

A seldom observed responsibility of this division is the maintenance of thousands of pieces of crime evidence. The division manages this task with less than two full time positions. A major portion of the police headquarters is reserved for the intake and archiving of crime scene evidence to be used in trial.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
SPECIAL OPERATIONS											
PERSONNEL SERVICES											
1622240	5110	REGULAR PERSONNEL	\$690,472	\$757,950	\$810,114	\$930,706	\$461,484	\$922,000	\$941,981	\$11,275	1.21%
1622240	5111	COURT TIME	\$297	\$190	\$200	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	5120	PART TIME PERSONNEL	\$0	\$0	\$35,514	\$42,082	\$21,251	\$42,082	\$42,503	\$421	1.00%
1622240	5150	OVERTIME	\$49,115	\$27,292	\$14	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515001	OVERTIME - MANPOWER	\$5,128	\$4,871	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515003	OVERTIME - PROPERTY MGMT	\$4,301	\$4,829	\$520	\$0	\$362	\$0	\$0	\$0	0.00%
1622240	515004	OVERTIME - TRAINING	\$4,074	\$4,322	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515010	OVERTIME - SICK CALL	\$0	\$0	\$1,486	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515011	OVERTIME - COURT	\$1,904	\$1,585	\$1,260	\$370	\$450	\$800	\$800	\$430	116.22%
1622240	515012	OVERTIME - TRAINING	\$0	\$1,314	\$6,873	\$1,948	\$23,746	\$28,000	\$1,000	(\$948)	-48.67%
1622240	515013	OT - CRITICAL INCIDENT	\$0	\$0	\$464	\$370	\$440	\$1,000	\$1,000	\$630	170.27%
1622240	515014	OT - STAFFING	\$0	\$352	\$8,424	\$0	\$1,504	\$1,500	\$0	\$0	0.00%
1622240	515015	OT - GUARD DUTY	\$0	\$0	\$1,129	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515016	OT-OTHER	\$0	\$0	\$142	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515017	OT-WC/FMLA	\$0	\$0	\$826	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515020	OT-CRIMINAL INVESTIGATION	\$0	\$29,468	\$112,489	\$29,100	\$45,142	\$75,000	\$70,000	\$40,900	140.55%
1622240	515022	OT-CALL FOR SERVICE	\$0	\$93	\$619	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515024	OT-RW INVESTIGATION	\$0	\$3,675	\$18,060	\$4,745	\$5,358	\$10,000	\$8,000	\$3,255	68.60%
1622240	515025	OT-RW ACC/ELCI	\$0	\$0	\$45	\$100	\$0	\$0	\$0	(\$100)	-100.00%
1622240	515026	OT-PRISONER PROCESSING	\$0	\$0	\$488	\$100	\$599	\$750	\$600	\$500	500.00%
1622240	515027	OT-PRISONER TRANSPORT	\$0	\$0	\$217	\$0	\$893	\$1,600	\$1,000	\$1,000	100.00%
1622240	515028	OT-HCCTRANSPORT	\$0	\$0	\$356	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515029	OT-INTERROGATION	\$0	\$591	\$842	\$552	\$886	\$1,500	\$1,500	\$948	171.74%
1622240	515030	OT-EVIDENCE PROCESSING	\$0	\$1,226	\$1,941	\$405	\$2,789	\$5,200	\$5,000	\$4,595	1134.57%
1622240	515031	OT-SPECIAL OPERATION	\$0	\$1,277	\$3,534	\$185	\$3,201	\$4,500	\$3,600	\$3,415	1845.95%
1622240	515040	OT-DETECTIVE INVESTIGATION	\$0	\$36,767	\$80,118	\$22,990	\$8,556	\$15,000	\$18,000	(\$4,990)	-21.71%
1622240	515041	OT-EVIDENCE TECH	\$0	\$400	\$679	\$185	\$0	\$0	\$0	(\$185)	-100.00%
1622240	515042	OT-TACTICAL OPERATIONS	\$0	\$945	\$4,358	\$0	\$2,281	\$4,000	\$3,000	\$3,000	100.00%
1622240	515043	OT-CRISIS NEGOTIATIONS	\$0	\$254	\$318	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515044	OT-DRUG & GANG UNITS	\$0	\$1,668	\$2,188	\$880	\$0	\$0	\$0	(\$880)	-100.00%
1622240	515051	OT-MEETING/EVENT	\$0	\$2,984	\$7,121	\$0	\$3,044	\$3,000	\$1,500	\$1,500	100.00%
1622240	515052	OT-TRAINING GENERAL	\$0	\$1,046	\$4,535	\$0	\$3,857	\$4,000	\$2,000	\$2,000	100.00%
1622240	515053	OT-TRAINING TACTICAL	\$0	\$146	\$123	\$0	\$4,010	\$11,000	\$2,000	\$2,000	100.00%
1622240	515055	OT-GRANT	\$0	\$2,022	\$880	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515056	OT-CRIME ANALYSIS	\$0	\$0	\$5,419	\$370	\$1,100	\$2,000	\$1,800	\$1,430	386.49%
1622240	515061	OT-INVESTIGATION	\$0	\$105	\$716	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515062	OT- SPECIAL EVENT	\$0	\$638	\$451	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515063	OT-SUPERVISORY DUTIES	\$0	\$749	\$106	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	5160	HOLIDAY PAY	\$1,070	\$1,574	\$7,833	\$5,000	\$481	\$5,000	\$5,000	\$0	0.00%
1622240	5172	UNIFORM ALLOWANCE	\$5,200	\$5,850	\$5,850	\$7,800	\$6,500	\$7,800	\$7,150	(\$650)	-8.33%
1622240	5191	WISCONSIN RETIREMENT FUND	\$88,042	\$93,256	\$105,576	\$102,136	\$65,684	\$130,000	\$124,149	\$22,013	21.55%
1622240	519301	SOCIAL SECURITY	\$46,914	\$55,214	\$67,012	\$60,495	\$36,819	\$74,000	\$68,729	\$8,234	13.61%
1622240	519302	MEDICARE	\$10,972	\$12,913	\$16,217	\$15,053	\$8,611	\$17,200	\$16,074	\$1,021	6.78%
1622240	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$234,443	\$252,243	\$258,260	\$288,564	\$133,396	\$288,564	\$279,198	(\$9,366)	-3.25%
1622240	519401	VEBA	\$5,358	\$6,075	\$6,750	\$8,250	\$8,250	\$8,250	\$8,250	\$0	0.00%
1622240	5195	LIFE INSURANCE	\$1,443	\$1,293	\$1,343	\$1,708	\$1,044	\$1,708	\$2,334	\$626	36.65%

		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
CONTRACTUAL SERVICE											
1622240	5214	OTHER EQUIPMENT MAINTENANCE	\$7,725	\$9,552	\$4,253	\$10,000	\$0	\$2,800	\$5,000	(\$5,000)	-50.00%
1622240	5223	SCHOOLS	\$2,526	\$8,106	\$8,830	\$9,500	\$1,103	\$2,000	\$9,500	\$0	0.00%
1622240	5225	PROFESSIONAL DUES	\$225	\$245	\$451	\$500	\$201	\$300	\$500	\$0	0.00%
1622240	5244	OTHER FEES	\$16,463	\$15,352	\$9,864	\$10,350	\$2,134	\$5,000	\$5,000	(\$5,350)	-51.69%
1622240	5251	AUTO & TRAVEL	\$73	\$19	\$9	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	5271	TELEPHONE - LOCAL	\$1,039	\$4,867	\$3,202	\$0	\$450	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$1,176,784	\$1,353,318	\$1,608,021	\$1,554,444	\$855,626	\$1,675,554	\$1,636,168	\$81,724	5.26%
		NET TOTAL	\$1,176,784	\$1,353,318	\$1,608,021	\$1,554,444	\$855,626	\$1,675,554	\$1,636,168	\$81,724	5.26%

BUDGET MODIFICATIONS: The total overtime budget was increased by \$58,500 for 2018.

PERFORMANCE MEASURES

DEPARTMENT: POLICE
DIVISION: Special Operations

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD	1. Increase shots fired clearances and felony firearms arrests	Increase in arrests and cases	1,2,6	N/A	N/A	N/A	Join Rockford NIBIN Task Force, 100% submission of ballistic evidence	100% National Integrated Ballistic Information Network (NIBINS) correlations assigned as case management. 100% DNA swabs on guns. Send Detective to NIBINS training
	2. Increase arrests of wanted felons, current crime suspects.	Reduction in outstanding felony warrants, reduction in time from crime to arrest.	1,2,6	N/A	N/A	N/A	Reduce felony warrants by 10%	Reduce felony warrants by 10% Issuance of felony warrants from District Attorney's Office less than 10 days
EFFICIENCY & EFFECTIVENESS:	3. Establish a modern investigative case management and follow up system.	Purchase and implementation	1,2,6	N/A	N/A	N/A	By 5/1/17	By 3/31/18
	4. Provide all investigators with relevant interrogation, legal updates, & specialty training (sexual assault, human trafficking, evidence collection, etc.)	On going training	1,2,6	N/A	N/A	N/A	On going	On going
	5. Update public nuisance ordinance	Successful adoption of new public nuisance ordinance	1,2,6	N/A	N/A	N/A	By 1/1/17	12/31/2018
	6. Utilize crime analysis to identify and analyze patterns of crime, suspects, victims, and locations in order to deploy resources in an effective matter and assist detective in identifying and apprehending suspects.	Reduction in crime, increase in crime clearances, and focusing on violent crime thru the use of crime analysis	1,2,6	N/A	N/A	N/A	N/A	Monthly strategic crime analysis Weekly tactical crime analysis
	7. Reduction in crime, increase in crime clearances, focusing on violent crime	7. Reduce Unified Carrier Registration (UCR) Part 1 crimes by 5%, increase clearances by 10%	1,2,6	N/A	N/A	N/A	N/A	12/31/2018
	8. Expand information & intelligence sharing across the department and with local, state, and federal partners, as well as family and children service providers.	Establish liaisons with Rock Co, Winnebago Co, and Bureau of Alcohol, Tobacco, Firearms, and Explosives (ATF) & (NIBIN) taskforce--Rockford. Develop contact list and have quarterly meetings to share crime analysis information.	1,2,6	N/A	N/A	N/A	By 2/1/17	Contact list 3/31/18 Meetings quarterly

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
6.	Create and sustain a positive image, enhance communications and engage the community.						

DEPARTMENT – POLICE

General Fund

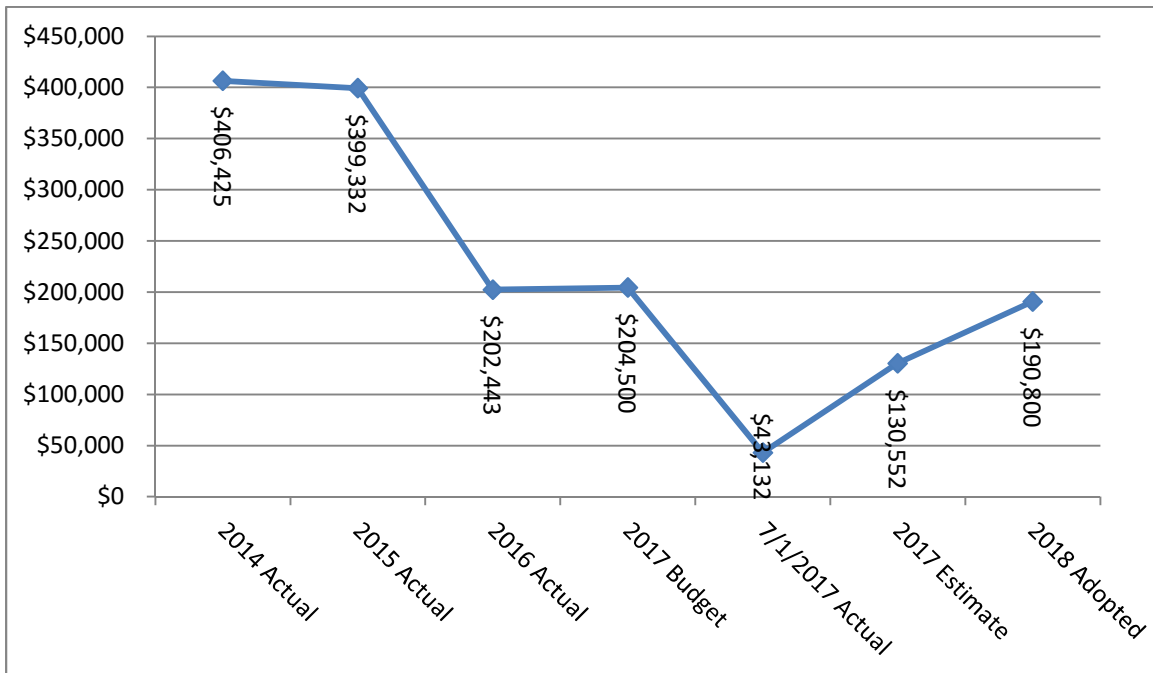
Support Services Division Description:

The Police Support Services operations and personnel are supervised by a civilian Director of Support Services. The division is responsible for all department statistical reporting, records management, training and court services.

Support Services personnel include the Records Bureau Staff and the Training Coordinator. The Records Bureau is responsible for managing the records functions of the department. All police reports are processed and disseminated by Records Bureau personnel in accordance with Wisconsin Open Records Law.

The Training Coordinator is responsible for recording and reporting all department training. The Training Coordinator handles all training registrations and training travel arrangements for all sworn and non-sworn personnel in the police department.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
POLICE SUPPORT SERVICES											
PERSONNEL SERVICES											
1622300	5110	REGULAR PERSONNEL	\$63,204	\$63,117	\$39,207	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5120	PART TIME PERSONNEL	\$28,794	\$29,176	\$3,695	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5150	OVERTIME	\$3,322	\$4,310	\$11,061	\$0	\$253	\$253	\$0	\$0	0.00%
1622300	5160	HOLIDAY PAY	\$0	\$227	\$1,457	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5172	UNIFORM ALLOWANCE	\$650	\$650	\$650	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5191	WISCONSIN RETIREMENT FUND	\$7,857	\$7,533	\$5,180	\$0	\$30	\$30	\$0	\$0	0.00%
1622300	519301	SOCIAL SECURITY	\$5,950	\$6,044	\$3,522	\$0	\$15	\$15	\$0	\$0	0.00%
1622300	519302	MEDICARE	\$1,392	\$1,413	\$824	\$0	\$4	\$4	\$0	\$0	0.00%
1622300	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$23,444	\$23,444	\$13,144	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	519401	VEBA	\$675	\$675	\$750	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5195	LIFE INSURANCE	\$209	\$218	\$131	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
1622300	5214	OTHER EQUIPMENT MAINTENANCE	\$0	\$39	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5215	COMPUTER/OFFICE EQUIP MAIN.	\$17,201	\$27,412	\$12,730	\$20,000	\$11,230	\$27,000	\$33,100	\$13,100	65.50%
1622300	5223	SCHOOLS	\$18,659	\$16,672	\$5,407	\$4,000	\$1,026	\$6,200	\$7,700	\$3,700	92.50%
1622300	5232	DUPLICATING & DRAFTING	\$5,975	\$4,188	\$3,734	\$9,500	\$310	\$5,100	\$6,800	(\$2,700)	-28.42%
1622300	5235	MICROFILM/FICHE	\$292	\$65	\$266	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5244	OTHER FEES	\$3,927	\$840	\$109	\$2,500	\$132	\$2,300	\$3,700	\$1,200	48.00%
1622300	5257	COMPUTER SERVICES	\$1,069	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5274	RADIO & COMMUNICATION SERVICES	\$60,171	\$65,380	\$26,819	\$44,000	\$8,394	\$30,000	\$35,000	(\$9,000)	-20.45%
MATERIALS & SUPPLIES											
1622300	5331	POSTAGE & EXPRESS MAIL	\$3,964	\$4,402	\$3,963	\$4,500	\$2,151	\$3,650	\$4,500	\$0	0.00%
1622300	5332	OFFICE/COMP EQUIP & SUPPLIES	\$32,548	\$19,247	\$22,743	\$20,000	\$6,307	\$23,000	\$15,000	(\$5,000)	-25.00%
1622300	5343	GENERAL COMMODITIES	\$19,626	\$11,362	\$11,411	\$10,000	\$2,753	\$8,000	\$10,000	\$0	0.00%
1622300	5347	UNIFORMS	\$24,967	\$26,553	\$18,636	\$15,000	\$6,655	\$10,000	\$15,000	\$0	0.00%
1622300	5351	BOOKS & SUBSCRIPTIONS	\$205	\$37	\$40	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5352	TRAINING EQUIPMENT & SUPPLIES	\$68,824	\$63,814	\$15,911	\$75,000	\$3,872	\$15,000	\$60,000	(\$15,000)	-20.00%
CAPITAL OUTLAY											
1622300	5533	OTHER>1000	\$13,500	\$22,514	\$1,054	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$406,425	\$399,332	\$202,443	\$204,500	\$43,132	\$130,552	\$190,800	(\$13,700)	-6.70%
		NET TOTAL	\$406,425	\$399,332	\$202,443	\$204,500	\$43,132	\$130,552	\$190,800	(\$13,700)	-6.70%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: POLICE

DIVISION: Support Services

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
EFFICIENCY & EFFECTIVENESS:	1. Provide the public with access to public records	Number of public records requests completed	2,5,6	N/A	N/A	N/A	Maintain 10 day turn around 90% of the time	Maintain 10 day turn around 90% of the time.
	2. Assure and document that all sworn personnel meet the 24 hour minimum training hours required	All statutory training requirements are met, July 1-June 30.	2,6	N/A	N/A	N/A	By 6/30/17	Mandatory by 6/30/18
	3. Ensure departmental policies are reviewed, updated, and electronically available to all personnel through Lexipol system	Complete implementation	2,6	N/A	N/A	N/A	By 3/31/17	by 12/31/18
	4. Ensure all departmental databases are current and supported versions..		2,6	N/A	N/A	N/A	On Going	On Going
	5. Ensure compliance with all Criminal Justice Information Services (CJIS) and TIME system requirements.	Check all compliances	2,6	N/A	N/A	N/A	Bi annually	Due at end of 2018
	6. Identify technological and personnel efficiencies, and adjust division positions accordingly.		2,6	N/A	N/A	N/A	On Going	On Going

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FLEET & FACILITY											
PERSONNEL SERVICES											
1622315	5110	REGULAR PERSONNEL	\$45,938	\$47,248	\$47,869	\$48,186	\$24,087	\$47,641	\$48,358	\$172	0.36%
1622315	5150	OVERTIME	\$3,524	\$2,904	\$6,795	\$3,000	\$2,908	\$3,000	\$3,000	\$0	0.00%
1622315	5160	HOLIDAY PAY	\$0	\$0	\$92	\$0	\$41	\$41	\$0	\$0	0.00%
1622315	5191	WISCONSIN RETIREMENT FUND	\$3,462	\$3,411	\$3,614	\$3,444	\$1,838	\$3,444	\$3,561	\$117	3.40%
1622315	519301	SOCIAL SECURITY	\$2,950	\$2,979	\$3,231	\$2,976	\$1,590	\$2,976	\$3,012	\$36	1.21%
1622315	519302	MEDICARE	\$690	\$697	\$756	\$653	\$372	\$653	\$705	\$52	7.96%
1622315	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$23,444	\$23,444	\$22,532	\$22,532	\$11,266	\$22,532	\$23,546	\$1,014	4.50%
1622315	5195	LIFE INSURANCE	\$36	\$51	\$55	\$55	\$28	\$55	\$55	\$0	0.00%
CONTRACTUAL SERVICE											
1622315	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$0	\$506	\$0	\$0	\$0	\$0	\$0	0.00%
1622315	5244	OTHER FEES	\$7,262	\$10,381	\$8,944	\$5,100	\$4,535	\$6,900	\$4,600	(\$500)	-9.80%
1622315	5286	INSURANCE-COMPREHENSIVE LIAB	\$0	\$1,000	\$1,986	\$0	\$4,265	\$0	\$2,000	\$2,000	0.00%
MATERIALS & SUPPLIES											
1622315	5332	OFFICE/COMP EQUIP & SUPPLIES	\$159	\$118	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622315	5343	GENERAL COMMODITIES	\$2,371	\$1,543	\$2,268	\$5,000	\$219	\$2,000	\$4,000	(\$1,000)	-20.00%
1622315	5345	MAINTENANCE MATERIALS	\$30	\$825	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622315	534502	MAINTENANCE MATERIALS-POLICE	\$73,510	\$57,380	\$57,235	\$60,000	\$16,575	\$40,000	\$60,000	\$0	0.00%
1622315	534604	FUEL - POLICE	\$172,684	\$136,988	\$116,866	\$124,850	\$63,021	\$116,000	\$128,183	\$3,333	2.67%
CAPITAL OUTLAY											
1622315	5531	VEH>1000	\$57,634	\$38,387	\$45,334	\$53,500	\$5,606	\$49,000	\$60,000	\$6,500	12.15%
		TOTAL EXPENDITURES	\$393,694	\$327,356	\$318,083	\$329,296	\$136,350	\$294,242	\$341,020	\$11,724	3.56%
		NET TOTAL	\$393,694	\$327,356	\$318,083	\$329,296	\$136,350	\$294,242	\$341,020	\$11,724	3.56%

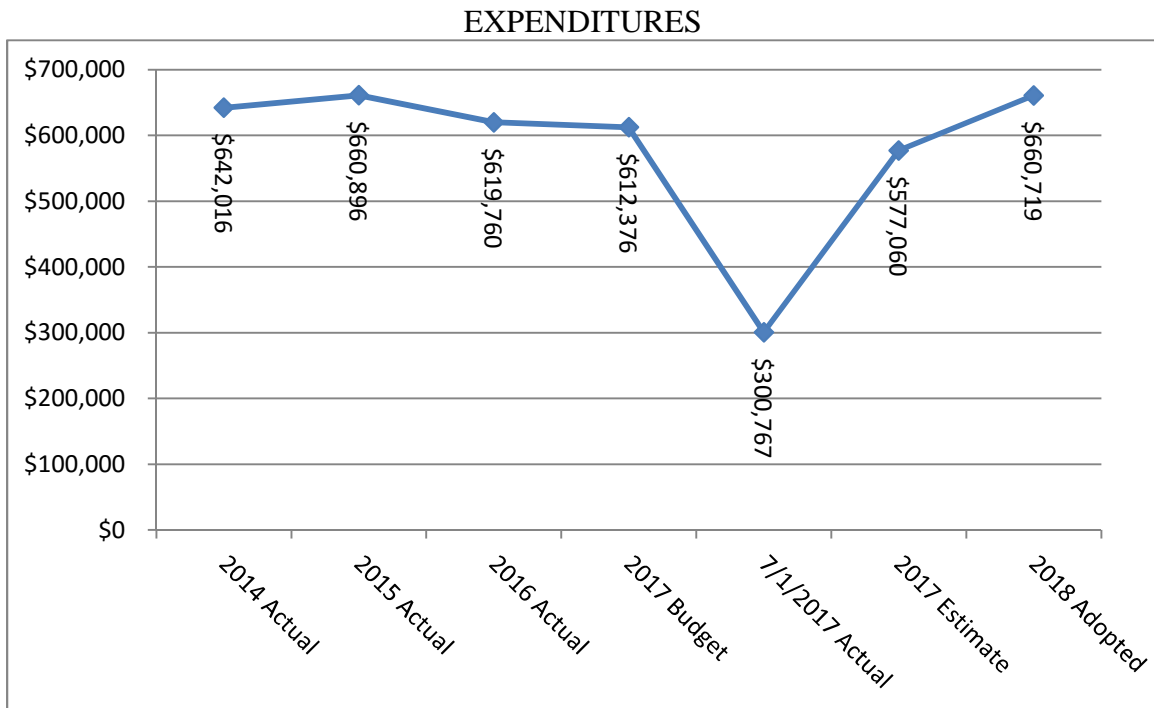
BUDGET MODIFICATIONS: Non-leaded fuel is projected at \$2.43 per gallon for 2018.

DEPARTMENT – POLICE

General Fund

Records Division Description:

The Police Records Division is Central repository for all department paperwork, routes all work to appropriate end users, and fills information requests. Some of those users are the courts, media and persons making open record requests. The record division operates twenty-four hours a day, every day to get documents recorded.



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
RECORDS											
PERSONNEL SERVICES											
1622342	5110	REGULAR PERSONNEL	\$270,712	\$285,337	\$251,404	\$244,649	\$123,218	\$246,000	\$246,811	\$2,162	0.88%
1622342	5120	PART TIME PERSONNEL	\$152,499	\$148,657	\$163,579	\$207,495	\$88,224	\$176,450	\$227,743	\$20,248	9.76%
1622342	5150	OVERTIME	\$3,326	\$4,520	\$4,911	\$4,500	\$1,977	\$5,000	\$4,500	\$0	0.00%
1622342	5160	HOLIDAY PAY	\$7,308	\$5,870	\$6,870	\$8,000	\$3,982	\$8,000	\$8,000	\$0	0.00%
1622342	5191	WISCONSIN RETIREMENT FUND	\$27,547	\$27,330	\$25,381	\$27,359	\$13,320	\$26,640	\$29,848	\$2,489	9.10%
1622342	519301	SOCIAL SECURITY	\$26,694	\$27,155	\$26,095	\$28,097	\$13,256	\$26,500	\$29,754	\$1,657	5.90%
1622342	519302	MEDICARE	\$6,243	\$6,351	\$6,103	\$6,506	\$3,100	\$6,200	\$6,959	\$453	6.96%
1622342	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$122,649	\$124,981	\$109,658	\$63,244	\$40,711	\$63,244	\$85,088	\$21,844	34.54%
1622342	5195	LIFE INSURANCE	\$745	\$848	\$778	\$1,026	\$408	\$1,026	\$1,516	\$490	47.76%
1622342	5196	UNEMPLOYMENT COMPENSATION	\$0	\$3,311	\$4,515	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
1622342	5215	COMPUTER/OFFICE EQUIP MAIN.	\$12,016	\$10,505	\$10,916	\$14,000	\$10,770	\$11,000	\$13,000	(\$1,000)	-7.14%
1622342	5223	SCHOOLS	\$3,266	\$1,216	\$1,227	\$0	\$0	\$0	\$0	\$0	0.00%
1622342	5232	DUPLICATING & DRAFTING	\$0	\$4,605	\$2,992	\$0	\$1,700	\$1,500	\$0	\$0	0.00%
1622342	5244	OTHER FEES	\$6,186	\$10,062	\$1,439	\$6,500	\$0	\$5,000	\$6,500	\$0	0.00%
MATERIALS & SUPPLIES											
1622342	5347	UNIFORMS	\$325	\$148	\$42	\$1,000	\$100	\$500	\$1,000	\$0	0.00%
CAPITAL OUTLAY											
1622342	5533	OTHER>1000	\$2,500	\$0	\$3,849	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$642,016	\$660,896	\$619,760	\$612,376	\$300,767	\$577,060	\$660,719	\$48,343	7.89%
		NET TOTAL	\$642,016	\$660,896	\$619,760	\$612,376	\$300,767	\$577,060	\$660,719	\$48,343	7.89%

BUDGET MODIFICATIONS: A part time Payroll Typist was moved from the Administration budget to Records.

1622345		911 EMERGENCY DISPATCH									
CONTRACTUAL SERVICE											
1622345	5271	TEL-LOCAL	\$392	\$4,318	\$5,103	\$3,240	\$1,570	\$3,140	\$3,240	\$0	0.00%
		TOTAL EXPENDITURES	\$392	\$4,318	\$5,103	\$3,240	\$1,570	\$3,140	\$3,240	\$0	0.00%

DEPARTMENT – FIRE

General Fund

Divisions & Programs:

- Administration*
- Fire Fighting & Rescue*
- Fire Inspection & Prevention*

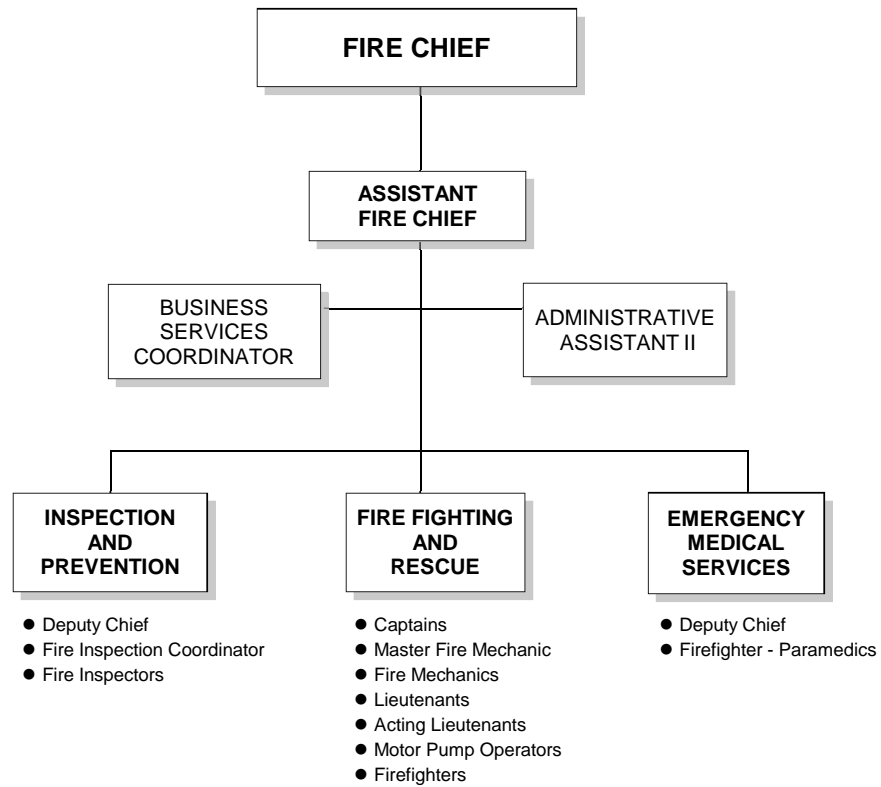
The Following Fund Page Is In Their Indicated Budget Section

Enterprise Funds: *Ambulance*

Special Revenue: *SAFER Fire Grant*

	2014	2015	2016	2017	2017 YTD	2017	2018
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED
GENERAL FUND	\$7,808,149	\$7,523,730	\$7,631,263	\$7,619,949	\$3,716,790	\$7,823,213	\$7,606,260
ENTERPRISE	\$1,174,702	\$1,166,234	\$1,219,749	\$1,165,907	\$556,830	\$1,161,920	\$1,451,878
SPECIAL REVENUE	\$330,308	\$382,405	\$282,228	\$222,763	\$107,605	\$215,210	\$0
TOTAL	\$9,313,159	\$9,072,369	\$9,133,240	\$9,008,619	\$4,381,225	\$9,200,343	\$9,058,138

CITY OF BELOIT, WISCONSIN FIRE DEPARTMENT ORGANIZATIONAL CHART 2018



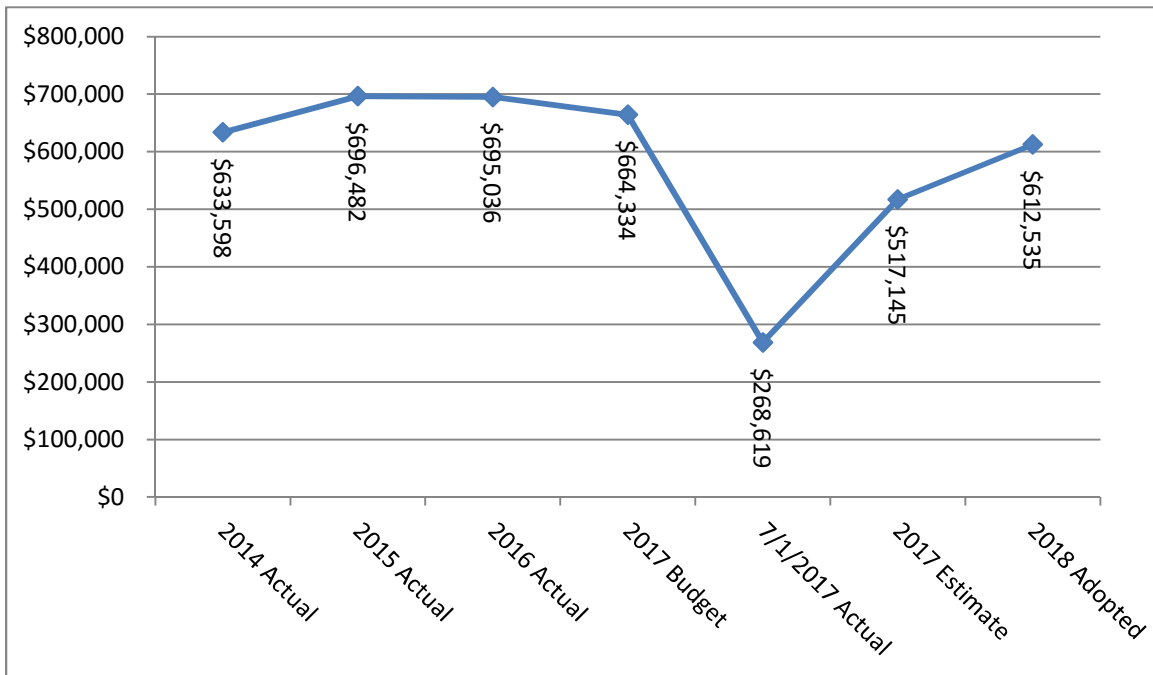
DEPARTMENT – FIRE

General Fund

Fire Administration Division Description:

The Administration Division provides for the personnel and financial administration of the department. This division facilitates compliance with city personnel policy and state and federal employment regulations, processes accounts receivable and payable, payroll, personnel record entry, database management, information systems requests, and front counter customer service.

EXPENDITURES



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FIRE ADMINISTRATION										
DEPARTMENTAL EARNING										
1666100	4506 COPY FEES	(\$334)	(\$117)	(\$83)	(\$250)	(\$115)	(\$250)	(\$250)	\$0	0.00%
	TOTAL REVENUES	(\$334)	(\$117)	(\$83)	(\$250)	(\$115)	(\$250)	(\$250)	\$0	0.00%
PERSONNEL SERVICES										
1666100	5110 REGULAR PERSONNEL	\$286,392	\$291,544	\$300,427	\$308,729	\$107,441	\$198,334	\$262,810	(\$45,919)	-14.87%
1666100	5160 HOLIDAY PAY	\$1,540	\$1,540	\$1,540	\$1,540	\$140	\$140	\$1,540	\$0	0.00%
1666100	5191 WISCONSIN RETIREMENT FUND	\$40,449	\$39,413	\$38,221	\$41,680	\$12,791	\$25,208	\$38,690	(\$2,990)	-7.17%
1666100	5192 WORKER'S COMPENSATION	\$169,052	\$190,812	\$208,780	\$214,078	\$107,040	\$214,078	\$207,158	(\$6,920)	-3.23%
1666100	519301 SOCIAL SECURITY	\$2,718	\$2,739	\$2,791	\$2,870	\$1,445	\$2,904	\$2,903	\$33	1.15%
1666100	519302 MEDICARE	\$4,127	\$4,193	\$4,332	\$4,383	\$1,526	\$2,813	\$3,765	(\$618)	-14.10%
1666100	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$70,375	\$70,319	\$67,596	\$67,596	\$24,410	\$46,942	\$70,638	\$3,042	4.50%
1666100	5195 LIFE INSURANCE	\$732	\$761	\$844	\$893	\$263	\$607	\$927	\$34	3.81%
CONTRACTUAL SERVICE										
1666100	5214 OTHER EQUIPMENT MAINTENANCE	\$179	\$426	\$61	\$425	\$0	\$425	\$425	\$0	0.00%
1666100	5215 COMPUTER/OFFICE EQUIP MAIN.	\$1,654	\$14,124	\$1,956	\$2,500	\$2,064	\$2,500	\$2,500	\$0	0.00%
1666100	5223 SCHOOLS	\$7,755	\$200	\$3,849	\$3,000	\$1,171	\$3,000	\$3,000	\$0	0.00%
1666100	522301 CITY-WIDE TRAINING	\$0	\$0	\$383	\$0	\$1,322	\$1,322	\$1,500	\$1,500	100.00%
1666100	5225 PROFESSIONAL DUES	\$374	\$284	\$514	\$445	\$55	\$514	\$484	\$39	8.76%
1666100	5231 OFFICIAL NOTICES&PUBLICATIONS	\$1,361	\$325	\$1,308	\$1,500	\$0	\$1,400	\$1,500	\$0	0.00%
1666100	5232 DUPLICATING & DRAFTING	\$3,276	\$2,999	\$2,640	\$4,000	\$1,630	\$4,000	\$4,000	\$0	0.00%
1666100	5240 CONTRACTED SERV-PROFESSIONAL	\$31,503	\$19,287	\$1,495	\$0	\$2,914	\$2,914	\$0	\$0	0.00%
1666100	5245 BAD DEBT EXPENSE	\$0	\$43	\$11	\$0	\$0	\$0	\$0	\$0	0.00%
1666100	5251 AUTO & TRAVEL	\$808	\$1,163	\$600	\$800	\$0	\$650	\$800	\$0	0.00%
1666100	5254 LEGAL SERVICES	\$0	\$45,906	\$47,674	\$0	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES										
1666100	5331 POSTAGE & EXPRESS MAIL	\$1,368	\$1,752	\$1,533	\$1,500	\$867	\$1,500	\$1,500	\$0	0.00%
1666100	5332 OFFICE/COMP EQUIP & SUPPLIES	\$3,956	\$5,281	\$5,339	\$6,000	\$2,058	\$5,500	\$6,000	\$0	0.00%
1666100	5343 GENERAL COMMODITIES	\$2,127	\$2,532	\$1,376	\$1,550	\$722	\$1,550	\$1,550	\$0	0.00%
1666100	534301 TIRES & TUBES	\$0	\$0	\$787	\$0	\$0	\$0	\$0	\$0	0.00%
FIXED EXPENSES										
1666100	5412 RENT/EQUIP	\$3,852	\$839	\$980	\$845	\$760	\$845	\$845	\$0	0.00%
	TOTAL EXPENDITURES	\$633,598	\$696,482	\$695,036	\$664,334	\$268,619	\$517,145	\$612,535	(\$51,799)	-7.80%
	NET TOTAL	\$633,264	\$696,365	\$694,954	\$664,084	\$268,504	\$516,895	\$612,285	(\$51,799)	-7.80%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: FIRE
DIVISION: Administration

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

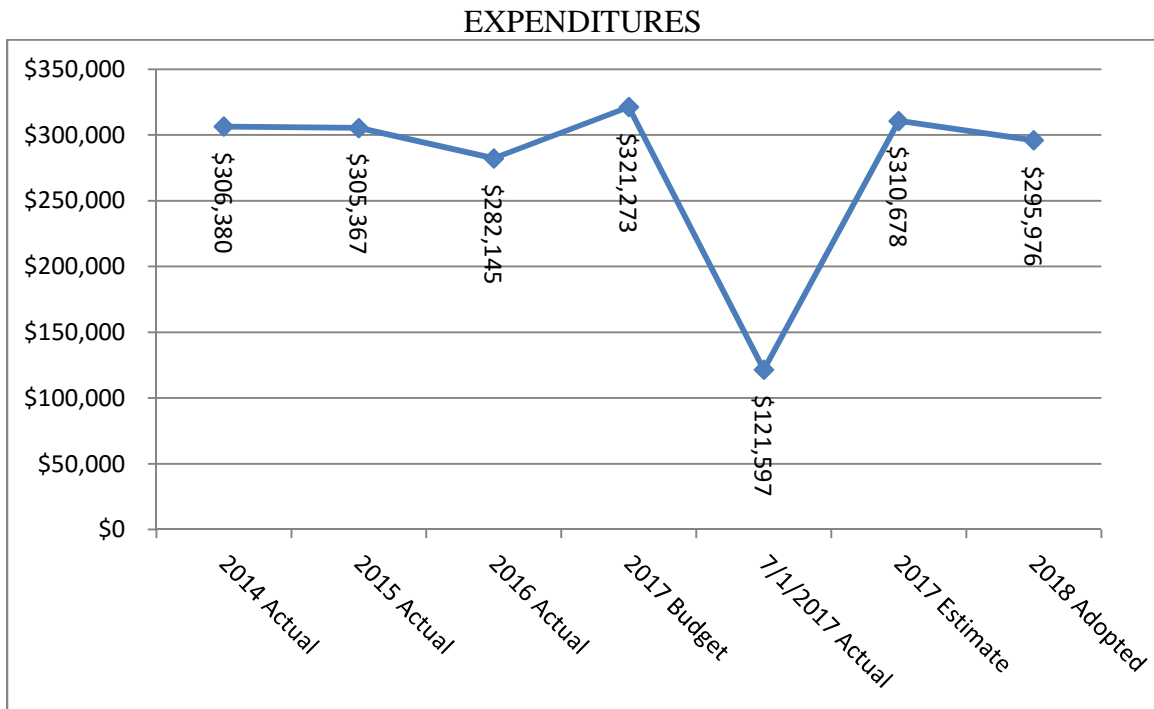
	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Conduct a joint labor/management public relations campaign to promote an informed constituency of our all hazards emergency preparedness and response capacity and community need.	An increase in post presentation fire department operational awareness and/or fire and life safety knowledge.	1,2,4,6	NA	Developed Implementation Plan and Public Social Media Presence	Train Public Information Officer Staff 100% Complete Increase Social Media Outputs to 6 per Month 100% Complete	Increase Social media Outputs to 8 per Month and Broaden Public Education Contacts to 1 presentation per week.	Increase Social media Outputs to 10 per Month and Broaden Public Education Contacts to an average of 1 presentation per week.
EFFICIENCY & EFFECTIVENESS:	2. Develop and implement a formal mentorship program to prepare employees for ascension to leadership in an effort to preserve organizational memory, grow our most valuable resource to maximum potential, and facilitate smooth transition of leadership when change occurs.	Provide for the timely succession of organization membership over the next 10 years..	2,4,6	NA	75% Complete	100% Complete	Broad Implementation Through the 2016-2017 Promotional Season With Engaged Promotional Candidates	Broad Implementation Through the 2017-2018 Promotional Season With Engaged Promotional Candidates - Explore the future development of promotional academies. Revise promotional procedures in labor negotiations.
	3. Improve communications throughout organization that facilitate growth of trust and the development of servant leadership	Increase in organizational satisfaction with the communications from the fire department leadership team.	2,4,6	NA	25% Complete	75% Complete	100% Complete	
	4. Implement a multifaceted approach to increase general fund appropriations to absorb Staffing for Adequate Fire and Emergency Response (SAFER) grant funded positions by July 2, 2015.	Identify, secure, and appropriate funding for 3 Full Time Equivalent (FTE) Firefighters	1,2,4,6	NA	100% Complete General Fund Appropriation and a 2014 SAFER Award	25% Complete Funding for 3 positions through the SAFER grant will sustain these positions until 2018	75% Appropriation for 3 General Fund FTE in 2017	Explore and seek creative alternatives to maintain or grow minimum staffing for National Fire Protection Association (NFPA) 1710 Compliance.

DEPARTMENT – FIRE

General Fund

Fire Inspection & Prevention Division Description:

The Code Enforcement Fire Inspection program merged into the Fire Department's Inspection program in 2006. This Division provides public fire safety and injury prevention education through outreach programs like National Fire Prevention Week, car seat safety education, school district classroom contacts, community group presentations and events, Juvenile Fire Setter intervention, and smoke detector maintenance and installation program. Fire and loss prevention is provided through a comprehensive commercial fire inspection and storage tank inspection program. This program also provides for the record keeping for all commercial properties for fire and storage tank inspections. Finally, in this division, we identify fire origin and cause determination.



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
FIRE INSPECTION & PREVENTION											
LICENSES & PERMITS											
1666200	4150	FIREWORKS PERMITS	(\$5,155)	(\$4,605)	(\$4,380)	(\$4,600)	(\$4,130)	(\$4,130)	(\$4,300)	\$300	-6.52%
1666200	4169	UNDERGROUND STORAGE TANK INSF	(\$5,769)	(\$3,920)	(\$2,968)	(\$3,200)	(\$405)	(\$3,000)	(\$3,200)	\$0	0.00%
INTERGOVT AIDS/GRANT											
1666200	436003	FIRE DUES	(\$60,432)	(\$60,272)	(\$67,277)	(\$67,000)	(\$72,325)	(\$72,325)	(\$72,000)	(\$5,000)	7.46%
DEPARTMENTAL EARNING											
1666200	4523	INSPECTION	(\$130,109)	(\$138,330)	(\$139,871)	(\$133,390)	(\$130,107)	(\$133,390)	(\$133,390)	\$0	0.00%
		TOTAL REVENUES	(\$201,465)	(\$207,127)	(\$214,496)	(\$208,190)	(\$206,967)	(\$212,845)	(\$212,890)	(\$4,700)	2.26%
PERSONNEL SERVICES											
1666200	5110	REGULAR PERSONNEL	\$111,942	\$117,134	\$119,482	\$118,384	\$59,186	\$147,030	\$118,896	\$512	0.43%
1666200	5120	PART TIME PERSONNEL	\$87,701	\$82,251	\$81,410	\$104,626	\$34,733	\$82,646	\$71,297	(\$33,329)	-31.86%
1666200	5130	EXTRA PERSONNEL	\$26,105	\$30,036	\$12,954	\$13,211	\$765	\$6,030	\$24,360	\$11,149	84.39%
1666200	5150	OVERTIME	\$588	\$459	\$728	\$800	\$231	\$800	\$800	\$0	0.00%
1666200	5160	HOLIDAY PAY	\$1,540	\$1,540	\$1,540	\$1,540	\$0	\$1,120	\$1,540	\$0	0.00%
1666200	5191	WISCONSIN RETIREMENT FUND	\$16,149	\$15,793	\$15,180	\$16,260	\$8,818	\$17,632	\$18,075	\$1,815	11.16%
1666200	519301	SOCIAL SECURITY	\$8,067	\$8,204	\$7,117	\$8,398	\$2,754	\$6,979	\$7,739	(\$659)	-7.85%
1666200	519302	MEDICARE	\$3,262	\$3,322	\$3,124	\$3,375	\$1,359	\$3,006	\$3,253	(\$122)	-3.61%
1666200	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$31,130	\$28,228	\$24,895	\$30,193	\$10,067	\$23,717	\$26,775	(\$3,418)	-11.32%
1666200	5195	LIFE INSURANCE	\$617	\$655	\$739	\$861	\$335	\$792	\$926	\$65	7.55%
CONTRACTUAL SERVICE											
1666200	5214	OTHER EQUIPMENT MAINTENANCE	\$999	\$299	\$0	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1666200	5223	SCHOOLS	\$5,242	\$3,364	\$2,528	\$5,000	\$900	\$3,500	\$4,700	(\$300)	-6.00%
1666200	5225	PROFESSIONAL DUES	\$1,200	\$581	\$1,966	\$1,225	\$285	\$1,225	\$1,315	\$90	7.35%
1666200	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$500	\$500	\$500	\$0	\$500	\$500	\$0	0.00%
1666200	5251	AUTO & TRAVEL	\$4,211	\$4,141	\$3,645	\$4,400	\$397	\$3,600	\$4,400	\$0	0.00%
MATERIALS & SUPPLIES											
1666200	5332	OFFICE/COMP EQUIP & SUPPLIES	\$1,303	\$830	\$910	\$1,400	\$91	\$1,000	\$1,400	\$0	0.00%
1666200	5343	GENERAL COMMODITIES	\$469	\$2,264	\$520	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1666200	5351	BOOKS & SUBSCRIPTIONS	\$2,509	\$3,874	\$2,408	\$5,600	\$1,346	\$5,600	\$5,600	\$0	0.00%
1666200	5352	TRAINING EQUIPMENT & SUPPLIES	\$3,346	\$1,892	\$2,498	\$3,500	\$330	\$3,500	\$2,400	(\$1,100)	-31.43%
		TOTAL EXPENDITURES	\$306,380	\$305,367	\$282,145	\$321,273	\$121,597	\$310,678	\$295,976	(\$25,297)	-7.87%
		NET TOTAL	\$104,915	\$98,240	\$67,649	\$113,083	(\$85,370)	\$97,833	\$83,086	(\$29,997)	-26.53%

BUDGET MODIFICATIONS: Part-time and extra personnel allocations have been readjusted.

PERFORMANCE MEASURES

DEPARTMENT: FIRE

DIVISION: Inspection

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
WORKLOAD:	1. Provide fire safety education to children, employees of business and industry and to the public at large through classroom presentations and through public service announcements.	# of residential inspections of smoke detectors	1	3	1	22	50	50
		# of children receiving fire safety education through classroom presentations	6	4,148	4,000	4,200	4,200	4,200
	2. Thoroughly investigate the origin and cause of all fires and support the police department and the district attorney in the prosecution of arson.	# of investigated fires	1	97	122	90	90	90
		# of arson cases (Incendiary)	1	17	17	16	10	10
		# of commercial fire inspections	6	2,050	2,096	1,964	1,964	1,964
		# of commercial fire inspection violations	6	1,846	1,878	1,750	1,700	1,700
EFFICIENCY & EFFECTIVENESS:	3. Increase the compliance of the Commercial Fire Inspection Program by performing quality assurance program annually.	Total Number of Hours of Education Per Employee	2	40	40	40	40	40

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

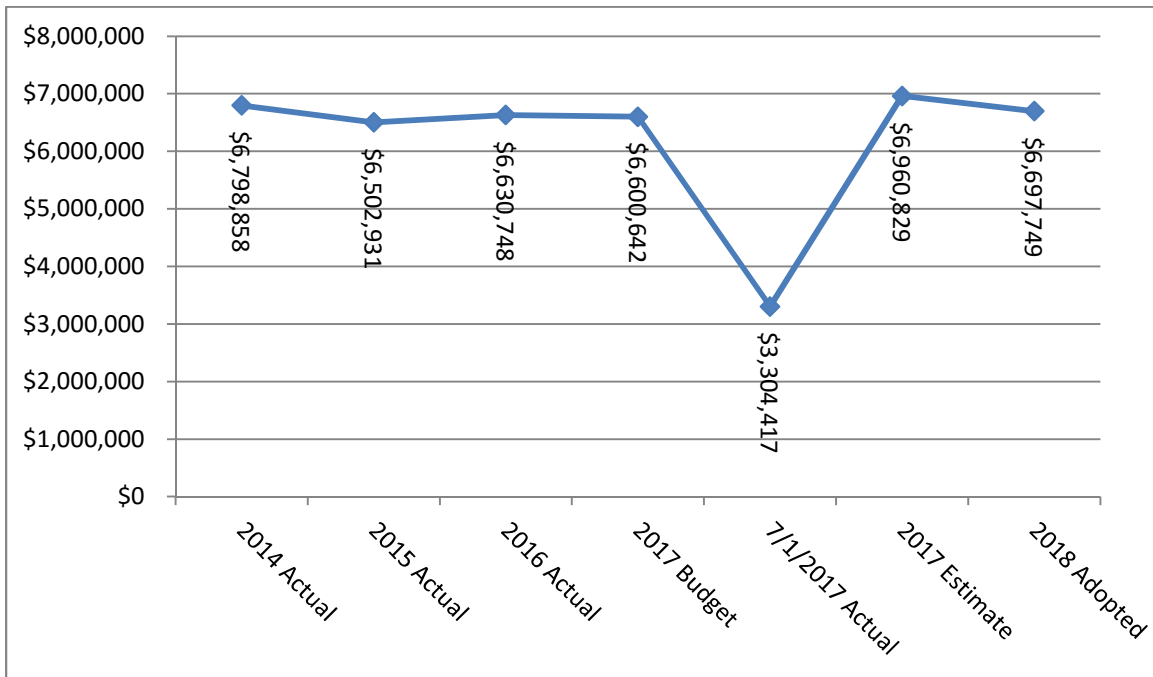
DEPARTMENT – FIRE

General Fund

Fire Fighting & Rescue Division Description:

The Firefighting & Rescue Division provides for the majority of resources required of an “All-Hazards” response. All-Hazards response capabilities are defined as any emergency the fire department may be; or has the potential for, being called upon to mitigate. This division comprises the greater majority of the preparedness and response budget for equipment, personnel, and maintenance. The Firefighting and Rescue Division handles a broad set of core preparedness and response responsibilities. Moreover, this division supports the first response role for the Ambulance Division.

EXPENDITURES



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
FIRE FIGHTING & RESCUE											
DEPARTMENTAL EARNING											
1666300	4524	EXTRICATION	(\$14,200)	(\$19,056)	\$0	\$0	(\$43,284)	(\$1,355)	(\$4,000)	0.00%	
OTHER REVENUE											
1666300	4632	HAZMAT	(\$23,690)	(\$550)	(\$4,541)	(\$10,000)	(\$12,890)	(\$12,890)	(\$20,000)	100.00%	
		TOTAL REVENUES	(\$37,890)	(\$19,606)	(\$4,541)	(\$10,000)	(\$56,174)	(\$14,245)	(\$24,000)	140.00%	
PERSONNEL SERVICES											
1666300	5110	REGULAR PERSONNEL	\$3,294,747	\$3,171,203	\$3,202,800	\$3,342,508	\$1,676,674	\$3,399,386	\$3,341,564	(\$944)	-0.03%
1666300	5112	OUT-OF-CLASS PAY	\$34,441	\$33,627	\$31,618	\$37,600	\$19,489	\$37,600	\$37,600	\$0	0.00%
1666300	5150	OVERTIME	\$273,294	\$319,885	\$410,317	\$260,000	\$172,925	\$400,000	\$260,000	\$0	0.00%
1666300	5160	HOLIDAY PAY	\$77,000	\$75,460	\$74,200	\$78,540	\$0	\$76,720	\$78,540	\$0	0.00%
1666300	5173	TOOL ALLOWANCE	\$750	\$750	\$1,000	\$750	\$750	\$750	\$750	\$0	0.00%
1666300	5191	WISCONSIN RETIREMENT FUND	\$598,915	\$549,672	\$328,761	\$563,720	\$313,905	\$627,061	\$613,199	\$49,479	8.78%
1666300	5192	WORKER'S COMPENSATION	\$0	\$0	\$3,023	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	519302	MEDICARE	\$53,367	\$52,307	\$24	\$52,910	\$26,948	\$54,469	\$52,909	(\$1)	0.00%
1666300	519302	SOCIAL SECURITY	\$0	\$0	\$54,018	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$968,179	\$943,206	\$876,356	\$906,404	\$453,666	\$909,841	\$933,145	\$26,741	2.95%
1666300	519402	RETIRE HEALTH - PRE 65	\$705,380	\$725,153	\$701,828	\$633,310	\$285,561	\$685,344	\$622,535	(\$10,775)	-1.70%
1666300	519403	RETIREE HEALTH - POST 65	\$324,860	\$315,458	\$351,090	\$324,297	\$195,807	\$392,725	\$337,585	\$13,288	4.10%
1666300	5195	LIFE INSURANCE	\$10,688	\$12,378	\$13,374	\$13,515	\$6,721	\$14,520	\$13,942	\$427	3.16%
1666300	519703	HEART & LUNG	\$6,542	(\$545)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
1666300	5214	OTHER EQUIPMENT MAINTENANCE	\$31,933	\$16,677	\$22,569	\$35,500	\$10,257	\$25,000	\$35,500	\$0	0.00%
1666300	5223	SCHOOLS	\$12,966	\$12,189	\$14,445	\$14,020	\$10,687	\$15,000	\$14,020	\$0	0.00%
1666300	5225	PROFESSIONAL DUES	\$1,033	\$839	\$1,274	\$1,531	\$475	\$1,300	\$1,531	\$0	0.00%
1666300	5231	OFFICIAL NOTICES&PUBLICATIONS	\$0	\$500	\$303	\$750	\$0	\$750	\$750	\$0	0.00%
1666300	5240	CONTRACTED SERV-PROFESSIONAL	\$821	\$2,009	\$946	\$2,000	\$0	\$2,000	\$0	(\$2,000)	-100.00%
1666300	5241	CONTRACTED SERV-LABOR	\$356	\$690	\$840	\$1,344	\$532	\$1,064	\$1,344	\$0	0.00%
1666300	5244	OTHER FEES	\$336	\$746	\$1,589	\$700	\$439	\$1,140	\$0	(\$700)	-100.00%
1666300	5251	AUTO & TRAVEL	\$0	\$0	\$316	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	5255	PHYSICAL EXAMS	\$4,682	\$3,233	\$10,738	\$8,000	\$3,052	\$5,000	\$14,510	\$6,510	81.38%
1666300	5256	LAUNDRY	\$4,683	\$1,523	\$894	\$5,000	\$423	\$2,500	\$5,000	\$0	0.00%
1666300	5271	TELEPHONE - LOCAL	\$38,090	\$39,757	\$31,950	\$32,824	\$9,599	\$18,500	\$26,334	(\$6,490)	-19.77%
1666300	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$10,098	\$20,196	\$20,196	100.00%
1666300	5274	RADIO & COMMUNICATION SERVICES	\$35,015	\$31,983	\$32,843	\$30,000	\$23,801	\$30,000	\$30,000	\$0	0.00%
1666300	5286	INSURANCE-COMPREHENSIVE LIAB	\$0	\$0	\$3,881	\$0	(\$21)	\$21	\$0	\$0	0.00%

		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES										
1666300	5321	\$40,963	\$41,536	\$41,935	\$39,200	\$16,236	\$42,377	\$41,000	\$1,800	4.59%
1666300	5322	\$17,653	\$12,110	\$9,421	\$17,500	\$4,197	\$10,765	\$15,500	(\$2,000)	-11.43%
1666300	5323	\$3,142	\$3,011	\$3,158	\$3,200	\$967	\$3,100	\$3,200	\$0	0.00%
1666300	5324	\$2,092	\$1,597	\$1,994	\$2,000	\$425	\$1,925	\$2,000	\$0	0.00%
1666300	5325	\$1,091	\$1,091	\$1,273	\$1,100	\$530	\$1,273	\$1,100	\$0	0.00%
1666300	5332	\$0	\$0	\$37	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	5343	\$13,310	\$12,567	\$25,251	\$15,000	\$9,405	\$17,000	\$15,000	\$0	0.00%
1666300	5345	\$5,470	\$5,126	\$5,006	\$6,000	\$1,210	\$5,500	\$6,000	\$0	0.00%
1666300	534503	\$106,985	\$63,853	\$50,925	\$50,000	\$15,297	\$50,000	\$50,000	\$0	0.00%
1666300	534605	\$34,036	\$21,545	\$21,281	\$24,219	\$11,018	\$20,900	\$25,795	\$1,576	6.51%
1666300	5347	\$77,250	\$367	\$67,711	\$70,000	\$24,525	\$70,000	\$70,000	\$0	0.00%
1666300	5351	\$369	\$932	\$2,323	\$1,200	\$897	\$1,200	\$1,200	\$0	0.00%
1666300	5352	\$378	\$0	\$301	\$1,000	\$830	\$1,000	\$1,000	\$0	0.00%
CAPITAL OUTLAY										
1666300	5533	\$18,041	\$30,496	\$29,138	\$25,000	\$7,191	\$25,000	\$25,000	\$0	0.00%
	TOTAL EXPENDITURES	\$6,798,858	\$6,502,931	\$6,630,748	\$6,600,642	\$3,304,417	\$6,960,829	\$6,697,749	\$97,107	1.47%
	NET TOTAL	\$6,760,968	\$6,483,325	\$6,626,207	\$6,590,642	\$3,248,244	\$6,946,584	\$6,673,749	\$83,107	1.26%

BUDGET MODIFICATIONS: Diesel is projected at \$2.81 a gallon in 2018.

***DEPARTMENT – COMMUNITY
DEVELOPMENT***

General Fund

Divisions & Programs:

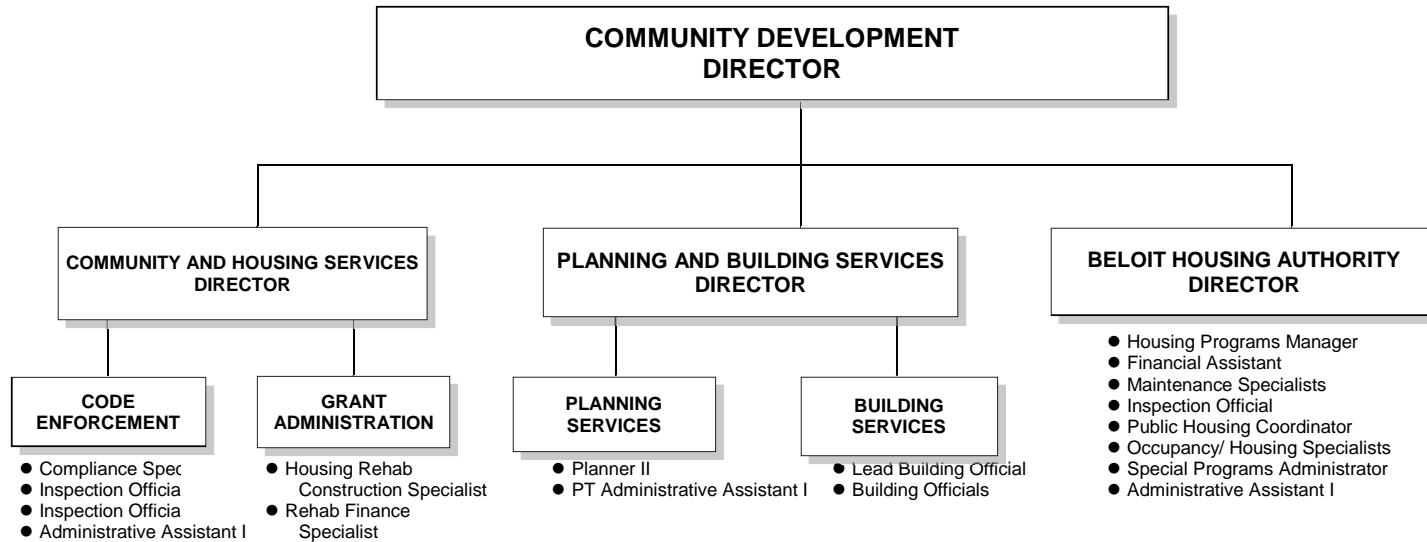
*Planning & Building Services
Community & Housing Services*

The Following Fund Pages Are In Their Indicated Budget Section

Special Revenue Funds: *CDBG*
HOME Program

	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED
GENERAL FUND	\$1,150,170	\$1,204,713	\$1,077,438	\$1,140,745	\$518,666	\$1,068,657	\$1,062,005
SPECIAL REVENUE	\$949,571	\$1,148,427	\$689,865	\$1,008,225	\$500,714	\$985,677	\$1,060,490
TOTAL	\$2,099,741	\$2,353,140	\$1,767,303	\$2,148,970	\$1,019,380	\$2,054,334	\$2,122,495

CITY OF BELOIT, WISCONSIN COMMUNITY DEVELOPMENT DEPARTMENT ORGANIZATIONAL CHART 2018



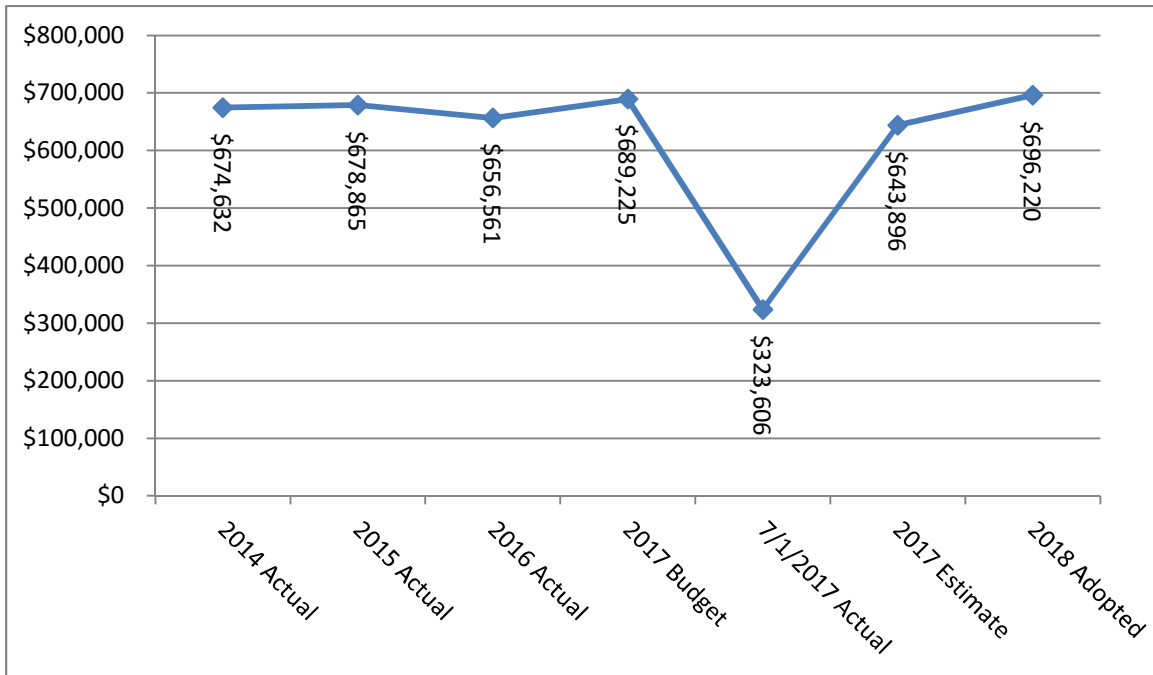
DEPARTMENT – COMMUNITY DEVELOPMENT

General Fund

Planning & Building Services Division Description:

The Planning & Building Services Division is responsible for administering various City Ordinances including the Zoning Ordinance, Architectural Review Ordinance, Historic Preservation Ordinance, and all Building Codes. This Division is also responsible for implementing various adopted plans and policies which regulate the many land uses and developments in the City. Planning & Building staff works with citizens and others to provide information, research, and analysis on existing and proposed development projects. Planning & Building staff also provides staff support to the members of the City Council, Plan Commission, Board of Appeals, and the Landmarks Commission.

EXPENDITURES



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
PLANNING & BUILDING SERVICES											
LICENSES & PERMITS											
1675200	4151	HEATING PERMITS	(\$14,212)	(\$10,534)	(\$7,471)	(\$8,500)	(\$3,560)	(\$8,000)	(\$10,200)	(\$1,700)	20.00%
1675200	4152	ELECTRICAL PERMITS	(\$48,237)	(\$40,975)	(\$35,115)	(\$40,000)	(\$15,665)	(\$36,000)	(\$40,000)	\$0	0.00%
1675200	4153	PLUMBING PERMITS	(\$26,366)	(\$27,313)	(\$22,296)	(\$25,960)	(\$10,373)	(\$24,000)	(\$28,600)	(\$2,640)	10.17%
1675200	4155	BUILDING PERMITS	(\$72,703)	(\$74,997)	(\$75,862)	(\$80,000)	(\$29,879)	(\$75,000)	(\$92,000)	(\$12,000)	15.00%
1675200	417301	CERT SURVEY MAP APPLICATIONS	(\$1,990)	(\$1,710)	(\$1,390)	(\$2,040)	(\$1,930)	(\$2,800)	(\$2,360)	(\$320)	15.69%
1675200	417302	CONDITIONAL USE PERMIT	(\$2,750)	(\$3,300)	(\$1,650)	(\$2,200)	(\$2,360)	(\$3,300)	(\$2,750)	(\$550)	25.00%
1675200	417303	PREL/FINAL SUBD. PLAT	(\$725)	(\$470)	(\$3,645)	(\$1,700)	(\$480)	(\$2,000)	(\$1,700)	\$0	0.00%
1675200	417304	SITE PLAN REVIEW	(\$3,200)	(\$3,900)	(\$3,100)	(\$5,000)	(\$2,100)	(\$5,000)	(\$5,000)	\$0	0.00%
1675200	417305	WIRELESS COMM FACILITY	(\$1,500)	(\$3,500)	(\$1,000)	(\$1,250)	(\$625)	(\$625)	\$0	\$1,250	-100.00%
1675200	417306	ZONING MAP AMENDMENTS	(\$2,750)	(\$1,650)	(\$1,300)	(\$1,925)	(\$275)	(\$1,650)	(\$1,925)	\$0	0.00%
1675200	417307	BOARD OF APPEALS	(\$600)	\$0	\$0	(\$1,000)	(\$400)	(\$800)	(\$800)	\$200	-20.00%
1675200	417308	VACATING OF PUBLIC R.O.W.	(\$225)	(\$75)	(\$75)	(\$150)	(\$75)	(\$150)	(\$150)	\$0	0.00%
1675200	4177	ANNUAL CHICKEN PERMIT	(\$315)	(\$350)	(\$280)	(\$350)	(\$105)	(\$350)	(\$350)	\$0	0.00%
DEPARTMENTAL EARNING											
1675200	4501	DONATIONS - GENERAL	\$0	\$0	(\$1,000)	\$0	\$0	\$0	\$0	\$0	0.00%
1675200	4526	ZONING CONFIRMATION LETTER FEE	(\$490)	(\$735)	(\$385)	(\$525)	(\$140)	(\$400)	(\$525)	\$0	0.00%
1675200	4527	CERT. OF APPROPRIATENESS FEE	(\$1,850)	(\$1,550)	(\$1,075)	(\$1,500)	(\$400)	(\$1,200)	(\$1,500)	\$0	0.00%
1675200	4528	ARCHITECTURAL REVIEW CERT.	(\$4,923)	(\$5,275)	(\$3,545)	(\$5,000)	(\$2,800)	(\$5,100)	(\$5,000)	\$0	0.00%
1675200	4531	POSTAGE PAID BY DEVELOPERS	(\$134)	(\$79)	(\$46)	(\$190)	(\$8)	(\$100)	(\$100)	\$90	-47.37%
1675200	4599	OTHER DEPARTMENT EARNINGS	(\$300)	(\$200)	\$0	(\$300)	(\$100)	(\$200)	(\$300)	\$0	0.00%
		TOTAL REVENUES	(\$183,270)	(\$176,613)	(\$159,234)	(\$177,590)	(\$71,275)	(\$166,675)	(\$193,260)	(\$15,670)	8.82%
PERSONNEL SERVICES											
1675200	5110	REGULAR PERSONNEL	\$433,442	\$446,377	\$432,735	\$425,483	\$206,341	\$400,000	\$433,265	\$7,782	1.83%
1675200	5120	PART TIME PERSONNEL	\$0	\$0	\$0	\$27,313	\$10,497	\$26,000	\$23,426	(\$3,887)	-14.23%
1675200	5150	OVERTIME	\$214	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675200	5191	WISCONSIN RETIREMENT FUND	\$30,356	\$30,109	\$29,583	\$32,899	\$14,745	\$30,000	\$30,600	(\$2,299)	-6.99%
1675200	5192	WORKER'S COMPENSATION	\$23,700	\$25,916	\$29,620	\$26,554	\$13,278	\$26,000	\$25,001	(\$1,553)	-5.85%
1675200	519301	SOCIAL SECURITY	\$26,887	\$27,728	\$27,855	\$29,918	\$13,361	\$28,000	\$28,147	(\$1,771)	-5.92%
1675200	519302	MEDICARE	\$6,288	\$6,485	\$6,514	\$6,998	\$3,124	\$6,000	\$6,583	(\$415)	-5.93%
1675200	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$106,856	\$105,164	\$97,564	\$98,323	\$45,704	\$92,000	\$107,296	\$8,973	9.13%
1675200	5195	LIFE INSURANCE	\$1,255	\$1,123	\$1,224	\$1,452	\$649	\$1,400	\$1,421	(\$31)	-2.13%
CONTRACTUAL SERVICE											
1675200	5215	COMPUTER/OFFICE EQUIP MAIN.	\$0	\$0	\$0	\$100	\$0	\$100	\$100	\$0	0.00%
1675200	5223	SCHOOLS	\$4,012	\$1,790	\$2,295	\$3,700	\$2,182	\$3,700	\$3,700	\$0	0.00%
1675200	5225	PROFESSIONAL DUES	\$962	\$1,125	\$2,290	\$1,310	\$130	\$500	\$1,310	\$0	0.00%
1675200	5231	OFFICIAL NOTICES&PUBLICATIONS	\$695	\$1,969	\$400	\$600	\$133	\$500	\$600	\$0	0.00%
1675200	5232	DUPLICATING & DRAFTING	\$8,626	(\$227)	(\$5,656)	\$2,800	(\$1,398)	(\$1,000)	\$1,000	(\$1,800)	-64.29%
1675200	5240	CONTRACTED SERV-PROFESSIONAL	\$160	\$53	\$107	\$300	\$30	\$200	\$300	\$0	0.00%
1675200	524006	CONTRACT SERV-BARTLETT MUSEUM	\$14,500	\$14,500	\$14,500	\$14,496	\$7,250	\$14,496	\$14,496	\$0	0.00%
1675200	5244	OTHER FEES	\$0	\$45	\$0	\$100	\$94	\$100	\$100	\$0	0.00%
1675200	5248	ADVERTISING	\$0	\$126	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675200	5251	AUTO & TRAVEL	\$9,017	\$8,334	\$8,688	\$7,920	\$4,296	\$8,500	\$7,920	\$0	0.00%
1675200	5271	TELEPHONE - LOCAL	\$2,209	\$1,889	\$1,493	\$1,584	\$662	\$1,200	\$1,780	\$196	12.37%
1675200	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$1,200	\$2,400	\$2,400	100.00%	

		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES										
1675200	5331	\$1,782	\$1,745	\$1,534	\$1,200	\$437	\$1,000	\$1,200	\$0	0.00%
1675200	5332	\$1,949	\$2,264	\$3,913	\$3,600	\$1,135	\$3,000	\$3,000	(\$600)	-16.67%
1675200	5347	\$212	\$847	\$802	\$1,000	\$0	\$0	\$1,000	\$0	0.00%
1675200	5351	\$1,510	\$1,503	\$1,099	\$1,575	\$956	\$1,000	\$1,575	\$0	0.00%
	TOTAL EXPENDITURES	\$674,632	\$678,865	\$656,561	\$689,225	\$323,606	\$643,896	\$696,220	\$6,995	1.01%
	NET TOTAL	\$491,362	\$502,252	\$497,326	\$511,635	\$252,331	\$477,221	\$502,960	(\$8,675)	-1.70%

BUDGET MODIFICATIONS: Heating permits will increase from \$50.00 to \$60.00. Plumbing permits will increase from \$59.00 to \$65.00. Building permits will increase from \$100.00 to \$115.00.

PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: Planning & Building Services

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Review planning and zoning applications.	# Annexation Petitions	1 & 3	0	0	1	1	1
		# Architectural Review Certificates	3 & 6	124	118	99	110	120
		# Certificate of Appropriateness	1 & 4	53	55	38	30	40
		# Certified Survey Maps	3 & 5	13	14	10	18	18
		# Conditional Use Permits	3 & 5	11	12	8	14	14
		# Final Subdivision Plats	1, 3, & 5	0	0	3	3	3
		# Land Management Plans	3	0	0	0	1	1
		# Planned Unit Developments	3 & 5	1	1	4	2	4
		# Plats of Survey	3	5	3	6	3	3
		# Preliminary Subdivision Plats	1, 3, & 5	0	1	2	3	3
		# Referrals from Public Bodies	3 & 5	9	13	11	10	10
		# Sign Ordinance Exceptions	3	3	3	0	2	2
		# Site Plan Reviews	3 & 5	14	13	12	14	16
		# Street /Alley Vacations	1 & 5	3	1	2	2	2
		# Variances / Appeals	1 & 3	3	0	0	4	4
		# Zoning Map Amendments	1 & 3	10	4	5	6	8
		# Zoning Text Amendments	1 & 3	4	1	2	2	2
# Building Permits	1, 3, & 4	1,074	1,002	1,009	900	1,000		
Valuation of Building Permits	1, 3, & 4	\$31,561,015	\$37,811,996	\$17,847,535	\$20,000,000	\$25,000,000		
# Building inspections	1, 3 & 4	1,665	2,279	3,466	3,500	3,500		
EFFICIENCY & EFFECTIVENESS:	2. Ensure that the Comprehensive Plan reflects the goals and objectives of the City of Beloit.	Comprehensive Plan Analysis in Staff Reports	1, 3, 4, & 5	57	50	48	67	71
		Comprehensive Plan Amendments	1, 3, 4, & 5	3	3	3	2	2
	3. Promote and protect public health, safety, morals, comfort, convenience, and welfare of existing and future residents of the City through land use planning and regulation.	Review of Planning & Zoning Applications	1, 3, 4, & 5	253	239	203	225	251

CITY COUNCIL GOALS:

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2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

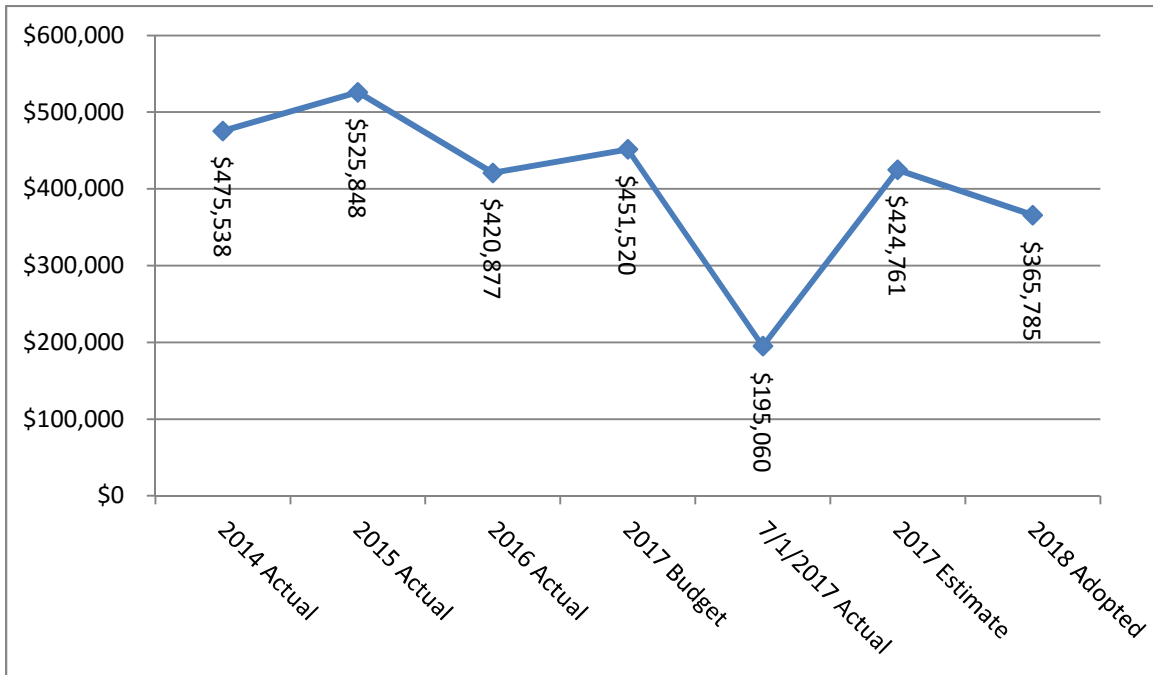
DEPARTMENT – COMMUNITY DEVELOPMENT

General Fund

Community & Housing Services Division Description:

The Community and Housing Services Division is responsible for code enforcement, fair housing, and administration of the City’s community development grant programs. The Division enforces the City’s property maintenance code and the fair housing code and performs systematic interior inspections. The Division also administers the Neighborhood Stabilization Program, which purchases foreclosed houses for rehabilitation or demolition. The Division also administers a housing loan program and lead hazard reduction grant program for low and moderate income families who need to make improvements to their homes. Other grants administered by this Division are CDBG and HOME.

EXPENDITURES



	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
COMMUNITY & HOUSING SERVICES									
LICENSES & PERMITS									
1675357 4176 RENTAL DWELLING PERMITS	(\$127,065)	(\$132,623)	(\$158,246)	(\$151,200)	(\$168,160)	(\$168,160)	\$0	\$151,200	-100.00%
CASH & PROPERTY									
1675357 4434 WEEDS SPECIAL ASSESSMENT	(\$25,803)	(\$24,238)	(\$37,535)	(\$25,200)	(\$713)	(\$25,200)	(\$25,000)	\$200	-0.79%
DEPARTMENTAL EARNING									
1675357 4502 INSPECTION FEES	\$0	\$0	\$0	\$0	\$0	\$0	(\$224,400)	(\$224,400)	100.00%
1675357 4503 RE-INSPECTION	(\$4,425)	(\$600)	(\$400)	(\$20,000)	\$0	\$0	(\$20,000)	\$0	0.00%
TOTAL REVENUES	(\$157,293)	(\$157,461)	(\$196,181)	(\$196,400)	(\$168,873)	(\$193,360)	(\$269,400)	(\$73,000)	37.17%
PERSONNEL SERVICES									
1675357 5110 REGULAR PERSONNEL	\$227,747	\$286,148	\$230,258	\$259,272	\$126,553	\$253,000	\$193,664	(\$65,608)	-25.30%
1675357 5120 PART TIME PERSONNEL	\$21,401	\$2,014	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675357 5130 EXTRA PERSONNEL	\$116	\$0	\$0	\$0	\$55	\$55	\$0	\$0	0.00%
1675357 5191 WISCONSIN RETIREMENT FUND	\$18,187	\$20,172	\$15,151	\$15,161	\$8,609	\$16,500	\$12,975	(\$2,186)	-14.42%
1675357 519301 SOCIAL SECURITY	\$15,711	\$17,767	\$14,171	\$13,705	\$7,773	\$15,000	\$11,893	(\$1,812)	-13.22%
1675357 519302 MEDICARE	\$3,674	\$4,155	\$3,314	\$3,209	\$1,818	\$4,000	\$2,781	(\$428)	-13.34%
1675357 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$94,549	\$123,306	\$73,498	\$76,120	\$30,432	\$60,864	\$64,508	(\$11,612)	-15.25%
1675357 5195 LIFE INSURANCE	\$897	\$632	\$399	\$405	\$159	\$300	\$263	(\$142)	-35.06%
CONTRACTUAL SERVICE									
1675357 5215 COMPUTER/OFFICE EQUIP MAIN.	\$0	\$8	\$0	\$300	\$0	\$300	\$300	\$0	0.00%
1675357 5223 SCHOOLS	\$3,085	\$522	\$4,903	\$1,500	\$235	\$1,500	\$1,500	\$0	0.00%
1675357 5225 PROFESSIONAL DUES	\$50	\$0	\$0	\$150	\$0	\$150	\$150	\$0	0.00%
1675357 5231 OFFICIAL NOTICES&PUBLICATIONS	\$400	\$243	\$86	\$400	\$0	\$400	\$400	\$0	0.00%
1675357 5232 DUPLICATING & DRAFTING	\$10,902	\$5,167	\$12,086	\$8,196	\$2,797	\$8,196	\$8,196	\$0	0.00%
1675357 5240 CONTRACTED SERV-PROFESSIONAL	\$44,615	\$35,158	\$28,030	\$43,050	\$6,214	\$43,050	\$41,050	(\$2,000)	-4.65%
1675357 5241 CONTRACTED SERV-LABOR	\$5,134	\$0	\$13,594	\$1,029	\$1,029	\$0	\$0	(\$1,029)	-100.00%
1675357 5244 OTHER FEES	\$863	\$892	\$1,213	\$900	\$750	\$900	\$1,200	\$300	33.33%
1675357 5251 AUTO & TRAVEL	\$9,033	\$7,734	\$6,552	\$8,496	\$3,384	\$7,000	\$7,800	(\$696)	-8.19%
1675357 5254 LEGAL SERVICES	\$0	\$0	\$5,564	\$5,000	\$0	\$0	\$5,000	\$0	0.00%
1675357 5271 TELEPHONE - LOCAL	\$5,601	\$3,293	\$2,570	\$2,681	\$898	\$1,420	\$1,799	(\$882)	-32.90%
1675357 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$180	\$360	\$360	100.00%
MATERIALS & SUPPLIES									
1675357 5331 POSTAGE & EXPRESS MAIL	\$4,964	\$5,739	\$6,397	\$8,196	\$3,006	\$8,196	\$8,196	\$0	0.00%
1675357 5332 OFFICE/COMP EQUIP & SUPPLIES	\$7,465	\$11,656	\$2,562	\$3,000	\$1,130	\$3,000	\$3,000	\$0	0.00%
1675357 5347 UNIFORMS	\$1,094	\$985	\$509	\$600	\$126	\$600	\$600	\$0	0.00%
1675357 5351 BOOKS & SUBSCRIPTIONS	\$50	\$257	\$22	\$150	\$92	\$150	\$150	\$0	0.00%
TOTAL EXPENDITURES	\$475,538	\$525,848	\$420,877	\$451,520	\$195,060	\$424,761	\$365,785	(\$85,735)	-18.99%
NET TOTAL	\$318,245	\$368,387	\$224,697	\$255,120	\$26,188	\$231,401	\$96,385	(\$158,735)	-62.22%

BUDGET MODIFICATIONS: The rental registration certificate fee was eliminated in 2017 and replaced with fees to cover the voluntary, complaint based, and systematic rental inspection programs.

PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT
 DIVISION: Community & Housing Services

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
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<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
EFFICIENCY & EFFECTIVENESS:	1. Improve and maintain existing properties in the City of Beloit.	# of rental inspections completed	1	2,153	1,834	2,061	2,000	2,000
		# of property maintenance (exterior) code inspections completed	1	6,348	4,383	6,168	6,000	6,000
		# rental permits or certificates issued (# units)	1	3,157 (5,927)	3,269 (6,134)	3389 (6,213)	3,250 (6,000)	3,250 (6,000)
		# of properties acquired under the Neighborhood Stabilization Program (NSP) for rehabilitation	1	0	0	2	0	1
		# of NSP properties sold	1	3	0	0	2	1
		Average cost of rehabilitation work in the NSP program	1	\$90,000	\$0	\$96,000	\$96,000	\$96,000
		Average sale of property in the NSP program	1	Lot \$500	\$0	Lot \$500	Lot \$500	Lot \$500
			1	1-House \$68000	\$0	N/A	\$85,000	\$85,000
		# housing rehab loans	1	20	21	17	20	20
		# lead grants	1	8	12	19	0	0
		# properties acquired through Rock County tax foreclosure	1	6	1	8	5	5
		# tax foreclosure houses rehabbed and resold	1	0	0	0	0	0
		# tax foreclosure houses demolished	1	5	1	1	3	2
		# fair housing complaints	1	1	4	4	2	2

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – PUBLIC WORKS

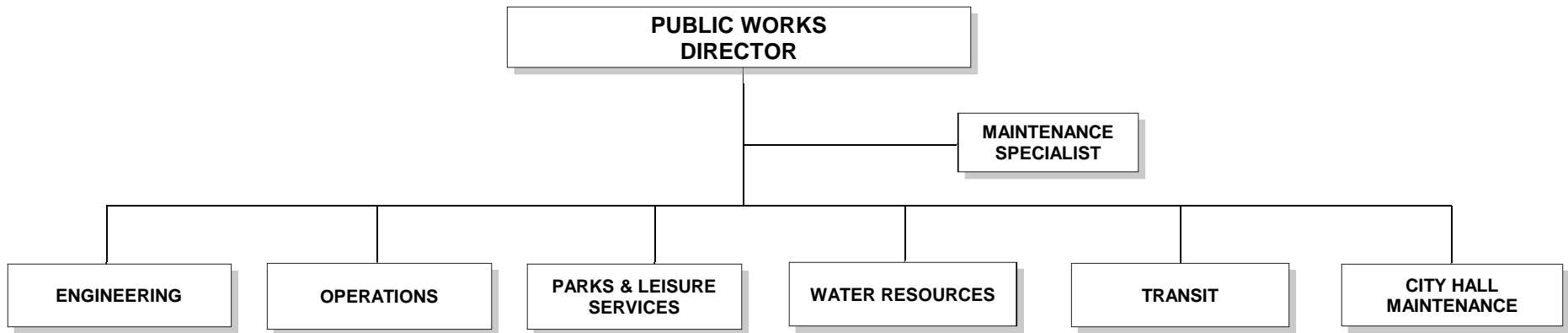
General Fund

Divisions & Programs: *Buildings & Grounds Maintenance, Engineering, Operations Administration, Central Stores, Streets/Grounds Maintenance, Snow Removal & Ice Control, Park Operations, Recreation Operations, Krueger pool, Edwards Pavilion & Ice Arena, Rotary River Center, Grinnell Senior Center & Big Hill Park Center*

<i>The Following Fund Pages Are In Their Indicated Budget Section</i>	
Special Revenue Funds:	<i>MPO Traffic Engineering Park Impact Fees Solid Waste Collection</i>
Enterprise Funds:	<i>Krueger –Haskell Golf Course Cemeteries Water Pollution Control Facility Water Utility Storm Water Utility Transit</i>
CIP Funds:	<i>CIP Engineering</i>
Internal Service Funds:	<i>Fleet Maintenance</i>

	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED
GENERAL FUND	\$6,574,138	\$6,153,663	\$5,993,521	\$6,258,516	\$2,736,118	\$6,106,591	\$6,157,322
SPECIAL REVENUE	\$2,658,686	\$2,753,696	\$2,636,027	\$2,686,473	\$1,393,785	\$2,477,232	\$2,995,390
ENTERPRISE	\$18,198,087	\$18,932,280	\$18,002,038	\$17,355,922	\$6,056,739	\$14,929,530	\$16,614,359
CIP FUND	\$554,745	\$488,738	\$492,020	\$672,300	\$240,678	\$534,314	\$860,500
INTERNAL SERVICE	\$1,505,291	\$1,472,874	\$1,210,330	\$1,299,235	\$544,809	\$1,203,402	\$1,319,443
TOTAL	\$29,490,947	\$29,801,250	\$28,333,936	\$28,272,446	\$10,972,128	\$25,251,069	\$27,947,014

**CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
ORGANIZATIONAL CHART
2018**



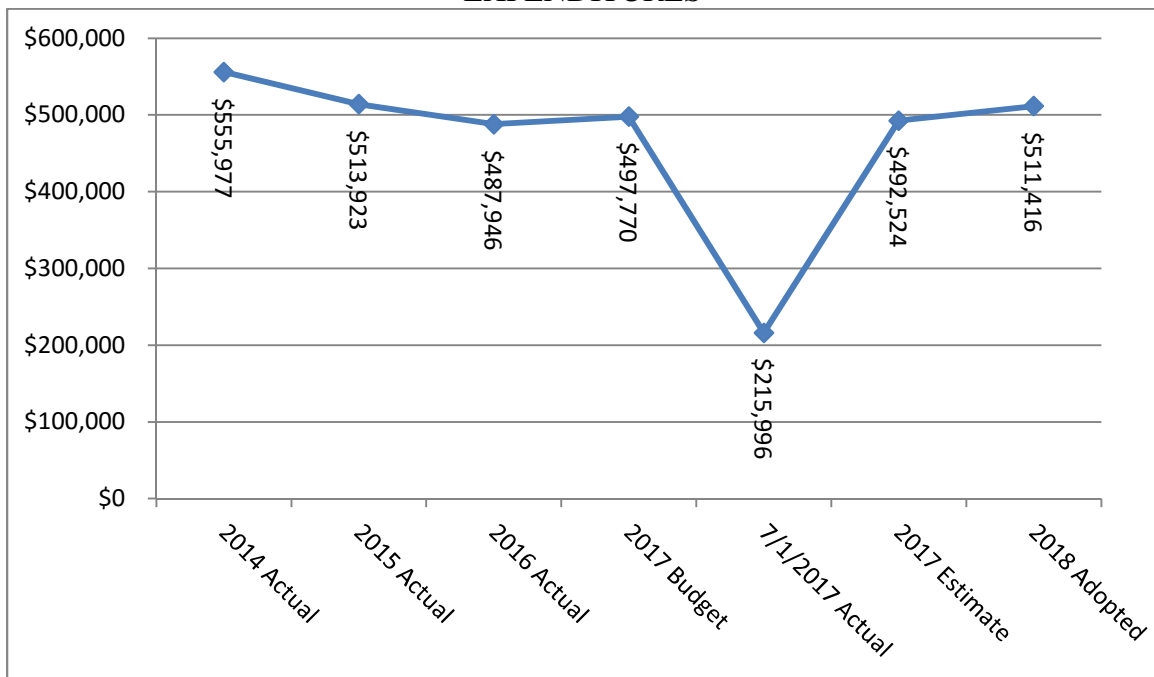
DEPARTMENT – PUBLIC WORKS

General Fund

Buildings and Grounds Division Description:

The Buildings & Grounds Division provides a variety of cleaning, custodial and maintenance functions in the City facilities. This involves responsibility for maintenance and care of buildings, structures, grounds, equipment and fixtures controlled by the City of Beloit. This includes: sweeping, mopping, scrubbing, waxing floors, cleaning walls and ceilings, dusting furniture and cleaning carpets, washing windows, cleaning and supplying bathrooms, repairing walls, doors, roofs, siding, electrical and plumbing, mowing, trimming, snow plowing and setting up for events.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
BUILDINGS & GROUNDS OPERATIONS											
PERSONNEL SERVICES											
1707316	5110	REGULAR PERSONNEL	\$59,414	\$54,076	\$59,174	\$51,001	\$25,464	\$50,424	\$52,456	\$1,455	2.85%
1707316	5120	PART TIME PERSONNEL	\$16,465	\$16,798	\$14,835	\$16,672	\$3,768	\$16,483	\$11,440	(\$5,232)	-31.38%
1707316	5130	EXTRA PERSONNEL	\$0	\$0	\$788	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	5150	OVERTIME	\$458	\$1,441	\$418	\$600	\$147	\$400	\$600	\$0	0.00%
1707316	5191	WISCONSIN RETIREMENT FUND	\$4,191	\$3,705	\$3,835	\$3,470	\$1,742	\$3,470	\$3,515	\$45	1.30%
1707316	519301	SOCIAL SECURITY	\$4,673	\$4,387	\$4,585	\$4,151	\$1,805	\$4,151	\$3,927	(\$224)	-5.40%
1707316	519302	MEDICARE	\$1,093	\$1,026	\$1,072	\$962	\$422	\$962	\$919	(\$43)	-4.47%
1707316	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$24,865	\$19,107	\$11,061	\$9,090	\$4,545	\$9,090	\$9,499	\$409	4.50%
1707316	5195	LIFE INSURANCE	\$434	\$413	\$396	\$388	\$194	\$388	\$388	\$0	0.00%
CONTRACTUAL SERVICE											
1707316	5211	VEHICLE EQUIP OPER. & MAINT.	\$5,732	\$1,193	\$3,028	\$2,317	\$371	\$1,050	\$2,980	\$663	28.61%
1707316	5214	OTHER EQUIPMENT MAINTENANCE	\$6,666	\$10,635	\$2,317	\$5,000	\$936	\$2,100	\$5,000	\$0	0.00%
1707316	5223	SCHOOLS	\$175	\$398	\$0	\$500	\$0	\$0	\$500	\$0	0.00%
1707316	524004	CONTR SERVICES- ICE ARENA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524059	CONTRACTED SERV-DPW OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524061	CONTSERV/CH/PD/SAVAGE	\$50,716	\$57,199	\$57,719	\$55,000	\$33,044	\$66,000	\$61,700	\$6,700	12.18%
1707316	524066	CONTRACTED SERV_FIRE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524077	CONTRACTED SERV-PARKS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524078	CONTRACT SERVICES-RECREATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524080	CONTRACT SER-POOL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524081	CONTRACTED SERV-GRINNELL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524082	CONTRACTED SER-ROTARY CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524083	CONTRACTED SERV-EDWARD PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524086	CONTRACT SERV-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	5249	CONTRACTED SERV - SECURITY	\$2,747	\$5,410	\$4,005	\$4,000	\$0	\$4,900	\$5,000	\$1,000	25.00%
1707316	526104	STRUCTURE MAINT-ICE ARENA	\$3,805	\$4,107	\$1,980	\$2,950	\$0	\$2,500	\$2,950	\$0	0.00%
1707316	526159	STRUCTURE MAINT-DPW OPER	\$2,984	\$2,466	\$6,346	\$6,500	\$716	\$6,500	\$6,500	\$0	0.00%
1707316	526161	STRUCTURE MAINT-CITY HALL/PD	\$25,833	\$22,051	\$36,820	\$25,000	\$8,267	\$11,300	\$19,000	(\$6,000)	-24.00%
1707316	526166	STRUCTURE MAINT-FIRE	\$38,616	\$5,256	\$15,110	\$20,000	\$12,984	\$20,000	\$20,000	\$0	0.00%
1707316	526177	STRUCTURE MAINT-PARKS OPER	\$64,015	\$69,374	\$46,203	\$53,500	\$17,081	\$53,500	\$53,500	\$0	0.00%
1707316	526178	STRUCTURE MAINT-RECREATION	\$651	\$472	\$906	\$2,000	\$90	\$2,000	\$5,800	\$3,800	190.00%
1707316	526180	STRUCTURE MAINT-POOL	\$3,619	\$1,970	\$3,776	\$3,000	\$0	\$3,600	\$3,000	\$0	0.00%
1707316	526181	STRUCTURE MAINT-GRINNELL	\$203	\$1,470	\$4,172	\$2,500	\$637	\$2,000	\$2,500	\$0	0.00%
1707316	526182	STRUCTURE MAINT-ROTARY CTR	\$2,034	\$1,895	\$1,280	\$4,500	\$4,395	\$5,000	\$5,550	\$1,050	23.33%
1707316	526183	STRUCTURE MAINT-EDWARDS PAV	\$2,289	\$2,340	\$2,168	\$2,300	\$0	\$1,000	\$1,000	(\$1,300)	-56.52%
1707316	526186	STRUCTURE MAINT-BIG HILL	\$0	\$3,088	\$2,022	\$2,500	\$1,001	\$2,200	\$2,500	\$0	0.00%
1707316	526204	PAINTING & CLEANING-ICE ARENA	\$650	\$467	\$2,598	\$500	\$5,655	\$10,900	\$11,000	\$10,500	2100.00%
1707316	526259	PAINTING & CLEANING-DPW OPER	\$209	\$4,618	\$0	\$750	\$0	\$0	\$750	\$0	0.00%
1707316	526261	PAINTING & CLEANING-CITY/PD	\$4,256	\$12,125	\$67	\$5,000	\$769	\$1,800	\$3,000	(\$2,000)	-40.00%
1707316	526266	PAINTING & CLEANING - FIRE	\$13,200	\$0	\$0	\$2,000	\$3,680	\$3,860	\$2,000	\$0	0.00%
1707316	526277	PAINTING & CLEANING-PARKS OPER	\$35	\$10,740	\$12,436	\$15,500	\$2,805	\$13,600	\$13,500	(\$2,000)	-12.90%
1707316	526278	PAINTING & CLEANING-RECREATION	\$218	\$0	\$526	\$1,000	\$795	\$1,350	\$1,000	\$0	0.00%
1707316	526280	PAINTING & CLEANING-POOL	\$1,375	\$1,194	\$3,961	\$1,200	\$628	\$950	\$1,200	\$0	0.00%
1707316	526281	PAINTING & CLEANING-GRINNELL	\$14,011	\$15,380	\$14,748	\$16,500	\$7,854	\$15,800	\$16,500	\$0	0.00%
1707316	526282	PAINTING & CLEANING-ROTARY	\$9,782	\$8,259	\$9,102	\$9,220	\$3,400	\$8,750	\$9,220	\$0	0.00%
1707316	526283	PAINTING & CLEANING-EDWARDS PA	\$34	\$407	\$0	\$700	\$270	\$250	\$500	(\$200)	-28.57%
1707316	526286	PAINTING & CLEANING-BIG HILL	\$0	\$97	\$2,916	\$3,000	\$1,120	\$2,750	\$3,000	\$0	0.00%

			2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
1707316	526304	ELEC MAINT-ICE ARENA	\$1,325	\$1,164	\$3,188	\$1,200	\$475	\$900	\$1,200	\$0	0.00%
1707316	526359	ELECT MAINT-DPW OPERATIONS	\$21,510	\$3,625	\$4,394	\$4,000	\$1,597	\$4,000	\$4,000	\$0	0.00%
1707316	526361	ELE MAINT CH/PD/SAVAGE	\$4,643	\$5,812	\$3,321	\$9,500	\$674	\$17,000	\$9,500	\$0	0.00%
1707316	526366	ELE MAINT - FIRE	\$8,931	\$6,999	\$2,705	\$4,000	\$2,170	\$4,000	\$4,000	\$0	0.00%
1707316	526377	ELECT MAINT-PARKS OPERATIONS	\$6,384	\$5,671	\$5,308	\$7,000	\$799	\$5,500	\$7,000	\$0	0.00%
1707316	526378	ELEC MAINT-RECREATION	\$1,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526380	ELEC MAINT-POOL	\$664	\$4,324	\$1,171	\$1,000	\$0	\$750	\$1,000	\$0	0.00%
1707316	526381	ELEC MAINT-GRINNELL	\$361	\$1,098	\$170	\$750	\$718	\$850	\$750	\$0	0.00%
1707316	526382	ELECT MAINT-ROTARY	\$0	\$0	\$0	\$100	\$100	\$100	\$100	\$0	0.00%
1707316	526383	ELE MAINT-EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526386	ELEC MAINT-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526404	PLUMB MAINT-ICE ARENA	\$6,059	\$1,075	\$1,195	\$1,200	\$107	\$700	\$1,200	\$0	0.00%
1707316	526459	PLUMB MAINT-DPW OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526461	PLUMB MAINT-CITY/PD/SAVAG	\$1,572	\$1,111	\$3,106	\$3,000	\$6,599	\$4,200	\$5,000	\$2,000	66.67%
1707316	526466	PLUMB MAINT - FIRE	\$5,868	\$4,866	\$3,557	\$4,700	\$3,132	\$4,700	\$4,700	\$0	0.00%
1707316	526477	PLUMBING MAINT-PARKS OPERATION	\$2,351	\$740	\$1,838	\$1,280	\$1,094	\$2,186	\$1,280	\$0	0.00%
1707316	526478	PLUMBING MAINT-RECREATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526480	PLUMBING MAINT-POOL	\$2,759	\$6,738	\$6,597	\$4,000	(\$223)	\$4,200	\$4,000	\$0	0.00%
1707316	526481	PLUMB MAINT-GRINNELL	\$255	\$1,687	\$2,310	\$750	\$222	\$750	\$750	\$0	0.00%
1707316	526482	PLUMB MAINT-ROTARY CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526483	PLUMB MAINT-EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526486	PLUMB MAINT-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$100	100.00%
1707316	526504	HEATING MAINT-ICE AREA	\$1,587	\$1,307	\$2,471	\$1,000	\$2,832	\$3,200	\$1,000	\$0	0.00%
1707316	526559	HEATING MAINT-DPW OPERATIONS	\$6,081	\$4,764	\$14,784	\$5,000	\$249	\$4,000	\$4,000	(\$1,000)	-20.00%
1707316	526561	HEATING MAINT-CH/PD/SAVAGE	\$1,138	\$978	\$5,095	\$2,000	\$3,665	\$4,000	\$4,500	\$2,500	125.00%
1707316	526566	HEATING MAINT - FIRE	\$2,698	\$1,829	\$1,961	\$3,000	\$190	\$2,000	\$3,000	\$0	0.00%
1707316	526577	HEATING MAINT-PARKS OPERATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526578	HEATING MAINT-RECREATION	\$355	\$0	\$0	\$0	\$80	\$0	\$0	\$0	0.00%
1707316	526580	HEATING MAINT-POOL	\$3,897	\$2,648	\$3,075	\$3,000	\$1,955	\$3,100	\$3,000	\$0	0.00%
1707316	526581	HEAT MAINT-GRINNELL	\$458	\$0	\$668	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526582	HEAT MAINT-ROTARY CENTER	\$48	\$0	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
1707316	526583	HEATING MAINT-EDWARDS PAVILION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526586	HEATING MAINT-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526604	GROUNDS MAINT-ICE ARENA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526659	GROUNDS MAINT-DPW OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526661	GROUND MAIN-CH/PD/SAVAGE	\$9,010	\$6,769	\$5,437	\$9,500	\$0	\$0	\$9,500	\$0	0.00%
1707316	526666	GROUNDS MAIN - FIRE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526677	GROUNDS MAINT-PARKS OPERATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526678	GROUNDS MAINT-RECREATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526680	GROUNDS MAINT-POOL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526681	GROUNDS MAIN-GRINNELL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526682	GROUNDS MAINT-ROTARY CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526683	GROUNDS MAINT-EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526686	GROUNDS MAIN-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	5271	TELEPHONE - LOCAL	\$3,816	\$1,913	\$1,700	\$1,719	\$773	\$1,150	\$1,442	(\$277)	-16.11%
1707316	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$450	\$900	\$900	100.00%

			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES											
1707316	5321	ELECTRICITY	\$45,968	\$56,413	\$48,419	\$49,440	\$23,889	\$50,000	\$49,440	\$0	0.00%
1707316	5322	GAS/HEATING FUEL	\$27,153	\$25,859	\$15,393	\$21,000	\$12,225	\$21,000	\$21,000	\$0	0.00%
1707316	5323	WATER	\$3,310	\$2,953	\$2,402	\$3,300	\$490	\$2,600	\$4,000	\$700	21.21%
1707316	5324	SEWER SERVICE CHARGE	\$3,174	\$1,273	\$1,231	\$1,500	\$520	\$1,500	\$1,600	\$100	6.67%
1707316	5325	STORMWATER SERVICE CHARGE	\$2,077	\$2,077	\$2,423	\$2,460	\$1,010	\$2,460	\$2,460	\$0	0.00%
1707316	5332	OFFICE/COMP EQUIP & SUPPLIES	(\$859)	(\$39)	\$0	\$600	\$0	\$0	\$600	\$0	0.00%
1707316	534304	GEN COMM-ICE ARENA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534359	GENERAL COMM-DPW OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534361	GEN COMM-CH/PD/SAVAGE	\$15,560	\$14,954	\$13,657	\$16,000	\$6,069	\$16,200	\$16,000	\$0	0.00%
1707316	534366	GEN COMM-FIRE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534377	GEN COMM-PARKS OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534380	GENERAL COMM-POOL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534381	GENERAL COMM-GRINNELL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534382	GENERAL COMM-ROTARY CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534383	GEN COMM-EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534386	GEN COMM-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534504	MAINTENANCE MATERIALS - ICE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534559	MAINTENANCE MATERIALS-DPW OPEF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534561	MAINT MATERIALS-CH/PD/SAVAGE	\$976	\$1,751	\$0	\$2,000	\$0	\$1,500	\$2,000	\$0	0.00%
1707316	534566	MAIN MATERIALS-FIRE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534577	MAINT MATERIALS-PARKS OPER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534580	MAINT MATERIALS-POOL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534581	MAINT MATERIALS-GRINNELL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534582	MAINT MATERIALS-ROTARY CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534583	MAINT MATERIALS-EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534586	MAINT MATERIALS-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$555,977	\$513,923	\$487,946	\$497,770	\$215,996	\$492,524	\$511,416	\$13,646	2.74%
		NET TOTAL	\$555,977	\$513,923	\$487,946	\$497,770	\$215,996	\$492,524	\$511,416	\$13,646	2.74%

BUDGET MODIFICATIONS: In 2018 all General Fund building and grounds maintenance accounts have been moved to one Organization under the Department of Public Works.

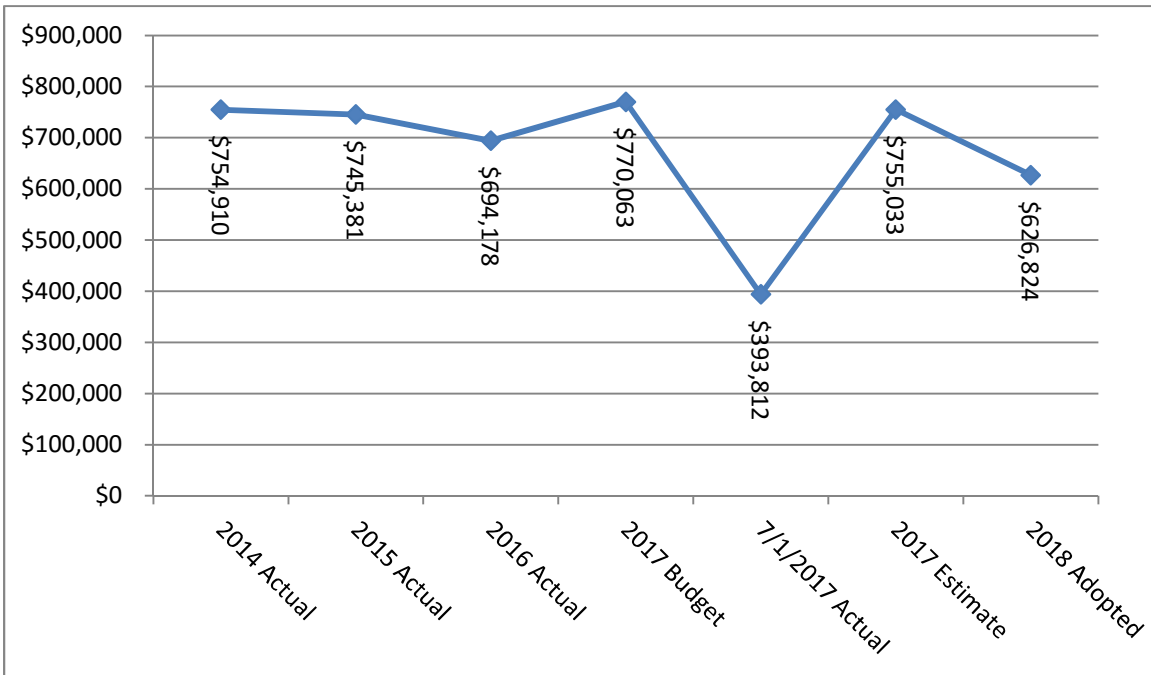
DEPARTMENT – PUBLIC WORKS

General Fund

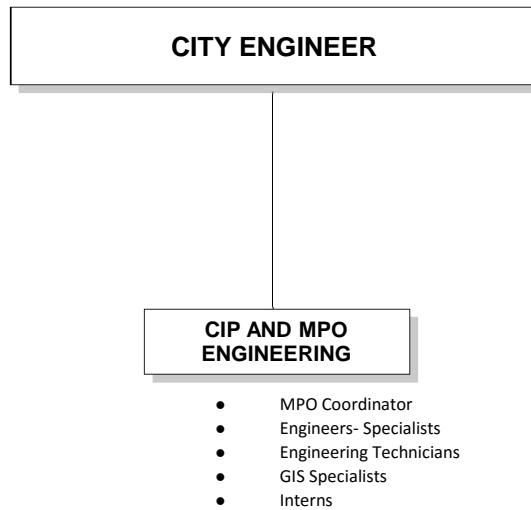
Engineering Division Description:

The Engineering Division services and provides technical support to other governmental entities and the general public that improve public safety, health, welfare and the quality of life. The Engineering Division provides electrical maintenance, repairs and provides emergency service to the City’s traffic and street lighting systems. The Engineering Division provides environmental services and gives advice and makes recommendations on environmental issues impacting the City.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
ENGINEERING DIVISION
ORGANIZATIONAL CHART
2018**



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
ENGINEERING											
DEPARTMENTAL EARNING											
1707100	4506	COPY FEES	(\$1,323)	(\$2,264)	(\$1,815)	(\$2,000)	(\$891)	(\$2,000)	(\$2,000)	\$0	0.00%
1707100	4532	WEIGHTS & MEASURES FEES	(\$11,411)	(\$10,835)	(\$11,141)	(\$12,000)	\$0	(\$11,000)	(\$12,000)	\$0	0.00%
1707100	4580	ZONING ORDINANCES/MAPS	(\$9)	(\$5)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$12,743)	(\$13,104)	(\$12,957)	(\$14,000)	(\$891)	(\$13,000)	(\$14,000)	\$0	0.00%
PERSONNEL SERVICES											
1707100	5110	REGULAR PERSONNEL	\$171,533	\$153,663	\$150,229	\$147,988	\$86,087	\$144,313	\$55,029	(\$92,959)	-62.82%
1707100	5150	OVERTIME	\$1,773	\$0	\$1,022	\$1,000	\$0	\$750	\$1,000	\$0	0.00%
1707100	5191	WISCONSIN RETIREMENT FUND	\$12,192	\$10,995	\$9,983	\$10,020	\$4,754	\$8,800	\$3,687	(\$6,333)	-63.20%
1707100	5192	WORKER'S COMPENSATION	\$4,700	\$6,836	\$4,000	\$8,040	\$4,020	\$8,040	\$5,708	(\$2,332)	-29.00%
1707100	519301	SOCIAL SECURITY	\$10,524	\$9,795	\$9,132	\$9,027	\$5,308	\$8,500	\$3,382	(\$5,645)	-62.53%
1707100	519302	MEDICARE	\$2,511	\$2,331	\$2,208	\$2,106	\$1,241	\$2,100	\$791	(\$1,315)	-62.44%
1707100	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$52,484	\$24,915	\$28,682	\$34,273	\$17,581	\$33,600	\$15,428	(\$18,845)	-54.98%
1707100	5195	LIFE INSURANCE	\$720	\$295	\$512	\$515	\$219	\$400	\$161	(\$354)	-68.74%
CONTRACTUAL SERVICE											
1707100	5214	OTHER EQUIPMENT MAINTENANCE	\$0	\$176	\$486	\$1,500	\$0	\$1,500	\$1,500	\$0	0.00%
1707100	5215	COMPUTER/OFFICE EQUIP MAIN.	\$0	\$1,368	\$0	\$1,200	\$0	\$1,200	\$1,200	\$0	0.00%
1707100	5223	SCHOOLS	\$6,515	\$8,006	\$6,630	\$8,300	\$1,736	\$8,000	\$8,300	\$0	0.00%
1707100	5225	PROFESSIONAL DUES	\$1,619	\$891	\$1,326	\$1,860	\$835	\$1,000	\$2,160	\$300	16.13%
1707100	5232	DUPLICATING & DRAFTING	\$1,135	\$776	\$2,228	\$3,000	\$87	\$2,500	\$3,000	\$0	0.00%
1707100	5240	CONTRACTED SERV-PROFESSIONAL	\$84,606	\$146,118	\$123,829	\$127,000	\$81,279	\$142,000	\$132,000	\$5,000	3.94%
1707100	5244	OTHER FEES	\$10	\$423	\$409	\$750	\$0	\$500	\$750	\$0	0.00%
1707100	5251	AUTO & TRAVEL	\$0	\$72	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
1707100	5271	TELEPHONE - LOCAL	\$6,903	\$4,318	\$3,183	\$3,484	\$1,839	\$3,000	\$2,968	(\$516)	-14.81%
1707100	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$430	\$960	\$960	\$960	100.00%
1707100	5286	INSURANCE-COMPREHENSIVE LIAB	\$0	\$0	\$5,000	\$2,000	\$14,000	\$2,000	\$2,000	\$0	0.00%
MATERIALS & SUPPLIES											
1707100	5321	ELECTRICITY	\$335,056	\$349,970	\$310,073	\$371,000	\$171,302	\$350,000	\$350,000	(\$21,000)	-5.66%
1707100	5322	GAS/HEATING FUEL	\$0	\$105	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707100	5331	POSTAGE & EXPRESS MAIL	\$1,214	\$2,328	\$1,764	\$2,200	\$1,180	\$2,000	\$2,200	\$0	0.00%
1707100	5332	OFFICE/COMP EQUIP & SUPPLIES	\$1,360	\$2,074	\$2,515	\$2,700	\$295	\$2,500	\$2,500	(\$200)	-7.41%
1707100	5343	GENERAL COMMODITIES	\$609	\$663	\$246	\$600	\$199	\$600	\$600	\$0	0.00%
1707100	5345	MAINTENANCE MATERIALS	\$59,143	\$19,174	\$30,609	\$30,500	\$1,849	\$30,500	\$30,500	\$0	0.00%
1707100	5351	BOOKS & SUBSCRIPTIONS	\$303	\$89	\$111	\$500	\$0	\$300	\$500	\$0	0.00%
		TOTAL EXPENDITURES	\$754,910	\$745,381	\$694,178	\$770,063	\$393,812	\$755,033	\$626,824	(\$143,239)	-18.60%
		NET TOTAL	\$742,167	\$732,277	\$681,221	\$756,063	\$392,921	\$742,033	\$612,824	(\$143,239)	-18.95%

BUDGET MODIFICATIONS: Positions have been reallocated and will be reexamined for 2019. Electricity costs have come down and are reflected in the budget for 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Engineering

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
WORKLOAD:	1. Design of infrastructure improvements with cost effective and efficient methods using sound engineering principles.	# of projects designed in-house.	2	14	12	16	18	22
		# of projects contracted out	2	2	1	2	5	
	2. Perform traffic signal maintenance.	# Signal Maintenance performed.	5	42	42	43	42	42
	3. Perform Semiannual Maintenance inspections of controller systems.	# of inspections performed on control systems	5	42	42	43	42	42
	4. Review development plans and specifications for compliance with city standards and ordinances.	# of plans reviewed.	3	14	13	12	14	16
EFFICIENCY & EFFECTIVENESS:	5. Repair traffic and street lights in a timely manner.	% of traffic control and street light problems corrected within seven days of notification.	5	99%	97%	98%	97%	98%
	6. Design of infrastructure improvements with cost effective and efficient methods using sound engineering principles.	% of projects completed within budget	5	95%	96%	98%	100%	100%
	7. Use a pavement management system to assist in infrastructure improvement.	Maintain Current Average of Street Rating at 5.8	5	5.35	5.6	5.6	5.7	5.8
		# of traffic Review Committee meetings	2	4	3	4	4	4
		% of Cadastral Mapping updated	2	100%	100%	100%	100%	100%
8. To provide engineering services and technical support to other governmental agencies and the general public that improves public welfare and the quality of life.	Maintain City Works Software and assist existing and new users as needed	2	yes	yes	yes	yes	yes	

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

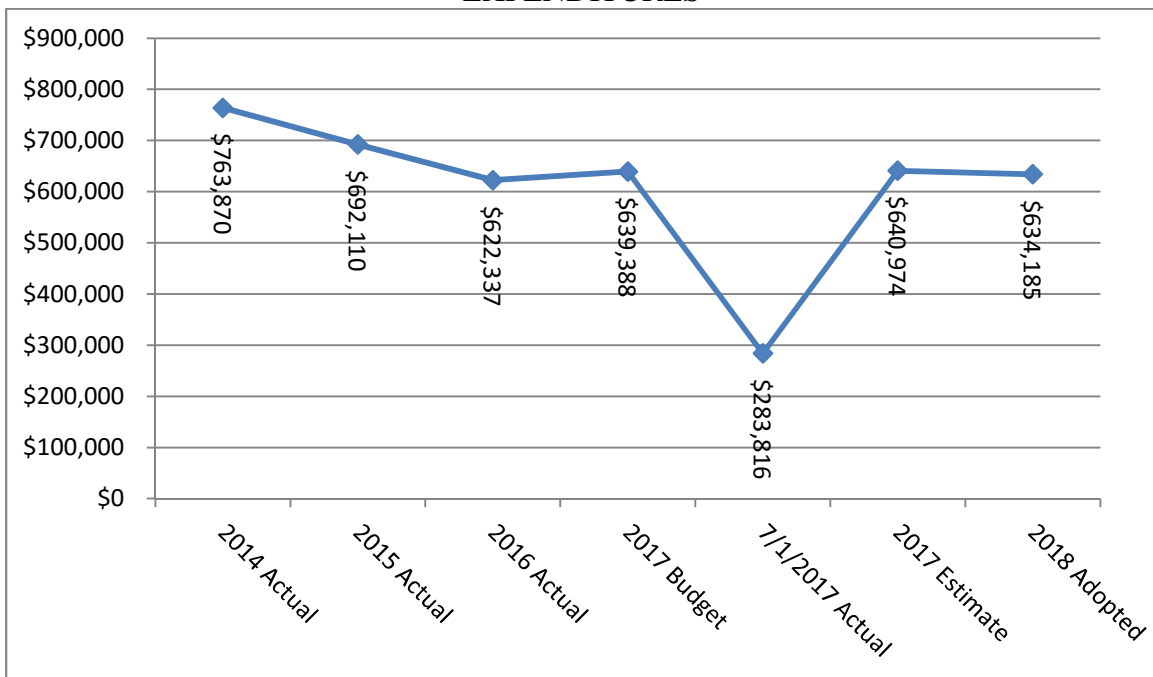
DEPARTMENT – PUBLIC WORKS

General Fund

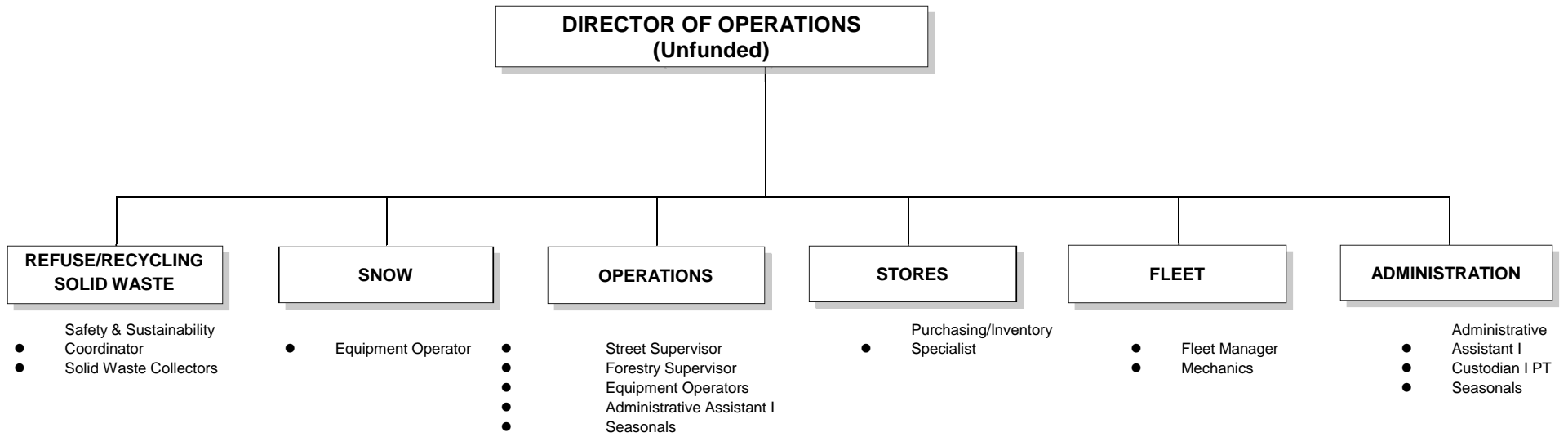
DPW Operations Division Description:

Administration - Provides administrative support to the Operations Division and facility for improved efficiency and cost effectiveness.

EXPENDITURES



**CITY OF БЕЛОIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
OPERATIONS DIVISION
ORGANIZATIONAL CHART
2018**



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
ADMINISTRATION STREETS											
DEPARTMENTAL EARNING											
1707259	456709	SALE OF STREET SCRAPS	(\$13,138)	(\$2,012)	(\$697)	(\$1,700)	(\$179)	(\$500)	(\$1,700)	\$0	0.00%
1707259	4632	RESPONSE RECOVERY	(\$1,786)	\$81	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$14,924)	(\$1,931)	(\$697)	(\$1,700)	(\$179)	\$500	(\$1,700)	\$0	0.00%
PERSONNEL SERVICES											
1707259	5110	REGULAR PERSONNEL	\$187,656	\$194,066	\$171,975	\$159,526	\$80,001	\$160,000	\$162,501	\$2,975	1.86%
1707259	5113	ON-CALL PAY	\$13,368	\$14,384	\$13,496	\$14,000	\$6,720	\$14,000	\$14,000	\$0	0.00%
1707259	5120	PART TIME PERSONNEL	\$16,053	\$15,720	\$15,880	\$15,997	\$8,005	\$16,000	\$16,456	\$459	2.87%
1707259	5130	EXTRA PERSONNEL	\$104,378	\$81,409	\$48,538	\$76,400	\$21,645	\$72,400	\$74,520	(\$1,880)	-2.46%
1707259	5150	OVERTIME	\$1,202	\$995	\$3,853	\$1,996	\$73	\$1,996	\$1,996	\$0	0.00%
1707259	5191	WISCONSIN RETIREMENT FUND	\$17,094	\$16,939	\$13,424	\$11,935	\$6,700	\$13,400	\$11,989	\$54	0.45%
1707259	5192	WORKER'S COMPENSATION	\$41,260	\$44,348	\$52,964	\$47,518	\$23,760	\$47,518	\$40,082	(\$7,436)	-15.65%
1707259	519301	SOCIAL SECURITY	\$19,771	\$18,703	\$15,381	\$15,379	\$7,091	\$14,000	\$15,839	\$460	2.99%
1707259	519302	MEDICARE	\$4,624	\$4,374	\$3,597	\$3,567	\$1,658	\$3,000	\$3,704	\$137	3.84%
1707259	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$86,271	\$84,010	\$76,887	\$65,343	\$37,470	\$74,940	\$73,033	\$7,690	11.77%
1707259	5195	LIFE INSURANCE	\$802	\$896	\$811	\$721	\$392	\$721	\$786	\$65	9.02%
1707259	5196	UNEMPLOYMENT COMPENSATION	\$4,233	\$6,066	\$8,080	\$8,000	\$3,109	\$8,000	\$8,000	\$0	0.00%
CONTRACTUAL SERVICE											
1707259	5211	VEHICLE EQUIP OPER. & MAINT.	\$24,716	\$5,327	\$31,459	\$16,769	\$3,941	\$16,769	\$18,412	\$1,643	9.80%
1707259	5215	COMPUTER/OFFICE EQUIP MAIN.	\$2,163	\$346	\$1,428	\$1,250	\$0	\$1,250	\$1,250	\$0	0.00%
1707259	5223	SCHOOLS	\$10,430	\$14,376	\$11,563	\$12,560	\$6,909	\$10,560	\$12,560	\$0	0.00%
1707259	5225	PROFESSIONAL DUES	\$664	\$935	\$1,102	\$980	\$810	\$980	\$980	\$0	0.00%
1707259	5231	OFFICIAL NOTICES&PUBLICATIONS	\$598	\$70	\$92	\$300	\$247	\$300	\$300	\$0	0.00%
1707259	5232	DUPLICATING & DRAFTING	\$123	\$392	\$162	\$252	\$519	\$519	\$252	\$0	0.00%
1707259	5240	CONTRACTED SERV-PROFESSIONAL	\$6,238	\$8,377	\$318	\$1,215	\$0	\$215	\$215	(\$1,000)	-82.30%
1707259	5241	CONTRACTED SERV-LABOR	\$27,502	\$16,369	\$23,279	\$25,974	\$8,088	\$25,771	\$25,771	(\$203)	-0.78%
1707259	5244	OTHER FEES	\$1,432	\$1,776	\$1,450	\$1,553	\$938	\$1,553	\$1,565	\$12	0.77%
1707259	5245	BAD DEBT EXPENSE	\$102	\$146	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707259	5255	PHYSICAL EXAMS	\$9,736	\$7,456	\$7,116	\$6,485	\$3,383	\$6,485	\$6,719	\$234	3.61%
1707259	5271	TELEPHONE - LOCAL	\$13,221	\$11,886	\$10,398	\$8,961	\$4,348	\$5,900	\$6,656	(\$2,305)	-25.72%
1707259	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$2,100	\$4,200	\$4,200	100.00%
1707259	5274	RADIO & COMMUNICATION SERVICES	\$2,509	\$4,120	\$238	\$2,830	\$460	\$2,800	\$2,498	(\$332)	-11.73%
MATERIALS & SUPPLIES											
1707259	5321	ELECTRICITY	\$46,312	\$39,510	\$49,365	\$43,980	\$22,265	\$43,900	\$43,980	\$0	0.00%
1707259	5322	GAS/HEATING FUEL	\$69,721	\$44,446	\$25,261	\$47,975	\$17,910	\$47,975	\$38,000	(\$9,975)	-20.79%
1707259	5323	WATER	\$2,187	\$2,413	\$2,185	\$2,592	\$871	\$2,592	\$2,592	\$0	0.00%
1707259	5324	SEWER SERVICE CHARGE	\$1,852	\$1,590	\$1,878	\$2,592	\$688	\$2,592	\$2,592	\$0	0.00%
1707259	5325	STORMWATER SERVICE CHARGE	\$6,329	\$6,329	\$7,385	\$6,253	\$3,077	\$6,253	\$6,252	(\$1)	-0.02%
1707259	5331	POSTAGE & EXPRESS MAIL	\$94	\$99	\$146	\$150	\$83	\$150	\$150	\$0	0.00%
1707259	5332	OFFICE/COMP EQUIP & SUPPLIES	\$3,419	\$1,598	\$2,855	\$3,000	\$459	\$3,000	\$3,000	\$0	0.00%
1707259	5342	MEDICAL SUPPLIES & DRUGS	\$212	\$1,272	\$661	\$400	\$111	\$400	\$400	\$0	0.00%
1707259	5343	GENERAL COMMODITIES	\$27,915	\$33,927	\$10,079	\$22,340	\$7,610	\$22,340	\$22,340	\$0	0.00%
1707259	5347	UNIFORMS	\$6,448	\$5,887	\$6,191	\$6,550	\$2,811	\$6,550	\$6,550	\$0	0.00%
1707259	5351	BOOKS & SUBSCRIPTIONS	\$172	\$318	\$179	\$320	\$35	\$320	\$320	\$0	0.00%
FIXED EXPENSES											
1707259	5412	RENT/NON-CAPITAL LEASE-EQUIP	\$3,063	\$1,235	\$2,661	\$3,725	\$1,630	\$3,725	\$3,725	\$0	0.00%
		TOTAL EXPENDITURES	\$763,870	\$692,110	\$622,337	\$639,388	\$283,816	\$640,974	\$634,185	(\$5,203)	-0.81%
		NET TOTAL	\$748,946	\$690,179	\$621,640	\$637,688	\$283,636	\$641,474	\$632,485	(\$5,203)	-0.82%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: DPW Operations

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Develop a staff that performs efficiently and safely	Hours of training Parks & Operation staff.	2	25	25	25	25	25	
		Number of facility audits.	2	4	4	4	4	4	
EFFICIENCY & EFFECTIVENESS:	1. Develop a staff that performs efficiently and safely	Complete Evaluation tools to evaluate all staff based on individual performance measures for Full Time & Part Time	2	40FT/10PT	40FT/10PT	38/10PT	35/10PT	35/10PT	

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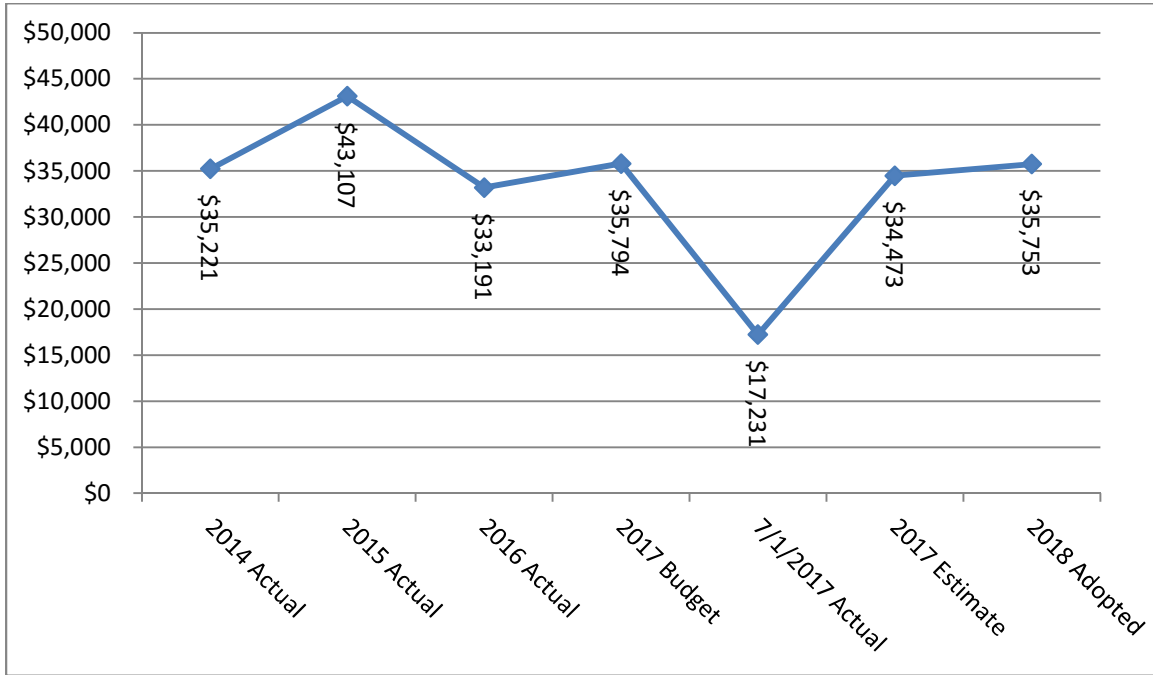
DEPARTMENT – PUBLIC WORKS

General Fund

Central Stores Division Description:

Central Stores - Provides a centralized area for materials, equipment parts, maintenance supplies, fuel, and general equipment needs to all City Departments. They purchase items following the City’s purchasing policy to obtain the best value for the city. All Departments utilize the store for bulk purchase pricing.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CENTRAL STORES											
DEPARTMENTAL EARNING											
1707264	4505	OP. INCOME	\$0	(\$195)	\$1,995	\$0	(\$9,727)	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	\$0	(\$195)	\$1,995	\$0	(\$9,727)	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES											
1707264	5110	REGULAR PERSONNEL	\$24,059	\$24,988	\$20,414	\$20,529	\$10,262	\$20,297	\$20,602	\$73	0.36%
1707264	5150	OVERTIME	\$17	\$108	\$9	\$606	\$83	\$250	\$453	(\$153)	-25.25%
1707264	5191	WISCONSIN RETIREMENT FUND	\$1,685	\$1,707	\$1,348	\$1,421	\$703	\$1,421	\$1,381	(\$40)	-2.81%
1707264	519301	SOCIAL SECURITY	\$1,493	\$1,556	\$1,253	\$1,282	\$635	\$1,282	\$1,263	(\$19)	-1.48%
1707264	519302	MEDICARE	\$349	\$364	\$293	\$292	\$148	\$292	\$295	\$3	1.03%
1707264	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$5,900	\$11,722	\$8,858	\$9,012	\$4,431	\$9,012	\$9,417	\$405	4.49%
1707264	5195	LIFE INSURANCE	\$17	\$18	\$16	\$19	\$9	\$19	\$18	(\$1)	-5.26%
CONTRACTUAL SERVICE											
1707264	5211	VEHICLE EQUIP OPER. & MAINT.	\$537	\$450	\$334	\$385	\$284	\$400	\$395	\$10	2.60%
1707264	5223	SCHOOLS	\$260	\$759	\$158	\$600	\$520	\$525	\$600	\$0	0.00%
1707264	5225	PROFESSIONAL DUES	\$239	\$244	\$50	\$244	\$50	\$225	\$225	(\$19)	-7.79%
1707264	5232	DUPLICATING & DRAFTING	\$110	\$0	\$0	\$110	\$0	\$100	\$110	\$0	0.00%
MATERIALS & SUPPLIES											
1707264	5331	POSTAGE & EXPRESS MAIL	\$786	\$740	\$0	\$804	\$6	\$200	\$504	(\$300)	-37.31%
1707264	5332	OFFICE/COMP EQUIP & SUPPLIES	\$144	\$204	\$158	\$240	\$0	\$200	\$240	\$0	0.00%
1707264	5343	GENERAL COMMODITIES	(\$475)	\$147	\$199	\$150	\$0	\$150	\$150	\$0	0.00%
1707264	5347	UNIFORMS	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$0	0.00%
		TOTAL EXPENDITURES	\$35,221	\$43,107	\$33,191	\$35,794	\$17,231	\$34,473	\$35,753	(\$41)	-0.11%
		NET TOTAL	\$35,221	\$42,912	\$35,186	\$35,794	\$7,504	\$34,473	\$35,753	(\$41)	-0.11%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Central Stores

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

WORKLOAD:									
WORKLOAD:	1. To control the physical aspects of handling inventory such as purchasing, pricing, charge out procedures and security	# of blanket purchase orders	2	22	22	21	20	18	
EFFICIENCY & EFFECTIVENESS:	1. To control the physical aspects of handling inventory such as purchasing, pricing, charge out procedures and security	Average # of quarterly departmental charges	2	1,233	1,204	1,096	1,250	1,200	
		Average # of quarterly equipment charges	2	613	492	550	550	550	
	2. Utilize MUNIS Work Order Module to record and track maintenance and operating cost/activity for each piece of equipment.	Annual fuel usage							
		Diesel	2	108,125	108,975	110,231	105,000	108,000	
		Unleaded	2	92,124	94,756	94,569	93,000	94,000	
Annual inventory count		2	Complete	Complete	Complete	December '17	December '18		
	Update storeroom procedures, purge slow moving inventory	2	Complete	Complete	Complete	On-Going	On-Going		

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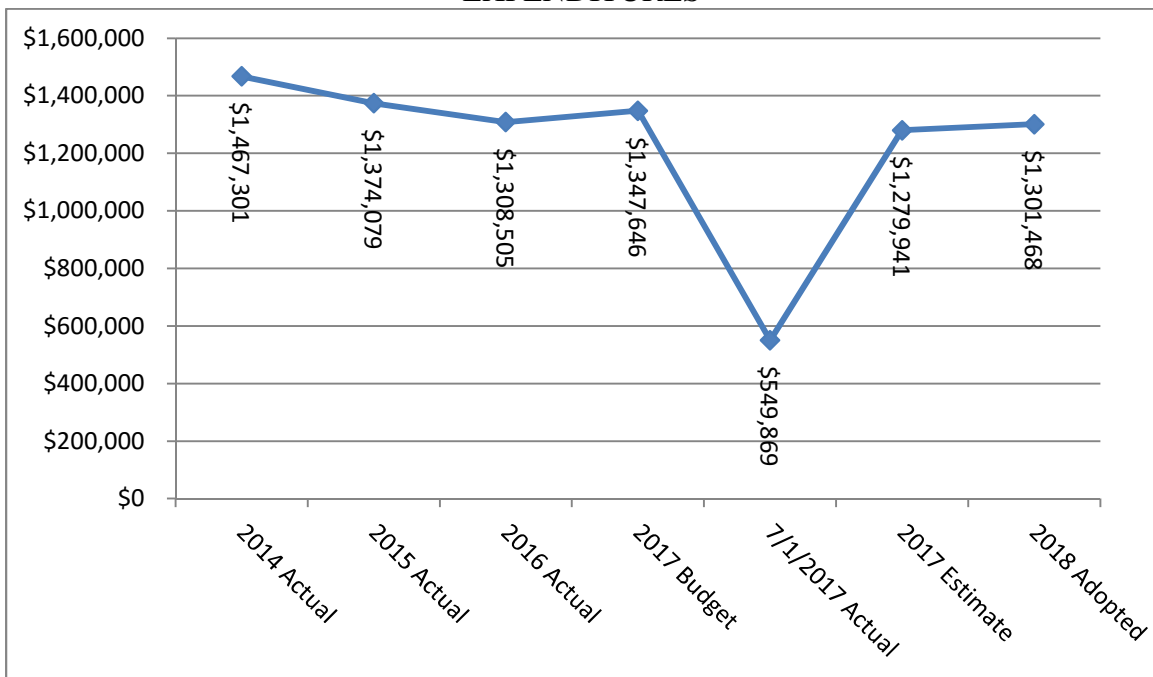
DEPARTMENT – PUBLIC WORKS

General Fund

Streets/ROW Division Description:

Street / ROW Operations - Provides for the planning, maintenance, and evaluation of streets, including roadway and right of way. Their goals are to ensure safe and aesthetically pleasing travel for those who travel throughout the City of Beloit, adequately and aesthetically maintain the urban forest which consists of 30,000 plus trees in the City of Beloit (terrace, parks, cemeteries, and golf course) for the safety of the general public, and efficiently complete special projects for the Operations and all other Public Works Divisions, special interest groups and the community at large.

EXPENDITURES



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
STREET/R.O.W. OPERATIONS											
TAXES											
1707272	4055	MOTOR VEHICLE REGISTRATION	(\$263,668)	(\$543,885)	(\$538,244)	(\$545,000)	(\$342,205)	(\$545,000)	(\$545,000)	\$0	0.00%
DEPARTMENTAL EARNING											
1707272	4562	CURB CUTS	(\$1,440)	(\$2,405)	(\$4,760)	(\$4,000)	(\$610)	(\$800)	(\$800)	\$3,200	-80.00%
1707272	4592	RECOVERIES - SPECIAL OCCASIONS	(\$6,781)	(\$7,708)	(\$5,509)	(\$8,395)	(\$310)	(\$8,135)	(\$9,075)	(\$680)	8.10%
		TOTAL REVENUES	(\$271,889)	(\$553,998)	(\$548,513)	(\$557,395)	(\$343,125)	\$553,935	(\$554,875)	\$2,520	-0.45%
PERSONNEL SERVICES											
1707272	5110	REGULAR PERSONNEL	\$640,691	\$633,590	\$626,163	\$641,355	\$277,595	\$627,973	\$596,272	(\$45,083)	-7.03%
1707272	5112	OUT-OF-CLASS PAY	\$0	\$0	\$280	\$0	\$0	\$0	\$0	\$0	0.00%
1707272	5150	OVERTIME	\$10,770	\$6,607	\$5,754	\$10,236	\$3,908	\$7,104	\$9,554	(\$682)	-6.66%
1707272	5191	WISCONSIN RETIREMENT FUND	\$45,729	\$43,704	\$41,395	\$43,806	\$19,239	\$41,000	\$40,637	(\$3,169)	-7.23%
1707272	519301	SOCIAL SECURITY	\$40,351	\$39,678	\$39,363	\$39,861	\$17,394	\$36,000	\$37,484	(\$2,377)	-5.96%
1707272	519302	MEDICARE	\$9,437	\$9,280	\$9,206	\$9,320	\$4,068	\$8,000	\$8,765	(\$555)	-5.95%
1707272	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$272,755	\$262,910	\$222,950	\$223,138	\$90,775	\$181,550	\$212,855	(\$10,283)	-4.61%
1707272	519401	VEBA	\$0	\$0	\$497	\$0	\$0	\$0	\$0	\$0	0.00%
1707272	5195	LIFE INSURANCE	\$1,697	\$1,919	\$1,958	\$2,106	\$768	\$1,500	\$1,920	(\$186)	-8.83%
CONTRACTUAL SERVICE											
1707272	5211	VEHICLE EQUIP OPER. & MAINT.	\$301,784	\$206,760	\$227,043	\$206,559	\$87,566	\$206,559	\$217,716	\$11,157	5.40%
1707272	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$3,060	\$0	\$3,000	\$1,087	\$3,000	\$3,000	\$0	0.00%
1707272	5241	CONTRACTED SERV-LABOR	\$0	\$180	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707272	5244	OTHER FEES	\$104	\$1,894	\$564	\$3,050	\$0	\$0	\$3,050	\$0	0.00%
1707272	5286	INSURANCE-COMPREHENSIVE LIAB	\$0	\$0	\$2,999	\$0	\$2,040	\$2,040	\$0	\$0	0.00%
MATERIALS & SUPPLIES											
1707272	5331	POSTAGE & EXPRESS MAIL	\$0	\$13	\$0	\$0	\$16	\$0	\$0	\$0	0.00%
1707272	5341	CONSTRUCTION	\$1,191	\$4,772	\$1,106	\$4,140	\$0	\$4,140	\$4,140	\$0	0.00%
1707272	5343	GENERAL COMMODITIES	\$130,091	\$159,712	\$124,080	\$155,075	\$45,330	\$155,075	\$160,075	\$5,000	3.22%
1707272	5345	MAINTENANCE MATERIALS	\$12	\$0	\$37	\$0	\$83	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY											
1707272	5533	OTHER>1000	\$12,689	\$0	\$5,110	\$6,000	\$0	\$6,000	\$6,000	\$0	0.00%
		TOTAL EXPENDITURES	\$1,467,301	\$1,374,079	\$1,308,505	\$1,347,646	\$549,869	\$1,279,941	\$1,301,468	(\$46,178)	-3.43%
		NET TOTAL	\$1,195,412	\$820,081	\$759,992	\$790,251	\$206,744	\$1,833,876	\$746,593	(\$43,658)	-5.52%

BUDGET MODIFICATIONS: Allocation adjustments have been made.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Street Maintenance

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

PROGRAM OBJECTIVES:	PERFORMANCE INDICATORS:	Goal(s)	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
WORKLOAD:	1. Enhance our Urban Forest	Remove hazardous trees	1	210	445	605	500	550
		Trees Trimmed	1	560	707	591	550	600
	2. Deliver efficient street services	Total # of potholes	5	38,176	38,720	35,534	30,000	30,000
		Sweeping: curb miles per unit per day	5	13	14	6	13	15
EFFICIENCY & EFFECTIVENESS:	2. Deliver efficient street services	Average annual miles of crack sealing	5	25.9	16.8	10.67	9.25	12
		Average hourly production of potholes	5	24	30	24	24	24
	3. Ensure motorist and pedestrian safety	Total linear line or feet lane miles	1	111,262	84,058	95,000	90,000	90,000
		Cross walks, total linear feet	1	25,369	30,184	16,269	37,000	27,500

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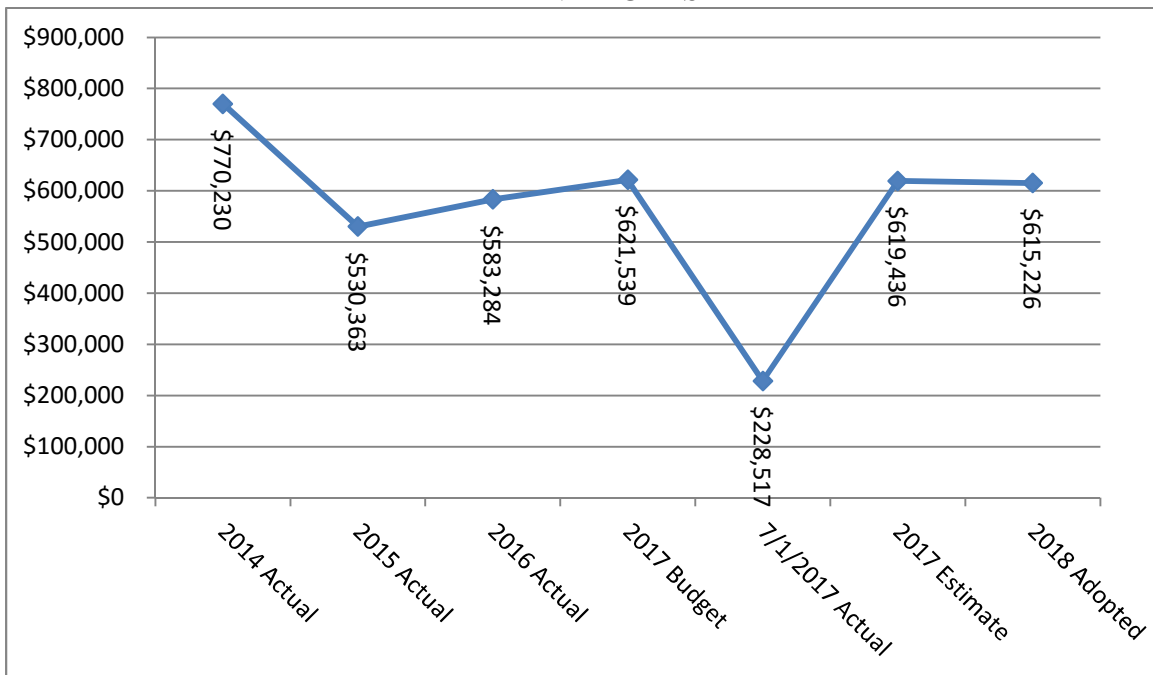
DEPARTMENT – PUBLIC WORKS

General Fund

Snow Removal & Ice Control Division Description:

Ice & Snow - Provides the City of Beloit with a cost effective, efficient and environmentally sound snow and ice control operation for our residents, businesses and those who travel throughout our city. To accomplish cost effective clearing and removal of snow and ice the city utilizes both anti-icing and de-icing programs. The City of Beloit maintains 182 miles of street. When the city declares a snow emergency it is communicated to all local media and it is posted on the cities web page. While a snow emergency is in effect no vehicle shall park on any city street until they have been cleared of snow. The Operations Division plows City streets with the following priority; main streets to include bridges, arterials and secondary streets with high volume, streets surrounding schools, second priority is residential streets which include lesser traveled and dead-end streets and our third priority are the alleys, parking lots and sidewalks.

EXPENDITURES



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
SNOW REMOVAL & ICE CONTROL											
DEPARTMENTAL EARNING											
1707273	45	SALE OF BRINE	(\$18,976)	(\$10,588)	(\$1,768)	(\$7,000)	\$0	(\$700)	(\$720)	\$6,280	-89.71%
		TOTAL REVENUES	(\$18,976)	(\$10,588)	(\$1,768)	(\$7,000)	\$0	(\$700)	(\$720)	\$6,280	-89.71%
PERSONNEL SERVICES											
1707273	5110	REGULAR PERSONNEL	\$14,069	\$16,209	\$21,491	\$20,198	\$10,210	\$19,969	\$20,270	\$72	0.36%
1707273	5113	ON-CALL PAY	\$2,699	\$2,419	\$2,419	\$2,702	\$1,764	\$2,702	\$2,702	\$0	0.00%
1707273	5120	PT PERSONNEL	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707273	5130	EXTRA PERSONNEL	\$2,219	\$1,213	\$3,469	\$2,100	\$611	\$2,100	\$2,100	\$0	0.00%
1707273	5150	OVERTIME	\$159,940	\$102,890	\$129,667	\$101,026	\$23,237	\$101,026	\$102,036	\$1,010	1.00%
1707273	5191	WISCONSIN RETIREMENT FUND	\$12,517	\$8,299	\$10,332	\$8,228	\$2,436	\$8,228	\$8,127	(\$101)	-1.23%
1707273	519301	SOCIAL SECURITY	\$10,995	\$7,525	\$9,643	\$7,575	\$2,200	\$7,575	\$7,625	\$50	0.66%
1707273	519302	MEDICARE	\$2,571	\$1,760	\$2,255	\$1,741	\$515	\$1,741	\$1,783	\$42	2.41%
1707273	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$7,711	\$7,533	\$9,198	\$9,013	\$5,018	\$9,013	\$9,418	\$405	4.49%
1707273	5195	LIFE INSURANCE	\$100	\$105	\$143	\$139	\$74	\$139	\$139	\$0	0.00%
CONTRACTUAL SERVICE											
1707273	5211	VEHICLE EQUIP OPER. & MAINT.	\$326,106	\$205,690	\$192,035	\$224,182	\$61,673	\$224,182	\$216,697	(\$7,485)	-3.34%
1707273	5223	SCHOOLS	\$4,638	\$4,892	\$1,905	\$2,800	\$1,232	\$1,232	\$2,800	\$0	0.00%
1707273	5240	CONTRACTED SERV-PROFESSIONAL	\$3,948	\$15,679	\$3,948	\$14,252	\$3,048	\$14,252	\$14,252	\$0	0.00%
1707273	5248	ADVERTISING	\$942	\$16	\$1,385	\$925	\$0	\$925	\$925	\$0	0.00%
1707273	5286	INSURANCE-COMPREHENSIVE LIAB	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES											
1707273	5321	ELECTRICITY	\$455	\$759	\$407	\$846	\$99	\$540	\$540	(\$306)	-36.17%
1707273	5331	POSTAGE & EXPRESS MAIL	\$0	\$0	\$0	\$30	\$0	\$30	\$30	\$0	0.00%
1707273	5343	GENERAL COMMODITIES	\$220,275	\$155,374	\$193,988	\$225,782	\$116,400	\$225,782	\$225,782	\$0	0.00%
1707273	5345	MAINTENANCE MATERIALS	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$770,230	\$530,363	\$583,284	\$621,539	\$228,517	\$619,436	\$615,226	(\$6,313)	-1.02%
		NET TOTAL	\$751,254	\$519,775	\$581,516	\$614,539	\$228,517	\$618,736	\$614,506	(\$33)	-0.01%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Snow & Ice Removal

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

WORKLOAD:								
WORKLOAD:	1. To monitor and respond to each type of event.	Calculate the number of snow & ice events and response.	2	29	20	19	20	22
EFFICIENCY & EFFECTIVENESS:	2. Minimize hazards on all city roads while improving overall efficiency and effectiveness of operations.	Average cost per ton of salt.	2	\$61.29	\$61.29	\$61.29	\$66.29	\$66.29
		Average time to clear main streets.	1,2,5	6 hours	6 hours	6 hours	6 hours	6 hours
	3. Ensure motorist and pedestrian safety minimize hazards for all of the Operations.	Develop a public relations plan to educate residents on snow operations.	6	On Going	On Going	On Going	On Going	On Going
		Monitor weather updates and adjust snow and ice products and application.	2	Daily	Daily	Daily	Daily	Daily

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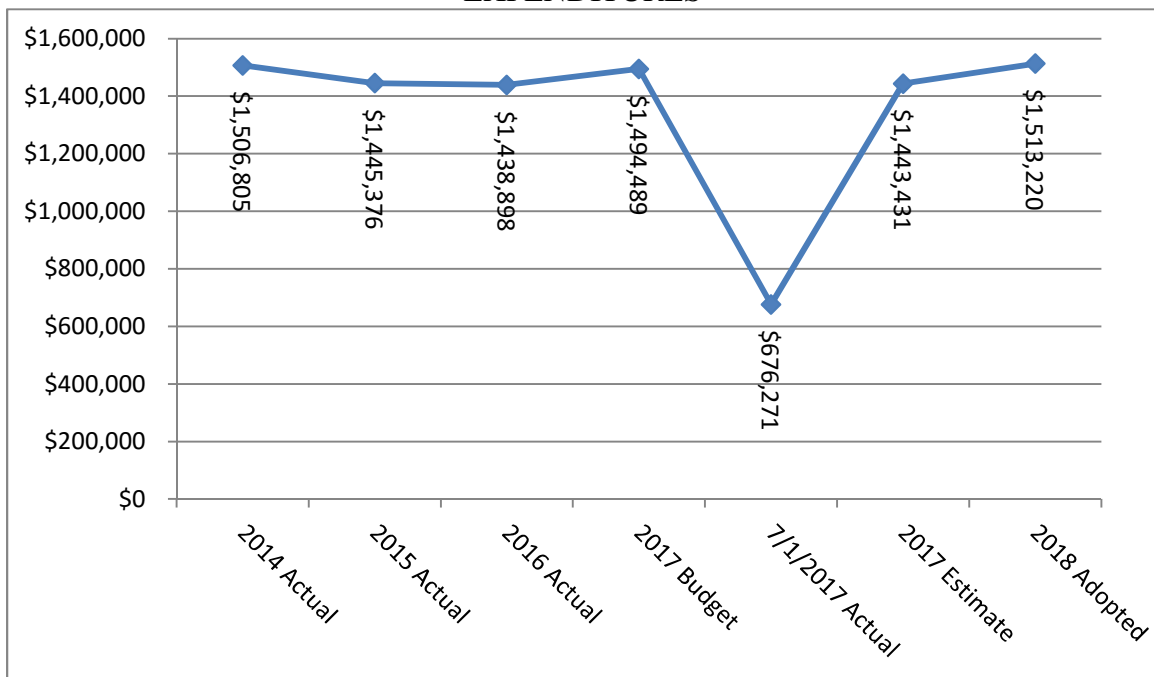
DEPARTMENT – PUBLIC WORKS

General Fund

Parks Division Description:

The Parks Division provides for all citizens a variety of public Parks & Grounds that are well maintained, physically attractive, safe, accessible and enjoyable. Improvement of the parks infrastructure will continue and includes structure maintenance, grounds and amenity maintenance, upgrading park signage, and expansion of horticultural areas.

EXPENDITURES



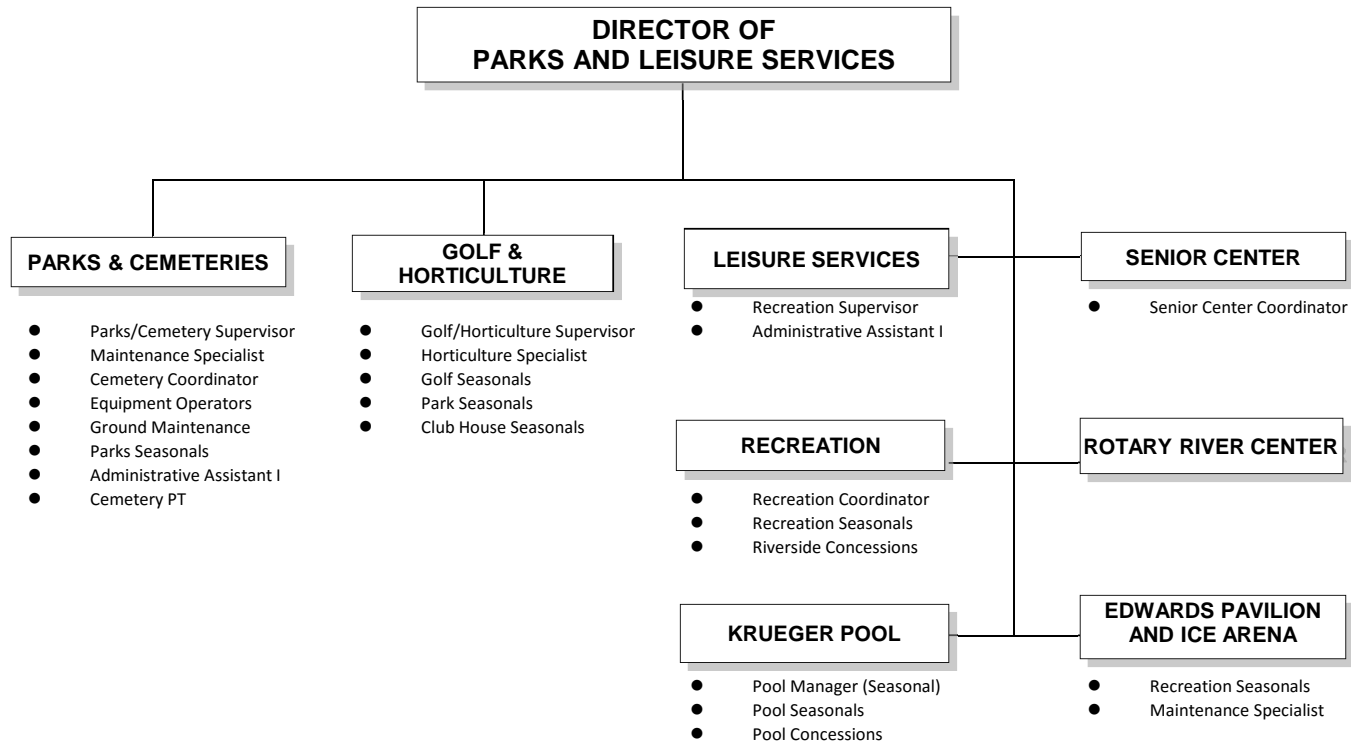
CITY OF БЕЛОIT, WISCONSIN

DEPARTMENT OF PUBLIC WORKS

PARKS AND LEISURE SERVICES DIVISION

ORGANIZATIONAL CHART

2018



			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
PARKS OPERATIONS											
LICENSES & PERMITS											
1707377	4178	DOG PARK LICENSE	(\$2,501)	(\$1,678)	(\$1,988)	(\$1,500)	(\$1,537)	(\$1,900)	(\$2,000)	(\$500)	33.33%
DEPARTMENTAL EARNING											
1707377	4501	DONATIONS - GENERAL	\$0	\$0	\$0	\$0	(\$2,973)	(\$2,973)	\$0	\$0	0.00%
1707377	455101	ANNUAL FEE	(\$1,479)	(\$1,295)	(\$1,635)	(\$1,500)	(\$1,321)	(\$1,575)	(\$1,500)	\$0	0.00%
1707377	455102	DAILY FEE	(\$2,676)	(\$2,880)	(\$2,661)	(\$3,498)	(\$901)	(\$2,625)	(\$3,498)	\$0	0.00%
1707377	455420	PARKS REV	(\$3,981)	(\$1,610)	(\$1,640)	(\$3,000)	(\$1,005)	(\$1,530)	(\$3,000)	\$0	0.00%
1707377	455616	SHELTERS	(\$20,754)	(\$17,963)	(\$22,665)	(\$18,000)	(\$17,297)	(\$20,200)	(\$20,075)	(\$2,075)	11.53%
OTHER REVENUES											
1707377	4632	RESPONSE RECOVERY	\$0	\$840	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$31,391)	(\$24,586)	(\$30,590)	(\$27,498)	(\$25,032)	(\$30,803)	(\$30,073)	(\$2,575)	9.36%
PERSONNEL SERVICES											
1707377	5110	REGULAR PERSONNEL	\$519,952	\$523,792	\$536,284	\$545,124	\$273,807	\$538,956	\$548,348	\$3,224	0.59%
1707377	5113	OUT-OF-CLASS PAY	\$0	\$80	\$0	\$50	\$0	\$50	\$50	\$0	0.00%
1707377	5120	PART TIME PERSONNEL	\$20,058	\$18,532	\$17,914	\$18,124	\$0	\$0	\$17,430	(\$694)	-3.83%
1707377	5130	EXTRA PERSONNEL	\$126,364	\$128,079	\$134,621	\$148,560	\$51,209	\$148,560	\$166,540	\$17,980	12.10%
1707377	5150	OVERTIME	\$4,892	\$7,756	\$4,806	\$7,184	\$2,766	\$4,800	\$5,815	(\$1,369)	-19.06%
1707377	5191	WISCONSIN RETIREMENT FUND	\$41,070	\$41,461	\$40,560	\$38,357	\$19,906	\$33,713	\$36,739	(\$1,618)	-4.22%
1707377	5192	WORKER'S COMPENSATION	\$41,300	\$44,924	\$52,984	\$53,195	\$26,598	\$53,195	\$48,357	(\$4,838)	-9.09%
1707377	519301	SOCIAL SECURITY	\$41,426	\$41,734	\$42,750	\$43,801	\$20,091	\$42,924	\$45,469	\$1,668	3.81%
1707377	519302	MEDICARE	\$9,689	\$9,761	\$9,998	\$10,242	\$4,699	\$10,039	\$10,506	\$264	2.58%
1707377	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$223,109	\$215,591	\$211,977	\$207,807	\$102,650	\$207,807	\$217,159	\$9,352	4.50%
1707377	5195	LIFE INSURANCE	\$1,872	\$2,143	\$2,360	\$2,463	\$1,224	\$2,463	\$2,597	\$134	5.44%
1707377	5196	UNEMPLOYMENT COMPENSATION	\$14,823	\$14,292	\$3,378	\$16,500	\$7,767	\$10,000	\$14,500	(\$2,000)	-12.12%
CONTRACTUAL SERVICE											
1707377	5211	VEHICLE EQUIP OPER. & MAINT.	\$194,032	\$141,353	\$147,834	\$139,363	\$49,983	\$145,000	\$145,411	\$6,048	4.34%
1707377	5214	OTHER EQUIPMENT MAINTENANCE	\$1,282	\$1,209	\$756	\$1,200	\$7,224	\$4,547	\$1,200	\$0	0.00%
1707377	5215	COMPUTER/OFFICE EQUIP MAIN.	\$0	\$27	\$220	\$60	\$0	\$60	\$60	\$0	0.00%
1707377	5223	SCHOOLS	\$1,697	\$2,917	\$3,638	\$4,000	\$527	\$4,500	\$4,000	\$0	0.00%
1707377	5225	PROFESSIONAL DUES	\$415	\$465	\$549	\$800	\$500	\$500	\$975	\$175	21.88%
1707377	5231	OFFICIAL NOTICES&PUBLICATIONS	\$134	\$0	\$72	\$300	\$36	\$72	\$300	\$0	0.00%
1707377	5232	DUPLICATING & DRAFTING	\$1,273	\$0	\$72	\$700	\$0	\$700	\$700	\$0	0.00%
1707377	5241	CONTRACTED SERV-LABOR	\$48,495	\$42,051	\$39,279	\$49,112	\$27,433	\$41,000	\$45,112	(\$4,000)	-8.14%
1707377	5244	OTHER FEES	\$45,078	\$43,400	\$43,550	\$43,135	\$29,134	\$43,467	\$43,135	\$0	0.00%
1707377	5248	ADVERTISING	\$1,653	\$2,013	\$1,769	\$2,500	\$0	\$2,500	\$2,500	\$0	0.00%
1707377	5251	AUTO & TRAVEL	\$148	\$140	\$193	\$500	\$51	\$250	\$500	\$0	0.00%
1707377	5271	TELEPHONE - LOCAL	\$2,368	\$2,117	\$3,399	\$3,687	\$2,212	\$3,500	\$392	(\$3,295)	-89.37%
1707377	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$900	\$1,800	\$1,800	100.00%
1707377	5286	INSURANCE-COMPREHENSIVE LIAB	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES										
1707377	5321	\$27,433	\$28,649	\$26,143	\$27,000	\$10,913	\$26,700	\$27,000	\$0	0.00%
1707377	5322	\$4,217	\$2,932	\$1,731	\$3,300	\$1,022	\$1,790	\$2,000	(\$1,300)	-39.39%
1707377	5323	\$6,306	\$7,425	\$5,389	\$9,000	\$1,083	\$5,380	\$9,000	\$0	0.00%
1707377	5324	\$3,059	\$1,233	\$7,109	\$2,295	\$36	\$4,842	\$4,295	\$2,000	87.15%
1707377	5325	\$7,509	\$8,490	\$8,592	\$8,000	\$3,956	\$8,000	\$8,000	\$0	0.00%
1707377	5331	\$468	\$253	\$515	\$390	\$389	\$425	\$390	\$0	0.00%
1707377	5332	\$1,611	\$1,882	\$1,947	\$1,860	\$207	\$1,860	\$1,860	\$0	0.00%
1707377	5340	\$0	\$0	\$0	\$0	\$0	\$0	\$50,700	\$50,700	100.00%
1707377	5343	\$96,601	\$94,804	\$81,453	\$97,000	\$26,351	\$87,452	\$41,500	(\$55,500)	-57.22%
1707377	5345	\$2,635	\$2,184	\$1,486	\$2,330	\$486	\$2,330	\$2,330	\$0	0.00%
1707377	5347	\$1,923	\$1,362	\$1,634	\$2,000	\$1,207	\$1,750	\$2,000	\$0	0.00%
1707377	5348	\$1,451	\$3,009	\$1,123	\$2,650	\$518	\$1,600	\$2,650	\$0	0.00%
1707377	5351	\$0	\$0	\$0	\$100	\$0	\$0	\$100	\$0	0.00%
FIXED EXPENSES										
1707377	5412	\$12,462	\$8,316	\$2,814	\$1,800	\$2,287	\$1,800	\$1,800	\$0	0.00%
	TOTAL EXPENDITURES	\$1,506,805	\$1,445,376	\$1,438,898	\$1,494,489	\$676,271	\$1,443,431	\$1,513,220	\$18,731	1.25%
	NET TOTAL	\$1,475,414	\$1,420,790	\$1,408,309	\$1,466,991	\$651,239	\$1,412,628	\$1,483,147	\$16,156	1.10%

BUDGET MODIFICATIONS: The shelters revenue projection has been increased. General commodities have been split into two separate accounts with a new account for landscape materials in order to better track horticultural costs.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Parks

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014	2015	2016	2017	2018
				Actual	Actual	Actual	Target	Target
WORKLOAD:	1. Provide quality maintenance of the parks system infrastructure.	Total acres maintained	1/4/5/6	900	900	900	900	900
		# parks maintained	1/4/5	42	42	42	42	42
		# park structures maintained	1/4/5	38	38	38	38	38
		# picnic shelters maintained	1/4/5	15	15	15	15	15
		# playgrounds maintained	1/4/5	25	25	25	25	25
		# park acres mowed	1/4/5	315	315	315	315	315
		# miles sidewalk for snow removal	1/4/5	24	25	25	25	25
		# flower beds/hort areas maintained	1/4/5/6	401	401	401	401	401
		# hort areas developed	1/4/5	3	3	0	2	2
		Vandalism-related expenses	1/5/6	\$500	\$300	\$1,000	\$500	\$250
		# park shelters/restrooms renovated	1/5	1	1	1	1	1
		# parking lots/roads repaired/seal-coated	1/5	0	0	0	0	0
		# basketball courts resurfaced	1/5	1	0	0	1	1
	# park structure roofs repaired	1/5	0	0	1	1	1	
	# Adopt-A-Park sponsors	1/5/6	1	0	0	0	2	
	# ball field preparations	1/5	270	270	275	275	275	
	2. Encourage public use of the City park facilities	# picnic shelter permits	1/5	281	343	390	390	400
		# of Boat launch annual permits	5	50	41	56	60	75
		# boat launch daily permits	5	512	525	493	500	525
		# community special events	1/2/4/5/6	12	12	15	15	15
3. Evaluate quality of services of City Parks	# monthly written park inspections	5	9	9	9	9	9	
EFFICIENCY & EFFECTIVENESS:	3. Evaluate quality of services of City Parks	% facility inspections rated satisfactory	5/6	90	90	95	95	98
		% picnic shelter surveys rated satisfactory	5/6	90	95	95	95	98
	4. Utilize City work order module to record and track parks maintenance projects.	% annual contractual services confirmed by February 1	2/5	100	100	100	100	100
		% vandalism repaired within 1 weeks notice	5/6	100	100	100	100	100
		% completion of special projects	2/5	100	100	100	100	100
	5. Fully implement the Parks Maintenance and Operations Plan (PMOP).	Develop special projects work plan by January 15	2/5	Yes	Yes	Yes	Yes	Yes
		% annual work plan completed with deadlines	2/5	95	95	90	95	98
	6. Provide effective and efficient management of parkland within the City of Beloit to include staff management and training, fiscal operations, standard quality of services, planning, marketing, and maintenance of parkland and facilities.	Implement a signage program which provides park rules and general public information within park sites	5	2	3	2	1	1
		Continue to offer and market the Adopt-a-Park Program	5/6	Yes	Yes	Yes	Yes	Yes
		removing graffiti from our parks within 48 hours of notification	2/5/6	Yes	Yes	Yes	Yes	Yes
	7. Provide effective and efficient landscape management that continually improves the aesthetic qualities of the city owned parks, open space, streetscapes, and recreation facilities throughout the year.	Continue implementation of a Special Landscaping Project Plan each year	2/4/5/6	Yes	Yes	Yes	Yes	Yes
		Continue partnership with Rock County Parks in the implementation of our controlled burn plan within various identified park sites	2/5	2	2	1	1	1

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

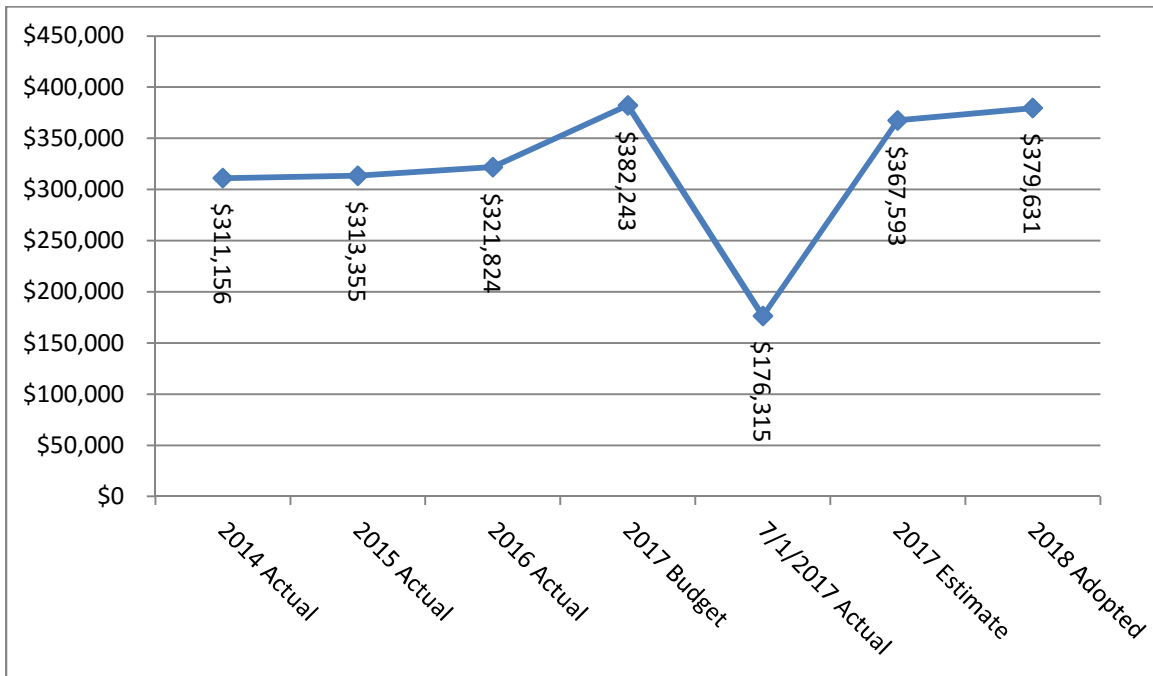
DEPARTMENT – PUBLIC WORKS

General Fund

Recreation Division Description:

The Recreation Division develops, implements, and maintains a diverse program of affordable recreational activities and services, which effectively meet the cultural, social and leisure needs of our customers.

EXPENDITURES



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
RECREATION OPERATION											
DEPARTMENTAL EARNING											
1707378	4501	DONATIONS - GENERAL	\$0	\$0	(\$1,219)	(\$300)	(\$1,000)	(\$300)	(\$300)	\$0	0.00%
1707378	455020	YOUTH MUD RUN	\$0	(\$11,037)	(\$14,717)	(\$11,000)	(\$8,125)	(\$14,000)	(\$14,820)	(\$3,820)	34.73%
1707378	455021	GOLF LESSONS - YOUTH	(\$1,365)	(\$2,007)	(\$1,582)	(\$1,588)	(\$1,592)	(\$1,750)	(\$1,720)	(\$132)	8.31%
1707378	455060	RESIDENTS IDENTIFICATION CARD	(\$832)	(\$482)	(\$590)	(\$420)	(\$400)	(\$420)	(\$420)	\$0	0.00%
1707378	455061	TENNIS LESSONS	(\$234)	(\$976)	(\$382)	(\$737)	(\$546)	(\$429)	(\$555)	\$182	-24.69%
1707378	455072	WPRA TICKET PROGRAM	(\$300)	(\$420)	(\$347)	(\$300)	(\$5,555)	(\$350)	(\$350)	(\$50)	16.67%
1707378	455074	SUMMER DAY CAMP	(\$8,481)	(\$8,423)	(\$12,124)	(\$8,500)	(\$2,859)	(\$9,200)	(\$8,660)	(\$160)	1.88%
1707378	455079	PICNIC KIT RENTAL	(\$63)	(\$75)	(\$100)	\$0	(\$50)	(\$100)	(\$107)	(\$107)	100.00%
1707378	455080	ADULT BASKETBALL	(\$1,398)	(\$863)	(\$3,466)	(\$2,740)	(\$943)	(\$3,200)	(\$2,740)	\$0	0.00%
1707378	455081	ADULT VOLLEYBALL	(\$14,604)	(\$12,619)	(\$14,062)	(\$13,514)	(\$929)	(\$14,200)	(\$14,060)	(\$546)	4.04%
1707378	455082	ADULT SOFTBALL	(\$15,322)	(\$13,318)	(\$10,863)	(\$14,487)	(\$11,280)	(\$13,250)	(\$14,487)	\$0	0.00%
1707378	455085	SWIMMING LESSONS	(\$9,829)	(\$13,579)	(\$22,340)	(\$13,825)	(\$13,506)	(\$15,650)	(\$13,965)	(\$140)	1.01%
1707378	455088	CAMPS & CLINICS	(\$3,128)	(\$5,348)	(\$4,144)	(\$3,116)	(\$2,318)	(\$3,980)	(\$4,121)	(\$1,005)	32.25%
1707378	455275	CONCESSION REVENUE	(\$23,772)	(\$21,461)	(\$21,493)	(\$20,318)	(\$6,302)	(\$17,500)	(\$20,318)	\$0	0.00%
		TOTAL REVENUES	(\$79,328)	(\$90,608)	(\$107,428)	(\$90,845)	(\$55,405)	(\$94,329)	(\$96,623)	(\$5,778)	6.36%
PERSONNEL SERVICES											
1707378	5110	REGULAR PERSONNEL	\$123,716	\$122,898	\$124,799	\$158,390	\$78,859	\$152,600	\$159,553	\$1,163	0.73%
1707378	5113	ON-CALL PAY	\$280	\$0	\$653	\$0	\$560	\$560	\$0	\$0	0.00%
1707378	5130	EXTRA PERSONNEL	\$55,186	\$61,402	\$62,079	\$67,850	\$27,242	\$67,850	\$67,850	\$0	0.00%
1707378	5150	OVERTIME	\$73	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5191	WISCONSIN RETIREMENT FUND	\$8,377	\$8,359	\$8,281	\$10,648	\$5,400	\$10,648	\$10,690	\$42	0.39%
1707378	519301	SOCIAL SECURITY	\$11,060	\$11,403	\$11,604	\$13,885	\$6,602	\$13,885	\$14,078	\$193	1.39%
1707378	519302	MEDICARE	\$2,587	\$2,667	\$2,714	\$3,248	\$1,544	\$3,248	\$3,293	\$45	1.39%
1707378	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$50,385	\$49,128	\$47,414	\$54,154	\$26,835	\$54,154	\$56,591	\$2,437	4.50%
1707378	519401	VEBA	\$4,845	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5195	LIFE INSURANCE	\$110	\$139	\$157	\$208	\$96	\$208	\$192	(\$16)	-7.69%
CONTRACTUAL SERVICE											
1707378	5211	VEHICLE EQUIP OPER. & MAINT.	\$5,288	\$4,050	\$5,982	\$4,854	\$1,569	\$3,900	\$5,000	\$146	3.01%
1707378	5214	OTHER EQUIPMENT MAINTENANCE	\$1,438	\$1,317	\$1,913	\$2,200	\$3,890	\$4,200	\$1,850	(\$350)	-15.91%
1707378	5215	COMPUTER/OFFICE EQUIP MAIN.	\$1,579	\$2,021	\$1,735	\$2,000	\$575	\$1,900	\$2,000	\$0	0.00%
1707378	5223	SCHOOLS	\$1,327	\$1,464	\$959	\$1,800	\$0	\$1,650	\$1,800	\$0	0.00%
1707378	5225	PROFESSIONAL DUES	\$250	\$250	\$250	\$320	\$250	\$250	\$250	(\$70)	-21.88%
1707378	5232	DUPLICATING & DRAFTING	\$910	\$283	\$542	\$1,500	\$100	\$850	\$1,000	(\$500)	-33.33%
1707378	5241	CONTRACTED SERV-LABOR	\$2,137	\$2,481	\$2,248	\$11,000	\$1,955	\$7,500	\$7,500	(\$3,500)	-31.82%
1707378	5244	OTHER FEES	\$1,934	\$2,706	\$9,334	\$5,740	\$2,929	\$5,700	\$5,740	\$0	0.00%
1707378	5248	ADVERTISING	\$12,202	\$11,647	\$9,578	\$14,000	\$9,159	\$13,200	\$12,000	(\$2,000)	-14.29%
1707378	5250	CONCESSION EXPENSE	\$4,878	\$4,748	\$10,117	\$6,500	\$906	\$5,200	\$6,500	\$0	0.00%
1707378	5251	AUTO & TRAVEL	\$551	\$1,374	\$4,226	\$1,000	\$125	\$900	\$1,000	\$0	0.00%
1707378	5271	TELEPHONE - LOCAL	\$4,021	\$2,649	\$2,119	\$2,447	\$909	\$990	\$1,325	(\$1,122)	-45.85%
1707378	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$810	\$1,620	\$1,620	100.00%
MATERIALS & SUPPLIES											
1707378	5321	ELECTRICITY	\$1,957	\$2,120	\$2,507	\$2,400	\$685	\$1,800	\$2,400	\$0	0.00%
1707378	5322	GAS/HEATING FUEL	\$1,461	\$980	\$854	\$1,600	\$491	\$1,000	\$1,600	\$0	0.00%
1707378	5323	WATER	\$165	\$147	\$152	\$216	\$63	\$125	\$216	\$0	0.00%
1707378	5324	SEWER SERVICE CHARGE	\$159	\$140	\$134	\$216	\$55	\$140	\$216	\$0	0.00%
1707378	5325	STORMWATER SERVICE CHARGE	\$119	\$119	\$139	\$117	\$58	\$125	\$117	\$0	0.00%
1707378	5331	POSTAGE & EXPRESS MAIL	\$1,429	\$441	\$130	\$750	\$223	\$625	\$750	\$0	0.00%
1707378	5332	OFFICE/COMP EQUIP & SUPPLIES	\$1,512	\$1,368	\$930	\$1,500	\$405	\$1,200	\$1,500	\$0	0.00%
1707378	5343	GENERAL COMMODITIES	\$7,942	\$14,300	\$7,220	\$8,600	\$3,838	\$8,250	\$8,600	\$0	0.00%
1707378	5347	UNIFORMS	\$1,085	\$562	\$732	\$1,800	\$992	\$1,625	\$1,600	(\$200)	-11.11%

	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FIXED EXPENSES									
1707378 5412 RENT/EQUIP	\$2,193	\$2,192	\$2,321	\$3,300	\$0	\$2,500	\$2,800	(\$500)	-15.15%
TOTAL EXPENDITURES	\$311,156	\$313,355	\$321,824	\$382,243	\$176,315	\$367,593	\$379,631	(\$2,612)	-0.68%
NET TOTAL	\$231,828	\$222,747	\$214,397	\$291,398	\$120,910	\$273,264	\$283,008	(\$8,390)	-2.88%

BUDGET MODIFICATIONS: The increase in the revenue projection for the Youth Mud Run is due to the event's huge success.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS
DIVISION: Recreation

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Provide regular program for marketing, promotion, and public relations.	# of radio spots	6	20	11	65	70	70	
		# of print media ads	6	15	15	15	15	15	
		# of Public Service Announcements	6	27	31	12	15	15	
		# of flyers distributed at Beloit School District	6	64,341	15,350	0	0	0	
	2. Provide regular enjoyable, affordable, cost effective recreation programs that attract and retain residents.	Day camp registration	1/6	140	116	171	195	195	
		Tennis Class registration	1/6	16	13	14	21	21	
		Volleyball Team registration	1/6	74	71	72	75	75	
		Softball Team registration	1/6	38	35	33	38	38	
		Golf lesson registrations	1/6	23	23	24	27	30	
		Playground program attendance	1/6	3,596	3,461	3,500	3,500	3,500	
		# Basketball Team		10	6	11	12	12	
		# Dirty Dash Participant			347	474	600	800	
	# of customer surveys completed.	2/6	175	175	175	175	175		
	3. Collaborate and assist other agencies and programs.	# cooperative programs special events	1/2/4/5/6	13	15	15	15	15	
	4. Assist other city divisions with customer services.	# park shelter permits processed	2/6	281	326	346	345	345	
# golf passes processed		2/6	205	152	175	150	150		
5. Plan and evaluate Leisure Services programs.	# of individual reports created for each program.	2/5/6	2	2	2	2	2		
			pre/post	pre/post	pre/post	pre/post	pre/post		
EFFICIENCY & EFFECTIVENESS:	5. Plan and evaluate Leisure Services programs.	Average cost per media ad	6	330	362	367	365	365	
		% of individual reports for each program upon completion.	6	90	90%	90%	90%	90%	
	6. Provide effective and efficient administration of recreational programs and related services to the community through the continual maintenance of community recreational facilities, continual development of recreational programming, fiscal responsibility, and the marketing of these services.	Perform an inventory of existing programs and services that other local agencies offer to the community, and consider duplicating similar programs that may increase participation.	2/4/5/6	X	X	X	X	X	
		Identify and consider partnering with other local civic organizations that share a similar mission in offering recreational and athletic programs, and community-wide special events:	2/4/5/6	X	X	X	X	X	
		Continue to expand the services offered at the Lagoon Concession and continue to increase our marketing of these services in order to generate greater revenue annually.	2/3/4/5/6	X	X	X	X	X	

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- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

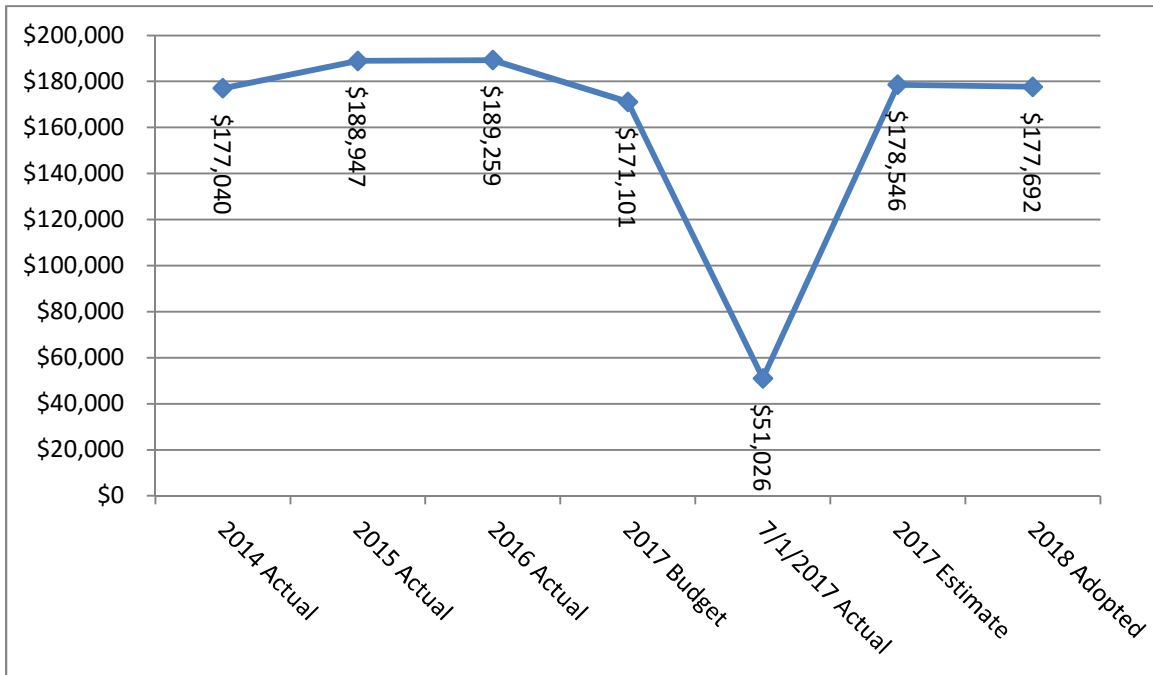
DEPARTMENT – PUBLIC WORKS

General Fund

Krueger Pool Division Description:

The Krueger Pool Division develops, implements, and maintains and promotes an affordable, cost effective summer aquatic program which effectively meets the cultural, social and leisure needs of the community. The facility offers a main pool, diving pool and spray ground. The main pool features a rain dropper and two basketball hoops. The diving pool has a diving board and drop slide. The spray ground features an interactive area and spray attractions.

EXPENDITURES



	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
KRUEGER POOL									
DEPARTMENTAL EARNING									
1707380 455085 SWIMMING LESSONS	(\$5,963)	(\$5,942)	(\$5,315)	(\$5,500)	(\$3,613)	(\$5,625)	(\$5,951)	(\$451)	8.20%
1707380 455511 POOL OPEN SWIM -RENTAL	(\$3,447)	(\$4,556)	(\$4,091)	(\$3,500)	(\$2,434)	(\$3,800)	(\$4,038)	(\$538)	15.37%
1707380 455515 KRUEGER POOL - CONCESSIONS	(\$9,702)	(\$12,870)	(\$13,391)	(\$11,500)	(\$5,826)	(\$13,000)	(\$12,825)	(\$1,325)	11.52%
1707380 455560 KRUEGER POOL- OPEN SWIM DAILY	(\$22,038)	(\$27,560)	(\$31,871)	(\$26,979)	(\$11,360)	(\$28,500)	(\$27,313)	(\$334)	1.24%
1707380 455565 KRUEGER POOL- OPEN SWIM DIVING	(\$1,092)	(\$1,206)	(\$1,812)	(\$1,323)	(\$968)	(\$1,800)	(\$1,323)	\$0	0.00%
1707380 455570 KRUEGER POOL - OPEN SWIM SEAS	(\$18,058)	(\$13,959)	(\$7,188)	(\$17,693)	(\$7,797)	(\$16,400)	(\$17,693)	\$0	0.00%
1707380 455575 POOL - SESSIONS	(\$325)	(\$191)	\$0	(\$1,113)	\$0	\$0	(\$329)	\$784	-70.44%
1707380 455580 POOL-TRIATHLON REVENUE	(\$3,105)	(\$70)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$63,730)	(\$66,354)	(\$63,668)	(\$67,608)	(\$31,997)	(\$69,125)	(\$69,472)	(\$1,864)	2.76%
PERSONNEL SERVICES									
1707380 5110 REGULAR PERSONNEL	\$29,239	\$30,041	\$27,173	\$15,273	\$7,006	\$14,000	\$14,032	(\$1,241)	-8.13%
1707380 5130 EXTRA PERSONNEL	\$62,211	\$70,159	\$71,809	\$70,000	\$17,214	\$70,500	\$70,000	\$0	0.00%
1707380 5150 OVERTIME	\$0	\$0	\$0	\$500	\$324	\$400	\$500	\$0	0.00%
1707380 5191 WISCONSIN RETIREMENT FUND	\$2,393	\$2,343	\$2,074	\$1,061	\$657	\$1,061	\$940	(\$121)	-11.40%
1707380 519301 SOCIAL SECURITY	\$5,635	\$6,172	\$6,094	\$5,287	\$1,510	\$5,287	\$5,187	(\$100)	-1.89%
1707380 519302 MEDICARE	\$1,318	\$1,443	\$1,425	\$1,229	\$353	\$1,229	\$298	(\$931)	-75.75%
1707380 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$10,521	\$10,298	\$8,281	\$6,759	\$2,897	\$6,759	\$7,063	\$304	4.50%
1707380 5195 LIFE INSURANCE	\$71	\$75	\$69	\$67	\$21	\$67	\$34	(\$33)	-49.25%
CONTRACTUAL SERVICE									
1707380 5214 OTHER EQUIPMENT MAINTENANCE	\$98	\$0	\$0	\$400	\$0	\$400	\$400	\$0	0.00%
1707380 5223 SCHOOLS	\$65	\$570	\$295	\$450	\$0	\$1,000	\$800	\$350	77.78%
1707380 5241 CONTRACTED SERV-LABOR	\$18,459	\$17,428	\$18,348	\$17,800	\$11,460	\$18,800	\$19,500	\$1,700	9.55%
1707380 5244 OTHER FEES	\$1,599	\$1,130	\$1,230	\$1,310	\$1,237	\$1,238	\$1,310	\$0	0.00%
1707380 524480 TRIATHLON EXPENSES	\$1,382	\$91	\$1,093	\$0	\$0	\$0	\$0	\$0	0.00%
1707380 5248 ADVERTISING	\$701	\$992	\$7,267	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1707380 5250 CONCESSION EXPENSE	\$6,330	\$6,544	\$85	\$6,800	\$262	\$7,200	\$7,200	\$400	5.88%
1707380 5271 TELEPHONE - LOCAL	\$123	\$79	\$0	\$135	\$44	\$105	\$138	\$3	2.22%
MATERIALS & SUPPLIES									
1707380 5321 ELECTRICITY	\$14,911	\$19,104	\$18,257	\$15,450	\$3,606	\$18,600	\$18,600	\$3,150	20.39%
1707380 5322 GAS/HEATING FUEL	\$6,740	\$4,496	\$3,736	\$8,240	\$768	\$6,000	\$6,000	(\$2,240)	-27.18%
1707380 5323 WATER	\$5,574	\$5,974	\$13,551	\$5,400	\$712	\$13,500	\$13,500	\$8,100	150.00%
1707380 5324 SEWER SERVICE CHARGE	\$556	\$5,079	\$0	\$1,890	\$0	\$0	\$1,890	\$0	0.00%
1707380 5325 STORMWATER SERVICE CHARGE	\$17	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707380 5343 GENERAL COMMODITIES	\$6,959	\$5,769	\$6,608	\$9,700	\$2,954	\$9,300	\$7,200	(\$2,500)	-25.77%
1707380 5347 UNIFORMS	\$749	\$357	\$234	\$750	\$0	\$500	\$500	(\$250)	-33.33%
1707380 5348 OTHER EQUIPMENT UNDER \$1	\$1,389	\$803	\$1,632	\$1,600	\$0	\$1,600	\$1,600	\$0	0.00%
TOTAL EXPENDITURES	\$177,040	\$188,947	\$189,259	\$171,101	\$51,026	\$178,546	\$177,692	\$6,591	3.85%
NET TOTAL	\$113,310	\$122,593	\$125,591	\$103,493	\$19,028	\$109,421	\$108,220	\$4,727	4.57%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS
 DIVISION: Pool

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Provide a well maintained Facility that attracts and retains residents.	# maintenance audits completed.	5	4	4	12	12	12	
		# water quality inspections	5	220	213	227	234	234	
		# hours closed due to maintenance	5	0	6	6	0	0	
	2. Provide a regular program of marketing, promotion, and public relations.	# of print media ads	6	5	5	3	4	4	
		# of on-site inspections	5	4	4	4	4	4	
	3. Fully implement a facility maintenance and operations Plan	# season passes sold.	2/4/6	35	38	102	100	100	
		public swim attendance	2/4/6	11,451	12,752	14,732	14,000	14,000	
		hours of pool rental	2/4/6	44	54	16	20	30	
		# swim program surveys completed	2/4/6	300	300	150	150	150	
	4. Provide enjoyable and affordable aquatic services that attract and retain residents.	% audits rated satisfactory	2/4/6	90%	90%	90%	90%	90%	
% of customers rating service satisfactory.		2/4/6	94%	94%	94%	94%	94%		
Average daily attendance.		2/4/6	184	179	207	200	200		

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

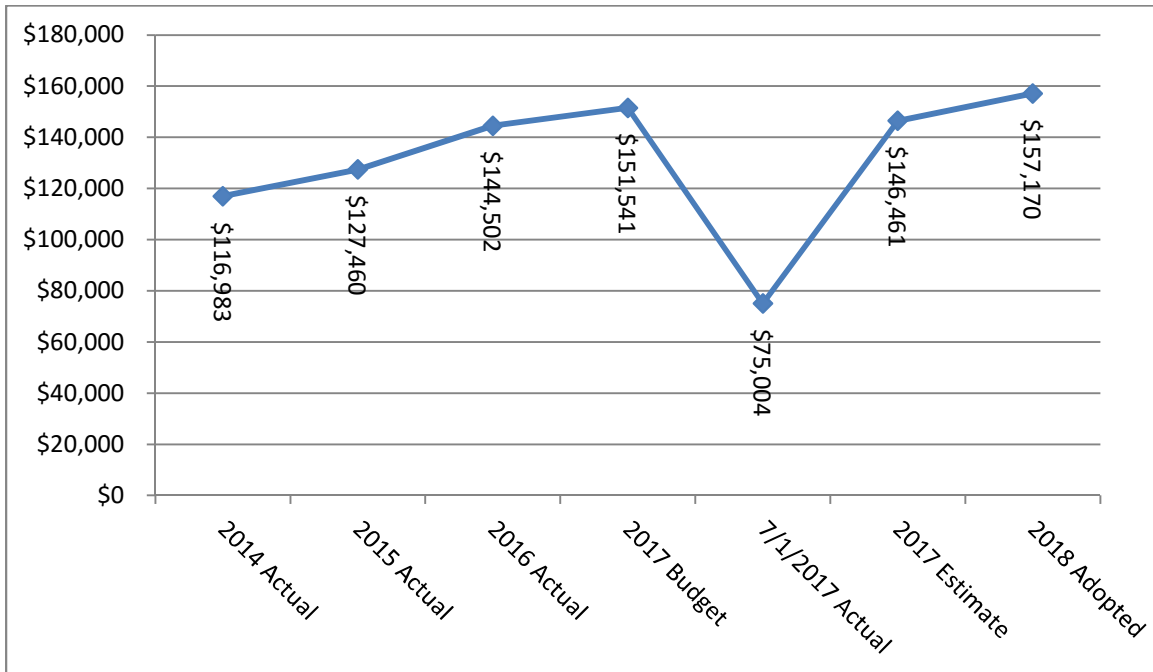
DEPARTMENT – PUBLIC WORKS

General Fund

Grinnell Hall Division Description:

The Grinnell Senior Center provides a program which meets the recreational, social, and leisure needs of the older population in the community. Beloit Senior Center is one of the sites for the Rock County Nutrition Program. Well-balanced nutritious meals are served at 12:00 noon, Monday through Friday at the Center. For a donation, persons age 60 and over are eligible to participate, as well as those under 60 are welcome to as well for a nominal defined fee. Grinnell Hall offers a wide- variety of activities designed especially for those 55 and older during their operational hours of 8:00 am – 4:30 pm daily, Monday through Friday. The Beloit Senior Center is associated with over 1100 other area agencies that provide senior service within the Beloit community; the Social Security Administration meets the third Thursday of the month at Grinnell Hall, and they are often available to provide additional assistance or answer questions. Grinnell Hall also has an internet hookup to assist in finding information and answering questions.

EXPENDITURES



		2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
GRINNELL SENIOR CTR										
DEPARTMENTAL EARNING										
1707381	4501	(\$822)	(\$3,268)	(\$4,472)	(\$1,100)	(\$1,755)	(\$2,000)	(\$1,500)	(\$400)	36.36%
1707381	456105	(\$13,983)	(\$9,003)	(\$9,855)	(\$8,411)	(\$11,180)	(\$12,000)	(\$11,020)	(\$2,609)	31.02%
1707381	456106	\$0	(\$14,341)	(\$29,497)	(\$13,440)	(\$22,507)	(\$22,000)	(\$18,000)	(\$4,560)	33.93%
	TOTAL REVENUES	(\$14,805)	(\$26,612)	(\$43,824)	(\$22,951)	(\$35,442)	(\$36,000)	(\$30,520)	(\$7,569)	32.98%
PERSONNEL SERVICES										
1707381	5110	\$43,435	\$45,003	\$45,689	\$56,133	\$27,431	\$50,650	\$55,038	(\$1,095)	-1.95%
1707381	5130	\$3,517	\$7,927	\$13,604	\$13,840	\$5,205	\$13,840	\$13,840	\$0	0.00%
1707381	5191	\$3,041	\$3,061	\$3,016	\$3,774	\$1,865	\$3,100	\$3,687	(\$87)	-2.31%
1707381	519301	\$2,923	\$3,282	\$3,665	\$4,287	\$1,975	\$3,400	\$4,173	(\$114)	-2.66%
1707381	519302	\$684	\$768	\$857	\$1,003	\$462	\$1,000	\$976	(\$27)	-2.69%
1707381	5194	\$23,444	\$23,444	\$22,532	\$27,038	\$13,036	\$27,038	\$28,255	\$1,217	4.50%
1707381	519401	\$0	\$243	\$253	\$0	\$0	\$0	\$0	\$0	0.00%
1707381	5195	\$230	\$183	\$110	\$301	\$134	\$275	\$273	(\$28)	-9.30%
CONTRACTUAL SERVICE										
1707381	5214	\$1,200	\$183	\$110	\$800	\$0	\$500	\$800	\$0	0.00%
1707381	5215	\$0	\$1,032	\$190	\$1,000	\$0	\$750	\$1,000	\$0	0.00%
1707381	5223	\$650	\$255	\$542	\$800	\$0	\$600	\$800	\$0	0.00%
1707381	5225	\$190	\$190	\$190	\$200	\$200	\$200	\$200	\$0	0.00%
1707381	5232	\$2,138	\$2,308	\$1,852	\$1,200	\$0	\$1,500	\$1,500	\$300	25.00%
1707381	5240	\$8,014	\$1,928	\$1,822	\$2,000	\$865	\$1,900	\$2,000	\$0	0.00%
1707381	5241	\$665	\$612	\$805	\$900	\$718	\$1,000	\$1,000	\$100	11.11%
1707381	5244	\$1,041	\$75	\$2,010	\$160	\$2,762	\$2,800	\$2,760	\$2,600	1625.00%
1707381	5248	\$660	\$952	\$863	\$1,000	\$731	\$1,000	\$1,000	\$0	0.00%
1707381	5249	\$2,528	\$456	\$469	\$475	\$493	\$493	\$525	\$50	10.53%
1707381	5251	\$130	\$172	\$0	\$600	\$0	\$250	\$300	(\$300)	-50.00%
1707381	525102	\$0	\$13,164	\$24,904	\$10,440	\$8,721	\$13,900	\$13,920	\$3,480	33.33%
1707381	5271	\$853	\$611	\$543	\$670	\$223	\$280	\$313	(\$357)	-53.28%
1707381	5273	\$0	\$0	\$0	\$0	\$0	\$270	\$540	\$540	100.00%
MATERIALS & SUPPLIES										
1707381	5321	\$9,390	\$9,721	\$10,443	\$8,250	\$3,503	\$9,000	\$9,800	\$1,550	18.79%
1707381	5322	\$7,684	\$5,169	\$4,531	\$8,000	\$3,246	\$5,800	\$5,800	(\$2,200)	-27.50%
1707381	5323	\$419	\$461	\$478	\$550	\$261	\$500	\$550	\$0	0.00%
1707381	5324	\$306	\$274	\$323	\$500	\$284	\$400	\$500	\$0	0.00%
1707381	5325	\$202	\$202	\$235	\$220	\$98	\$165	\$220	\$0	0.00%
1707381	5331	\$726	\$1,937	\$1,810	\$1,500	\$884	\$1,500	\$1,500	\$0	0.00%
1707381	5332	\$1,087	\$2,242	\$742	\$3,000	\$1,040	\$2,200	\$3,000	\$0	0.00%
1707381	5343	\$1,635	\$1,605	\$1,618	\$2,500	\$865	\$1,800	\$2,500	\$0	0.00%
1707381	5347	\$191	\$0	\$295	\$400	\$0	\$350	\$400	\$0	0.00%
	TOTAL EXPENDITURES	\$116,983	\$127,460	\$144,502	\$151,541	\$75,004	\$146,461	\$157,170	\$5,629	3.71%
	NET TOTAL	\$102,178	\$100,848	\$100,677	\$128,590	\$39,562	\$110,461	\$126,650	(\$1,940)	-1.51%

BUDGET MODIFICATIONS: No significant changes for 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS
 DIVISION: Grinnell Hall

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Promote the Center's services and public relations.	# of community speaking engagements	2/6	18	18	18	18	18
	2. Promote volunteerism	# of volunteer hours	2	13,936	13,921	14,021	14,000	14,100
	3. Offer a variety of programs, services, and connections that attract and retain residents.	# of ordered meals	1/4/6	4,457	4,706	5,111	4,700	5,000
		# of health screening participants	1/4/6	335	372	440	385	400
		# of special events	2/4/6	16	16	24	16	20
		annual attendance	4	26,341	26,732	26,811	26,800	27,000
	# of registered members	4	286	380	420	425	500	
EFFICIENCY & EFFECTIVENESS:	3. Offer a variety of programs, services, and connections that attract and retain residents.	% of monthly reports or work completed in relation to the plan	2/4/6	95%	95%	95%	95%	95%
	4. Offer a variety of programs, services, and connections that attract and retain residents.	Average daily attendance	2/4/6	115	114	106	115	120
	5. Fully implement the facility maintenance and operations plan.	% of maintenance audits completed	5	100%	100%	100%	100%	100%
		% of On-site inspections of the facility with written reports completed.	5	100%	100%	100%	100%	100%
	6. Through the coordination of the Grinnell Advisory Board, develop and implement programming for a diversified senior population.	partner with American Association of Retired Persons (AARP) to provide a Tax assistance program	2/4/6	Yes	Yes	Yes	Yes	Yes
		partner with the Rock County Nutrition Program	2/4/6	Yes	Yes	Yes	Yes	Yes
		Coordinate and conduct the annual Beloit Senior Fair	2/4/6	Yes	Yes	Yes	Yes	Yes
Create a marketing plan and prepare Public Service Announcement (PSA)'s for local newspaper publication, local Television Stations, and Radio Stations		2/4/6	Yes	Yes	Yes	Yes	Yes	

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3. Create and sustain economic and residential growth.
4. Create and sustain a high quality of life.
5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
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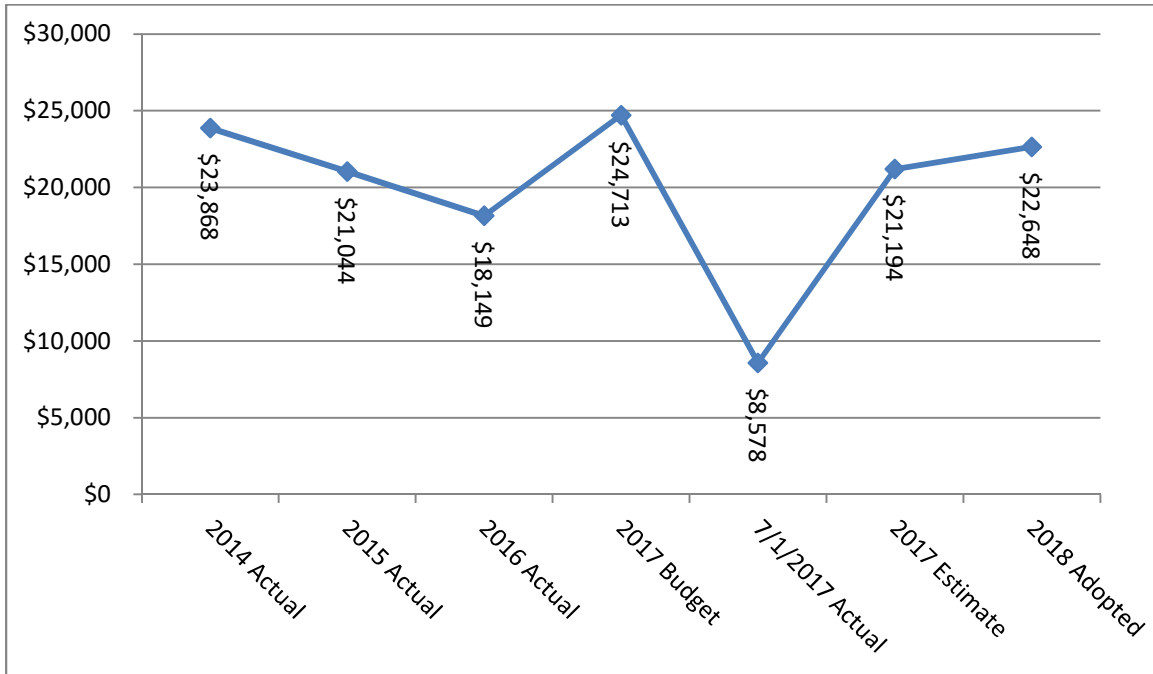
DEPARTMENT – PUBLIC WORKS

General Fund

Rotary River Center Division Description:

The Rotary River Center Division operates a community facility for social, cultural and business purposes that is well maintained, physically attractive, safe and enjoyable. The Rotary River Center is a beautiful 3,000 square foot structure that overlooks the scenic Rock River. It is the perfect setting for events of all kinds and is provided to Beloit residents at an incredibly low rate. The center is equipped to seat 120, but has a maximum capacity of 266. There is a serving kitchen with a coffee maker, large refrigeration unit and sinks, two restrooms, central air conditioning, public address system, overhead screen storage closets and furniture and a coat rack.

EXPENDITURES



	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ROTARY RIVER CENTER									
DEPARTMENTAL EARNING									
1707382 455617 RIVERCENTR	(\$29,579)	(\$28,992)	(\$29,043)	(\$31,143)	(\$17,399)	(\$29,600)	(\$35,193)	(\$4,050)	13.00%
TOTAL REVENUES	(\$29,579)	(\$28,992)	(\$29,043)	(\$31,143)	(\$17,399)	(\$29,600)	(\$35,193)	(\$4,050)	13.00%
PERSONNEL SERVICES									
1707382 5110 REGULAR PERSONNEL	\$4,700	\$4,842	\$2,699	\$5,004	\$2,187	\$4,200	\$4,374	(\$630)	-12.59%
1707382 5191 WISCONSIN RETIREMENT FUND	\$329	\$329	\$178	\$336	\$149	\$300	\$293	(\$43)	-12.80%
1707382 519301 SOCIAL SECURITY	\$286	\$295	\$162	\$307	\$135	\$260	\$270	(\$37)	-12.05%
1707382 519302 MEDICARE	\$67	\$69	\$38	\$72	\$32	\$72	\$63	(\$9)	-12.50%
1707382 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$2,344	\$2,344	\$1,118	\$2,253	\$885	\$2,000	\$2,354	\$101	4.48%
1707382 5195 LIFE INSURANCE	\$15	\$16	\$8	\$24	\$4	\$20	\$8	(\$16)	-66.67%
CONTRACTUAL SERVICE									
1707382 5240	\$1,031	\$0		\$0				\$0	0.00%
1707382 5241 CONTRACTED SERV-LABOR	\$324	\$282	\$244	\$575	\$244	\$400	\$575	\$0	0.00%
1707382 5248 ADVERTISING	\$3,993	\$3,355	\$2,973	\$4,000	\$1,264	\$3,200	\$4,000	\$0	0.00%
1707382 5249 CONTRACTED SERV - SECURITY	\$519	\$534	\$1,160	\$575	\$563	\$567	\$575	\$0	0.00%
1707382 5271 TELEPHONE - LOCAL	\$229	\$60	\$63	\$267	\$22	\$75	\$286	\$19	7.12%
MATERIALS & SUPPLIES									
1707382 5321 ELECTRICITY	\$7,259	\$7,143	\$8,099	\$8,500	\$2,631	\$8,000	\$7,700	(\$800)	-9.41%
1707382 5322 GAS/HEATING FUEL	\$1,356	\$941	\$762	\$1,300	\$463	\$1,000	\$900	(\$400)	-30.77%
1707382 5343 GENERAL COMMODITIES	\$1,416	\$834	\$644	\$1,500	\$0	\$1,100	\$1,250	(\$250)	-16.67%
TOTAL EXPENDITURES	\$23,868	\$21,044	\$18,149	\$24,713	\$8,578	\$21,194	\$22,648	(\$2,065)	-8.36%
NET TOTAL	(\$5,711)	(\$7,948)	(\$10,894)	(\$6,430)	(\$8,821)	(\$8,406)	(\$12,545)	(\$6,115)	95.10%

BUDGET MODIFICATIONS: A number of fees will increase in 2018: Primetime rental resident will go from \$480.00 to \$500.00, weekday rental resident will go from \$230.00 to \$250.00, weekday rental non-resident will go from \$255.00 to \$275.00, weekday non-profit rental will go from \$195.00 to \$200.00 and primetime rental non-resident will go from \$575.00 to \$600.00

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Rotary River Center

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** **Goal(s)** 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

		<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
WORKLOAD:	1. Encourage public use of the Rotary Center.	# of Rotary Center rentals (paid).	2/4/6	95	81	70	85	85
		# of Rotary Center rentals (free).	2/4/6	72	44	64	50	50
		# of print media ads	2/4/6	16	16	16	16	16
	2. Fully implement the Rotary Center component of the Parks maintenance and operations plan (RMOP) which was developed in 2004.	Develop annual work plan for Rotary Center facility improvements, repairs, and maintenance by Feb.	2/6	Done	Done	Done	Done	Done
EFFICIENCY & EFFECTIVENESS:	3. Evaluate quality of service of the Rotary Center.	# of facility inspections	2/5	12	12	12	12	12
		% of facility inspections rated satisfactory.	2/5	95%	95%	95%	95%	95%
		% of customer surveys rating service satisfactory.	2/5/6	90%	90%	90%	90%	90%
	4. Evaluate the Rotary Center Operation to include a long-term strategic plan for future operation.	Review policies and procedures. Evaluate services and funding sources.	2/5/6	x	X	X	X	X

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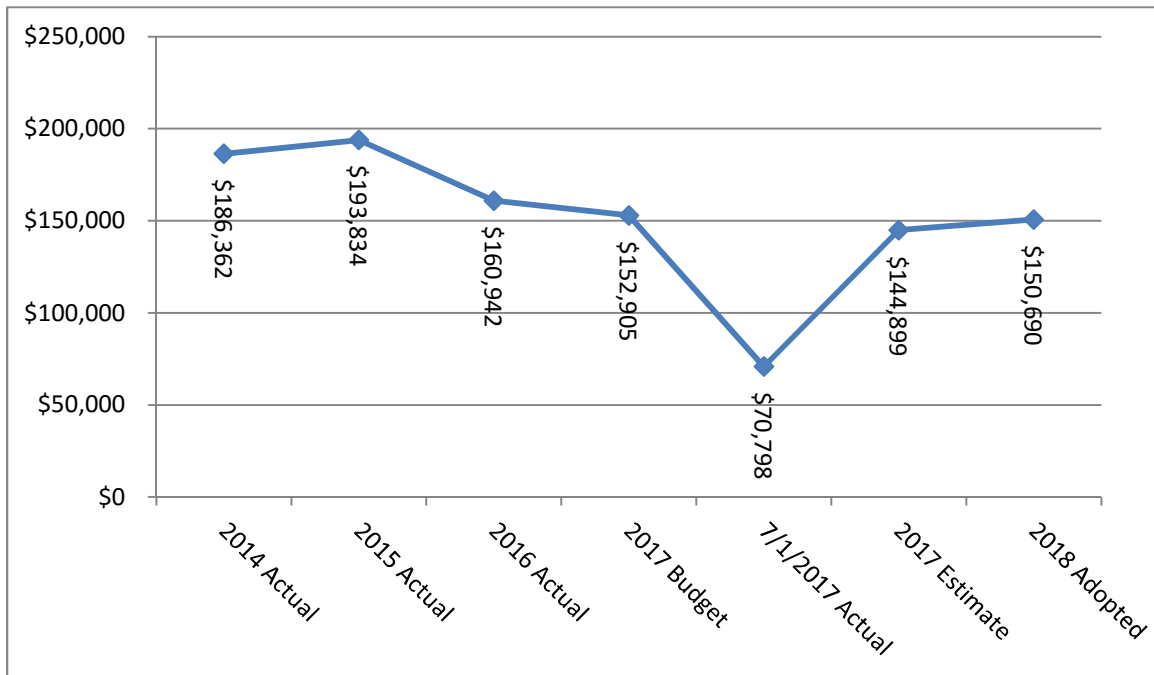
DEPARTMENT – PUBLIC WORKS

General Fund

Ice Arena & Edward’s Pavilion Division Description:

The Edwards Ice Arena is an indoor/outdoor facility that provides recreational ice skating activities, lessons, and is home to the Beloit Memorial High School varsity team as well as to the recreational hockey league run by the Beloit Youth Hockey Association (BYHA). Pete’s Hockey Shop provides equipment and supplies and is open in conjunction to the seasonal skating program from October – March annually.

EXPENDITURES



	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
EDWARDS ICE ARENA										
DEPARTMENTAL EARNING										
1707304 455065	FIGURE SKATING	(\$6,191)	\$73	\$0	\$0	\$0	\$0	\$0	0.00%	
1707304 455066	SKATE RENTAL	(\$635)	(\$4,456)	(\$3,622)	(\$7,568)	(\$2,159)	(\$4,325)	(\$5,729)	\$1,839	-24.30%
1707304 455067	ICE SKATE PASS	(\$1,507)	(\$525)	(\$645)	(\$2,091)	(\$30)	(\$650)	(\$2,091)	\$0	0.00%
1707304 455093	PUBLIC SKATING	(\$11,018)	(\$9,202)	(\$7,633)	(\$11,619)	(\$4,079)	(\$8,500)	(\$11,619)	\$0	0.00%
1707304 455663	RENTAL - TELFER ICE RINK	(\$68,338)	(\$73,679)	(\$71,281)	(\$73,000)	(\$55,437)	(\$78,000)	(\$72,380)	\$620	-0.85%
	TOTAL REVENUES	(\$87,689)	(\$87,789)	(\$83,180)	(\$94,278)	(\$61,705)	(\$91,475)	(\$91,819)	\$2,459	-2.61%
PERSONNEL SERVICES										
1707304 5110	REGULAR PERSONNEL	\$41,741	\$43,105	\$32,678	\$16,755	\$7,747	\$11,000	\$15,519	(\$1,236)	-7.38%
1707304 5130	EXTRA PERSONNEL	\$24,159	\$24,294	\$23,129	\$23,875	\$12,078	\$23,875	\$23,875	\$0	0.00%
1707304 5150	OVERTIME	\$127	\$74	\$0	\$100	\$0	\$0	\$100	\$0	0.00%
1707304 5191	WISCONSIN RETIREMENT FUND	\$3,641	\$3,640	\$2,812	\$1,127	\$870	\$1,600	\$1,041	(\$86)	-7.63%
1707304 519301	SOCIAL SECURITY	\$4,066	\$4,154	\$3,430	\$2,505	\$1,227	\$2,450	\$959	(\$1,546)	-61.72%
1707304 519302	MEDICARE	\$951	\$971	\$802	\$586	\$287	\$586	\$226	(\$360)	-61.43%
1707304 5194	HOSPITAL/SURG/DENTAL INSURANCE	\$16,299	\$16,358	\$10,067	\$6,761	\$2,897	\$6,500	\$7,065	\$304	4.50%
1707304 5195	LIFE INSURANCE	\$100	\$113	\$77	\$55	\$20	\$55	\$22	(\$33)	-60.00%
CONTRACTUAL SERVICE										
1707304 5211	VEHICLE EQUIP OPER. & MAINT.	\$7,681	\$5,435	\$11,505	\$5,345	\$3,460	\$5,500	\$7,370	\$2,025	37.89%
1707304 5214	OTHER EQUIPMENT MAINTENANCE	\$10,219	\$10,289	\$9,733	\$10,025	\$5,440	\$9,400	\$10,025	\$0	0.00%
1707304 5223	SCHOOLS, SEMINARS, & CONFERENCE	\$0	\$0	\$45	\$0	\$0	\$0	\$0	\$0	0.00%
1707304 5225	PROFESSIONAL DUES	\$200	\$0	\$100	\$100	\$0	\$100	\$100	\$0	0.00%
1707304 5232	DUPLICATING & DRAFTING	\$426	\$0	\$0	\$800	\$0	\$600	\$800	\$0	0.00%
1707304 5241	CONTRACTED SERV-LABOR	\$1,129	\$1,241	\$1,245	\$1,000	\$738	\$1,000	\$1,000	\$0	0.00%
1707304 5244	OTHER FEES	\$941	\$298	\$210	\$900	\$162	\$400	\$900	\$0	0.00%
1707304 5248	ADVERTISING	\$667	\$510	\$865	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
MATERIAL & SUPPLIES										
1707304 5321	ELECTRICITY	\$21,909	\$30,278	\$30,540	\$27,000	\$9,836	\$30,500	\$30,500	\$3,500	12.96%
1707304 5322	GAS/HEATING FUEL	\$4,386	\$6,580	\$3,212	\$8,000	\$3,337	\$6,500	\$8,000	\$0	0.00%
1707304 5323	WATER	\$961	\$1,064	\$820	\$1,836	\$648	\$1,000	\$1,000	(\$836)	-45.53%
1707304 5324	SEWER SERVICE CHARGE	\$208	\$560	\$441	\$2,000	\$235	\$405	\$405	(\$1,595)	-79.75%
1707304 5325	STORMWATER SERVICE CHARGE	\$1,075	\$1,344	\$941	\$1,700	\$1,254	\$1,900	\$1,200	(\$500)	-29.41%
1707304 5343	GENERAL COMMODITIES	\$5,600	\$5,381	\$7,278	\$9,250	\$4,074	\$9,100	\$8,350	(\$900)	-9.73%
FIXED EXPENSES										
1707304 5412	RENT/EQUIP	\$359	\$359	\$360	\$400	\$181	\$360	\$360	(\$40)	-10.00%
	TOTAL EXPENDITURES	\$146,845	\$156,048	\$140,288	\$121,120	\$54,490	\$113,831	\$119,817	(\$1,303)	-1.08%
	NET TOTAL	\$59,156	\$68,259	\$57,107	\$26,842	(\$7,215)	\$22,356	\$27,998	\$1,156	4.31%

BUDGET MODIFICATIONS: A School Group Skate Rental 8:00 a.m. – 3:00 p.m. per child \$2.00 and a “Just Say No” club skate rental per child \$1.00 option have been added for 2018.

			2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
EDWARDS PAVILION											
1707383	455611	TELFER RNT	\$0	\$0		\$0				\$0	0.00%
1707383	455613	PAVILION	(\$8,991)	(\$4,845)	(\$6,634)	(\$6,545)	(\$4,939)	(\$5,700)	(\$6,545)	\$0	0.00%
		TOTAL REVENUES	(\$8,991)	(\$4,845)	(\$6,634)	(\$6,545)	(\$4,939)	(\$5,700)	(\$6,545)	\$0	0.00%
PERSONNEL SERVICES											
1707383	5110	REGULAR PERSONNEL	\$11,750	\$12,106	\$6,749	\$10,007	\$4,374	\$8,300	\$8,748	(\$1,259)	-12.58%
1707383	5191	WISCONSIN RETIREMENT FUND	\$823	\$823	\$446	\$673	\$297	\$600	\$586	(\$87)	-12.93%
1707383	519301	SOCIAL SECURITY	\$716	\$737	\$406	\$613	\$270	\$550	\$540	(\$73)	-11.91%
1707383	519302	MEDICARE	\$167	\$172	\$95	\$143	\$63	\$143	\$126	(\$17)	-11.89%
1707383	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$5,861	\$5,861	\$2,794	\$4,506	\$1,770	\$4,000	\$4,709	\$203	4.51%
1707383	5195	LIFE INSURANCE	\$37	\$40	\$21	\$48	\$7	\$25	\$15	(\$33)	-68.75%
CONTRACTUAL SERVICE											
1707383	5211	VEHICLE EQUIP OPER. & MAINT.	\$1,421	\$541	\$2,311	\$625	\$218	\$500	\$1,279	\$654	104.64%
1707383	5241	CONTRACTED SERV-LABOR	\$749	\$2,323	\$2,183	\$1,945	\$1,527	\$2,300	\$2,320	\$375	19.28%
1707383	5244	OTHER FEES	\$0	\$0	\$0	\$500	\$0	\$250	\$500	\$0	0.00%
MATERIALS & SUPPLIES											
1707383	5321	ELECTRICITY	\$11,723	\$9,681	\$0	\$6,800	\$6,880	\$9,600	\$6,800	\$0	0.00%
1707383	5322	GAS/HEATING FUEL	\$2,014	\$529	\$552	\$1,500	\$277	\$550	\$750	(\$750)	-50.00%
1707383	5323	WATER	\$1,338	\$1,459	\$1,484	\$925	\$204	\$1,400	\$1,500	\$575	62.16%
1707383	5324	SEWER SERVICE CHARGE	\$213	\$1,113	\$231	\$400	\$105	\$250	\$400	\$0	0.00%
1707383	5325	STORMWATER SERVICE CHARGE	\$2,150	\$1,882	\$2,822	\$1,600	\$314	\$1,600	\$1,600	\$0	0.00%
1707383	5343	GENERAL COMMODITIES	\$555	\$519	\$561	\$1,500	\$0	\$1,000	\$1,000	(\$500)	-33.33%
		TOTAL EXPENDITURES	\$39,517	\$37,786	\$20,654	\$31,785	\$16,308	\$31,068	\$30,873	(\$912)	-2.87%
		NET TOTAL	\$30,526	\$32,941	\$14,020	\$25,240	\$11,369	\$25,368	\$24,328	(\$912)	-3.61%

BUDGET MODIFICATIONS: There are no fee increases for 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Ice Arena/Edward's Pavilion

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Encourage public use of the Edwards Center	# of pavilion rentals	2/4/6	15	14	14	15	15
	2. Evaluate quality of services	# of facility inspections	2/5/6	6	6	6	6	6
EFFICIENCY & EFFECTIVENESS:	2. Evaluate quality of services	% of inspections rated satisfactory	2/4/5/6	90%	90%	90%	90%	90%
WORKLOAD:	1. Provide enjoyable recreation services that attract and retain residents.	# of ice rink passes.	2/3/4/5/6	27	22	20	15	15
		# of ice skating lesson registrants	2/3/4/5/6	0	0	0	0	0
		Ice rink usage in hours by school district	2/3/4/5/6	151	179	172	175	175
		Ice rink usage by Beloit Youth Hockey Association (BYHA) hours	2/3/4/5/6	783.75	735.25	631.5	800	800
		Ice rink usage by other organizations hours	2/3/4/5/6	51.25	74	88	80	80
		# Skate Rentals	2/3/4/5/6	1476	1485	905	1200	1200
		# Public Skate Admissions	2/3/4/5/6	2,150	2,044	1,346	1,500	1,500
	2. Provide well maintained facilities that attract and retain residents.	# of maintenance audits completed	2/3/4/5/6	6	6	6	6	6
EFFICIENCY & EFFECTIVENESS:	2. Provide well maintained facilities that attract and retain residents.	% audits rated satisfactory	2/5/6	90%	90%	90%	90%	90%

CITY COUNCIL GOALS:

1. Create and sustain safe and healthy neighborhoods.
2. Create and sustain a “high performing organization” which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. Create and sustain economic and residential growth.
4. Create and sustain a high quality of life.
5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. Create and sustain a positive image, enhance communications and engage the community.

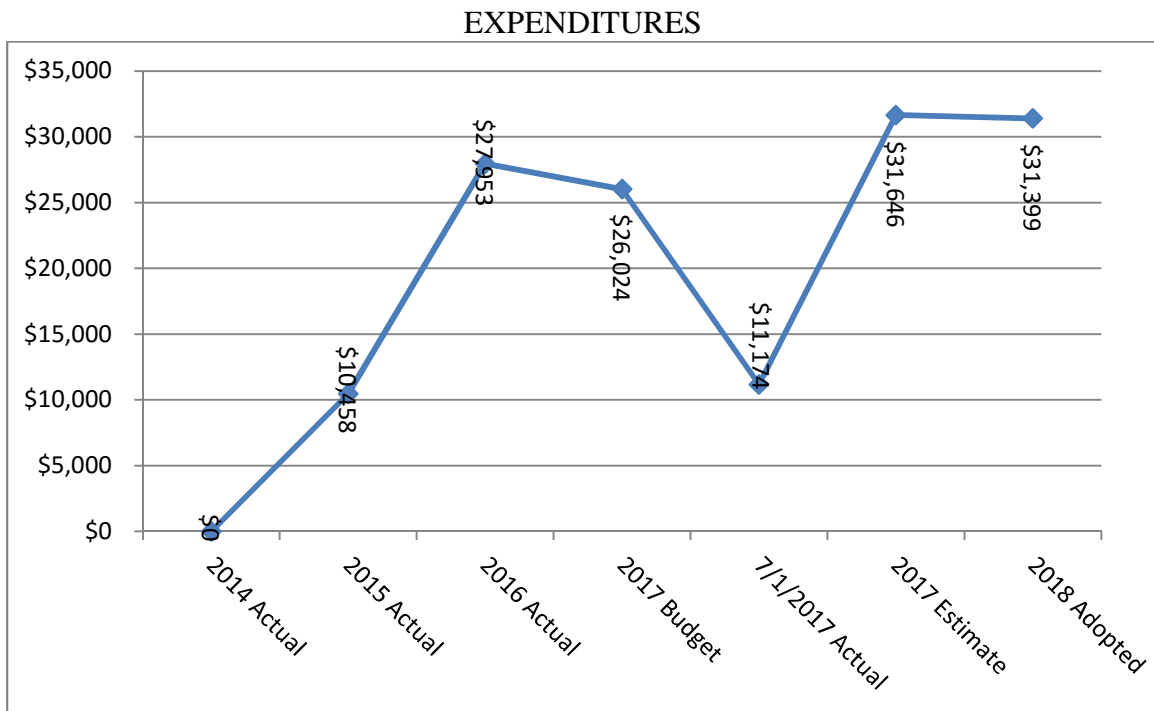
DEPARTMENT – PUBLIC WORKS

General Fund

Big Hill Division Description:

The City of Beloit in 2015 purchased the Girls Scouts building located at Big Hill Park. A new cost center was added to the budget to track Revenues and Expenses.

A variety of uses for the building may include (but not limited to): Public Room Rentals; Development of a Nature Educational Center/Museum; Enhance and expand Day Camp Programming; Public and/or Private Leasing of Office Space; Partnership Program opportunities with Non For Profit Groups; Develop as a Small Conference Retreat Center; Enhancement to Beloit's Winterfest and the future new Bike Trail to be developed within Big Hill Park.



	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
BIG HILL PARK CENTER									
DEPARTMENTAL EARNING									
1707386 455617 BIGHILLREN	\$0	(\$9,262)	(\$32,667)	(\$31,524)	(\$23,616)	(\$35,104)	(\$36,000)	(\$4,476)	14.20%
TOTAL REVENUES	\$0	(\$9,262)	(\$32,667)	(\$31,524)	(\$23,616)	(\$35,104)	(\$36,000)	(\$4,476)	14.20%
CONTRACTUAL SERVICE									
1707386 5214 OTH EQ MAI	\$0	\$3,914	\$6,218	\$8,550	\$1,801	\$6,700	\$4,836	(\$3,714)	-43.44%
1707386 5215 COMP/OFF M	\$0	\$0	\$202	\$1,000	\$0	\$250	\$500	(\$500)	-50.00%
1707386 5241 CONTRACTED SERV-LABOR	\$0	\$1,291	\$698	\$0	\$698	\$698	\$725	\$0	0.00%
1707386 5248 ADV/MARKT	\$0	\$0	\$0	\$1,200	\$0	\$600	\$1,200	\$0	0.00%
1707386 5271 TEL-LOCAL	\$0	\$776	\$2,179	\$2,100	\$885	\$1,700	\$2,100	\$0	0.00%
1707386 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$240	\$480	\$480	100.00%
MATERIALS & SUPPLIES									
1707386 5321 ELECTRICITY	\$0	\$2,241	\$14,050	\$7,344	\$5,026	\$14,000	\$14,000	\$6,656	90.63%
1707386 5322 GAS/HEAT	\$0	\$1,231	\$4,107	\$4,272	\$2,384	\$6,000	\$6,000	\$1,728	40.45%
1707386 5325 STORMWATER	\$0	\$0	\$0	\$558	\$0	\$558	\$558	\$0	0.00%
1707386 5343 GENL COMM	\$0	\$1,005	\$498	\$1,000	\$380	\$900	\$1,000	\$0	0.00%
TOTAL EXPENDITURES	\$0	\$10,458	\$27,953	\$26,024	\$11,174	\$31,646	\$31,399	\$5,375	20.65%
NET TOTAL	\$0	\$1,196	(\$4,715)	(\$5,500)	(\$12,441)	(\$3,458)	(\$4,601)	\$899	0.00%

BUDGET MODIFICATIONS: A business meeting rental option for \$50.00 for minimum of 2 hrs. has been adopted for 2018.

CAPITAL IMPROVEMENT FUND

The Capital Improvement Fund is used to account for major capital acquisition or construction of major capital facilities contained in the City's Capital Improvement Program. Major capital acquisition or capital facilities are defined as those projects that have both a single acquisition greater than \$10,000 and a useful life of ten years or more.

Also included in the City of Beloit's Capital Improvement Fund category are replacements or acquisition of vehicles (Equipment Fund), computer equipment and software (Computer Fund); and expenses for plans, studies, legal services and engineering services unless directly associated with a specific, near term capital project (CIP Engineering). Funding sources include the sale of long-term debt, special assessments, state/federal grants, and a variety of other sources as circumstances dictate.

The 2018 Capital Improvement Budget totals \$19,096,915.

Please note, the following section provides a list of the 2018-2023 Capital Improvement Program and description of 2018's CIP projects.

2018 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	7/1/2017 YTD	2017 ESTIMATE	2018 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
FINES/FORFEITURES	(\$1,953)	\$0	(\$52,450)	\$0	\$0	\$0	\$0	\$0	0.00%
INTERGOVT AIDS/GRANTS	(\$904,830)	(\$262,050)	(\$133,759)	(\$494,800)	\$0	(\$494,800)	(\$610,100)	(\$115,300)	23.30%
CASH & PROPERTY INC. DEPARTMENTAL EARNINGS	(\$364,782)	(\$317,138)	(\$298,892)	(\$266,160)	(\$22,855)	(\$266,160)	(\$405,700)	(\$139,540)	52.43%
OTHER FINANCING SRCE	(\$1,292,533)	(\$1,536,180)	(\$1,348,512)	(\$3,085,834)	(\$397,716)	(\$2,940,548)	(\$4,168,729)	(\$1,082,895)	35.09%
TOTAL	(\$3,421,115)	(\$3,450,144)	(\$6,444,086)	(\$7,976,899)	(\$4,970,268)	(\$7,936,058)	(\$16,308,188)	(\$8,331,289)	104.44%
TOTAL	(\$5,985,213)	(\$5,565,512)	(\$8,277,699)	(\$11,823,693)	(\$5,390,838)	(\$11,637,566)	(\$21,492,717)	(\$9,669,024)	81.78%
EXPENDITURES:									
CAPITAL									
IMPROVEMENTS	\$3,786,395	\$4,563,121	\$6,332,472	\$10,196,903	\$1,862,774	\$10,196,903	\$19,096,915	\$8,900,012	87.28%
CIP ENGINEERING	\$554,745	\$488,738	\$492,020	\$672,300	\$240,678	\$534,314	\$860,500	\$188,200	27.99%
EQUIP REPLACEMENT	\$1,985,183	\$768,794	\$1,734,046	\$870,000	\$0	\$870,000	\$1,529,602	\$659,602	75.82%
COMP REPLACEMENT	\$336,418	\$93,231	\$24,598	\$84,490	\$86,823	\$86,823	\$5,700	(\$78,790)	-93.25%
TOTAL	\$6,662,741	\$5,913,884	\$8,583,136	\$11,823,693	\$2,190,275	\$11,688,040	\$21,492,717	\$9,669,024	81.78%

City of Beloit
2018-2023 Capital Improvement Program Implementation Schedule

2017

April 19	Wednesday	Distribute 2018-2023 CIP Handbook and request forms to departments for initial review, comment and input.
May 19	Friday	Deadline for submittal of 2018 project request forms to CIP Budget Committee.
June 2	Friday	Deadline for 2019-2023 CIP Projects.
June 9	Friday	Distribution of Preliminary 2018 CIP list.
June 21 – June 23		CIP Budget Committee meets with Departments and Divisions to review projects for consideration for the 2018 CIB.
July 7	Friday	Final 2018-2023 CIP adjustments due.
July 13	Thursday	CIP Budget Committee meets to review 2018 CIP Budget.
July 20	Thursday	CIP Budget Committee meets to review 2018-2023 CIP projects.
October 2	Monday	2018 CIB and 2018-2023 CIP presented to City Council.
October - Nov.	TBD	City Council Budget and CIP Workshops.
October 16	Monday	City Council Public Hearing on 2018 CIB and 2018-2023 CIP.
November 6	Monday	City Council consideration of 2018 CIB and 2018-2023 CIP approval.

Introduction

The Capital Improvement Program(CIP) is a six-(6) year planning document designed to guide decisions concerning capital expenditures. The first year of the Plan (2018) is intended to accurately reflect that year's anticipated appropriation for major capital projects and is called the Capital Improvement Budget (CIB). The subsequent five years (2019 – 2023) represent anticipated capital needs during the period as submitted by Department and Division Heads. The CIP is reviewed and revised each year in order to reflect the City's changing needs and revise priorities.

The CIP document is not intended to be cast in stone when it is adopted by the Council. Rather it is a planning document and, as with all planning documents, it is subject to annual review and revision by the Council to reflect changes in community needs, service requirements and environmental factors.

The process of determining major capital needs and establishing a financial program extending beyond the annual budget encourages department and division managers and community leaders to examine long-range capital needs and allows the City to develop comprehensive fiscal policies. The CIP review process provides a basis to compare projects and provides opportunities to explore alternate funding sources. The following narrative will describe the intent of the City of Beloit's 2018-2023 Capital Improvement Program and define this year's budget process.

Continue to use the Capital Budgeting Model for the 2018 CIP. This model is built on existing ordinances, resolutions, and departmental practices. Simple plans such as equipment and computer replacement funds are examples. Policies and practices related to capital projects would include replacement cycles of existing capital, years of service, condition of infrastructure triggering replacement, employee space needs, open space needs and capacity limits.

Purpose

The purpose of this document is to determine those projects that will make up a six-(6) year capital improvement program for 2018-2023 in order to establish a Capital Improvement Fund. The main goals are:

- To review annually the capital budget through a uniform process.
- To ensure capital projects and budgets are consistent with adopted policies, plans and goals.
- To provide for public participation in the budget process.
- To coordinate efforts among departments and with other affected groups.
- To identify capital needs for future years and develop a financial plan to implement.
- To prioritize projects according to a consistent, objective scoring system.
- To link capital appropriations to operating budgets and available revenues.

Capital Improvement Program Process

Definitions

The CIP Budget Committee is a group of City staff members responsible for reviewing capital requests and making recommendations on projects to be included in the CIP. The committee members will include:

- City Manager
- Finance & Administrative Services Director (Eric Miller)
- Budget Analyst (Jessica Tison)
- Director of Public Works - Interim (David Nord)
- City Engineer (Mike Flesch)

For the purpose of this process, a capital project is defined as:

- Public facility acquisitions, additions, improvements and rehabilitations exceeding **\$10,000** with a useful life in excess of 10 years;
- Land acquisition;
- Capital equipment purchases in excess of **\$10,000**.

The \$10,000 figure is consistent with the City's asset capitalization policy. Basically, this definition covers:

- Major infrastructure improvements;
- Major expenditures to acquire, renovate, construct, or demolish physical plants and facilities;
- Higher cost pieces of equipment with longer life span.

Not included in the capital budget are:

- Replacement or acquisition of lower cost vehicles, equipment and machinery of shorter life span, including computer equipment and software;
- Routine maintenance items;
- Operating expenses for plans, studies, legal and engineering services unless directly associated with a specific, near term capital project.

These items will be addressed in the Operations budget.

2018 Capital Improvement Budget

1. Recommendation for 2018 Capital Improvement Budget

Where relevant, the Department or Division Head is encouraged to refer to the 2016-2018 Strategic Plan, the City Council's strategic objectives or the adopted plans and goals of other planning and governing jurisdictions, such as the Stateline Area Transportation Study (SLATS), to ensure that any project requested is consistent with the community's goals.

2. The Review for 2018 Project Requests

The Capital Improvement Program budget committee establishes the Capital Improvement Program criteria. An important aspect of the process is to communicate to the Department or

Division Heads what broad objectives and fiscal policies are most important.

The budget committee will meet several times to: (1) assure that Department or Division Heads are fully briefed on the proposal and; (2) so that the budget committee can examine the projects to insure that they are equitable.

The City Council has adopted a debt policy to provide parameters for future borrowing. The debt policy parameters assign first priority to projects that meet at least one of the following:

- require NO general obligation borrowing;
- generate sufficient tax increment, tax revenue or special assessment revenue to offset the debt service in total;
- are necessary to fulfill the City's obligations under a signed contract, or under state, federal requirements or court orders;
- are necessary to remedy imminent danger to health and safety.

Project approval for requests that do not meet these criteria will be very competitive for the limited GO borrowing cap.

3. Coordination

When the project proposal necessitates review by another department head, that department head will be consulted. Department and Division heads are encouraged to consult and advise prior to submitting projects of mutual interest.

The initial list will include both carryover and new projects submitted for 2018. The CIP Budget Committee will meet to review. The list will be distributed to the Department and Division Heads and City Council by the budget office. The list should be distributed by the Department or Division Head to appropriate city committees or interested citizen groups to secure their response and suggestions.

Since one of the objectives of the Capital Improvement Program is to coordinate projects involving other jurisdictions, department heads should also communicate with their counterparts on any projects requiring multi-jurisdictional cooperation to ascertain how their project plans may affect the City's.

2019-2023 Capital Improvement Program

The Capital Improvement Program is a critical part of the strategic plan of the City. The CIP is adopted annually by the City Council and represents a five year planning period. The need for considerable advanced project identification, planning, evaluation, and financial planning cannot be overstated. For long term capital projects, consider the following:

- replacement of capital equipment or facilities that will have exhausted their useful life
- renovation or remodeling of city facilities that will no longer be functional/adequate
- repair and replacement of public infrastructure according to industry standards
- construction of new facilities or infrastructure to meet the needs of the community, especially as identified in the master plan or other adopted City plans.

Capital Improvement Program Process Schedule

1. Submitting requests for 2018
 - Department or Division Heads receive CIP handbook, list of carry forward projects, forms and/or training.
 - Department or Division Heads submit requests on “New Project Request 1” forms, along with any supporting information by the deadline, Friday May 19th.
2. Review of 2018 Project Requests
 - CIP Budget Committee compiles a list of capital projects to indicate which projects are urgently needed for public safety, are mandated legally or by contractual agreement, or are self-supported.
 - CIP Budget Committee meets to examine individual Department or Division project requests.
 - CIP Budget Committee examines location, scheduling, bonding limitations and financing mechanisms to develop initial recommendations.
 - Circulate initial 2018 list to Department and Division Heads.
 - If a 2018 project request does not make the list, you will be notified and have time to reevaluate and submit it for an out year 2019-2023.
3. Submitting Requests for 2019-2023
 - Department or Division Heads explore various planning guides and asset inventory to identify projects that will be required during 2019-2023.
 - Department or Division Heads complete the project requests; attach necessary background or supplemental information by the deadline.
 - CIP Budget Committee reviews the requests to incorporate projects into the 2019-2023 CIP.
4. 2018-2023 Capital Improvement Program
 - City Manager submits recommendations to Council.
 - City Council reviews, holds public hearing.
 - City Council adopts 2018 Capital Budget and 2019-2023 Capital Improvement Program.

2018-2023 Guide for Department & Division Heads in Preparing Information on Projects

1. **Review the list of projects you submitted for the 2017-2022 CIP.** Verify and update all information previously submitted for each project. For each project that is still active and for any newly identified projects, submit a detailed project request to the **Budget Analyst (Jessica Tison)**. Complete the project form and submit the request by deadline, Friday, May 19th. Please note, **all original 2017-2022 project requests are in their proper folders.**
2. Ensure all new non-replacement vehicles or equipment costing \$10,000.00 or more is included in the Capital Improvement Program, unless they are funded from equipment replacement funds.
3. Ensure that project requests are submitted to implement established City plans.
4. Submit through the **Budget Analyst (Jessica Tison)**, a revised equipment replacement schedule. The Budget Analyst will reconcile requests and funding availability. Only those vehicles identified for replacement through the CIP will be approved for replacement orders during 2018, except for emergency situations.

5. After the CIP budget committee has reviewed the project requests, a list showing the 2018 potential projects will be prepared and reviewed with Department and Division Heads.
6. Present project request forms for long term capital needs for the 2019-2023 CIP to the **Budget Analyst** by the deadline, Friday, June 2nd.

Completing Requisitions

1. Please provide the project title, Department, Person and/or group requesting project or equipment and responsible person.
2. Indicate in the boxes the **project status**. If this is a new one time project or item please mark that box. If the project or item is multi year please mark that box. If the project is a recurring annual project or item expense please mark that box.
3. Identify and tie a Council strategic goal(s) to the project or item you are presenting.
4. Provide a map or picture to go along with your project request. The project request at the end of this handbook provides an example.
5. In the Description area please provide as much detail on the project or item you are requesting.
6. In the Justification section, first, identify the reason as to why the project request is being presented. If it is contained in a planning document or master plan please make reference to that document. Second, explain why you chose your particular funding method or methods. **If you indicate your funding source(s) is a source other than GO Borrowing or TIF, you MUST identify exactly who the funding will be coming from and give an estimated date on receiving the funding and also identify the grant or program proving the funds.**
7. Project proposals **MUST** indicate the project impact on the current and future operating budgets. Each project that is proposed in any year of the six year 2018-2023 Capital Improvement Program must have an estimate of the costs for equipment, technology, personnel services, fixtures, furniture and ect. along with the annual operations and maintenance costs in the appropriate year of the operating budget. Enter this information in the tables OPERATING MAINTENANCE BUDGET PROJECTIONS. Also project potential savings or revenues that could be obtained through the project or purchase of item. **A response of not applicable or no impact will not be accepted and the project request will be returned for completion.**
8. * **PLEASE NOTE THAT STREET OR OTHER PROJECTS ARE TO HAVE THEIR FUNDING SOURCE IF GO SEPARATED OUT BASED ON THE FOLLOWING OPTIONS:** 4900 General Obligation Debt: Sanitary Sewer, 4900 General Obligation Debt: Storm Sewer, and 4900 General Obligation Debt: Water Utility.
9. Enter the appropriate **program and sub program number code** on the project request.
10. All projects previously submitted but not funded should be resubmitted. Please review the information submitted and adjust funding and outlay amounts to be as accurate as possible.
11. Consolidate project requests, especially where work is contracted jointly or if the same project extends over multiple fiscal periods. **Include a breakout of specific types/areas in the justification section. Examples: Curbs, gutter, sidewalks, etc.**

12. Be sure that all information asked for is presented. If further explanation is needed, please submit it along with the completed forms.
13. If there is a need to coordinate one project with another project of your Department or Division or another Department, note and explain the need for coordination in the section titled -"Justification". If there is not enough room, submit the additional information.

Instructions for Data Entry

1. Go to your desktop find and click on the **"CIP Budget"** icon.
2. Click on your Dep. /Div. to access your **Dept. /Div. folder**.
3. Open your **Dept. /Div. folder**.
4. This will take you to the folders you will use for the **2018-2023** CIP. Inside this folder there are two folders: one folder specifically for 2018 project requests and one folder for 2018 – 2023 project requests.
5. To assist in this process, the final project request forms which are in the 2017 – 2022 CIP books have been copied; their information has been entered into the new forms and placed into their appropriate folder for 2018-2023. Remember, the **2017-2022** folder contains the entire **original project requests** submitted. If you need to update and make changes to one of your project requests from last year access it here, copy the information and paste it into the new project request form, update the new project request with any changes that need to be made and then **save it in the appropriate 2018-2023 folder**.
6. If you have a new project request to enter, go to the 2018-2023 folder and then click on the **"NEW project request"** file.
7. You should now be at the Project Request Form.
8. Fill out the Project Request Form as you normally would and pay close attention to the revenue and expenditure data part. Make sure you are in the correct year for revenues and expenditures or you may get an error message. You can fill out all project years if you need in one project request. After you are finished name the file and save it in the **2018-2023 folder**. **Just save it once in the 2018-2023 folder**. The out years will once again be spread out by the **Budget Analyst**. **When you have completed your project requests please notify Jessica Tison, Budget Analyst**.
9. After the file has been saved you can close the file. You should be finished at this point unless you have other new projects to be entered. If you do just repeat these steps.

Please note if you get a prompt asking would you like to save, please click either yes or no and **not cancel**. If you cancel you will lose any work that you entered.

Description of Program Categories

The capital budget has been divided into functional categories. Use these codes on bottom left corner of project request form.

Categories/Sub-categories:	CODE*
Infrastructure Improvements	199
State Highway Improvements	501
General Public Works	502
Street and Intersection Improvements	503
Sanitary Sewer and Wastewater Treatment	504
Water Utility	505
Development and Redevelopment	299
TIF 8 (Commerce Park)	520
TIF 9 (Mall Redevelopment)	518
TIF 10 (Gateway Business Park)	605
TIF 11 (Industrial Park)	606
TIF 12 (Frito Lay)	609
TIF 13 (Milwaukee Road)	612
TIF 14 (4 th Street Corridor)	614
Other Community Development	508
New or Expanded Operations	509
Buildings and Grounds	399
New or Expanded Operations	519
Repair and Renovation of Existing Operations	510
Capital Equipment	499
Equipment Replacement	511
Vehicle Replacement	512
New Equipment	513
Plans, Studies Administration	699
Environmental	514
Administration/Financing	515

*use code for data entry

Funding Mechanisms

The FY 2018-2023 Capital Improvement Program has a number of different sources of Funding. These fund sources are described below.

Projects within each fund source compete against other projects in that fund source for funding.

4900

General Obligation Debt.

4900 General Obligation Debt: Sanitary Sewer

4900 General Obligation Debt: Storm Sewer

4900 General Obligation Debt: Water Utility

These are bonds and notes for which the full faith and credit of the City is pledged. In some cases G.O. Bonds require voter approval upon petition by citizenry. Issuance of G.O. Bonds and Notes are limited to 5% of the equalized valuation of the City. These funds may be used for projects which are to be repaid from earnings but are usually designated for general city projects.

4031

Tax Increment Funds: This funding source consists of taxes levied on increases in TIF District Funds #8 – 14 since creation of the districts. These funds are earmarked for redevelopment projects within the Tax Incremental Financing Districts and to pay indebtedness incurred for the districts. There may be additional TIF Districts in the future.

49007

Utility Revenue Bond: A bond issued to finance the construction of public utility services.

4999

Fund Balance: Funds remaining after the application of available revenues and resources to support expenditures.

4999

Equipment: This fund consists of annual contributions from the operating budget set aside over several years for future replacement of capital equipment. In some cases the replacement may require substantial funds above that which has been reserved for that equipment fund. Proceeds from the sale of used equipment are revenue to the fund and can be applied toward the replacement cost.

4430

Special Assessments: Special assessments are charges against certain properties to defray the cost of infrastructure improvements deemed to primarily benefit those properties. Assessments may recover all or a portion of the incurred costs depending on city policies.

4330

State/Federal Revenues: The City of Beloit received various payments from the State of Wisconsin for different purposes including project specific grants. General Shared Revenues may be used for any governmental purpose but are usually not allocated for CIP projects. Highway Aid revenues are ear-marked for operation, maintenance and construction. The City also maintains State routes within City limits and receives Connecting Aide payments from the State.

**CITY OF BELOIT
2018 CAPITAL IMPROVEMENT BUDGET**

	Project Title	2018 Total Budget	GO Debt	Utility Revenue Bond	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Operating Budget	Other
GENERAL OBLIGATION FINANCING										
General Public Works										
P2902258	DPW Operations	TERRACE TREE PLANTING & REMOVAL	120,000	120,000						
P2902268	Engineering	SIDEWALK IMPROVEMENTS	115,000	20,000			95,000			
P2901400	Engineering	CITY OWNED PARKING LOT REHAB	50,000	50,000						
P2905528	Engineering	PAINTING FIFTH ST. PATH OVER ROCK RIVER	49,500	49,500						
Street Maintenance & Improvements										
P2902187	Engineering	STREET MAINTENANCE	1,500,000	1,500,000						
P2902188	Engineering	SPECIAL ASSESSMENT PROJECTS	100,000				100,000			
P2905660	Engineering	TOWNLINE RECONSTRUCTION (MADISON-WHIPPLE)	399,702	399,702						
P2903529	Engineering	KEELER AVE RECONSTRUCTION (PARK AVE - WISCONSIN)	36,000	36,000						
P2903530	Engineering	SHOPIERE ROAD RESURFACING: PRAIRIE - CRANSTON	458,000	458,000						

**CITY OF BELOIT
2018 CAPITAL IMPROVEMENT BUDGET**

	Project Title	2018 Total Budget	GO Debt	Utility Revenue Bond	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Operating Budget	Other
Repair and Renovation of Existing Operations										
P2910450	Parks & Leisure Services	PARK FACILITIES & AMENITIES ENHANCEMENT	100,000	100,000						
P2910575	Parks & Leisure Services	RECREATION FACILITY ENHANCEMENTS	121,000	121,000						
P2970666	Engineering	CITY OWNED BUILDING EVALUATIONS & REPAIRS	125,000	125,000						
P2913663	City Manager/City Hall	CITY HALL SECURITY IMPROVEMENTS	160,000	160,000						
P2913531	Engineering	CITY HALL WINDOW REPLACEMENT	181,000	181,000						
P2913532	Engineering	GRINNELL HALL ROOF REPLACEMENT	141,000	141,000						
P2913533	Library	PUBLIC LIBRARY SPACE REDESIGN	49,000	49,000						
P2913534	Engineering	ROTARY RIVER CENTER ROOF REPLACEMENT	171,000	171,000						

**CITY OF BELOIT
2018 CAPITAL IMPROVEMENT BUDGET**

			2018 Total	GO Debt	Utility	Fund	Equipment	Special	State/Fed	Operating	Other
Project Title			Budget		Revenue Bond	Balance	Fund	Assessment	Funds	Budget	
Equipment Replacement											
P2913535	Information Systems	NETWORK CORE REPLACEMENT	85,000	85,000							
P2913536	Information Systems	PHONE SYSTEM REPLACEMENT	180,000	180,000							
P2911537	Fire	TURN OUT GEAR REPLACEMENT	110,700	55,350						55,350	
P2911538	DPW Operations	REPLACE FLEET OVERHEAD HOSE REELS	20,000	20,000							
P2911539	Engineering	REPLACEMENT OF CO & NO2 SENSORS IN 4 BUILDINGS	57,900	57,900							
Vehicle Replacement											
P2963030	Fire	ENGINE 697 REPLACEMENT	230,000	230,000							
New Equipment											
P2919643	Information Systems	FIBER OPTIC & RADIO EXPANSION	217,500	217,500							
P2911540	Information Systems	CITY HALL BATTERY BACKUP UPS	15,000	15,000							
P2913541	DPW Operations	STOREROOM PALLET STACKER	16,280	16,280							
P2902644	DPW Operations	SOLID WASTE VEHICLE STORAGE & TRANSFER FACILITY	894,580				894,580				
P2909542	City Manager/Finance and Administrative Services	SOFTWARE	500,000	500,000							
Other Community Development											
P2967520	Community Development	PROPERTY ACQUISITION & DEMOLITION	220,000	220,000							
			6,423,162	5,278,232	0	0	894,580	195,000	0	55,350	0
GO Financing Costs @ Approximately 2.5%			131,956	131,956							
GO STREETS, OPERATIONS, & EQUIPMENT FINANCING			6,555,118	5,410,188	0	0	894,580	195,000	0	55,350	0
Cemetery											
P2210631	Parks & Leisure Services	CEMETERIES REPAIRS	20,000	20,000							
P2210543	Engineering	CEMETERY OFFICE ROOF REPLACEMENT	40,000	40,000							
			60,000	60,000	0	0	0	0	0	0	0
Financing Costs @ Approximately 2.5%			1,500	1,500							
TOTAL CEMETERY FINANCING			61,500	61,500	0	0	0	0	0	0	0
TOTAL GENERAL OBLIGATION FINANCING COSTS			6,616,618	5,471,688	0	0	894,580	195,000	0	55,350	0

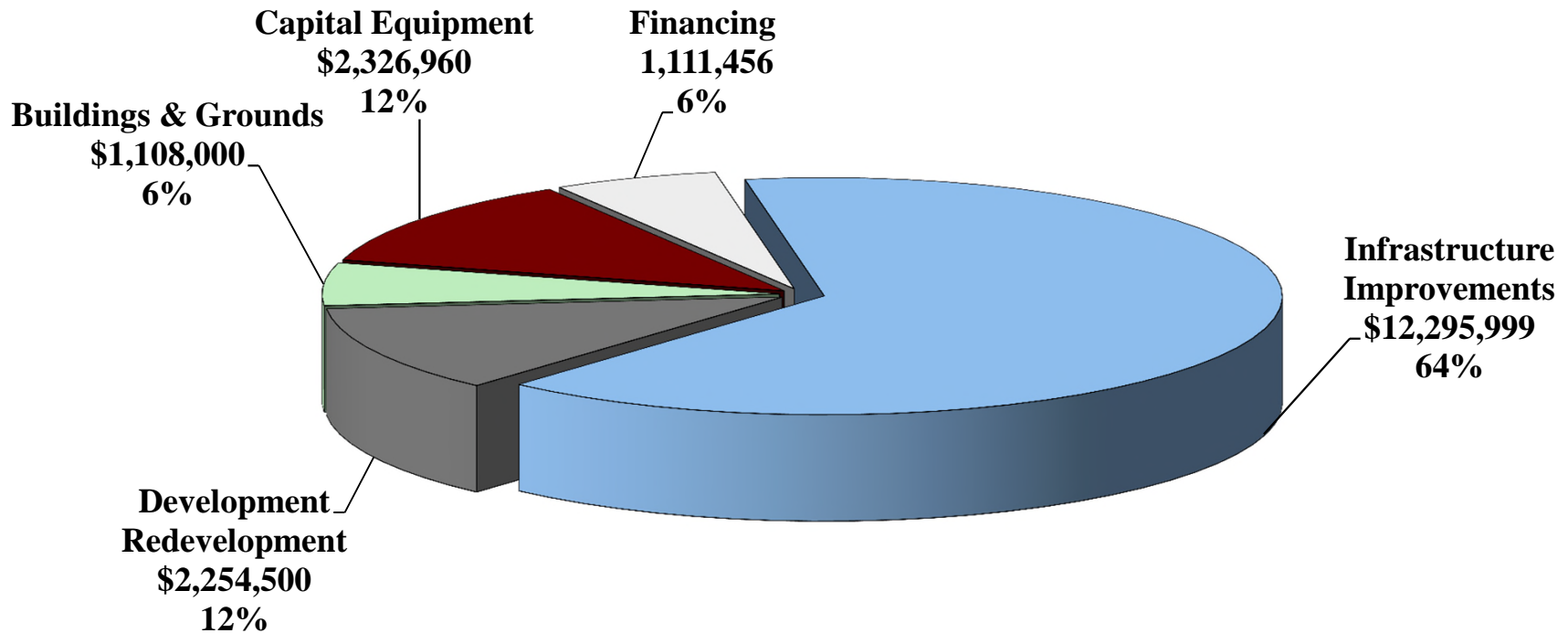
**CITY OF BELOIT
2018 CAPITAL IMPROVEMENT BUDGET**

Project Title			2018 Total Budget	GO Debt	Utility Revenue Bond	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Operating Budget	Other
UTILITIES FINANCING											
Sanitary Sewer and Wastewater Treatment											
P2304199	Water Resources	SANITARY SEWER REPAIR	534,000							534,000	
P2311544	Water Resources	WPCF PORTABLE EMERGENCY GENERATOR	275,000		275,000						
P2310545	Water Resources	CLARIFIER REPAIRS & UPGRADES	150,000							150,000	
P2305649	Water Resources	LIFT STATION PUMPING EQUIPMENT UPGRADES	878,000		878,000						
P2310546	Water Resources	ANAEROBIC DIGESTER MIXING	2,276,000		2,276,000						
P2303547	Water Resources	WPCF ROADWAY RESURFACING	231,000		231,000						
P2309548	Water Resources	WPCF STORAGE BUILDING ADDITION	120,000							120,000	
P2304549	Engineering	SANITARY SEWER RELOCATION FOR I39/90	610,100						610,100		
			5,074,100	0	3,660,000	0	0	0	610,100	804,000	0
		Revenue Bond Financing Costs @ Approximately 12.5%	457,500		457,500						
		TOTAL SANITARY SEWER FINANCING	5,531,600	0	4,117,500	0	0	0	610,100	804,000	0
Public Water Supply											
P2605472	Water Resources	WELL PUMPING EQUIPMENT	108,000		108,000						
P2605634	Water Resources	WATER METER FLEXNET TRANSMITTERS	1,500,000		1,500,000						
P2605587	Water Resources	WATER METER REPLACEMENT	798,000		798,000						
P2605550	Water Resources	SUB 6" WATER MAIN REPLACEMENT	418,000		418,000						
P2605650	Water Resources	SHORE DRIVE WATER MAIN	820,000		820,000						
P2605551	Water Resources	UTE WATER MAIN IMPROVEMENTS	520,000		520,000						
P2605552	Water Resources	WATER LEAD SERVICE REPLACEMENT PROGRAM	100,000					100,000			
			4,264,000	0	4,164,000	0	0	100,000	0	0	0
		Revenue Bond Financing Costs @ Approximately 12.5%	4,784,500	0	520,500						
		TOTAL WATER UTILITY FINANCING	4,784,500	0	4,684,500	0	0	100,000	0	0	0

**CITY OF BELOIT
2018 CAPITAL IMPROVEMENT BUDGET**

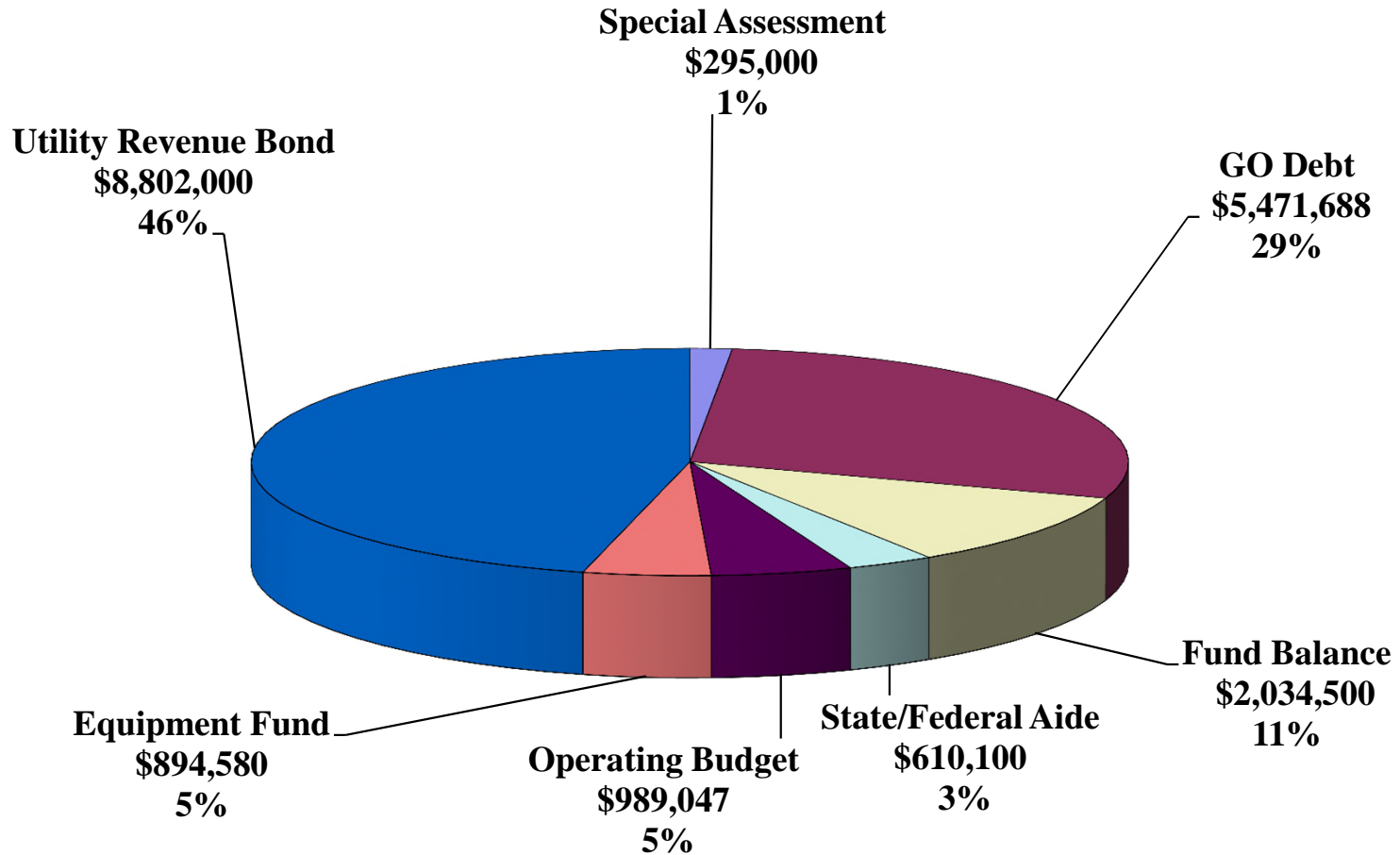
Project Title			2018 Total Budget	GO Debt	Utility Revenue Bond	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Operating Budget	Other
Storm Water											
P2710553	Storm Water	KRUEGER STORM POND LINER REPAIR	75,000							75,000	
P2710554	Storm Water	STORM SEWER IMPROVEMENTS	54,697							54,697	
TOTAL STORM WATER UTILITY FINANCING			129,697	0	0	0	0	0	0	129,697	0
TID #10											
P5009555	Engineering	GATEWAY DETENTION BASIN A GRADING	225,000			225,000					
P5009556	Water Resources	SOUTH GATEWAY BOULEVARD WATER MAIN EXTENSION	602,500			602,500					
P5009557	Engineering	GATEWAY SEWER & WATER EXTENSION (TOWNHALL-HART)	1,207,000			1,207,000					
Lease Revenue Financing Costs @ Approximately 12.5%			0	0	0	0	0	0	0	0	0
TOTAL TID #10 FINANCING			2,034,500	0	0	2,034,500	0	0	0	0	0
GRAND TOTAL ALL ISSUES			19,096,915	5,471,688	8,802,000	2,034,500	894,580	295,000	610,100	989,047	0

2018 Capital Improvement Budget Uses of Funding



**Total Capital Improvement Budget -
\$19,096,915**

2018 Capital Improvement Budget Funding Sources



**Total Capital Improvement Budget -
\$19,096,915**

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
 In Concept

Project Title	Prior Adopted							Grand Total
		2018	2019	2020	2021	2022	2023	Budget
<i>Infrastructure Improvements</i>								
General Public Works								
TERRACE TREE PLANTING & REMOVAL	\$100,000	\$120,000	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$500,000
SIDEWALK IMPROVEMENTS	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$805,000
CITY OWNED PARKING LOT REHAB	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000
PAINTING FIFTH ST. PATH OVER ROCK RIVER		\$49,500						\$49,500
B-J BIKE TRAIL DEVELOPMENT	\$286,320			\$149,500				\$435,820
TOTAL GENERAL PUBLIC WORKS	\$551,320	\$334,500	\$245,000	\$364,500	\$215,000	\$215,000	\$215,000	\$2,140,320
Street and Intersection Improvements								
STREET MAINTENANCE	\$1,437,499	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,437,499
SPECIAL ASSESSMENTS	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000
TOWNLIN RECONSTRUCTION (MADISON-KEELER AVE RECONSTRUCTION (PARK AVE - SHOPIERE ROAD RESURFACING: PRAIRIE - BROAD STREET BRIDGE BEARING REPLACEMENT	\$26,000	\$399,702						\$425,702
		\$36,000	\$288,576					\$324,576
		\$458,000						\$458,000
			\$245,000	\$245,000				\$490,000
WILLOWBROOK RD CONCRETE PAVEMENT REPAIRS			\$123,000					\$123,000
HENRY AVE RESURFACING : PARK - ROYCE	\$21,500		\$310,000					\$331,500
PRAIRIE AVE RECONSTRUCTION: CRANSTON-HUEBBE	\$350,000		\$1,198,000					\$1,548,000
LIBERTY AVE. INTERSECTION CONCRETE PAVEMENT REPAIRS				\$275,000				\$275,000
MILWAUKEE RD CONCRETE PAVEMENT REPAIRS				\$213,000	\$213,000			\$426,000
HENRY AVE RESURFACING: RIVERSIDE - PARK TOWNLIN CURB & GUTTER (SHIRLAND-ST.LAWRENCE)				\$207,000				\$207,000
HENRY AVE - SHOPIERE RD RESURFACING: ROYCE - PRAIRIE	\$90,000			\$576,156				\$576,156
STREET LIGHTING UPDATE				\$127,000				\$217,000
LIBERTY AVE TIA: FOURTH - BLUFF					\$155,000			\$155,000
EMERSON RECONSTRUCTION	\$2,521,400				\$22,000			\$22,000
GRAND AVE. BRICK PAVERS					\$840,000			\$3,361,400
TOTAL STREETS AND INTERSECTIONS	\$4,546,399	\$2,493,702	\$3,764,576	\$3,243,156	\$2,830,000	\$1,645,000	\$2,206,000	\$20,728,833
Total General Obligation Infrastructure Improvements								
	\$5,097,719	\$2,828,202	\$4,009,576	\$3,607,656	\$3,045,000	\$1,860,000	\$2,421,000	\$22,869,153

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted							Grand Total
		2018	2019	2020	2021	2022	2023	Budget
<i>Buildings and Grounds</i>								
Repair and Renovation of Existing Operations								
PARK AMENITIES & FACILITY ENHANCEMENTS	\$240,000	\$100,000	\$240,000	\$240,000	\$240,000	\$240,000	\$240,000	\$1,540,000
RECREATIONAL FACILITY ENHANCEMENTS	\$125,000	\$121,000	\$285,000	\$10,000	\$150,000			\$691,000
CITY OWNED BUILDING REPAIRS & EVALUATIONS	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$875,000
CITY HALL SECURITY IMPROVEMENTS	\$200,000	\$160,000	\$159,000	\$159,000				\$678,000
CITY HALL WINDOW REPLACEMENT		\$181,000						\$181,000
GRINNELL HALL ROOF REPLACEMENT		\$141,000						\$141,000
ROTARY RIVER CENTER ROOF REPLACEMENT		\$171,000						\$171,000
PUBLIC LIBRARY SPACE REDESIGN		\$49,000						\$49,000
CITY HALL ELEVATOR REPLACEMENTS			\$239,000					\$239,000
CITY HALL EXTERIOR REPAIRS			\$89,000					\$89,000
GRINNELL HALL EXTERIOR ENVELOPE REPAIRS			\$237,000					\$237,000
KRUEGER POOL BATH HOUSE EXTERIOR ENVELOPE REPAIRS			\$239,000					\$239,000
2400 SPRINGBROOK ROOF REPLACEMENT			\$410,000					\$410,000
TRANSIT FUEL SYSTEM				\$78,000	\$100,000			\$178,000
KRUEGER POOL BATH HOUSE ROOF REPLACEMENT				\$124,000				\$124,000
OPERATIONS CONTROL JOINT & MASONRY REPAIRS				\$51,000				\$51,000
TRANSIT GARAGE FACILITY MAINTENANCE					\$701,000	\$280,000	\$135,000	\$1,116,000
TOTAL REPAIR & RENOVATION	\$690,000	\$1,048,000	\$2,023,000	\$787,000	\$1,316,000	\$645,000	\$500,000	\$7,009,000
GO ENTERPRISE FUND FINANCING								
CEMETERIES REPAIRS	10,000	20,000				100,000		\$130,000
CEMETERY OFFICE ROOF REPLACEMENT		40,000						\$40,000
KRUEGER GOLF COURSE	112,000		45,000	60,000	60,000	50,000	50,000	\$377,000
TOTAL ENTERPRISE FUNDS	\$122,000	\$60,000	\$45,000	\$60,000	\$60,000	\$150,000	\$50,000	\$547,000
 <i>Total Buildings and Grounds</i>	 \$812,000	 \$1,108,000	 \$2,068,000	 \$847,000	 \$1,376,000	 \$795,000	 \$550,000	 \$7,556,000

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted							Grand Total
		2018	2019	2020	2021	2022	2023	Budget
<i>Capital Equipment</i>								
Equipment Replacement								
NETWORK CORE REPLACEMENT		\$85,000						\$85,000
PHONE SYSTEM REPLACEMENT		\$180,000						\$180,000
TURN OUT GEAR REPLACEMENT		\$110,700	\$110,700	\$95,940				\$317,340
REPLACE FLEETS OVERHEAD HOSE REELS		\$20,000						\$20,000
REPLACEMENT OF CO & NO2 SENSORS IN 4		\$57,900						\$57,900
TOTAL EQUIPMENT REPLACEMENT	\$0	\$453,600	\$110,700	\$95,940	\$0	\$0	\$0	\$660,240
Vehicle Replacement								
ENGINE 697 REPLACEMENT	\$825,154	\$230,000	\$230,000					\$1,285,154
TRANSIT BUS REPLACEMENT	\$443,500		\$1,496,632					\$1,940,132
TOTAL VEHICLE REPLACEMENT	\$1,268,654	\$230,000	\$1,726,632	\$0	\$0	\$0	\$0	\$3,225,286
New Equipment								
FIBER OPTIC & RADIO EXPANSION	\$100,000	\$217,500	\$217,500					\$535,000
CITY HALL BATTERY BACKUP UPS		\$15,000						\$15,000
STOREROOM PALLET STACKER		\$16,280						\$16,280
SOLID WASTE VEHICLE STORAGE & TRANSFER	\$200,000	\$894,580						\$1,094,580
SOFTWARE		\$500,000						\$500,000
TOTAL NEW EQUIPMENT	\$300,000	\$1,643,360	\$217,500	\$0	\$0	\$0	\$0	\$2,160,860
<i>Total Capital Equipment</i>	\$1,568,654	\$2,326,960	\$2,054,832	\$95,940	\$0	\$0	\$0	\$6,046,386

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted	2018	2019	2020	2021	2022	2023	Grand Total
								Budget
Wastewater Treatment								
SANITARY SEWER REPAIR	\$302,183	\$534,000	\$495,000	\$511,000	\$526,000	\$542,000	\$558,000	\$3,468,183
LIFT STATION PUMPING EQUIPMENT UPGRADES	\$99,000	\$878,000						\$977,000
WPCF PORTABLE EMERGENCY GENERATOR		\$275,000						\$275,000
CLARIFIER REPAIRS & UPGRADES		\$150,000	\$155,000	\$159,000	\$164,000			\$628,000
ANAEROBIC DIGESTER MIXING		\$2,276,000						\$2,276,000
WPCF ROADWAY RESURFACING		\$231,000						\$231,000
WPCF STORAGE BUILDING ADDITION		\$120,000						\$120,000
SANITARY SEWER RELOCATION FOR I39/90		\$610,100						\$610,100
WPCF EFFLUENT PHOSPHORUS REDUCTION	\$483,000		\$492,500	\$2,543,000				\$3,518,500
AERATION SYSTEM MEDIUM VOLTAGE DRIVE			\$240,000					\$240,000
TURTLE CREEK ROAD RESURFACING			\$77,000					\$77,000
NORTH WEST INTERCEPTOR SPLITTER BOX CONSTRUCTION & SLIP LINING				\$300,000				\$300,000
HYPOCHLORITE TANK REPLACEMENT				\$115,000				\$115,000
WASTEWATER TREATMENT	\$884,183	\$5,074,100	\$1,459,500	\$3,628,000	\$690,000	\$542,000	\$558,000	\$12,835,783
Public Water Supply								
WELL PUMPING EQUIPMENT	\$36,225	\$108,000	\$111,000	\$114,000	\$117,000	\$120,000	\$123,000	\$729,225
WATER METER FLEXNET TRANSMITTERS	\$36,225	\$1,500,000						\$1,536,225
WATER METER REPLACEMENT	\$36,225	\$798,000						\$834,225
SUB 6" WATER MAIN REPLACEMENT		\$418,000	\$418,000	\$418,000	\$418,000	\$418,000	\$418,000	\$2,508,000
SHORE DRIVE WATER MAIN	\$80,000	\$820,000						\$900,000
UTE WATER MAIN IMPROVEMENTS		\$520,000						\$520,000
WATER LEAD SERVICE REPLACEMENT PROGRAM		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
REPLACE WELL HOUSE #8 STRUCTURE			\$875,000					\$875,000
REPLACE TC HYDRANTS	\$36,225		\$47,000	\$49,000	\$51,000			\$183,225
EAST SIDE NEIGHBORHOOD INITIATIVE WATER MAIN				\$200,000				\$200,000
TOTAL PUBLIC WATER SUPPLY	\$224,900	\$4,264,000	\$1,551,000	\$881,000	\$686,000	\$638,000	\$641,000	\$8,885,900
Storm Water								
KRUEGER STORM POND LINER REPAIR		\$75,000						\$75,000
STORM SEWER IMPROVEMENTS		\$54,697	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$304,697
TOTAL STORM WATER	\$0	\$129,697	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$379,697
<i>Total Water Resources Infrastructure</i>	\$1,109,083	\$9,467,797	\$3,060,500	\$4,559,000	\$1,426,000	\$1,230,000	\$1,249,000	\$22,101,380

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted							Grand Total
		2018	2019	2020	2021	2022	2023	Budget
<i>Development and Redevelopment</i>								
Other Community Development								
PROPERTY ACQUISITION & DEMOLITION	\$220,000	\$220,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,940,000
MILWAUKEE ROAD BIKE PEDESTRIAN PATH & LIGHTING			\$420,000	\$1,617,000				\$2,037,000
<i>TIF #10</i>								
GATEWAY DETENTION BASIN A GRADING		\$225,000						\$225,000
SOUTH GATEWAY BOULEVARD WATER MAIN EXTENSION		\$602,500						\$602,500
GATEWAY SEWER & WATER EXTENSION (TOWNHALL-HART)		\$1,207,000						\$1,207,000
<i>TIF #13</i>								
MILWAUKEE ROAD GATEWAY CORRIDOR IMPROVEMENT	\$3,706,183		\$1,300,000					\$5,006,183
<i>Total Development & Redevelopment</i>								
	\$3,926,183	\$2,254,500	\$2,020,000	\$1,917,000	\$300,000	\$300,000	\$300,000	\$11,017,683
<i>TOTAL FINANCING OF ISSUE</i>								
		1,111,456	133,136	113,631	97,130	63,750	371,000	\$ 1,890,102
<i>Total 2018-2023 Projects in Concept</i>								
	\$ 12,513,639	\$ 19,096,915	\$ 13,346,044	\$ 11,140,227	\$ 6,244,130	\$ 4,248,750	\$ 4,891,000	\$ 71,480,704

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
GO, TID, and Utility Revenue Bond BORROWING

Project	Total Borrowing	2018 GO Borrowing	2018 Utility Revenue Borrowing	2019 GO Borrowing	2020 GO Borrowing	2021 GO Borrowing	2022 GO Borrowing	2023 GO Borrowing
TERRACE TREE PLANTING & REMOVAL	400,000	120,000		80,000	50,000	50,000	50,000	50,000
SIDEWALK IMPROVEMENTS	120,000	20,000		20,000	20,000	20,000	20,000	20,000
CITY OWNED PARKING LOT REHAB	300,000	50,000		50,000	50,000	50,000	50,000	50,000
B-J BIKE TRAIL DEVELOPMENT	149,500				149,500			
PAINTING FIFTH ST. PATH OVER ROCK RIVER	49,500	49,500						
STREET MAINTENANCE	9,000,000	1,500,000		1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
TOWNLIN RECONSTRUCTION (MADISON-WHIPPLE)	399,702	399,702						
KEELER AVE RECONSTRUCTION (PARK AVE - WISCONSIN)	324,576	36,000		288,576				
SHOPIERE ROAD RESURFACING: PRAIRIE - CRANSTON	458,000	458,000						
BROAD STREET BRIDGE BEARING REPLACEMENT	490,000			245,000	245,000			
WILLOWBROOK RD CONCRETE PAVEMENT REPAIRS	123,000			123,000				
HENRY AVE RESURFACING: PARK - ROYCE	310,000			310,000				
PRAIRIE AVE. RECONSTRUCTION: CRANSTON - HUEBBE	248,000			248,000				
LIBERTY AVE. INTERSECTION CONCRETE PAVEMENT REPAIRS	275,000				275,000			
MILWAUKEE RD CONCRETE PAVEMENT REPAIRS	426,000				213,000	213,000		
HENRY AVE RESURFACING: RIVERSIDE - PARK	207,000				207,000			
TOWNLIN CURB & GUTTER (SHIRLAND-ST.LAWRENCE)	576,156				576,156			
HENRY AVE - SHOPIERE RD RESURFACING: ROYCE - PRAIRIE	127,000				127,000			
STREET LIGHTING UPDATE	155,000					155,000		
LIBERTY AVE TIA: FOURTH - BLUFF	22,000					22,000		
EMERSON RECONSTRUCTION	840,000					840,000		
GRAND AVE. BRICK PAVERS	651,000						45,000	606,000
PARK AMENITIES & FACILITY ENHANCEMENTS	1,300,000	100,000		240,000	240,000	240,000	240,000	240,000
RECREATIONAL FACILITY ENHANCEMENTS	566,000	121,000		285,000	10,000	150,000		
CITY OWNED BUILDING REPAIRS & EVALUATIONS	750,000	125,000		125,000	125,000	125,000	125,000	125,000
CITY HALL SECURITY IMPROVEMENTS	478,000	160,000		159,000	159,000			
CITY HALL WINDOW REPLACEMENT	181,000	181,000						
GRINNELL HALL ROOF REPLACEMENT	141,000	141,000						
ROTARY RIVER CENTER ROOF REPLACEMENT	171,000	171,000						
PUBLIC LIBRARY SPACE REDESIGN	49,000	49,000						
CITY HALL ELEVATOR REPLACEMENTS	239,000			239,000				
CITY HALL EXTERIOR REPAIRS	89,000			89,000				
GRINNELL HALL EXTERIOR ENVELOPE REPAIRS	237,000			237,000				
KRUEGER POOL BATH HOUSE ROOF REPLACEMENT	239,000			239,000				
TRANSIT FUEL SYSTEM	35,600				15,600	20,000		
KRUEGER POOL BATH HOUSE EXTERIOR ENVELOPE REPAIRS	124,000				124,000			
OPERATIONS CONTROL JOINT & MASONRY REPAIRS	51,000				51,000			
TRANSIT GARAGE FACILITY MAINTENANCE	237,200					140,200	70,000	27,000
CEMETERIES REPAIRS	120,000	20,000					100,000	
CEMETERY OFFICE ROOF REPLACEMENT	40,000	40,000						

CITY OF БЕЛОIT
 2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
 GO, TID, and Utility Revenue Bond BORROWING

Project	Total	2018	2018	2019	2020	2021	2022	2023
	Borrowing	GO Borrowing	Utility Revenue Borrowing	GO Borrowing	GO Borrowing	GO Borrowing	GO Borrowing	GO Borrowing
KRUEGER GOLF COURSE	265,000			45,000	60,000	60,000	50,000	50,000
NETWORK CORE REPLACEMENT	85,000	85,000						
PHONE SYSTEM REPLACEMENT	180,000	180,000						
TURN OUT GEAR REPLACEMENT	158,670	55,350		55,350	47,970			
REPLACE FLEETS OVERHEAD HOSE REELS	20,000	20,000						
REPLACEMENT OF CO & NO2 SENSORS IN 4 BUILDINGS	57,900	57,900						
ENGINE 697 REPLACEMENT	460,000	230,000		230,000				
FIBER OPTIC & RADIO EXPANSION	435,000	217,500		217,500				
CITY HALL BATTERY BACKUP UPS	15,000	15,000						
STOREROOM PALLET STACKER	16,280	16,280						
SOFTWARE	500,000	500,000						
LIFT STATION PUMPING EQUIPMENT UPGRADES	878,000		878,000					
WPCF PORTABLE EMERGENCY GENERATOR	275,000		275,000					
ANAEROBIC DIGESTER MIXING	2,276,000		2,276,000					
WPCF ROADWAY RESURFACING	231,000		231,000					
WELL PUMPING EQUIPMENT	108,000		108,000					
WATER METER FLEXNET TRANSMITTERS	1,500,000		1,500,000					
WATER METER REPLACEMENT	798,000		798,000					
SUB 6" WATER MAIN REPLACEMENT	418,000		418,000					
SHORE DRIVE WATER MAIN	820,000		820,000					
UTE WATER MAIN IMPROVEMENTS	520,000		520,000					
PROPERTY ACQUISITION & DEMOLITION	3,520,000	220,000		300,000	300,000	300,000	300,000	300,000
<i>Summary Total</i>	34,236,084	5,338,232	7,824,000	5,325,426	4,545,226	3,885,200	2,550,000	2,968,000
FINANCING OF ISSUE								
	2,115,102	133,456	978,000	133,136	113,631	97,130	63,750	371,000
TOTAL BORROWING	36,351,186	5,471,688	8,802,000	5,458,562	4,658,857	3,982,330	2,613,750	3,339,000

GENERAL OBLIGATION DEBT SERVICE PLAN
 TWENTY YEAR PROJECTION
 2018 - 2037

	Due 2018	Due 2019	Due 2020	Due 2021	Due 2022	Due 2023	Due 2024	Due 2025	Due 2026	Due 2027	Due 2028	Due 2029	Due 2030	Due 2031	Due 2032	Due 2033	Due 2034	Due 2035	Due 2036	Due 2037
Current Principal	1,320,000	1,390,000	1,115,000	1,170,000	980,000	700,000	700,000	575,000	0	0	0	0	0	0	0	0	0	0	0	0
Current Interest	312,523	254,160	199,978	150,542	104,230	68,700	39,251	12,219	0	0	0	0	0	0	0	0	0	0	0	0
Total	1,632,523	1,644,160	1,314,978	1,320,542	1,084,230	768,700	739,251	587,219	0	0	0	0	0	0	0	0	0	0	0	0
2018 Issue (\$5,471,688)																				
Principal		273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584	273,584
Interest @ 4.00 %	109,434	218,868	207,924	196,981	186,037	175,094	164,151	153,207	142,264	131,321	120,377	109,434	98,490	87,547	76,604	65,660	54,717	43,774	32,830	21,887
2019 Issue (\$5,458,562)																				
Principal			272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928	272,928
Interest @ 4.00 %		109,171	218,342	207,425	196,508	185,591	174,674	163,757	152,840	141,923	131,005	120,088	109,171	98,254	87,337	76,420	65,503	54,586	43,668	32,751
2020 Issue (\$4,658,857)																				
Principal				232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943	232,943
Interest @ 4.00 %			109,171	218,342	207,425	196,508	185,591	174,674	163,757	152,840	141,923	131,005	120,088	109,171	98,254	87,337	76,420	65,503	54,586	43,668
2021 Issue (\$3,982,330)																				
Principal					199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117	199,117
Interest @ 4.00 %				109,171	218,342	207,425	196,508	185,591	174,674	163,757	152,840	141,923	131,005	120,088	109,171	98,254	87,337	76,420	65,503	54,586
2022 Issue (\$2,613,750)																				
Principal						130,688	130,688	130,688	130,688	130,688	130,688	130,688	130,688	130,688	130,688	130,688	130,688	130,688	130,688	130,688
Interest @ 4.00 %					109,171	218,342	207,425	196,508	185,591	174,674	163,757	152,840	141,923	131,005	120,088	109,171	98,254	87,337	76,420	65,503
2023 Issue (\$3,339,000)																				
Principal							166,950	166,950	166,950	166,950	166,950	166,950	166,950	166,950	166,950	166,950	166,950	166,950	166,950	166,950
Interest @ 4.00 %						109,171	218,342	207,425	196,508	185,591	174,674	163,757	152,840	141,923	131,005	120,088	109,171	98,254	87,337	76,420
2024 Issue (\$5,000,000)																				
Principal								250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 4.00 %							109,171	218,342	207,425	196,508	185,591	174,674	163,757	152,840	141,923	131,005	120,088	109,171	98,254	87,337
2025 Issue (\$5,000,000)																				
Principal									250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 4.00 %								109,171	218,342	207,425	196,508	185,591	174,674	163,757	152,840	141,923	131,005	120,088	109,171	98,254
2026 Issue (\$5,000,000)																				
Principal										250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %									143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250	186,875	172,500	158,125	143,750
2027 Issue (\$5,000,000)																				
Principal											250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %									143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250	186,875	172,500	158,125	143,750
2028 Issue (\$5,000,000)																				
Principal												250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %										143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250	186,875	172,500	158,125
2029 Issue (\$5,000,000)																				
Principal													250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %												143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250	186,875
2030 Issue (\$5,000,000)																				
Principal														250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %												143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250	186,875
2031 Issue (\$5,000,000)																				
Principal																				
Interest @ 5.75 %														143,750	287,500	273,125	258,750	244,375	230,000	215,625
2032 Issue (\$5,000,000)																				
Principal																				
Interest @ 5.75 %															143,750	287,500	273,125	258,750	244,375	230,000
2033 Issue (\$5,000,000)																				
Principal																				
Interest @ 5.75 %															136,563	273,125	258,750	244,375	230,000	215,625
2034 Issue (\$5,000,000)																				
Principal																				
Interest @ 5.75 %																	129,375	258,750	244,375	230,000
2035 Issue (\$5,000,000)																				
Principal																				
Interest @ 5.75 %																				250,000
2036 Issue (\$5,000,000)																				
Principal																				
Interest @ 5.75 %																				250,000
2037 Issue (\$5,000,000)																				
Principal																				
Interest @ 5.75 %																				250,000
Total	\$6,829,126	\$7,253,913	\$7,215,133	\$7,569,406	\$7,434,483	\$7,206,705	\$7,518,336	\$7,735,744	\$7,397,004	\$7,353,806	\$6,747,724	\$6,848,536	\$6,987,446	\$7,087,216	\$7,419,864	\$7,509,443	\$7,587,404	\$7,593,833	\$7,631,107	\$7,494,740
Principal	4,585,374	4,886,818	4,932,849	5,279,408	5,147,258	4,915,458	5,230,035	5,465,374	5,110,804	5,004,217	4,319,217	4,334,217	4,392,814	4,407,250	4,662,250	4,692,250	4,485,808	4,231,420	4,026,453	3,776,209
Interest	2,243,751	2,267,095	2,282,284	2,289,999	2,287,225	2,291,247	2,288,301	2,270,370	2,286,200	2,349,588	2,428,507	2,514,319	2,594,632	2,679,966	2,757,614	2,680,631				

General Obligation Indebtedness - City of Beloit

With Estimated Impact of Debt Reduction Plan

HISTORICAL AND PROJECTED

<i>Levy Year</i>	<i>Equalized Assessed Value</i>	<i>% Increase EAV</i>	<i>Debt Limit</i>	<i>New Debt Issued</i>	<i>Debt Retired</i>	<i>Balance December 31</i>	<i>Bonding Power</i>	<i>Legal Debt Limit Ratio</i>
<u>Actual</u>								
1982	549,986,161		27,499,308	4,920,000	1,892,850	17,879,050	9,620,258	65.0%
1983	549,749,900	-0.04%	27,487,495	1,950,000	1,972,850	17,856,200	9,631,295	65.0%
1984	550,580,400	0.15%	27,529,020	2,505,000	1,980,975	18,380,225	9,148,795	66.8%
1985	552,853,600	0.41%	27,642,680	1,565,000	2,072,225	17,873,000	9,769,680	64.7%
1986	555,875,700	0.55%	27,793,785	5,745,000	2,048,000	21,570,000	6,223,785	77.6%
1987	557,356,700	0.27%	27,867,835	1,575,475	3,890,000	19,255,475	8,612,360	69.1%
1988	570,182,000	2.30%	28,509,100	1,250,000	2,135,000	18,370,475	10,138,625	64.4%
1989	584,922,200	2.59%	29,246,110	1,710,000	2,215,000	17,865,475	11,380,635	61.1%
1990	591,999,010	1.21%	29,599,951	1,000,000	2,200,000	16,665,475	12,934,476	56.3%
1991	607,329,490	2.59%	30,366,475	1,000,000	2,287,500	15,377,975	14,988,500	50.6%
1992	620,479,600	2.17%	31,023,980	6,925,000	2,176,250	20,126,725	10,897,255	64.9%
1993	649,403,600	4.66%	32,470,180	1,730,410	2,313,900	19,543,235	12,926,945	60.2%
1994	699,168,500	7.66%	34,958,425	5,580,000	7,016,435	18,106,800	16,851,625	51.8%
1995	742,161,322	6.15%	37,108,066	2,850,000	2,350,700	18,606,100	18,501,966	50.1%
1996	841,967,900	13.45%	42,098,395	5,630,000	4,105,650	20,130,450	21,967,945	47.8%
1997	904,672,800	7.45%	45,233,640	9,805,000	4,466,425	25,469,025	19,764,615	56.3%
1998	974,085,000	7.67%	48,704,250	932,000	2,677,475	23,723,550	24,980,700	48.7%
1999	1,014,290,700	4.13%	50,714,535	4,785,000	2,754,075	25,754,475	24,960,060	50.8%
2000	1,052,181,500	3.74%	52,609,075	4,905,000	3,863,500	26,795,975	25,813,100	50.9%
2001	1,113,497,300	5.83%	55,674,865	6,920,000	6,406,975	27,309,000	28,365,865	49.1%
2002	1,165,552,800	4.67%	58,277,640	3,852,675	3,480,775	27,680,900	30,596,740	47.5%
2003	1,224,010,800	5.02%	61,200,540	12,088,452	8,344,302	31,425,050	29,775,490	51.3%
2004	1,289,346,100	5.34%	64,467,305	8,050,000	6,985,900	32,489,150	31,978,155	50.4%
2005	1,387,616,400	7.62%	69,380,820	9,475,000	5,208,548	36,755,602	32,625,218	53.0%
2006	1,470,055,900	5.94%	73,502,795	9,165,000	5,013,635	40,906,967	32,595,828	55.7%
2007	1,630,887,400	10.94%	81,544,370	16,738,000	5,124,088	52,520,879	29,023,491	64.4%
2008	1,718,751,200	5.39%	85,937,560	5,392,520	4,963,601	52,949,798	32,987,762	61.6%
2009	1,744,186,100	1.48%	87,209,305	11,295,000	4,394,471	59,850,327	27,358,978	68.6%
2010	1,610,889,800	-7.64%	80,544,490	4,765,000	4,667,774	60,565,689	19,978,801	75.2%
2011	1,558,718,400	-3.24%	77,935,920	1,500,000	4,680,201	57,385,489	20,550,431	73.6%
2012	1,507,977,900	-3.26%	75,398,895	3,858,613	5,157,850	56,086,252	19,312,643	74.4%
2013	1,377,134,000	-8.68%	68,856,700	3,684,194	5,070,875	54,699,570	14,157,130	79.4%
2014	1,471,696,200	6.87%	73,584,810	3,517,343	5,230,228	52,986,685	20,598,125	72.0%
2015	1,557,937,900	5.86%	77,896,895	3,410,000	5,344,095	51,052,590	26,844,305	65.5%
2016	1,593,559,300	2.29%	79,677,965	4,960,000	5,541,792	50,470,798	29,207,167	63.3%
2017	1,607,119,800	0.85%	80,355,990	7,140,000	8,316,043	49,294,755	31,061,235	61.3%
<u>Estimated</u>								
2018	1,619,173,199	0.75%	80,958,660	5,471,688	4,974,071	49,792,372	31,166,288	61.5%
2019	1,631,316,997	0.75%	81,565,850	5,458,562	5,251,026	49,999,908	31,565,942	61.3%
2020	1,647,630,167	1.00%	82,381,508	4,658,857	5,004,953	49,653,812	32,727,696	60.3%
2021	1,664,106,469	1.00%	83,205,323	3,982,330	5,384,402	48,251,740	34,953,583	58.0%
2022	1,684,907,800	1.25%	84,245,390	2,613,750	5,569,027	45,296,463	38,948,927	53.8%
2023	1,705,969,148	1.25%	85,298,457	3,339,000	5,584,340	43,051,123	42,247,334	50.5%
2024	1,731,558,685	1.50%	86,577,934	5,000,000	5,987,945	42,063,178	44,514,756	48.6%
2025	1,761,860,962	1.75%	88,093,048	5,000,000	5,888,750	41,174,428	46,918,620	46.7%
2026	1,797,098,181	2.00%	89,854,909	5,000,000	5,582,490	40,591,939	49,262,970	45.2%
2027	1,833,040,145	2.00%	91,652,007	5,000,000	5,277,490	40,314,449	51,337,558	44.0%
2028	1,869,700,947	2.00%	93,485,047	5,000,000	4,372,490	40,941,960	52,543,088	43.8%
2029	1,907,094,966	2.00%	95,354,748	5,000,000	4,147,490	41,794,470	53,560,278	43.8%

DEBT LOAD LIMITATIONS

Descriptions	Targets	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET
Ratio of General Obligation Debt to Total Equalized Value	3.0 - 3.5%	3.72%	3.97%	3.58%	3.30%	3.21%	3.17%	3.10%
Obligation Debt Per Capita	\$950 - \$1050	\$1,522.01	\$1,485.59	\$1,431.66	\$1,372.57	\$1,371.36	\$1,383.20	\$1,352.24
Equalized Tax Rate for General Obligation Debt	\$3.80 - \$4.25	\$3.73	\$3.54	\$4.11	\$3.87	\$3.64	\$3.69	\$3.65
Ratio of Annual Debt Payments to Annual Operating Budget	10 - 20%	17.33%	16.58%	17.70%	17.37%	17.87%	16.31%	17.56%
Ratio of Net Debt Levy to Annual Operating Budget	10 - 15%	16.38%	14.54%	15.40%	15.48%	15.61%	15.82%	15.59%
Ratio of Unreserved General Fund Balance to Operating Budget	10 - 15%	30.73%	27.28%	24.96%	25.82%	27.18%	27.09%	26.70%

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2902258 CITY TREE PLANTING & REMOVAL

DEPARTMENT: Public Works/Operations

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Forestry Work Group - Operation & Park Divisions

RESPONSIBLE PERSON: Jodine Saunders



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. Create and sustain safe and healthy neighborhoods.
3. Create and sustain economic and residential growth.

DESCRIPTION: Removal of ash and other hazardous trees in the right-of-way, parks, golf course and cemetery trees to help maintain our urban forest. Repopulate our urban forest with planting a variety of trees in the right-of-way, golf course, parks and cemeteries.

JUSTIFICATION: The City of Beloit has a five year ash removal plan which started in 2015, the plan calls for removal of ash trees from the right of way, golf course, parks and cemeteries. The plan included the removal of approximately 400 ash trees per year, 300 removed by city staff and 100 removed by Contractor. Unfortunately the plan did not foresee that at this point in time we have a large amount of dead trees that need to take priority. It is being requested that an additional \$20,000.00 be moved forward from 2019 to into 2018 to cover additional contracted removal.

IMPACT ON OPERATING BUDGET: Contracted out service, no impact on DPW operations general fund operating budget. The estimated issuance interest expense for these projects each year, which are budgeted in the debt service fund is \$3,000 in 2018, \$2,000 in 2019 and \$1,250 in 2020-2023 with a projected 10 years to pay off each project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$100,000.00	\$120,000.00	\$80,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$500,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$100,000.00	\$120,000.00	\$80,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$500,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5343	Roadway Const-Streets	\$100,000.00	\$120,000.00	\$80,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$500,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$100,000.00	\$120,000.00	\$80,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$500,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 502

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2902268 Sidewalk Improvements
DEPARTMENT: Public Works/ Engineering
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Annual Project for public safety
RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).
 1. Create and sustain safe and healthy neighborhoods.
 3. Create and sustain economic and residential growth.
 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: Sidewalk repairs including a small number of handicap ramps.

JUSTIFICATION: Abutting land owners are required by City Ordinance to be responsible for the repair of defective sidewalk. The City is required to install and maintain handicap ramps. These criteria for replacement follows Americans with Disabilities Act (ADA) requirements.

IMPACT ON OPERATING BUDGET: No impact on operating budget because the property owner maintains sidewalk by municipal code.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$140,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments	\$95,000.00	\$95,000.00	\$95,000.00	\$95,000.00	\$95,000.00	\$95,000.00	\$95,000.00	\$665,000.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$805,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$70,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$735,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$805,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 502

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2901400 City Owned Parking Lot Rehab
DEPARTMENT: Public Works
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Engineering
RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

This project will address crack sealing and sealcoating and striping of all city owned parking lots. Base repair and curbing replacement will be performed as needed for each lot. This is a recurring project and will cycle through all of the parking lots that are city owned.

JUSTIFICATION:

City owned lots have mostly been reconstructed and are now in need of continued care. This project will address structural and surface treatments to extend the life cycle of the lots pavements and curbing.

IMPACT ON OPERATING BUDGET:

No significant impacts, projects could help reduce risk of damage to vehicles and equipment.
 The estimated issuance interest expense for these projects, which are budgeted in the debt service fund from 2018 to 2023 is \$1,250 with a projected 10 years to pay off each project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$350,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$350,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$35,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$315,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$350,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 502

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2905528 Painting of Fifth Street Path over Rock River

DEPARTMENT: Public Works/ Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Engineering

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project will repaint the bike/pedestrian bridge over the Rock River.

JUSTIFICATION: Years of graffiti repairs have made the bridge unsightly and in need of another painting. In addition, this paint has been on for just short of 20 years and keeping it properly painted helps extend the useful life of the structure.

IMPACT ON OPERATING BUDGET:

The estimated issuance interest expense for this project, which is budgeted in the debt service fund in is \$1,250 in 2018 with a projected 10 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$49,500.00						\$49,500.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$49,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$49,500.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$3,500.00						\$3,500.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$46,000.00						\$46,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$49,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$49,500.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 502

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2902187 Street Maintenance
DEPARTMENT: Public Works/ Engineering
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Annual Project
RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S):
 1. Create and sustain safe and healthy neighborhoods.
 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:
 Bituminous overlay and sealing of deteriorated streets, curb and gutter repair, alley paving upon request by property owners and concrete pavement repair are all components of this program.
 This annual program will replace water based pavement markings with epoxy pavement markings.

JUSTIFICATION:
 Needed to restore the structural integrity land surface readability of street pavements.
 Street maintenance needs and citizen requests for improvements far exceed the available funding.
 The epoxy pavement markings have better reflectivity and do not need repainting yearly as the water based markings do.

IMPACT ON OPERATING BUDGET:
 No impact, other streets failing as these are repaired. The painting crew will not be required to repaint these lines annually and will be able to address signage and other striping issues instead. The estimated issuance interest expense for these projects, which are budgeted in the debt service fund from 2018 to 2023 is \$37,500 with a projected 20 years to pay off each project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$1,437,499.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$10,437,499.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
Totals		\$1,437,499.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$10,437,499.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$200,000.00		\$210,000.00	\$210,000.00	\$210,000.00	\$210,000.00	\$210,000.00	\$1,250,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets	\$1,237,499.00	\$1,500,000.00	\$1,290,000.00	\$1,290,000.00	\$1,290,000.00	\$1,290,000.00	\$1,290,000.00	\$9,187,499.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
Totals		\$1,437,499.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$10,437,499.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 503

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2902188 Special Assessment Projects
DEPARTMENT: Public Works/ Engineering
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Annual Project for public health and safety
RESPONSIBLE PERSON: Mike Flesch

<input type="checkbox"/>	One Time Project or Item	<input type="checkbox"/>	Multi-Year Project or Item	<input checked="" type="checkbox"/>	Yearly Project or Item
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PROJECT STATUS:
CIP PROJECT
ACCOMPLISHES COUNCIL GOAL(S).

1. Create and sustain safe and healthy neighborhoods.
3. Create and sustain economic and residential growth.
5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project will provide funding for projects requested by citizens. The cost of the requested projects will be specially assessed back to the property owners. These type of projects would include street extensions, sanitary sewer extensions and water main extension. Initial alley paving also would be a project.

JUSTIFICATION: Program not funded by other means. All costs are to be special assessed. A citizen has inquired about getting sewer service. The private septic systems in this area are aging and approaching the end of their useful life. The area is in the City's Sewer Service Area and service should be provided. The costs will be special assessed to the benefiting properties.

IMPACT ON OPERATING BUDGET: These projects are typically small sewer and or water extension and alley paving. The system expansions are small and do not impact the budget significantly, depending on the size and scope of project initiated.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$700,000.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$700,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$52,500.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets	\$92,500.00	\$92,500.00	\$92,500.00	\$92,500.00	\$92,500.00	\$92,500.00	\$92,500.00	\$647,500.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$700,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 503

CITY OF БЕЛОIT
2018- 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2905660 Townline reconstruction - Madison to Whipple
DEPARTMENT: Public Works/Engineering
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Mike Flesch
RESPONSIBLE PERSON: Mike Flesch



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

- 3. Create and sustain economic and residential growth.
- 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project will install curb and gutter on Townline Avenue where it currently does not exist. Project limits are from Madison Road to Whipple Street.

JUSTIFICATION: The pavement in these areas is in poor condition and in need of reconstruction. As part of the reconstruction curbs will be added to conform with the adjacent blocks of Townline.

IMPACT ON OPERATING BUDGET: Minimal impact, will have to patch less.
 The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2018 is \$7,850.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$26,000.00	\$399,702.00						\$425,702.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Town of Beloit								\$0.00
	Totals	\$26,000.00	\$399,702.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$425,702.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs	\$2,000.00							\$2,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$24,000.00	\$24,000.00						\$48,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$375,702.00						\$375,702.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$26,000.00	\$399,702.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$425,702.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 503

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2903529 Keeler Avenue Reconstruction (Park Ave-Wisconsin Ave)
DEPARTMENT: Public Works/ Engineering
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Engineering
RESPONSIBLE PERSON: Mike Flesch



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

This project reconstructs Keeler Ave from Park Ave to Wisconsin Ave. The project includes new base and pavement, curb and gutter and driveway aprons. Decorative Street Lighting is not included. Design in 2018 with construction in 2019 allows for the evaluation and inclusion of underground utilities.

JUSTIFICATION:

The pavement is in poor condition and needs replacement.

IMPACT ON OPERATING BUDGET:

Will reduce the need for patching pot holes.
 The estimated issuance interest expense for these projects, which is budgeted in the debt service fund in 2018 is \$3,075 with a projected 10 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$36,000.00	\$288,576.00					\$324,576.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$36,000.00	\$288,576.00	\$0.00	\$0.00	\$0.00	\$0.00	\$324,576.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$10,000.00						\$10,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$26,000.00	\$22,000.00					\$48,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs			\$266,576.00					\$266,576.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$36,000.00	\$288,576.00	\$0.00	\$0.00	\$0.00	\$0.00	\$324,576.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 503

**CITY OF BELOIT
2018- 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2903530 Shopiere Road Resurfacing
DEPARTMENT: Public Works/Engineering
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).
 3. Create and sustain economic and residential growth.
 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:
 This project will resurface Shopiere Road between Prairie Avenue and Cranston Road. The project will mill 2 inches of the existing asphalt pavement and replace with new asphalt. Replacement of the old asphalt curb is not included. No changes to exiting sidewalk will be made, no sidewalk gaps will be filled. Decorative street lighting will not be installed and existing sidewalk will remain on east side of road only.

JUSTIFICATION: The existing pavement is in poor condition and needs resurfacing to extend the useful life of the street and minimize the number of potholes.

IMPACT ON OPERATING BUDGET: This project will save funding that would have been used to fill in potholes. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2018 is \$11,450 with a projected 20 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$458,000.00						\$458,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Town of Beloit								\$0.00
	Totals	\$0.00	\$458,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$458,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$50,000.00						\$50,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets		\$408,000.00						\$408,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$458,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$458,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 503

**CITY OF BELOIT
2019 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2910450 PARK FACILITIES & ENHANCEMENTS

DEPARTMENT: DPW - PARKS & LEISURE SERVICES

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM PRIORITY PROJECTS AS IDENTIFIED BY DIVISION STAFF & PARC

RESPONSIBLE PERSON: JODINE SAUNDERS

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. Create and sustain safe and healthy neighborhoods.
5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

- 2018 - BROOKS STREET PARK - Replace Playground + Landscaping with Trees = \$40,000
- 2018 - SUMMIT PARK - Soccer Field Renovations = \$55,000
- 2018 - TURTLE CREEK PARK - Re-purpose the existing Pool House = \$233,640
- 2019 - BIG HILL PARK - ski jump/ overlook historic marker/ memorial = \$20,000
- 2019 - BIG HILL PARK - general signage improvements = \$10,000
- 2019 - CHRISTILLA PARK - Install walkway from Christilla to inner park area = \$50,000
- 2019 - CHRISTILLA PARK - Install small picnic shelter = \$50,000
- 2019 - FIELD PARK - Upgrade lighting at park site = \$75,000
- 2019 - FIELD PARK - landscape & add historic signage at NW corner = \$20,000
- 2019 - FREEMAN PARK - Develop master plan = \$5,000
- 2019 - HARPERS PRAIRIE PARK - install environmental signage & park furnishings = \$10,000
- 2019 - HILLARD PARK - site furnishings (benches, picnic tables, signage, litter cans, bike racks) = \$10,000
- 2019 - HINCKLEY PARK - park master plan = \$5,000
- 2019 - HINCKLEY PARK - landscaping = \$10,000
- 2019 - HORACE WHITE PARK - construct Grand Alley & Memorial Plaza = \$250,000
- 2019 - HORACE WHITE PARK - sidewalk improvements with ADA accessible route throughout park = \$110,000
- 2019 - HORACE WHITE PARK - landscaping = \$20,000
- 2019 - KRUEGER PARK - reconfigure park entrance to the south = \$150,000
- 2019 - LEESON PARK - remodel/replace park shelter/ building & park master plan = \$100,000
- 2019 - REV US PRIDE PARK - replace playground = \$35,000
- 2019 RIVERSIDE PARK - replace light bulbs with new LED lighting = \$100,000
- 2019 RIVERWALK - repair concrete flatwork where needed = \$10,000
- 2019 - ROOSEVELT PARK - reconstruct stairs down into park = \$50,000
- 2019 - TELFER PARK - Develop & construct Park Plaza area with new outdoor walkways & ice arena north of pavilion = \$100,000
- 2019 - TURTLE CREEK PARK - install new picnic shelter = \$50,000
- 2019 - VERNON PARK - upgrade baseball fields & repurpose existing tennis courts = \$20,000
- 2020 - BIG HILL PARK - Woodland trail retaining wall = \$80,000
- 2020 - BROWN -HATCHETT PARK - replace playground equipment = \$30,000
- 2020 - BROWN -HATCHETT PARK -Landscaping (shade trees) = \$5,000
- 2020 - CHRISTILLA PARK - landscaping = \$10,000
- 2020 - HARPERS PRAIRIE - prairie restoration = \$10,000
- 2020 - HILLIARD PARK - renovate existing shelter = \$30,000
- 2020 - HINCKLEY PARK - add picnic shelter = \$50,000
- 2020 - HORACE WHITE PARK - general signage improvements = \$20,000
- 2020 - LEESON PARK - ball field backstop, plaza & lighting upgrades (2 fields) = \$200,000
- 2020 - REV US PRIDE PARK - riverbank improvements = \$50,000
- 2020 - RIVERSIDE PARK - upgrade & improve lower Moore concession area & rest rooms = \$50,000
- 2020 - SCHELLENGER PARK - remove existing limestone staircase = \$10,000
- 2020 SUMMIT PARK - Shelter renovations = \$25,000

2021 - BIG HILL PARK - Amphitheater renovation = \$10,000
2021 - HILLARD PARK - install new baseball backstop (NE corner) = \$10,000
2021 - HINCKLEY PARK - add walking/bike path = \$75,000
2021 - HORACE WHITE PARK - replace playground = \$75,000
2021 - HOPE PARK - construct new park entrance w/landscaping & park furnishings = \$10,000
2021 - KRUEGER PARK - erosion control (lower level) = \$60,000
2021 - LEE LANE PARK - develop park plan landscaping design & install walking path & site furnishings = \$70,000
2021 - LEESON PARK - replace road gates by bridges = \$20,000
2021 - MECHANICS GREEN PARK - add informational signage in Rhoades Arboretum = \$5,000
2021 - RIVERSIDE PARK - replace tree house in Turtle Island = \$75,000
2021 - TURTLE CREEK FLOODPLAIN - construct bridges to expand trail network = \$250,000
2021 - TURTLE CREEK PARK - install new playground = \$30,000
2021 - WOOTON PARK - picnic shelter/gazebo, tennis court with upgraded lighting = \$140,000
2022 - BIG HILL PARK - native prairie & shade tree installation = \$75,000
2022 - CHRISTILLA PARK - install perimeter walking path around park = \$60,000
2022 - FREEMAN PARK - install shelter = \$75,000
2022 - FREEMAN PARK - site furnishings (benches, picnic tables, signage, litter cans, bike racks) = \$10,000
2022 - FREEMAN PARK - install playground = \$40,000
2022 - HILLARD PARK - replace playground = \$40,000
2022 - HOPE PARK - replace perimeter fencing with ornamental fence + \$30,000
2022 - MECHANICS GREEN PARK - add central seating area in Rhoades Arboretum = \$20,000
2022 - TELFER PARK - replace playground = \$60,000
2022 - TOWNVIEW PARK - native prairie restoration = \$50,000
2023 - CHRISTILLA PARK - replace playground = \$40,000
2023 - HILLIARD PARK - install new baseball backstop (NE corner) = \$20,000
2023 - HINCKLEY PARK - add basketball court = \$25,000
2023 - HINCKLEY PARK - add skate spot = \$30,000
2023 - HINCKLEY PARK - upgrade & improve athletic fields: soccer & softball play = \$75,000
2023 - HORACE WHITE PARK - ramble walkway picnic area with rock outcroppings = \$40,000
2023 - HORACE WHITE PARK - garden area with relocated cannon = \$80,000
2023 - KRUEGER PARK - re-cap and renovate light house, add skate spot = \$45,000
2023 - LEESON PARK - repave roads, realign park entrance, construct walking bridge over creek, construct new picnic shelter, install new playground (upper area), install sandlot backstop = \$435,000
2023 - RIVERSIDE PARK - add new playground near Mid-lawn shelter = \$40,000
2023 - ROOSEVELT PARK - renovate ball field & sports lighting = \$125,000
2023 - SUMMIT PARK - replace perimeter fence with black vinyl fencing = \$50,000

JUSTIFICATION:

2018 - BROOKS STREET PARK - current playground equipment is 21 years old and scheduled for replacement.
2018 - SUMMIT PARK - turf area of the Soccer Field is in needed of replacement due to excessive amount of play.
2018 - TURTLE CREEK PARK - bath house has been closed for over 30+ years and is considered an eye-sore in park.

IMPACT ON

OPERATING BUDGET:

New Playground equipment should reduce maintenance and repairs over the next 2-3 years (minimally), otherwise, general maintenance of playgrounds will remain the same within the scope of the parks fund budget.

The estimated issuance interest expense for these projects which would be budgeted in the debt service fund is \$2,500 in 2018, and \$6,000 in 2019-2023.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	-\$1,000.00	-\$900.00	-\$800.00	-\$700.00	-\$600.00	-\$500.00	-\$4,500.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$240,000.00	\$100,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$1,540,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$240,000.00	\$100,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$1,540,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs	\$20,000.00							\$20,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$220,000.00	\$100,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$1,520,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$240,000.00	\$100,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$240,000.00	\$1,540,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

CITY OF БЕЛОIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2910575 RECREATION FACILITY ENHANCEMENTS

DEPARTMENT: DPW - PARKS & LEISURE SERVICES DIVISION

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM PRIORITY PROJECTS AS IDENTIFIED BY DIVISION STAFF & PARC

RESPONSIBLE PERSON: JODINE SAUNDERS



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

- 1. Create and sustain safe and healthy neighborhoods.
- 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

2018 - Krueger Pool - replace sealant in deep pool well & main pool well = \$25,000

2018 - Krueger Pool - provide 2nd means of access to swimming pool = \$30,000

2018 - Krueger Pool - Upgrade Electrical distribution = \$45,000

2018 - Krueger Pool - Verify & enhance exit and emergency lighting = \$5,000

2019 - BIG HILL CENTER - replace carpeting in upper level conference room = \$5,000

2019 - BIG HILL CENTER - remodel interior L-shape office space to banquet room with catering kitchen amenities = \$50,000

2019 - BIG HILL CENTER - expand exterior deck = \$10,000

2019 - KRUEGER POOL - replace perimeter fencing = \$100,000

2019 - KRUEGER POOL - renovate concession area = \$5,000

2019 - KRUEGER POOL - bath house improvements = \$20,000

2019 - EDWARDS CENTER - install new roll-away bleachers = \$60,000

2019 - EDWARDS CENTER - paint pavilion interior ceiling = \$25,000

2019 - LEISURE SERVICES OFFICE - replace roof using historic period shingles = \$10,000

2020 - EDWARDS CENTER - replace exterior fencing with black vinyl = \$10,000

2021 - KRUEGER POOL - add water slide to pool = \$50,000

2021 - EDWARDS CENTER - replace roof on lobby area = \$100,000

JUSTIFICATION:

2018 - Krueger Pool Sealant Replacement - identified as a Critical Issue within the GRAEF Pool Assessment Report (April, 2017)

2018 - Krueger Pool 2nd Access - identified as a Critical ADA Accommodations within the GRAEF Pool Assessment Report (April, 2017)

2018 - Krueger Pool Electrical Upgrades - identified as a Critical Issue within the GRAEF Pool Assessment Report (April, 2017)

2018 - Krueger Pool Emergency Lighting Upgrades - identified as a Critical Issue within the GRAEF Pool Assessment Report (April, 2017)

OPERATING BUDGET:

If these projects for infrastructure repairs are not addressed through the CIP, then they will still need to be addressed through the Operational Fund Budget of each facility. Ignoring these repairs may lead to further repair and maintenance issues and could possibly lead to more costly repairs. The estimated issuance interest expense for these projects which would be budgeted in the debt service fund is \$3,025 in 2018, \$7,125 in 2019, \$250 in 2020 and \$3,750 in 2021, with a projected 10 years to pay off the projects.

**OPERATING MAINTENANCE
BUDGET PROJECTIONS:**

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$125,000.00	\$121,000.00	\$285,000.00	\$10,000.00	\$150,000.00			\$691,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$125,000.00	\$121,000.00	\$285,000.00	\$10,000.00	\$150,000.00	\$0.00	\$0.00	\$691,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$10,000.00						\$10,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$6,000.00						\$6,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$125,000.00	\$105,000.00	\$285,000.00	\$10,000.00	\$150,000.00			\$675,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$125,000.00	\$121,000.00	\$285,000.00	\$10,000.00	\$150,000.00	\$0.00	\$0.00	\$691,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2970666 City Owned Building Repairs & Evaluations
DEPARTMENT: Public Works
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Engineering
RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S):

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

This project will evaluate and make recommendations for improvements to the publicly owned buildings that remain not inspected. The project also will make some of the improvements as recommended in the inspection reports.

JUSTIFICATION:

Delaying or ignoring facility exterior needs will result in acceleration in the decline of the public facilities and will require more costly repairs or even potentially facility replacements.

IMPACT ON OPERATING BUDGET:

The estimated issuance interest expense for these projects, which are budgeted in the debt service fund in 2018 - 2023 is \$3,125 , with a projected 10 years to pay off the projects.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$875,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$875,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs	\$25,000.00	\$17,300.00	\$17,300.00	\$17,300.00	\$17,300.00	\$17,300.00	\$17,300.00	\$128,800.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$7,400.00	\$15,100.00	\$15,100.00	\$15,100.00	\$15,100.00	\$15,100.00	\$15,100.00	\$98,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$92,600.00	\$92,600.00	\$92,600.00	\$92,600.00	\$92,600.00	\$92,600.00	\$92,600.00	\$648,200.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$125,000.00	\$875,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2913663 City Hall Security Improvements
DEPARTMENT: City Manager/City Hall
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: Lori S. Curtis Luther
 Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. Create and sustain safe and healthy neighborhoods.
2. Create and sustain a "high performing organization" which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.

DESCRIPTION: Updating Second and Third Floor Security office flow by removing public access to the entire floor and limiting the access to just the east end of each floor. Project to include demolition, construction, mechanicals, electrical and waste removal. The First floor will also have a new conference room added to accommodate Closed Council meetings and public meetings for occupants of the other floors.

JUSTIFICATION: Current office configuration allows for unobstructed accesses to the entire floors. Current security standards are not met. This project brings these floors to current security standards
 First floor=\$130,000; 2nd floor =\$160,000; 3rd floor = \$130,000.

IMPACT ON OPERATING BUDGET: The estimated issuance interest expense for this project, which is budgeted in the debt service fund in is \$4,000 in 2018 and \$3,975 in 2019-2020 with a projected 10 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$200,000.00	\$160,000.00	\$159,000.00	\$159,000.00				\$678,000.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$200,000.00	\$160,000.00	\$159,000.00	\$159,000.00	\$0.00	\$0.00	\$0.00	\$678,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs	\$35,000.00	\$11,050.00	\$11,050.00	\$11,050.00				\$68,150.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$10,000.00		\$12,500.00	\$12,500.00				\$35,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$155,000.00	\$148,950.00	\$135,450.00	\$135,450.00				\$574,850.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$200,000.00	\$160,000.00	\$159,000.00	\$159,000.00	\$0.00	\$0.00	\$0.00	\$678,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2913531 City Hall Window Replacement

DEPARTMENT: Public Works/Facilities

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project replaces the plate glass windows on the south side of City Hall. It includes new windows, removal and reinstallation of the sheet metal siding so that the windows may be properly installed and made weather proof. The flashing around the windows will also be replaced.

JUSTIFICATION: The windows leak and upgrading the glass to current standards will help reduce heat loadings in the summer.

IMPACT ON OPERATING BUDGET: Should reduce maintenance costs to repair plaster near the windows. Could possibly see some marginal cooling savings. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2018 is \$4,225 with a projected 10 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	-\$250.00	-\$250.00	-\$250.00	-\$250.00	-\$250.00	-\$250.00	-\$1,500.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$181,000.00						\$181,000.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$181,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$181,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$10,000.00						\$10,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$10,000.00						\$10,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$161,000.00						\$161,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$181,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$181,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399

SUB-PROGRAM: 510

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2913532 Grinnell Roof Replacement

DEPARTMENT: Public Works/Facilities

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project replaces the major roofs at Grinnell Hall.

JUSTIFICATION: The major roofs are past the end of their useful lives and has been experiencing leaking which then requires interior repairs. There are two small roofs remaining that are in good shape and do not need replacing at this time.

IMPACT ON OPERATING BUDGET: Should reduce maintenance costs to repair leaks and damage caused by leaks.

The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2018 is \$3,525 with a projected 10 years to pay off the project.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	-\$500.00	-\$500.00	-\$500.00	-\$500.00	-\$500.00	-\$500.00	-\$3,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$141,000.00						\$141,000.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$141,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$141,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$10,000.00						\$10,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$10,000.00						\$10,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$121,000.00						\$121,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$141,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$141,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399

SUB-PROGRAM: 510

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2913533 CIP Request for Public Library Space Redesign for Operational Efficiencies
DEPARTMENT: Beloit Public Library
RESPONSIBLE PERSON: Nick Dimassis

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. Create and sustain safe and healthy neighborhoods, especially "engage residents, businesses, and community organizations"
2. Create and sustain a "high performing organization", especially "high quality public service"
6. Create and sustain a positive image, enhance communications, and engage the community, especially "integrate community communication, outreach and engagement strategies throughout the organization."

DESCRIPTION: Remove the three service desks (aka, "forts") and redesign smaller service points (using material from those desks) that engage the staff with public sooner and in a more friendly way.
 Meets core organizational values: "outstanding public service" and "teamwork to creatively solve problems".

JUSTIFICATION: To break down departmental silos, better engage our customers and community, and reduce operational costs, the library needs to make physical alterations to its public service spaces, especially the public service desks (circulation, reference, and youth services).

IMPACT ON OPERATING BUDGET: Decrease payroll costs in order to balance budget, due to increased costs. FTE has remained the same since 2007 and operational budget has not been increased since 2014. This project would not decrease the library's appropriation from the city but prevent the library from reducing services.
 The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2018 is \$1,225 with a projected 10 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$49,000.00						\$49,000.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$49,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$49,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$4,000.00						\$4,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$45,000.00						\$45,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$49,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$49,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2913534 Rotary Center Roof Replacement

DEPARTMENT: Public Works/Facilities

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project replaces the roof and installs a roof ventilation system that will help extend the life of the newly installed roof. It also includes replacing the fascia cladding and repairs the dormers and sidewalls.

JUSTIFICATION: The shingles are showing signs of distress in granule loss, crazing and cracking and loose fasteners. Many areas have the shingles sliding down the slope of the roof. Inadequate roof ventilation is causing overheating and fastener failure due to increased moisture buildup due to lack of ventilation.

IMPACT ON OPERATING BUDGET: The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2018 is \$4,275 with a projected 10 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$171,000.00						\$171,000.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$171,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$171,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$11,000.00						\$11,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$10,000.00						\$10,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$150,000.00						\$150,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$171,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$171,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399

SUB-PROGRAM: 510

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2913535 Network Core Replacement
DEPARTMENT: IT Department
RESPONSIBLE PERSON: IT Department

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

2. Create and sustain a "high performing organization" which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.

DESCRIPTION: This project replaces the outdated City infrastructure core switch and core router components. The current configuration is over 12 years old and 1 internal switch has already failed and been replaced in the 4500 series stack. All of the external entities communicate to the City's servers via the core switch and core router.

JUSTIFICATION: All City-wide services, supported by City Hall, communicate through the core router and switch bank. The centralized hardware is the heart of the City's communications and will down the entire City should a failure occur. There is no redundancy in the current configuration and if the core router or the core switch fail there is no ability to bring services back on line in a timely manner.

IMPACT ON OPERATING BUDGET: No impact, ongoing computer software maintenance support fee but that cost would be minimal and can be offset by cutting other support fees for similar equipment that would be removed and recycled.
 The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2018 is \$2,125, with a projected 10 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$85,000.00						\$85,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$85,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$85,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$85,000.00						\$85,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$85,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$85,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 511

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2913536 Phone System Replacement
DEPARTMENT: IT Department
RESPONSIBLE PERSON: IT Department

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

2. Create and sustain a "high performing organization" which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.

DESCRIPTION: This project replaces the outdated City phone system allocating \$45K to new servers and hardware components, \$95K to update voice gateways, and \$40K for individual desktop phone replacements.

JUSTIFICATION: The existing phone system has been in place since 2005 and has undergone a single server upgrade, along with subsequent patches. The voice gateways have an expected life of 12 years and vendor support with security patches is limited. We are unable to upgrade to newer, less expensive phones because of the system's age. We cannot take advantage of increased network speeds as the existing phones are limited to 100 mb ports.

IMPACT ON OPERATING BUDGET: Minimal ongoing hardware maintenance support fee but costs would be offset by cutting other support fees for similar equipment that would be removed and recycled.
 The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2018 is \$4,500, with a projected 10 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$180,000.00						\$180,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$180,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$180,000.00						\$180,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$180,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 511

**CITY OF БЕЛОIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2911537 Turn Out Gear Replacement
DEPARTMENT: Fire
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Fire Chief Bradley Liggett
RESPONSIBLE PERSON: Lieutenant Robert Everson - Acting Lieutenant Mike Rosario - Acting Lieutenant Chad Eneix

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S):

1. Create and sustain safe and healthy neighborhoods.

DESCRIPTION: Based on the Beloit Fire Department turn out gear aging report attached replace the firefighting protective ensemble with National Fire Protection Association compliant gear. The cost of each set is \$3,690.

JUSTIFICATION: We currently are in need of 50 sets of turn out gear. 73 sets by the end of 2018. The cancer prevention best practice is to have two sets of gear in order to facilitate our cancer prevention program through proper gear washing care, inspection and repair in compliance with national best practices.

IMPACT ON OPERATING BUDGET: This will lessen the burden on the operating budget to catch up on the replacement schedule. The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2018 & 2019 is \$1,385, with a projected 10 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$7,200.00	\$7,200.00	\$7,200.00	\$0.00	\$0.00	\$0.00	\$21,600.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$55,350.00	\$55,350.00	\$47,970.00				\$158,670.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$55,350.00	\$55,350.00	\$47,970.00				\$158,670.00
4501	Other								\$0.00
	Totals		\$110,700.00	\$110,700.00	\$95,940.00	\$0.00	\$0.00	\$0.00	\$317,340.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$110,700.00	\$110,700.00	\$95,940.00				\$317,340.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$110,700.00	\$110,700.00	\$95,940.00	\$0.00	\$0.00	\$0.00	\$317,340.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 511

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2911538 Replace Fleet's overhead hose reels
DEPARTMENT: Public Works-Fleet
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Fleet Work Group
RESPONSIBLE PERSON: Dan Lutz/Jodine Saunders

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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PROJECT STATUS:

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

2. Create and sustain a "high performing organization"

DESCRIPTION:

Replace the Fleet overhead hose reels, hoses and dispensers with similar items from Grayco Equipment.
 The system includes 14 reels, hoses and dispensers.

JUSTIFICATION:

The system will be 20 years old, well beyond their safe and useful life and in need of replacement. Repair parts are getting more difficult to acquire.

IMPACT ON OPERATING BUDGET:

Replacing can help reduce the risk of accidents and workers compensation claims.
 The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$500 in 2018 with a projected 10 years to pay off the equipment.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$20,000.00						\$20,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$20,000.00						\$20,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 511

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2911539 Replacement of CO & NO2 sensors in 4 buildings
DEPARTMENT: Fire and Water Resources
RESPONSIBLE PERSON: Scott Schneider

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S):

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

The existing sensors in all 3 fire stations and the Utilities & Engineering building are no longer supported, and beyond their extended life. This project will replace the existing sensors with a new sensor that is scheduled for support for at least 9 years.

JUSTIFICATION:

State statues require toxic gas sensors in enclosed parking garages is the exhaust fans are not running continuously. The cost to heat the city garages with continuous exhaust is cost prohibitive. The remaining units are no longer supported, and replacement parts are no longer available for purchase. A sensor failure in the operations building required a similar replacement project in 2017.

IMPACT ON OPERATING BUDGET:

This will be a one time cost through the lifecycle of the sensor units.
 The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2018 is \$14,475 with a projected 10 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$57,900.00						\$57,900.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$57,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$57,900.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$3,900.00						\$3,900.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$54,000.00						\$54,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$57,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$57,900.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 511

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2963030 Engine 697 Replacement
DEPARTMENT: Fire
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Bradley Liggett
RESPONSIBLE PERSON: Bradley Liggett



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. Create and sustain safe and healthy neighborhoods.

DESCRIPTION:

Replacement of Engines 693 and 696. Engine city #693 was purchased in 1997 and scheduled for replacement in 2012 according to the vehicle replacement program. Engine city #696 & 697 were purchased in 1999 and are scheduled for replacement in 2016 according to the vehicle replacement program. Engine #693 is currently 18 years old and the cost of maintenance has increased significantly. Engine #696 & 697 are 16 years old and the cost of maintenance has also increased significantly.

JUSTIFICATION:

This causes the out-of-service time for these pieces of apparatus to increase as well. The safety and efficiency has become unreliable. National Fire Protection Association 1901 requires front line fire engines to be no more than 15 years old. Two engines were delivered and were in service in 2016. This will be the final replacement for this project in 2018. This will bring all of our pumping apparatus into compliance with safety standards.

IMPACT ON OPERATING BUDGET:

Replacing these engines will reduce these costs and increase safety, efficiency, and above all reliability. The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2018 & 2019 is \$5,750 , with a projected 10 years to pay off the equipment.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$422,577.00	\$230,000.00	\$230,000.00					\$882,577.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund	\$402,577.00							\$402,577.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$825,154.00	\$230,000.00	\$230,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,285,154.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software	\$20,000.00							\$20,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000	\$805,154.00	\$230,000.00	\$230,000.00					\$1,265,154.00
	Totals	\$825,154.00	\$230,000.00	\$230,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,285,154.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 512

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2919643 Fiber Optic and Radio Expansion
DEPARTMENT: IT Department
RESPONSIBLE PERSON: IT Department

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

2. Create and sustain a "high performing organization" which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.

DESCRIPTION: This project starts to build a City owned fiber optic network to replace older T1 connectivity and provide more reliable and faster connections with greater redundancy. Fiber optic communication offers faster phone connectivity to allow video conferencing for training sessions as well as provide better coordination for all departments if emergency situations arise. It will also allow the City to offer expanded data services at much faster speeds.

JUSTIFICATION: The City's current network relies on slow 1.5mb T1 lines and multiple AiroNet radio communications that are becoming obsolete. Current radio systems are over 7 years old, no longer supported, and finding repair parts is difficult. By installing fiber optic and using radio as a secondary redundant option, our current speeds would be increased from 20 mbps to 10240 mbps. This would allow other departments to share resources quickly.

IMPACT ON OPERATING BUDGET:

No impact, ongoing computer software maintenance support fee, but that number would be minimal and can be offset by some cutting other support fees. The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2018-2019 is \$5,400, with a projected 10 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$100,000.00	\$217,500.00	\$217,500.00					\$535,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$100,000.00	\$217,500.00	\$217,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$535,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software	\$100,000.00	\$217,500.00	\$217,500.00					\$535,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$100,000.00	\$217,500.00	\$217,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$535,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 513

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2911540 City Hall Battery Backup UPS
DEPARTMENT: Information Systems
RESPONSIBLE PERSON: IT Department

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S): 2. Create and sustain a "high performing organization" which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.

DESCRIPTION: This project replaces the outdated City computer room UPS (Uninterruptable Power Supply) battery backup system that keeps the network backhaul and critical servers from shutting down or becoming damaged through power fluctuations, brown outs, or complete blackouts.

JUSTIFICATION: All City-wide services, supported by City Hall, are powered through the UPS in the NOC (Network Operations Center) and rely on the UPS to supply a clean source of power to the critical systems. The existing unit is over 15 years old and has had modules replaced to accept additional loads as the network has expanded. The unit's batteries are nearing end of life and a recent failure damaged a switch bank causing \$1800 in damages and downtime.

IMPACT ON OPERATING BUDGET: No impact.
 The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2018 is \$375, with a projected 10 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$15,000.00						\$15,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$15,000.00						\$15,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 513

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2913541 Storeroom Pallet Stacker
DEPARTMENT: Public Works-Fleet
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Fleet Work Group
RESPONSIBLE PERSON: Dan Lutz & Jodine Saunders



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S):

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

Purchase an electric pallet stacker for the storeroom.

JUSTIFICATION:

Due to space restrictions and narrow aisles in the storeroom, stacking pallets on the racks with our forklift is not safe or efficient. A pallet stacker has a smaller foot print and will allow us to navigate the aisles, placing or removing pallets safely and efficiently.

IMPACT ON OPERATING BUDGET:

Vehicle is electric so very little maintenance required, first 3 years under warranty.
 The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$400 in 2018 with a projected 10 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$16,280.00						\$16,280.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$16,280.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,280.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000		\$16,280.00						\$16,280.00
	Totals	\$0.00	\$16,280.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,280.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 513

CITY OF БЕЛОIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2902644 Solid Waste Vehicle Storage & Transfer Facility
DEPARTMENT: Public Works/Operations
RESPONSIBLE PERSON: Jodine Saunders

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. Create and sustain safe and healthy neighborhoods.
 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: In 2017 the City Solid Waste group hired AECOM to do a study on estimated cost and feasibility of the transfer station and equipment housing. Solid waste will move forward in 2017 with design for: a scale, construction of new dock, demo of old dock and a building to house the (3) current tractor trailers. In 2018 these items would be constructed.

JUSTIFICATION: Scale: the solid waste group leaves 2351 Springbrook 3 times a day to transport trash to the landfill with out knowing if we are over weight. We received a warning in 2017 for being over weight from the Wisconsin State Patrol. We need to know that we are not overweight prior to leaving the facility. New Dock to load Trash and Recycling: The current dock is deteriorating and will become unsafe. We do not have a back up dock. Building for (3) Tractor and (3) Trailer: Currently in the cold weather we house the tractor/trailers in a variety of place, one in the cold storage, another in the wash bay and the last in the garage isle way. If we have any event outside of normal working hours everything has to get moved to get truck out of the garage. We also have problems with dead batteries and it is hard on any computer equipment on board.

IMPACT ON OPERATING BUDGET: The amount will be used from the Solid Waste equipment reserve. This will add debt service payment to the solid waste and recycling budgets and decrease overall vehicle reserve amounts. Debt service payments entered below.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$67,443.00	\$69,466.29	\$71,550.28	\$73,696.79	\$75,907.69	\$78,184.92	\$436,248.97

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund	\$200,000.00	\$894,580.00						\$1,094,580.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
Totals		\$200,000.00	\$894,580.00	\$0.00	\$0.00	\$0.00		\$0.00	\$1,094,580.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs	\$188,000.00							\$188,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$12,000.00	\$24,000.00						\$36,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$870,580.00						\$870,580.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
Totals		\$200,000.00	\$894,580.00	\$0.00	\$0.00	\$0.00		\$0.00	\$1,094,580.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 513

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2909542 Software

DEPARTMENT: City Manager / Finance and Administrative Services

RESPONSIBLE PERSON: City Manager / Finance and Administrative Services

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

2. Create and sustain a "high performing organization" which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.

DESCRIPTION: To purchase a new time management software system.
To purchase a new Assessment software system.

JUSTIFICATION: In order to manage payroll in a more efficient and effective manner, a time record management system is necessary. This will cut down on the number of errors related to the manual calculations of many unique payroll issues. The assessment software is necessary in order to provide a total reevaluation of all City of Beloit properties. The current software is cumbersome, not user friendly, and not reliable.

IMPACT ON OPERATING BUDGET: The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2018 is \$12,500, with a projected 10 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$500,000.00						\$500,000.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$500,000.00						\$500,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499

SUB-PROGRAM: 513

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2967520: Property Acquisition/ Code Enforcement-Demolition / Rehabilitation
DEPARTMENT: Community Development
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Julie Christensen
RESPONSIBLE PERSON: Julie Christensen

	One Time Project or Item		Multi-Year Project or Item	X	Yearly Project or Item
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PROJECT STATUS:
CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. Create and sustain safe and healthy neighborhoods.

DESCRIPTION:

Purchase tax foreclosure properties for defensive purposes to ensure that these houses do not negatively impact our neighborhoods.
 Fund the demolition of condemned properties which are not demolished by the owner in the required 30 days.
 Provide the local match for HOME-funded purchase-rehab projects.

JUSTIFICATION:

The Housing Incentive Policy, which was adopted by the City Council, identifies as an activity the purchase of foreclosed properties from Rock County. Also, during the year, properties often become available for sale which are detrimental to our neighborhoods. It is in the best interest of the City to make these defensive purchases. It is also important to reduce the number of unsafe structures in the City of Beloit. The proposed activities to be funded help stabilize our neighborhoods.

IMPACT ON OPERATING BUDGET:

Acquisition and probable demolition of the houses will aid in blight reduction and reduce the number of negative neighborhood issues which normally arise where there are blighted or vacant structures. This will also help bring up the average value of the remaining housing stock in these areas. The drawback is that the assessment will decrease after the demolition. Using the funds to meet the local match requirement helps increase the value of the property, thus increasing the City's tax base. The estimated issuance interest expense for this project is \$7,500 in 2018-2023, with a projected 20 years to pay off each project.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$220,000.00	\$220,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$1,940,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$220,000.00	\$220,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$1,940,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs	\$45,000.00	\$45,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$465,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$35,000.00
5510	Land Acq/Relocate	\$170,000.00	\$170,000.00	\$220,000.00	\$220,000.00	\$220,000.00	\$220,000.00	\$220,000.00	\$1,440,000.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$220,000.00	\$220,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$1,940,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299
SUB-PROGRAM: 508

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2210631 CEMETERY REPAIRS & IMPROVEMENTS
DEPARTMENT: DPW - PARKS & LEISURE SERVICES DIVISION
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: PRIORITY PROJECTS AS IDENTIFIED BY DIVISION STAFF & PARC
RESPONSIBLE PERSON: MARK EDWARDS

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S):
 4. Create and sustain a high quality of life. Provide clean, safe, and attractive parks and related facilities.
 5. Create and sustain high quality infrastructure and connectivity. Maintain city facilities and plan for future needs.

DESCRIPTION:
 2018 - EASTLAWN CEMETERY - New Signage with Lights along Milwaukee Road = \$20,000
 2022 - EASTLAWN CEMETERY - Mausoleum = \$100,000

JUSTIFICATION:
 2018 - EASTLAWN CEMETERY - roadway infrastructure is deteriorating and in need of replacement paving near entrance area.
 2018 - EASTLAWN CEMETERY - new signage will provide more exposure for the cemetery & help in marketing services.

IMPACT ON OPERATING BUDGET:
 Projects provide overdue, long-term maintenance that has become cost prohibited to address within the Operations Structure Maintenance fund.
 The estimated issuance interest expense for these projects which would be budgeted in the debt service fund is \$500 in 2018 and \$2,500 in 2022 with a projected 10 years to pay off the projects.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt	\$10,000.00	\$20,000.00				\$100,000.00		\$130,000.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$10,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$130,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$10,000.00	\$20,000.00				\$100,000.00		\$130,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$10,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$130,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2210543 Cemetery Office Roof Replacement

DEPARTMENT: Public Works/Facilities

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S). 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project will remove all existing roofing and replace with new insulation and rubber roofing membrane.

JUSTIFICATION: The existing EPDM(extremely durable synthetic rubber roofing) is at the end of its service life and is having more frequent leaks.

IMPACT ON OPERATING BUDGET: There will be less costs on fixing leaks.
 The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2018 is \$1,000 with a projected 10 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	-\$500.00	-\$500.00	-\$500.00	-\$500.00	-\$500.00	-\$2,500.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt		\$40,000.00						\$40,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$2,500.00						\$2,500.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$2,500.00						\$2,500.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$35,000.00						\$35,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399

SUB-PROGRAM: 510

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2304199 Sanitary Sewer Repair & Maintenance
DEPARTMENT: Public Works - Water Resources Division
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).
 1. Create and sustain safe and healthy neighborhoods.
 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: Repair of sanitary sewer collection system, including cured-in-place-pipe (CIPP) lining of mains, grouting, manhole repair/reconstruction, etc. Extend through 2023. There remains around 100 miles of non-PVC sewer main to reline, so this rate of relining would project completion within 50 years.

JUSTIFICATION: Aged pipes and manholes in danger of collapse, causing sewer blockages, street damage, etc. Same facilities are source of excessive inflow and infiltration (I&I) which causes wasted lift station pumping energy and wastewater treatment costs.

IMPACT ON OPERATING BUDGET: The long-term upgrades could help reduce the operating budget impact by (urgent/emergency maintenance). The projects will be funded from the Wastewater fund operating budget and will impact that budget annually.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$134,000.00	\$138,000.00	\$141,000.00	\$145,000.00	\$149,000.00	\$154,000.00	\$861,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$302,183.00	\$534,000.00	\$495,000.00	\$511,000.00	\$526,000.00	\$542,000.00	\$558,000.00	\$3,468,183.00
4501	Other								\$0.00
	Totals	\$302,183.00	\$534,000.00	\$495,000.00	\$511,000.00	\$526,000.00	\$542,000.00	\$558,000.00	\$3,468,183.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$12,000.00	\$14,000.00	\$16,000.00	\$18,000.00	\$20,000.00	\$22,000.00	\$24,000.00	\$126,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer	\$290,183.00	\$520,000.00	\$479,000.00	\$493,000.00	\$506,000.00	\$520,000.00	\$534,000.00	\$3,342,183.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$302,183.00	\$534,000.00	\$495,000.00	\$511,000.00	\$526,000.00	\$542,000.00	\$558,000.00	\$3,468,183.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 504

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2311544 WPCF Portable Emergency Generator

DEPARTMENT: Public Works

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
Harry Mathos - Water Resources

RESPONSIBLE PERSON: Harry Mathos

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S). 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: Purchase 200 kW portable emergency generator to enhance current fleet. This should include adequate sizing for larger water wells and wastewater pumpstation and include all necessary ancillary connections.

JUSTIFICATION: The Water Resources Division has nineteen water wells and pumpstations that in the event of a catastrophic disaster, would require portable power for operation. The current fleet has inadequate capabilities at this time.

IMPACT ON OPERATING BUDGET: The estimated issuance interest expense for this equipment, which is budgeted in the Wastewater fund is \$34,375 with a projected 20 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$100.00	\$150.00	\$200.00	\$300.00	\$500.00	\$1,250.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$275,000.00						\$275,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$0.00	\$275,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$275,000.00
			Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$275,000.00						\$275,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$275,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$275,000.00
			Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 504

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2310545 Clarifier Repair and Upgrades
DEPARTMENT: Public Works
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Harry Mathos - Water Resources
RESPONSIBLE PERSON: Harry Mathos

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

Repair and upgrade one primary clarifier and three secondary clarifiers.

JUSTIFICATION:

Each clarifier and its appurtenances are over 25 years old and are reaching the end of their service life. The clarifiers are an integral part of the wastewater treatment facility and are critical to maintaining permit compliance.

IMPACT ON OPERATING BUDGET:

Minor annual maintenance costs.
 The projects will be funded from the wastewater fund operating budget.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$100.00	\$150.00	\$200.00	\$300.00	\$500.00	\$1,250.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$150,000.00	\$155,000.00	\$159,000.00	\$164,000.00			\$628,000.00
4501	Other								\$0.00
	Totals	\$0.00	\$150,000.00	\$155,000.00	\$159,000.00	\$164,000.00	\$0.00	\$0.00	\$628,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00			\$32,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$142,000.00	\$147,000.00	\$151,000.00	\$156,000.00			\$596,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$150,000.00	\$155,000.00	\$159,000.00	\$164,000.00	\$0.00	\$0.00	\$628,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 504

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2305649 Lift Station Pumping Equipment Upgrades
DEPARTMENT: Public Works - Water Resources Division
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Harry Mathos
RESPONSIBLE PERSON: Harry Mathos

One Time Project or Item
 Multi-Year Project or Item
 Yearly Project or Item

PROJECT STATUS:

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S): 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: Riverside Liftstation (LS) wet well rehab and hydrogen sulfide control equipment, Northwest LS wet well wet well rehab and pump replacement, Shirland Avenue LS pump replacement and Turtle Creek LS wet well rehab. Including on-site generators for emergency power.

JUSTIFICATION: These wastewater pumping stations were typically designed for peak flow conditions. Variable speed drive motor controllers improve lower speed and output efficiencies some, but even more energy savings can be obtained by downsizing select pumps.

IMPACT ON OPERATING BUDGET: Should see energy savings on the order of 10 percent of the project cost.
 The estimated issuance interest expense for this project, which is budgeted in the Wastewater fund is \$109,750 with a projected 20 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	-\$2,500.00	-\$3,000.00	-\$3,500.00	-\$4,000.00	-\$4,500.00	-\$5,000.00	-\$22,500.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget	\$99,000.00	\$878,000.00						\$977,000.00
4501	Other								\$0.00
Totals		\$99,000.00	\$878,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$977,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$9,900.00	\$79,000.00						\$88,900.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$89,100.00	\$799,000.00						\$888,100.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
Totals		\$99,000.00	\$878,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$977,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 504

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2310546 WPCF Anaerobic Digester Mixing

DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Harry Mathos

RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS:

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

Install current technology mixing system to replace aging gas mixing system and equipment.

JUSTIFICATION:

The current system is 25 year old technology that is expensive to maintain and inefficient. Installing updated equipment will enhance mixing and allow for future sustainable projects such as community digestion or co-generation of energy.

IMPACT ON

OPERATING BUDGET:

Minor preventive maintenance cost over the life of equipment.
The estimated issuance interest expense for this project, which is budgeted in the Wastewater fund is \$284,500 with a projected 20 years to pay off the project.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	\$0.00	\$0.00	\$1,000.00	\$1,300.00	\$1,600.00	\$2,000.00	\$5,900.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$2,276,000.00						\$2,276,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$2,276,000.00		\$0.00	\$0.00	\$0.00	\$0.00	\$2,276,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$242,000.00						\$242,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$200,000.00						\$200,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$1,834,000.00						\$1,834,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$2,276,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,276,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 504

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2303547 WPCF Roadway Resurfacing

DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Harry Mathos

RESPONSIBLE PERSON: Harry Mathos

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S): 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: Resurface roadways at wastewater treatment facility.

JUSTIFICATION: Facilities roadways were scheduled for resurfacing in 2015 but funding was re-allocated for the 202 Shirland Avenue restoration project.

IMPACT ON OPERATING BUDGET: Regular resurfacing should prevent larger capital outlay due to neglect.
The estimated issuance interest expense for this project, which is budgeted in the Wastewater fund is \$28,875 with a projected 20 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$231,000.00						\$231,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$0.00	\$231,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$21,000.00						\$21,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$210,000.00						\$210,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$231,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$231,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 504

**CITY OF БЕЛОIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2309548 WPCF Storage Building Addition
DEPARTMENT: Public Works
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Harry Mathos - Water Resources
RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S): 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: Construct a 40 foot by 60 foot addition to the cold storage building at the wastewater treatment facility.

JUSTIFICATION: Current storage space is inadequate for current and future needs. Of particular concern is sensitive equipment such as emergency generators, spare pumps and motor/programmable logic control centers.

IMPACT ON OPERATING BUDGET: Sheltered equipment has an improved shelf life and less prone to failures.
 The 2018 project will be funded from the wastewater fund operating budget.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$120,000.00						\$120,000.00
4501	Other								\$0.00
	Totals		\$0.00	\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$10,000.00						\$10,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$110,000.00						\$110,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 504

**CITY OF БЕЛОIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2304549 Sanitary Sewer Relocation for I39/90

DEPARTMENT: Public Works/ Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Engineering

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S). 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project relocates the sanitary sewer on the east and west side of I 39/90 north of I 43.

JUSTIFICATION: The configuration of the new widened interstate place the existing manholes I the traveled way and must be relocated outside of the new right of way. Department of Transportation will pay as compensable relocation costs.

IMPACT ON OPERATING BUDGET: No impact on operating budget. Project will be funded through Department of Transportation.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds		\$610,100.00						\$610,100.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$0.00	\$610,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$610,100.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$71,100.00						\$71,100.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$10,000.00						\$10,000.00
5510	Land Acq/Relocate		\$40,000.00						\$40,000.00
5511	Construction Costs		\$489,000.00						\$489,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$610,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$610,100.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 504

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2605472 Well Pumping Equipment
DEPARTMENT: Public Works - Water Resources Division
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Harry Mathos/Mike Tinder
RESPONSIBLE PERSON: Harry Mathos

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

Replace water well and booster station pumping equipment, including pumps, motors, switchgear, control equipment, etc.

JUSTIFICATION:

Water station pumping equipment requires periodic replacement as it reaches its service life. There are currently twelve pumping stations; Nominally two stations per year should be upgraded to ensure system reliability, code compliance, etc.

IMPACT ON OPERATING BUDGET:

Other than funding from operating budget, projects would tend to keep operating budget stable, with improved efficiencies offsetting energy cost increases.

In 2018 the estimated issuance interest expense for this project, which is budgeted in the Water Utility fund is \$13,500 with a projected 20 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$1,500.00	\$1,600.00	\$1,700.00	\$1,800.00	\$1,900.00	\$2,000.00	\$10,500.00

REVENUE DATA:

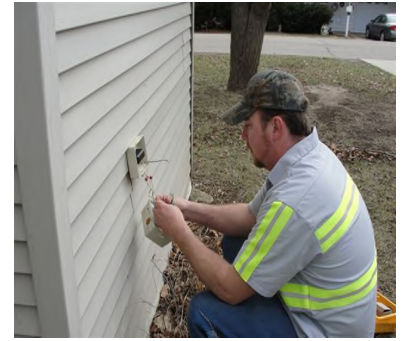
Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$108,000.00						\$108,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$36,225.00		\$111,000.00	\$114,000.00	\$117,000.00	\$120,000.00	\$123,000.00	\$621,225.00
4501	Other								\$0.00
	Totals	\$36,225.00	\$108,000.00	\$111,000.00	\$114,000.00	\$117,000.00	\$120,000.00	\$123,000.00	\$729,225.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
314	Wells and Springs								\$0.00
321	Structures & Improvements								\$0.00
325	Electric Pumping Equipment	\$36,225.00	\$108,000.00	\$111,000.00	\$114,000.00	\$117,000.00	\$120,000.00	\$123,000.00	\$729,225.00
332	Treatment								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$36,225.00	\$108,000.00	\$111,000.00	\$114,000.00	\$117,000.00	\$120,000.00	\$123,000.00	\$729,225.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 505

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2605634 Water Meter FlexNet Transmitters
DEPARTMENT: Public Works - Water Resources Division
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
 Harry Mathos/Mike Tinder
RESPONSIBLE PERSON: Harry Mathos

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

Annually purchase 2000 Sensus FlexNet water meter transmitters through 2018.

JUSTIFICATION:

In 2011 the Sensus water meter reading system was upgraded to incorporate the current FlexNet technology. Accelerated replacement schedule to 100% FlexNet system will minimize data loss and enhance recovery, if necessary.

IMPACT ON OPERATING BUDGET:

In 2018 the estimated issuance interest expense for this equipment, which is budgeted in the Water Utility fund is \$187,500 with a projected 20 years to pay off the equipment.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$150.00	\$200.00	\$250.00	\$300.00	\$350.00	\$400.00	\$1,650.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$1,500,000.00						\$1,500,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$36,225.00							\$36,225.00
4501	Other								\$0.00
Totals		\$36,225.00	\$1,500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,536,225.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

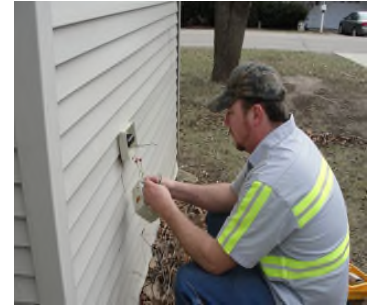
EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility	\$36,225.00	\$1,500,000.00						\$1,536,225.00
5531	Vehicle - over \$1,000								\$0.00
Totals		\$36,225.00	\$1,500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,536,225.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 505

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2605587 Water Meter Replacement
DEPARTMENT: Public Works - Water Resources Division
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Harry Mathos/Mike Tinder
RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S): 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: Replace all current water meters that exceed newly enacted lead limit levels.
 We have approximately 12,000 meters in the system that do not meet the new 2014 No Lead standard.
 We anticipate purchasing/replacing 1000 meters per year. • Each 5/8" meter costs \$115 for a total of \$115,000 per year.
 Note this only includes 5/8" residential meters. There are another 749 larger meters within the system some with a significantly higher cost.
 Additional extra personnel will be hired to finish the program.

JUSTIFICATION: On January 4, 2011 the Reduction of Lead in Drinking Water Act was signed in to law. This rule prohibits public utilities from installing plumbing fixtures (meters) that do not meet the new standard. Also, it prohibits any current meters not in compliance to be re-installed if removed.

IMPACT ON OPERATING BUDGET: In 2018 the estimated issuance interest expense for this project, which is budgeted in the Water Utility fund is \$99,750 with a projected 20 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$798,000.00						\$798,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$36,225.00							\$36,225.00
4501	Other								\$0.00
	Totals	\$36,225.00	\$798,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$834,225.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility	\$36,225.00	\$798,000.00						\$834,225.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$36,225.00	\$798,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$834,225.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 505

**CITY OF БЕЛОIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: Sub-Six Inch Water Main Replacement

DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Harry Mathos

RESPONSIBLE PERSON: Harry Mathos

PROJECT STATUS:

<input type="checkbox"/>	One Time Project or Item	<input checked="" type="checkbox"/>	Multi-Year Project or Item	<input type="checkbox"/>	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S): 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: Beloit has an estimated 15,632 feet of 4-inch size main that should be replaced to 6-inch or greater. Most is scattered within the south-central side of the City where mains are generally older than 75 years.

JUSTIFICATION: Some of the undersized water mains serve fire hydrants. WI NR 811.70(5) requires that the minimum diameter of a water main serving fire hydrants to be 6 inches. The WI DNR is requiring the utility to have a plan in place to replace the mains.

IMPACT ON OPERATING BUDGET: Pending rate study should provide guidance to minimize impact to operating budget. This amount will also be reduced if we only replace mains serving fire hydrants.
In 2018 the estimated issuance interest expense for this project, which is budgeted in the Water Utility fund is \$52,250 with a projected 20 years to pay off the project.
The projects will be funded from the water utility fund operating budget in 2019-2023.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$418,000.00						\$418,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget			\$418,000.00	\$418,000.00	\$418,000.00	\$418,000.00	\$418,000.00	\$2,090,000.00
4501	Other								\$0.00
	Totals	\$0.00	\$418,000.00	\$418,000.00	\$418,000.00	\$418,000.00	\$418,000.00	\$418,000.00	\$2,508,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$38,000.00	\$38,000.00	\$38,000.00	\$38,000.00	\$38,000.00	\$38,000.00	\$228,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility		\$380,000.00	\$380,000.00	\$380,000.00	\$380,000.00	\$380,000.00	\$380,000.00	\$2,280,000.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$418,000.00	\$418,000.00	\$418,000.00	\$418,000.00	\$418,000.00	\$418,000.00	\$2,508,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 505

**CITY OF БЕЛОIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2605650 Shore Drive Water Main and Road Reconstruction

DEPARTMENT: Public Works - Water Resources Division & Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Harry Mathos and Mike Flesch

RESPONSIBLE PERSON: Harry Mathos and Mike Flesch

	X	Multi-Year Project or Item		Yearly Project or Item
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PROJECT STATUS:

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

Install 3750 feet of 12-inch water main along Shore Drive and Dawson. The roads will be reconstructed due to the water main work.

JUSTIFICATION:

Water main replacement/extension is required to supply sufficient water for future Burton Booster Station.

IMPACT ON OPERATING BUDGET:

In 2018 the estimated issuance interest expense for this project, which is budgeted in the Water Utility fund is \$102,500 with a projected 20 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$6,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$820,000.00						\$820,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget	\$58,000.00							\$58,000.00
4501	Other TOB	\$22,000.00							\$22,000.00
Totals		\$80,000.00	\$820,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$900,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$80,000.00							\$80,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$87,850.00						\$87,850.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets		\$344,100.00						\$344,100.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility		\$388,050.00						\$388,050.00
5531	Vehicle - over \$1,000								\$0.00
Totals		\$80,000.00	\$820,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$900,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 505

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2605551 Ute Water Main Improvements

DEPARTMENT: Public Works

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Harry Mathos - Water Resources

RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

#1. Create and sustain safe and healthy neighborhoods.

#5. Create and sustain high quality infrastructure and connectivity.

DESCRIPTION: Remove approximately 2,000 linear feet of existing water main and replace with new 10-inch diameter water main.

JUSTIFICATION: The existing pipe network in the NW corner of the Ute Pressure Zone is primarily composed of 6-inch mains constructed in the 1960s. The size and condition of these mains significantly limit fire flow due to high head loss.

IMPACT ON OPERATING BUDGET: Significant initial outlay then minimal costs thereafter.

In 2018 the estimated issuance interest expense for this project, which is budgeted in the Water Utility fund is \$65,000 with a projected 20 years to pay off the project.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond		\$520,000.00						\$520,000.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$520,000.00						\$520,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$40,000.00						\$40,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$480,000.00						\$480,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$520,000.00						\$520,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 505

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2605552 Water Lead Service Replacement Program
DEPARTMENT: Public Works
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Harry Mathos - Water Resources
RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S):
 #1. Create and sustain safe and healthy neighborhoods.
 #5. Create and sustain high quality infrastructure and connectivity.

DESCRIPTION: Create funding source to offer low interest and no interest loans and grants to low income families.

JUSTIFICATION: Language contained in WI Assembly Bill 78 and WI Senate Bill 48 states "that it is not unjust, unreasonable, insufficient, unfairly discriminatory, or preferential or otherwise unreasonable or unlawful for a water public utility to provide financial assistance . . ." The utility has a moral responsibility to assure safe drinking water is available for all citizens equally.

IMPACT ON OPERATING BUDGET: Significant impact on an annual basis.
 The projects will be funded through special assessments.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4900	GO Debt - Sanitary Sewer								\$0.00
4900	GO Debt - Storm Sewer								\$0.00
4900	GO Debt - Water Utility								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spl Assessments		\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$600,000.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$600,000.00
			Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$600,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$600,000.00
			Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 505

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P2710553 Krueger Storm Pond Liner Repair
DEPARTMENT: Public Works - Water Resources Division
RESPONSIBLE PERSON: Harry Mathos

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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PROJECT STATUS:

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

Remove and replace part of the clay liner on two of the ponds at Krueger-Haskell Golf Course.

JUSTIFICATION:

The two ponds have had issues with leaking water since they were built. The leaks are most likely due to winter construction and bedrock. Replacing the liner during warm weather should allow for much better compaction and sealing of the clay liner.

IMPACT ON OPERATING BUDGET:

Replacing the liner will have a small budget savings due to ongoing attempts to seal the existing liner. Annual savings approximately \$400. This project would be funded from the storm water utility operating budget.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	-\$400.00	-\$400.00	-\$400.00	-\$400.00	-\$400.00	-\$400.00	-\$2,400.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$75,000.00						\$75,000.00
4501	Other								\$0.00
	Totals	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$7,500.00						\$7,500.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$67,500.00						\$67,500.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 506

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P2710554 Storm Sewer Improvements

DEPARTMENT: Public Works/Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Mike Flesch/Bill Frisbee

RESPONSIBLE PERSON: Mike Flesch/Bill Frisbee

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project is for improving the storm water system and making repairs to the existing system.

JUSTIFICATION: Required by the DNR - Department of Natural Resources Storm Water Discharge Permit.

IMPACT ON OPERATING BUDGET:

Minor system expansion and improvements that will not impact operations.
These projects would be funded from the Storm Water Utility fund operating budget.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$54,697.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$304,697.00
4501	Other								\$0.00
	Totals		\$0.00	\$54,697.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$304,697.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System		\$54,697.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$304,697.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$54,697.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$304,697.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 506

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P5009555 Gateway Detention Basin "A" Grading

DEPARTMENT: Public Works

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Engineering Division

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S): 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: The detention basin along Gateway Boulevard and across from Kettle Way will be graded and trees removed to allow for proper drainage.

JUSTIFICATION: This detention basin does not drain properly and has not been maintained due to the wet conditions.

IMPACT ON OPERATING BUDGET: Negligible impact to the operating budget.
Will directly impact operating budget by using TIF fund balance to finance projects.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
			4900	GO Debt					
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance		\$225,000.00						\$225,000.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$225,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$225,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
			5240	Professional Svcs		\$5,000.00			
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$20,000.00						\$20,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$200,000.00						\$200,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$225,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$225,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299

SUB-PROGRAM: 605

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**



PROJECT TITLE: P5009556 South Gateway Boulevard Water Main Extension
DEPARTMENT: Public Works - Water Resources Division
RESPONSIBLE PERSON: Harry Mathos

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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PROJECT STATUS:

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION:

Install 3000 feet of water main along Gateway Boulevard from Kettle Way south to state line. Includes pressure reducing valve (PRV) station and connections for potential wholesale metering station for the South Beloit water system.

JUSTIFICATION:

Water main extension and PRV station are required to complete backbone water main system in southern part of Gateway industrial park. PRV station required for transition back down from elevated Gateway zone to main pressure zone. This main loop provides for support of the South Beloit water system east of I-90.

IMPACT ON OPERATING BUDGET:

The Water Utility operating budget would have minor heating and maintenance costs of PRV station; \$1000 annually. Will directly impact operating budget by using TIF fund balance to finance projects.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
	\$1,000.00	\$1,030.00	\$1,060.00	\$1,090.00	\$1,120.00	\$1,160.00	\$6,460.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance		\$602,500.00						\$602,500.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$602,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$602,500.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$25,000.00						\$25,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$52,500.00						\$52,500.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$525,000.00						\$525,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$602,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$602,500.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299
SUB-PROGRAM: 605

**CITY OF BELOIT
2018 - 2023 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST**

PROJECT TITLE: P5009557 Gateway Sewer and Water Extension Townhall to Hart

DEPARTMENT: Public Works

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Engineering Division

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S): 5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.

DESCRIPTION: This project will install sanitary sewer and drinking water from Townhall Rd to Hart Road.

JUSTIFICATION: The TIF is expiring in the fall of 2018 and this public infrastructure is beneficial for future economic development in this area. Having sewer and water installed will promote development of this corridor.

IMPACT ON OPERATING BUDGET: Negligible impact to the operating budget.
Will directly impact operating budget by using TIF fund balance to finance projects.

	2018	2019	2020	2021	2022	2023	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance		\$1,207,000.00						\$1,207,000.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$1,207,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,207,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2018	2019	2020	2021	2022	2023	GRAND TOTAL
5240	Professional Svcs		\$15,000.00						\$15,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$132,000.00						\$132,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$1,060,000.00						\$1,060,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$1,207,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,207,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299

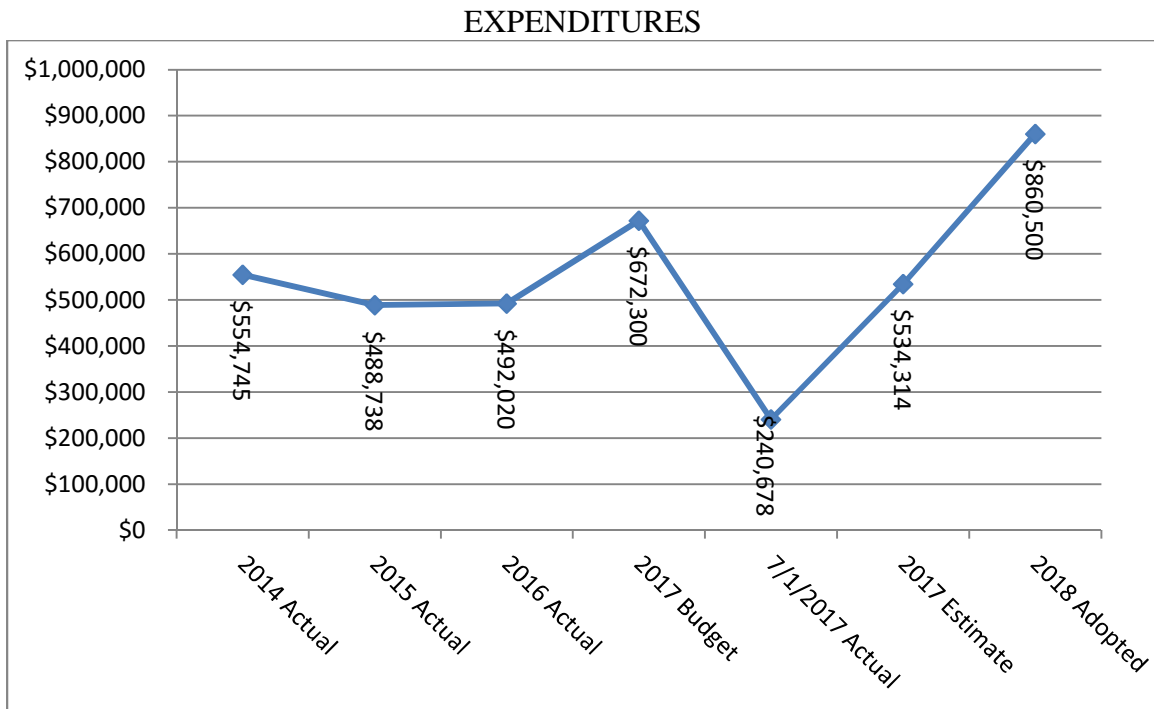
SUB-PROGRAM: 605

DEPARTMENT – PUBLIC WORKS

Capital Improvement Fund

CIP Engineering Division Description:

The CIP Design – Engineering was established to allocate time and expenses of the engineering staff to the capital projects that they design or administer. The Fund recovers its costs through charges to the various Capital Improvement Projects that time and expenses were allocated.



ACCOUNTS FOR:	29707192 CIP ENGINEERING								AMOUNT	PCT
	2014	2015	2016	2017	2017 7/1/2017 YTD	2017 ESTIMATE	2018 ADOPTED	CHANGE		
CAPITAL IMPROVEMENTS PROGRAM	ACTUALS	ACTUALS	ACTUALS	BUDGET						
DEPARTMENTAL EARNINGS										
29707192 4505 OPERATING INCOME	(\$485,840)	(\$508,000)	(\$527,216)	(\$672,300)	\$0	(\$534,314)	(\$860,500)	(\$188,200)	27.99%	
TOTAL REVENUES	(\$485,840)	(\$508,000)	(\$527,216)	(\$672,300)	\$0	(\$534,314)	(\$860,500)	(\$188,200)	27.99%	
PERSONNEL SERVICES										
29707192 5110 REGULAR PERSONNEL	\$317,435	\$271,299	\$263,434	\$270,251	\$134,592	\$266,331	\$336,855	\$66,604	24.65%	
29707192 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$4,080	\$0	\$0	\$8,811	\$4,731	115.96%	
29707192 5130 EXTRA PERSONNEL	\$10,302	\$1,420	\$0	\$15,300	\$3,168	\$12,000	\$15,600	\$300	1.96%	
29707192 5150 OVERTIME	\$3,399	\$173	\$2,805	\$7,000	\$302	\$7,000	\$7,000	\$0	0.00%	
29707192 5191 WISCONSIN RETIREMENT FUND	\$22,390	\$18,465	\$17,574	\$18,109	\$9,173	\$18,109	\$21,938	\$3,829	21.14%	
29707192 5192 WORKER'S COMPENSATION	\$11,272	\$9,144	\$16,016	\$11,719	\$5,860	\$11,719	\$17,344	\$5,625	48.00%	
29707192 519301 SOCIAL SECURITY	\$20,174	\$16,717	\$16,316	\$16,302	\$8,454	\$16,302	\$20,279	\$3,977	24.40%	
29707192 519302 MEDICARE	\$4,718	\$3,910	\$3,816	\$3,813	\$1,977	\$3,813	\$4,742	\$929	24.36%	
29707192 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$82,147	\$82,265	\$61,818	\$59,312	\$31,574	\$59,312	\$77,412	\$18,100	30.52%	
29707192 5195 LIFE INSURANCE	\$742	\$731	\$455	\$482	\$250	\$482	\$733	\$251	52.07%	
29707192 5196 UNEMPLOYMENT COMPENSATION	\$0	\$0	\$4,081	\$0	\$0	\$0	\$0	\$0	0.00%	
CONTRACTUAL SERVICE										
29707192 5211 VEHICLE EQUIP OPER. & MAINT.	\$8,743	\$5,630	\$5,480	\$5,795	\$2,075	\$5,795	\$5,383	(\$412)	-7.11%	
29707192 5214 OTHER EQUIPMENT MAINTENANCE	\$0	\$1,250	\$0	\$700	\$455	\$700	\$700	\$0	0.00%	
29707192 5215 COMPUTER/OFFICE EQUIP MAIN.	\$3,288	\$3,449	\$7,419	\$41,501	\$3,673	\$41,501	\$52,240	\$10,739	25.88%	
29707192 5223 SCHOOLS, SEMINARS, & CONFERENCES	\$338	\$1,851	\$1,483	\$10,000	\$1,941	\$9,000	\$10,500	\$500	5.00%	
29707192 5232 DUPLICATING & DRAFTING	\$413	\$988	\$1,283	\$2,200	\$512	\$2,200	\$2,200	\$0	0.00%	
29707192 5240 CONT PROFESSIONAL	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000	100.00%	
29707192 5244 OTHER FEES	\$157	\$0	\$170	\$0	\$128	\$128	\$0	\$0	0.00%	
29707192 5257 COMPUTER SERVICES	\$4,930	\$7,445	\$26,576	\$11,600	\$1,554	\$11,600	\$9,500	(\$2,100)	-18.10%	
29707192 5274 RADIO & COMMUNICATION SERVICES	\$0	\$0	\$0	\$250	\$0	\$0	\$0	(\$250)	-100.00%	
29707192 5285 INSURANCE - FLEET	\$383	\$318	\$345	\$406	\$203	\$406	\$328	(\$78)	-19.21%	
29707192 5286 INSURANCE-COMPREHENSIVE LIAB	\$3,642	\$2,728	\$2,471	\$2,578	\$1,289	\$2,578	\$3,213	\$635	24.63%	
29707192 5289 INSURANCE - OTHER	\$359	\$218	\$308	\$338	\$169	\$338	\$387	\$49	14.50%	
MATERIALS & SUPPLIES										
29707192 5332 OFFICE/COMP EQUIP & SUPPLIES	\$274	\$0	\$1,699	\$3,000	\$2,429	\$3,000	\$0	(\$3,000)	-100.00%	
29707192 5347 UNIFORMS	\$639	\$59	\$472	\$2,960	\$400	\$1,000	\$2,960	\$0	0.00%	
FIXED EXPENSES										
29707192 5411 RENT/NON-CAPITAL LEASE-BUILDNG	\$59,000	\$58,100	\$58,000	\$61,000	\$30,500	\$61,000	\$59,000	(\$2,000)	-3.28%	
29707192 5412 EQUIP-COMPUTER OVER \$1,000	\$0	\$2,578	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
DEPRECI/ 5899 RESERVE/CONTINGENCY	\$0	\$0	\$0	\$123,604	\$0	\$0	\$158,375	\$34,771	28.13%	
29707192 5730 VEHICLE RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000	0.00%	
29707192 573001 COMPUTER RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%	
TOTAL EXPENDITURES	\$554,745	\$488,738	\$492,020	\$672,300	\$240,678	\$534,314	\$860,500	\$188,200	27.99%	
NET TOTAL	\$68,905	(\$19,262)	(\$35,196)	\$0	\$240,678	\$0	\$0	\$0	0.00%	

BUDGET MODIFICATIONS: Items were moved from the Information Technology budget to the CIP Engineering computer/office equipment maintenance budget. In order to fully fund the future replacement of equipment, a vehicle reserve was added to the budget.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: CIP Engineering

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
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WORKLOAD:								
	1. Implement CIP Program.	# of CIP projects	5	15	17	21	20	32
EFFICIENCY & EFFECTIVENESS:	To develop recommendations for and administer the Capital Improvement Program.	Completion of CIP projects within budget.	5	95%	100%	98%	87%	95%
		Evaluate contractor performance.	5	100%	100%	100%	100%	100%

CITY COUNCIL GOALS:

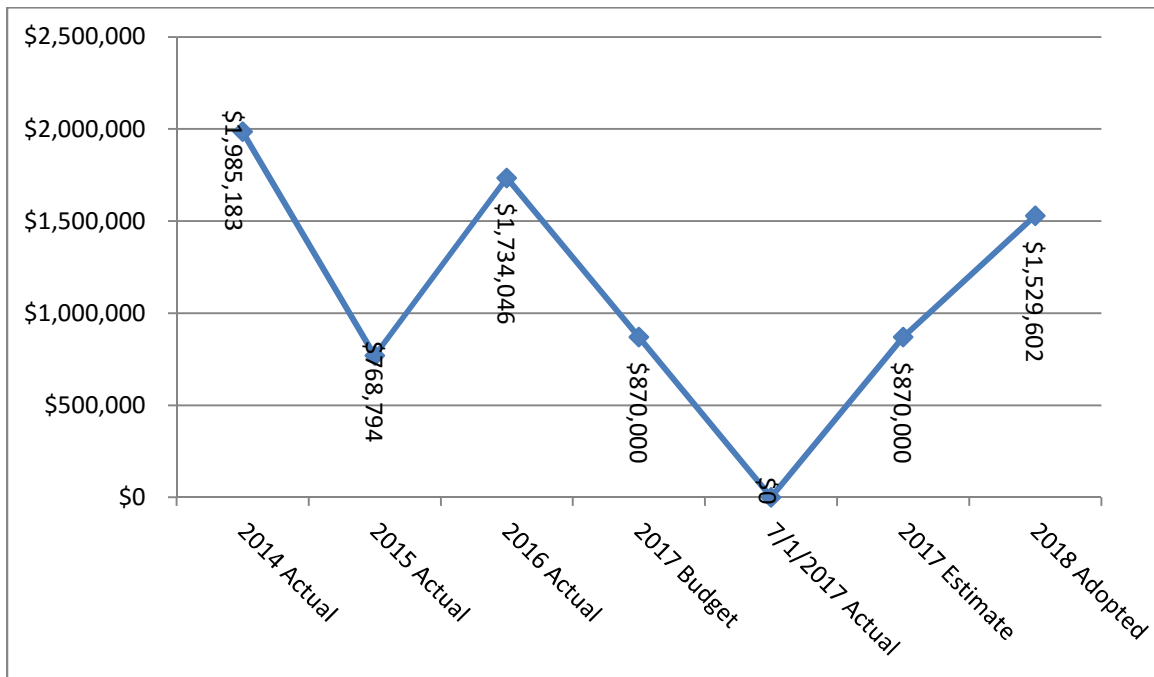
1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

CAPITAL IMPROVEMENT FUND

Equipment Replacement Fund Description:

The Equipment Replacement Fund is used to accumulate funds to assist with the purchase of motorized equipment by various City departments, based on the usage of the equipment during its useful life. Fees are charged to the departments based on the type of equipment, its estimated replacement cost, and useful life.

EXPENDITURES



33 EQUIPMENT REPLACEMENT FUND

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 7/1/2017 YTD	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CASH & PROPERTY									
33 4413 INTEREST INCOME	(\$68,947)	(\$80,563)	(\$71,255)	(\$65,460)	(\$33,527)	(\$65,460)	(\$105,000)	(\$39,540)	60.40%
33 441302 GAIN (LOSS) ON MARKET VALUES	(\$220,513)	(\$59,370)	\$7,015	\$0	\$5,131	\$5,131	\$0	\$0	0.00%
33 4416 RECOVERIES CITY-OWNED PRP	(\$136,245)	\$0	(\$18,579)	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS									
33 4505 OPERATING INCOME	(\$767,192)	(\$859,000)	(\$821,296)	(\$795,431)	(\$397,716)	(\$795,431)	(\$1,424,602)	(\$629,171)	79.10%
OTHER FINANCING SOURCE									
33 4999 FUNDBALAPP	\$0	\$0	(\$37,584)	(\$9,109)	\$0	\$0	\$0	\$9,109	-100.00%
TOTAL REVENUES	(\$1,192,897)	(\$998,933)	(\$941,699)	(\$870,000)	(\$426,111)	(\$855,760)	(\$1,529,602)	(\$659,602)	75.82%
CAPITAL OUTLAY									
33 5531 EQUIP OVER 1,000	\$1,985,183	\$768,794	\$1,734,046	\$870,000	\$0	\$870,000	\$706,766	(\$163,234)	-18.76%
5899 SURPLUS	\$0	\$0	\$0	\$0	\$0	\$0	\$822,836	\$822,836	100.00%
TOTAL EXPENDITURES	\$1,985,183	\$768,794	\$1,734,046	\$870,000	\$0	\$870,000	\$1,529,602	\$659,602	75.82%
NET TOTAL	\$792,286	(\$230,139)	\$792,347	\$0	(\$426,111)	\$14,240	\$0	\$0	0.00%

Budget Modifications: \$200,000 in vehicle reserve has been added to the Ambulance budget to fully fund the replacement of an ambulance out of the equipment replacement fund in 2018.

EQUIPMENT REPLACEMENT RESERVE FUND
PROJECTED FOR YEAR ENDING 12/31/2018 2018

Equipment Number	Year Acquired	Expected Replacement Year	Estimated Useful Life	Estimated Remaining Life	Manufacturer	Model	Description	Department	Dept Account #	Original Cost (Gross of Trade-in)	End of Life Estimated Replacement Cost
Police											
3345	2013	2016	3	-2	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	26,191.00
3346	2013	2016	3	-2	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	26,191.00
3347	2013	2016	3	-2	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	26,191.00
3348	2013	2016	3	-2	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	28,805.00
3349	2013	2016	3	-2	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	26,191.00
Total Police										119,305.00	133,569.00
Ambulance											
6210	2011	2016	5	-1	FORD	FORD E 450	AMBULANCE	AMBULANCE	24666400	102,552.58	200,000.00
Total Ambulance										102,552.58	200,000.00
Fleet											
2036	2008	2018	10	1	CHEVY	Silverado 4WD	4WD Pickup	MAINTENANCE	11707269	20,048.00	35,000.00
Total Fleet										20,048.00	35,000.00
Engineering											
2009	2005	2014	9	-4	CHEVY	TRAILBLAZER	4X4	ENGINEER	29707192	22,419.00	30,000.00
Total Engineering										22,419.00	30,000.00
Solid Waste											
2059	2010	2015	5	-3	Autocar	ACX	REARLOADER	SOLID WASTE	85707274	164,701.70	225,000.00
Total Solid Waste										164,701.70	225,000.00
Golf Course											
8032	2011	2018	7	0	JACOBSEN	Eclipse 322 Hybrid	GREENS MOWER	GOLF	21707386	34,113.00	38,197.00
Total Golf Course										34,113.00	38,197.00
Water Utility											
2045	2008	2018	10	0	Chevy	Silverado 2500	4WD Pick-Up	WATER	26707675	29,325.50	45,000.00
Total Water Utility										29,325.50	45,000.00
Total City Funds Available Less Interest Income										492,464.78	706,766.00

Police	33622315	133,569.00
Ambulance	33666400	200,000.00
Fleet	33707269	35,000.00
CIP Engineering	33707192	30,000.00
Solid Waste	33707274	225,000.00
Golf Course	33707386	38,197.00
Water Utility	33707675	45,000.00

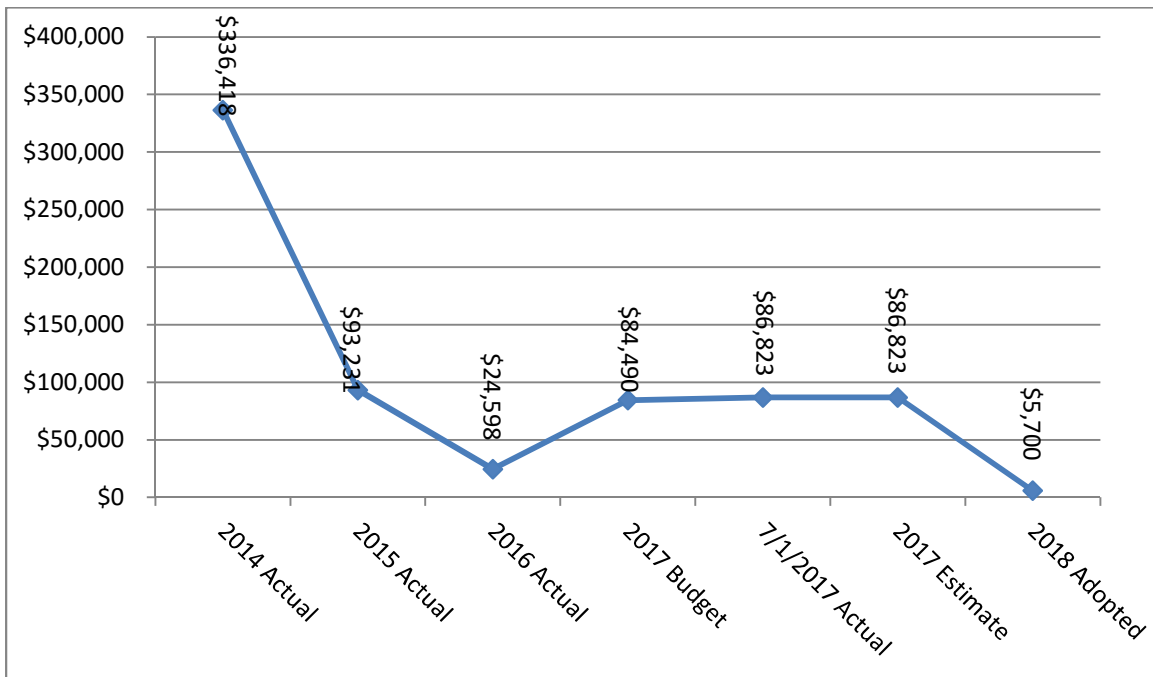
706,766.00

CAPITAL IMPROVEMENT FUND

Computer Replacement Fund Description:

The Computer Replacement Fund is used to accumulate funds to assist with the purchase of equipment by various City departments, based on the usage of the equipment during its useful life. Fees are charged to the departments based on the type of equipment, its estimated replacement cost, and useful life.

EXPENDITURES



32 COMPUTER REPLACEMENT

ACCOUNTS FOR:	2014	2015	2016	2017	7/1/2017 2017 YTD	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
COMPUTER REPLACEMENT									
CASH & PROPERTY									
32 4313 INTEREST INCOME	(\$11,692)	(\$3,876)	(\$4,130)	(\$5,700)	(\$826)	(\$5,700)	(\$5,700)	\$0	0.00%
DEPARTMENTAL EARNINGS									
32 4505 OPERATING INCOME	(\$39,501)	(\$39,315)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
32 4533 COMPUTER RECYCLING	\$0	(\$289)	(\$344)	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER FINANCING SOURCE									
32 4900 BOND PROCEEDS	(\$111,216)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
32 4999 FUND BALANCE APPLIED	\$0	\$0	\$0	(\$78,790)	\$0	\$0	\$0	\$78,790	100.00%
TOTAL REVENUES	(\$162,409)	(\$43,480)	(\$4,475)	(\$84,490)	(\$826)	(\$5,700)	(\$5,700)	\$78,790	-93.25%
CAPITAL OUTLAY									
32530000 5534 EQUIP-COMPUTER OVER \$1,000	\$336,418	\$93,231	\$24,598	\$84,490	\$86,823	\$86,823	\$5,700	\$0	0.00%
32 5899	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$336,418	\$93,231	\$24,598	\$84,490	\$86,823	\$86,823	\$5,700	(\$78,790)	-93.25%
NET TOTAL	\$174,009	\$49,751	\$20,123	\$0	\$85,997	\$81,123	\$0	\$0	0.00%

Budget Modifications: No significant changes for 2018.

DEBT SERVICE FUND

The Debt Service Fund accounts for the payment of principal and interest on general obligation bonds and notes that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has sold bond issues that have financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

2018 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
TAXES	(\$4,787,927)	(\$4,800,000)	(\$4,769,154)	(\$4,850,000)	(\$3,816,757)	(\$4,850,000)	(\$4,850,000)	\$0	0.00%
INTERGOVT AIDS/GRANT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY INC.	(\$178,306)	(\$685)	(\$351)	\$0	(\$101,559)	(\$101,559)	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS	(\$107,026)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER FINANCING SRCE	(\$6,956,469)	(\$1,335,516)	(\$1,277,890)	(\$1,835,085)	(\$1,080,000)	(\$1,835,085)	(\$1,086,175)	\$748,910	-40.81%
TOTAL	(\$12,029,728)	(\$6,136,201)	(\$6,047,395)	(\$6,685,085)	(\$4,998,316)	(\$6,786,644)	(\$5,936,175)	\$748,910	-11.20%
EXPENDITURES:									
DEBT SERVICE	\$12,164,757	\$6,272,785	\$6,288,558	\$6,685,085	\$7,442,181	\$7,442,181	\$5,936,175	(\$748,910)	-11.20%
TOTAL	\$12,164,757	\$6,272,785	\$6,288,558	\$6,685,085	\$7,442,181	\$7,442,181	\$5,936,175	(\$748,910)	-11.20%

DEBT SERVICE FUND

2018 Operating Budget

The Debt Service Fund accounts for the payment of principal and interest on general obligation bonds that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has sold bond issues that have financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

The City debt service obligation also included general obligation debt issued for the benefit of the City's Tax Increment Financing Districts #8, #10, #11, #12, #13 and #14. The Water Utility, Wastewater Utility and Storm Water Utility issue other debt through revenue bonds. Bonds for the payment of which the full faith and credit of the issuing government are pledged.

As of December 31, 2017, the City's outstanding debt is estimated to total \$49,383,793. The amount represents 61% of the City's legal debt limit of \$80,355,990.

	<u>2017 Adopted</u>	<u>2018 Adopted</u>	<u>Change</u>	<u>% Change</u>
Debt Service Levy	\$4,850,000.00	\$4,850,000.00	\$0.00	0.00%

Estimated Fund Balance January 1, 2018

2018 Revenues

Tax Levy	\$4,850,000
Library Donations	\$0
Operating Transfer in TIF #5	\$0
Operating Transfer in TIF #6	\$110,115
Operating Transfer in TIF #8	\$212,636
Operating Transfer in TIF #9	\$20,700
Operating Transfer in TIF #10	\$190,138
Operating Transfer in TIF #11	\$0
Operating Transfer in TIF #12	\$64,182
Operating Transfer in TIF #13	\$96,363
Fund Balance Applied	<u>\$392,041</u>
TOTAL REVENUES	<u>\$5,936,175</u>

2018 Expenditures

Principal Corporate Purpose Bonds	\$4,643,339
Interest Corporate Purpose Bonds	\$1,292,836
TOTAL EXPENDITURES	<u>\$5,936,175</u>

Estimated Fund Balance December 31, 2018 **(\$392,041)**

Long-Term Obligations

Long-term obligations activity for the year ended December 31, 2016 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Amounts due within one year
Governmental Activities					
Bonds and Notes Payable:					
General Obligation Debt					
General	\$46,827,654	\$4,960,000	\$4,989,116	\$46,798,538	\$5,323,352
Premium on debt	\$568,900	\$0	\$38,254	\$530,646	\$0
Sub-totals	<u>\$47,396,554</u>	<u>\$4,960,000</u>	<u>\$5,027,370</u>	<u>\$47,329,184</u>	<u>\$5,323,352</u>
Other Liabilities:					
Compensated Absences					
Sick Leave	\$1,304,234	\$334,122	\$180,034	\$1,458,322	\$199,108
Vacation	\$1,573,586	\$1,541,835	\$1,573,586	\$1,541,835	\$1,541,835
Other post-employment benefit liability	\$36,097,833	\$3,440,412	\$0	\$39,538,245	\$0
Other Debt					
Town of Turtle Capital Leases	\$50,000	\$0	\$10,000	\$40,000	\$10,000
Payable to component unit	\$13,991,490	\$0	\$2,518,302	\$11,473,188	\$2,625,000
Other capital leases	\$346,426	\$0	\$43,605	\$302,821	\$45,433
Net Pension liability (asset)	(\$4,388,651)	\$7,294,753	\$0	\$2,906,102	\$0
Total other liabilities	<u>\$48,974,918</u>	<u>\$12,611,122</u>	<u>\$4,325,527</u>	<u>\$57,260,513</u>	<u>\$4,421,376</u>
Total Governmental Activities Long -Term Liabilities	<u>\$96,371,472</u>	<u>\$17,571,122</u>	<u>\$9,352,897</u>	<u>\$104,589,697</u>	<u>\$9,744,728</u>
Business - Type Activities					
Bonds and Notes Payable:					
General Obligation Debt					
Revenue Bonds	\$4,224,935	\$0	\$509,070	\$3,715,865	\$437,258
CWFL revenue bond	\$24,515,000	\$12,555,000	\$14,755,000	\$22,315,000	\$1,365,000
Sub-total	<u>\$2,844,366</u>	<u>\$0</u>	<u>\$147,919</u>	<u>\$2,696,447</u>	<u>\$151,469</u>
Add/(Subtract) Deferred Amounts For:					
(Discounts)	\$0	\$0	\$0	\$0	\$0
Premiums	\$124,094	\$952,049	\$74,173	\$1,001,970	\$0
Sub-total	<u>\$31,708,395</u>	<u>\$13,507,049</u>	<u>\$15,486,162</u>	<u>\$29,729,282</u>	<u>\$1,953,727</u>
Other Liabilities:					
Compensated Absences					
Other post employment benefit liability	\$539,204	\$366,458	\$309,633	\$596,029	\$346,908
Net Pension liability (asset)	\$179,033	\$0	\$0	\$179,033	\$0
Sub-total	<u>(\$772,281)</u>	<u>\$1,276,447</u>	<u>\$0</u>	<u>\$504,166</u>	<u>\$0</u>
Total Business-type Activities Long-Term Liabilities	<u>\$31,654,351</u>	<u>\$15,149,954</u>	<u>\$15,795,795</u>	<u>\$31,008,510</u>	<u>\$2,300,635</u>

GOVERNMENTAL ACTIVITIES GENERAL OBLIGATION DEBT

All general obligation notes and bonds payable are backed by the full faith and credit of the City. Notes and bonds in the governmental funds will be retired by future property tax levies or tax increments accumulated by the debt service fund. Business-type activities debt is payable by revenues from user fees of those funds or, if the revenues are not sufficient, by future tax levies. In accordance with Wisconsin Statutes, total general obligation indebtedness of the City may not exceed five percent of the equalized value of taxable property within the City's jurisdiction. The debt limit as of December 31, 2017, is estimated at \$80,355,990. Total general obligation debt outstanding \$49,383,793.

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-17
General obligation corporate purpose bonds Series 2009	5/28/2009	5/01/209	1.10% - 4.65%	\$7,057,000	\$1,342,000
2011 State Trust Fund Loan	8/1/2011	5/1/2021	3.75%	\$1,500,000	\$657,799
General obligation refunding bonds Series 2011A	10/12/2011	4/1/2025	2.45%	\$9,701,732	\$5,329,842
General obligation refunding bonds Series 2011B	12/8/2011	3/1/2025	1.00% - 4.10%	\$4,280,000	\$2,230,000
General obligation refunding bonds Series 2012A	6/4/2012	3/1/2032	2.00% - 3.25%	\$7,130,000	\$5,495,000
General obligation refunding bonds Series 2013A	2/13/2013	5/1/2027	2.00% - 3.00%	\$6,729,000	\$3,364,000
General obligation refunding bonds Series 2013C	2/13/2013	5/1/2027	0.55% - 2.50%	\$885,000	\$475,000
General obligation refunding bonds Series 2013D	6/13/2013	4/1/2033	2.00% - 3.375%	\$7,485,000	\$5,605,000
2013 State Trust Fund Loan	8/1/2013	3/15/2023	2.75%	\$547,500	\$417,467
General obligation promissory notes Series 2014A	5/15/2014	5/1/2024	2.00% - 2.40%	\$850,000	\$655,000
General obligation corporate purpose bonds series 2014B	5/15/2014	5/1/2034	2.00% - 3.50%	\$7,777,275	\$6,825,597
General obligation promissory notes Series 2015B	3/19/2015	3/1/2025	0.80% - 2.40%	\$720,000	\$590,000
General obligation corporate purpose bonds series 2015C	3/19/2015	3/1/2035	2.00% - 3.25%	\$2,450,000	\$2,235,000
2015 State Trust Fund Loan	11/23/2015	3/15/2025	3.25%	\$200,000	\$182,270
General obligation promissory notes Series 2016A	5/12/2016	4/1/2026	1.55% - 2.00%	\$1,725,000	\$1,625,000
General obligation corporate purpose bonds series 2016B	5/12/2016	4/1/2036	2.00% - 3.00%	\$3,235,000	\$3,100,000
General obligation promissory notes Series 2017A	6/22/2017	6/1/2027	2.25% - 3.00%	\$1,715,000	\$1,715,000
General obligation corporate purpose bonds series 2017B	6/22/2017	6/1/2037	3.00% - 3.25%	\$4,320,000	\$4,320,000
TOTAL GOVERNMENTAL ACTIVITIES - GENERAL OBLIGATION DEBT					\$46,163,975

BUSINESS TYPE ACTIVITIES GENERAL OBLIGATION DEBT

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-17
General obligation corporate purpose bonds Series 2009	5/28/2009	5/1/2029	1.10% - 4.60%	\$333,000	\$178,000
General obligation refunding bonds Series 2011A	10/12/2011	4/1/2025	2.45%	\$1,378,268	\$845,158
General obligation refunding bonds Series 2012A	6/4/2012	3/1/2032	2.00% - 3.25%	\$110,000	\$110,000
General obligation refunding bonds Series 2013A	2/13/2013	5/1/2027	2.00% - 3.00%	\$601,000	\$256,000
General obligation refunding bonds Series 2013D	6/13/2013	4/1/2033	2.00% - 3.375%	\$250,000	\$170,000
2013 State Trust Fund Loan	8/1/2013	3/15/2023	2.75%	\$129,600	\$6,257
General obligation promissory notes Series 2014A	5/15/2014	5/1/2024	2.00% - 2.40%	\$270,000	\$190,000
General obligation corporate purpose bonds Series 2014B	5/15/2014	5/1/2034	2.00% - 3.50%	\$387,725	\$339,403
General obligation promissory notes Series 2015B	3/19/2015	3/1/2025	0.80% - 2.40%	\$40,000	\$20,000
General obligation corporate purpose bonds Series 2017B	6/22/2017	6/1/2037	3.00% - 3.25%	\$1,105,000	\$1,105,000
TOTAL BUSINESS TYPE ACTIVITIES - GENERAL OBLIGATION DEBT					\$3,219,818
TOTAL GENERAL OBLIGATION DEBT					\$49,383,793

REVENUE DEBT

Revenues bonds are payable only from revenues derived from the operations of the responsible proprietary fund.

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-17
Water Utility					
Revenue Bonds	5/28/2009	11/1/2029	3.50% - 5.00%	\$3,910,000	\$2,625,000
Revenue Bonds	4/6/2010	11/1/2030	2.00% - 4.50%	\$4,025,000	\$2,685,000
Revenue Bonds	2/13/2013	11/1/2019	2.00% - 3.00%	\$5,745,000	\$2,015,000
Revenue Bonds	11/9/2016	11/1/2028	2.25% - 4.00%	\$12,555,000	\$12,530,000
Total Water Utility					\$19,855,000
Storm Water Revenue Refunding Bonds	3/4/2015	5/1/2030	2.00% - 3.50%	\$1,225,000	\$1,095,000
Sewer Utility Revenue Bonds	5/11/2011	5/1/2031	2.40%	\$3,481,777	\$2,544,978
TOTAL REVENUE BONDS					\$23,494,978

ENTERPRISE FUNDS

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Among these funds are Water Utility, Wastewater Utility, Storm Water Utility, Golf Course, Cemeteries, Ambulance and Mass Transit.

2018 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
TAXES	(\$612,481)	(\$662,833)	(\$662,833)	(\$662,833)	(\$662,833)	(\$662,833)	(\$634,719)	\$28,114	-4.24%
LICENSES & PERMITS	(\$4,390)	(\$3,280)	(\$86,560)	(\$1,500)	(\$9,650)	(\$10,000)	(\$9,500)	(\$8,000)	533.33%
FINES & FORFEITURES	(\$251,275)	(\$232,543)	(\$246,049)	(\$266,250)	(\$65,682)	(\$257,100)	(\$273,380)	(\$7,130)	2.68%
INTERGOVT AIDS/GRANT	(\$1,117,858)	(\$1,148,898)	(\$1,124,618)	(\$1,139,077)	(\$18,351)	(\$1,118,936)	(\$1,099,637)	\$39,440	-3.46%
CASH & PROPERTY INC.	(\$334,434)	(\$361,392)	(\$293,807)	(\$314,643)	(\$104,678)	(\$311,931)	(\$343,535)	(\$28,892)	9.18%
DEPARTMENTAL EARNINGS	(\$14,823,271)	(\$14,975,377)	(\$15,382,005)	(\$16,023,029)	(\$6,438,616)	(\$14,746,897)	(\$15,690,511)	\$332,518	-2.08%
OTHER REVENUES	(\$423,025)	(\$24,738)	(\$317,542)	(\$11,590)	(\$130,886)	(\$136,700)	(\$14,955)	(\$3,365)	29.03%
OTHER FINANCING SRCE	(\$509,043)	(\$234,087)	(\$112,783)	(\$102,907)	\$0	\$0	\$0	\$102,907	-100.00%
TOTAL	(\$18,075,777)	(\$17,643,148)	(\$18,226,197)	(\$18,521,829)	(\$7,430,696)	(\$17,244,397)	(\$18,066,237)	\$455,592	-2.46%
EXPENDITURES:									
GOLF COURSE	\$531,739	\$472,567	\$425,740	\$463,758	\$173,312	\$395,062	\$460,040	(\$3,718)	-0.80%
CEMETERIES	\$351,407	\$315,840	\$305,336	\$311,539	\$126,446	\$273,469	\$316,772	\$5,233	1.68%
WATER UTILITY	\$5,424,878	\$5,807,019	\$5,537,215	\$6,473,148	\$1,532,249	\$5,666,093	\$5,620,440	(\$852,708)	-13.17%
WATER POLLUTION CONTROL	\$8,869,125	\$9,226,707	\$8,841,633	\$6,954,141	\$2,884,438	\$5,755,073	\$7,122,289	\$168,148	2.42%
STORM WATER UTILITY	\$1,011,431	\$1,139,746	\$992,160	\$1,133,500	\$382,552	\$935,421	\$1,139,400	\$5,900	0.52%
AMBULANCE	\$1,174,702	\$1,166,234	\$1,219,749	\$1,165,907	\$556,830	\$1,161,920	\$1,451,878	\$285,971	24.53%
MASS TRANSIT	\$2,009,507	\$1,970,401	\$1,899,954	\$2,019,836	\$957,742	\$1,904,412	\$1,955,418	(\$64,418)	-3.19%
TOTAL	\$19,372,789	\$20,098,514	\$19,221,787	\$18,521,829	\$6,613,569	\$16,091,450	\$18,066,237	(\$455,592)	-2.46%

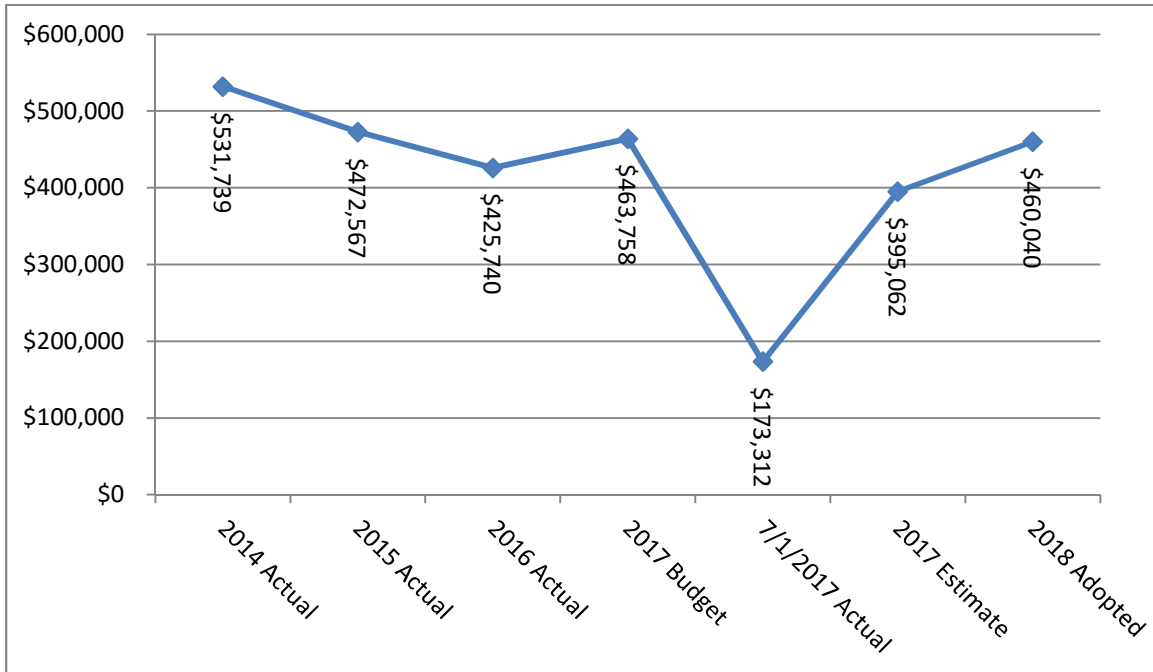
DEPARTMENT – PUBLIC WORKS

Enterprise Fund

Krueger Haskell Golf Course Division Description:

Krueger-Haskell Municipal Golf course is a City owned and operated 18 hole course located on the west side of the city. The course is open from March to November each year. Prior to 2006 the Golf Course was operated by an outside contractor, but since 2006 the city has resumed operations with the exception of the food and beverage area which is operated by a contractual concessionaire that leases space within the clubhouse. During the last several years staff has devoted considerable time preparing the budget for the Krueger-Haskell Golf Course including reviewing and studying current trends in golf, and utilization levels at the Golf Course. Each year our fees have been reviewed and adjusted to ensure we remain competitive with other area courses as well as providing incentives to attract additional play. Included is \$50,000 in the 2018 tax levy devoted to fund the Golf Course.

EXPENDITURES



21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR:	2014	2015	2016	2017	2017	2017	2018	AMOUNT	PCT
GOLF COURSE	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
					7/1/2017				
TAXES									
21707386 403001 TAXSUBSIDY	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	\$0	0.00%
CASH & PROPERTY INC.									
21707386 4413 INTEREST	\$10	(\$15)	(\$14)	\$0	(\$11)	\$0	\$0	\$0	0.00%
21707386 441304 DEBT ISSUANCE PREMIUM	(\$264)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS									
21707386 455205 DAILY FEES	(\$167,114)	(\$166,326)	(\$159,114)	(\$165,252)	(\$68,365)	(\$162,252)	(\$170,780)	(\$5,528)	3.35%
21707386 455210 SEASONAL PASS	(\$90,560)	(\$90,150)	(\$78,450)	(\$90,918)	(\$76,452)	(\$75,000)	(\$78,980)	\$11,938	-13.13%
21707386 455211 CART PASSES	(\$30,961)	(\$33,437)	(\$28,750)	(\$27,490)	(\$28,530)	(\$28,500)	(\$28,775)	(\$1,285)	4.67%
21707386 455213 CART RENTALS	(\$94,246)	(\$98,539)	(\$79,087)	(\$106,634)	(\$35,659)	(\$94,000)	(\$113,046)	(\$6,412)	6.01%
21707386 455214 STORAGE FEES	(\$974)	(\$948)	(\$379)	(\$420)	(\$474)	(\$474)	(\$472)	(\$52)	12.38%
21707386 455216 TRAIL FEES	(\$871)	(\$825)	(\$853)	(\$1,135)	(\$853)	(\$853)	(\$850)	\$285	-25.11%
21707386 455217 OTHER FEES	(\$2,362)	(\$2,528)	(\$1,548)	(\$1,819)	(\$1,551)	(\$1,500)	(\$964)	\$855	-47.00%
21707386 455218 ATM REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	(\$2,503)	(\$2,503)	100.00%
21707386 455275 CONCESSION REVENUE - 8%	(\$8,400)	(\$10,500)	(\$8,400)	(\$10,500)	(\$750)	(\$7,000)	(\$7,400)	\$3,100	-29.52%
21707386 4553 PRO SHOP	(\$4,259)	(\$4,393)	(\$4,057)	(\$8,000)	(\$2,872)	(\$6,000)	(\$6,270)	\$1,730	-21.63%
OTHER REVENUES									
21707386 4699 OTHER INCOME	\$0	(\$79)	\$0	(\$1,590)	(\$147)	(\$147)	\$0	\$1,590	-100.00%
TOTAL REVENUES	(\$450,001)	(\$457,740)	(\$410,652)	(\$463,758)	(\$265,665)	(\$425,726)	(\$460,040)	\$3,718	-0.80%
PERSONNEL SERVICES									
21707386 5110 REGULAR PERSONNEL	\$78,176	\$80,097	\$36,512	\$27,288	\$13,640	\$27,579	\$27,385	\$97	0.36%
21707386 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$291	\$0	\$0	\$470	\$179	61.51%
21707386 5130 EXTRA PERSONNEL	\$73,070	\$70,444	\$77,343	\$81,118	\$30,552	\$81,118	\$95,349	\$14,231	17.54%
21707386 5150 OVERTIME	\$78	\$446	\$187	\$500	\$208	\$208	\$500	\$0	0.00%
21707386 5161 VACATION	\$2,496	(\$1,332)	\$1,349	\$0	\$0	\$0	\$0	\$0	0.00%
21707386 5191 WISCONSIN RETIREMENT FUND	\$8,118	\$7,716	\$18,547	\$1,868	\$1,414	\$1,868	\$1,835	(\$33)	-1.77%
21707386 5192 WORKER'S COMPENSATION	\$6,272	\$6,920	\$7,940	\$6,027	\$3,014	\$6,027	\$4,849	(\$1,178)	-19.55%
21707386 519301 SOCIAL SECURITY	\$9,391	\$9,358	\$7,071	\$6,729	\$2,743	\$6,729	\$9,617	\$2,888	42.92%
21707386 519302 MEDICARE	\$2,196	\$2,188	\$1,654	\$1,566	\$642	\$1,566	\$2,248	\$682	43.55%
HOSPITAL/SURG/DENTAL									
21707386 5194 INSURANCE	\$24,684	\$31,268	\$9,920	\$7,886	\$3,810	\$7,886	\$8,241	\$355	4.50%
21707386 519405 OPEB INS	(\$359)	(\$52)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
21707386 5195 LIFE INSURANCE	\$321	\$400	\$285	\$158	\$130	\$158	\$159	\$1	0.63%
21707386 5196 UNEMPLOYMENT	\$12,645	\$11,375	\$4,658	\$13,000	\$0	\$5,000	\$6,000	(\$7,000)	-53.85%

21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR:	2014	2015	2016	2017	2017	2017	2018	AMOUNT	PCT
GOLF COURSE	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
CONTRACTUAL SERVICE									
21707386 5211 VEHICLE EQUIP OPER. & MAINT.	\$56,585	\$42,413	\$57,568	\$44,960	\$27,845	\$48,000	\$46,872	\$1,912	4.25%
21707386 5214 OTHER EQUIPMENT MAINTENANCE	\$174	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
21707386 5215 COMPUTER/OFFICE EQUIP MAIN.	\$1,644	\$1,850	\$1,809	\$1,990	\$1,837	\$1,837	\$2,020	\$30	1.51%
21707386 5223 SCHOOLS & SEMINARS	\$124	\$69	\$45	\$1,700	\$99	\$250	\$1,700	\$0	0.00%
21707386 5225 PROFESSIONAL DUES	\$940	\$680	\$790	\$755	\$175	\$755	\$1,330	\$575	76.16%
21707386 5231 OFFICIAL NOTICES&PUBLICATIONS	\$0	\$0	\$234	\$100	\$0	\$0	\$100	\$0	0.00%
21707386 5232 DUPLICATING & DRAFTING	\$739	\$533	\$1,067	\$1,210	\$53	\$500	\$810	(\$400)	-33.06%
21707386 5241 CONTRACTED SERV-LABOR	\$28,871	\$10,164	\$14,132	\$22,200	\$6,118	\$16,500	\$22,210	\$10	0.05%
21707386 5244 OTHER FEES	\$5,231	\$6,189	\$5,317	\$5,460	\$2,939	\$5,460	\$7,960	\$2,500	45.79%
21707386 5248 ADVERTISING,MARKETING	\$14,610	\$12,884	\$6,783	\$8,900	\$4,284	\$9,000	\$9,800	\$900	10.11%
21707386 5249 CONTRACTED SERV - SECURITY	\$501	\$868	\$0	\$750	(\$44)	\$450	\$750	\$0	0.00%
21707386 5254 LEGAL SERVICES	\$946	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
21707386 5257 COMPUTER SERVICES	\$2,676	\$2,591	\$2,899	\$2,880	\$1,214	\$3,099	\$2,880	\$0	0.00%
21707386 5261 STRUCTURE MAINTENANCE	\$1,730	\$332	\$412	\$1,200	\$18	\$1,200	\$1,200	\$0	0.00%
21707386 5262 PAINTING/CLEANING MAINTENANCE	\$1,693	\$506	\$54	\$800	\$458	\$700	\$800	\$0	0.00%
21707386 5263 ELECTRICAL MAINTENANCE	\$474	\$278	\$418	\$1,000	\$239	\$500	\$1,000	\$0	0.00%
21707386 5264 PLUMBING MAINTENANCE	\$2,959	\$3,947	\$3,771	\$3,938	\$571	\$2,500	\$3,938	\$0	0.00%
21707386 5265 HEATING MAINTENANCE	\$493	\$1,109	\$88	\$500	\$0	\$500	\$548	\$48	9.60%
21707386 5271 TELEPHONE - LOCAL	\$3,604	\$2,927	\$2,774	\$2,787	\$1,193	\$2,200	\$2,495	(\$292)	-10.48%
21707386 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$400	\$780	\$780	100.00%
21707386 5284 INSURANCE-FIRE & EXTENDED COV.	\$2,291	\$2,384	\$1,857	\$1,989	\$995	\$1,989	\$2,435	\$446	22.42%
21707386 5285 INSURANCE - FLEET	\$1,451	\$1,527	\$1,678	\$1,974	\$987	\$1,974	\$1,646	(\$328)	-16.62%
21707386 5286 INSURANCE-COMPREHENSIVE LIAB	\$2,764	\$2,395	\$2,339	\$2,178	\$1,089	\$2,178	\$2,216	\$38	1.74%
21707386 5289 INSURANCE - OTHER	\$338	\$320	\$362	\$346	\$173	\$346	\$346	\$0	0.00%
MATERIALS & SUPPLIES									
21707386 5321 ELECTRICITY	\$19,167	\$21,336	\$20,702	\$20,750	\$5,623	\$19,000	\$20,750	\$0	0.00%
21707386 5322 GAS/HEATING FUEL	\$4,814	\$3,606	\$2,037	\$4,500	\$1,445	\$4,000	\$4,500	\$0	0.00%
21707386 5323 WATER	\$22,321	\$28,426	\$31,491	\$27,345	\$5,974	\$23,000	\$23,112	(\$4,233)	-15.48%
21707386 5324 SEWER SERVICE CHARGE	\$709	\$1,317	\$435	\$1,200	\$133	\$500	\$1,200	\$0	0.00%
21707386 5325 STORMWATER SERVICE CHARGE	\$4,039	\$4,085	\$4,712	\$4,000	\$1,964	\$3,800	\$4,000	\$0	0.00%
21707386 5331 POSTAGE & EXPRESS MAIL	\$245	\$31	\$235	\$300	\$30	\$150	\$300	\$0	0.00%
21707386 5332 OFFICE/COMP EQUIP & SUPPLIES	\$2,473	\$109	\$633	\$200	\$282	\$400	\$400	\$200	100.00%
21707386 5343 GENERAL COMMODITIES	\$24,671	\$24,976	\$28,093	\$23,939	\$17,589	\$24,500	\$6,952	(\$16,987)	-70.96%
21707386 5345 MAINT MATL	\$17	\$7	\$4	\$0	\$268	\$268	\$19,080	\$19,080	0.00%
21707386 5346 MOTOR FUEL	\$13,947	\$9,647	\$8,119	\$11,475	\$3,369	\$9,300	\$12,075	\$600	5.23%
21707386 5347 UNIFORMS	\$382	\$200	\$100	\$800	\$187	\$300	\$800	\$0	0.00%
21707386 5349 PRO SHOP EXPENSES	\$4,613	\$2,164	\$4,224	\$6,019	\$3,811	\$5,000	\$6,019	\$0	0.00%
21707386 5351 BOOKS/SUBS	\$0	\$337	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
FIXED EXPENSES									
21707386 5412 RENT/NON-CAPITAL LEASE-EQUIP	\$34,402	\$33,012	\$34,162	\$38,686	\$15,113	\$33,427	\$32,686	(\$6,000)	-15.51%
CAPITAL OUTLAY									
21707386 5533 BUILDINGS/CONSTRUCTION	\$9,902	\$11,805	\$7,740	\$0	\$801	\$0	\$0	\$0	0.00%
DEBT SERVICE									
21707386 5641 PRINCIPAL CORP PURPOSE BONDS	\$0	\$0	\$0	\$14,457	\$0	\$0	\$5,000	(\$9,457)	-65.41%
21707386 5642 INTEREST CORP PURPOSE BONDS	\$838	\$992	\$721	\$471	\$326	\$471	\$259	(\$212)	-45.01%

21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR:		2014	2015	2016	2017	2017	2017	2018	AMOUNT	PCT
GOLF COURSE		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPRECIATION										
21707386	5730 RESERVE-VEHICLE REPLACE	\$20,000	\$0	\$0	\$20,000	\$10,000	\$20,000	\$52,418	\$32,418	162.09%
21707386	5731 DEPRECIATION - BUILDINGS	\$5,404	\$5,404	\$5,112	\$0	\$0	\$5,112	\$0	\$0	0.00%
21707386	5732 DEPRECIATION - EQUIPMENT	\$433	\$2,969	\$3,239	\$0	\$0	\$3,239	\$0	\$0	0.00%
21707386	5733 DEPRECIATION - LAND	\$15,436	\$9,350	\$4,118	\$0	\$0	\$4,118	\$0	\$0	0.00%
FUNDCONT										
21	5899 FUNDCONT	\$0	\$0	\$0	\$35,568	\$0	\$0	\$0	(\$35,568)	-100.00%
	TOTAL EXPENDITURES	\$531,739	\$472,567	\$425,740	\$463,758	\$173,312	\$395,062	\$460,040	(\$3,718)	-0.80%
	NET TOTAL	\$81,738	\$14,827	\$15,087	\$0	(\$92,353)	(\$30,664)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The budget approved to have a resident and non-resident rate for daily play fees and season passes in 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Krueger Haskell Golf Course

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014	2015	2016	2017	2018
			Actual	Actual	Actual	Target	Target

WORKLOAD:	PROGRAM OBJECTIVES	PERFORMANCE INDICATORS	Goal(s)	2014	2015	2016	2017	2018
				Actual	Actual	Actual	Target	Target
WORKLOAD:	1. Improve the efficiency of the Golf Course records and accounting system.	# written inspections completed	5	9	9	9	9	9
		# reports on play levels/revenue	2	9	9	9	9	
		Total revenue	3	\$450,001	\$457,740	\$410,653	\$464,258	\$453,410
	2. Fully implement the Golf Course Maintenance and Operations plan (GMOP).	# municipal golf committee meetings	2	9	9	9	9	9
		Develop special projects work plan by February 15	5	1	1	1	1	1
	3. Encourage public use of the golf course.	# of rounds (18-hole equivalent)	2	20,056	19,502	19,226	21,000	21,500
		# of season passes.	2	214	213	224	225	225
		# play days and tournaments	2	34	30	24	27	30
		# special events	2	12	12	10	10	10
		# cart rentals: daily	2	10,234	10,242	8,807	9,500	9,750
		# cart rentals: season	2	52	58	47	50	50
		# print media ads	2	30	30	25	25	25
		# customer surveys completed	2	53	27	32	40	50
EFFICIENCY & EFFECTIVENESS:	3. Encourage public use of the golf course.	% customers satisfied with maintenance	2/6	95	91	93	90	90
		% customers satisfied with City clubhouse operation	2/6	96	90	91	90	90
		% customers satisfied with concessionaire	2/6	90	90	93	90	90
		% returning seasons pass holders	2	87	83	88	90	90
	4. Continue to improve the golf course facilities.	% Rebuild bunkers within time frame and budget.	5	0	1	1	0	0
		% Construct blue tees within time frame and budget.	5	0	1	0	0	0
		% work orders completed within deadlines	5	92	93	95	95	95
		% annual work plan completed within deadlines	5	90	98	90	90	90
	5. To operate the golf course on a 100% revenue supported basis.	% revenue supported	3	78.21	102.91	105.42	100	100
	6. Provide effective and efficient management of the Krueger – Haskell Golf Course to include staff management, fiscal controls, quality services, planning, marketing and promotion, and facility maintenance.	monthly meetings with the Golf Course Advisory Committee	6	9	9	9	9	9
		Develop a volunteer Ranger Program	2	1	1	1	1	1
		survey rate structure of other golf courses within the region	6	4	4	4	4	4
		Inventory pro-shop merchandise quarterly	3	4	4	4	4	4
Complete an Annual Report of the Golf Course Operations		3	Yes	Yes	Yes	Yes	Yes	

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

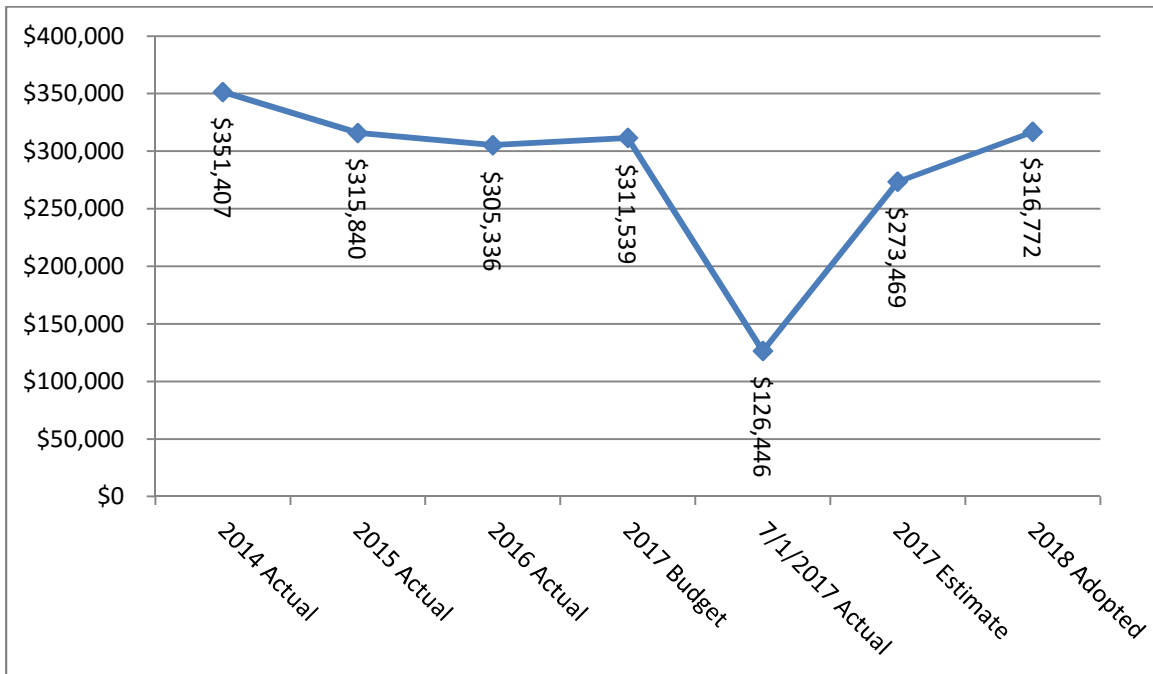
DEPARTMENT – PUBLIC WORKS

Enterprise Fund

Cemeteries Division Description:

Eastlawn and Oakwood Cemeteries are City owned and operated. In 2018 \$0 in tax subsidy is being applied to the cemeteries budget. The Cemetery Fund does receive interest revenue from the Cemetery Perpetual Care Fund. When the lots are sold, some of the sale proceeds go into the Perpetual Care Fund. These funds are invested and the interest earned on those investments is transferred to the Cemetery Fund to offset expenses. The City provides a public burial ground in a manner which exemplifies the best possible maintenance, burial services and administration.

EXPENDITURES



22707387 CEMETERIES

ACCOUNTS FOR:	2014	2015	2016	2017	2017	2017	2018	AMOUNT	PCT
CEMETERIES	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES					7/1/2017				
22707387 403001 TAX LEVY - SUBSIDY	(\$28,114)	(\$28,114)	(\$28,114)	(\$28,114)	(\$28,114)	(\$28,114)	\$0	\$28,114	-100.00%
CASH & PROPERTY INC.									
22707387 4413 INTEREST	(\$88,535)	(\$87,659)	(\$85,269)	(\$88,170)	(\$36,118)	(\$85,268)	(\$84,057)	\$4,113	-4.66%
22707387 441304 DEBT ISSUANCE PREMIUM	(\$1,056)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 441601 SALE OF CEMETERY SPACES	(\$20,768)	(\$23,848)	(\$23,260)	(\$39,755)	(\$14,620)	(\$20,904)	(\$73,460)	(\$33,705)	84.78%
DEPARTMENTAL EARNINGS									
22707387 455303 CEMETERY GRAVE OPENINGS	(\$120,415)	(\$137,620)	(\$115,647)	(\$140,500)	(\$71,295)	(\$119,860)	(\$140,500)	\$0	0.00%
22707387 455304 MARKERS	(\$3,436)	(\$3,581)	(\$5,999)	(\$5,000)	(\$2,825)	(\$4,254)	(\$5,000)	\$0	0.00%
OTHER REVENUES									
22707387 4699 OTHER INCOME	(\$6,090)	(\$46)	\$0	(\$10,000)	\$0	(\$5,000)	(\$13,755)	(\$3,755)	37.55%
22707387 4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$268,414)	(\$280,868)	(\$258,289)	(\$311,539)	(\$152,971)	(\$263,400)	(\$316,772)	(\$5,233)	1.68%
PERSONNEL SERVICES									
22707387 5110 REGULAR PERSONNEL	\$62,842	\$69,553	\$70,382	\$70,491	\$35,262	\$70,617	\$70,769	\$278	0.39%
22707387 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$126	\$0	\$0	\$1,589	\$1,463	1161.11%
22707387 5120 PART TIME PERSONNEL	\$20,113	\$21,340	\$21,571	\$21,777	\$11,000	\$21,531	\$21,850	\$73	0.34%
22707387 5130 EXTRA PERS	\$0	\$800	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5150 OVERTIME	\$2,877	\$4,529	\$3,759	\$3,200	\$5,400	\$7,459	\$4,000	\$800	25.00%
22707387 5161 VACATION PAY	\$129	\$1,883	(\$67)	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5191 WISCONSIN RETIREMENT FUND	\$5,999	\$6,341	\$7,655	\$6,422	\$3,513	\$6,422	\$6,205	(\$217)	-3.38%
22707387 5192 WORKER'S COMPENSATION	\$3,616	\$2,884	\$3,304	\$2,871	\$1,436	\$2,871	\$2,709	(\$162)	-5.64%
22707387 519301 SOCIAL SECURITY	\$5,317	\$5,960	\$5,934	\$5,846	\$3,184	\$5,846	\$5,704	(\$142)	-2.43%
22707387 519302 MEDICARE	\$1,243	\$1,394	\$1,388	\$1,322	\$745	\$1,322	\$1,335	\$13	0.98%
22707387 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$33,117	\$33,636	\$31,896	\$23,449	\$11,576	\$23,449	\$24,504	\$1,055	4.50%
22707387 519405 OPEB INS	(\$339)	(\$52)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5195 LIFE INSURANCE	\$169	\$214	\$241	\$250	\$125	\$250	\$252	\$2	0.80%
CONTRACTUAL SERVICE									
22707387 5211 VEHICLE EQUIP OPER. & MAINT.	\$32,908	\$12,820	\$9,826	\$19,292	\$2,960	\$8,888	\$16,631	(\$2,661)	-13.79%
22707387 5214 OTHER EQUIPMENT MAINTENANCE	\$0	\$59	\$0	\$300	\$0	\$300	\$300	\$0	0.00%
22707387 5215 COMPUTER/OFFICE EQUIP MAIN.	\$3,635	\$4,974	\$4,968	\$5,734	\$4,816	\$5,734	\$5,764	\$30	0.52%
22707387 5223 SCHOOLS,SEMINARS,& CONFERENCES	\$123	\$600	\$99	\$0	\$0	\$180	\$0	\$0	0.00%
22707387 5231 OFFICIAL NOTICES&PUBLICATIONS	\$751	\$240	\$2,630	\$1,700	\$456	\$1,700	\$3,000	\$1,300	76.47%
22707387 5232 DUPLICATING & DRAFTING	\$0	\$0	\$0	\$300	\$0	\$300	\$300	\$0	0.00%
22707387 5241 CONTRACTED SERV-LABOR	\$109,612	\$109,709	\$86,166	\$98,561	\$33,880	\$89,279	\$98,561	\$0	0.00%
22707387 5249 CONTRACTED SERV - SECURITY	\$421	\$442	\$455	\$554	\$469	\$554	\$554	\$0	0.00%
22707387 5261 STRUCTURE MAINTENANCE	\$574	\$227	\$97	\$2,000	\$450	\$2,000	\$2,000	\$0	0.00%
22707387 5262 PAINTING/CLEANING MAINTENANCE	\$34	\$0	\$190	\$1,300	\$999	\$1,300	\$1,300	\$0	0.00%
22707387 5271 TELEPHONE - LOCAL	\$993	\$913	\$751	\$1,014	\$430	\$885	\$661	(\$353)	-34.81%
22707387 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$30	\$60	\$60	100.00%
22707387 5284 INSURANCE-FIRE & EXTENDED COV.	\$1,207	\$1,209	\$1,455	\$1,558	\$779	\$1,558	\$1,752	\$194	12.45%
22707387 5285 INSURANCE - FLEET	\$757	\$774	\$841	\$989	\$495	\$989	\$1,097	\$108	10.92%
22707387 5286 INSURANCE-COMPREHENSIVE LIAB	\$1,916	\$1,576	\$1,523	\$1,600	\$800	\$1,600	\$1,489	(\$111)	-6.94%
22707387 5289 INSURANCE - OTHER	\$189	\$168	\$190	\$209	\$105	\$209	\$179	(\$30)	-14.35%

22707387 CEMETERIES

ACCOUNTS FOR:	2014	2015	2016	2017	2017	2017	2018	AMOUNT	PCT
CEMETERIES	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES									
22707387 5321 ELECTRICITY	\$2,233	\$2,226	\$2,505	\$2,200	\$950	\$2,100	\$2,200	\$0	0.00%
22707387 5322 GAS/HEATING FUEL	\$2,258	\$1,761	\$1,415	\$2,540	\$783	\$1,850	\$2,540	\$0	0.00%
22707387 5323 WATER	\$1,052	\$1,144	\$1,447	\$1,400	\$381	\$1,000	\$1,400	\$0	0.00%
22707387 5325 STORMWATER SERVICE CHARGE	\$1,498	\$1,498	\$1,747	\$1,545	\$728	\$1,364	\$1,545	\$0	0.00%
22707387 5331 POSTAGE & EXPRESS MAIL	\$68	\$80	\$44	\$85	\$0	\$85	\$85	\$0	0.00%
22707387 5332 OFFICE/COMP EQUIP & SUPPLIES	\$135	\$116	\$139	\$90	\$0	\$90	\$90	\$0	0.00%
22707387 5343 GENERAL COMMODITIES	\$7,583	\$9,431	\$9,712	\$12,000	\$3,290	\$9,702	\$12,000	\$0	0.00%
22707387 5347 UNIFORMS	\$282	\$200	\$239	\$300	\$268	\$300	\$300	\$0	0.00%
22707387 5351 BOOKS & SUBSCRIPTIONS	\$156	\$0	\$159	\$160	\$166	\$165	\$160	\$0	0.00%
FIXED EXPENSES									
22707387 5412 RENT/NON-CAPITAL LEASE-EQUIP	\$1,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEBT SERVICE									
22707387 5642 INTEREST - CORP PURPOSE BONDS	\$1,377	\$2,764	\$1,899	\$1,540	\$1,003	\$1,540	\$1,197	(\$343)	-22.27%
22707387 5643 PRINCIPAL - PROMISSORY NOTES	\$0	\$0	\$0	\$18,814	\$0	\$0	\$5,974	(\$12,840)	-68.25%
DEPRECIATION									
22707387 5730 RESERVE VEHICLE	\$0	\$0	\$0	\$0	\$0	\$0	\$16,716	\$16,716	100.00%
22707387 573001 RESERVE COMPUTER	\$2,085	\$2,085	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5731 DEPRECIATION - BUILDINGS	\$2,017	\$2,017	\$2,017	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5732 DEPRECIATION - EQUIPMENT	\$433	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5733 DEPR-LAND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
22707387 5511 BUILDINGS/CONSTRUCTION	\$40,827	\$10,325	\$28,757	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$351,407	\$315,840	\$305,336	\$311,539	\$126,446	\$273,469	\$316,772	\$5,233	1.68%
NET TOTAL	\$82,993	\$34,972	\$47,047	\$0	(\$26,525)	\$10,069	\$0	\$0	0.00%

BUDGET MODIFICATIONS: In 2018 the cemetery fund will not require \$28,114 of tax levy as it had in prior years. This is due to efforts to provide more opportunities for burial options with a variety of columbarium's and a cremorial tower.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Cemeteries

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

		<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
WORKLOAD:	1. Cemetery services.	Total average maintained	5/6	32	32	32	32	
		# of interments.	5	106	164	141	150	160
		# spaces sold	5	64	75	70	75	80
		# cremations	5	41	41	46	55	75
		# markers/foundations set	5	14	21	20	25	30
		# disinterments	5	0	0	0	0	0
	2. Establish customer satisfaction.	# written inspections completed	5	10	10	8	8	8
	3. Cemetery infrastructure improvements.	# grave stones vandalized	5	7	11	9	0	0
		# grave sites renovated	5	262	231	275	275	275
	4. Develop a cemetery maintenance and operations plan (CMOP)	Total revenue (not including PC)	5	\$141,183	\$153,170	\$144,906	\$150,000	\$150,000
EFFICIENCY & EFFECTIVENESS:	4. Develop a cemetery maintenance and operations plan (CMOP)	% revenue supported	3/5	80	80	80	90	100
		Develop special projects work plan by February 15	5	Yes	Yes	Yes	Yes	Yes
		% work orders completed within deadlines	5	90	90	95	95	95
	5. Develop a Cemetery Manual for office and record procedures.	% annual work plan completed within deadlines	5/6	90	90	90	95	95
	6. Provide effective and efficient management of Eastlawn and Oakwood Cemeteries to include staff management, fiscal control, quality services, planning, and facility maintenance.	Annually, schedule an informational meeting with local Funeral Home Directors	2/5/5	NA	NA	NA	NA	1
		Review and revise the Cemetery Rules & Regulations Manual	2/5/6	NA	NA	NA	NA	NA

CITY COUNCIL GOALS:

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3. **Create and sustain economic and residential growth.**
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5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – PUBLIC WORKS

Enterprise Fund

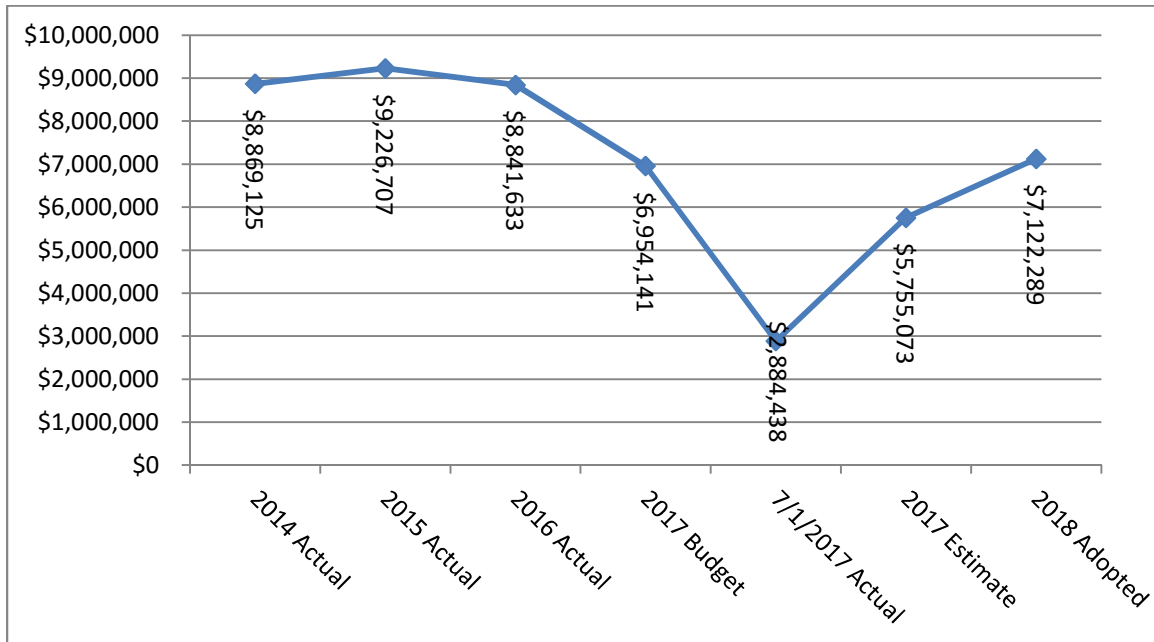
Wastewater Division Description:

The Water Pollution Control Facility (WPCF) Fund accounts for the operation of the Wastewater Utility and the selling of wastewater services. Activities include operation and maintenance of the WPCF and pumping stations, industrial pretreatment and commercial discharge compliance, biosolids recycling, collection system maintenance and system engineering support.

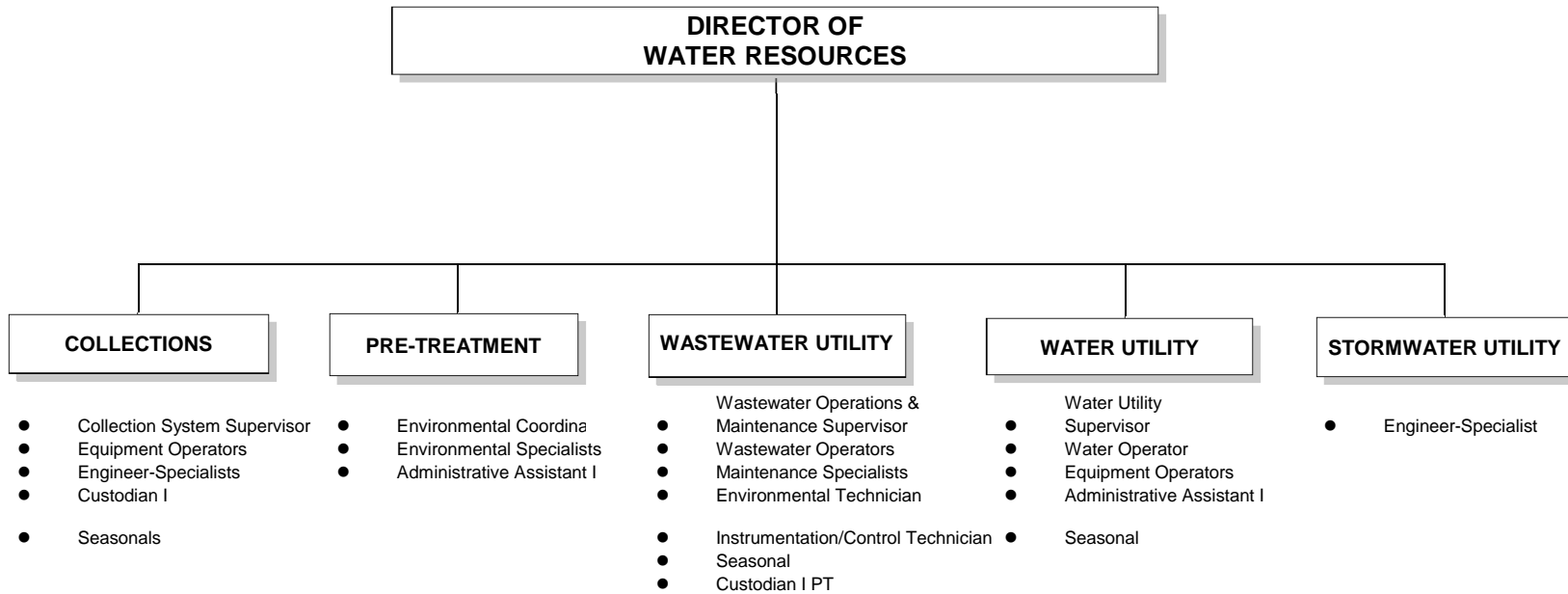
Revenue sources include residential, commercial and industrial user fees and lesser amounts from interest income, permitting and citation fees, lab analyses, and septage haulers. Wastewater rates have been stable since 2003 and are being raised by 3% for 2018.

The WPCF has a biochemical oxygen demand (BOD) treatment rating of 42,140 pounds per day (PPD). 29,804 PPD is currently allocated to all classes of customers. Flow rating of the plant is 11.3 million gallons per day (MGD), with an average daily flow of around 4 MGD. There is approximately 168 miles of sewer collection mains.

EXPENDITURES



CITY OF БЕЛОIT, WISCONSIN DEPARTMENT OF PUBLIC WORKS WATER RESOURCES DIVISION ORGANIZATIONAL CHART 2018



23 WASTEWATER

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
LICENSES & PERMITS									
23707561 4175 INDUSTRIAL PERMIT FEES IPT	(\$4,390)	(\$3,280)	(\$86,210)	(\$1,500)	(\$4,900)	(\$5,000)	(\$3,500)	(\$2,000)	133.33%
FINES & PENALTIES									
23707561 4237 CITATIONS & PENALTIES IPT FUND	(\$4,326)	(\$7,482)	(\$24,653)	(\$5,500)	(\$5,082)	(\$5,900)	(\$5,900)	(\$400)	7.27%
23707561 4241 NSF SERVICE CHARGES	(\$1,710)	(\$1,290)	(\$1,170)	(\$1,650)	(\$810)	(\$1,100)	(\$1,380)	\$270	-16.36%
23707561 4279 PENALTY ON TAXES	(\$142,205)	(\$134,861)	(\$133,997)	(\$146,000)	(\$36,893)	(\$137,000)	(\$138,000)	\$8,000	-5.48%
CASH & PROPERTY INC.									
23707561 4411 RENT	(\$17,754)	(\$17,754)	\$1,614	(\$19,368)	\$0	(\$19,368)	(\$19,368)	\$0	0.00%
23707561 4413 INTEREST INCOME	(\$125,657)	(\$147,925)	(\$130,664)	(\$123,500)	(\$39,255)	(\$135,000)	(\$123,000)	\$500	-0.40%
23707561 441304 DEBT ISSUANCE PREMIUM	(\$2,625)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 4416 RECOVERIES FROM CITY-OWNED PRP	\$0	\$0	(\$6,582)	(\$50)	\$0	\$0	(\$50)	\$0	0.00%
DEPARTMENTAL EARNINGS									
23707561 450802 SPECIAL COST RECOVERY IPT	(\$8,209)	(\$8,410)	(\$8,152)	(\$8,500)	\$0	(\$8,100)	(\$8,300)	\$200	-2.35%
23707561 450803 VEHICLE USE COST RECOVERY IPT	\$2,978	(\$558)	(\$1,364)	(\$2,500)	(\$233)	(\$600)	(\$1,500)	\$1,000	-40.00%
23707561 455901 REGULAR RESIDENTIAL CUSTOMERS	(\$3,057,348)	(\$3,008,601)	(\$3,124,086)	(\$3,198,150)	(\$1,246,541)	(\$3,000,005)	(\$3,154,890)	\$43,260	-1.35%
23707561 455902 REGULAR COMMERCIAL CUSTOMERS	(\$1,228,840)	(\$1,238,331)	(\$1,297,683)	(\$1,261,750)	(\$540,723)	(\$1,300,090)	(\$1,292,650)	(\$30,900)	2.45%
23707561 455903 REVENUES - INDUSTRIAL	(\$2,223,301)	(\$2,298,777)	(\$2,424,481)	(\$2,135,000)	(\$944,719)	(\$2,267,326)	(\$2,315,000)	(\$180,000)	8.43%
23707561 455905 TRUCKED WASTE TREATMENT	(\$5,752)	(\$3,035)	(\$2,063)	(\$3,400)	(\$577)	(\$1,200)	(\$3,400)	\$0	0.00%
23707561 455906 WATER ANALYSIS	(\$2,980)	(\$2,230)	(\$1,120)	(\$3,000)	(\$1,150)	(\$1,800)	(\$2,100)	\$900	-30.00%
23707561 455907 RECLAMATION HAULER'S PERMIT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 455908 SEWER SERVICES - OTHER MUNIS	(\$46,407)	(\$50,047)	(\$43,541)	(\$40,000)	(\$18,604)	(\$46,700)	(\$46,600)	(\$6,600)	16.50%
23707561 455910 VACTOR/TELEVISIONING REVENUE	(\$4,171)	\$0	(\$2,900)	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 455920 EMERGENCY RESPONSE RECOVERY	\$0	\$0	\$0	\$0	(\$1,047)	\$0	\$0	\$0	0.00%
23707561 455930 MANHOURS IPT	(\$1,213)	(\$927)	(\$3,708)	(\$1,000)	(\$773)	(\$1,100)	(\$2,445)	(\$1,445)	144.50%
23707561 455932 IN-HOUSE ANALYSIS IPT	(\$995)	(\$697)	(\$674)	(\$873)	\$0	(\$790)	(\$981)	(\$108)	12.37%
23707561 455938 METAL ANALYSIS IPT	(\$2,127)	(\$2,018)	(\$1,930)	(\$2,400)	\$0	(\$2,000)	(\$2,025)	\$375	-15.63%
OTHER REVENUES									
23707561 4619 RESTITUTION	(\$270)	(\$1,925)	(\$2,614)	\$0	(\$130,700)	(\$131,700)	(\$1,200)	\$0	100.00%
23707561 4624 RECOVERIES OF PRIOR YEAR EXP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 4652 REPAYMENT-WATER TO SEWER LOAN	(\$6,086)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 4691 FEDERAL CONTRIBUTION REVENUE	(\$410,359)	(\$22,663)	(\$295,940)	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 4699 OTHER INCOME	(\$220)	(\$104)	(\$18,988)	\$0	(\$186)	\$0	\$0	\$0	0.00%
4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$7,293,967)	(\$6,950,915)	(\$7,610,904)	(\$6,954,141)	(\$2,972,192)	(\$7,064,779)	(\$7,122,289)	(\$168,148)	2.42%

23 WASTEWATER

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
WPCF OPERATIONS									
PERSONNEL SERVICES									
23707561 5110 REGULAR PERSONNEL	\$858,043	\$941,325	\$869,814	\$879,888	\$423,153	\$781,354	\$878,074	(\$1,814)	-0.21%
23707561 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$15,656	\$0	\$0	\$31,760	\$16,104	102.86%
23707561 5113 ONCALL	\$15,541	\$15,393	\$14,355	\$14,300	\$7,150	\$14,300	\$14,300	\$0	0.00%
23707561 5120 PART TIME PERSONNEL	\$0	\$0	\$0	\$15,816	\$7,987	\$0	\$16,456	\$640	4.05%
23707561 5130 EXTRA PERSONNEL	\$2,820	\$0	\$62	\$5,700	\$0	\$6,000	\$6,000	\$300	5.26%
23707561 5150 OVERTIME	\$7,620	\$10,519	\$8,697	\$10,194	\$3,687	\$7,400	\$10,470	\$276	2.71%
23707561 5161 VACATION PAY	\$9,801	\$27,127	\$47,674	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 5173 TOOL ALLOWANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$300	100.00%
23707561 5191 WISCONSIN RETIREMENT FUND	\$63,955	\$70,523	\$193,155	\$61,239	\$30,372	\$51,600	\$61,314	\$75	0.12%
23707561 5192 WORKER'S COMPENSATION	\$68,204	\$71,944	\$86,636	\$85,074	\$42,538	\$85,000	\$81,641	(\$3,433)	-4.04%
23707561 519301 SOCIAL SECURITY	\$54,026	\$59,504	\$54,624	\$54,936	\$27,088	\$46,100	\$55,649	\$713	1.30%
23707561 519302 MEDICARE	\$12,796	\$13,960	\$12,913	\$12,816	\$6,335	\$10,700	\$13,068	\$252	1.97%
23707561 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$265,424	\$308,744	\$274,678	\$271,429	\$133,348	\$223,400	\$294,557	\$23,128	8.52%
23707561 519401 VEBA	\$0	\$9,281	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 519405 OPEB INSURANCE EXPENSE	\$0	(\$921)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 5195 LIFE INSURANCE	\$2,927	\$3,229	\$3,254	\$3,432	\$1,566	\$2,600	\$3,182	(\$250)	-7.28%
CONTRACTUAL SERVICE									
23707561 5211 VEHICLE EQUIP OPER. & MAINT.	\$10,996	\$1,561	\$7,077	\$5,882	\$3,278	\$6,500	\$6,860	\$978	16.63%
23707561 5215 COMPUTER/OFFICE EQUIP MAIN.	\$36,771	\$46,453	\$37,828	\$43,921	\$32,339	\$40,300	\$58,422	\$14,501	33.02%
23707561 5223 SCHOOLS,SEMINARS,& CONFERENCES	\$2,563	\$3,832	\$4,991	\$8,895	\$6,935	\$6,495	\$6,495	(\$2,400)	-26.98%
23707561 5225 PROFESSIONAL DUES	\$345	\$454	\$328	\$615	\$272	\$350	\$600	(\$15)	-2.44%
23707561 5232 DUPLICATING & DRAFTING	\$235	\$99	\$533	\$325	\$0	\$0	\$300	(\$25)	-7.69%
23707561 5239 JOINT METERING EXPENSE	\$0	\$226,754	\$223,072	\$231,847	\$0	\$227,200	\$227,000	(\$4,847)	-2.09%
23707561 5240 CONTRACTED SERV-PROFESSIONAL	\$91,397	\$109,188	\$110,020	\$137,990	\$78,334	\$91,600	\$126,490	(\$11,500)	-8.33%
23707561 5241 CONTRACTED SERV-LABOR	\$22,513	\$32,279	\$34,871	\$35,100	\$44,759	\$44,558	\$35,100	\$0	0.00%
23707561 5244 OTHER FEES	\$43,022	\$48,549	\$47,725	\$40,000	\$32,931	\$37,000	\$34,800	(\$5,200)	-13.00%
23707561 5245 BAD DEBT EXPENSE	\$0	\$712	\$236	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 5248 ADVERTISING,MARKETING,PROMOS	\$2,781	\$204	\$101	\$1,250	\$0	\$0	\$1,250	\$0	0.00%
23707561 5254 LEGAL SERVICES	\$2,365	\$0	\$348	\$1,250	\$0	\$0	\$750	(\$500)	-40.00%
23707561 5255 PHYSICAL EXAMS	\$1,232	\$552	\$605	\$3,012	\$391	\$1,700	\$3,012	\$0	0.00%
23707561 5256 LAUNDRY	\$17,235	\$12,924	\$15,088	\$13,050	\$5,266	\$15,080	\$15,080	\$2,030	15.56%
23707561 5271 TELEPHONE - LOCAL	\$25,319	\$20,460	\$18,663	\$12,917	\$8,047	\$16,000	\$14,343	\$1,426	11.04%
23707561 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$500	\$1,020	\$1,020	100.00%
23707561 5284 INSURANCE-FIRE & EXTENDED COV.	\$70,350	\$70,230	\$84,471	\$90,482	\$45,241	\$90,482	\$93,206	\$2,724	3.01%
23707561 5285 INSURANCE - FLEET	\$9,198	\$9,318	\$10,274	\$12,317	\$6,159	\$12,317	\$10,679	(\$1,638)	-13.30%
23707561 5286 INSURANCE-COMPREHENSIVE LIAB	\$40,661	\$33,320	\$32,857	\$32,675	\$16,338	\$32,675	\$33,231	\$556	1.70%
23707561 5289 INSURANCE - OTHER	\$7,944	\$7,487	\$8,345	\$7,973	\$3,986	\$7,732	\$8,800	\$827	10.37%

23 WASTEWATER

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES									
23707561 5321 ELECTRICITY	\$549,313	\$535,202	\$593,084	\$550,000	\$269,845	\$544,200	\$559,000	\$9,000	1.64%
23707561 5322 GAS/HEATING FUEL	\$97,559	\$80,329	\$55,741	\$98,000	\$17,869	\$78,000	\$78,000	(\$20,000)	-20.41%
23707561 5323 WATER	\$39,082	\$52,127	\$39,118	\$42,000	\$16,091	\$36,800	\$52,000	\$10,000	23.81%
23707561 5324 SEWER SERVICE CHARGE	\$137,656	\$127,820	\$151,074	\$124,000	\$61,170	\$159,100	\$138,900	\$14,900	12.02%
23707561 5325 STORMWATER SERVICE CHARGE	\$5,270	\$5,270	\$6,149	\$5,350	\$2,562	\$6,150	\$5,350	\$0	0.00%
23707561 5331 POSTAGE & EXPRESS MAIL	\$17,001	\$16,649	\$18,882	\$16,750	\$7,891	\$17,500	\$17,500	\$750	4.48%
23707561 5332 OFFICE/COMP EQUIP & SUPPLIES	\$7,170	\$8,477	\$9,453	\$9,200	\$5,226	\$8,400	\$8,400	(\$800)	-8.70%
23707561 5342 MEDICAL SUPPLIES & DRUGS	\$478	\$94	\$1,150	\$2,014	\$205	\$600	\$952	(\$1,062)	-52.73%
23707561 5343 GENERAL COMMODITIES	\$3,833	\$4,022	\$6,263	\$5,500	\$2,002	\$3,800	\$4,500	(\$1,000)	-18.18%
23707561 534303 COMMODITIES - SODIUM BISULFITE	\$20,705	\$20,111	\$12,470	\$19,500	\$4,475	\$18,000	\$18,250	(\$1,250)	-6.41%
23707561 534305 COMMODITIES - SALT	\$318	\$1,044	\$1,389	\$1,550	\$691	\$1,200	\$1,240	(\$310)	-20.00%
23707561 534306 COMMODITIES-FERRIC CHLORIDE	\$67,794	\$41,970	\$69,922	\$65,000	\$28,737	\$62,000	\$62,000	(\$3,000)	-4.62%
23707561 534307 COMMODITIES-LAB SUPPLIES	\$0	\$0	\$212	\$44,000	\$14,774	\$36,000	\$44,000	\$0	0.00%
23707561 534309 COMMODITIES-POLYMER	\$67,433	\$74,567	\$60,162	\$80,000	\$21,479	\$73,000	\$73,000	(\$7,000)	-8.75%
23707561 534310 COMMODITIES-MISC CHEMICALS	\$9,172	\$9,459	\$4,137	\$8,900	\$7,588	\$8,500	\$7,500	(\$1,400)	-15.73%
23707561 534311 COMMODITIES-HYPOCHLORITE	\$12,795	\$12,784	\$15,605	\$14,000	\$2,962	\$14,000	\$14,000	\$0	0.00%
23707561 5345 MAINTENANCE MATERIALS	\$1,016	\$1,293	\$1,342	\$1,330	\$122	\$800	\$1,330	\$0	0.00%
23707561 5347 UNIFORMS	\$0	\$2,262	\$2,231	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 5348 EQUIP<1000	\$1,830	\$2,071	\$539	\$3,305	\$122	\$1,500	\$1,915	(\$1,390)	-42.06%
23707561 5351 BOOKS & SUBSCRIPTIONS	\$29	\$0	\$0	\$75	\$0	\$0	\$0	(\$75)	-100.00%
23707561 5352 TRAINING EQUIPMENT & SUPPLIES	\$81	\$600	\$76	\$250	\$0	\$250	\$250	\$0	0.00%
FIXED COSTS									
23707561 5411 RENT/BUILD	\$138,000	\$137,000	\$137,000	\$145,000	\$72,500	\$145,000	\$140,000	(\$5,000)	-3.45%
CAPITAL OUTLAY									
23707561 5533 EQUIP-OTHER OVER \$1,000	\$10,490	\$10,011	\$9,918	\$11,750	\$5,000	\$7,500	\$10,000	(\$1,750)	-14.89%
23707561 5534 EQUIP-COMPUTER OVER \$1,000	\$2,925	\$7,395	\$5,183	\$35,000	\$8,691	\$10,000	\$1,800	(\$33,200)	-94.86%
DEBT SERVICE									
23707561 5641 PRINCIPAL - CORP PURPOSE BONDS	\$0	\$0	\$0	\$256,377	\$0	\$0	\$227,196	(\$29,181)	-11.38%
23707561 5642 INTEREST - CORP PURPOSE BONDS	\$102,843	\$97,187	\$90,518	\$84,870	\$44,118	\$84,870	\$78,977	(\$5,893)	-6.94%
DEPRECIATION									
23707561 573001 RESERVE COMPUTER	\$35,925	\$35,926	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561 5899 RESERVE/SUBSIDY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5731 DEPRECIATION - BUILD	\$2,616,330	\$2,633,789	\$2,640,722	\$0	\$0	\$0	\$0	\$0	0.00%
5736 BOND DISCOUNT AMORTIZATION	\$7,272	\$642	\$585	\$0	\$0	\$0	\$0	\$0	0.00%
FUNDCONT									
23 5801 CIOPERAT	\$550,687	\$32,810	\$0	\$663,103	\$101,379	\$0	\$804,000	\$140,897	21.25%
23 5926 OPER TRANSFER OUT	\$6,683	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23 5985 OPER TRANSFER OUT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$6,255,774	\$6,105,915	\$6,136,219	\$4,396,805	\$1,662,997	\$3,176,113	\$4,494,269	\$97,464	2.22%
NET TOTAL	\$1,575,158	\$2,275,792	\$1,230,729	\$0	(\$87,755)	(\$1,309,706)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The budget includes a 3% increase for both commercial and residential customers. There are 8 CIP projects for 2018: Sanitary Sewer Repairs for \$534,000, WPCF Portable Emergency Generator for \$275,000, Clarifier repairs & upgrades for \$150,000, Lift station pumping equipment upgrades for \$878,000, Anaerobic digester mixing for \$2,276,000, WPCF roadway resurfacing for \$231,000, WPCF storage building addition for \$120,000 and Sanitary sewer relocation for I39/90. A Utilities Network/Applications Analyst position has been added and split between the Wastewater and Water Utility budget.

23 WASTEWATER

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
PRETREATMENT									
PERSONNEL SERVICES									
23707562 5110 REGULAR PERSONNEL	\$285,219	\$259,444	\$267,794	\$271,168	\$135,539	\$270,900	\$272,063	\$895	0.33%
23707562 5113 ON-CALL PAY	\$3,172	\$353	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707562 5130 EXTRA PERSONNEL	\$592	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707562 5150 OVERTIME	\$5,058	\$5,711	\$4,370	\$487	\$1,578	\$2,100	\$1,188	\$701	143.94%
23707562 5191 WISCONSIN RETIREMENT FUND	\$20,541	\$20,246	\$16,778	\$12,801	\$9,324	\$18,660	\$18,228	\$5,427	42.40%
23707562 519301 SOCIAL SECURITY	\$17,986	\$16,183	\$16,754	\$11,527	\$8,347	\$16,715	\$16,559	\$5,032	43.65%
23707562 519302 MEDICARE	\$4,206	\$3,785	\$3,918	\$2,688	\$1,952	\$3,910	\$3,873	\$1,185	44.08%
23707562 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$82,277	\$86,910	\$69,536	\$60,914	\$34,774	\$68,500	\$72,680	\$11,766	19.32%
23707562 5195 LIFE INSURANCE	\$754	\$911	\$938	\$342	\$469	\$925	\$941	\$599	175.15%
CONTRACTUAL SERVICE									
23707562 5211 VEHICLE EQUIP OPER. & MAINT.	\$4,121	\$5,250	\$1,131	\$3,205	\$222	\$3,500	\$3,144	(\$61)	-1.90%
23707562 5214 OTHER EQUIPMENT MAINTENANCE	\$3,208	\$3,877	\$5,294	\$2,750	\$0	\$2,500	\$4,100	\$1,350	49.09%
23707562 5215 COMPUTER/OFFICE EQUIP MAIN.	\$0	\$5,302	\$0	\$250	\$0	\$150	\$250	\$0	0.00%
23707562 5223 SCHOOLS,SEMINARS,& CONFERENCES	\$2,932	\$4,255	\$1,374	\$4,000	\$3,307	\$4,200	\$3,200	(\$800)	-20.00%
23707562 5224 PUBLIC EDUCATION	\$6,783	\$6,741	\$15,273	\$11,000	\$5,352	\$9,700	\$9,700	(\$1,300)	-11.82%
23707562 5225 PROFESSIONAL DUES	\$50	\$50	\$0	\$90	\$0	\$45	\$45	(\$45)	-50.00%
23707562 5231 OFFICIAL NOTICES&PUBLICATIONS	\$0	\$8	\$9	\$100	\$0	\$50	\$25	(\$75)	-75.00%
23707562 5232 DUPLICATING & DRAFTING	\$0	\$103	\$0	\$125	\$0	\$50	\$50	(\$75)	-60.00%
23707562 5240 CONTRACTED SERV-PROFESSIONAL	\$19,921	\$121,164	\$39,821	\$7,710	\$3,510	\$9,500	\$7,780	\$70	0.91%
23707562 5244 OTHER FEES	\$0	\$1,251	\$390	\$0	(\$13,117)	\$0	\$0	\$0	0.00%
23707562 5246 CONTRIBUTIONS TO ORGANIZATIONS	\$1,473	\$3,000	\$3,150	\$3,500	\$0	\$3,500	\$3,500	\$0	0.00%
23707562 5248 ADVERTISING,MARKETING,PROMOS	\$0	\$0	\$0	\$50	\$0	\$0	\$0	(\$50)	-100.00%
23707562 5254 LEGAL SERVICES	\$22	\$0	\$64,019	\$750	\$78,407	\$68,900	\$43,500	\$42,750	5700.00%
23707562 5271 TELEPHONE - LOCAL	\$729	\$886	\$819	\$1,000	\$400	\$810	\$1,000	\$0	0.00%
23707562 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$480	\$960	\$960	100.00%
MATERIALS & SUPPLIES									
23707562 5331 POSTAGE & EXPRESS MAIL	\$1,076	\$539	\$1,933	\$500	\$640	\$1,200	\$1,200	\$700	140.00%
23707562 5332 OFFICE/COMP EQUIP & SUPPLIES	\$5,848	\$4,191	\$4,721	\$0	\$1,016	\$1,600	\$0	\$0	0.00%
23707562 5343 GENERAL COMMODITIES	\$612	\$793	\$7,672	\$700	\$243	\$500	\$700	\$0	0.00%
23707562 534307 COMMODITIES-LAB SUPPLIES	\$30,746	\$27,211	\$29,240	\$0	\$122	\$97	\$0	\$0	0.00%
23707562 5345 MAINTENANCE MATERIALS	\$121	\$15	\$203	\$400	\$38	\$250	\$400	\$0	0.00%
23707562 5348 OTHER EQUIPMENT UNDER \$1,000	\$9,429	\$2,722	\$4,656	\$5,900	\$4,947	\$5,500	\$5,500	(\$400)	-6.78%
23707562 5352 TRAINING EQUIPMENT & SUPPLIES	\$2,296	\$1,893	\$3,283	\$2,300	\$148	\$1,500	\$2,300	\$0	0.00%
CAPITAL OUTLAY									
23707562 5533 EQUIP-OTHER OVER \$1,000	\$18,965	\$7,521	\$24,073	\$2,000	\$0	\$1,000	\$2,000	\$0	0.00%
23707562 5534 EQUIP-COMPUTER OVER \$1,000	\$3,451	\$265	\$0	\$1,600	\$0	\$500	\$800	(\$800)	-50.00%
TOTAL EXPENDITURES	\$531,588	\$590,580	\$587,148	\$407,857	\$277,217	\$497,242	\$475,686	\$67,829	16.63%

23 WASTEWATER

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
BIOSOLID TREATMENT WPCF									
PERSONNEL SERVICES									
23707563 5110 REGULAR PERSONNEL	\$47,391	\$44,918	\$44,450	\$46,676	\$23,332	\$46,630	\$46,843	\$167	0.36%
23707563 5150 OVERTIME	\$2,408	\$0	\$10,863	\$2,226	\$3,467	\$4,000	\$2,310	\$84	3.77%
23707563 5191 WISCONSIN RETIREMENT FUND	\$3,486	\$3,055	\$3,651	\$3,289	\$1,822	\$3,510	\$3,139	(\$150)	-4.56%
23707563 519301 SOCIAL SECURITY	\$3,088	\$2,785	\$3,432	\$2,996	\$1,660	\$3,200	\$2,901	(\$95)	-3.17%
23707563 519302 MEDICARE	\$722	\$652	\$803	\$669	\$388	\$750	\$678	\$9	1.35%
23707563 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$23,444	\$20,833	\$20,006	\$20,280	\$10,024	\$19,760	\$21,193	\$913	4.50%
23707563 5195 LIFE INSURANCE	\$267	\$222	\$175	\$140	\$69	\$135	\$151	\$11	7.86%
CONTRACTUAL SERVICE									
23707563 5211 VEHICLE EQUIP OPER. & MAINT.	\$91,976	\$99,255	\$94,854	\$76,323	\$57,484	\$85,000	\$86,896	\$10,573	13.85%
23707563 5244 OTHER FEES	\$104,437	\$77,865	\$64,460	\$87,750	\$34,118	\$86,000	\$86,000	(\$1,750)	-1.99%
MATERIALS & SUPPLIES									
23707563 5345 MAINTENANCE MATERIALS	\$169,810	\$1,653	\$7,458	\$4,200	\$3,172	\$4,200	\$4,200	\$0	0.00%
DEPRECIATION									
23707563 5730 RESERVE-VEHICLE REPLACEMENT	\$120,000	\$120,000	\$120,000	\$120,000	\$60,000	\$120,000	\$120,000	\$0	0.00%
TOTAL EXPENDITURES	\$567,029	\$371,238	\$370,151	\$364,549	\$195,536	\$373,185	\$374,311	\$9,762	2.68%

23 WASTEWATER

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
COLLECTION/PUMPING STATION									
PERSONNEL SERVICES									
23707565 5110 REGULAR PERSONNEL	\$205,626	\$266,804	\$249,716	\$260,110	\$124,377	\$246,810	\$261,424	\$1,314	0.51%
23707565 5130 EXTRA PERSONNEL	\$19,219	\$10,654	\$20,341	\$17,942	\$6,270	\$17,900	\$20,360	\$2,418	13.48%
23707565 5150 OVERTIME	\$5,194	\$3,523	\$3,041	\$3,720	\$1,492	\$2,600	\$1,890	(\$1,830)	-49.19%
23707565 5191 WISCONSIN RETIREMENT FUND	\$14,946	\$19,110	\$16,567	\$17,739	\$8,537	\$16,940	\$17,516	(\$223)	-1.26%
23707565 519301 SOCIAL SECURITY	\$14,213	\$17,377	\$16,796	\$17,206	\$8,109	\$15,690	\$17,621	\$415	2.41%
23707565 519302 MEDICARE	\$3,324	\$4,064	\$3,928	\$3,969	\$1,896	\$3,700	\$4,121	\$152	3.83%
23707565 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$90,217	\$116,662	\$115,094	\$110,406	\$53,380	\$104,760	\$115,375	\$4,969	4.50%
23707565 519401 VEBA	\$10,531	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565 5195 LIFE INSURANCE	\$719	\$1,047	\$1,022	\$1,026	\$439	\$860	\$946	(\$80)	-7.80%
23707565 5196 UNEMPLOYMENT COMPENSATION	\$463	\$2,901	\$796	\$0	\$2,279	\$2,279	\$2,000	\$2,000	0.00%
CONTRACTUAL SERVICE									
23707565 5211 VEHICLE EQUIP OPER. & MAINT.	\$58,042	\$40,696	\$36,812	\$43,671	\$11,241	\$36,000	\$41,830	(\$1,841)	-4.22%
23707565 5215 COMPUTER/OFFICE EQUIP MAIN.	\$31	\$15,501	\$0	\$75	\$0	\$0	\$0	(\$75)	-100.00%
23707565 5223 SCHOOLS,SEMINARS,& CONFERENCES	\$1,025	\$738	\$1,259	\$1,525	\$47	\$1,100	\$1,525	\$0	0.00%
23707565 5225 PROFESSIONAL DUES	\$161	\$181	\$170	\$90	\$40	\$85	\$375	\$285	316.67%
23707565 5240 CONTRACTED SERV-PROFESSIONAL	\$5,188	\$674,186	\$184,400	\$7,000	\$0	\$7,000	\$7,000	\$0	0.00%
23707565 5244 OTHER FEES	\$0	\$0	\$0	\$2,000	\$1,500	\$1,500	\$1,500	(\$500)	-25.00%
23707565 5271 TELEPHONE - LOCAL	\$296	\$565	\$544	\$480	\$827	\$470	\$0	(\$480)	0.00%
23707565 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$450	\$900	\$900	100.00%
23707565 5286 INSURANCE-COMPREHENSIVE LIAB	\$0	\$0	\$2,905	\$0	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES									
23707565 5331 POSTAGE	\$124	\$14	\$3	\$75	\$0	\$25	\$50	(\$25)	-33.33%
23707565 5332 OFFICE/COM	\$505	\$0	\$5	\$0	\$0	\$0	\$0	\$0	0.00%
23707565 5343 GENERAL COMMODITIES	\$0	\$4	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565 5345 MAINTENANCE MATERIALS	\$16,045	\$18,827	\$15,906	\$22,000	\$12,634	\$22,000	\$16,600	(\$5,400)	-24.55%
DEPRECIATION									
23707565 5730 RES-VEHIC	\$80,000	\$80,000	\$80,000	\$80,000	\$40,000	\$80,000	\$80,000	\$0	0.00%
TOTAL EXPENDITURES	\$525,869	\$1,272,854	\$749,304	\$589,034	\$273,069	\$560,169	\$591,033	\$1,999	0.34%

23 WASTEWATER

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
PLANT MAINTENANCE									
PERSONNEL SERVICES									
23707567 5110 REGULAR PERSONNEL	\$289,465	\$207,498	\$279,941	\$315,396	\$144,774	\$293,700	\$304,276	(\$11,120)	-3.53%
23707567 5150 OVERTIME	\$3,527	\$4,810	\$12,403	\$2,534	\$2,716	\$4,000	\$2,576	\$42	1.66%
23707567 5173 TOOL ALLOWANCE	\$2,400	\$2,100	\$2,100	\$2,400	\$2,400	\$2,400	\$1,800	(\$600)	-25.00%
23707567 5191 WISCONSIN RETIREMENT FUND	\$20,809	\$14,441	\$19,175	\$21,377	\$10,029	\$20,400	\$20,387	(\$990)	-4.63%
23707567 519301 SOCIAL SECURITY	\$18,308	\$13,252	\$18,262	\$19,469	\$9,282	\$18,900	\$18,844	(\$625)	-3.21%
23707567 519302 MEDICARE	\$4,282	\$3,099	\$4,271	\$4,516	\$2,171	\$3,050	\$4,407	(\$109)	-2.41%
23707567 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$135,487	\$95,454	\$128,526	\$138,571	\$61,711	\$123,100	\$144,807	\$6,236	4.50%
23707567 5195 LIFE INSURANCE	\$915	\$772	\$860	\$741	\$411	\$815	\$1,053	\$312	42.11%
CONTRACTUAL SERVICE									
23707567 5211 VEHICLE EQUIP OPER. & MAINT.	\$41,467	\$39,586	\$31,732	\$30,856	\$26,610	\$31,000	\$33,765	\$2,909	9.43%
23707567 5223 SCHOOLS,SEMINARS,& CONFERENCES	\$4,638	\$3,108	\$3,198	\$6,000	\$0	\$5,000	\$4,200	(\$1,800)	-30.00%
23707567 5240 CONTRACTED SERV-PROFESSIONAL	\$0	\$50	\$0	\$330	\$0	\$0	\$0	(\$330)	-100.00%
23707567 5241 CONTRACTED SERV-LABOR	\$82,587	\$129,858	\$99,254	\$106,800	\$48,366	\$185,000	\$106,800	\$0	0.00%
23707567 5256 LAUNDRY	\$385	\$162	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707567 5261 STRUCTURE MAINTENANCE	\$8,517	\$18,350	\$8,142	\$56,500	\$1,529	\$14,000	\$17,000	(\$39,500)	-69.91%
23707567 5262 PAINTING/CLEANING MAINTENANCE	\$7	\$366	\$968	\$1,500	\$59	\$750	\$6,750	\$5,250	350.00%
23707567 5263 ELECTRICAL MAINTENANCE	\$16,363	\$23,863	\$15,255	\$23,500	\$5,400	\$15,000	\$53,000	\$29,500	125.53%
23707567 5264 PLUMBING MAINTENANCE	\$116	\$2,781	\$1,951	\$5,000	\$2,889	\$5,000	\$5,000	\$0	0.00%
23707567 5265 HEATING MAINTENANCE	\$10,427	\$13,526	\$9,663	\$20,000	\$383	\$12,000	\$15,000	(\$5,000)	-25.00%
23707567 5266 GROUNDS MAINTENANCE	\$2,737	\$4,149	\$1,623	\$4,200	\$673	\$1,600	\$3,000	(\$1,200)	-28.57%
23707567 5271 TELEPHONE - LOCAL	\$736	\$523	\$374	\$0	\$627	\$544	\$0	\$0	0.00%
23707567 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$810	\$1,620	\$1,620	100.00%
MATERIALS & SUPPLIES									
23707567 5331 POSTAGE & EXPRESS MAIL	\$0	\$34	\$0	\$175	\$0	\$0	\$50	(\$125)	-71.43%
23707567 5332 OFFICE/COMP EQUIP & SUPPLIES	\$280	\$77	\$48	\$0	\$0	\$0	\$0	\$0	0.00%
23707567 5343 GENERAL COMMODITIES	\$287	\$104	\$61	\$500	\$86	\$150	\$150	(\$350)	-70.00%
23707567 534308 COMMODITIES-LUBRICATION	\$4,023	\$3,783	\$3,796	\$3,750	\$510	\$3,750	\$3,750	\$0	0.00%
23707567 5345 MAINTENANCE MATERIALS	\$167,939	\$154,229	\$143,710	\$204,000	\$37,367	\$186,000	\$204,000	\$0	0.00%
23707567 5533 EQUIP-VEHICULAR OVER \$1,000	\$6,500	\$8,567	\$6,471	\$8,000	\$308	\$1,200	\$7,200	(\$800)	-10.00%
DEPRECIATION									
23707567 5730 RES-VEHIC	\$20,000	\$20,763	\$20,000	\$20,000	\$10,000	\$20,000	\$20,000	\$0	0.00%
TOTAL EXPENDITURES	\$842,202	\$765,305	\$811,783	\$996,115	\$368,300	\$948,169	\$979,435	(\$16,680)	-1.67%

23 WASTEWATER

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
WASTEWATER ADMIN	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
WPCF ENGINEERING									
PERSONNEL SERVICES									
23707569 5110 REGULAR PERSONNEL	\$63,752	\$74,622	\$111,122	\$117,928	\$58,900	\$117,800	\$118,915	\$987	0.84%
23707569 5191 WISCONSIN RETIREMENT FUND	\$4,305	\$5,075	\$7,334	\$7,928	\$4,012	\$8,000	\$7,966	\$38	0.48%
23707569 519301 SOCIAL SECURITY	\$3,945	\$4,627	\$6,892	\$7,227	\$3,655	\$7,300	\$7,368	\$141	1.95%
23707569 519302 MEDICARE	\$923	\$1,082	\$1,612	\$1,690	\$855	\$1,710	\$1,722	\$32	1.89%
23707569 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$36,891	\$21,564	\$32,101	\$32,749	\$19,498	\$38,450	\$41,246	\$8,497	25.95%
23707569 5195 LIFE INSURANCE	\$125	\$59	\$98	\$109	\$54	\$105	\$118	\$9	8.26%
CONTRACTUAL SERVICE									
23707569 5214 OTHER EQUIPMENT MAINTENANCE	\$0	\$0	\$0	\$1,500	\$0	\$0	\$1,500	\$0	0.00%
23707569 5223 SCHOOLS,SEMINARS,& CONFERENCES	\$35	\$0	\$0	\$750	\$0	\$0	\$0	(\$750)	-100.00%
23707569 5225 PROFESSIONAL DUES	\$126	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707569 5231 OFFICIAL NOTICES&PUBLICATIONS	\$296	\$0	\$0	\$450	\$0	\$75	\$75	(\$375)	-83.33%
23707569 5240 CONTRACTED SERV-PROFESSIONAL	\$33,027	\$13,405	\$27,476	\$26,000	\$20,194	\$26,000	\$26,000	\$0	0.00%
23707569 5241 CONTRACTED SERV-LABOR	\$3,000	\$0	\$0	\$3,000	\$0	\$0	\$1,500	(\$1,500)	-50.00%
23707569 5271 TELEPHONE - LOCAL	\$95	\$45	\$68	\$100	\$108	\$70	\$100	\$0	0.00%
23707569 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$360	\$720	\$720	100.00%
MATERIALS & SUPPLIES									
23707569 5331 POSTAGE & EXPRESS MAIL	\$1	\$5	\$11	\$50	\$0	\$25	\$25	(\$25)	-50.00%
23707569 5332 OFFICE/COMP EQUIP & SUPPLIES	\$2	\$39	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707569 5345 MAINTENANCE MATERIALS	\$140	\$292	\$316	\$300	\$44	\$300	\$300	\$0	0.00%
TOTAL EXPENDITURES	\$146,663	\$120,815	\$187,029	\$199,781	\$107,319	\$200,195	\$207,555	\$7,774	3.89%

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Administration

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

			2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD	1. Track trends and daily operations.	Number of Discharge Monitoring Reports	5	12	12	12	12
	2. Monitor operating costs.	Number of operating cost reports	5	12	12	12	12
EFFICIENCY & EFFECTIVENESS	1. Prepare Compliance Maintenance Annual Report (CMAR).	CMAR Report completed by- June 30th	5	1	1	1	1
	2. Operate and maintain facility per Department of Natural Resources standards	DNR review completed by May 30th	5	1	1	1	1
	3. Continue to manage the economic and environmental performance of the Water Pollution Control Facility, sanitary sewer collections system and industrial pre-treatment program.	Continue to develop roadmap to meet new phosphorous standard limits.	5	1	1	1	1
		Quarterly hot-spot and bi-annual system wide collections system cleaning	5	1	1	1	1
		Continually seek improvement for biosolids thickening and recycling program.	5	4	4	4	4

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Biosolids Treatment

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

WORKLOAD:			5	12	12	12	12	12
WORKLOAD:	1. Sample biosolids for priority pollutants and nutrients	Number of biosolids tests performed	5	12	12	12	12	12
	2. Liquid biosolids land applied	Gallons of biosolids hauled	2	4,147,010	3,754,474	7,510,089	4,500,000	4,500,000
EFFICIENCY & EFFECTIVENESS:	1. Submit annual biosolids reports to DNR	Complete DNR forms 3400-055, 3400-49, 3400-54 and 3400-56 by January 31	2	4	4	4	4	4
	2. Measure the amount of cake biosolids hauled.	Metric tons	5	2,268	1,951	1,663	1,700	1,700

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PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Collections/Pumping Station

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

WORKLOAD:	1. Assure one-third of system is cleaned annually.	Number of sanitary sewer feet cleaned.	5	598,118	520,660	469,761	462,000	462,000
WORKLOAD:	2. Correct defects and reduce groundwater infiltration and surface water inflow using contractors and Water Resources personnel.	Number of feet of sewer lines rehabilitated.	5	81,100	45,672	0	50,000	60,000
		Number of manholes rehabilitated	5	300	300	300	300	300
		Number of sanitary sewer feet televised.	5	30,412	27,403	72,100	92,400	92,400

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PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS
 DIVISION: WPCF Maintenance

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
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WORKLOAD:	1. Enhance preventive equipment monitoring program.	Number of preventive maintenance tasks being performed.	5	130	223	1,249	1,100	1,100
	2. Complete work orders generated quarterly.	Number of work orders	5	500	1,182	1,559	1,500	1,500
EFFICIENCY & EFFECTIVENESS:	1. Complete work orders generated quarterly.	Percent of work orders closed quarterly.	5	95	95	95	95	95
	2. Identify, evaluate and implement equipment upgrades and process modifications which best meet operational needs.	The number of cost effective, energy efficient upgrades made through-out the year.	2	1	2	2	2	2
	3. Assure preventive and corrective maintenance is being performed in a timely manner.	Percent of time equipment is readily available for use.	5	95	95	95	95	95

CITY COUNCIL GOALS:

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3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
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PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Engineering

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Develop a yearly and long range capital improvement programs to address the above goals.	Completed prior to CIP development for next year.	5	1	1	1	1	1	1
EFFICIENCY & EFFECTIVENESS:	1. Acquire all data fields that we determine to be of usefulness and provide them to Engineering for input into the Cityworks database.	Percent of system input.	5	100	100	100	100	100	100
	2. Reduce infiltration and inflow thereby reducing operating costs and extending the useable life and capacity of the plant.	Peak daily flows (Million Gallons/Day)	5	9.800	4.839	4.426	4.500	4.500	
		Average daily flow (Million Gallons/Day)	5	4.075	3.652	3.797	3.750	3.750	

CITY COUNCIL GOALS:

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3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
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6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – PUBLIC WORKS

Enterprise Fund

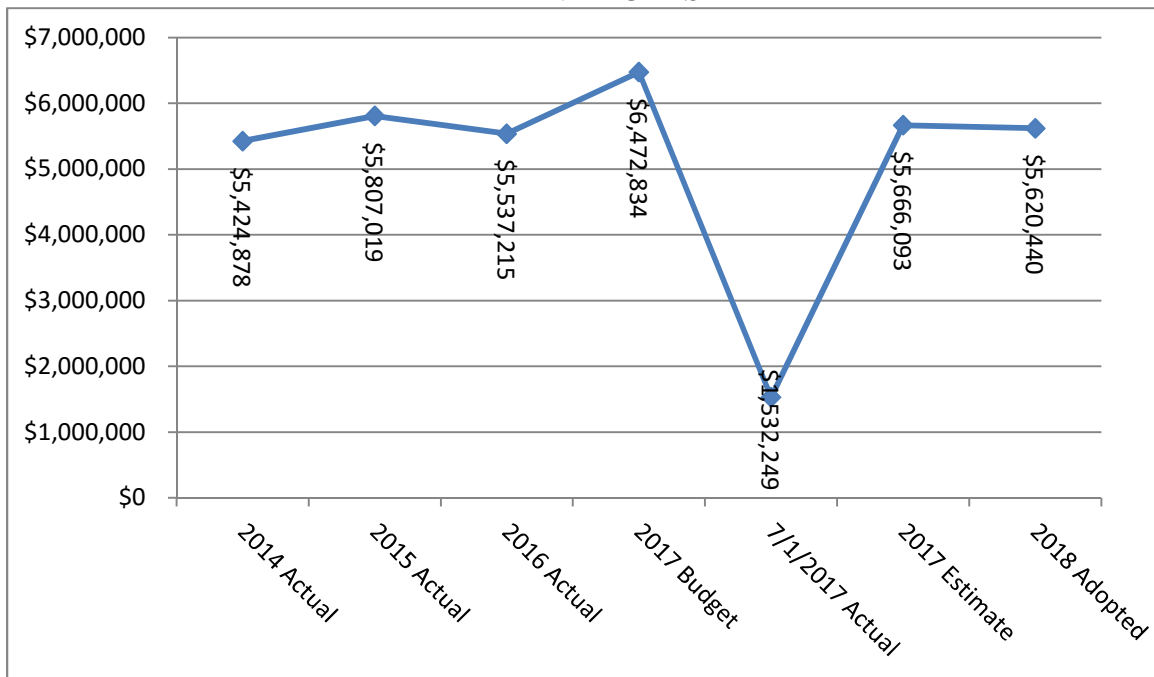
Water Utility Division Description:

The Water Utility Fund accounts for the operation of the physical public water supply system and selling of water services. Activities include production and treatment of drinking water, operation and maintenance of pumping and storage facilities, maintenance of metering systems, maintenance of services, mains, hydrants and valves, public and private fire protection services, and wholesale water supply to South Beloit’s system.

Revenue sources include residential, commercial, industrial and wholesale user fees, public and private fire protection fees and lesser amounts from interest income and cell site leases.

The source of supply for the water utility is from eight groundwater wells, with a reliable capacity of 18.6 million gallons per day (MGD). Average daily pumpage is 6.9 MGD and peak day is around 10 MGD. There is 2.75 MG of elevated storage in four towers. There is approximately 180 miles of main, 1700 hydrants, 2500 valves and 15,500 services in the system, including service to parts of the Town of Beloit.

EXPENDITURES



ACCOUNTS FOR:		26 WATER UTILITY							AMOUNT	PCT
		2014	2015	2016	2017	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED		
		ACTUALS	ACTUALS	ACTUALS	BUDGET			ADOPTED	CHANGE	CHANGE
WATER UTILITY										
FINES/FORFEITURES										
26707419	4279 PENALTY ON TAXES	(\$103,034)	(\$88,910)	(\$86,229)	(\$113,100)	(\$22,897)	(\$113,100)	(\$128,100)	(\$15,000)	13.26%
CASH & PROPERTY										
26707419	4413 INTEREST	(\$55,869)	(\$38,465)	(\$42,584)	(\$35,300)	(\$11,926)	(\$43,200)	(\$35,200)	\$100	-0.28%
26707419	441304 DEBT ISSUANCE PREMIUM	(\$2,830)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
26707421	45051 OP. INCOME	(\$74,718)	(\$29,211)	(\$6,740)	\$0	\$0	\$0	\$0	\$0	0.00%
26707461	4505 OP. INCOME	(\$707)	(\$615)	(\$948)	\$0	(\$120)	(\$120)	\$0	\$0	0.00%
26707462	45052 OP. INCOME	(\$43,268)	(\$43,448)	(\$43,632)	(\$46,000)	(\$18,131)	(\$43,500)	(\$43,500)	\$2,500	-5.43%
26707463	45053 OP. INCOME	(\$802,153)	(\$805,387)	(\$804,624)	(\$968,921)	(\$339,543)	(\$814,900)	(\$860,280)	\$108,641	-11.21%
26707464	45054 OP. INCOME	(\$120,446)	(\$119,587)	(\$129,675)	(\$123,050)	(\$39,249)	(\$94,200)	(\$123,000)	\$50	-0.04%
26707466	45055 OP. INCOME	(\$322,432)	(\$327,697)	(\$338,243)	(\$427,800)	(\$148,380)	(\$276,350)	(\$329,000)	\$98,800	-23.09%
26707471	45056 OP. INCOME	(\$23,897)	(\$44,726)	(\$19,670)	(\$37,950)	(\$22,158)	(\$46,900)	(\$29,500)	\$8,450	-22.27%
26707474	45057 OP. INCOME	\$0	(\$59,244)	(\$57,193)	(\$86,250)	\$0	(\$58,000)	(\$61,000)	\$25,250	-29.28%
26707461	450501 INVENTORY	\$0	\$0	(\$38)	\$0	\$0	\$0	\$0	\$0	0.00%
26707461	450502 RESIDENT	(\$2,411,230)	(\$2,388,093)	(\$2,375,193)	(\$2,968,357)	(\$945,974)	(\$2,271,180)	(\$2,391,000)	\$577,357	-19.45%
26707461	450503 COMMERCIAL	(\$637,299)	(\$656,327)	(\$672,113)	(\$865,870)	(\$298,595)	(\$716,600)	(\$713,950)	\$151,920	-17.55%
26707461	450504 INDUSTRIAL	(\$346,144)	(\$347,106)	(\$397,172)	(\$387,550)	(\$183,161)	(\$439,600)	(\$497,310)	(\$109,760)	28.32%
26707461	450509 OPERATING INCOME-IRRIGATION	(\$872)	(\$1,390)	(\$8,557)	\$0	(\$6,097)	(\$6,097)	(\$3,600)	(\$3,600)	100.00%
26707461	450510 OPER INCOME-MULTI-FAMILY RESID	(\$135,467)	(\$130,586)	(\$150,547)	\$0	(\$13,638)	(\$13,638)	\$0	\$0	0.00%
26707461	450511 OPER INCOME-WATER TOWER TENANT	\$0	\$0	(\$35,198)	\$0	\$0	\$0	\$0	\$0	0.00%
26707472	4508 LEASE REVENUE	(\$456,356)	(\$483,553)	(\$381,658)	(\$413,000)	(\$205,150)	(\$351,400)	(\$405,000)	\$8,000	-1.94%
OTHER FINANCING SRCE										
26	4923 OPER TRANSFER	(\$6,683)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	4999 FUNDBALAPP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	CAPITAL CONTRIBUTIONS	(\$502,360)	(\$234,087)	(\$112,783)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES		(\$6,045,765)	(\$5,798,432)	(\$5,662,796)	(\$6,473,148)	(\$2,255,018)	(\$5,288,785)	(\$5,620,440)	\$852,708	-13.17%
PERSONNEL SERVICES										
26	5110 REGULAR PERSONNEL	\$579,903	\$628,698	\$667,539	\$689,560	\$326,536	\$631,802	\$703,042	\$13,482	1.96%
26	511022 WAGE ADJUST	\$0	\$0	\$0	\$2,355	\$0	\$4,430	\$11,714	\$9,359	397.41%
26	5113 ONCALL	\$16,175	\$12,724	\$20,932	\$20,870	\$10,324	\$20,630	\$28,600	\$7,730	37.04%
26	5120 PART TIME PERSONNEL	\$15,567	\$15,720	\$15,880	\$0	\$0	\$0	\$0	\$0	0.00%
26	5130 EXTRA PERSONNEL	\$7,409	\$13,252	\$11,142	\$11,248	\$2,720	\$11,200	\$64,840	\$53,592	476.46%
26	5150 OVERTIME	\$27,874	\$8,612	\$7,290	\$7,602	\$3,335	\$6,700	\$7,728	\$126	1.66%
26	5161 VACATION	\$4,723	\$2,759	\$11,670	\$0	\$0	\$0	\$0	\$0	0.00%
26	5191 WISCONSIN RETIREMENT FUND	\$46,389	\$45,933	\$68,601	\$47,106	\$23,386	\$47,000	\$48,173	\$1,067	2.27%
26	5192 WORKER'S COMPENSATION	\$18,364	\$18,496	\$24,736	\$23,788	\$11,894	\$25,770	\$19,809	(\$3,979)	-16.73%
26	519301 SOCIAL SECURITY	\$39,573	\$41,941	\$44,152	\$42,671	\$21,028	\$42,050	\$44,192	\$1,521	3.56%
26	519302 MEDICARE	\$9,344	\$9,837	\$10,420	\$9,744	\$4,918	\$9,835	\$10,375	\$631	6.48%
26	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$207,412	\$166,469	\$167,496	\$211,340	\$100,454	\$217,650	\$230,783	\$19,443	9.20%
26	519401 VEBA	\$0	\$4,309	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	519405 OPEB INS	\$0	(\$209)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	5195 LIFE INSURANCE	\$1,759	\$1,946	\$2,245	\$2,249	\$979	\$2,120	\$2,129	(\$120)	-5.34%
26	5196 UNEMPLOYMENT	\$3,354	\$0	\$0	\$2,000	\$0	\$0	\$2,000	\$0	0.00%

ACCOUNTS FOR:	2014	2015	2016	2017	2017	2017	2018	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD 7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
WATER UTILITY									
CONTRACTUAL SERVICE									
26 5211 VEHICLE EQUIP OPER. & MAINT.	\$12,311	\$8,493	\$6,032	\$10,431	\$6,636	\$9,000	\$7,870	(\$2,561)	-24.55%
26 5215 COMPUTER/OFFICE EQUIP MAIN.	\$21,256	\$15,648	\$141,958	\$51,789	\$25,763	\$59,800	\$109,658	\$57,869	111.74%
26 5223 SCHOOLS,SEMINARS,& CONFERENCES	\$713	\$1,492	\$1,023	\$2,200	\$1,681	\$2,200	\$1,850	(\$350)	-15.91%
26 5225 PROFESSIONAL DUES	\$794	\$241	\$200	\$370	\$0	\$95	\$555	\$185	50.00%
26 5231 NOTICES	\$625	\$0	\$241	\$100	\$0	\$50	\$100	\$0	0.00%
26 5240 CONTRACTED SERV-PROFESSIONAL	\$96,462	\$190,874	\$201,944	\$148,700	\$101,934	\$194,500	\$142,560	(\$6,140)	-4.13%
26 5241 CONTRACTED SERV-LABOR	\$18,757	\$20,229	\$24,678	\$194,500	\$3,343	\$27,000	\$189,500	(\$5,000)	-2.57%
26 5241 CONT SERV-MAIN	\$263,648	\$196,445	\$165,912	\$0	\$71,836	\$143,700	\$0	\$0	0.00%
26 524101 CONT SERV-HYDRANTS/VALVE REPL	\$54,196	\$122,666	\$36,731	\$50,000	\$11,820	\$45,000	\$50,000	\$0	0.00%
26 524102 CONT SERV-LEAD SERVICE REPL	\$55,750	\$43,854	\$20,938	\$99,000	\$26,499	\$53,000	\$99,000	\$0	0.00%
26 524103 CONT SERV-RETIRED SERVICE LINE	\$0	\$0	\$14,749	\$50,000	\$1,145	\$12,500	\$50,000	\$0	0.00%
26 524104 NEW SERVICE INSTALLATIONS	\$0	\$0	\$0	\$30,000	\$4,271	\$8,500	\$30,000	\$0	0.00%
26 5244 OTHER FEES	\$4,997	\$223	\$1,590	\$20,350	\$13,567	\$20,350	\$20,950	\$600	2.95%
26 5254 LEGAL SERVICES	\$7,679	\$0	\$14,209	\$6,000	\$0	\$3,000	\$6,000	\$0	0.00%
26 5255 PHYSICALS	\$305	\$263	\$339	\$0	\$59	\$0	\$0	\$0	0.00%
26 5256 LAUNDRY	\$1,554	\$1,192	\$686	\$2,800	\$589	\$1,400	\$2,800	\$0	0.00%
26 5261 STRUCTURE MAINTENANCE	\$9,223	\$436,841	\$15,948	\$16,000	\$6,020	\$13,000	\$16,000	\$0	0.00%
26 5266 GROUNDS	\$60	\$239	\$90	\$150	\$0	\$75	\$150	\$0	0.00%
26 5271 TELEPHONE - LOCAL	\$3,459	\$6,651	\$5,909	\$6,227	\$2,103	\$5,350	\$5,197	(\$1,030)	-16.54%
26 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$1,080	\$2,160	\$2,160	100.00%
26 5284 INSURANCE-FIRE & EXTENDED COV.	\$10,212	\$12,477	\$16,810	\$11,179	\$1,769	\$13,200	\$11,638	\$459	4.11%
26 5285 INSURANCE - FLEET	\$1,003	\$1,120	\$1,114	\$1,310	\$655	\$1,310	\$1,227	(\$83)	-6.34%
26 5286 INSURANCE-COMPREHENSIVE LIAB	\$34,818	\$28,615	\$28,753	\$28,869	\$14,435	\$28,870	\$30,932	\$2,063	7.15%
26 5289 INSURANCE - OTHER	\$3,432	\$3,050	\$3,585	\$3,785	\$1,893	\$3,790	\$3,723	(\$62)	-1.64%
MATERIALS & SUPPLIES									
26 5321 ELECTRICITY	\$341,172	\$362,794	\$360,910	\$342,000	\$167,073	\$340,460	\$352,000	\$10,000	2.92%
26 5322 GAS/HEAT	\$13,421	\$11,872	\$8,904	\$13,700	\$6,468	\$11,400	\$12,500	(\$1,200)	-8.76%
26 5323 WATER	\$4,096	\$4,085	\$7,177	\$3,600	\$1,009	\$1,900	\$8,700	\$5,100	141.67%
26 5324 SEWER CHG	\$613	\$602	\$612	\$1,100	\$262	\$610	\$600	(\$500)	-45.45%
26 5325 STORMWATER	\$2,543	\$2,617	\$3,083	\$2,975	\$1,272	\$3,050	\$3,125	\$150	5.04%
26 5331 POSTAGE	\$22,932	\$23,091	\$25,059	\$22,290	\$9,815	\$19,460	\$23,490	\$1,200	5.38%
26 5332 OFFICE/COM	\$143	\$377	\$234	\$350	\$77	\$310	\$350	\$0	0.00%
26 5333 CONSERVATION REB	\$500	\$0	\$0	\$12,500	\$150	\$0	\$0	(\$12,500)	-100.00%
26 5334 CONSERVATION-EDU	\$25,000	\$25,000	\$25,000	\$500	\$0	\$0	\$0	(\$500)	-100.00%
26 5343 GENERAL COMMODITIES	\$14,237	\$24,148	\$23,030	\$48,500	\$8,787	\$22,000	\$26,000	(\$22,500)	-46.39%
26 5345 MAINTENANCE MATERIALS	\$93,747	\$86,030	\$71,803	\$145,800	\$26,630	\$83,800	\$138,800	(\$7,000)	-4.80%
FIXED COSTS									
26 5421 PAYMENT IN LIEU OF TAXES	\$848,775	\$860,854	\$790,273	\$840,000	\$0	\$840,000	\$830,000	(\$10,000)	-1.19%
DEBT SERVICE									
26 5641 PRINCIPAL - CORP PURPOSE BONDS	\$0	\$0	\$0	\$1,506,576	\$0	\$1,506,576	\$1,462,278	(\$44,298)	-2.94%
26 5642 INTEREST - CORP PURPOSE BONDS	\$1,059,008	\$1,015,952	\$944,982	\$948,964	\$400,137	\$1,000,670	\$782,342	(\$166,622)	-17.56%
26 565101 PRINCIPAL- REVENUE BONDS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26 565102 INTEREST - REVENUE BONDS	\$6,086	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPRECIATION									
26 5730 RESERVE-VEHICLE REPLACEMENT	\$25,000	\$25,000	\$25,000	\$25,000	\$12,500	\$25,000	\$25,000	\$0	0.00%
26 5731 DEPR-BUILD	\$1,196,444	\$1,267,520	\$1,227,645	\$0	\$0	\$0	\$0	\$0	0.00%
26 5736 BOND DISCOUNT AMORTIZATION	\$192,061	\$35,977	\$267,961	\$0	\$0	\$0	\$0	\$0	0.00%

ACCOUNTS FOR:	2014	2015	2016	2017	2017	2017	2018	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD 7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
WATER UTILITY FUNDCONT									
5801 CIP OPERATING	\$0	\$0	\$0	\$755,000	\$96,478	\$144,900	\$0	(\$755,000)	-100.00%
TOTAL EXPENDITURES	\$5,424,878	\$5,807,019	\$5,537,215	\$6,473,148	\$1,532,249	\$5,666,093	\$5,620,440	(\$852,708)	-13.17%
NET TOTAL	(\$620,887)	\$8,587	(\$125,581)	\$0	(\$722,769)	\$377,308	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The City plans on filing an application with the Public Service Commission (PSC) in 2018 to request an additional rate increase that will provide critical fee revenue needed to help maintain the vital infrastructure used to provide clean and safe water to the residents of Beloit.

2018 CIP projects: Well pumping equipment \$108,000, water meter Flexnet transmitters \$300,000, Water meter replacement \$123,000,

Sub 6" water main replacement \$418,000, Shore drive water main \$820,000, Ute water main improvements \$520,000 and Water LEAD service replacement program \$100,000.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Water Utility

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD	1. Rehabilitate wells and pumping equipment.	Schedule and complete two station rehabs per year.	5	2	2	2	2	2
	2. Track lost and unaccounted water percentage.	Calculate and manage lost and unaccounted water percent.	5	10	27	30	25	25
EFFICIENCY & EFFECTIVENESS:	1. Perform periodic meter accuracy testing.	Percent of system hydrants flushed.	5	65	65	65	65	65
		Percent of distribution valves exercised.	5	50	50	50	50	50
		Percent of required water meters tested or replaced	5	100	100	100	100	100
	2. Ensure water quality meets Safe Drinking Water Act (SDWA) standards.	Percent of completion of sampling program.	1	100	100	100	100	100
	3. Complete annual Consumer Confidence Report.	Deliver Consumer Confidence Report by July 1.	6	1	1	1	1	1
4. Continue to manage the safe and economic performance of the water system.	Continue programs to replace antiquated Traverse City hydrants	5	10	27	4	10	10	

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

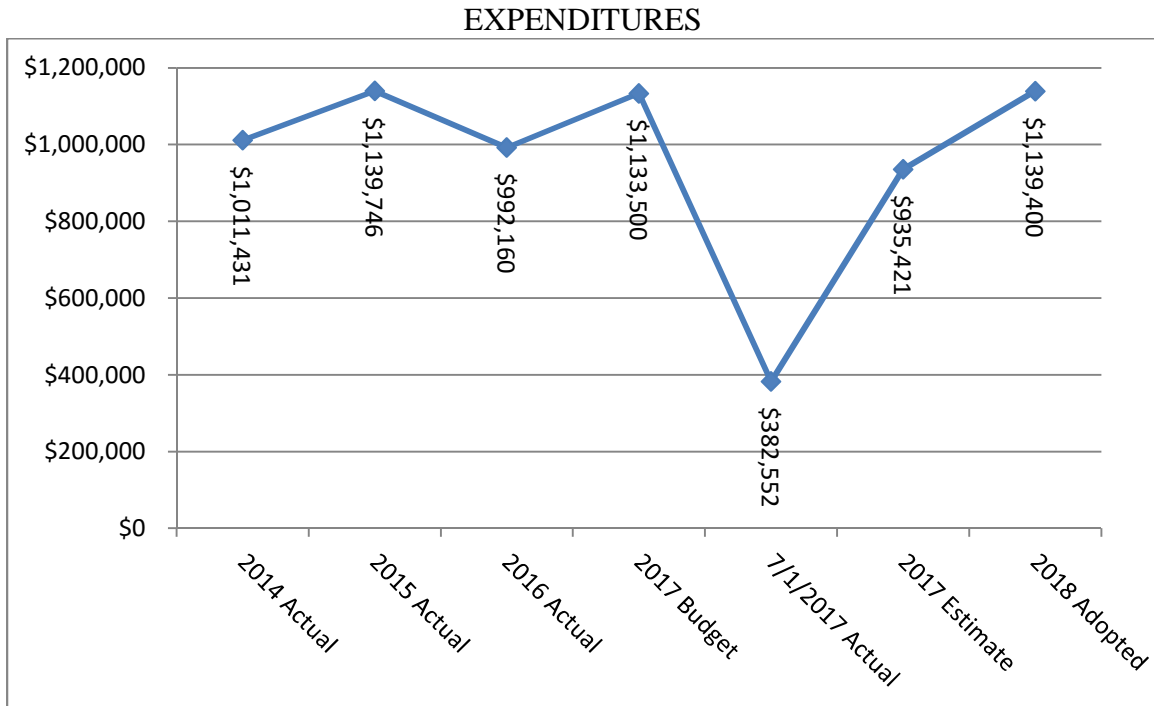
DEPARTMENT – PUBLIC WORKS

Enterprise Fund

Storm Water Utility Division Description:

The Storm Water Utility was created in 2007 to establish funding to meet the requirements of the DNR’s new pollution discharge elimination permit and accounts for the operation of the physical storm water discharge system and collection of storm water fees. Activities include a street sweeping program, yard waste collection, and the cleaning and maintenance of approximately 172 miles of storm water mains, thousands of catch basins, and various public storm water ponds. Efforts also include inspection of construction related erosion control systems, public education on reducing storm water runoff pollution, etc.

Revenue sources include residential and commercial user fees based upon the amount of impervious area on the user’s property. Units of impervious area are based upon the average single-family residential unit (SFU) amount of 3347 square feet. The current user charge is \$3.50 per SFU.



27707508 STORM WATER UTILITY

ACCOUNTS FOR:			2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
STORM WATER UTILITY			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
27707508	4179	EROSION CONTROL PERMIT FEES	0	0	(\$350)	0	(\$4,750)	(\$5,000)	(\$6,000)	(\$6,000)	100.00%
GRANT/AIDE											
	4301	INTERGOV AIDS & GRNT	(\$19,928)	(\$43,774)	(\$34,295)	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY											
27707508	4413	INTEREST	(\$8,591)	(\$7,925)	(\$7,082)	(\$8,500)	(\$2,737)	(\$8,200)	(\$8,400)	\$100	-1.18%
27707508	441304	DEBT ISSUANCE PREMIUM	(\$7,313)	(\$37,939)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS											
27707508	455901	RESIDENTS	(\$950,477)	(\$964,592)	(\$1,124,771)	(\$1,125,000)	(\$469,922)	(\$1,128,065)	(\$1,125,000)	\$0	0.00%
OTHER FINC SRCE											
27707508	4999	FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES			(\$986,309)	(\$1,054,230)	(\$1,166,498)	(\$1,133,500)	(\$477,409)	(\$1,141,265)	(\$1,139,400)	(\$5,900)	0.52%
PERSONNEL SERVICES											
27707508	5110	REGULAR PERSONNEL	\$304,586	\$306,927	\$273,563	\$270,227	\$130,551	\$256,197	\$296,591	\$26,364	9.76%
27707508	511022	WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$4,016	\$0	\$4,016	\$4,505	\$489	12.18%
27707508	5130	EXTRA PERSONNEL	\$10,395	\$8,186	\$13,512	\$11,248	\$5,330	\$11,248	\$11,840	\$592	5.26%
27707508	5150	OVERTIME	\$175	\$0	\$0	\$558	\$0	\$275	\$558	\$0	0.00%
27707508	5161	VACATION PAY	\$2,589	(\$1,138)	\$533	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5191	WISCONSIN RETIREMENT FUND	\$21,295	\$20,625	\$23,491	\$18,176	\$9,014	\$18,026	\$19,872	\$1,696	9.33%
27707508	5192	WORKER'S COMPENSATION	\$10,860	\$14,244	\$17,340	\$15,870	\$7,936	\$15,872	\$12,891	(\$2,979)	-18.77%
27707508	519301	SOCIAL SECURITY	\$19,379	\$19,397	\$17,430	\$17,169	\$8,373	\$16,746	\$19,024	\$1,855	10.80%
27707508	519302	MEDICARE	\$4,549	\$4,550	\$4,101	\$4,011	\$1,958	\$3,916	\$4,450	\$439	10.94%
27707508	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$122,289	\$128,999	\$102,350	\$102,983	\$49,949	\$99,896	\$129,740	\$26,757	25.98%
27707508	519401	VEBA	\$2,340	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	519405	OPEB INSURANCE EXPENSE	(\$1,131)	(\$174)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5195	LIFE INSURANCE	\$803	\$853	\$756	\$863	\$342	\$702	\$1,079	\$216	25.03%
CONTRACTUAL SERVICE											
27707508	5211	VEHICLE EQUIP OPER. & MAINT.	\$102,896	\$59,904	\$56,406	\$68,940	\$29,170	\$68,940	\$65,625	(\$3,315)	-4.81%
27707508	5215	COMPUTER/OFFICE EQUIP MAIN.	\$5,955	\$5,445	\$5,451	\$5,997	\$5,597	\$5,597	\$19,557	\$13,560	226.11%
27707508	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$2,316	\$2,027	\$1,130	\$1,850	\$901	\$1,500	\$1,850	\$0	0.00%
27707508	5225	PROFESSIONAL DUES	\$161	\$0	\$299	\$100	\$175	\$175	\$355	\$255	255.00%
27707508	5240	CONTRACTED SERV-PROFESSIONAL	\$11,492	\$74,542	\$16,718	\$11,500	\$7,534	\$13,474	\$11,500	\$0	0.00%
27707508	5241	CONTRACTED SERV-LABOR	\$40,287	\$32,805	\$74,610	\$35,000	\$0	\$35,000	\$35,000	\$0	0.00%
27707508	5244	OTHER FEES	\$12,050	\$11,500	\$7,000	\$11,500	\$12,100	\$12,100	\$13,100	\$1,600	13.91%
27707508	5248	ADVERTISING,MARKETING,PROMOS	\$0	\$202	\$11	\$125	\$55	\$125	\$125	\$0	0.00%
27707508	5254	LEGAL SERVICES	\$462	\$0	\$2,523	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5255	AUTO & TRAVEL	\$0	\$0	\$46	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5271	TELEPHONE - LOCAL	\$333	\$320	\$292	\$112	\$178	\$130	\$114	\$2	1.79%
27707508	5273	CELLUAR PHONE	\$0	\$0	\$0	\$0	\$0	\$0	\$300	\$300	100.00%
27707508	5285	INSURANCE - FLEET	\$2,058	\$1,582	\$2,285	\$2,688	\$1,344	\$2,688	\$2,266	(\$422)	-15.70%
27707508	5286	INSURANCE-COMPREHENSIVE LIAB	\$5,551	\$4,907	\$4,990	\$5,228	\$2,614	\$5,228	\$5,416	\$188	3.60%
27707508	5289	INSURANCE - OTHER	\$548	\$523	\$622	\$686	\$343	\$684	\$652	(\$34)	-4.96%
MATERIALS & SUPPLIES											
27707508	5331	POSTAGE & EXPRESS MAIL	\$15,746	\$13,955	\$17,047	\$15,700	\$6,790	\$15,700	\$15,700	\$0	0.00%
27707508	5332	OFFICE/COMP EQUIP & SUPPLIES	\$38	\$0	\$0	\$75	\$0	\$50	\$75	\$0	0.00%
27707508	5345	MAINTENANCE MATERIALS	\$1,785	\$580	\$687	\$1,500	\$984	\$1,700	\$1,500	\$0	0.00%
27707508	5348	EQUIP<1000	\$0	\$0	\$0	\$250	\$0	\$0	\$250	\$0	0.00%
FIXED EXPENSES											
27707508	5411	RENT/BUILD	\$22,000	\$21,000	\$21,000	\$23,000	\$11,500	\$23,000	\$23,000	\$0	0.00%

27707508 STORM WATER UTILITY

ACCOUNTS FOR:			2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
STORM WATER UTILITY			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
CAPITAL OUTLAY											
27707508	5522	STORM SEWER SYSTEM	(\$1,549)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEBT SERVICE											
27707508	5641	PRINC-CORP	\$0	\$0	\$0	\$142,806	\$0	\$142,806	\$138,762	(\$4,044)	-2.83%
27707508	5642	INT-CORP	\$106,461	\$80,882	\$66,501	\$62,411	\$32,316	\$64,630	\$59,006	(\$3,405)	-5.46%
27707508	5598	FINANCING COSTS	\$0	\$65,783	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPRECIATION											
27707508	5730	RES-VEHIC	\$0	\$115,000	\$115,000	\$115,000	\$57,500	\$115,000	\$115,000	\$0	0.00%
27707508	5731	DEPR-BUILD	\$151,205	\$146,320	\$146,468	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5736	BOND DISCOUNT AMORTIZATION	\$33,507	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5801	CIP OPERATING EXPENSES	\$0	\$0	\$0	\$0	\$0	\$0	\$129,697	\$129,697	100.00%
27707508	5899	FUNDCONT	\$0	\$0	\$0	\$183,911	\$0	\$0	\$0	(\$183,911)	-100.00%
		TOTAL EXPENDITURES	\$1,011,431	\$1,139,746	\$992,160	\$1,133,500	\$382,552	\$935,421	\$1,139,400	\$5,900	0.52%
		NET TOTAL	\$25,122	\$85,516	(\$174,338)	\$0	(\$94,857)	(\$205,844)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: There are 2 CIP projects for 2018: Krueger storm pond liner repair for \$75,000 and storm sewer improvements for \$54,697.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Storm Water Utility

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
WORKLOAD	1. Clean and remove debris from stormwater conveyance system.	Feet of stormwater conveyance system cleaned annually.	1	1,914	1,466	755	770	1,000
	2. Televis stormwater conveyance system and inlets prior to street construction and overlay program to assure system integrity.	Feet of televising performed on stormwater conveyance system.	5	3,770	2,336	6,393	9,550	9,000
EFFICIENCY & EFFECTIVENESS	1. Maintain stormwater system records in Geographical Information System (GIS) Database.	Stormwater system map up to date	5	Yes	Yes	Yes	Yes	Yes
	2. Partner with neighboring communities to educate citizens on the sources and effects of storm water pollution.	Implement public education and outreach program through the Rock River Stormwater Group.	6	Yes	Yes	Yes	Yes	Yes
	3. Reduce stormwater pollution to protect our surface water bodies and groundwater supply and comply with all State & Federal storm water regulations.	Progress in the evaluation and implementation of the Rock River Total Maximum Daily Load (TMDL)	4	N/A	Yes	Yes	Yes	Yes
		Dry weather outfall inspections	5	9	3	20	28	28
		Erosion Control Inspections	5	426	278	244	300	350

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

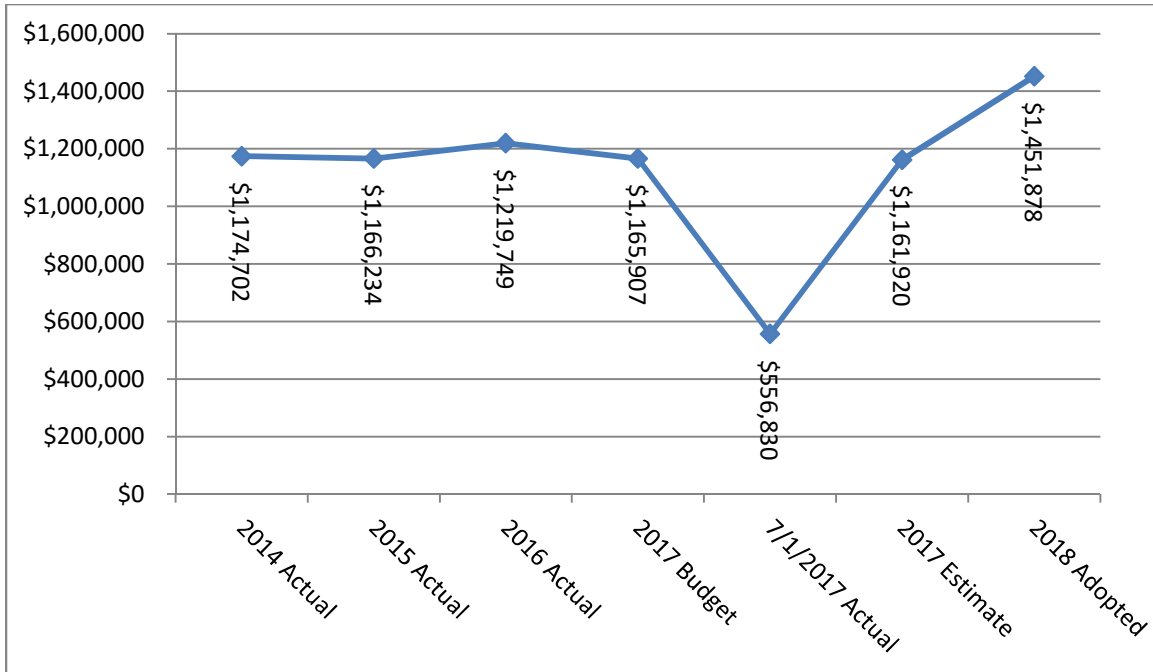
DEPARTMENT – FIRE

Enterprise Fund

Ambulance Division Description:

The Ambulance Fund was established in 1998 to account for all transactions that pertain to ambulance services. Funding sources for the fund are user fees assessed for ambulance services. In 2018 the Ambulance Fund will not use any tax levy. This Division provides Advanced Emergency Medical Services care and transport for residents and visitors of Beloit. It provides a Paramedic level of service with a Paramedic Engine First Response concept, and transport with two Paramedic ambulances, and one Emergency Medical Transportation Basic Ambulance. This program provides for a portion of personnel and all of the equipment, maintenance costs for the program. This program also supplements the all hazards response mission of the Firefighting and Rescue Division.

EXPENDITURES



24666400 AMBULANCE

ACCOUNTS FOR: AMBULANCE SERVICES	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CASH & PROPERTY INC.									
24666400 4413 INTEREST	(\$34)	\$0	\$25	\$0	\$0	(\$11)	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS									
24666400 4520 5192	(\$1,071,670)	(\$1,115,779)	(\$1,110,999)	(\$1,063,000)	(\$615,726)	(\$1,110,000)	(\$1,451,878)	(\$388,878)	36.58%
OTHER FINANCING SRCE									
24666400 4999 FUNDBALAPP	\$0	\$0	\$0	(\$102,907)	\$0	\$0	\$0	\$102,907	-100.00%
TOTAL REVENUES	(\$1,071,704)	(\$1,115,779)	(\$1,110,974)	(\$1,165,907)	(\$615,726)	(\$1,110,011)	(\$1,451,878)	(\$285,971)	24.53%
PERSONNEL SERVICES									
24666400 5110 REGULAR PERSONNEL	\$619,309	\$636,977	\$635,138	\$647,168	\$318,193	\$641,516	\$647,772	\$604	0.09%
24666400 511022 WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$3,293	\$0	\$0	\$11,287	\$7,994	242.76%
24666400 5150 OVERTIME	\$54	\$13	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
24666400 5160 HOLIDAY PAY	\$12,320	\$12,320	\$12,320	\$12,320	\$0	\$12,320	\$10,780	(\$1,540)	-12.50%
24666400 5161 VACATION PAY	(\$1,437)	\$3,931	\$1,796	\$0	\$0	\$0	\$0	\$0	0.00%
24666400 5191 WISCONSIN RETIREMENT FUND	\$98,516	\$86,838	\$158,714	\$97,494	\$51,663	\$103,574	\$106,776	\$9,282	9.52%
24666400 5192 WORKER'S COMPENSATION	\$27,976	\$31,392	\$34,048	\$33,639	\$16,820	\$33,638	\$31,817	(\$1,822)	-5.42%
24666400 519301 SOCIAL SECURITY	\$3,658	\$3,700	\$3,779	\$3,775	\$1,897	\$3,794	\$3,809	\$34	0.90%
24666400 519302 MEDICARE	\$9,171	\$9,412	\$9,407	\$9,492	\$4,614	\$9,298	\$9,486	(\$6)	-0.06%
24666400 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$167,465	\$174,615	\$181,836	\$189,346	\$93,631	\$187,262	\$197,867	\$8,521	4.50%
24666400 5195 LIFE INSURANCE	\$550	\$591	\$636	\$689	\$342	\$684	\$749	\$60	8.71%
CONTRACTUAL SERVICE									
24666400 5211 VEHICLE EQUIP OPER. & MAINT.	\$0	\$86	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
24666400 5214 OTHER EQUIPMENT MAINTENANCE	\$12,550	\$15,795	\$21,907	\$15,830	\$0	\$15,830	\$15,850	\$20	0.13%
24666400 5215 COMPUTER/OFFICE EQUIP MAIN.	\$3,288	\$3,700	\$3,619	\$3,981	\$3,673	\$3,673	\$4,040	\$59	1.48%
24666400 5223 SCHOOLS,SEMINARS,& CONFERENCES	\$9,987	\$17,258	\$9,675	\$15,750	\$7,889	\$13,000	\$15,750	\$0	0.00%
24666400 5225 PROFESSIONAL DUES	\$659	\$1,434	\$684	\$655	\$156	\$300	\$655	\$0	0.00%
24666400 5232 DUPLICATING & DRAFTING	\$831	\$856	\$3,357	\$1,750	\$264	\$1,750	\$1,750	\$0	0.00%
24666400 5240 CONTRACTED SERV-PROFESSIONAL	\$54,612	\$52,627	\$61,698	\$48,000	\$18,828	\$53,000	\$48,000	\$0	0.00%
24666400 5274 LEGAL SERVICES	\$55	\$0	\$725	\$0	\$0	\$0	\$0	\$0	0.00%
24666400 5285 INSURANCE - FLEET	\$966	\$1,274	\$1,383	\$2,494	\$1,247	\$2,494	\$2,256	(\$238)	-9.54%
24666400 5286 INSURANCE-COMPREHENSIVE LIAB	\$6,429	\$5,767	\$5,747	\$5,290	\$2,645	\$5,280	\$5,571	\$281	5.31%
24666400 5289 INSURANCE - OTHER	\$634	\$615	\$716	\$694	\$347	\$694	\$670	(\$24)	-3.46%
MATERIALS & SUPPLIES									
24666400 5331 POSTAGE & EXPRESS MAIL	\$551	\$550	\$550	\$550	\$0	\$550	\$550	\$0	0.00%
24666400 5342 MEDICAL SUPPLIES & DRUGS	\$48,886	\$22,465	\$29,393	\$30,000	\$11,592	\$30,000	\$30,000	\$0	0.00%
24666400 5343 GENERAL COMMODITIES	\$6,768	\$3,635	\$1,738	\$4,000	\$2,450	\$4,000	\$4,000	\$0	0.00%
24666400 5345 MAINTENANCE MATERIALS	\$976	\$701	\$63	\$2,000	\$0	\$1,000	\$2,000	\$0	0.00%
24666400 534503 MAINTENANCE MATERIALS - FIRE	\$24,242	\$14,927	\$22,028	\$9,000	\$9,088	\$12,000	\$9,000	\$0	0.00%
24666400 534605 FUEL - FIRE	\$23,829	\$16,748	\$14,262	\$16,947	\$8,036	\$15,263	\$18,546	\$1,599	9.44%
24666400 5347 UNIFORMS	\$2,283	\$2,815	\$2,061	\$3,000	\$893	\$2,500	\$3,000	\$0	0.00%
24666400 5351 BOOKS & SUBSCRIPTIONS	\$98	\$0	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
24666400 5352 TRAINING EQUIPMENT & SUPPLIES	\$331	\$0	\$469	\$750	\$0	\$500	\$750	\$0	0.00%

24666400 AMBULANCE

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
AMBULANCE SERVICES	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
CAPITAL OUTLAY									
24666400 5533 EQUIP-OTHER OVER \$1,000	\$2,840	\$8,887	\$2,000	\$7,500	\$2,559	\$7,500	\$7,500	\$0	0.00%
DEPRECIATION									
24666400 5730 RES-VEHICLE	\$35,000	\$35,000	\$0	\$0	\$0	\$0	\$261,147	\$261,147	100.00%
24666400 573001 RESCOMPREP	\$1,305	\$1,305	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$1,174,702	\$1,166,234	\$1,219,749	\$1,165,907	\$556,830	\$1,161,920	\$1,451,878	\$285,971	24.53%
NET TOTAL	\$102,998	\$50,455	\$108,774	\$0	(\$58,896)	\$51,910	\$0	\$0	0.00%

BUDGET MODIFICATIONS: In an effort to stabilize the Ambulance fund, the City is increasing the ambulance fees. The fee increase will help offset annualized budget shortfalls as well as begin to fully fund a sustainable ambulance replacement program.

PERFORMANCE MEASURES

DEPARTMENT: FIRE
DIVISION: Ambulance

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
Actual Actual Actual Target Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. To provide educational opportunities for our employees in order to meet state mandated training requirements.	# of employees who attend paramedic refresher program	2	35	35	39	36	36
	2. To provide cutting edge emergency medical services that meet the needs of each patient under our care.	# of performance questionnaires sent	2	1,200	1,200	1,200	1,200	1,200
		# of questionnaires returned	2	296	297	262	300	300
		% of questionnaires that rated satisfactory ambulance service.	6	99%	100%	99%	95%	100%
EFFICIENCY & EFFECTIVENESS:	3. To provide advanced life support to the City of Beloit through a system of first response within 4-5 minutes of dispatch.	# of Ambulance Runs	1	3,835	3,969	4,428	4,000	4,000
		% of ambulance runs average response times are under 5 minutes	1	83%	84%	82%	80%	80%
	4. Maintain ambulance collection rate of 50%.	Ambulance Revenue Collection Rate	2	60%	70%	68%	70%	70%
	5. Better utilize our current technological capabilities to develop a process to decrease the amount of paper copies of EMS reports that are currently generated by ambulance calls.	50% reduction in paper based documentation.	2	N/A	40% Reduction	66% Reduction	66% Reduction	66% Reduction
	6. Provide state of the art technology for emergency cardiac care that meets the current standard of care.	# of employees attending training for improvement of interfacility protocols to reflect advanced care during transfers.	2	35	35	35	35	35
		To use technology and job tools to reducing work related injuries caused by lifting by 30% by July 1, 2015.	1	100% Reduction	100% Reduction	100% Reduction	100% Reduction	100% Reduction

CITY COUNCIL GOALS:

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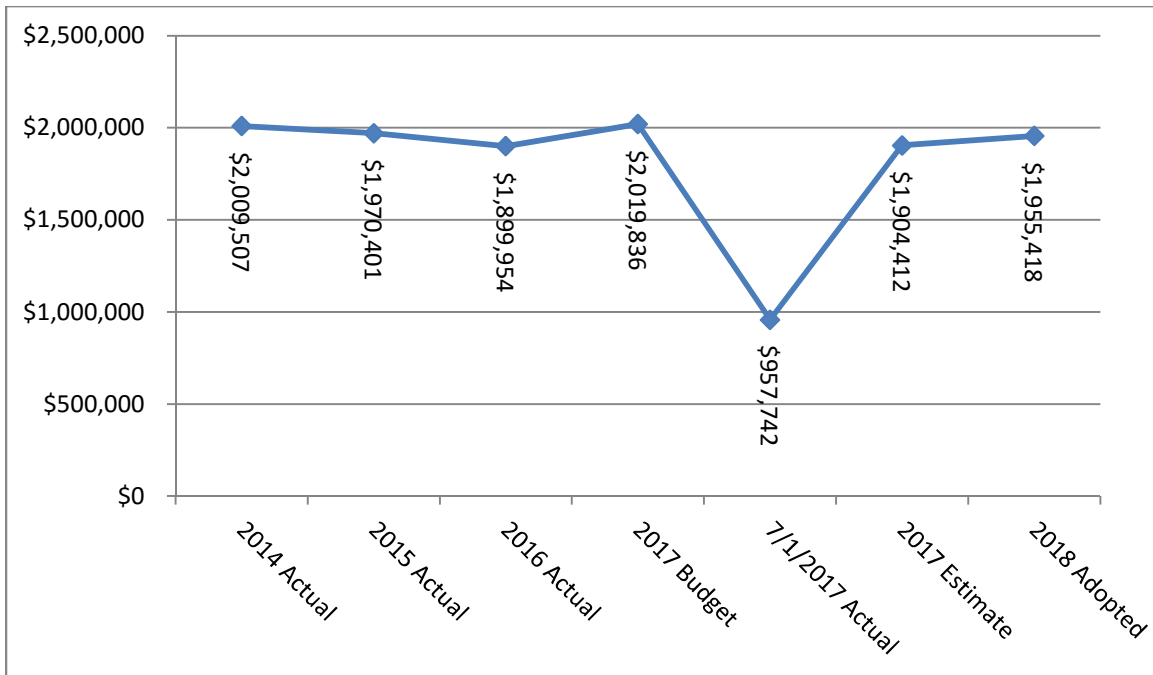
DEPARTMENT – PUBLIC WORKS

Enterprise Fund

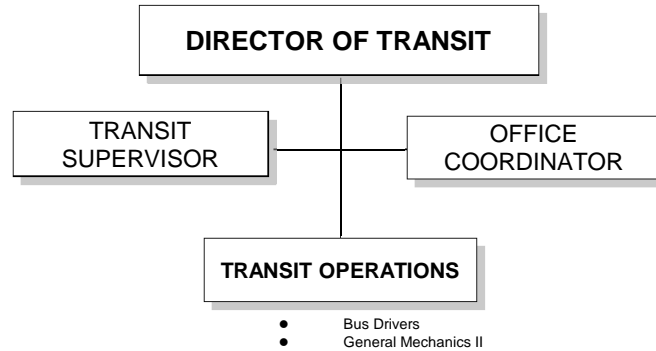
Transit Division Description:

The Mass Transit Fund accounts for the operation and maintenance of the Beloit Transit System. Funding sources are State and Federal grants (56%) and Departmental Earnings (14%). Tax support covers (30%) of the expenses. Transit’s goal is to provide high quality and safe transportation service at a reasonable cost for citizens in the Greater Beloit area, who depend on public transit to meet their mobility needs.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
TRANSIT DIVISION
ORGANIZATIONAL CHART
2018**



25 BELOIT TRANSIT SYSTEM

ACCOUNTS FOR: BELOIT TRANSIT SYSTEM			2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES											
25	403001	TAX LEVY - SUBSIDY	(\$534,367)	(\$584,719)	(\$584,719)	(\$584,719)	(\$584,719)	(\$584,719)	(\$584,719)	\$0	0.00%
STATE/FED GRANTS AID											
25	433001	STATE PARA TRANSIT SUPPLEMNT	(\$21,575)	(\$20,989)	(\$19,951)	(\$19,951)	\$0	(\$19,951)	(\$19,951)	\$0	0.00%
25	436001	OPERATING GRANTS - STATE	(\$462,307)	(\$478,285)	(\$440,323)	(\$489,077)	(\$18,351)	(\$468,936)	(\$482,872)	\$6,205	-1.27%
25	436002	OPERATING GRANTS - FEDERAL	(\$614,048)	(\$605,850)	(\$630,049)	(\$630,049)	\$0	(\$630,049)	(\$596,814)	\$33,235	-5.27%
CASH & PROPERTY INC.											
25	4413	INTEREST INCOME	\$284	\$138	\$9	\$0	(\$10)	\$19	\$0	\$0	0.00%
25	441304	DEBT ISSUANCE PREMIUM	(\$3,432)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS											
25	4508	RENT/LEASE REVENUE	(\$20,910)	(\$6,987)	(\$7,049)	(\$12,000)	(\$287)	(\$11,685)	(\$13,000)	(\$1,000)	8.33%
25	456310	RIDERSHIP FARES - ADULT	(\$57,927)	(\$50,168)	(\$43,727)	(\$48,000)	(\$18,277)	(\$31,813)	(\$36,000)	\$12,000	-25.00%
25	456311	RIDERSHIP FARES - BJE	(\$58,554)	(\$50,666)	(\$33,394)	(\$31,990)	(\$14,575)	(\$22,967)	(\$25,998)	\$5,992	-18.73%
25	456312	RIDERSHIP FARES - PASSES	(\$39,584)	(\$32,629)	(\$40,215)	(\$43,920)	(\$21,561)	(\$34,442)	(\$36,000)	\$7,920	-18.03%
25	456314	RIDERSHIP FARES - E & H	(\$8,723)	(\$8,449)	(\$6,812)	(\$7,000)	(\$2,697)	(\$5,004)	(\$7,000)	\$0	0.00%
25	456315	RIDERSHIP FARES - TOKENS	(\$36,106)	(\$35,641)	(\$29,712)	(\$28,000)	(\$15,080)	(\$20,107)	(\$27,000)	\$1,000	-3.57%
25	456320	OTHER INCOME	(\$235)	(\$140)	(\$371)	(\$1,130)	(\$4,070)	(\$222)	(\$222)	\$908	-80.35%
25	456335	ADVERTISING REVENUE	(\$24,228)	(\$25,533)	(\$28,637)	(\$30,000)	(\$12,235)	(\$26,703)	(\$30,000)	\$0	0.00%
25	456340	LOCAL ORGANIZATIONAL BILLING	(\$77,905)	(\$85,345)	(\$141,133)	(\$94,000)	\$0	(\$94,000)	(\$95,842)	(\$1,842)	1.96%
TOTAL REVENUES			(\$1,959,617)	(\$1,985,263)	(\$2,006,084)	(\$2,019,836)	(\$691,862)	(\$1,950,579)	(\$1,955,418)	\$64,418	-3.19%
PERSONNEL SERVICES											
25	511001	REGULAR PERSONNEL	\$726,057	\$712,673	\$687,333	\$833,556	\$340,011	\$815,389	\$843,066	\$9,510	1.14%
25	511022	WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$12,000	\$0	\$0	\$17,569	\$5,569	46.41%
25	5120	PART TIME PERSONNEL	\$109,178	\$110,616	\$100,407	\$150,510	\$39,432	\$134,844	\$133,706	(\$16,804)	-11.16%
25	515001	OVERTIME	\$19,787	\$30,063	\$39,276	\$25,000	\$48,095	\$6,614	\$19,381	(\$5,619)	-22.48%
25	5160	HOLIDAY PAY	\$27,324	\$28,084	\$24,970	\$0	\$13,856	\$27,726	\$0	\$0	0.00%
25	5161	VACATION PAY	\$63,089	\$71,687	\$50,570	\$0	\$29,783	\$73,941	\$0	\$0	0.00%
25	5162	SICK LEAVE	\$19,368	\$30,909	\$37,509	\$0	\$16,190	\$35,599	\$0	\$0	0.00%
25	5166	UNCLASSIFIED LEAVE	\$1,564	\$2,555	\$1,475	\$0	\$1,467	\$1,693	\$0	\$0	0.00%
25	5173	TOOL ALLOWANCE	\$600	\$600	\$600	\$600	\$600	\$600	\$900	\$300	50.00%
25	5191	WISCONSIN RETIREMENT	\$63,483	\$59,357	\$60,112	\$63,525	\$31,873	\$51,108	\$62,643	(\$882)	-1.39%
25	5192	WORKER'S COMPENSATION	\$56,816	\$53,376	\$66,588	\$67,584	\$33,792	\$56,973	\$57,589	(\$9,995)	-14.79%
25	519301	SOCIAL SECURITY	\$59,012	\$60,390	\$59,031	\$61,500	\$30,219	\$51,158	\$60,736	(\$764)	-1.24%
25	519302	MEDICARE	\$13,801	\$14,123	\$13,806	\$14,384	\$7,067	\$11,965	\$14,205	(\$179)	-1.24%
25	5194	HOSPITAL/SURG/DENTAL	\$355,901	\$334,820	\$335,799	\$344,231	\$162,801	\$296,863	\$369,220	\$24,989	7.26%
25	519401	VEBA	\$4,550	\$4,550	\$4,200	\$4,550	\$0	\$0	\$4,550	\$0	0.00%
25	519405	OPEB INSURANCE EXPENSE	(\$3,732)	(\$573)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
25	5195	LIFE INSURANCE	\$3,891	\$4,027	\$3,710	\$4,227	\$1,593	\$3,338	\$4,197	(\$30)	-0.71%
25	5196	UNEMPLOYMENT COMPENSATION	\$1,635	\$9,633	\$20	\$5,000	\$0	\$34	\$5,000	\$0	0.00%
CONTRACTUAL SERVICE											
25	5215	COMPUTER/OFFICE EQUIP	\$3,099	\$8,303	\$3,263	\$1,460	\$1,776	\$2,000	\$1,460	\$0	0.00%
25	5223	SCHOOLS, SEMINARS, & CON	\$3,760	\$2,039	\$933	\$2,880	\$60	\$2,000	\$1,000	(\$1,880)	-65.28%
25	5225	PROFESSIONAL DUES	\$1,510	\$3,335	\$2,175	\$1,390	\$2,175	\$2,175	\$2,175	\$785	56.47%
25	5231	OFFICIAL NOTICES&PUB	\$0	\$0	\$74	\$500	\$0	\$500	\$500	\$0	0.00%
25	5232	DUPLICATING & DRAFTING	\$4,007	\$1,155	\$6,089	\$1,000	\$2,059	\$1,280	\$1,280	\$280	28.00%
25	5240	CONTR SERV-PROFESSIONAL	\$11,701	\$3,576	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
25	524001	PARATRANSIT SERVICES	\$26,414	\$24,585	\$35,296	\$38,196	\$15,883	\$28,713	\$28,709	(\$9,487)	-24.84%
25	5244	OTHER FEES	\$2,759	\$15,379	\$13,877	\$9,500	\$17,986	\$10,290	\$10,290	\$790	8.32%
25	5248	ADVERTISING,MARKETING	\$5,931	\$832	\$6,923	\$5,000	\$4,300	\$15,822	\$5,000	\$0	0.00%
25	5251	AUTO & TRAVEL	\$91	\$258	\$1,093	\$300	\$118	\$1,281	\$1,281	\$981	327.00%
25	5254	LEGAL SERVICES	\$3,899	\$36,964	\$36,091	\$1,000	\$12,043	\$25,000	\$5,000	\$4,000	400.00%
25	5255	PHYSICAL EXAMS	\$2,541	\$1,603	\$2,217	\$3,200	\$1,008	\$882	\$882	(\$2,318)	-72.44%
25	5261	STRUCTURE MAINTENANCE	\$6,940	\$19,113	\$5,558	\$10,000	\$10,413	\$10,000	\$6,000	(\$4,000)	-40.00%
25	5262	PAINTING/CLEANING MAIN	\$5,882	\$1,603	\$2,867	\$5,420	\$448	\$5,420	\$5,000	(\$420)	-7.75%
25	5263	ELECTRICAL MAINTENANCE	\$308	\$1,418	\$564	\$1,000	\$0	\$0	\$1,000	\$0	0.00%
25	5264	PLUMBING MAINTENANCE	\$1,145	\$655	\$921	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
25	5265	HEATING MAINTENANCE	\$2,807	\$429	\$1,527	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
25	5271	TELEPHONE - LOCAL	\$6,310	\$6,485	\$6,388	\$4,526	\$1,947	\$3,261	\$3,910	(\$616)	-13.61%
25	5273	CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$0	\$1,080	\$1,080	100.00%
25	5274	RADIO & COMMUNICATION	\$420	\$152	\$4,331	\$1,000	\$382	\$1,000	\$1,000	\$0	0.00%
25	5284	INSURANCE-FIRE & EXTEND	\$3,609	\$3,610	\$4,364	\$4,674	\$2,337	\$2,182	\$4,953	\$279	5.97%
25	5285	INSURANCE - FLEET	\$28,900	\$30,974	\$21,632	\$22,100	\$24,669	\$21,632	\$21,632	(\$468)	-2.12%
25	528501	FLEET-PHYSICAL DAMAGE	\$5,820	\$8,093	\$3,605	\$4,000	\$5,453	\$3,605	\$3,605	(\$395)	-9.88%
25	5286	INSURANCE-COMP LIAB	\$11,600	\$1,185	\$9,711	\$9,608	\$4,804	\$4,856	\$9,652	\$44	0.46%
25	5289	INSURANCE - OTHER	\$1,276	\$1,156	\$1,353	\$1,384	\$692	\$677	\$1,323	(\$61)	-4.41%

ACCOUNTS FOR: BELOIT TRANSIT SYSTEM			2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES											
25	5321	ELECTRICITY	\$30,926	\$32,773	\$31,396	\$28,290	\$12,684	\$22,735	\$20,000	(\$8,290)	-29.30%
25	5322	GAS/HEATING FUEL	\$12,956	\$10,748	\$7,933	\$15,650	\$4,182	\$7,221	\$7,221	(\$8,429)	-53.86%
25	5323	WATER	\$1,411	\$1,360	\$1,375	\$1,130	\$551	\$1,030	\$1,030	(\$100)	-8.85%
25	5324	SEWER SERVICE CHARGE	\$1,050	\$1,132	\$1,194	\$920	\$468	\$993	\$993	\$73	7.93%
25	5325	STORMWATER SERVICE	\$2,131	\$2,131	\$2,486	\$1,700	\$1,036	\$1,776	\$1,776	\$76	4.47%
25	5331	POSTAGE & EXPRESS MAIL	\$125	\$209	\$187	\$550	\$57	\$168	\$168	(\$382)	-69.45%
25	5332	OFFICE/COMP EQUIP & SUP	\$1,613	\$2,221	\$1,077	\$1,500	\$1,603	\$1,500	\$1,500	\$0	0.00%
25	5343	GENERAL COMMODITIES	\$3,901	\$3,951	\$5,263	\$3,240	\$1,820	\$4,412	\$3,500	\$260	8.02%
25	534301	TIRES & TUBES	\$6,247	\$4,257	\$10,125	\$10,000	\$4,388	\$10,000	\$10,000	\$0	0.00%
25	5345	MAINTENANCE MATERIALS	\$4,926	\$3,750	\$4,441	\$4,000	\$1,290	\$4,000	\$4,000	\$0	0.00%
25	534501	PARTS	\$48,007	\$63,353	\$55,846	\$44,740	\$22,482	\$44,740	\$40,000	(\$4,740)	-10.59%
25	534601	FUEL	\$197,798	\$114,076	\$100,786	\$123,280	\$37,210	\$71,408	\$105,000	(\$18,280)	-14.83%
25	534602	OIL	\$12,428	\$12,620	\$9,702	\$8,000	\$27	\$8,000	\$8,000	\$0	0.00%
25	5347	UNIFORMS	\$8,392	\$6,005	\$2,807	\$8,000	\$1,346	\$4,000	\$3,000	(\$5,000)	-62.50%
25	5351	BOOKS & SUBSCRIPTIONS	\$0	\$0	\$557	\$1,340	\$0	\$1,000	\$1,000	(\$340)	-25.37%
DEBT SERVICE											
25	5641	PRINCIPAL - CORP PU BONDS	\$0	\$0	\$0	\$44,697	\$0	\$0	\$31,625	(\$13,072)	-29.25%
25	5642	INTEREST - CORP PU BONDS	\$14,543	\$12,023	\$8,523	\$5,994	\$3,267	\$9,011	\$5,111	(\$883)	-14.73%
TOTAL EXPENDITURES			\$2,009,507	\$1,970,401	\$1,899,954	\$2,019,836	\$957,742	\$1,904,412	\$1,955,418	(\$64,418)	-3.19%
NET TOTAL			\$49,890	(\$14,862)	(\$106,130)	\$0	\$265,881	(\$46,167)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Fuel cost projections have come down for 2018. The current base fare of \$1.50 will remain the same for 2018.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Transit

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
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EFFICIENCY & EFFECTIVENESS	1. Operate an efficient transit service.	Operating expense per revenue hour.	1, 2, 3, 4, 5, 6	\$99.82	\$90.20	\$93.12	\$96.81	\$99.71
		<i>“how much does it cost to operate a bus per revenue hour?”</i>						
		Operating expense per revenue passengers - excludes transfers.	1, 2, 3, 4, 5, 6	9.03	9.45	9.56	9.94	10.24
		<i>“how much does it cost to operate a bus per passenger?”</i>						
		Total revenue per operating expenses.	1, 2, 3, 4, 5, 6	15	14	13	13	13
		<i>“How much farebox revenue do we earn out of all the expenses?”</i>						
	2. Monitor On-Time Performance to establish a realistic standard for City Transit Service.	Passengers per revenue hour.	1, 2, 3, 4, 5, 6	11	11	10	10	10
		<i>“How many passengers do we carry per hour, per bus?”</i>						
3. Develop, implement and evaluate safety and customer service	Passengers per capita.	1, 2, 3, 4, 5, 6	6.1	5.5	5.5	5.5	5.5	
4. Implement 2015 Transit Development Plan.	Develop and evaluate a customer service survey	1, 2, 3, 4, 5, 6			Ongoing			
	Decrease current passenger complaints	1, 2, 3, 4, 5, 6			Ongoing			

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The specific revenue sources are restricted or committed by statute, ordinance, or external factors (creditors, grantors, contributors, or laws and regulations of other governments), or by constitutional provisions or enabling legislation for specific operating purposes. Included among these are Police Grants, SAFER Fire Grant, Community Development Block Grants, Home Program, Park Impact Fees, MPO Traffic Engineering, TID # 5, TID #6, TID # 8, TID #9, TID # 10, TID # 11, TID # 12, TID #13, TID #14, Solid Waste/Recycling and Library Operations.

2018 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
TAXES	(\$8,825,564)	(\$9,077,711)	(\$9,625,283)	(\$10,445,327)	(\$8,108,805)	(\$9,673,138)	(\$9,703,343)	\$741,984	-7.10%
FINES & FORFEITURES	(\$124,604)	(\$133,371)	(\$67,499)	(\$79,000)	(\$25,622)	(\$62,000)	(\$74,000)	\$5,000	-6.33%
INTERGOVT									
AIDS/GRANT	(\$2,263,086)	(\$2,456,277)	(\$2,957,743)	(\$2,342,601)	(\$1,651,049)	(\$2,594,583)	(\$2,324,573)	\$18,028	-0.77%
CASH & PROPERTY									
INC.	(\$234,929)	(\$256,105)	(\$507,502)	(\$215,506)	(\$124,147)	(\$204,221)	(\$219,168)	(\$3,662)	1.70%
DEPARTMENTAL									
EARNINGS	(\$2,570,270)	(\$2,506,750)	(\$2,600,640)	(\$2,908,773)	(\$1,249,301)	(\$2,462,473)	(\$3,006,680)	(\$97,907)	3.37%
OTHER REVENUES	(\$261,681)	(\$256,340)	(\$267,685)	(\$178,319)	(\$161,244)	(\$195,937)	(\$372,434)	(\$194,115)	108.86%
OTHER FINANCING									
SRCE	(\$421,006)	\$0	(\$31,719)	(\$176,187)	\$0	\$0	(\$794,684)	(\$618,497)	351.05%
TOTAL	(\$14,701,140)	(\$14,686,554)	(\$16,058,071)	(\$16,345,713)	(\$11,320,167)	(\$15,192,352)	(\$16,494,882)	(\$149,169)	0.91%
EXPENDITURES:									
POLICE GRANTS	\$617,800	\$540,909	\$568,696	\$550,739	\$227,803	\$457,606	\$506,612	(\$44,127)	-8.01%
SAFER FIRE GRANT	\$330,308	\$382,405	\$282,228	\$222,763	\$107,605	\$215,210	\$0	(\$222,763)	-100.00%
COMMUNITY DEV									
BLOCK GRANT	\$768,640	\$645,361	\$382,105	\$760,500	\$385,598	\$743,500	\$662,475	(\$98,025)	-12.89%
HOME PROGRAM	\$180,931	\$503,066	\$307,760	\$247,725	\$115,116	\$242,177	\$398,015	\$150,290	60.67%
MPO TRAFFIC									
ENGINEERING	\$198,830	\$235,048	\$259,229	\$234,000	\$89,159	\$143,480	\$240,915	\$6,915	2.96%
PARK IMPACT FEES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TID #5 - DOWNTOWN									
OVERLAY	\$1,378,783	\$1,445,423	\$1,058,325	\$1,149,087	\$1,050,233	\$1,079,869	\$1,350,042	\$200,955	17.49%
TID #6 - БЕЛОIT 2000-									
RIVERFRNT	\$786,215	\$434,937	\$468,831	\$1,029,368	\$590,995	\$451,775	\$1,268,139	\$238,771	23.20%
TID #8 - INDUSTRIAL									
PARK	\$126,332	\$131,916	\$521,584	\$257,661	\$202,640	\$215,093	\$298,581	\$40,920	15.88%
TID #9 - БЕЛОIT MALL									
TID #10 - GATEWAY	\$20,150	\$18,275	\$17,633	\$186,079	\$16,375	\$17,375	\$208,004	\$21,925	11.78%
IND. PARK	\$5,392,515	\$4,626,827	\$5,519,762	\$5,447,931	\$2,389,084	\$3,404,874	\$5,186,821	(\$261,110)	-4.79%
TID #11 - INDUSTRIAL									
PARK	\$99,806	\$119,015	\$123,486	\$250,188	\$122,453	\$147,052	\$232,367	(\$17,821)	-7.12%
TID #12 - FRITO LAY	\$64,238	\$67,635	\$66,800	\$84,492	\$66,163	\$68,809	\$77,105	(\$7,387)	-8.74%
TID #13 - MILWAUKEE									
ROAD	\$280,953	\$213,363	\$296,111	\$638,924	\$179,293	\$209,175	\$613,519	(\$25,405)	-3.98%
TID #14 - 4TH STREET									
CORRIDOR	\$13,095	\$184,221	\$54,440	\$70,899	\$0	\$1,350	\$65,458	(\$5,441)	-7.67%
SOLID WASTE									
COLLECTION	\$2,459,856	\$2,518,646	\$2,376,798	\$2,452,473	\$1,304,626	\$2,333,752	\$2,754,475	\$302,002	12.31%
LIBRARY OPERATIONS	\$2,107,787	\$2,171,587	\$2,297,296	\$2,762,884	\$1,410,306	\$2,388,966	\$2,632,354	(\$130,530)	-4.72%
TOTAL	\$14,826,239	\$14,238,634	\$14,601,085	\$16,345,713	\$8,257,447	\$12,120,062	\$16,494,882	\$149,169	0.91%

DEPARTMENT – POLICE

Special Revenue Fund

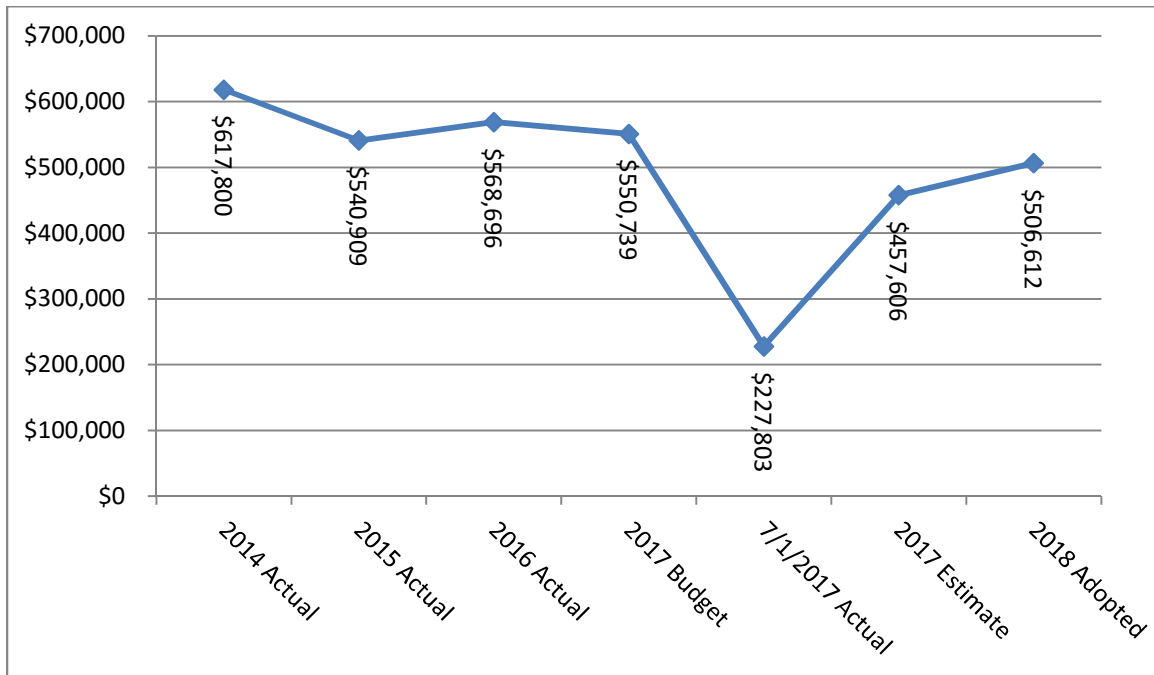
Police Grants Fund Description:

The Police Department Grants Fund accounts for all federal, state, and intergovernmental grants that are awarded to the Police Department. The department applies for grants that compliment current or on-going efforts within the police department furthering the goals established by the City Council. Funds are requested monthly, quarterly, or as directed by grant guidelines. Local match is provided through tax levy dollars.

The OJA grant assists in funding two patrol positions to maintain patrol staffing levels.

The School Resources grant partially funds officers who work in school resource positions. A partnership between the city and the school district to supply 3 officers full time to the schools. One works full time at the high school; two work full time and are shared between the East Side middle schools and West Side middle schools.

EXPENDITURES



POLICE GRANTS

ACCOUNTS FOR:		2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
10028 OJA BEAT PATROL										
TAXES										
61622239__	403001__ TAX LEVY - SUBSIDY	(\$62,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	\$0	0.00%
INTERGOVT AIDS/GRANT										
61622239__	4350__ INTERGOVERNMENT-ST	(\$121,434)	(\$121,434)	(\$121,434)	(\$121,434)	(\$60,717)	(\$121,434)	(\$121,434)	\$0	0.00%
TOTAL REVENUES		(\$183,434)	(\$161,434)	(\$161,434)	(\$161,434)	(\$100,717)	(\$161,434)	(\$161,434)	\$0	0.00%
PERSONNEL SERVICES										
					\$161,434			\$161,434	\$0	0.00%
61622239__	5110__ REGULAR PERSONNEL	\$125,710	\$103,160	\$87,087		\$43,555	\$87,110		\$0	0.00%
61622239__	5160__ HOLIDAY PAY	\$0	\$0	\$0		\$0	\$0		\$0	0.00%
61622239__	5172__ UNIFORM ALLOWANCE	\$0	\$0	\$0		\$0	\$0		\$0	0.00%
61622239__	5191__ WISCONSIN RETIREMENT	\$14,846	\$13,734	\$13,000		\$6,551	\$13,102		\$0	0.00%
61622239__	5192__ WORKER'S COMP	\$5,664	\$5,536	\$6,644		\$3,571	\$7,142		\$0	0.00%
61622239__	519301__ SOCIAL SECURITY	\$7,785	\$7,665	\$8,052		\$4,072	\$8,144		\$0	0.00%
61622239__	519302__ MEDICARE	\$1,821	\$1,793	\$1,883		\$952	\$1,904		\$0	0.00%
61622239__	5194__ HOSPITAL/SURG/DENTAL	\$23,153	\$29,212	\$43,017		\$22,532	\$45,064		\$0	0.00%
61622239__	519401__ VEBA	\$1,350	\$1,334	\$1,500		\$750	\$1,500		\$0	0.00%
61622239__	5195__ LIFE INSURANCE	\$139	\$174	\$251		\$145	\$290		\$0	0.00%
TOTAL EXPENDITURES		\$180,468	\$162,608	\$161,434	\$161,434	\$82,128	\$164,256	\$161,434	\$0	0.00%
10295 CVMIC GRANT										
DEPARTMENTAL EARNINGS										
61666100	4599 OTHER DEPARTMENT EARNINGS	\$0	\$0	(\$7,000)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES		\$0	\$0	(\$7,000)	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE										
61666100	5215 COMPUTER/OFFICE EQUIP MAIN.	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENSES		\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0	0.00%
35686 SHOP WITH A HERO WALMAR										
61666100	4393 WALMART FOUNDATION GRANT	(\$2,000)	(\$3,500)	(\$2,000)	\$0	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	100.00%
TOTAL REVENUES		(\$2,000)	(\$3,500)	(\$2,000)	\$0	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	100.00%
MATERIALS & SUPPLIES										
61666100	5343 GENERAL COMMODITIES	\$2,000	\$2,176	\$3,229	\$0		\$2,000	\$2,000	\$2,000	100.00%
TOTAL EXPENSES		\$2,000	\$2,176	\$3,229	\$0	\$0	\$2,000	\$2,000	\$2,000	100.00%
10259 SPEED ENFORCEMENT										
INTERGOVT AIDS/GRANT										
61622239__	436001__ OPERATING GRANTS - STATE	\$0	\$0	(\$7,748)	(\$19,570)	\$0	\$0	(\$5,000)	\$14,570	-74.45%
TOTAL REVENUES		\$0	\$0	(\$7,748)	(\$19,570)	\$0	\$0	(\$5,000)	\$14,570	-74.45%
PERSONNEL SERVICES										
					\$19,570			\$5,000	(\$14,570)	-74.45%
61622239__	515009__ OVERTIME - GRANT	\$0	\$0	\$6,891		\$0	\$0		\$0	0.00%
61622239__	5191__ WISCONSIN RETIREMENT	\$0	\$0	\$863		\$0	\$0		\$0	0.00%
61622239__	519301__ SOCIAL SECURITY	\$0	\$0	\$530		\$0	\$0		\$0	0.00%
61622239__	519302__ MEDICARE	\$0	\$0	\$124		\$0	\$0		\$0	0.00%
71622239__	5533__ EQUIP-OTH OVER \$1,000	\$0	\$0	\$0		\$0	\$0		\$0	0.00%
TOTAL EXPENDITURES		\$0	\$0	\$8,408	\$19,570	\$0	\$0	\$5,000	(\$14,570)	-74.45%
10571 ALCOHOL ENFORCEMENT										
INTERGOVT AIDS/GRANT										
61622239__	436001__ OPERATING GRANTS - STATE	(\$27,892)	(\$41,554)	\$0	(\$39,744)	\$0	\$0	(\$5,000)	\$34,744	-87.42%
TOTAL REVENUES		(\$27,892)	(\$41,554)	\$0	(\$39,744)	\$0	\$0	(\$5,000)	\$34,744	-87.42%
PERSONNEL SERVICES										
					\$39,744	\$0	\$0	\$5,000	(\$34,744)	-87.42%
61622239__	515009__ OVERTIME - GRANT	\$26,212	\$28,793	\$0					\$0	0.00%
61622239__	5191__ WISCONSIN RETIREMENT	\$3,096	\$4,428	\$0					\$0	0.00%
61622239__	519301__ SOCIAL SECURITY	\$1,616	\$1,780	\$0					\$0	0.00%
61622239__	519302__ MEDICARE	\$378	\$405	\$0					\$0	0.00%
MATERIALS & SUPPLIES										
61622239__	5332__ OFFICE/COMP EQUIP & SU	\$4,999	\$0	\$0	\$0				\$0	0.00%
TOTAL EXPENDITURES		\$36,301	\$35,406	\$0	\$39,744	\$0	\$0	\$5,000	(\$34,744)	-87.42%

POLICE GRANTS

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
70061 POLICE SCHOOL LIAISON									
TAXES									
61622239__ 403001__ TAX LEVY - SUBSIDY	(\$60,000)	(\$60,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	\$0	0.00%
INTERGOVT AIDS/GRANT									
61622239__ 4370__ BELOIT SCHOOL DISTRICT AIDS	(\$153,561)	(\$202,766)	(\$151,273)	(\$228,691)	(\$114,345)	(\$228,691)	(\$231,578)	(\$2,887)	1.26%
61622239__ 4999__ FUND BALANCE									
TOTAL REVENUES	(\$213,561)	(\$262,766)	(\$241,273)	(\$318,691)	(\$204,345)	(\$318,691)	(\$321,578)	(\$2,887)	0.91%
PERSONNEL SERVICES									
				\$318,691			\$321,578	\$2,887	0.91%
61622239__ 5110__ REGULAR PERSONNEL	\$148,771	\$170,159	\$175,305		\$85,080	\$170,160		\$0	0.00%
61622239__ 5120__ PART TIME PERSONNEL	\$11,220	\$11,346	\$1,804		\$5,673	\$11,346		\$0	0.00%
61622239__ 5172__ UNIFORM ALLOWANCE	\$0	\$0	\$0		\$0	\$0		\$0	0.00%
61622239__ 5191__ WISCONSIN RETIREMENT	\$17,573	\$18,949	\$17,556		\$9,475	\$18,950		\$0	0.00%
61622239__ 5192__ WORKER'S COMPEN	\$5,664	\$5,536	\$6,644		\$3,644	\$7,288		\$0	0.00%
61622239__ 519301__ SOCIAL SECURITY	\$9,857	\$11,106	\$10,833		\$5,553	\$11,106		\$0	0.00%
61622239__ 519302__ MEDICARE	\$2,305	\$2,597	\$2,534		\$1,298	\$2,596		\$0	0.00%
61622239__ 5194__ HOSPITAL/SURG/DENTAL	\$56,598	\$64,472	\$60,022		\$32,236	\$64,472		\$0	0.00%
61622239__ 519401__ VEBA	\$1,350	\$2,025	\$2,250		\$1,016	\$2,032		\$0	0.00%
61622239__ 5195__ LIFE INSURANCE	\$199	\$226	\$217		\$123	\$246		\$0	0.00%
CONTRACTUAL SERVICE									
61622239__ 5286__ INSURANCE-COMPREEN	\$2,601	\$2,556	\$2,592		\$1,454	\$2,908		\$0	0.00%
61622239__ 5289__ INSURANCE - OTHER	\$257	\$273	\$323		\$123	\$246		\$0	0.00%
TOTAL EXPENDITURES	\$256,395	\$289,245	\$280,079	\$318,691	\$145,675	\$291,350	\$321,578	\$2,887	0.91%
10612 JAG - ROCK COUNTYNEIGHBORHOOD									
INTERGOVT AIDS/GRANT									
61622239__ 436001__ OPERATING GRANTS - STA	(\$7,835)	\$0	(\$11,600)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$7,835)	\$0	(\$11,600)	\$0	\$0	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES									
61622239__ 515009__ OVERTIME - GRANT	\$7,786	\$0	\$8,380	\$0	\$0	\$0	\$0	\$0	0.00%
61622239__ 5191__ WISCONSIN RETIREMENT	\$5,485	\$0	\$839	\$0	\$0	\$0	\$0	\$0	0.00%
61622239__ 519301__ SOCIAL SECURITY	\$480	\$0	\$518	\$0	\$0	\$0	\$0	\$0	0.00%
61622239__ 519302__ MEDICARE	\$113	\$0	\$121	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$13,864	\$0	\$9,858	\$0	\$0	\$0	\$0	\$0	0.00%
10487 SAFE STREETS TASK FORCE									
INTERGOVT AIDS/GRANT									
71622239__ 436002__ OPERATING GRANTS - FEDERAL	(\$24,796)	(\$12,014)	\$0	(\$11,300)	\$0	\$0	(\$11,600)	(\$300)	2.65%
TOTAL REVENUES	(\$24,796)	(\$12,014)	\$0	(\$11,300)	\$0	\$0	(\$11,600)	(\$300)	2.65%
PERSONNEL SERVICES									
				\$11,300	\$0	\$0	\$11,600	\$300	2.65%
71622239__ 515009__ OVERTIME - GRANT	\$33,888	\$13,101	\$0					\$0	0.00%
71622239__ 5191__ WISCONSIN RETIREMENT	\$4,002	\$1,459	\$0					\$0	0.00%
71622239__ 519301__ SOCIAL SECURITY	\$2,078	\$806	\$0					\$0	0.00%
71622239__ 519302__ MEDICARE	\$486	\$189	\$0					\$0	0.00%
TOTAL EXPENDITURES	\$40,454	\$15,555	\$0	\$11,300	\$0	\$0	\$11,600	\$0	0.00%
35230 BYRNE MEMORIAL JUSTICE ASSISTANCE									
INTERGOVT AIDS/GRANT									
71622239__ 436002__ OPERATING GRANTS - FED	(\$40,292)	(\$21,800)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$40,292)	(\$21,800)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES									
71622239__ 515009__ OVERTIME - GRANT	\$9,027	\$6,733	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__ 5191__ WISCONSIN RETIREMENT	\$1,401	\$750	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__ 519301__ SOCIAL SECURITY	\$623	\$419	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__ 519302__ MEDICARE	\$175	\$98	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__ 5533__ EQUIP-OTH OVER \$1,000	\$19,066	\$9,836	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$30,292	\$17,836	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
35379 POLICE VESTS									
TAXES									
71622239__ 403001__ TAX LEVY FOR OTH FUND	(\$3,500)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
INTERGOVT AIDS/GRANT									
71622239__ 436002__ OPERATING GRANTS - FED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$3,500)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__ 5533__ EQUIP-OTH OVER \$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__ 5244__ OTHER FEES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

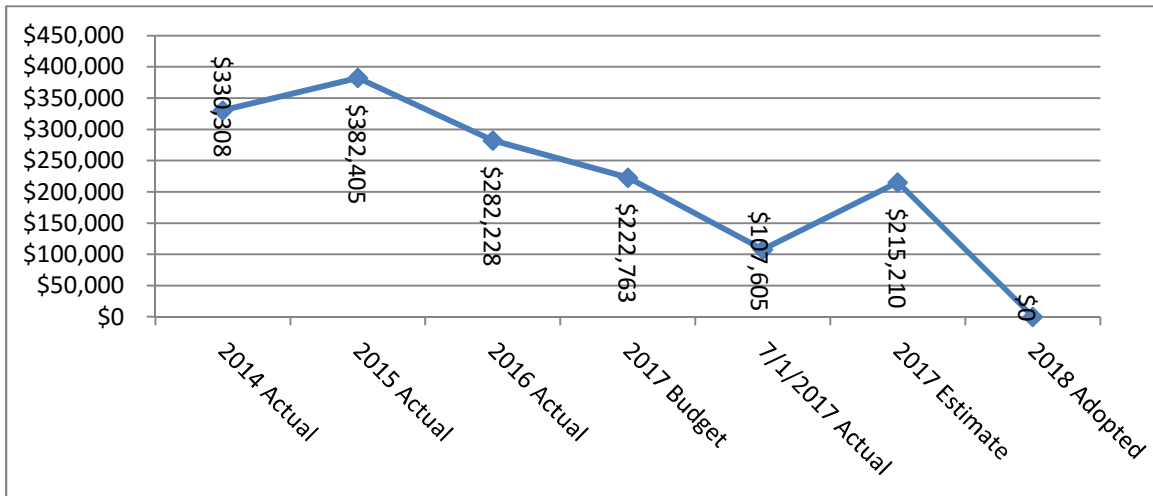
DEPARTMENT – FIRE

Special Revenue Fund

SAFER Grant Description:

The US Department of Homeland Security Federal Emergency Management Agency Staffing for Adequate Fire and Emergency Response Grant (SAFER) was created to provide funding directly to fire departments to help them increase or maintain the number of trained, "front line" firefighters available in their communities. The goal of SAFER is to enhance the local fire departments' abilities to comply with staffing, response and operational standards established by the NFPA specifically NFPA 1710: STANDARD FOR THE ORGANIZATION AND DEPLOYMENT OF FIRE SUPPRESSION OPERATIONS, EMERGENCY MEDICAL OPERATIONS, AND SPECIAL OPERATIONS TO THE PUBLIC BY CAREER FIRE DEPARTMENTS.

EXPENDITURES



SAFER GRANT

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
INTERGOVT AIDS/GRANT									
74 436002 OPERATING GRANTS - FEDERAL	(\$337,984)	(\$356,700)	(\$284,756)	(\$222,763)	\$0	(\$215,210)	\$0	\$222,763	-100.00%
	(\$337,984)	(\$356,700)	(\$284,756)	(\$222,763)	\$0	(\$215,210)	\$0	\$222,763	-100.00%
PERSONNEL SERVICES									
74 5110 REGULAR PERSONNEL	\$240,060	\$276,048	\$202,476	\$137,218	\$74,734	\$149,468	\$0	(\$137,218)	-100.00%
74 5191 WISCONSIN RETIREMENT FUND	\$39,180	\$42,961	\$29,462	\$23,820	\$12,737	\$25,474	\$0	(\$23,820)	-100.00%
74 5192 WORKER'S COMPENSATION	\$1,792	\$11,900	\$9,069	\$5,484	\$8,498	\$16,996	\$0	(\$5,484)	100.00%
74 519302 MEDICARE	\$3,505	\$4,029	\$2,959	\$1,991	\$1,090	\$2,180	\$0	(\$1,991)	-100.00%
74 5194 HOSPITAL/SURG/DENTAL INSUR	\$45,627	\$47,286	\$38,122	\$54,154	\$10,515	\$21,030	\$0	(\$54,154)	-100.00%
74 5195 LIFE INSURANCE	\$144	\$181	\$141	\$96	\$31	\$62	\$0	(\$96)	-100.00%
	\$330,308	\$382,405	\$282,228	\$222,763	\$107,605	\$215,210	\$0	(\$222,763)	-100.00%
	(\$7,676)	\$25,705	(\$2,528)	\$0	\$107,605	\$0	\$0	\$0	0.00%

Budget Modifications: The Fire department did not reapply for the SAFER grant for 2018.

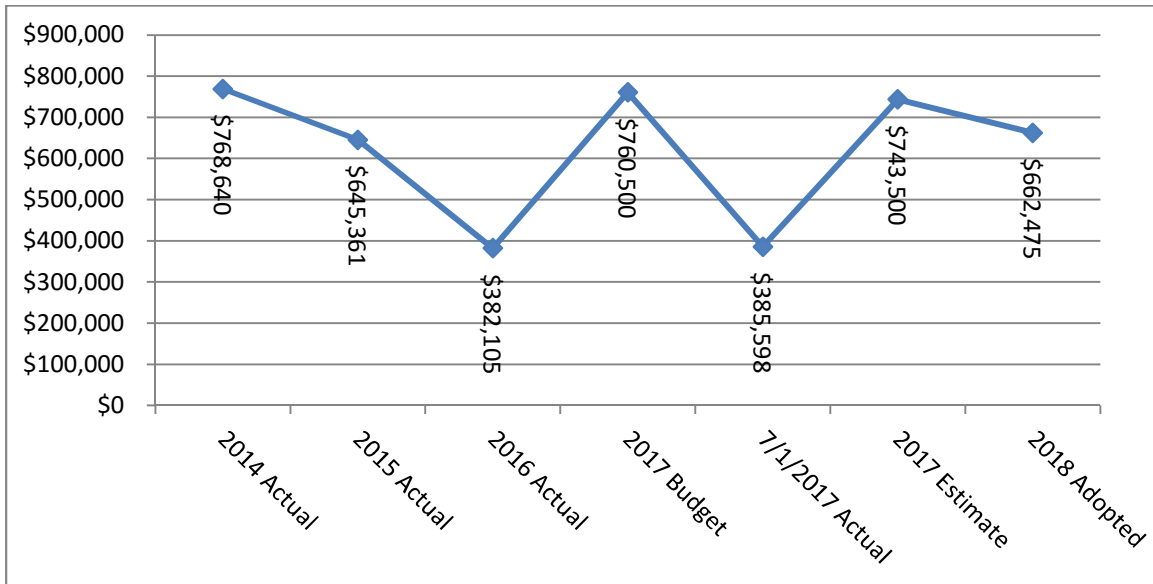
DEPARTMENT – COMMUNITY DEVELOPMENT

Special Revenue Fund

CDBG Program Description:

The Community Development Block Grant Fund was established as a Special Revenue Fund and is used to account for the use of CDBG funds. Spending is restricted for these funds according to guidelines established by the Department of Housing and Urban Development (HUD). The CDBG program provides funds for cities to help meet the needs of low/moderate income individuals and families and to eliminate slum and blight conditions. Eligible activities for use of these funds include public service programs, code enforcement, housing rehabilitation, economic development, small business assistance, housing and homeless programs, and planning and program administration. The City of Beloit receives an annual allocation of CDBG funds from HUD. The amount of the allocation varies each year depending on the funding decisions made by the federal government. In addition, there is income generated from programs originally funded with CDBG funds which is also budgeted and must meet the same spending guidelines as grant proceeds. These programs include Neighborhood Housing Services of Beloit (NHS), the Economic Development Revolving Loan fund, the Housing Rehabilitation Revolving Loan Fund, and the Systematic Rental Inspection Program.

EXPENDITURES



City of Beloit
2018 BUDGET SUMMARIES

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	PERCENT CHANGE	PERCENT CHANGE
CDBG - HOUSING REHABILITATION REVOLVING LOAN FUND									
94530517									
REVENUES									
INTERGOVT AIDS/GRANT	(\$171,242)	(\$100,422)	\$0	(\$179,525)	(\$89,763)	(\$179,525)	(\$256,261)	(\$76,736)	42.74%
DEPARTMENTAL EARNINGS	(\$85,000)	(\$27,082)	(\$180,964)	(\$102,000)	(\$50,000)	(\$102,000)	(\$70,705)	\$31,295	-30.68%
TOTAL	(\$256,242)	(\$127,504)	(\$180,964)	(\$281,525)	(\$139,763)	(\$281,525)	(\$326,966)	(\$45,441)	16.14%
EXPENDITURES									
CONTRACTED SERVICES	\$256,242	\$233,545	\$75,505	\$281,525	\$139,763	\$281,525	\$326,966	\$45,441	16.14%
TOTAL	\$256,242	\$233,545	\$75,505	\$281,525	\$139,763	\$281,525	\$326,966	\$45,441	16.14%
Program Income			\$	223,766					
CDBG Funding			\$	103,200					
TOTAL			\$	326,966					

CDBG - SYSTEMATIC RENTAL INSPECTION									
94530567									
REVENUES									
INTERGOVT AIDS/GRANT	(\$115,000)	(\$75,223)	(\$147,000)	(\$150,000)	(\$75,000)	(\$150,000)	(\$50,000)	\$100,000	-66.67%
DEPARTMENTAL EARNINGS	(\$75,000)	(\$83,139)	(\$93,200)	(\$45,800)	(\$27,502)	(\$45,800)	(\$50,000)	(\$4,200)	9.17%
TOTAL	(\$190,000)	(\$158,362)	(\$240,200)	(\$195,800)	(\$102,502)	(\$195,800)	(\$100,000)	\$95,800	-48.93%
EXPENDITURES									
PERSONNEL SERVICES	\$190,000	\$158,362	\$67,975	\$195,800	\$97,909	\$195,800	\$100,000	(\$95,800)	-48.93%
TOTAL	\$190,000	\$158,362	\$67,975	\$195,800	\$97,909	\$195,800	\$100,000	(\$95,800)	-48.93%
Program Income			\$	50,000					
CDBG Funding			\$	50,000					
TOTAL			\$	100,000					

City of Beloit
2018 BUDGET SUMMARIES

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	PERCENT CHANGE	PERCENT CHANGE
CDBG - PUBLIC SERVICES									
REVENUES									
INTERGOVT AIDS/GRANT	(\$156,098)	(\$121,507)	(\$137,814)	(\$114,075)	(\$62,145)	(\$114,075)	(\$93,739)	\$20,336	-17.83%
TOTAL	(\$156,098)	(\$121,507)	(\$137,814)	(\$114,075)	(\$62,145)	(\$114,075)	(\$93,739)	\$20,336	-17.83%
EXPENDITURES									
CONTRACTUAL SERVICES	\$156,098	\$121,507	\$96,631	\$114,075	\$62,145	\$114,075	\$93,739	(\$20,336)	-17.83%
TOTAL	\$156,098	\$121,507	\$96,631	\$114,075	\$62,145	\$114,075	\$93,739	(\$20,336)	-17.83%

Budget Modifications:

Beloit Meals on Wheels - Home Delivered Meals Assistance	\$	8,000
Caritas - Bridging the Shelter Gap for the Homeless	\$	6,029
Community Action - Fatherhood Initiative, Youth Mentoring, Merrill Center	\$	17,002
ECHO - Rent Assistance: Homeless Prevention	\$	8,183
Family Promise (AKA Hands of Faith) - Emergency Shelter for Homeless Families	\$	6,029
Family Services - 24 Hour supportive Services to Victims of Domestic Violence	\$	6,029
Family Services - Home Companion Registry Senior Personal Care	\$	8,183
HealthNet: Expanding Access to Primary Medical & Dental for Beloit	\$	8,183
Latino Service Providers Coalition - Hispanic Community Inclusion	\$	5,000
Neighborhood Housing Services - Direct Homebuyer Assistance	\$	8,183
Project 16:49 - Robin House Transitional Living Program	\$	4,306
Stateline Literacy Council - Hispanic Outreach for Comprehensive Literacy	\$	4,306
Tre' Foundation - Beloit Legal Access	\$	4,306
TOTAL	\$	93,739

**CDBG -
ECONOMIC DEVELOPMENT**
94530568

REVENUES									
INTERGOVT AIDS/GRANT	\$0	\$0	\$0	(\$17,000)	\$0	\$0	(\$9,275)	\$7,725	-45.44%
TOTAL	\$0	\$0	\$0	(\$17,000)	\$0	\$0	(\$9,275)	\$7,725	-45.44%
EXPENDITURES									
PERSONNEL COSTS	\$0	\$0	\$0	\$17,000	\$0	\$0	\$9,275	(\$7,725)	-45.44%
TOTAL	\$0	\$0	\$0	\$17,000	\$0	\$0	\$9,275	(\$7,725)	-45.44%

City of Beloit
2018 BUDGET SUMMARIES

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	PERCENT CHANGE	PERCENT CHANGE
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**CDBG -
BELOIT ECONOMIC DEVELOPMENT
CORPORATION**
94510302

REVENUES

DEPARTMENTAL EARNINGS	(\$31,800)	\$0	\$0	\$0	(\$6,659)	\$0	\$0	\$0	0.00%
TOTAL	(\$31,800)	\$0	\$0	\$0	(\$6,659)	\$0	\$0	\$0	0.00%

EXPENDITURES

CONTRACTUAL SERVICES	\$31,800	\$0	\$0	\$0	\$30	\$0	\$0	\$0	0.00%
TOTAL	\$31,800	\$0	\$0	\$0	\$30	\$0	\$0	\$0	0.00%

**CDBG -
PLANNING AND PROGRAM
ADMINISTRATION**
94521468

REVENUES

INTERGOVT AIDS/GRANT	(\$130,000)	(\$123,751)	(\$110,000)	(\$152,100)	(\$85,751)	(\$152,100)	(\$132,495)	\$19,605	-12.89%
TOTAL	(\$130,000)	(\$123,751)	(\$110,000)	(\$152,100)	(\$85,751)	(\$152,100)	(\$132,495)	\$19,605	-12.89%

EXPENDITURES

PERSONNEL SERVICES	\$130,000	\$123,751	\$141,994	\$152,100	\$85,751	\$152,100	\$132,495	(\$19,605)	-12.89%
TOTAL	\$130,000	\$123,751	\$141,994	\$152,100	\$85,751	\$152,100	\$132,495	(\$19,605)	-12.89%

**CDBG -
NHS OF BELOIT , INC.**
94530568

REVENUES

DEPARTMENTAL EARNINGS	(\$4,500)	(\$8,196)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL	(\$4,500)	(\$8,196)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

EXPENDITURES

CONTRACTUAL SERVICES	\$4,500	\$8,196	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL	\$4,500	\$8,196	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT
 DIVISION: CDBG

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

PROGRAM OBJECTIVES:	PERFORMANCE INDICATORS:	Goal(s)	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target	
EFFICIENCY & EFFECTIVENESS:	1. Effectively administer CDBG funds	CDBG Grant Award Received From HUD	1	7/7/2014	7/30/2015	7/14/2017	9/30/2017	9/30/2018
		Prepare CDBG and HOME contracts	1	Completed	Completed	Completed	Completed	Completed
		Complete CDBG CAPER by March 31	1	Completed	Completed	Completed	Completed	Completed
		Complete Annual CDBG Budget by November 15	1	Completed	Completed	Completed	Completed	Completed
		Complete CDBG Annual Action Plan by November 15	1	Completed	Completed	Completed	Completed	Completed
		Percent of CDBG Subgrantees Monitored	1	90%	0%	100%	100%	100%

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – COMMUNITY DEVELOPMENT

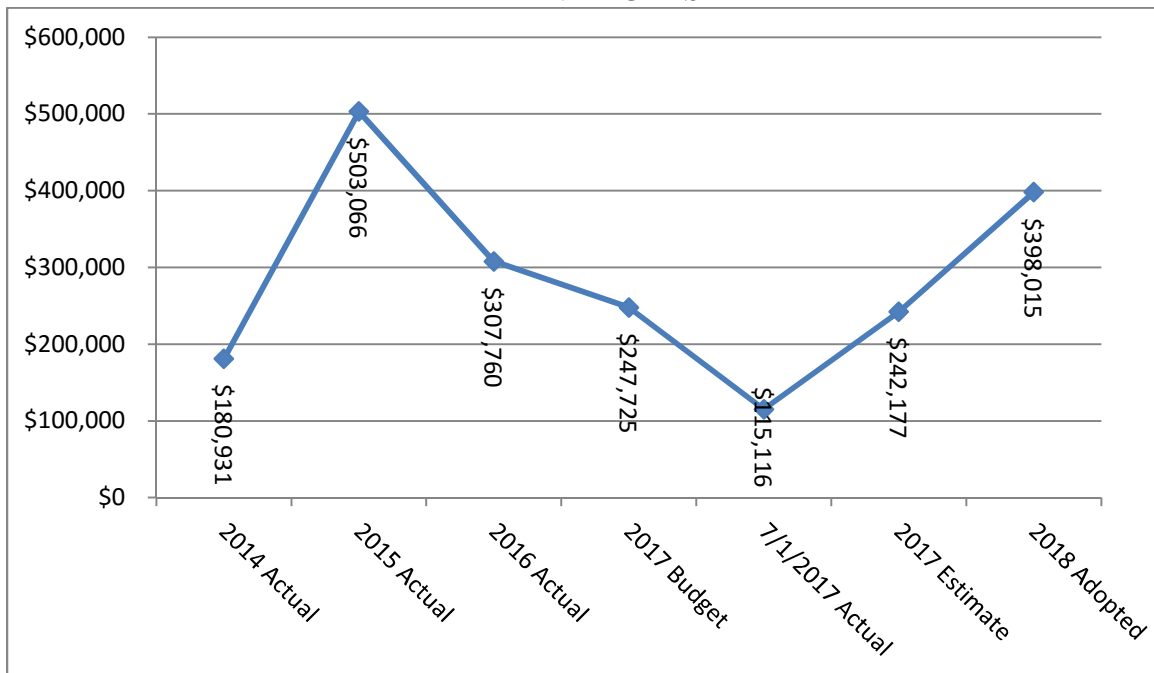
Special Revenue Fund

HOME Program Description:

The City of Beloit is a member of the Rock County HOME Consortium. This allows us to receive an annual allocation of HOME Investment Partnerships Program (HOME) dollars directly from the Department of Housing and Urban Development. The City of Beloit is a member of the Rock County HOME Consortium. Each year, we are awarded HOME funds which can be used for different types of housing programs, including new construction, housing rehabilitation, and housing assistance. 28 percent of the Consortium funds are awarded to the City of Beloit.

Eligible projects include home-buyer assistance, housing rehabilitation, rental housing activities, and tenant-based rental assistance. For 2018, we are estimating that the City of Beloit will receive \$120,000 in new HOME grant funds and \$13,285 in HOME Administrative dollars. In addition, we anticipate using \$69,730 in 2017 program income and \$195,000 in prior year funds in 2018. The Community Development Authority (CDA) recommended using up to \$120,000 in the total funds allocated for 2018 for owner-occupied rehab loans with the remaining balance to be used for acquisition-rehab projects.

EXPENDITURES



92 WI RENTAL REHAB/FED HOME

ACCOUNTS FOR:	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
INTERGOVT AIDS/GRANT									
92 436002 OPERATING GRANTS - FED	(\$72,455)	(\$241,719)	(\$134,491)	(\$133,000)	(\$30,040)	(\$120,161)	(\$120,000)	\$13,000	-9.77%
CASH & PROPERTY INC.									
92 4413 INTEREST	(\$11,020)	(\$11,194)	(\$12,100)	\$0	(\$7,218)	(\$7,218)	\$0	\$0	0.00%
OTHER REVENUES									
92 4651 PROGRAM INCOME	(\$69,560)	(\$142,464)	(\$148,147)	(\$100,000)	(\$127,272)	(\$127,272)	(\$264,730)	(\$164,730)	164.73%
92 4699 OTHER INC	\$0	(\$1,717)	(\$2,335)	(\$14,725)	(\$230)	(\$920)	(\$13,285)	\$1,440	0.00%
TOTAL REVENUES	(\$153,035)	(\$397,094)	(\$297,073)	(\$247,725)	(\$164,760)	(\$255,571)	(\$398,015)	(\$150,290)	60.67%
PERSONNEL SERVICES									
92 5110 REGULAR PERSONNEL	\$7,520	\$9,527	\$6,778	\$14,725	\$1,390	\$14,725	\$13,285	(\$1,440)	0.00%
CONTRACTUAL SERVICE									
92 5240 CONT-PROF	\$88,443	\$154,594	\$26,780	\$233,000	\$0	\$0	\$384,730	\$151,730	65.12%
92 5244 OTHER FEES	\$0	\$661	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
92 5261 STRUCT MAI	\$84,968	\$338,284	\$274,203	\$0	\$113,726	\$227,452	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$180,931	\$503,066	\$307,760	\$247,725	\$115,116	\$242,177	\$398,015	\$150,290	60.67%
NET TOTAL	\$27,896	\$105,972	\$10,687	\$0	(\$49,645)	(\$13,395)	\$0	\$0	0.00%

PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT
 DIVISION: HOME

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Actual Target

EFFICIENCY & EFFECTIVENESS:	1. Effectively administer HOME funds for the City of Beloit	1	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time
	Complete Integrated Disbursement and Information System completion data entry by March 31	1	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time
	Provide information to Janesville for the Annual Action Plan by October 15	1	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time
	Complete annual HOME budget by November 15	1	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time

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6. **Create and sustain a positive image, enhance communications and engage the community.**

City of Beloit
2018 BUDGET SUMMARIES

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	CHANGE	PERCENT CHANGE
PARK IMPACT FEES									
75070377									
81027									
REVENUES									
DEPARTMENTAL EARNINGS	(\$2,307)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL	(\$2,307)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
EXPENDITURES									
OTHER FINANCING USES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

Budget Modifications: The park impact fee is the fee charged at the time of building permit to improve the City's parks. The purpose of an impact fee is to charge future residents their share of the cost for future public park improvements.

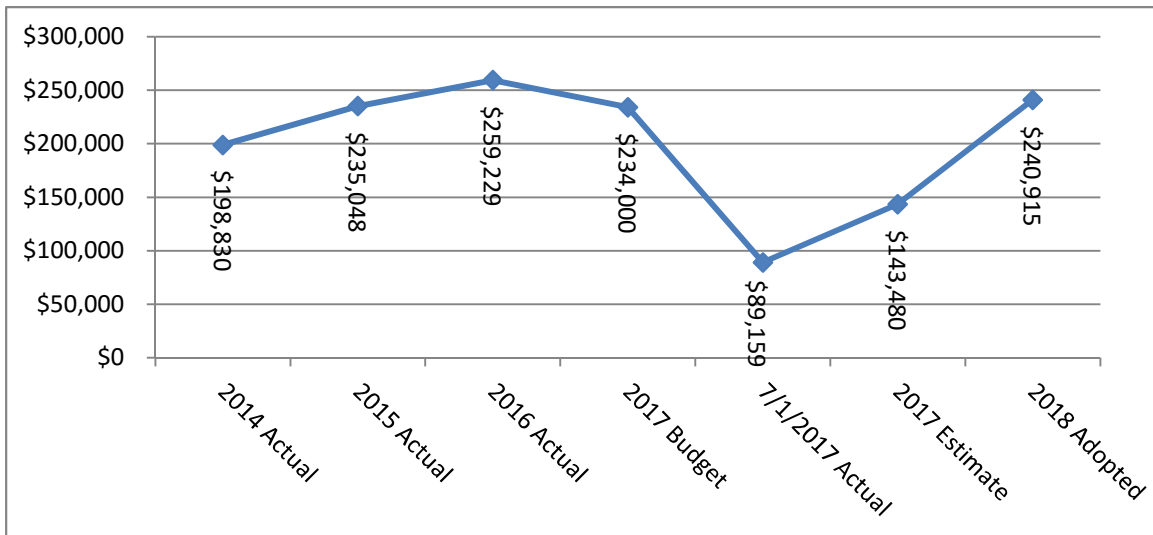
DEPARTMENT – PUBLIC WORKS

Special Revenue Fund

MPO Program Description:

The MPO – Engineering Fund was established in 1997 to account for all transactions that pertain to Metropolitan Planning expenses. Funding sources for the fund include grants from surrounding jurisdictions and tax levy as a local contribution. Grant funding covers 91% of the planning expenses in the 2012 budget. The State Line Area Transportation Study (SLATS) is the designated Metropolitan Planning Organization (MPO) for the Beloit Urbanized Area. SLATS is one of 12 metropolitan planning organizations that share responsibility for Transportation Planning in the State of Wisconsin and one of 14 metropolitan planning organizations in the State of Illinois. SLATS is represented by the following local governments: City of Beloit, Town of Beloit, Town of Turtle, Rock County, City of South Beloit, Village of Rockton, Rockton Township, and Winnebago County. Intergovernmental transportation planning conducted by a MPO is mandated by the Federal Highway Administration for all urbanized areas over 50,000 in population. SLATS is responsible for maintaining a (3-C) continuing, cooperative and comprehensive transportation planning process for the entire Stateline Area. This planning process must consider the safe and efficient movement of people, services, and freight by all modes of travel - including streets and highways, public transportation, commuter railways, bicycle, and pedestrian as well as intermodal connections for freight and passengers between ground transportation, airports, and railroads. The SLATS urbanized area comprises an area of 55 square miles and a total population of 58,732.

EXPENDITURES



MPO TRAFFIC ENGINEERING

ACCOUNTS FOR:			2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES											
65	403001	TAX LEVY FOR OTHER FUNDS	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	\$0	0.00%
INTERGOVT AIDS/GRANT											
65	4391	MULTIPLE INTERGOVERNMENT AID	(\$133,420)	(\$283,270)	(\$277,308)	(\$208,000)	(\$26,532)	(\$208,000)	(\$214,915)	(\$6,915)	3.32%
TOTAL REVENUES			(\$159,420)	(\$309,270)	(\$303,308)	(\$234,000)	(\$52,532)	(\$234,000)	(\$240,915)	(\$6,915)	2.96%
PERSONNEL SERVICES											
						\$179,000			\$182,000		
65	5110	REGULAR PERSONNEL	\$71,172	\$85,248	\$77,638		\$52,351	\$46,936			
65	5191	WISCONSIN RETIREMENT FUND	\$4,975	\$5,798	\$5,125		\$3,560	\$3,326			
65	5192	WORKER'S COMPENSATION	\$3,664	\$2,568	\$4,668		\$2,792	\$5,584			
65	519301	SOCIAL SECURITY	\$4,400	\$5,286	\$4,819		\$3,246	\$2,910			
65	519302	MEDICARE	\$1,029	\$1,236	\$1,127		\$759	\$681			
65	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$19,146	\$29,522	\$25,818		\$14,458	\$28,916			
65	5195	LIFE INSURANCE	\$65	\$155	\$105		\$64	\$128			
CONTRACTUAL SERVICE											
						\$55,000		\$55,000	\$58,915		
65	5223	SCHOOLS,SEMINARS,& CON	\$1,400	\$1,326	\$818		\$33				
65	5231	OFFICIAL NOTICES PUBLICATIONS	\$290	\$559	\$265		\$54				
65	5240	CONTR SERV-PROFESSIONAL	\$87,720	\$99,566	\$136,624		\$9,819				
65	5241	CONTRACTED SERV-LABOR	\$0	\$0	\$0		\$0				
65	5251	AUTO & TRAVEL	\$1,313	\$1,938	\$479		\$840				
65	5271	TELEPHONE - LOCAL	\$328	\$209	\$171		\$66				
65	5286	INSURANCE-COMPREHENSIVE LIAB	\$1,570	\$1,302	\$1,299		\$978				
65	5289	INSURANCE - OTHER	\$154	\$139	\$162		\$128				
MATERIALS & SUPPLIES											
65	5331	POSTAGE & EXPRESS MAIL	\$501	\$142	\$111		\$11				
65	5332	OFFICE/COMP EQUIP & SUPPLIES	\$679	\$54	\$0		\$0				
65	5351	BOOKS & SUBSCRIPTIONS	\$424	\$0	\$0		\$0				
TOTAL EXPENDITURES			\$198,830	\$235,048	\$259,229	\$234,000	\$89,159	\$143,480	\$240,915	\$6,915	2.96%
NET TOTAL			\$39,410	(\$74,222)	(\$44,079)	\$0	\$36,626	(\$90,520)	\$0	\$0	0.00%

Budget Modifications: Funding has increased by \$6,915 or 2.96%.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: MPO

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

EFFICIENCY & EFFECTIVENESS:	1. Update a six-year transportation improvement program.	% of special transportation studies completed on schedule.	5	100	100	100	100	100
		Unified planning work program completed & approved by Nov. 1	2	yes	yes	yes	yes	yes
		Transportation Improvement Program completed and approved by Nov. 1	5	yes	yes	yes	yes	yes
		# of Technical and Policy Committees meetings	6	4	4	4	4	4

CITY COUNCIL GOALS:

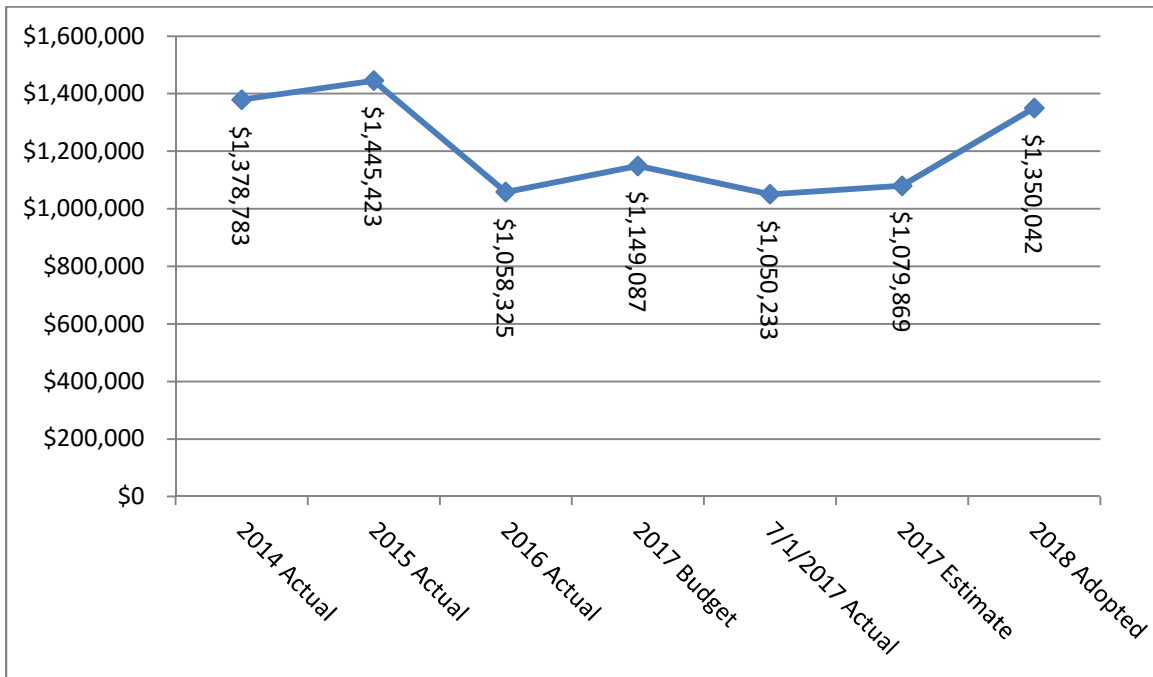
1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

SPECIAL REVENUE FUND

TIF #5 Description:

Tax Increment District Number Five was created September 24, 1990. TID #5 was created to develop the Downtown area. The expenditure period expired September 24, 2012 and the dissolution date of the TID is September 24, 2017.

EXPENDITURES

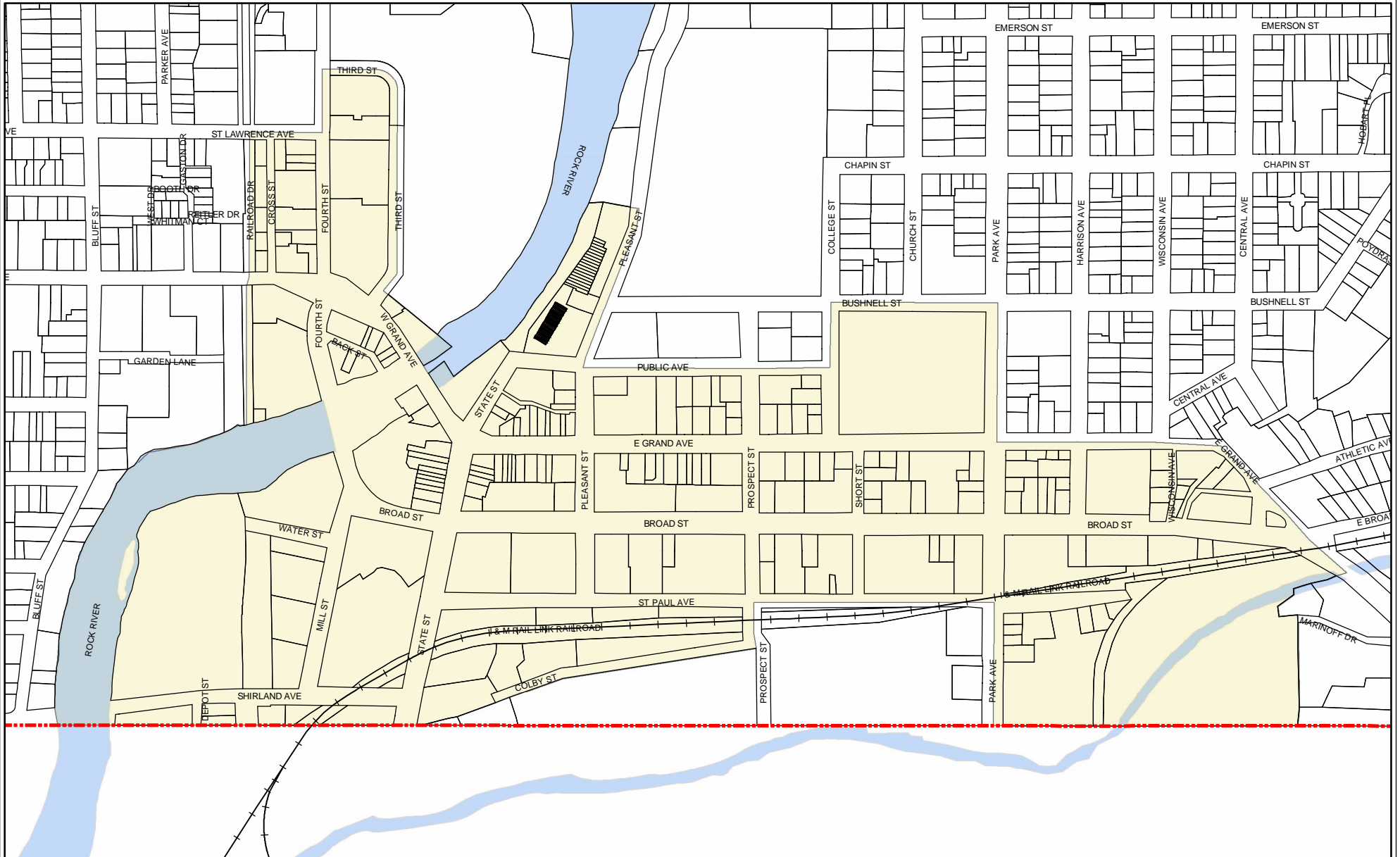


TID #5 - DOWNTOWN OVERLAY

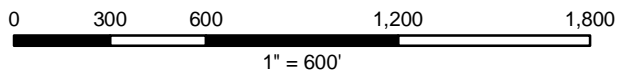
ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$836,205)	(\$909,646)	(\$1,090,975)	(\$1,082,087)	(\$814,253)	(\$1,019,412)	(\$1,006,352)	\$75,735	-7.00%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	(\$65,897)	(\$87,892)	(\$73,709)	(\$67,000)	(\$63,578)	(\$63,578)	(\$61,000)	\$6,000	-8.96%
CASH & PROPERTY INC.									
4411 RENT/LEASE PAYMENTS	(\$104,761)	(\$107,704)	(\$21,242)	\$0	\$0	\$0	\$0	\$0	0.00%
4413 INTEREST INCOME	\$2,694	\$3,387	(\$184)	\$0	\$770	\$1,000	\$0	\$0	0.00%
OTHER FINANCING SRCE									
4900 OTHER FINAN SRCE	(\$53,618)	\$0	(\$32,159)	\$0	\$0	\$0	(\$262,044)	(\$262,044)	0.00%
4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	(\$20,646)	(\$20,646)	100.00%
	(\$1,057,787)	(\$1,101,855)	(\$1,218,268)	(\$1,149,087)	(\$877,061)	(\$1,081,990)	(\$1,350,042)	(\$200,955)	17.49%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$3,472	\$9,250	\$6,149	\$150	\$0	\$5,000	\$10,000	\$9,850	6566.67%
5261 STRUCTURE MAINTENANCE	\$18,462	\$9,653	\$246	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5510 LAND ACQUISITION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5511 BUILDINGS/CONSTRUCTION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5514 ROADWAY CONSTRUCTION - STREETS	\$220,198	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5563 DEVELOPMENT INCENTIVES	\$0	\$293,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5599 PROJECT MANAGEMENT & ADMIN.	\$6,883	\$13,279	\$17,484	\$15,000	\$5,610	\$15,000	\$10,000	(\$5,000)	-33.33%
DEBT SERVICE									
5641 PRINCIPAL - CORP PURPOSE BONDS	\$600,000	\$560,499	\$640,000	\$665,000	\$665,000	\$665,000	\$1,315,000	\$650,000	97.74%
5642 INTEREST - CORP PURPOSE BONDS	\$71,978	\$64,217	\$52,247	\$37,944	\$22,698	\$37,944	\$15,042	(\$22,902)	-60.36%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$74,068	\$0	\$0	\$0	(\$74,068)	-100.00%
OTHER EXPENSES									
5910 OPERATING TRANSFER OUT-FUND 10	\$457,790	\$495,525	\$342,200	\$356,925	\$356,925	\$356,925	\$0	(\$356,925)	-100.00%
	\$1,378,783	\$1,445,423	\$1,058,325	\$1,149,087	\$1,050,233	\$1,079,869	\$1,350,042	\$200,955	17.49%
	\$320,996	\$343,567	(\$159,944)	\$0	\$173,173	(\$2,121)	\$0	\$0	0.00%

Budget Modifications: The 2017 TID #5 Increment value of \$35,124,290 decreased from 2016's TID #5 Increment value of \$35,483,390.

Tax Incremental District Number 5



Legend
 --- City Limits



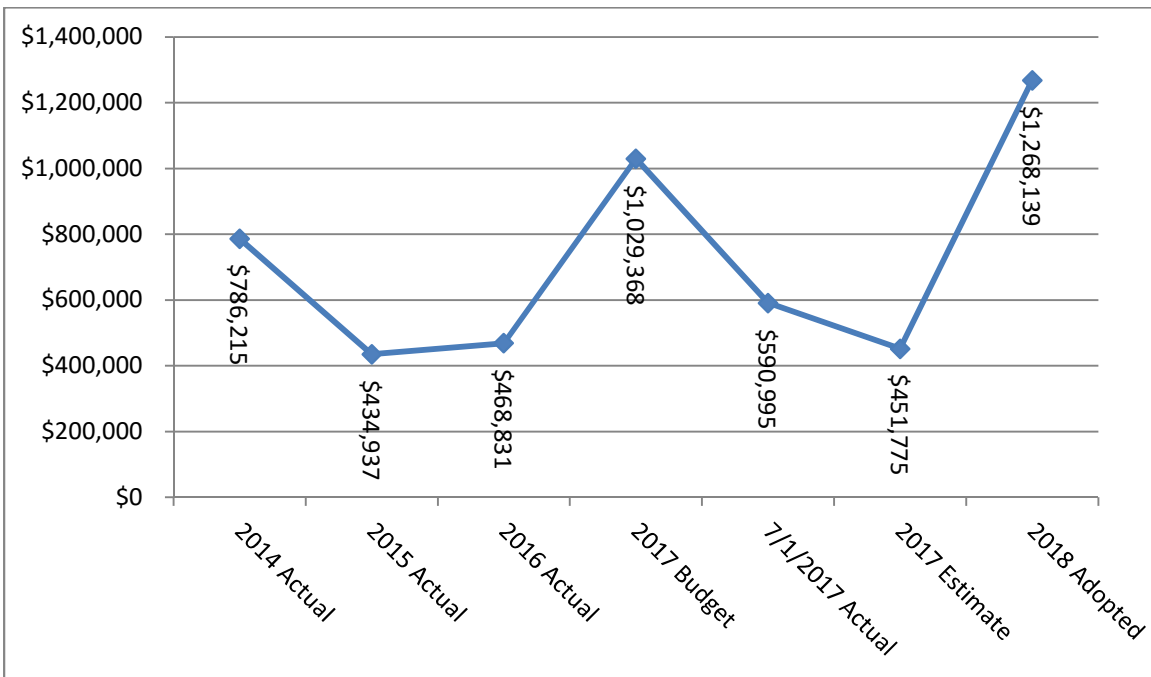
Drawn by: Kirby Benz
 Engineering Division
 July 1, 2005

SPECIAL REVENUE FUND

TIF #6 Description:

Tax Increment District Number Six was created September 3, 1991 to emphasize redevelopment along the Rock River from just North of the Angel Museum to Henry Avenue. TID #6's expenditure period closed September 3, 2013 and the dissolution date is September 3, 2018.

EXPENDITURES

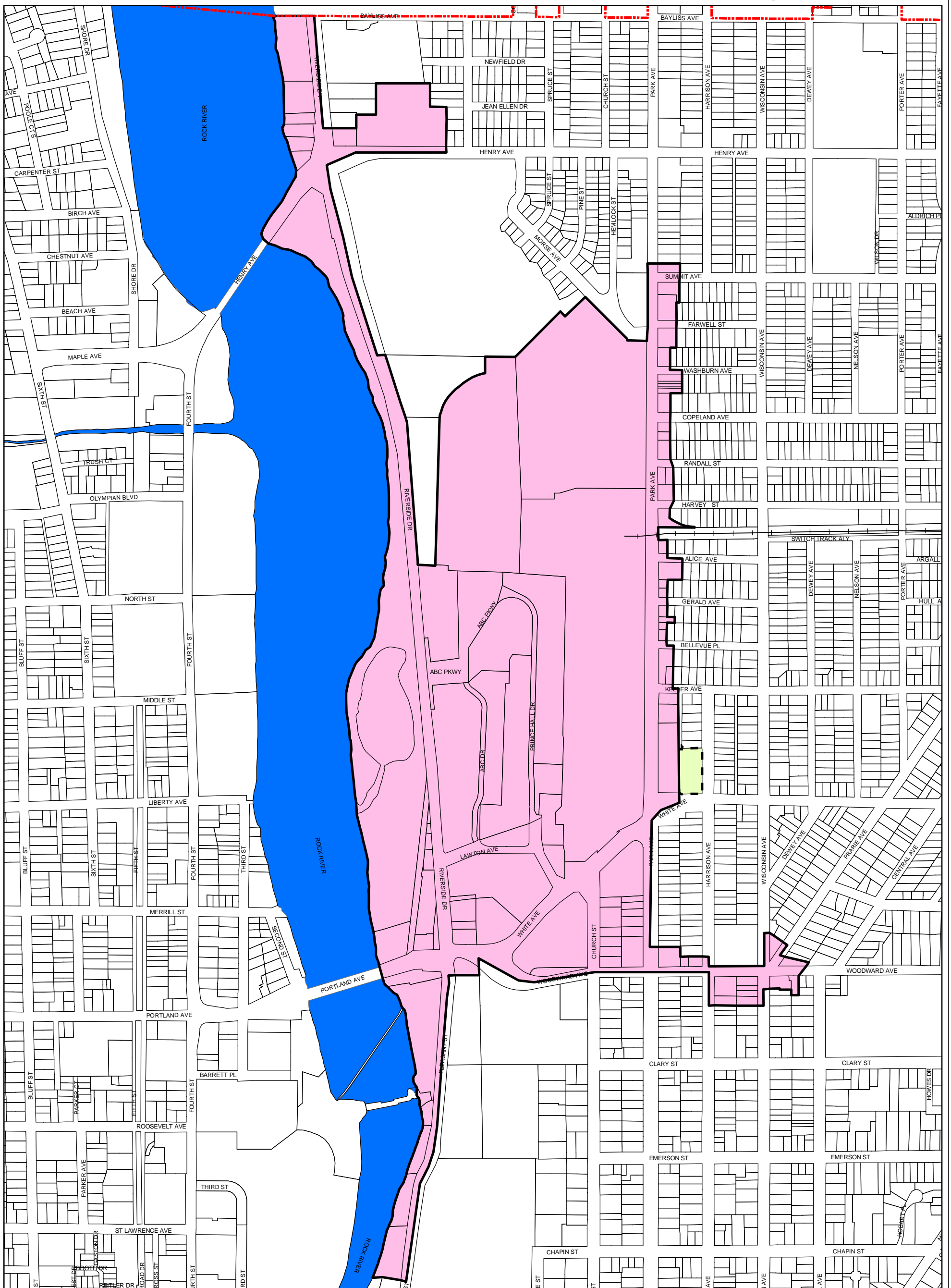


TID #6 - BELOIT 2000-RIVERFRONT

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$860,598)	(\$909,677)	(\$916,265)	(\$914,968)	(\$688,499)	(\$861,973)	(\$853,839)	\$61,129	-6.68%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	(\$100,700)	(\$99,787)	(\$223,720)	(\$100,000)	(\$446,286)	(\$446,286)	(\$400,000)	(\$300,000)	300.00%
CASH & PROPERTY INC.									
4413 INTEREST INCOME	(\$6,761)	(\$12,237)	(\$16,378)	(\$14,400)	(\$7,901)	(\$13,000)	(\$14,300)	\$100	-0.69%
OTHER FINANCING SRCE									
4900 OTHER FINAN SRCE-BOND PROC	(\$20,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$988,059)	(\$1,021,701)	(\$1,156,363)	(\$1,029,368)	(\$1,142,686)	(\$1,321,259)	(\$1,268,139)	(\$238,771)	23.20%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$1,500	\$150	\$150	\$150	\$0	\$0	\$2,500	\$2,350	1566.67%
5258 IN-HOUSE ENGINEERING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5511 BUILDINGS/CONSTRUCTION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5514 ROADWAY CONSTRUCT-STREETS	\$5,767	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5563 DEVELOPMENT INCENTIVES	\$30,905	\$32,340	\$34,574	\$34,574	\$31,584	\$31,584	\$31,584	(\$2,990)	-8.65%
5599 PROJECT MANAGEMENT & ADMIN.	\$2,200	\$3,200	\$3,450	\$4,000	\$3,660	\$4,000	\$5,000	\$1,000	25.00%
DEBT SERVICE									
5641 PRINCIPAL - CORP PURPOSE BONDS	\$200,000	\$179,999	\$225,010	\$225,000	\$225,000	\$225,000	\$240,000	\$15,000	6.67%
5642 INTEREST - CORP PURPOSE BONDS	\$52,608	\$44,358	\$35,483	\$25,976	\$15,305	\$25,976	\$16,035	(\$9,941)	-38.27%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$574,453	\$0	\$0	\$862,905	\$288,452	50.21%
OTHER EXPENSES									
5910 OPERATING TRANSFER OUT-FUND	\$493,235	\$174,890	\$170,165	\$165,215	\$315,446	\$165,215	\$110,115	(\$55,100)	-33.35%
TOTAL EXPENDITURES	\$786,215	\$434,937	\$468,831	\$1,029,368	\$590,995	\$451,775	\$1,268,139	\$238,771	23.20%
NET TOTAL	(\$201,844)	(\$586,764)	(\$687,532)	\$0	(\$551,691)	(\$869,484)	\$0	\$0	0.00%

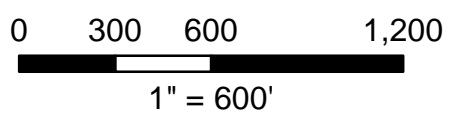
Budget Modifications: The 2017 TID #6 Increment value of \$29,801,200 decreased from 2016's TID #6 Increment value of \$30,003,300.

Tax Incremental District Number 6



Legend

- Tid 6 - District Boundary
- City Limits
- Tid 6 - Boundary Amendment (2005)



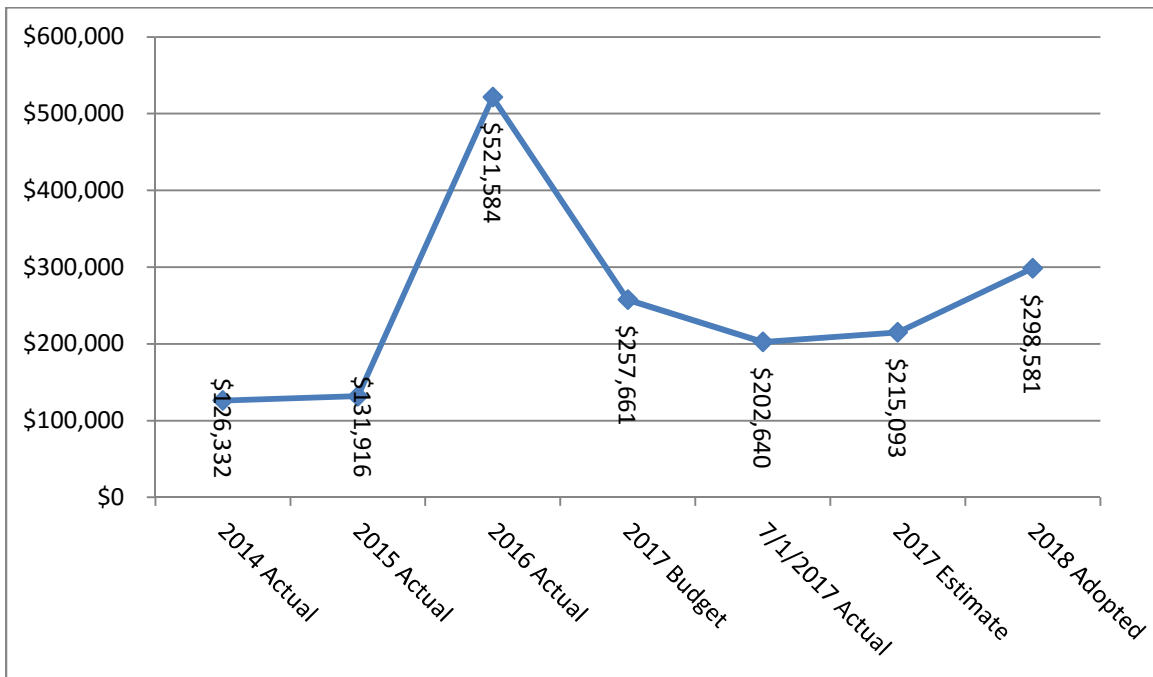
Drawn by: Kirby Benz
Engineering Division
July 1, 2005

SPECIAL REVENUE FUND

TIF #8 Description:

Tax Increment District Number Eight was created August 2, 1995 to develop the area east of the railroad tracks and west of the I-90 Industrial Park. The expenditure period closes on August 2, 2017 and the dissolution date is August 2, 2022. This is the area designated as the future Beloit Casino site.

EXPENDITURES

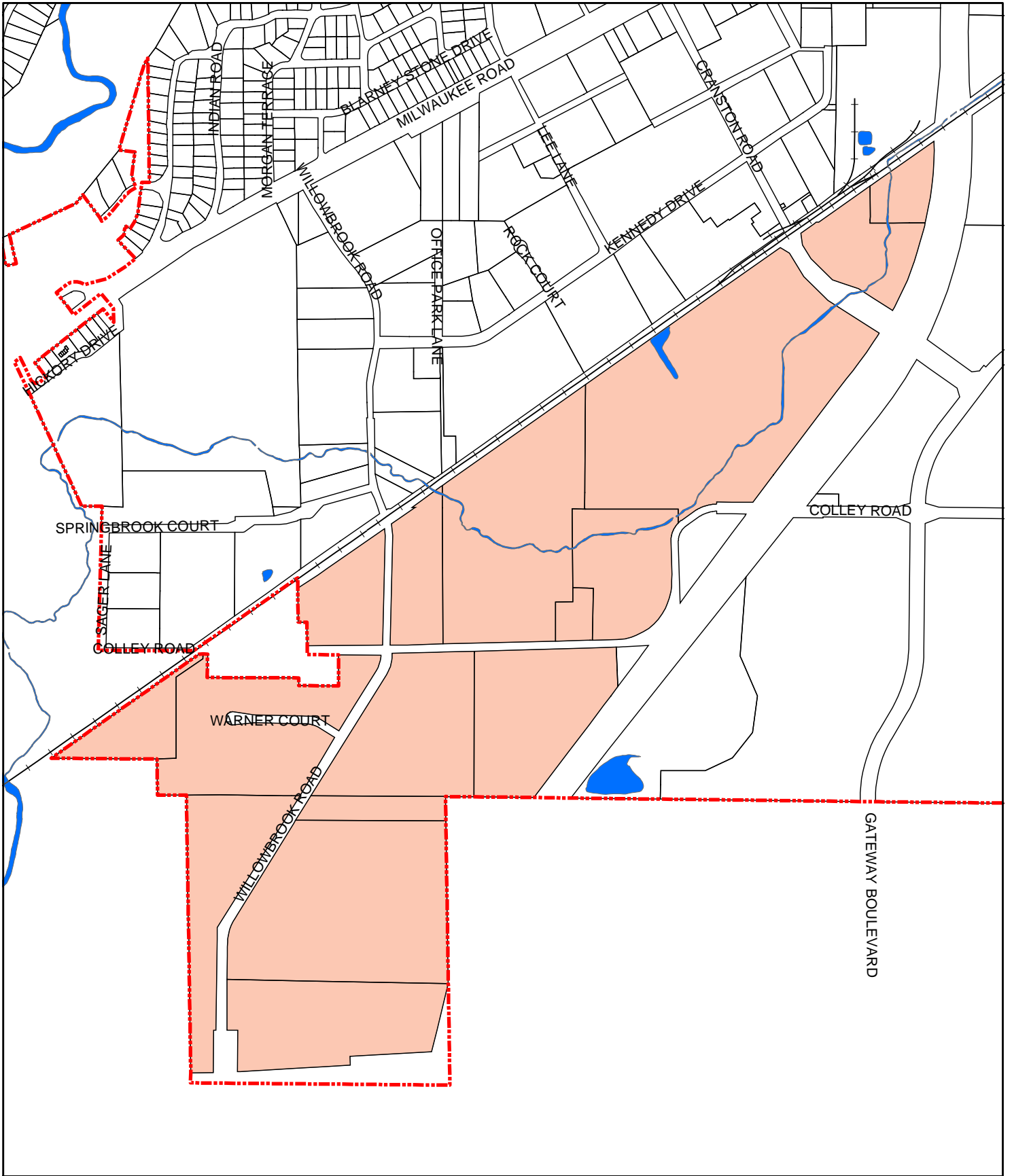


TID #8 - INDUSTRIAL PARK

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$120,047)	(\$129,735)	(\$138,113)	(\$136,404)	(\$102,642)	(\$128,503)	(\$169,787)	(\$33,383)	24.47%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	\$0	\$0	\$0	\$0	(\$342)	(\$342)	(\$5,000)	(\$5,000)	100.00%
CASH & PROPERTY INC.									
4411 RENT/LEASE PAYMENTS	(\$33,022)	(\$33,023)	(\$9,926)	(\$4,963)	(\$7,351)	(\$7,351)	(\$7,500)	(\$2,537)	51.12%
4413 INTEREST INCOME	\$12,998	(\$647)	(\$65,867)	(\$61,013)	(\$30,242)	(\$61,013)	(\$58,761)	\$2,252	-3.69%
443503 SALE OF LAND	\$0	\$0	(\$288,848)	(\$55,281)	(\$27,919)	(\$55,281)	(\$57,533)	(\$2,252)	100.00%
TOTAL REVENUES	(\$140,071)	(\$163,405)	(\$502,754)	(\$257,661)	(\$168,495)	(\$252,490)	(\$298,581)	(\$40,920)	15.88%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$500	\$150	\$15,781	\$150	\$250	\$250	\$10,000	\$9,850	6566.67%
CAPITAL OUTLAY									
5599 PROJECT MANAGEMENT & AD	\$588	\$11,720	\$874	\$7,000	\$650	\$650	\$2,500	(\$4,500)	-64.29%
5511 CONSTRUCTION	\$0	\$0	\$189,280	\$0	\$0	\$0	\$0	\$0	0.00%
5563 DEVELOPMENT INCENTIVES	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$36,318	\$0	\$0	\$73,445	\$37,127	102.23%
OTHER EXPENDITURES									
5901 OPERATING TRANSFER OUT	\$125,244	\$120,046	\$215,649	\$214,193	\$201,740	\$214,193	\$212,636	(\$1,557)	-0.73%
TOTAL EXPENDITURES	\$126,332	\$131,916	\$521,584	\$257,661	\$202,640	\$215,093	\$298,581	\$40,920	15.88%
NET TOTAL	(\$13,739)	(\$31,489)	\$18,830	\$0	\$34,145	(\$37,397)	\$0	\$0	0.00%

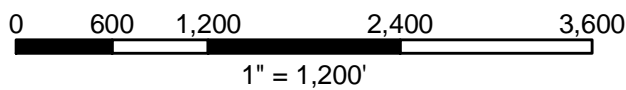
Budget Modifications: The 2017 TID #8 Increment value of \$5,926,00 increased from 2016's TID #8 Increment value of \$4,472,900.

Tax Incremental District Number 8



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

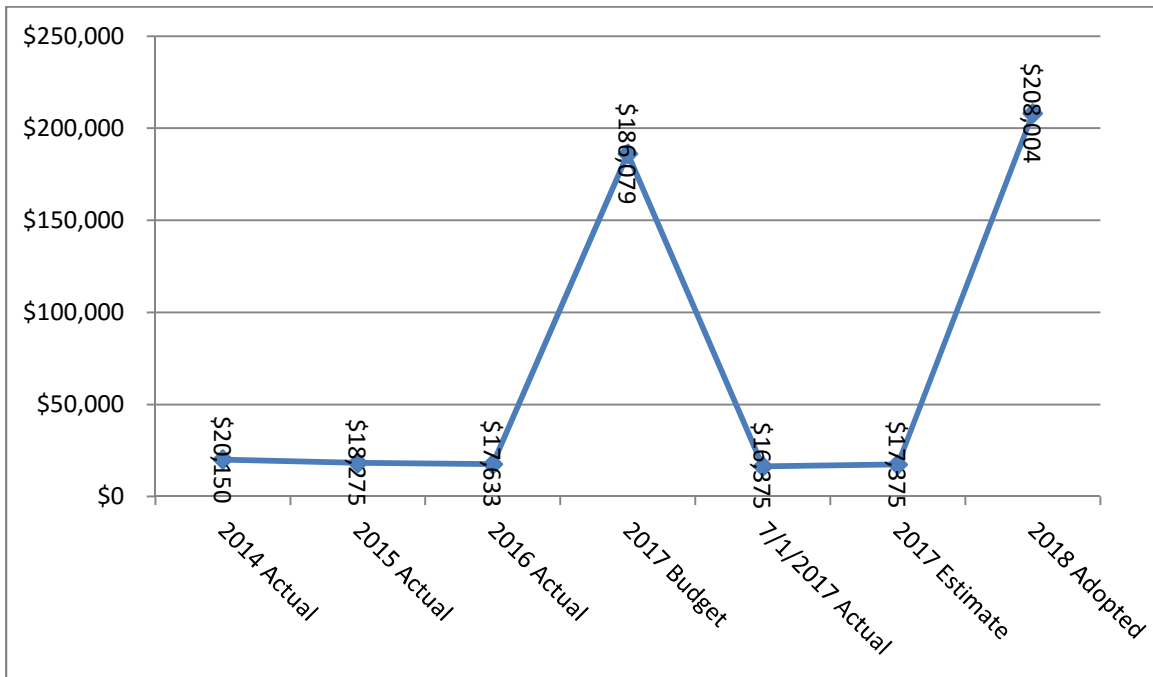
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SPECIAL REVENUE FUND

TIF #9 Description:

Tax Increment District Number Nine was created July 7, 1998 to promote the development and revitalization of the former Beloit Mall. It replaced TID #7. The expenditure period closes on July 7, 2020 and the dissolution date is July 7, 2025.

EXPENDITURES

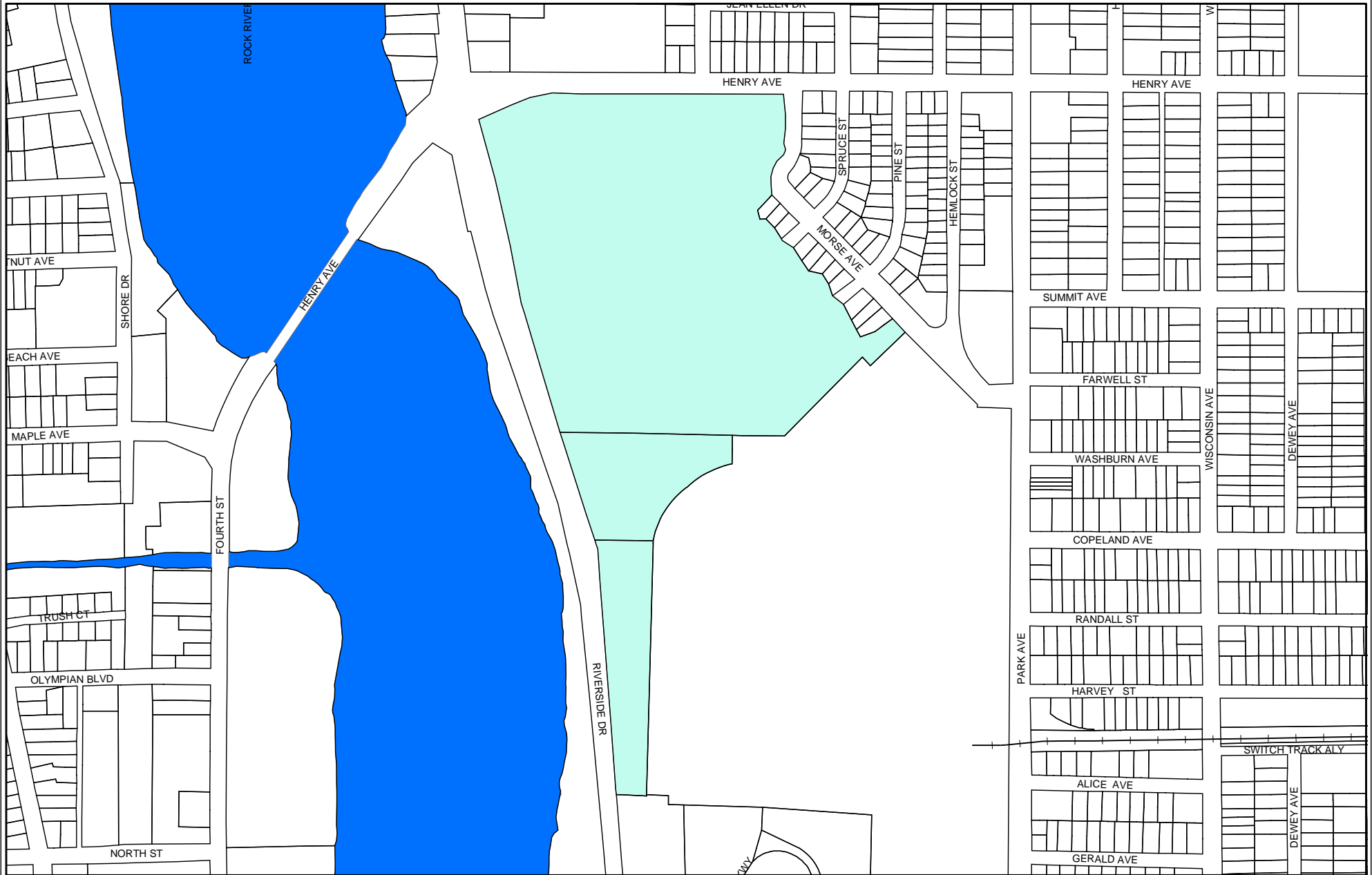


TID #9 - BELOIT MALL

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$82,388)	(\$138,685)	(\$150,821)	(\$148,471)	(\$111,722)	(\$139,871)	(\$140,735)	\$7,736	-5.21%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	(\$1,760)	(\$2,034)	(\$2,979)	(\$2,979)	(\$2,804)	(\$2,804)	(\$2,804)	\$175	-5.87%
CASH & PROPERTY INC.									
4413 INTEREST INCOME	(\$3,427)	(\$4,264)	(\$3,581)	(\$6,300)	(\$1,190)	(\$1,900)	(\$6,300)	\$0	0.00%
OTHER REVENUES									
4602 DEVELOPER FEES	(\$189,087)	(\$6,267)	(\$36,929)	(\$28,329)	\$0	(\$28,329)	(\$58,165)	(\$29,836)	105.32%
TOTAL REVENUES	(\$276,662)	(\$151,250)	(\$194,309)	(\$186,079)	(\$115,716)	(\$172,904)	(\$208,004)	(\$21,925)	11.78%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$2,500	\$150	\$208	\$150	\$0	\$150	\$150	\$0	0.00%
CAPITAL OUTLAY									
5599 PROJECT MANAGEMENT & ADMIN.	\$0	\$1,000	\$750	\$1,000	\$650	\$1,000	\$1,000	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$168,704	\$0	\$0	\$186,154	\$17,450	10.34%
OTHER FINANCING USE									
5910 OPERATING TRANSFER OUT-FUND 10	\$17,650	\$17,125	\$16,675	\$16,225	\$15,725	\$16,225	\$20,700	\$4,475	27.58%
TOTAL EXPENDITURES	\$20,150	\$18,275	\$17,633	\$186,079	\$16,375	\$17,375	\$208,004	\$21,925	11.78%
NET TOTAL	(\$256,512)	(\$132,975)	(\$176,676)	\$0	(\$99,341)	(\$155,529)	\$0	\$0	0.00%

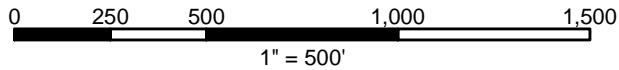
Budget Modifications: The 2017 TID #9 Increment value of \$4,912,000 increased from 2016's TID #9 Increment value of \$4,868,600.

Tax Incremental District Number 9



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

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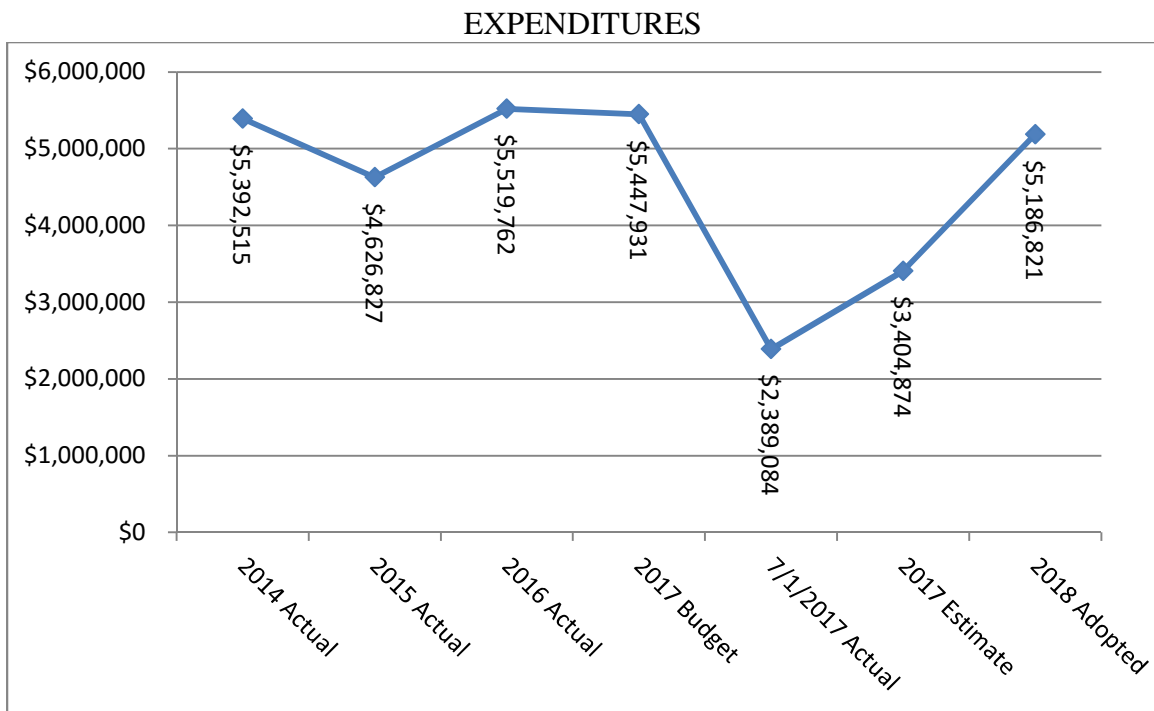
SPECIAL REVENUE FUND

TIF #10 Description:

Tax Increment District #10 was created January 1, 2000 to develop the Gateway area east of I-90. The expenditure period closes in October 2019 and the dissolution date is October 16, 2024.

The following project will be funded from fund balance in 2018:

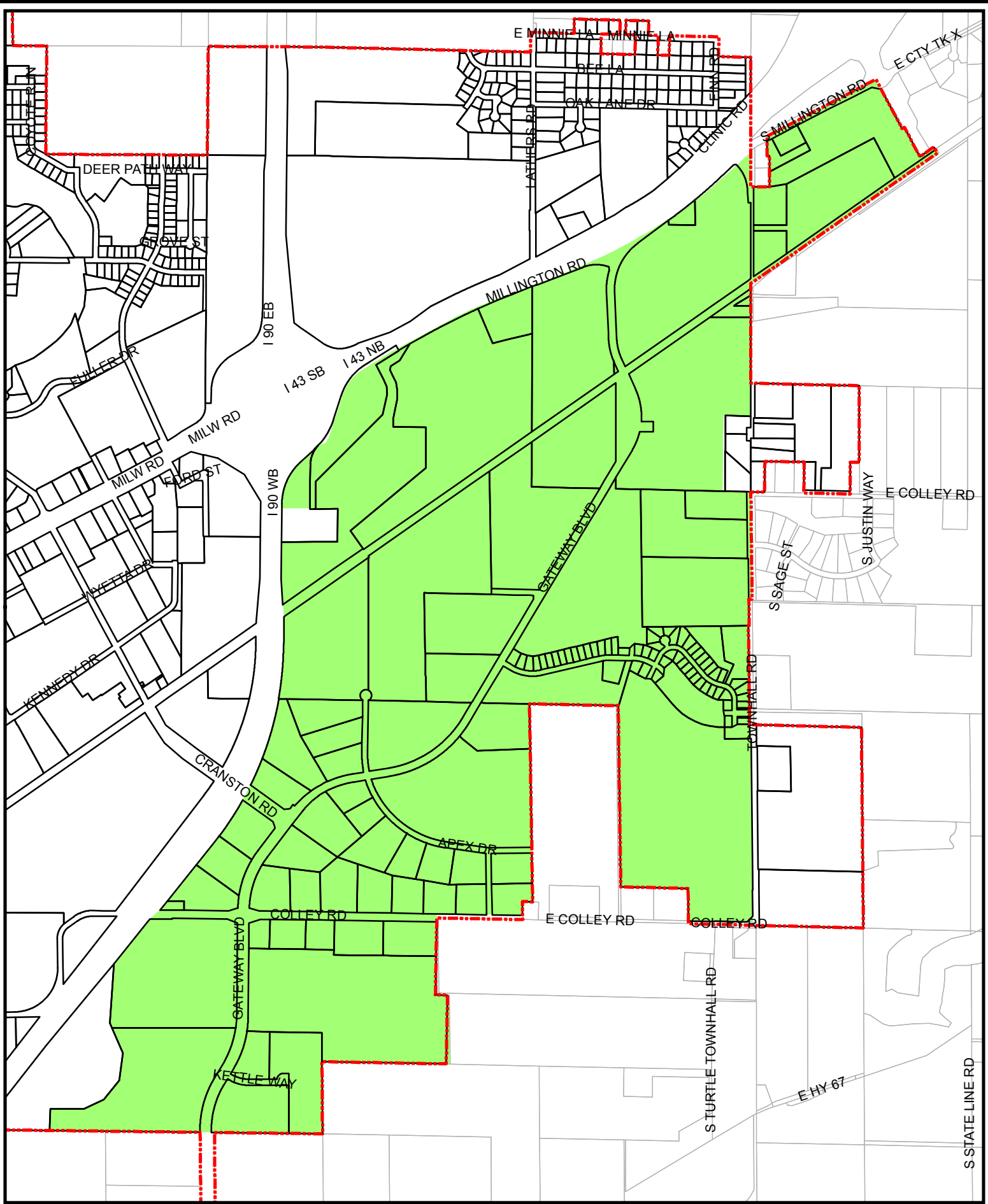
- Gateway Detention Basin A Grading \$225,000
- South Gateway Blvd. Water Main Extension \$602,500
- Gateway Sewer & Water Extension (Townhall – Hart) \$1,207,000



TID #10 - GATEWAY IND. PARK

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$4,404,026)	(\$4,336,355)	(\$4,482,569)	(\$5,266,137)	(\$4,111,605)	(\$4,703,375)	(\$4,687,883)	\$578,254	-10.98%
INTERGOVT AIDS/GRANT									
4330 INTERGOV AIDS & GRANTS - STATE	\$0	\$0	(\$700,000)	\$0	\$0	\$0	\$0	\$0	0.00%
4337 COMPUTER EXEMPTION AID	(\$166,911)	(\$137,516)	(\$147,145)	(\$147,145)	(\$168,733)	(\$168,733)	(\$168,733)	(\$21,588)	14.67%
CASH & PROPERTY INC.									
4412 RENT/LEASE	(\$31,658)	(\$31,660)	(\$28,698)	(\$14,349)	(\$15,774)	(\$15,774)	(\$15,774)	(\$1,425)	9.93%
4413 INTEREST INCOME	(\$15,612)	(\$15,710)	(\$18,141)	(\$20,300)	(\$10,317)	(\$16,659)	(\$20,300)	\$0	0.00%
OTHER REVENUES									
4624 RECOVERIES OF PRIOR YEAR	\$0	\$0	(\$42,129)	\$0	(\$29,342)	\$0	\$0	\$0	0.00%
OTHER FINANCING SRCE									
4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	(\$294,131)	(\$294,131)	0.00%
490003 LEASE PROCEEDS	(\$340,888)	\$0	\$440	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$4,959,095)	(\$4,521,241)	(\$5,418,242)	(\$5,447,931)	(\$4,335,771)	(\$4,904,541)	(\$5,186,821)	\$261,110	-4.79%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$47,313	\$54,801	\$110,194	\$150	\$8,831	\$15,000	\$15,000	\$14,850	9900.00%
5246 CONTRIBUTIONS TO ORGAN	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	0.00%
5258 IN-HOUSE ENGINEERING	\$5,000	\$15,000	\$71,650	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5510 LAND ACQUISITION	\$1,184,203	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5511 BUILDINGS/CONSTRUCTION	\$81,416	\$461,060	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5514 ROADWAY CONSTRUCTION - STR	\$0	\$120,614	\$2,076,392	\$0	\$0	\$0	\$0	\$0	0.00%
5523 SANITARY SEWER	\$407,000	\$0	\$185,000	\$0	\$0	\$0	\$0	\$0	0.00%
5526 WATER SYSTEM IMPROVEMENTS	\$452,557	\$227,537	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5563 DEVELOPMENT INCENTIVES	\$786,079	\$1,206,442	\$611,477	\$757,355	\$157,868	\$911,991	\$811,991	\$54,636	7.21%
5598 FINANCING COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5599 PROJECT MANAGEMENT & ADMIN.	\$46,501	\$84,098	\$36,205	\$60,000	\$21,686	\$50,000	\$50,000	(\$10,000)	-16.67%
DEBT SERVICE									
5641 PRINCIPAL - CORP PURPOSE BOND	\$1,455,000	\$1,579,900	\$1,615,000	\$1,665,000	\$1,665,000	\$1,665,000	\$1,705,000	\$40,000	2.40%
5642 INTEREST - CORP PURPOSE BOND	\$641,700	\$577,813	\$512,318	\$443,124	\$237,969	\$443,124	\$370,193	(\$72,931)	-16.46%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$2,202,543	\$0	\$0	\$2,034,500	(\$168,043)	-7.63%
5910 OPERATING TRAN OUT-FUND 10	\$275,746	\$289,562	\$291,528	\$309,759	\$287,730	\$309,759	\$190,137	(\$119,622)	-38.62%
TOTAL EXPENDITURES	\$5,392,515	\$4,626,827	\$5,519,762	\$5,447,931	\$2,389,084	\$3,404,874	\$5,186,821	(\$261,110)	-4.79%
NET TOTAL	\$433,420	\$105,586	\$101,520	\$0	(\$1,946,687)	(\$1,499,667)	\$0	\$0	0.00%

Budget Modifications: The 2017 TID #10 Increment value of \$156,997,500 decreased from 2016's TID #10 Increment value of \$171,376,800.



- City Limits
- TID 10

Tax Incremental District 10

-425-

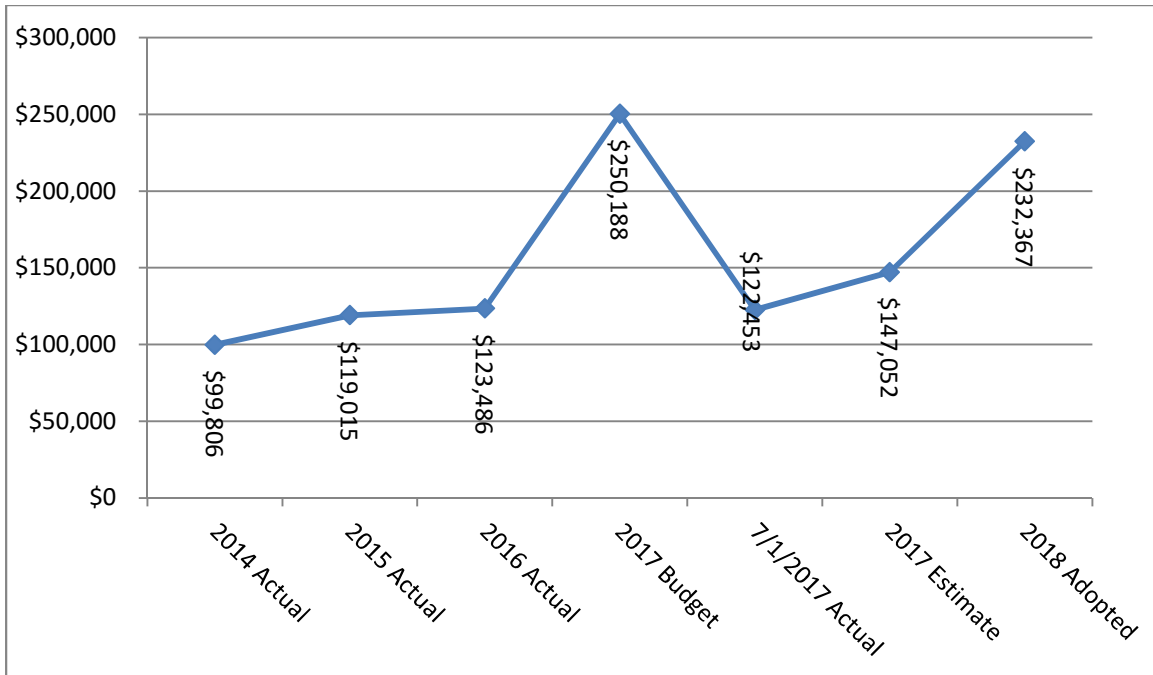


SPECIAL REVENUE FUND

TIF #11 Description:

Tax Increment District #11 was created January 1, 2001 to develop the I-90 Industrial Park area between Springbrook Court to the south and Colley Road to the north. This lot is located south of the City of Beloit DPW facility, west Colley Road and east of Leeson of Alliant Energy, north of Colley Road and east of Leeson Park. The expenditure period closes October 2020 and the dissolution date is October 1, 2025.

EXPENDITURES

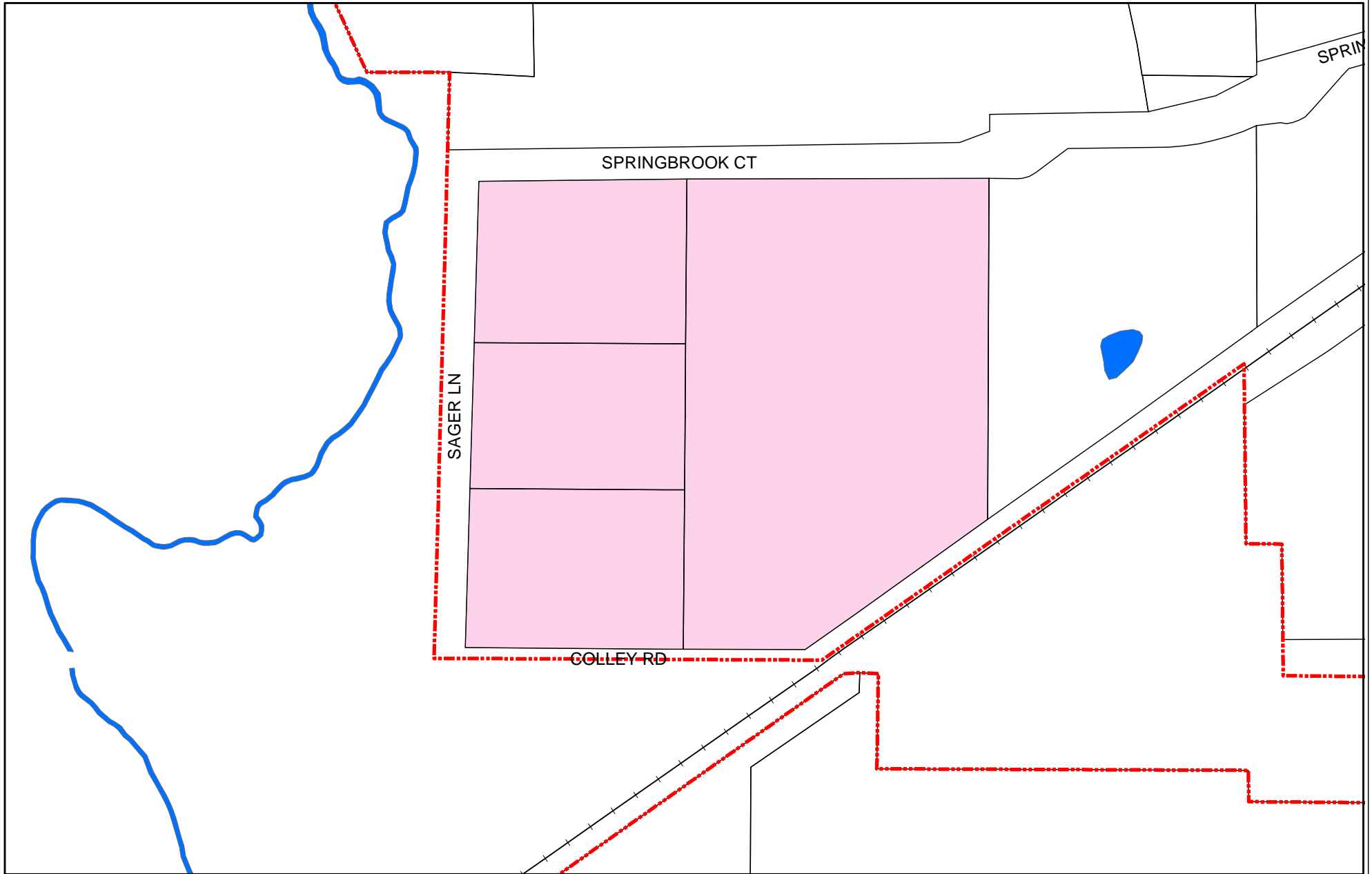


TID #11 - INDUSTRIAL PARK

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$229,258)	(\$230,920)	(\$224,421)	(\$239,958)	(\$180,564)	(\$226,059)	(\$221,368)	\$18,590	-7.75%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	(\$309)	(\$225)	(\$30)	(\$30)	(\$899)	(\$899)	(\$899)	(\$869)	2896.67%
CASH & PROPERTY INC.									
4413 INTEREST INCOME	(\$7,678)	(\$7,386)	(\$9,293)	(\$10,200)	(\$3,496)	(\$5,590)	(\$10,100)	\$100	-0.98%
TOTAL REVENUES	(\$237,245)	(\$238,531)	(\$233,744)	(\$250,188)	(\$184,959)	(\$232,548)	(\$232,367)	\$17,821	-7.12%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$500	\$150	\$150	\$150	\$250	\$250	\$250	\$100	66.67%
CAPITAL OUTLAY									
5563 DEVELOPMENT INCENTIVES	\$24,696	\$23,270	\$22,656	\$22,656	\$0	\$24,249	\$24,249	\$1,593	7.03%
5599 PROJECT MANAGEMENT & ADMIN.	\$1,000	\$1,000	\$750	\$1,000	\$650	\$1,000	\$1,000	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$104,829	\$0	\$0	\$206,868	\$102,039	97.34%
OTHER FINANCING USE									
5910 OPERATING TRANSFER OUT-FUND 10	\$73,610	\$94,595	\$99,930	\$121,553	\$121,553	\$121,553	\$0	(\$121,553)	-100.00%
TOTAL EXPENDITURES	\$99,806	\$119,015	\$123,486	\$250,188	\$122,453	\$147,052	\$232,367	(\$17,821)	-7.12%
NET TOTAL	(\$137,439)	(\$119,516)	(\$110,258)	\$0	(\$62,507)	(\$85,496)	\$0	\$0	0.00%

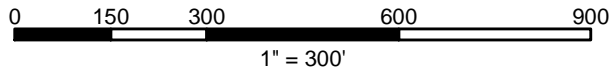
Budget Modifications: The 2017 TID #11 Increment value of \$7,726,300 decreased from 2016's TID #11 Increment value of \$7,868,600.

Tax Incremental District Number 11



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

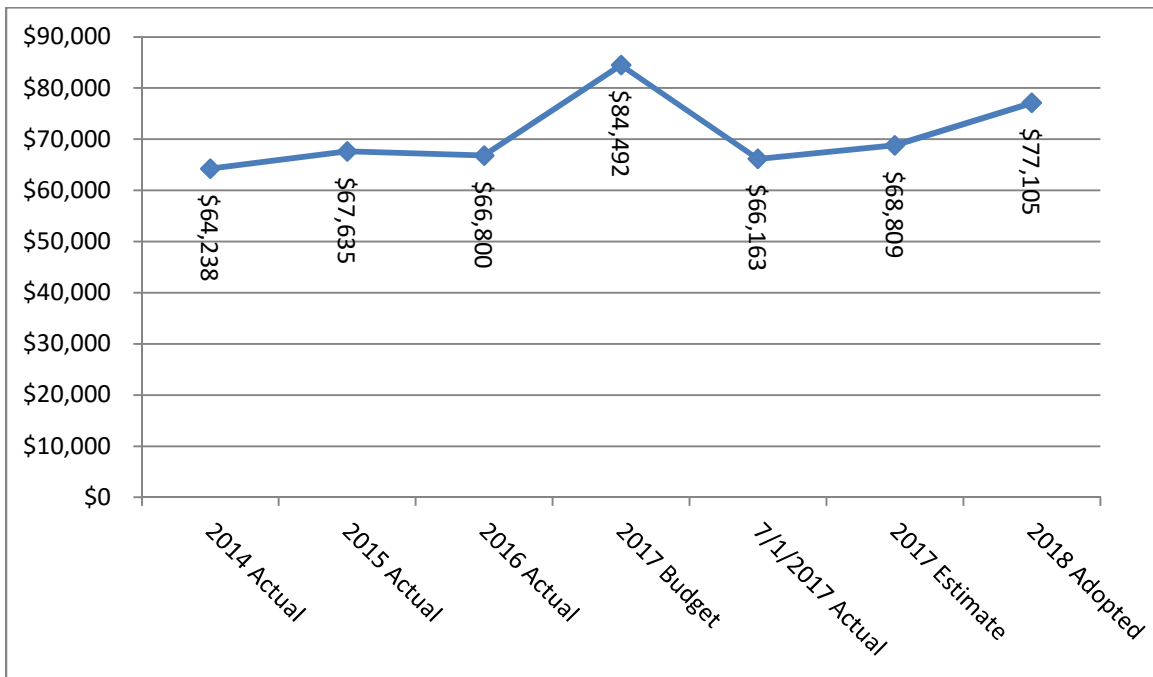
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SPECIAL REVENUE FUND

TIF #12 Description:

Tax Increment District Number Twelve was created January 1, 2003 to assist Frito-Lay with its expansion efforts and help Frito-Lay remain competitive in the future. The expenditure period closes September 2021 and the dissolution date is September 3, 2026.

EXPENDITURES

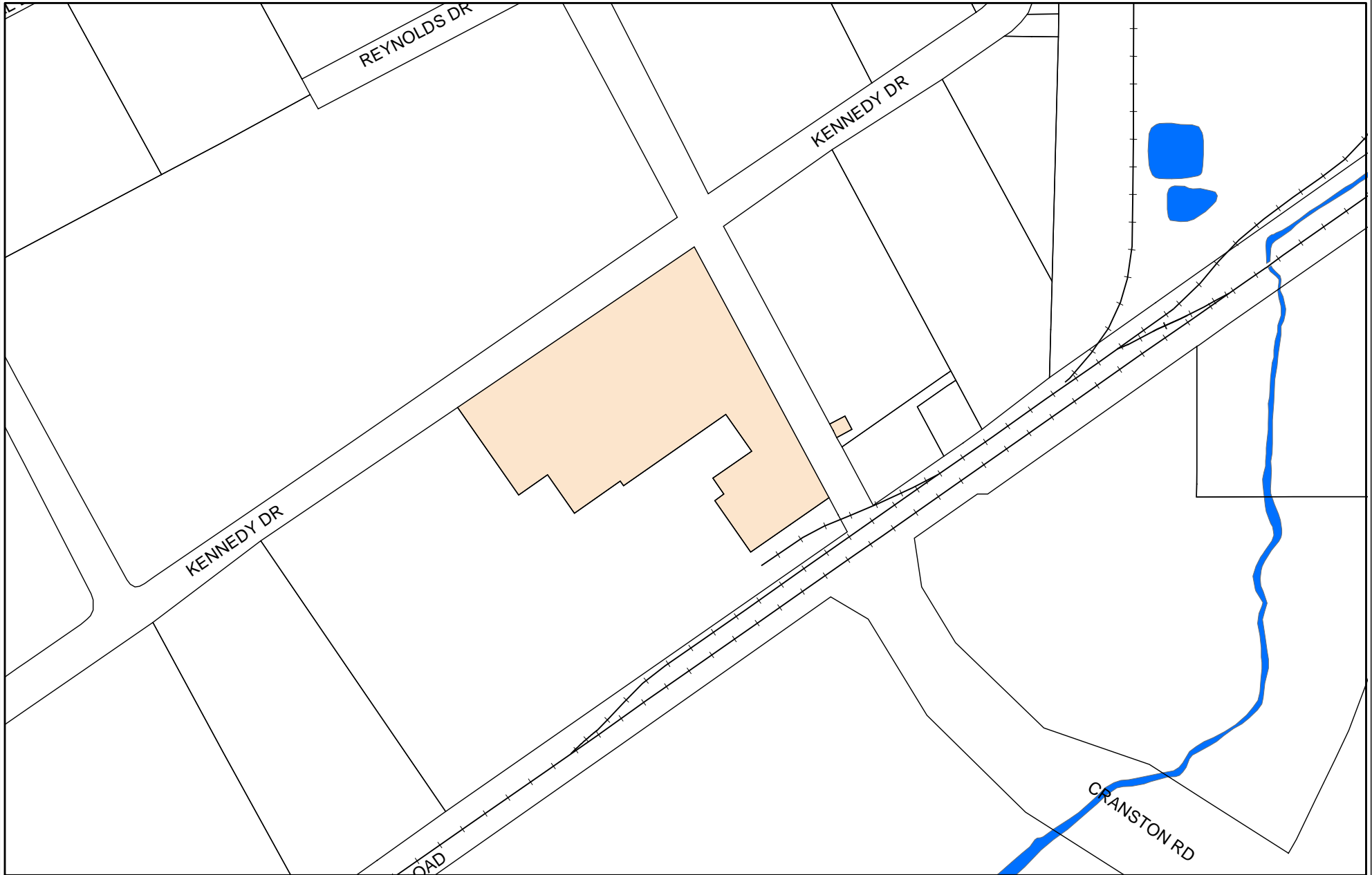


TID #12 - FRITO LAY

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$89,981)	(\$38,457)	(\$36,084)	(\$45,771)	(\$34,442)	(\$43,120)	(\$40,751)	\$5,020	-10.97%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	(\$2,417)	(\$6,085)	(\$3,656)	(\$3,656)	\$0	\$0	\$0	\$3,656	-100.00%
CASH & PROPERTY INC.									
4413 INTEREST INCOME	(\$3,768)	(\$3,261)	(\$3,995)	(\$4,300)	(\$1,499)	(\$2,385)	(\$4,300)	\$0	0.00%
OTHER REVENUES									
4602 DEVELOPER FEES	\$0	(\$103,174)	(\$33,416)	(\$30,765)	\$0	(\$33,416)	(\$32,054)	(\$1,289)	4.19%
TOTAL REVENUES	(\$96,166)	(\$150,977)	(\$77,151)	(\$84,492)	(\$35,941)	(\$78,921)	(\$77,105)	\$7,387	-8.74%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$500	\$150	\$150	\$150	\$250	\$250	\$250	\$100	66.67%
CAPITAL OUTLAY									
5599 PROJECT MANAGEMENT & ADMIN.	\$1,000	\$1,000	\$750	\$1,000	\$650	\$1,000	\$1,000	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$15,786	\$0	\$0	\$11,672	(\$4,114)	-26.06%
OTHER FINANCING USE									
5910 OPERATING TRANSFER OUT-FUND 10	\$62,738	\$66,485	\$65,900	\$67,556	\$65,263	\$67,559	\$64,183	(\$3,373)	-4.99%
TOTAL EXPENDITURES	\$64,238	\$67,635	\$66,800	\$84,492	\$66,163	\$68,809	\$77,105	(\$7,387)	-8.74%
NET TOTAL	(\$31,928)	(\$83,342)	(\$10,351)	\$0	\$30,221	(\$10,112)	\$0	\$0	0.00%

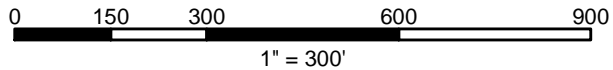
Budget Modifications: The 2017 TID #12 Increment value of \$1,422,300 decreased from 2016's TID #12 Increment value of \$1,500,900.

Tax Incremental District Number 12



Legend

--- City Limits



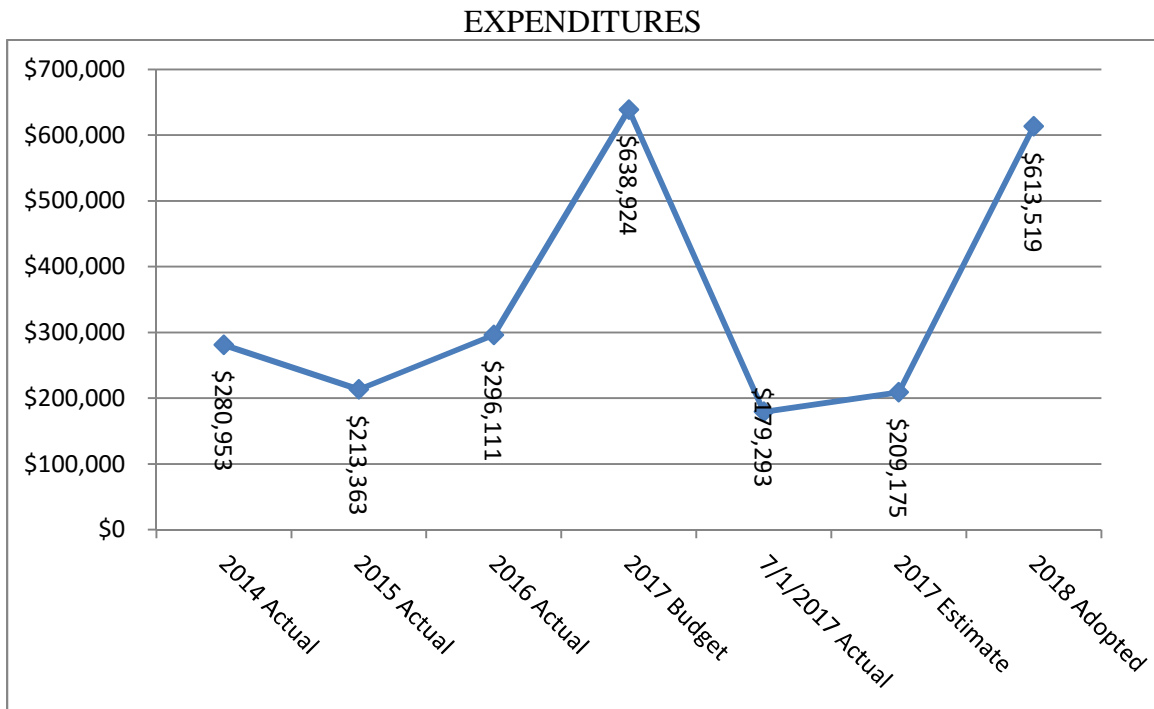
Drawn by: Kirby Benz
Engineering Division
June 25, 2004

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SPECIAL REVENUE FUND

TIF #13 Description:

Tax Increment District Number Thirteen was created September 12, 2005. It was created as a “Mixed Use District” and is suitable for a combination of commercial and residential uses. It is located west of I-39/90 and predominantly to the north of Milwaukee Road in the vicinity of Menards. The expenditure period closes September 2020 and the dissolution date is September 12, 2025.

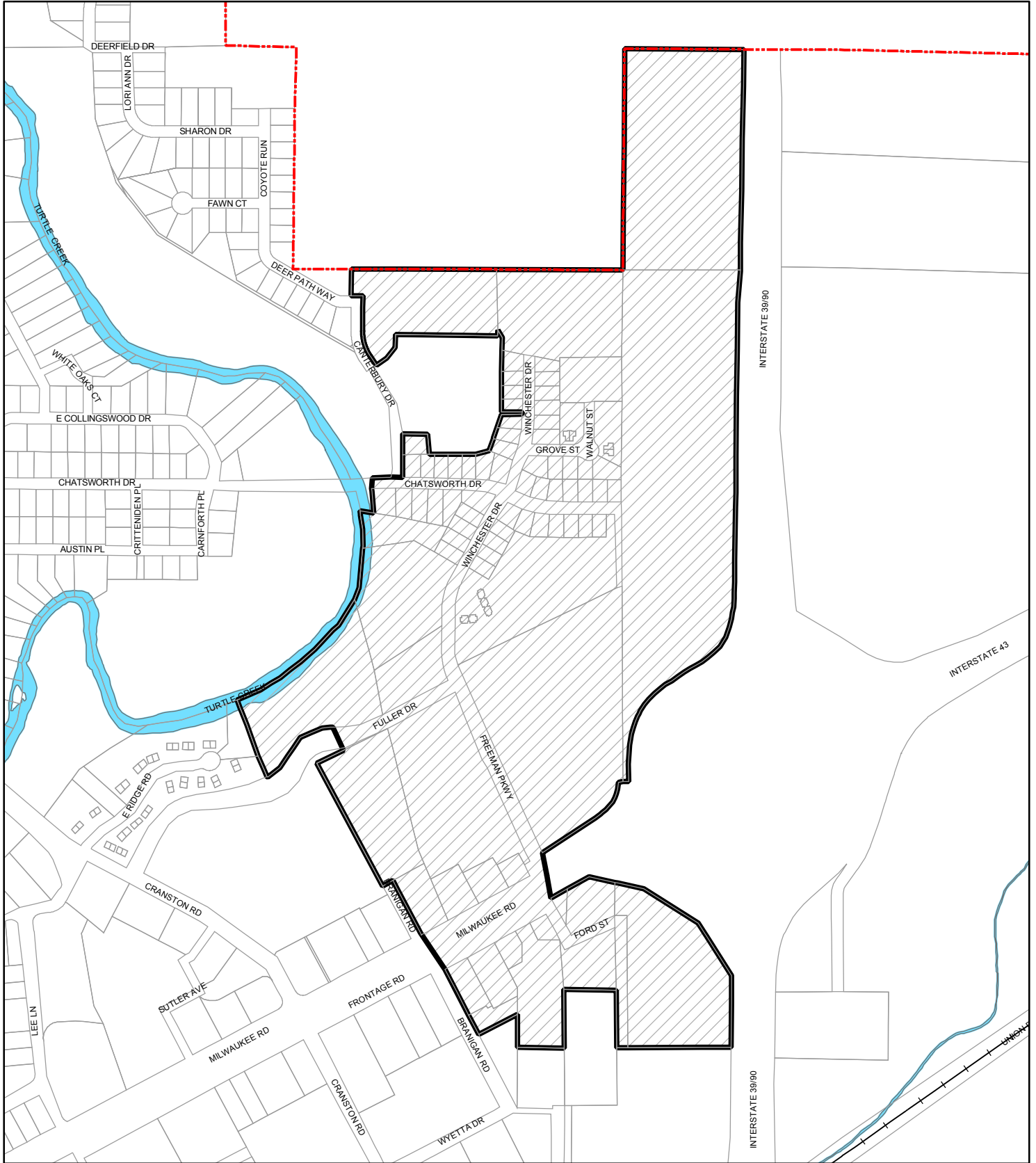


TID #13 - MILWAUKEE ROAD

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$247,609)	(\$392,067)	(\$576,507)	(\$611,159)	(\$459,887)	(\$554,131)	(\$587,211)	\$23,948	-3.92%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	(\$2,430)	(\$2,281)	(\$5,365)	(\$5,365)	(\$4,008)	(\$4,008)	(\$4,008)	\$1,357	-25.29%
CASH & PROPERTY INC.									
4413 INTEREST INCOME	(\$28,768)	(\$21,072)	(\$27,305)	(\$22,400)	(\$10,977)	(\$17,500)	(\$22,300)	\$100	-0.45%
OTHER FINANCING SRCE									
4900 OTHER FINAN SRCE-BOND PROCEEDS	(\$6,500)	\$0	\$11	\$0	\$0	\$0	\$0	\$0	0.00%
4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$285,307)	(\$415,420)	(\$609,166)	(\$638,924)	(\$474,872)	(\$575,639)	(\$613,519)	\$25,405	-3.98%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$56,097	\$16,010	\$12	\$150	\$250	\$250	\$250	\$100	66.67%
5258 IN-HOUSE ENGINEERING	\$75,000	\$20,000	\$85,000	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5511 BUILDINGS/CONSTRUCTION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5514 ROADWAY CONSTRUCTION - STREETS	\$0	\$0	\$26,975	\$0	\$0	\$0	\$0	\$0	0.00%
5519 SIDEWALKS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5598 FINANCING COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5599 PROJECT MANAGEMENT & ADMIN.	(\$33,908)	\$8,200	\$6,509	\$10,000	\$3,600	\$10,000	\$10,000	\$0	0.00%
DEBT SERVICE									
5641 PRINCIPAL - CORP PURPOSE BONDS	\$65,000	\$58,500	\$70,000	\$70,000	\$70,000	\$70,000	\$75,000	\$5,000	7.14%
5642 INTEREST - CORP PURPOSE BONDS	\$34,551	\$33,365	\$31,928	\$30,213	\$15,499	\$30,213	\$28,141	(\$2,072)	-6.86%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$429,848	\$0	\$0	\$403,765	(\$26,083)	-6.07%
OTHER FINANCING USE									
5910 OPERATING TRANSFER OUT-FUND 10	\$84,213	\$77,288	\$75,688	\$98,713	\$89,944	\$98,712	\$96,363	(\$2,350)	-2.38%
TOTAL EXPENDITURES	\$280,953	\$213,363	\$296,111	\$638,924	\$179,293	\$209,175	\$613,519	(\$25,405)	-3.98%
NET TOTAL	(\$4,354)	(\$202,057)	(\$313,055)	\$0	(\$295,580)	(\$366,464)	\$0	\$0	0.00%

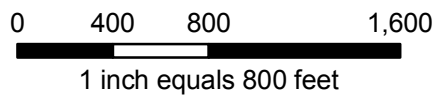
Budget Modifications: The 2017 TID #13 Increment value of \$20,495,200 increased from 2016's TID #13 Increment value of \$20,040,900.

Tax Incremental District 13



Legend

Tid 13 Final
 City Limits

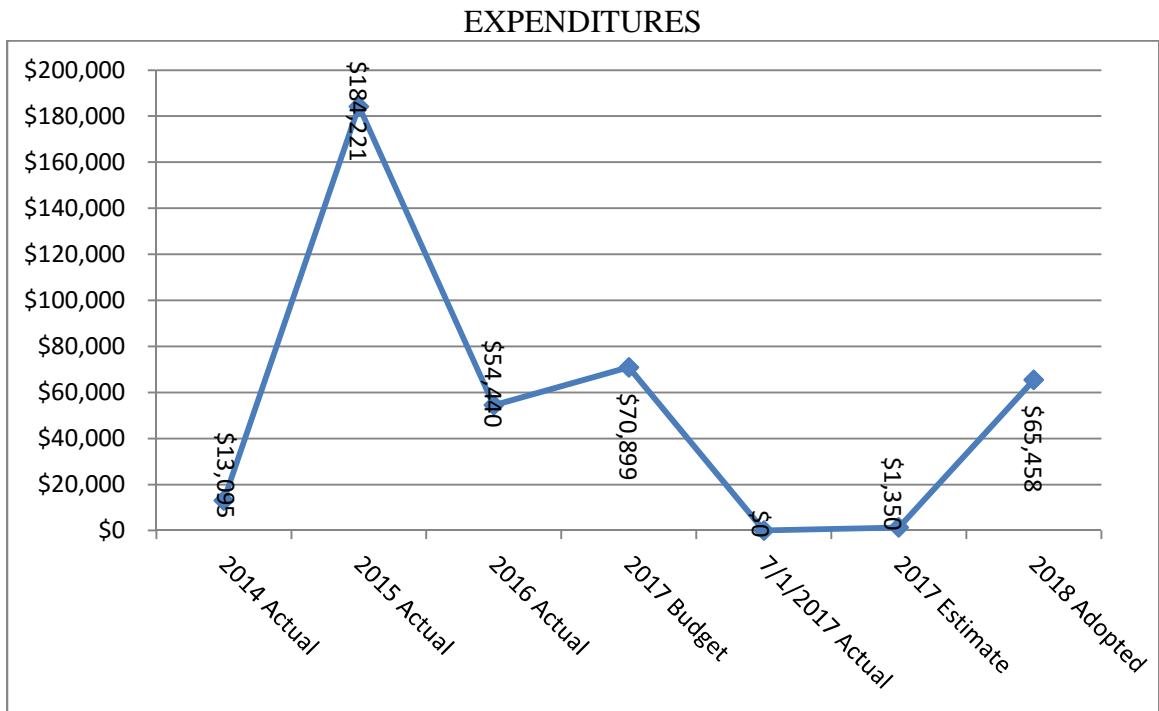


Drawn By: Kirby Benz
 Engineering Division
 June 24, 2005

SPECIAL REVENUE FUND

TIF #14 Description:

Tax Increment District Number Fourteen was created September 4, 2007. It was created as a “Rehabilitation or Conservation District” based upon a finding that at least 50%, by area, of the real property within the District is in need of rehabilitation or conservation work. The boundary is described as bounded on the North by Liberty Avenue, on the West by Fifth Street, on the East by the Rock River, and on the South by St. Lawrence Avenue. The expenditure period closes September 2029 and the dissolution date is September 4, 2034.

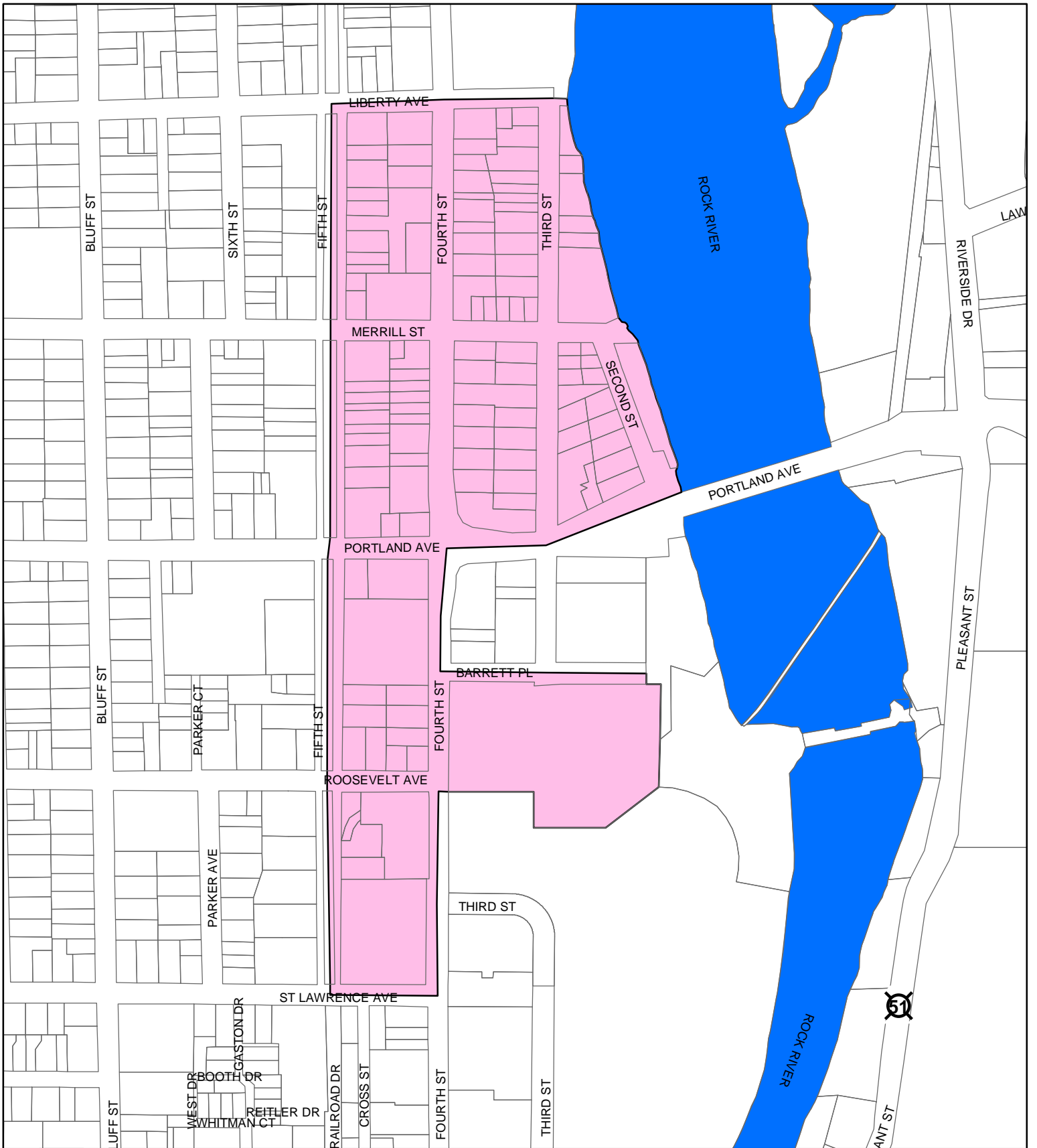


TID #14 - 4TH STREET CORRIDOR

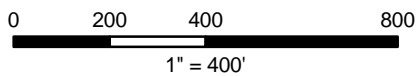
ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$28,075)	(\$55,291)	(\$72,652)	(\$63,495)	(\$47,779)	(\$59,817)	(\$58,540)	\$4,955	-7.80%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	(\$3,292)	(\$3,661)	(\$5,904)	(\$5,904)	(\$5,418)	(\$5,418)	(\$5,418)	\$486	-8.23%
CASH & PROPERTY INC.									
4413 INTEREST INCOME	(\$3,646)	(\$1,888)	(\$1,406)	(\$1,500)	(\$650)	(\$1,050)	(\$1,500)	\$0	0.00%
4411 RENT/LEASE PAYMENTS	\$0	(\$8,826)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$35,013)	(\$69,666)	(\$79,962)	(\$70,899)	(\$53,847)	(\$66,285)	(\$65,458)	\$5,441	-7.67%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$1,500	\$150	\$150	\$150	\$350	\$350	\$500	\$350	0.00%
5258 IN-HOUSE ENGINEERING	\$10,750	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5514 ROADWAY CONSTRUCTION - STREETS	\$845	\$175,885	\$45,784	\$0	\$0	\$0	\$0	\$0	0.00%
5599 PROJECT MANAGEMENT & ADMIN.	\$0	\$8,186	\$1,006	\$1,000	\$650	\$1,000	\$1,000	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$69,749	\$0	\$0	\$63,958	(\$5,791)	-8.30%
TOTAL EXPENDITURES	\$13,095	\$184,221	\$54,440	\$70,899	\$0	\$1,350	\$65,458	(\$5,441)	-7.67%
NET TOTAL	(\$21,918)	\$114,555	(\$25,522)	\$0	(\$53,847)	(\$64,935)	\$0	\$0	0.00%

Budget Modifications: The 2017 TID #14 Increment value of \$2,043,200 decreased from 2016's TID #9 Increment value of \$2,082,100.

Proposed Tax Incremental District Number 14



Legend
[Pink Box] TID 14



Drawn by: Keith Houston
Engineering Division
June 28, 2007

DEPARTMENT – PUBLIC WORKS

Special Revenue Fund

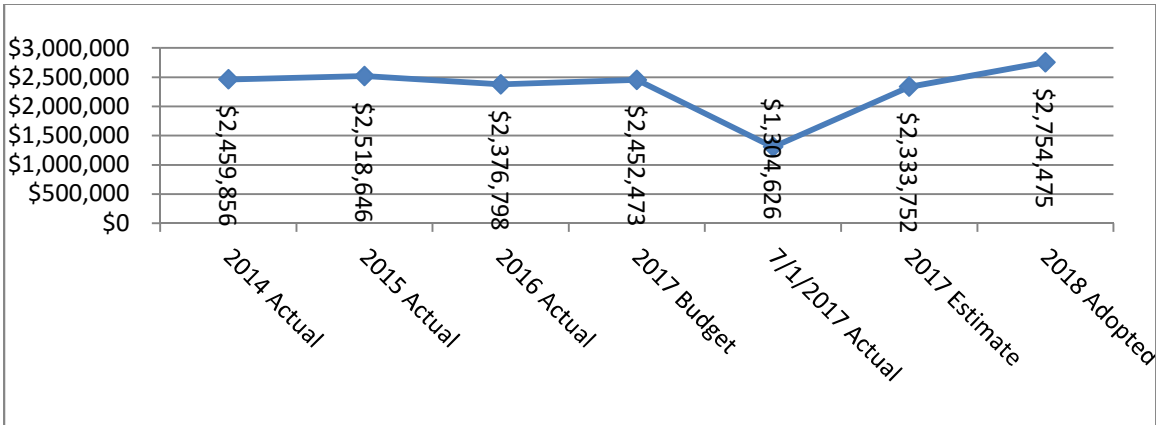
Solid Waste Program Description:

The Solid Waste fund started in 2003 to account for expenses and revenues of refuse and recycling program.

The Solid Waste removal fee will remain at \$16.00 per month for weekly collection. The City of Beloit transitioned from manual residential solid waste collection to automated solid waste collection in on June 6, 2016.

Refuse Collection - Provides Beloit’s residents and city facilities with a cost effective, environmentally correct quality service of weekly solid waste collection and disposal. The Solid Waste crew collects and disposes of over 8,000 tons annually. Recycling - Provides the City of Beloit with an effective waste reduction and recycling program in accordance with Beloit’s City Ordinance 17.06 and State Law NR544 to ensure a sustainable environment for Beloit residents. The crew maintains a diversion rate of over 38%, while selling over 1,700 tons of paper to local company, Beloit Boxboard.

EXPENDITURES



85 SOLID WASTE

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
<u>REFUSE</u>									
FINES & FORFEITURES									
85707274 4279 TAX PENALT	(\$23,498)	(\$20,199)	(\$19,916)	(\$29,000)	(\$5,325)	(\$20,000)	(\$29,000)	\$0	0.00%
DEPARTMENTAL EARNINGS									
85707274 456706 BULKY FEE	(\$29,045)	(\$36,390)	(\$17,903)	(\$20,000)	(\$7,647)	(\$15,000)	(\$15,000)	\$5,000	-25.00%
85707274 456707 MOVIN OUT	(\$26,698)	(\$28,629)	(\$9,473)	(\$7,250)	(\$1,358)	(\$4,000)	(\$7,250)	\$0	0.00%
85707274 456715 SETOUTFEES	(\$23,125)	(\$7,875)	(\$9,375)	(\$4,000)	(\$9,250)	(\$15,000)	(\$12,500)	(\$8,500)	212.50%
85707274 456801 S.WASTE FE	(\$2,102,136)	(\$2,098,523)	(\$2,089,251)	(\$2,101,344)	(\$1,050,408)	(\$2,101,344)	(\$2,401,536)	(\$300,192)	14.29%
85707274 456802 TRASH	(\$49,941)	(\$64,476)	(\$64,947)	(\$64,089)	(\$34,283)	(\$64,089)	(\$71,289)	(\$7,200)	11.23%
TOTAL REVENUES	(\$2,254,443)	(\$2,256,092)	(\$2,210,864)	(\$2,225,683)	(\$1,108,271)	(\$2,219,433)	(\$2,536,575)	(\$310,892)	13.97%
PERSONNEL SERVICES									
85707274 5110 REG PERSNL	\$364,742	\$350,196	\$364,664	\$366,470	\$174,153	\$348,000	\$433,756	\$67,286	18.36%
85707274 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$7,291	\$0	\$0	\$12,513	\$5,222	71.62%
85707274 5130 EXTRA PERSONNEL	\$875	\$17,646	\$14,410	\$0	\$0	\$0	\$0	\$0	0.00%
85707274 5150 OVERTIME	\$14,307	\$16,025	\$25,072	\$18,688	\$5,922	\$11,844	\$18,688	\$0	0.00%
85707274 5191 WIS RETIRE	\$26,957	\$25,602	\$19,116	\$26,038	\$12,315	\$24,630	\$30,511	\$4,473	17.18%
85707274 5192 WORK COMP	\$15,236	\$16,568	\$23,360	\$18,548	\$9,274	\$18,548	\$15,846	(\$2,702)	-14.57%
85707274 519301 SOC SEC	\$23,293	\$23,557	\$5,476	\$23,543	\$11,136	\$22,272	\$27,872	\$4,329	18.39%
85707274 519302 MEDICARE	\$5,447	\$5,509	\$123,298	\$5,515	\$2,604	\$5,208	\$6,532	\$1,017	18.44%
85707274 5194 HOSP INS	\$153,447	\$118,576	\$4,917	\$128,027	\$52,747	\$105,494	\$145,741	\$17,714	13.84%
85707274 5195 LIFE INS	\$479	\$483	\$557	\$609	\$288	\$576	\$764	\$155	25.45%
85707274 5196 UNEMPLOYMENT	\$2,213	\$9,620	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE									
85707274 5211 VEH. OPER	\$244,370	\$276,914	\$224,115	\$215,151	\$110,123	\$215,151	\$223,153	\$8,002	3.72%
85707274 5215 COMP/OFF M	\$0	\$1,747	\$649	\$1,900	\$1,333	\$1,900	\$2,020	\$120	6.32%
85707274 5223 SCHOOL/SEM	\$0	\$0	\$0	\$550	\$0	\$550	\$550	\$0	0.00%
85707274 5225 PROF DUES	\$0	\$0	\$0	\$215	\$0	\$215	\$215	\$0	0.00%
85707274 5232 DUPL/DRAFT	\$0	\$30	\$0	\$55	\$0	\$55	\$55	\$0	0.00%
85707274 5240 CONT-PROF	\$3,400	\$3,332	\$3,768	\$21,570	\$5,704	\$21,570	\$21,570	\$0	0.00%
85707274 5244 OTHER FEES	\$276,447	\$333,901	\$284,330	\$323,555	\$302,669	\$323,555	\$279,875	(\$43,680)	-13.50%
85707274 5248 ADVERTISING,MARKET	\$0	\$0	\$4,544	\$4,700	\$680	\$4,700	\$4,700	\$0	0.00%
85707274 5254 LEGAL SERVICES	\$1,130	\$0	\$8,961	\$1,500	\$0	\$1,500	\$1,500	\$0	0.00%
85707274 5273 CELLUAR PHONE	\$0	\$0	\$0	\$0	\$0	\$0	\$240	\$240	100.00%
85707274 5285 INS-FLEET	\$6,024	\$9,089	\$7,051	\$7,091	\$3,546	\$7,091	\$9,194	\$2,103	29.66%
85707274 5286 INS-LIAB	\$8,816	\$7,319	\$8,255	\$7,199	\$3,600	\$7,199	\$7,174	(\$25)	-0.35%
85707274 5289 INS-OTHER	\$869	\$780	\$874	\$944	\$472	\$944	\$864	(\$80)	-8.47%
MATERIALS & SUPPLIES									
85707274 5331 POSTAGE	\$20,238	\$11,102	\$10,234	\$14,076	\$3,551	\$14,076	\$14,076	\$0	0.00%
85707274 5332 OFFICE/COM	\$41	\$0	\$0	\$650	\$0	\$650	\$650	\$0	0.00%
85707274 5343 GENL COMM	\$6,473	\$6,412	\$5,291	\$4,000	\$1,083	\$4,000	\$4,000	\$0	0.00%
85707274 5347 UNIFORMS	\$1,739	\$1,963	\$1,941	\$1,800	\$531	\$500	\$1,800	\$0	0.00%
DEBT SERVICE									
85707274 5641 PRINCIPAL - CORP	\$0	\$0	\$0	\$28,689	\$18,793	\$28,689	\$29,559	\$870	3.03%
85707274 5642 INTEREST - CORP	\$0	\$0	\$0	\$8,897	\$0	\$8,897	\$8,026	(\$871)	-9.79%
DEPRECIATION									
85707274 5730 RES-VEHIC	\$269,192	\$266,000	\$243,542	\$220,529	\$110,265	\$220,529	\$404,596	\$184,067	83.47%
85707274 573002 BIN RESERVE	\$0	\$0	\$39,876	\$39,876	\$19,938	\$39,876	\$39,876	\$0	0.00%
TOTAL EXPENDITURES	\$1,445,735	\$1,502,370	\$1,430,833	\$1,497,676	\$850,725	\$1,438,219	\$1,745,916	\$248,240	16.58%

85 SOLID WASTE

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
<u>RECYCLING</u>									
FINES & FORFEITURES									
85707275 4279 TAX PENALT	(\$863)	(\$1,432)	(\$748)	\$0	(\$0)	\$0	\$0	\$0	0.00%
INTERGOVT AIDS/GRANT									
85707275 436001 STATE GRT	(\$138,016)	(\$138,003)	(\$131,133)	(\$138,000)	(\$137,369)	(\$132,000)	(\$132,000)	\$6,000	-4.35%
DEPARTMENTAL EARNINGS									
85707275 456701 BINS	(\$1,623)	(\$1,481)	(\$136)	\$0	\$0	\$0	\$0	\$0	0.00%
85707275 456702 WASTE OIL	(\$288)	(\$210)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
85707275 456703 RECYCLES	(\$69,627)	(\$73,914)	(\$44,178)	(\$46,690)	(\$24,880)	(\$46,690)	(\$43,800)	\$2,890	-6.19%
85707275 456704 WHITE GOOD	(\$2,479)	(\$2,907)	(\$1,175)	(\$2,500)	(\$1,364)	(\$2,500)	(\$2,500)	\$0	0.00%
85707275 456705 LEAF FEES	(\$8,500)	(\$9,700)	(\$10,300)	(\$8,500)	\$0	(\$8,500)	(\$8,500)	\$0	0.00%
85707275 456709 SALE OF ELECTRONICS	\$0	\$0	(\$986)	(\$1,200)	(\$269)	(\$1,200)	(\$1,200)	\$0	0.00%
85707275 456710 TIRE FEES	(\$444)	(\$436)	(\$246)	(\$300)	(\$159)	(\$300)	(\$300)	\$0	0.00%
85707275 456712 BATTERIES	(\$1,456)	(\$292)	(\$218)	(\$300)	(\$220)	(\$300)	(\$300)	\$0	0.00%
85707275 456713 YARDSTICKR	(\$29,904)	(\$30,643)	(\$42,768)	(\$27,000)	(\$28,383)	(\$27,000)	(\$27,000)	\$0	0.00%
85707275 456714 APPLIANCE	(\$1,632)	(\$2,485)	(\$2,345)	(\$2,300)	(\$1,300)	(\$2,300)	(\$2,300)	\$0	0.00%
TOTAL REVENUES	(\$254,832)	(\$261,504)	(\$234,233)	(\$226,790)	(\$193,944)	(\$220,790)	(\$217,900)	\$8,890	-3.92%
PERSONNEL SERVICES									
85707275 5110 REG PERSNL	\$309,097	\$339,397	\$327,371	\$314,788	\$150,570	\$301,140	\$278,885	(\$35,903)	-11.41%
85707275 5130 EXTRA PERSONNEL	\$23,904	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
85707275 5150 OVERTIME	\$14,711	\$14,171	\$13,792	\$14,416	\$8,151	\$16,302	\$14,416	\$0	0.00%
85707275 5191 WIS RETIRE	\$24,781	\$23,907	\$22,082	\$22,209	\$10,807	\$21,614	\$19,651	(\$2,558)	-11.52%
85707275 5192 WORK COMP	\$13,660	\$13,568	\$16,228	\$15,437	\$7,718	\$15,436	\$12,698	(\$2,739)	-17.74%
85707275 519301 SOC SEC	\$21,402	\$21,651	\$21,235	\$20,112	\$9,796	\$19,592	\$18,154	(\$1,958)	-9.74%
85707275 519302 MEDICARE	\$5,022	\$5,077	\$4,997	\$4,711	\$2,291	\$4,582	\$4,245	(\$466)	-9.89%
85707275 5194 HOSP INS	\$128,051	\$126,883	\$147,632	\$118,633	\$55,248	\$110,496	\$128,731	\$10,098	8.51%
85707275 5195 LIFE INS	\$794	\$888	\$833	\$840	\$383	\$766	\$934	\$94	11.19%
CONTRACTUAL SERVICE									
85707275 5211 VEH. OPER	\$199,541	\$186,653	\$126,674	\$164,670	\$32,863	\$126,674	\$153,972	(\$10,698)	-6.50%
85707275 5215 COMPUTER/OFF EQ	\$1,644	\$470	\$2,458	\$3,853	\$3,170	\$3,853	\$3,853	\$0	0.00%
85707275 5223 SCHOOL/SEM	\$1,058	\$901	\$0	\$900	\$0	\$900	\$2,500	\$1,600	177.78%
85707275 5225 PROF DUES	\$100	\$0	\$230	\$130	\$307	\$307	\$130	\$0	0.00%
85707275 5232 DUPL/DRAFT	\$544	\$1,284	\$30	\$300	\$873	\$873	\$500	\$200	66.67%
85707275 5240 CONT-PROF	\$48,518	\$56,241	\$39,856	\$59,728	\$67,583	\$59,728	\$59,728	\$0	0.00%
85707275 5244 OTHER FEES	\$1,024	\$776	\$6,608	\$662	\$767	\$662	\$662	\$0	0.00%
85707275 5248 ADV/MARKT	\$14,551	\$20,204	\$15,250	\$3,000	\$1,743	\$3,000	\$3,000	\$0	0.00%
85707275 5254 LEGAL SERVICES	\$495	\$0	\$0	\$1,500	\$0	\$1,500	\$1,500	\$0	0.00%
85707275 5271 TEL-LOCAL	\$1,835	\$1,151	\$885	\$944	\$316	\$944	\$467	(\$477)	-50.53%
85707275 5285 INS-FLEET	\$3,703	\$3,786	\$4,112	\$3,522	\$1,761	\$3,522	\$5,594	\$2,072	58.83%
85707275 5286 INS-LIAB	\$5,590	\$4,728	\$6,575	\$4,260	\$2,130	\$4,260	\$4,546	\$286	6.71%
85707275 5289 INS-OTHER	\$552	\$504	\$601	\$558	\$280	\$558	\$547	(\$11)	-1.97%
MATERIALS & SUPPLIES									
85707275 5331 POSTAGE	\$2,472	\$2,578	\$644	\$1,620	\$62	\$1,620	\$1,620	\$0	0.00%
85707275 5332 OFFICE/COM	\$1,002	\$1,202	\$614	\$1,092	\$80	\$1,092	\$1,092	\$0	0.00%
85707275 5343 GENL COMM	\$117	\$405	\$1,701	\$2,500	\$286	\$2,500	\$2,500	\$0	0.00%
85707275 5347 UNIFORMS	\$1,953	\$1,851	\$1,147	\$1,800	\$412	\$1,000	\$1,200	(\$600)	-33.33%

85 SOLID WASTE

ACCOUNTS FOR:	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
DEBT SERVICE									
85707274 5641 PRINCIPAL - CORP	\$0	\$0	\$0	\$28,689	\$18,793	\$28,689	\$29,559	\$870	3.03%
85707274 5642 INTEREST - CORP	\$0	\$0	\$0	\$8,897	\$0	\$8,897	\$8,026	(\$871)	-9.79%
DEPRECIATION									
85707275 5730 RES-VEHIC	\$188,000	\$188,000	\$138,002	\$115,150	\$57,575	\$115,150	\$209,973	\$94,823	82.35%
85707275 573002 BIN RESERVE	\$0	\$0	\$39,876	\$39,876	\$19,938	\$39,876	\$39,876	\$0	0.00%
TOTAL EXPENDITURES	\$1,014,121	\$1,016,276	\$945,965	\$954,797	\$453,901	\$895,533	\$1,008,559	\$53,762	5.63%
NET TOTAL	(\$49,419)	\$1,050	(\$30,715)	\$0	\$2,411	(\$106,471)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The residential solid waste removal fee was increased from \$14.00 per month to \$16.00 per month in 2017 to fund the code enforcement issues related to the solid waste and recycling program. The increase is also going to be used to pay the debt service on the loan from the vehicle replacement fund which helped fund the automation program.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS
DIVISION: Refuse & Recycling

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Target	2018 Target
WORKLOAD:	1. Provide curbside garbage collection service to all residents living in single-family homes, multi-family homes with 4 or less units, ADA customers, city facilities and school dumpsters.	Total tonnage collected and disposed trash	1	9,988	9,622	9,948	10,000	10,000
		Total number of bulk waste collected	1	1,882	1,806	597	300	350
		Total number of high volume pickups		17,331	18,609	3,668	400	400
		Dumpster rentals	1	N/A	N/A	10	10	15
		Total number of ADA collection/week	1	31	31	55	55	55
		Total number of City facility dumpsters	2	N/A	14	15	15	15
		Total number of school dumpsters	1	N/A	32	30	30	30
EFFICIENCY & EFFECTIVENESS	2. Provide exceptional customer service outreach and technology.	Number of speaking engagements and/or special events	6	N/A	N/A	30	5	5
		Number of web searches Waste Wizard	6	N/A	N/A	4199	4,500	4,500
		Number of citizen that downloaded mobile app	6	N/A	N/A	457	1000	1400
WORKLOAD:	3. Maintain an effective Recycling Program through efficient curbside and drop off collection of recyclables for residences, ADA customers and City Facilities.	Tons of Recycling.	2	2,284	2,204	2,433	2,500	2,600
EFFICIENCY & EFFECTIVENESS:	4. Maintain an effective Recycling Program through efficient curbside and drop off collection of recyclables for residences, ADA customers, schools and City Facilities.	Diversion rate	2	37%	37%	32%	37%	37%
	5. Provide curbside garbage collection service to all residents living in single-family homes, multi-family homes with 4 or less units, ADA customers, city facilities and school dumpsters.	Complete Department of Natural Resources (DNR) reporting	2	Completed	Completed	Completed	1-Oct	1-Oct
		Host Clean Sweep in conjunction with Rock County	1	Done	Done	Done	June	June
		Electronics Reporting to DNR	2	Completed	Completed	Completed	1-Aug	1-Aug
		Implement electronics recycling and clean sweep programs for City residents	1	51 Ton	61 Ton	52 Ton	50 Tons	50 Tons
		Review Landfill and Recycling contracts Annually	2	Reviewed	Landfill changed 10/1/2015 from Mallard Ridge to Janesville. Recycling from Rock to Pellitteri	Janesville landfill for trash and yard waste. Moved from Pellitteri to Johns due to better pricing for recycling.	Janesville for Landfill and Yard Waste. Johns for Recycling	Janesville for Landfill. Johns for Recycling. Yard Waste meeting with a new contractor for 2018.
	Review recycling alternatives	2	Reviewed	Reviewed	Reviewed	Contract with new vendor for 2018 yard waste.	Will be starting random sampling, enforcement and bonus program.	

CITY COUNCIL GOALS:

1. Create and sustain safe and healthy neighborhoods.
2. Create and sustain a “high performing organization” which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. Create and sustain economic and residential growth.
4. Create and sustain a high quality of life.
5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. Create and sustain a positive image, enhance communications and engage the community.

DEPARTMENT – LIBRARY

Special Revenue Fund

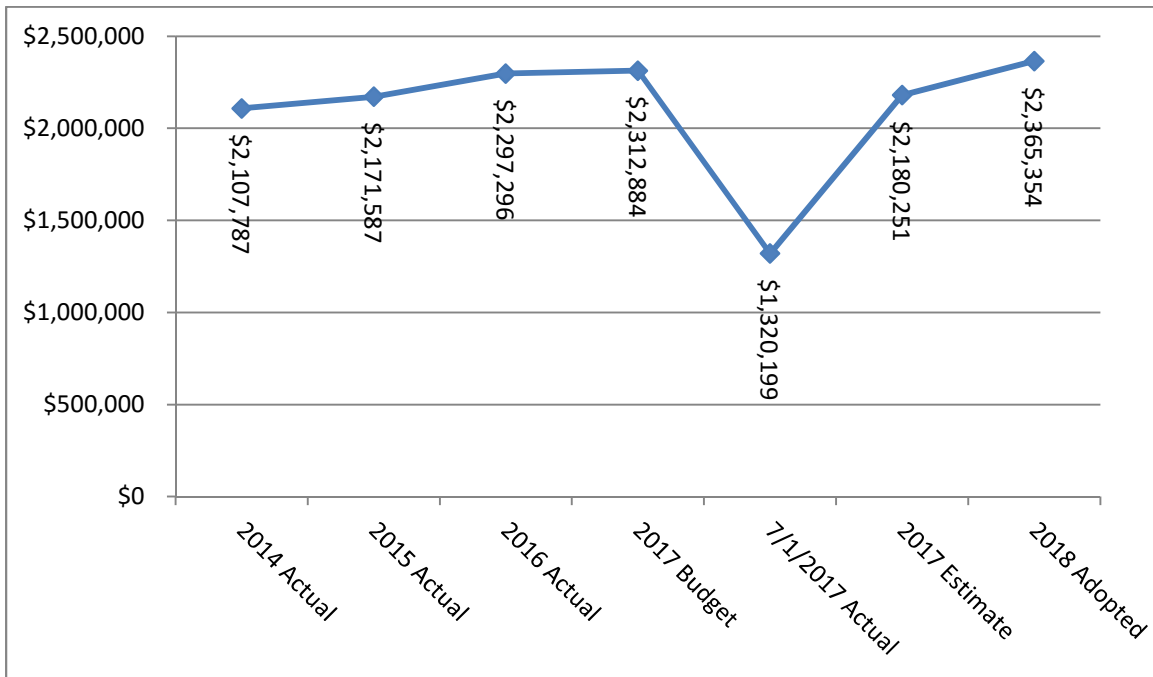
Library Description:

The Library Fund accounts for all transactions that pertain to Library services and facilities. The Library’s mission is "To improve the quality of life in our community by providing resources and services that stimulate lifelong personal enrichment, enjoyment, reading, and learning."

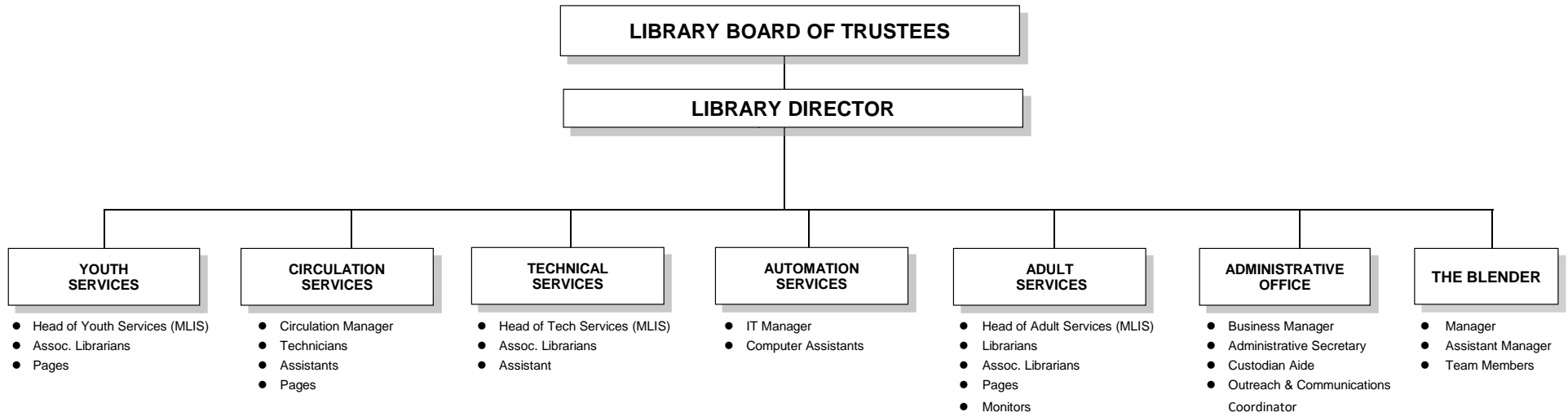
Funding includes tax levy monies from the City of Beloit and Rock County, with other revenue from overdue fines, replacement fees, and user fees for printing, copying, and meeting room rentals.

The Library serves residents of every age, with over 70% of the service population having Library cards. The Library's Vision statement is "Connecting our community to the world of ideas where learning never ends."

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
PUBLIC LIBRARY
ORGANIZATIONAL CHART
2018**



LIBRARY

ACCOUNTS FOR: LIBRARY	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES									
60644100 403001 TAXSUBSIDY	(\$1,775,877)	(\$1,780,877)	(\$1,780,877)	(\$1,780,877)	(\$1,401,413)	(\$1,780,877)	(\$1,780,877)	\$0	0.00%
FINES & FORFEITURES									
60644100 4212 LIBRARY	(\$44,357)	(\$45,437)	(\$39,297)	(\$50,000)	(\$20,296)	(\$42,000)	(\$45,000)	\$5,000	-10.00%
INTERGOVT AIDS/GRANT									
60644100 436004 ALS AID	(\$285,145)	(\$276,632)	(\$278,679)	(\$275,320)	(\$275,319)	(\$275,319)	(\$291,414)	(\$16,094)	5.85%
CASH & PROPERTY INC.									
60644100 4413 INTEREST	(\$437)	(\$506)	(\$436)	(\$500)	(\$383)	(\$500)	(\$500)	\$0	0.00%
DEPARTMENTAL EARNINGS									
60644100 4501 DONATIONS	(\$756)	(\$2,914)	(\$610)	(\$1,000)	(\$43)	(\$250)	(\$1,000)	\$0	0.00%
60644100 4506 COPY FEES	(\$13,258)	(\$15,785)	(\$15,599)	(\$14,000)	(\$4,465)	(\$14,500)	(\$14,000)	\$0	0.00%
60644100 455425 POPREV	(\$1,104)	(\$1,026)	(\$913)	\$0	\$0	\$0	\$0	\$0	0.00%
60644100 4578 LOSTBOOKS	(\$9,229)	(\$9,795)	(\$8,184)	(\$10,000)	(\$7,353)	(\$11,000)	(\$10,000)	\$0	0.00%
60644100 4579 NONRESSTAT	(\$418)	(\$851)	(\$869)	(\$500)	(\$419)	(\$700)	(\$500)	\$0	0.00%
OTHER REVENUES									
60644100 4699 OTHER INC	(\$3,034)	(\$2,718)	(\$4,729)	(\$4,500)	(\$4,400)	(\$6,000)	(\$4,200)	\$300	-6.67%
OTHER FINANCING SRCE									
60644100 4999 FUNDBALAPP	\$0	\$0	\$0	(\$156,187)	\$0	\$0	(\$192,863)	(\$36,676)	23.48%
60644100 4999 FBCOMP	\$0	\$0	\$0	(\$20,000)	\$0	\$0	(\$25,000)	(\$5,000)	25.00%
TOTAL REVENUES	(\$2,133,615)	(\$2,136,541)	(\$2,130,193)	(\$2,312,884)	(\$1,714,090)	(\$2,131,146)	(\$2,365,354)	(\$52,470)	2.27%
PERSONNEL SERVICES									
60644100 5110 REG PERSONL	\$686,807	\$759,011	\$773,928	\$771,971	\$444,893	\$754,500	\$782,695	\$10,724	1.39%
60644100 511022 WAGEADJLNE	\$0	\$0	\$0	\$27,178	\$0	\$0	\$19,815	(\$7,363)	-27.09%
60644100 5120 PT PERSONL	\$279,559	\$258,134	\$278,551	\$279,074	\$162,962	\$269,000	\$276,848	(\$2,226)	-0.80%
60644100 5130 EXTRA PERS	\$143,295	\$140,228	\$144,527	\$148,166	\$84,549	\$145,000	\$150,234	\$2,068	1.40%
60644100 5150 OVERTIME	\$78	\$0	\$80	\$600	\$0	\$0	\$600	\$0	0.00%
60644100 5191 WIS RETIRE	\$65,764	\$66,175	\$65,356	\$66,906	\$38,507	\$63,000	\$66,411	(\$495)	-0.74%
60644100 5192 WORK COMP	\$3,200	\$3,164	\$4,496	\$5,322	\$3,723	\$5,322	\$5,015	(\$307)	-5.77%
60644100 519301 SOC SEC	\$68,275	\$71,226	\$73,104	\$73,229	\$42,215	\$72,000	\$73,770	\$541	0.74%
60644100 519302 MEDICARE	\$15,967	\$16,657	\$17,097	\$17,116	\$9,873	\$16,000	\$17,256	\$140	0.82%
60644100 5194 HOSP INS	\$165,263	\$190,116	\$201,649	\$201,650	\$118,391	\$201,650	\$245,362	\$43,712	21.68%
60644100 5195 LIFE INS	\$3,280	\$3,589	\$3,941	\$4,011	\$2,351	\$3,800	\$4,414	\$403	10.05%
60644100 5196 UNEMPLOYMENT	\$673	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE									
60644100 5215 COMP/OFF M	\$22,461	\$21,588	\$28,243	\$32,912	\$23,465	\$32,400	\$31,631	(\$1,281)	-3.89%
60644100 5223 SCHOOL/SEM	\$4,488	\$6,445	\$9,245	\$8,700	\$2,774	\$9,500	\$10,275	\$1,575	18.10%
60644100 5225 PROF DUES	\$1,626	\$2,225	\$1,919	\$3,032	\$870	\$2,000	\$2,546	(\$486)	-16.03%
60644100 5232 DUPL/DRAFT	\$1,013	\$1,199	\$1,232	\$0	\$3,160	\$0	\$0	\$0	0.00%
60644100 5240 CONT-PROF	\$23,580	\$8,143	\$3,299	\$3,350	\$6,011	\$4,500	\$3,450	\$100	2.99%
60644100 5241 CONT-LABOR	\$3,944	\$3,901	\$5,629	\$5,095	\$533	\$7,044	\$6,095	\$1,000	19.63%
60644100 5244 OTHER FEES	\$748	\$2,041	\$852	\$960	\$56,300	\$1,000	\$960	\$0	0.00%
60644100 5246 CONT - ORG	\$45,834	\$48,832	\$55,910	\$59,658	\$2,261	\$56,300	\$50,947	(\$8,711)	-14.60%
60644100 5248 ADV/MARKT	\$2,571	\$3,079	\$4,151	\$5,500	\$2,970	\$5,500	\$5,500	\$0	0.00%
60644100 5249 CONTR-SECY	\$3,960	\$3,960	\$4,290	\$3,960	\$1,257	\$3,960	\$3,960	\$0	0.00%
60644100 5251 AUTO/TRAVL	\$1,457	\$1,877	\$3,057	\$3,000	\$42,482	\$2,800	\$3,310	\$310	10.33%
60644100 5253 INDIRECT	\$40,159	\$41,421	\$41,776	\$42,482	\$0	\$42,482	\$47,591	\$5,109	12.03%
60644100 5254 LEGAL SERV	\$649	\$0	\$0	\$1,000	\$174	\$500	\$1,000	\$0	0.00%
60644100 5257 COMPUTER S	\$6,900	\$8,025	\$7,162	\$5,000	\$2,786	\$6,000	\$6,000	\$1,000	20.00%
60644100 5261 STRUCT MAI	\$1,814	\$9,196	\$18,639	\$7,500	\$6,317	\$8,500	\$7,500	\$0	0.00%
60644100 5262 PAINT/CLEN	\$30,932	\$28,439	\$31,747	\$32,640	\$16,423	\$32,000	\$32,640	\$0	0.00%
60644100 5263 ELECTRICAL	\$5,277	\$4,294	\$4,343	\$5,000	\$3,995	\$6,000	\$5,000	\$0	0.00%
60644100 5264 PLUMBING	\$1,240	\$568	\$400	\$1,700	\$1,943	\$2,500	\$2,350	\$650	38.24%
60644100 5265 HEATING	\$8,656	\$14,663	\$13,613	\$13,400	\$8,354	\$15,000	\$11,400	(\$2,000)	-14.93%
60644100 5266 GROUNDS	\$4,192	\$9,505	\$5,095	\$9,500	\$2,205	\$6,500	\$9,500	\$0	0.00%
60644100 5271 TEL-LOCAL	\$9,542	\$9,764	\$9,226	\$8,048	\$4,502	\$8,000	\$8,721	\$673	8.36%
60644100 5273 CELLULAR PHONE	\$0	\$0	\$0	\$0	\$0	\$600	\$1,200	\$1,200	100.00%
60644100 5284 INS-FIRE	\$12,756	\$12,730	\$15,768	\$16,890	\$12,668	\$16,890	\$17,389	\$499	2.95%
60644100 5286 INS-LIAB	\$12,314	\$10,650	\$10,520	\$10,674	\$8,006	\$10,674	\$13,203	\$2,529	23.69%
60644100 5289 INS-OTHER	\$1,735	\$1,656	\$1,874	\$1,887	\$1,416	\$1,887	\$2,224	\$337	17.86%

LIBRARY

ACCOUNTS FOR: LIBRARY	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES									
60644100 5321 ELECTRICITY	\$62,606	\$58,532	\$68,538	\$63,000	\$33,117	\$60,000	\$63,000	\$0	0.00%
60644100 5322 GAS/HEAT	\$10,826	\$7,979	\$7,223	\$11,000	\$3,937	\$8,000	\$11,000	\$0	0.00%
60644100 5323 WATER	\$2,428	\$2,458	\$2,886	\$2,625	\$773	\$2,600	\$2,625	\$0	0.00%
60644100 5324 SEWER CHG	\$940	\$894	\$1,182	\$1,050	\$541	\$1,050	\$1,050	\$0	0.00%
60644100 5325 STORMWATER	\$1,638	\$1,638	\$1,911	\$1,720	\$1,071	\$1,720	\$1,720	\$0	0.00%
60644100 5331 POSTAGE	\$3,193	\$2,440	\$1,817	\$3,000	\$1,007	\$2,500	\$3,000	\$0	0.00%
60644100 5332 OFFICE/COM	\$39,807	\$40,959	\$36,475	\$41,400	\$13,051	\$35,000	\$41,520	\$120	0.29%
60644100 5343 GENL COMM	\$6,331	\$5,381	\$6,850	\$7,850	\$2,558	\$7,500	\$7,850	\$0	0.00%
60644100 5361 PERIODICAL	\$12,538	\$11,798	\$6,827	\$13,845	\$10,832	\$10,832	\$13,845	\$0	0.00%
60644100 5362 AV MATERL	\$74,307	\$62,835	\$64,191	\$73,886	\$28,380	\$59,900	\$73,886	\$0	0.00%
60644100 5363 BINDING	\$212	\$206	\$258	\$500	\$8	\$400	\$500	\$0	0.00%
60644100 5364 ADULT BOOK	\$100,038	\$96,303	\$81,504	\$95,687	\$31,532	\$67,140	\$95,687	\$0	0.00%
60644100 5365 CHILDREN'S	\$47,496	\$43,771	\$42,743	\$46,000	\$16,830	\$38,000	\$46,000	\$0	0.00%
60644100 5366 ELECTRONIC	\$30,934	\$26,523	\$40,282	\$37,360	\$33,034	\$37,300	\$34,009	(\$3,351)	-8.97%
60644100 5367 B&TPROCE	\$5,013	\$5,240	\$4,835	\$5,800	\$1,945	\$5,000	\$5,800	\$0	0.00%
60644100 5368 PROGSERV	\$4,629	\$2,804	\$1,235	\$3,050	\$646	\$2,000	\$3,050	\$0	0.00%
FIXED EXPENSES									
60644100 5412 RENT/EQUIP	\$7,817	\$8,095	\$9,439	\$8,000	\$4,156	\$8,500	\$9,000	\$1,000	12.50%
CAPITAL OUTLAY									
60644100 5532 OFFIC>1000	\$17,025	\$31,229	\$78,383	\$20,000	\$18,445	\$20,000	\$25,000	\$5,000	25.00%
TOTAL EXPENDITURES	\$2,107,787	\$2,171,587	\$2,297,296	\$2,312,884	\$1,320,199	\$2,180,251	\$2,365,354	\$52,470	2.27%
NET TOTAL	(\$25,828)	\$35,046	\$167,103	\$0	(\$393,891)	\$49,105	\$0	\$0	0.00%

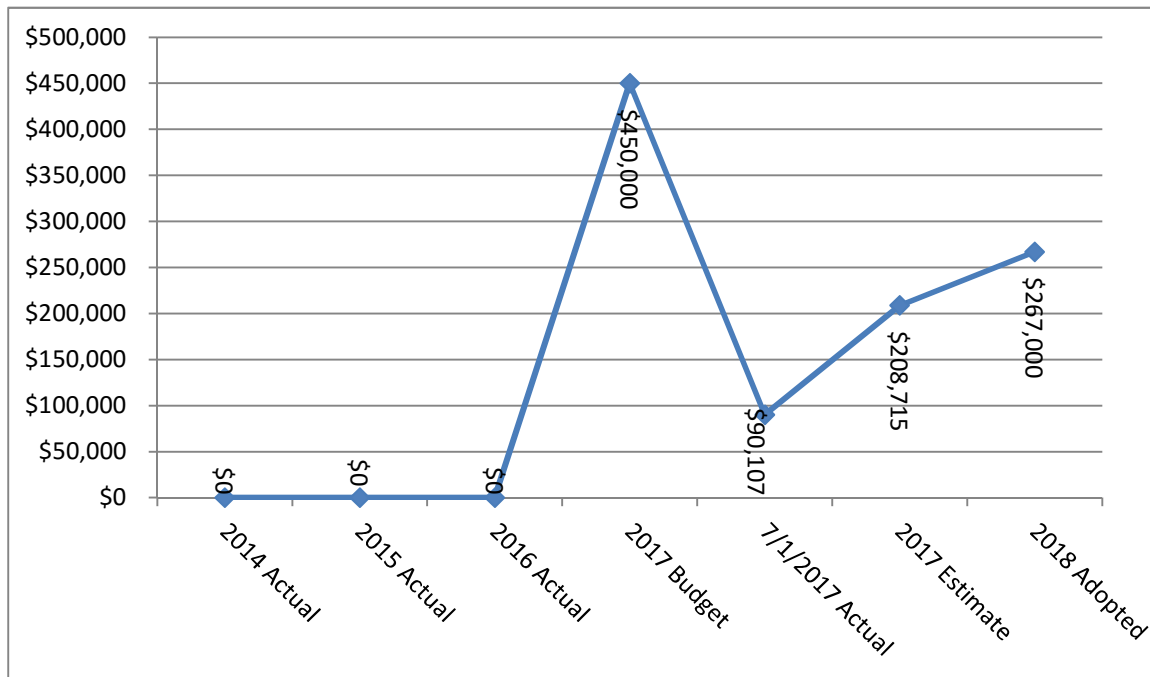
BUDGET MODIFICATIONS: The tax levy for the Library will remain at \$1,780,877 for 2018.

DEPARTMENT – LIBRARY

Special Revenue Fund

The Blender @ Beloit Public Library, Your Learning Café Description:

The Blender is a unique partnership between the Beloit Public Library, Beloit Memorial High School’s hospitality students, and Kerry Ingredients. This public/private partnership provided real life job experiences for the students from the Beloit Memorial High School Hospitality Program to expand on their entrepreneurial and culinary skills. The Blender also provides citizens with healthy food and drink options as well as a place to meet, relax, and enjoy your public library.



LIBRARY

ACCOUNTS FOR:			2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
LIBRARY			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
<i>The Blender @ Beloit Public Library, Your Learning Café</i>											
DEPARTMENTAL EARNINGS											
60644157	4395	SALES OF FOOD & BEV	\$0	\$0	\$0	-\$450,000	-\$8,548	\$0	-\$267,000	\$183,000	-40.67%
60644157	4397	RESALE	\$0	\$0	\$0	\$0	\$0	-\$1,000	\$0	\$0	0.00%
60644157	4396	CATERING	\$0	\$0	\$0	\$0	\$0	-\$3,000	\$0	\$0	0.00%
60644157	4501	DONATIONS - GENERAL	\$0	\$0	\$0	\$0	-\$80,000	-\$122,767	\$0	\$0	0.00%
TOTAL REVENUES			\$0	\$0	\$0	-\$450,000	-\$88,548	-\$126,767	-\$267,000	\$183,000	-40.67%
PERSONNEL SERVICES											
60644157	5110	REG PERSNL	\$0	\$0	\$0	\$75,000	\$23,776	\$47,573	\$63,835	-\$11,165	-14.89%
60644157	511022	WAGE ADJUSTMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$4,400	\$4,400	100.00%
60644157	5130	EXTRA PERS	\$0	\$0	\$0	\$55,985	\$12,657	\$43,711	\$88,218	\$32,233	57.57%
60644157	5150	OVERTIME	\$0	\$0	\$0	\$0	\$289	\$396	\$1,000	\$1,000	100.00%
60644157	5191	WIS RETIRE	\$0	\$0	\$0	\$4,950	\$1,636	\$3,269	\$4,113	-\$837	-16.91%
60644157	519301	SOC SEC	\$0	\$0	\$0	\$8,121	\$2,265	\$5,675	\$9,237	\$1,116	13.74%
60644157	519302	MEDICARE	\$0	\$0	\$0	\$1,899	\$530	\$1,328	\$2,163	\$264	13.90%
60644157	5194	HOSP INS	\$0	\$0	\$0	\$42,810	\$3,030	\$3,817	\$9,499	-\$33,311	-77.81%
60644157	5195	LIFE INS	\$0	\$0	\$0	\$150	\$14	\$30	\$85	-\$65	-43.33%
CONTRACTUAL SERVICE											
60644157	5215	COMPUTER/OFFICE EQ	\$0	\$0	\$0	\$0	\$282	\$1,689	\$3,500	\$3,500	100.00%
60644157	5223	SCHOOLS,SEMINARS	\$0	\$0	\$0	\$0	\$36	\$72	\$0	\$0	0.00%
60644157	5225	PROFESSIONAL DUES	\$0	\$0	\$0	\$0	\$754	\$754	\$500	\$500	100.00%
60644157	5240	CONT-PROF	\$0	\$0	\$0	\$0	\$0	\$0	\$200	\$200	100.00%
60644157	5244	OTHER FEES	\$0	\$0	\$0	\$500	\$0	\$815	\$0	-\$500	-100.00%
60644157	5248	ADV/MARKT	\$0	\$0	\$0	\$5,000	\$2,709	\$5,000	\$5,000	\$0	0.00%
60644157	5251	AUTO & TRAVEL	\$0	\$0	\$0	\$0	\$92	\$92	\$0	\$0	0.00%
60644157	5257	COMPUTER SERVICES	\$0	\$0	\$0	\$0	\$359	\$359	\$0	\$0	0.00%
60644157	5263	ELECTRICAL	\$0	\$0	\$0	\$0	\$0	\$0	\$500	\$500	100.00%
60644157	5264	PLUMBING	\$0	\$0	\$0	\$0	\$0	\$0	\$500	\$500	100.00%
MATERIALS & SUPPLIES											
60644157	5332	OFFICE/COMP EQUIP	\$0	\$0	\$0	\$0	\$230	\$2,000	\$1,000	\$1,000	100.00%
60644157	5343	GENL COMM	\$0	\$0	\$0	\$24,000	\$8,568	\$10,691	\$6,000	-\$18,000	-75.00%
60644157	5344	FOOD & BEVERAGE	\$0	\$0	\$0	\$112,500	\$13,185	\$61,551	\$66,750	-\$45,750	-40.67%
60644157	5347	UNIFORMS	\$0	\$0	\$0	\$6,000	\$76	\$76	\$500	-\$5,500	-91.67%
60644157	5348	OTHR EQUIP UN \$1000	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	-\$5,000	-100.00%
CAPITAL OUTLAY											
60644157	5532	OFFIC>1000	\$0	\$0	\$0	\$40,000	\$19,621	\$19,817	\$0	-\$40,000	-100.00%
60644157	5899	FUND-CONT/RESERVE	\$0	\$0	\$0	\$68,085	\$0	\$0	\$0	-\$68,085	-100.00%
TOTAL EXPENDITURES			\$0	\$0	\$0	\$450,000	\$90,107	\$208,715	\$267,000	(\$183,000)	100.00%
NET TOTAL			\$0	\$0	\$0	\$0	\$1,559	\$81,948	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The Grand opening/ribbon cutting for The Blender Café was Tuesday, September 16th of 2017.

INTERNAL SERVICE FUNDS

These funds are used to report any activity that provides goods or services to other funds, departments, or agencies of the government and its component units on a cost reimbursement basis. The City has established internal service funds for its fleet maintenance operations, liability insurance coverage and health and dental insurance coverages. User departments are charged fees for the purpose of recovering the full cost of providing these goods or services.

2018 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2014 ACTUAL	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
DEPARTMENTAL EARNINGS	(\$12,113,408)	(\$11,853,059)	(\$12,072,007)	(\$11,587,985)	(\$5,737,740)	(\$11,722,677)	(\$12,555,193)	(\$967,208)	8.35%
OTHER REVENUES	(\$168,192)	(\$277,333)	(\$165,431)	(\$175,000)	(\$58,024)	(\$165,050)	(\$175,000)	\$0	0.00%
TOTAL	(\$12,281,600)	(\$12,130,392)	(\$12,237,439)	(\$11,762,985)	(\$5,795,764)	(\$11,887,727)	(\$12,730,193)	(\$967,208)	8.22%
EXPENDITURES:									
MUNICIPALITIES MUTUAL INSUR	\$1,653,480	\$1,508,846	\$1,700,142	\$1,699,055	\$1,068,838	\$1,684,147	\$1,653,380	(\$45,675)	-2.69%
HEALTH AND DENTAL PLAN	\$8,576,127	\$9,114,302	\$10,167,560	\$8,764,695	\$6,297,594	\$10,189,767	\$9,757,370	\$992,675	11.33%
FLEET MAINTENANCE	\$1,505,291	\$1,472,874	\$1,210,330	\$1,299,235	\$544,809	\$1,203,402	\$1,319,443	\$20,208	1.56%
TOTAL	\$11,734,898	\$12,096,023	\$13,078,032	\$11,762,985	\$7,911,241	\$13,077,316	\$12,730,193	\$967,208	8.22%

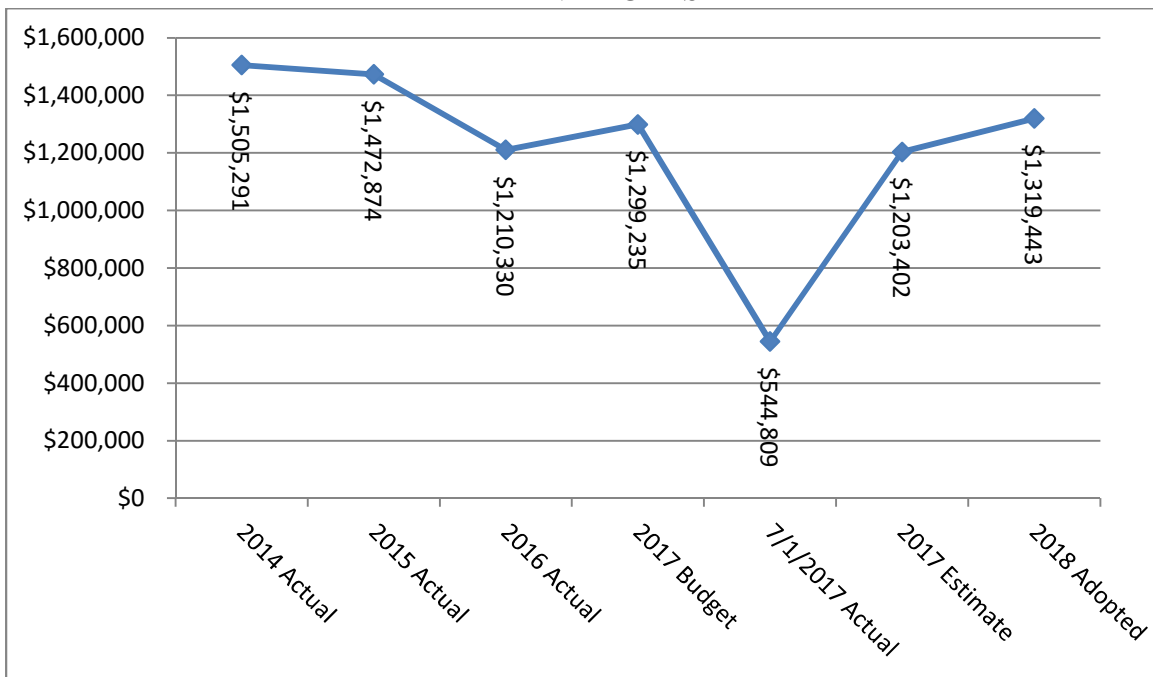
DEPARTMENT – PUBLIC WORKS

Internal Service Fund

Fleet Division Description:

The Equipment Operation and Maintenance Fund provide comprehensive and routine operation and maintenance service to various City Departments. The Fund recovers its costs through charges to the various departments of the City. Charges are based on historical experience of equipment maintenance and operational costs and rates are determined each year to provide for anticipated costs. The Fleet's goal is to establish efficient and effective delivery of Public Works fleet services by providing customer agencies with safe, reliable, economical and environmentally sound transportation and related support services. These services are responsive to the needs of the various departments, conserving vehicle and equipment investments.

EXPENDITURES



11707269 FLEET OPERATIONS

ACCOUNTS FOR:	2014	2015	2016	2017	2017 YTD	2017	2018	AMOUNT	PCT
FLEET OPERATIONS	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPARTMENTAL EARNINGS									
11707269 4505 OP. INCOME	(\$1,659,222)	(\$1,316,690)	(\$1,235,784)	(\$1,299,235)	(\$467,101)	(\$1,203,352)	(\$1,319,443)	(\$20,208)	1.56%
OTHER INCOME									
4699 OTHER INCOME	(\$1,665)	(\$962)	(\$956)	\$0	(\$252)	(\$50)	\$0	\$0	0.00%
TOTAL REVENUES	(\$1,660,887)	(\$1,317,652)	(\$1,236,740)	(\$1,299,235)	(\$467,353)	(\$1,203,402)	(\$1,319,443)	(\$20,208)	1.56%
PERSONNEL SERVICES									
11707269 5110 REG PERSNL	\$316,739	\$328,377	\$312,986	\$307,867	\$153,439	\$310,276	\$307,591	(\$276)	-0.09%
11707269 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$2,409	\$0	\$0	\$5,276	\$2,867	119.01%
11707269 5150 OVERTIME	\$3,792	\$8,042	\$2,637	\$6,277	\$1,998	\$4,300	\$5,840	(\$437)	-6.96%
11707269 5173 TOOL ALLOW	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$0	0.00%
11707269 5191 WIS RETIRE	\$22,358	\$21,569	\$41,404	\$20,624	\$10,570	\$20,822	\$20,608	(\$16)	-0.08%
11707269 5192 WORK COMP	\$13,396	\$14,516	\$17,504	\$16,918	\$8,208	\$16,918	\$15,628	(\$1,290)	-7.63%
11707269 519301 SOC SEC	\$19,701	\$20,676	\$19,281	\$18,490	\$9,525	\$18,500	\$18,695	\$205	1.11%
11707269 519302 MEDICARE	\$4,608	\$4,835	\$4,509	\$4,325	\$2,228	\$4,325	\$4,372	\$47	1.09%
11707269 5194 HOSP INS	\$113,308	\$116,341	\$109,005	\$107,105	\$53,495	\$107,105	\$111,925	\$4,820	4.50%
11707269 5195 LIFE INS	\$1,143	\$1,259	\$1,238	\$1,240	\$620	\$1,240	\$1,247	\$7	0.56%
CONTRACTUAL SERVICE									
11707269 5211 VEH. OPER	\$6,519	\$10,696	\$3,246	\$8,752	\$2,998	\$7,200	\$3,765	(\$4,987)	-56.98%
11707269 5215 COMP/OFF M	\$3,288	\$5,849	\$3,658	\$3,981	\$3,673	\$3,900	\$4,040	\$59	1.48%
11707269 5223 SCHOOL/SEM	\$210	\$5,626	\$0	\$3,000	\$0	\$1,500	\$2,550	(\$450)	-15.00%
11707269 5225 PROF DUES	\$161	\$165	\$170	\$185	\$175	\$175	\$175	(\$10)	-5.41%
11707269 5232 DUPL/DRAFT	\$141	\$392	\$457	\$320	\$0	\$350	\$360	\$40	12.50%
11707269 5241 CONT-LABOR	\$2,594	\$3,481	\$3,548	\$3,500	\$2,305	\$3,250	\$3,405	(\$95)	-2.71%
11707269 5244 OTHER FEES	\$30	\$50	\$262	\$500	\$0	\$400	\$500	\$0	0.00%
11707269 5255 PHYSICAL EXAMS	\$0	\$1,031	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
11707269 5256 LAUNDRY	\$4,086	\$3,696	\$2,309	\$4,200	\$1,015	\$3,700	\$3,900	(\$300)	-7.14%
11707269 5285 INS-FLEET	\$477	\$487	\$529	\$623	\$312	\$623	\$343	(\$280)	-44.94%
11707269 5286 INS-LIAB	\$8,268	\$6,820	\$6,846	\$5,943	\$3,148	\$5,943	\$6,208	\$265	4.46%
11707269 5289 INS-OTHER	\$816	\$727	\$853	\$825	\$413	\$825	\$748	(\$77)	-9.33%
MATERIALS & SUPPLIES									
11707269 5331 POSTAGE	\$156	\$29	\$59	\$120	\$14	\$150	\$120	\$0	0.00%
11707269 5332 OFFICE/COM	\$787	\$476	\$684	\$480	\$0	\$450	\$480	\$0	0.00%
11707269 5343 GENL COMM	\$17,332	\$17,052	\$11,963	\$17,442	\$5,849	\$16,000	\$16,500	(\$942)	-5.40%
11707269 5345 MAINT MATL	\$502,062	\$522,628	\$378,214	\$394,605	\$140,036	\$375,000	\$389,100	(\$5,505)	-1.40%
11707269 534504 MAINT-SHOP	\$24,047	\$25,987	\$26,024	\$26,000	\$11,994	\$28,000	\$28,000	\$2,000	7.69%
11707269 5346 MOTOR FUEL	\$413,465	\$326,187	\$249,699	\$329,200	\$127,858	\$260,000	\$353,306	\$24,106	7.32%
11707269 534606 FUELSHOP	\$517	\$163	\$186	\$104	\$125	\$200	\$161	\$57	54.81%
11707269 5347 UNIFORMS	\$1,000	\$944	\$674	\$500	\$544	\$550	\$900	\$400	80.00%
FIXED EXPENSES									
5412 RENT	\$0	\$0	\$2,326	\$2,500	\$2,061	\$2,500	\$2,500	\$0	0.00%
CAPITAL OUTLAY									
11707269 5533 OTHER>1000	\$10,150	\$10,633	\$6,563	\$10,000	\$1,008	\$8,000	\$10,000	\$0	0.00%
DEPRECIATION									
11707269 5730 RES-VEHIC	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
11707269 5732 DEPR-EQUIP	\$2,940	\$2,940	\$2,295	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$1,505,291	\$1,472,874	\$1,210,330	\$1,299,235	\$544,809	\$1,203,402	\$1,319,443	\$20,208	1.56%
NET TOTAL	(\$155,596)	\$155,222	(\$26,410)	\$0	\$77,456	\$0	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Fuel prices are projected to go up in 2018. Unleaded gas is projected to go from \$2.27 per gallon to \$2.43 per gallon and diesel is projected to go from \$2.64 per gallon to \$2.81 per gallon.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Fleet

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Target Target

WORKLOAD:								
WORKLOAD:	1. Utilize MUNIS Work Order Module to record and track maintenance and operating costs/activities for each piece of equipment.	# of vehicles	2	214	218	220	218	220
EFFICIENCY & EFFECTIVENESS:	1. Utilize MUNIS Work Order Module to record and track maintenance and operating costs/activities for each piece of equipment.	% of repeat work orders.	2	2.36%	1.92%	1.22%	2%	1.5%
		% of maintenance inspections performed	2	50%	50%	50%	50%	50%
	2. Calculate fleet rates via MUNIS documentation.	Overhead rate established	2	\$85.79	\$85.47	\$85.01	\$83.50	TBD

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Internal Service Fund

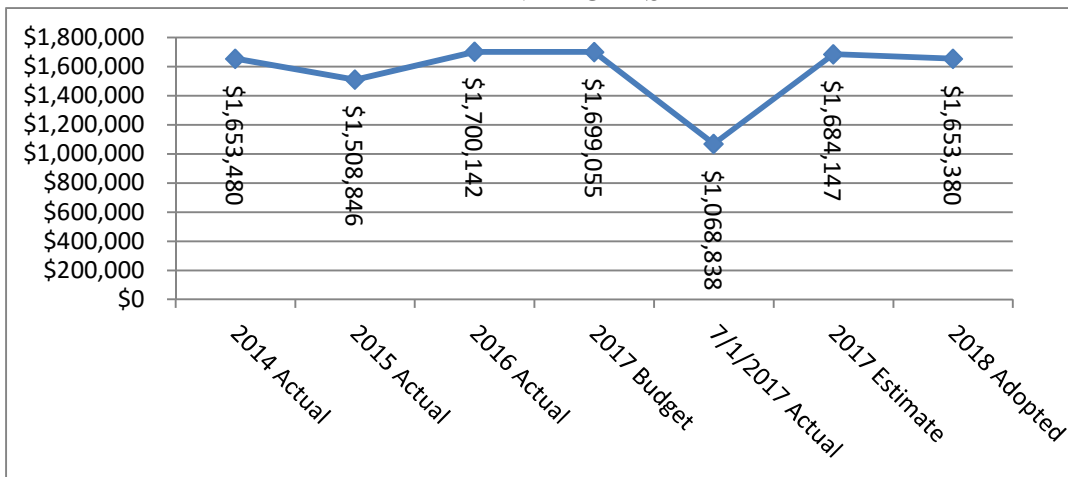
Insurance Division Description:

The Liability Insurance Fund accounts for claims filed against, and paid by the City under the City’s self-insured program. Claims are administered by the Risk Manager and the Cities and Villages Mutual Insurance Company (CVMIC). CVMIC provides liability insurance coverage to the cities and villages which make up the membership of the Wisconsin Municipal Insurance Commission. CVMIC is self-insured to \$2,000,000 for each insurance risk and has an outside insurance policy for losses from \$2,000,000 to \$10,000,000. Losses paid by CVMIC plus administrative expenses will be recovered through premiums to the participating pool of municipalities. The City’s share of such losses is approximately 3.72%.

The City was an original member of CVMIC and issued \$1,575,475 of debt to capitalize our share of the fund. Debt service is paid but principle and interest payments have been offset by premium refunds each year since the beginning. The debt was paid off in full on April 1, 2007.

The City pays an annual premium to the mutual for its general liability insurance, which provides coverage up to \$5,000,000 per occurrence, less the city’s retained liability. The city’s retained liability is limited to \$50,000 per occurrence and an annual aggregate limit of \$200,000. The Fund recovers its costs through premiums charged to the various departments of the City.

EXPENDITURES



14612035 MUNICIPAL INSURANCE

ACCOUNTS FOR: MUNICIPAL INSURANCE			2014	2015	2016	2017	2017	2017	2018	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD 7/1/2017	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPARTMENTAL EARNINGS											
14612035	4505	OP. INCOME	(\$1,389,532)	(\$1,390,375)	(\$1,545,435)	(\$1,524,055)	(\$760,472)	(\$1,524,055)	(\$1,478,380)	\$45,675	-3.00%
OTHER INCOME											
14612035	4699	OTHER INC	(\$166,527)	(\$276,371)	(\$164,475)	(\$175,000)	(\$57,772)	(\$165,000)	(\$175,000)	\$0	0.00%
14612035	469901	OTHER INCOME-CLAIM REIMB	\$0	(\$26,313)	(\$126,824)	\$0	(\$99,436)	(\$125,000)	\$0		
TOTAL REVENUES			(\$1,556,059)	(\$1,693,059)	(\$1,836,734)	(\$1,699,055)	(\$917,680)	(\$1,814,055)	(\$1,653,380)	\$45,675	-2.69%
PERSONNEL SERVICES											
14612035	5110	REG PERSNL	\$58,863	\$30,528	\$48,601	\$77,949	\$38,791	\$77,070	\$77,912	(\$37)	-0.05%
14612035	511022	WAGE ADJUSTMENT	\$0	\$0	\$0	\$621	\$0	\$1,500	\$1,336	\$715	100.00%
14612035	5130	EXTRA PERSONNEL	\$0	\$5,945	\$4,464	\$0	\$2,801	\$0	\$0	\$0	0.00%
14612035	5191	WIS RETIRE	\$4,120	\$4,240	\$11,589	\$5,562	\$457,664	\$5,562	\$5,549	(\$13)	-0.23%
14612035	5192	WORK COMP	\$833,095	\$912,212	\$986,031	\$915,328	\$2,396	\$915,328	\$847,779	(\$67,549)	-7.38%
14612035	519301	SOC SEC	\$3,650	\$1,893	\$2,871	\$4,658	\$560	\$4,658	\$4,704	\$46	0.99%
14612035	519302	MEDICARE	\$854	\$443	\$704	\$1,109	\$11,829	\$1,109	\$1,121	\$12	1.08%
14612035	5194	HOSP INS	\$8,049	\$21,616	\$12,299	\$23,659	\$48	\$23,659	\$24,724	\$1,065	4.50%
14612035	5195	LIFE INS	\$409	\$172	\$54	\$88	\$0	\$88	\$128	\$40	45.45%
CONTRACTUAL SERVICE											
14612035	5223	SCHOOL/SEM	\$2,409	\$0	\$1,566	\$2,000	\$0	\$1,500	\$2,000	\$0	0.00%
14612035	5225	PROF DUES	\$830	\$435	\$100	\$500	\$100	\$500	\$500	\$0	0.00%
14612035	5231	OFFICIAL NOTICES	\$0	\$147	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
14612035	5232	DUPL/DRAFT	\$147	\$98	\$135	\$225	\$101	\$135	\$225	\$0	0.00%
14612035	5240	CONTRACTED SERV-PROF	\$0	\$9,384	\$135,567	\$0	\$0	\$0	\$0	\$0	0.00%
14612035	524401	INSURANCE CLAIM EXPENSE	\$0	\$0	\$0	\$0	\$58,882	\$100,000	\$0	\$0	0.00%
14612035	5245	BAD DEBT	\$251	\$76	\$229	\$250	\$0	\$229	\$250	\$0	0.00%
14612035	5251	AUTO/TRAVL	\$1,022	\$226	\$789	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
14612035	5254	LEGAL SERV	\$140,451	\$124,199	\$9,244	\$125,000	\$12,331	\$50,000	\$125,000	\$0	0.00%
14612035	5271	TEL-LOCAL	\$1,129	\$1,572	\$1,567	\$1,680	\$640	\$1,600	\$1,400	(\$280)	-16.67%
14612035	5284	INS-FIRE	\$164,560	\$164,521	\$193,768	\$214,231	\$204,932	\$204,932	\$224,495	\$10,264	4.79%
14612035	5285	INS-FLEET	\$58,422	\$64,161	\$69,661	\$80,458	\$70,444	\$70,444	\$76,185	(\$4,273)	-5.31%
14612035	5286	INS-LIAB	\$83,534	\$79,417	\$162,207	\$153,516	\$163,516	\$163,516	\$167,604	\$14,088	9.18%
14612035	5287	INSURCLAIM	\$262,800	\$51,269	\$22,647	\$50,000	\$7,589	\$25,000	\$50,000	\$0	0.00%
14612035	5289	INS-OTHER	\$28,447	\$35,805	\$35,205	\$40,821	\$36,117	\$36,117	\$41,068	\$247	0.61%
MATERIALS & SUPPLIES											
14612035	5331	POSTAGE	\$239	\$191	\$76	\$250	\$60	\$120	\$250	\$0	0.00%
14612035	5332	OFFICE/COM	\$199	\$296	\$766	\$150	\$37	\$80	\$150	\$0	0.00%
TOTAL EXPENDITURES			\$1,653,480	\$1,508,846	\$1,700,142	\$1,699,055	\$1,068,838	\$1,684,147	\$1,653,380	(\$45,675)	-2.69%
NET TOTAL			\$97,421	(\$184,213)	(\$136,592)	\$0	\$151,158	(\$129,908)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The Worker's Compensation estimated annual premium has gone down for 2018.

Worker's Compensation experience modification factor remained at 1.21

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: Risk Management

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** Goal(s) 2014 2015 2016 2017 2018
 Actual Actual Actual Actual Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Target
WORKLOAD:	1. Reduce the number of City of Beloit motor vehicle collisions.	# of motor vehicle collisions	1	18	9	19	13	10
		# of city owned or leased properties	1	185	N/A	715	715	715
		# of fleet vehicles	2	175	N/A	211	211	211
EFFICIENCY & EFFECTIVENESS:	2. Conduct hazard identification inspections of all City property to reduce the risk of workers' and citizens' injury.	Facility corrects 80% of recommendations within one week.	2	90%	N/A	N/A	N/A	90%
		% of quarterly inspections of all City-owned or leased properties completed.	2	95%	N/A	N/A	N/A	95%
		% of reports provided to inspected facility within two days.	2	100%	N/A	N/A	N/A	100%
	3. Reduce lost work days due to workers compensation injuries/illnesses by 40%.	Number of lost work days totals by year per OSHA 300 log.	2	471	352	253	5	0
	4. Reduce workers compensation experience modification rate.	Issue new workers compensation policy and train Dept. Heads and employees. Building consistency through out the City. Manage all workers compensation claims.	2	1.2	1.2	1.2	1.22	1.19

CITY COUNCIL GOALS:

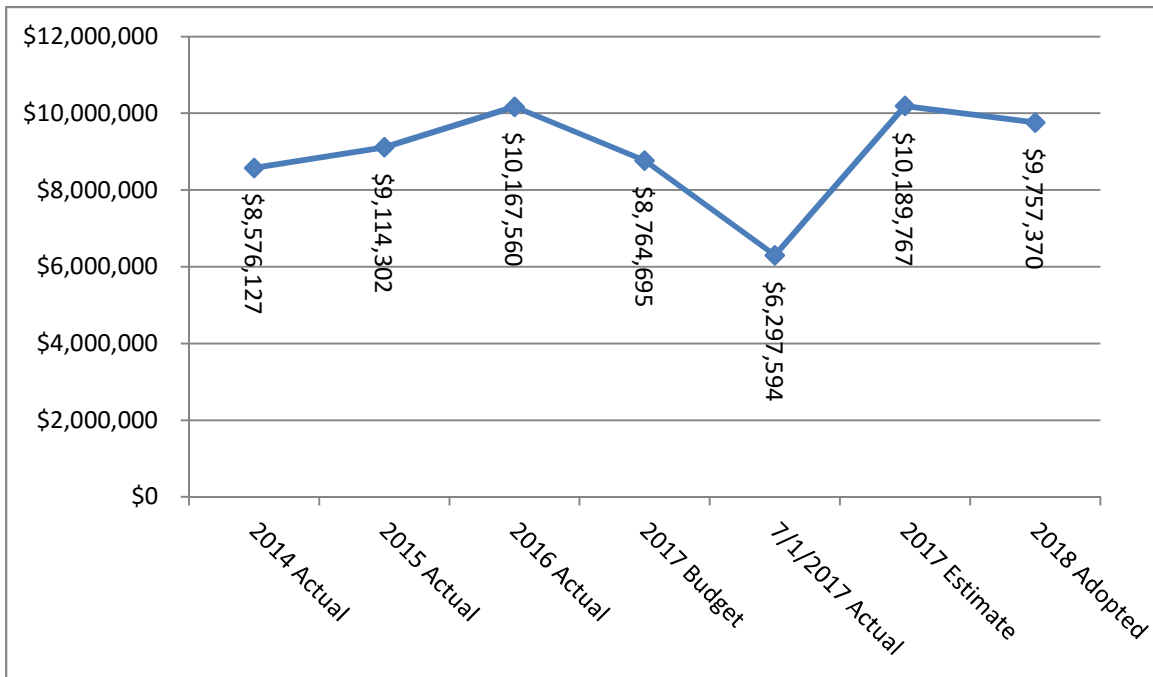
1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

INTERNAL SERVICE FUND

Health & Dental Fund Description:

The Health Insurance Fund is an Internal Service Fund that is used to account for all claims filed against, and paid by the City under the City’s self-insured program. Costs paid include dental claims, medical claims, prescription drugs, administration costs, and a stop loss policy. The City pays all of the premium costs for its regular full time and some part-time departmental employees as well as retirees of the police and fire departments. The rates are driven by experience or claims and the maintenance of a positive balance in the fund.

EXPENDITURES



15 & 16 HEALTH AND DENTAL INSURANCE

	2014 ACTUALS	2015 ACTUALS	2016 ACTUALS	2017 BUDGET	2017 YTD 7/1/2017	2017 ESTIMATE	2018 ADOPTED	AMOUNT CHANGE	PCT CHANGE
DEPARTMENTAL EARNINGS									
450505 INSURANCE REIMBURSEMENTS	(\$435,610)	(\$461,408)	(\$1,106,460)	(\$450,000)	(\$492,774)	(\$955,000)	(\$925,000)	(\$475,000)	105.56%
450506 DEPARTMENTAL CHARGES	(\$8,557,661)	(\$8,638,814)	(\$8,120,432)	(\$8,239,695)	(\$3,994,525)	(\$8,000,810)	(\$8,777,370)	(\$537,675)	6.53%
450507 OPERATING INC - SELF-PAYS	(\$71,383)	(\$45,772)	(\$63,896)	(\$75,000)	(\$22,868)	(\$39,460)	(\$55,000)	\$20,000	-26.67%
TOTAL REVENUES	(\$9,064,654)	(\$9,145,994)	(\$9,290,789)	(\$8,764,695)	(\$4,510,167)	(\$8,995,270)	(\$9,757,370)	(\$992,675)	11.33%
PERSONNEL SERVICES									
5110 REG PERSNL	\$0	\$38,240	\$46,833	\$46,261	\$23,131	\$47,000	\$47,191	\$930	2.01%
5191 WIS RETIRE	\$0	(\$11)	(\$1,421)	\$3,146	\$1,573	\$3,196	\$3,162	\$16	0.51%
5192 WORK COMP	\$0	\$0	\$80	\$131	\$66	\$131	\$119	(\$12)	-9.16%
519301 SOC SEC	\$0	\$2,371	\$2,809	\$2,774	\$1,387	\$2,914	\$2,788	\$14	0.50%
519302 MEDICARE	\$0	\$554	\$657	\$649	\$325	\$682	\$652	\$3	0.46%
5194 HOSP INS	\$0	\$19,537	\$22,532	\$22,532	\$11,266	\$22,532	\$23,546	\$1,014	4.50%
5195 LIFE INS	\$0	\$29	\$69	\$69	\$35	\$99	\$149	\$80	115.94%
CONTRACTUAL SERVICE									
5215 COMP/OFF M	\$0	\$0	\$0	\$500	\$0	\$0	\$500	\$0	0.00%
5240 CONT-LABOR	\$15,932	\$19,646	\$17,827	\$17,065	\$48,535	\$55,000	\$17,065	\$0	0.00%
5282 INSURANCE-HOSP,SURGICAL,DENTAL	\$84,264	\$68,439	\$288,364	\$0	\$0	\$0	\$0	\$0	0.00%
528201 HEALTH INS - CLAIMS	\$7,044,506	\$7,467,449	\$8,019,394	\$7,018,884	\$5,155,950	\$8,425,833	\$8,020,772	\$1,001,888	14.27%
528202 HEALTH INS - STOP LOSS	\$1,080,369	\$1,099,041	\$947,687	\$940,308	\$595,753	\$889,520	\$915,128	(\$25,180)	-2.68%
528203 HEALTH INS - ADMIN-1ST CHOICE	\$183,270	\$221,934	\$218,611	\$139,583	\$83,172	\$135,167	\$137,890	(\$1,693)	-1.21%
528204 HEALTH INS - MANAGED CARE	\$16,292	\$16,431	\$16,283	\$16,185	\$10,569	\$15,813	\$15,873	(\$312)	-1.93%
528205 HEALTH INS - MEDICARE REIMB	\$151,494	\$160,642	\$156,359	\$165,000	\$81,921	\$163,842	\$165,000	\$0	0.00%
528206 DENTAL CLAIMS	\$0	\$0	\$431,477	\$391,608	\$283,913	\$428,038	\$407,535	\$15,927	100.00%
TOTAL EXPENDITURES	\$8,576,127	\$9,114,302	\$10,167,560	\$8,764,695	\$6,297,594	\$10,189,767	\$9,757,370	\$992,675	11.33%
NET TOTAL	(\$488,527)	(\$31,692)	\$876,771	\$0	\$1,787,427	\$1,194,497	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The 2018 rate schedule for PPO plan members. Single \$833/mo - \$9,999/yr & Family \$2,065/mo - \$24,785/yr
An employee premium contribution of 5% will begin January 1, 2018.

GLOSSARY OF BUDGET TERMS

Accrual Basis: The basis of accounting under which transactions are recognized when they occur, regardless of the timing of estimated cash flows.

Ad Valorem Taxes: Property taxes which are levied on real and personal property according to the property's valuation and the tax rate.

Appropriation: Legal authorization by the City Council to make expenditures and to incur obligations for a specific purpose.

Assessed Valuation: The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Asset: Resources owned or held by a government which have monetary value.

Attrition: A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

Authorized Positions: Employee positions, which are authorized in the adopted budget, to be filled during the year.

Balanced Budget: A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

Baseline Budget: The Baseline Budget is the budget requests submitted by departments that represent the cost of providing existing levels of services in the following year's budget.

Bond or Note: A written promise to pay a specific sum of money, called face value or principal amount, at a specified date or dates in the future, called the maturity dates, together with a periodic interest rate.

Budget: The financial plan for the operation of a program or organization which includes estimated or proposed expenditures for a given period and the proposed means of financing those expenditures.

Budget Message: A general outline of the budget which includes comments regarding the government's experience during the past period, its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in the budget.

Calendar Year: A twelve month period (January - December) to which an annual operating budget applies.

Capital Assets: Assets of significant value and having a useful life of several years.

Capital Improvement Budget (CIB): Authorization by the City Council to undertake selected capital improvement project as outlined in the CIP for the coming year.

Capital Improvement Program (CIP): An annually updated 6-year plan or schedule of projected expenditures for public facilities and improvements which includes estimated project costs, sources of funds and timing of work over a six-year period.

Capital Outlay: Fixed assets which have a value of \$1,000 or more and have a useful economic lifetime of more than one year.

Capital Project: Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Community Based Organizations (CBO): Non-profit organizations that undertake services that provide a benefit to a segment of the local community.

Community Development Block Grant (CDBG): CDBG provides eligible metropolitan cities and urban counties (called "entitlement with annual direct grants that they can use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

GLOSSARY OF BUDGET TERMS

Community Service Officers (CSO): Un-sworn Officers in the Police Department that perform limited police duties such as parking enforcement.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Services other than employee services such as contractual arrangements and consultant services which may be required by the City.

Cost-of-Living Adjustment (COLA): An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service Fund: A fund established to account for the accumulation of resources for and the payment of general long term debt, principal, and interest.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Depreciation: That portion of the cost of a capital asset that is charged as an expense during a period. This is a process of estimating and recording the lost usefulness, expired useful life, or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the loss of usefulness of a fixed asset is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Encumbrance: The commitment of appropriated funds to purchase an item or service.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that the cost of providing goods and services to the general public on a continuing basis be financed or recovered through user charges.

Equalized value: Equalized value is the market value of all taxable property within the municipality as determined by the State of Wisconsin.

Equipment Replacement Fund: A separate Internal Service Fund of the City used to accumulate resources for the replacement of rolling stock owned by the City with a value of more than \$10,000 and a useful life of greater than 8 years.

Expenditure Restraint Program (Payments): An incentive program instituted by the State whereby a local government receives a grant if it keeps expense increases below the rate of inflation plus the value of new property tax growth.

Expenditures: The cost of goods received or services rendered for the City.

Fiduciary Funds: These are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs.

Financial Policy: The City's policy with respect to taxes, spending and debt management as they relate to government services programs, and capital investments.

Fixed Assets: assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fringe (or Employee) Benefits: Benefits paid by the City for social security, retirement, group health, life and dental insurance. It also includes costs for worker's compensation and unemployment.

Full Time Equivalent Position (FTE): A position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a part time typist working for 20 hours per week would be equivalent to .5 of a full time position.

Fund: The fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equity or balances and changes therein which are segregated for the purpose of carrying out specific activities or obtaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance: Funds remaining after the application of available revenues and resources to support expenditures for the fund.

General Fund: A fund used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bonds: Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GLOSSARY OF BUDGET TERMS

General Obligation Corporate Purpose Bonds: Borrowing for any project for a public purpose or refunding any municipal obligation, including interest on them. Source of repayment is a direct, annual, irrepealable tax. Maximum term is 20 years from the date of the obligation.

General Obligation Promissory Note: Borrowing for any public purpose, including but not limited to paying any general or current municipal expense, and refunding any municipal obligation, including interest on them. Source of repayment is a direct, annual, irrepealable tax. Maximum term is 10 years from the date of the obligation.

Geographic Information Systems (GIS): Text and mapping information connected through a database located on a server.

Goal: Broad statement of desired results for the city, department, and/or activity relating to the quality of services to be provided to the citizens of the City.

Governmental Funds: These include general, special revenue, capital project, and debt service. They measure how government is doing in the short term and often in comparison to the budget. The city maintains 25 individual governmental funds.

Grants: A contribution by a government or other organization to support a particular function.

Interfund Transfers: The movement of monies between funds of the same governmental entity.

Intergovernmental Aids/Grants: Revenues from other governments, primarily in the form of Federal and State Grants, but may also be payments from other local governments.

Internal Service Fund: A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost/reimbursement basis.

Kettl Commission: A commission convened by former Governor Thompson to explore alternative methods of the State financial support to local government services.

Level of Service: Generally used to define the existing or current services, programs, and facilities provided by the government for its citizens. Level of service of any given activity may be increased, decreased, or remain the same depending upon the needs, alternatives, and available resources.

Levy: To impose taxes for the support of government activities.

Long-term Debt: Debt with a maturity of more than one year after the date of issuance.

Materials and Supplies: Supplies required by the municipality in order to perform the services to its citizens.

Mill: The property tax rate which is based on the valuation of property.

Objectives: Specific measurable achievements that an activity seeks to accomplish within a given time frame which are directed to a particular goal. An objective should be stated in terms of results, not processes or activities.

Operating Budget: The budget that results from normal operations of City services.

Ordinance: A formal legislative enactment by the governing body of a municipality.

GLOSSARY OF BUDGET TERMS

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure: Data collected to determine how effective or efficient a program is in achieving its objectives.

Personnel Services: Expenditures for salaries, wages, and related employee benefits for persons employed by the municipality.

Prior Service (Pension) Liability: A pension, or retirement liability created when the State Legislature enhanced retirement benefits for existing employees based on their prior years of service. The liability is owed to the Wisconsin Retirement System.

Prior-Year Encumbrances: Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved.

Program: Particular and primary part of a function of governments. A program encompasses associated activities directed toward the attainment of established program objectives.

Program Revenue: Revenues earned by a program, including fees for services, license and permit fees and fines.

Proprietary Funds: These are used to report the same functions presented as business-like activities in the government-wide financial statements. Proprietary funds are reported using the full accrual basis of accounting method. The City's business-type funds are the same as the business-type activities reported in the government-wide statements but provide more detail and additional information, such as cash flows.

Recommended Budget: The Recommended Budget is the budget submitted by the City Manager to the Council that incorporates any recommendations for changes in levels of services.

Reserve: An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution: An order of a legislative body requiring less legal formality than an ordinance; additionally, it has less legal status.

Revenue: Income received by the City to support the government program of services to the citizens. Income includes such items as State aids, property tax, fees, user charges, grants and fines.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund: Funds used to account for proceeds of specific revenue sources that are legally restricted to expenditures for a specific purposes.

State Shared Revenue: An appropriation from the State's income and sales tax revenue to local communities for the propose of equalizing property tax rates throughout Wisconsin.

State Trust Fund Loan: Loans to towns, villages, cities and counties for the purpose of financing projects for a public purpose permitted by the Board of Commissioners of Public Lands. Source of repayment is a direct, annual, irrepealable tax. Maximum term is not to exceed 20 years.

Tax Base: The value of all real and personal property the City appropriates its tax levy to.

Tax Incremental Finance District (TID or TIF): An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The districts captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

GLOSSARY OF BUDGET TERMS

Tax Levy: The amount of money generated by taxes imposed against property by a taxing body to support government's activities.

Taxable Valuations: Valuations set upon real estate or other property by a government as the basis for levying taxes.

Taxes: Compulsory charges levied by government for the purpose of financing services performed for the common benefit. This does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

Transfers In/Out: Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

Unreserved Fund Balance: the portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charge: The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Utility Revenue Bond: a bond issued to finance the construction of public utility services.

GLOSSARY OF ACRONYMS

AARP	American Association of Retired Persons.
ABLCC	Alcohol Beverage License Control Committee.
ACH	Automated Clearing House.
ADA	Americans with Disabilities Act.
ADAAA	Americans with Disabilities Act Amendments Act.
AD & D	Accidental Death & Dismemberment.
ALS	Automated Library System.
AMR	Automated Meter Reading.
APT US & C	Association of Public Treasurers of the United States and Canada.
APWA	American Public Works Association.
ARRA	American Recovery & Reinvestment Act.
ART	Assessment & Recruitment Team.
ATF	Bureau of Alcohol, Tobacco, Firearms and Explosives.
AVL	Automatic Vehicle Location.
BACTV	Beloit Access Cable tv.
BEDC	Beloit Economic Development Corporation: A 503C corporation chartered to stimulate the Beloit economy and retain existing businesses.
BFAI	Beloit Fine Arts Incubator.
BFD	Beloit Fire Department.
BHA	Beloit Housing Authority: A local Authority created under Federal fiat dedicated to affordable housing for City of Beloit Residents.
BIA	Bureau of Indian Affairs.
BID	Business Improvement District: A special assessment district of contiguous parcels commercial properties created by a petition for the purposes of development, redevelopment, maintenance, operation and promotion of a business improvement district.
BIFF	Beloit International Film Festival.
BMHS	Beloit Memorial High School.
BOD	Bio-chemical Oxygen Demand.
BOR	Board of Review.
BPL	Beloit Public Library.
BPPA	Beloit Police Patrol Association: A local police union.
BPSA	Beloit Police Supervisors Association: A local police supervisor union.
BRE	Business Retention & Expansion.
BTS	Beloit Transit System.
BYHA	Beloit Youth Hockey Association.
CAFR	Comprehensive Annual Financial Report.

GLOSSARY OF ACRONYMS

CALEA	Commission of Accreditation for Law Enforcement Agencies.
CAMA	Computer Assisted Mass Appraisal.
CAPER	Consolidated Annual Performance & Evaluation Report.
CASL	Casual: A seasonal worker.
CBO	Community Based Organizations: Non-profit organizations that undertake services that provide a benefit to a segment of the local community.
CBRNE	Chemical, Biological, Radiological, Nuclear, Explosive.
CC-EMPT	Critical Care Emergency Transport Program.
CCR	Consumer Confidence Report.
CDA	Community Development Authority: The CDA was created under Section 66.40 of the Wisconsin State Statutes to carry out blight elimination, slum clearance, urban renewal, and housing projects.
CDBG	Community Development Block Grant: CDBG provides eligible metropolitan cities and urban counties (called "entitlement communities") with annual direct grants that they can use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.
CDZ	Community Development Zones.
CFP	Consolidated Funding Program.
CFS	Calls for Service.
CHP	Community Health Paramedic.
CHDO	Community Housing Development Organization.
CIB	Capital Improvement Budget: Authorization by the City Council to undertake selected capital improvement project as outlined in the CIP for the coming year.
CIP	Capital Improvement Program: An annually updated 6-year plan or schedule of projected expenditures for public facilities and improvements which includes estimated project costs, sources of funds and timing of work over a six-year period.
CIPP	Cured-in-place-pipe.
CJIS	Criminal Justice Information Services.
CMAR	Compliance Monitoring Annual Report.
CMOM	Capacity Management Operations & Maintenance Requirements.
CMOP	Cemeteries Maintenance Operating Plan.
CNG	Compressed Natural Gas.
COD	Chemical Oxygen Demand.
COLA	Cost of Living Allowance.
COPS	Community Oriented Policing Services.
CPAT	Candidate Physical Ability Test.
CPFA	Certified Public Finance Administrator.
CSO	Community Service Officers: Un-sworn Officers in the Police Department that perform limited police duties such as parking enforcement.
CVMIC	Cities and Villages Mutual Insurance Company.
CWFP	Clean Water Fund Program.
CWFL	Clean Water Fund Loan.
DATCP	Department of Agriculture, Trade and Consumer Protection.

GLOSSARY OF ACRONYMS

DBA	Downtown Beloit Association: Operating under Section 66.1109 of the Wisconsin State Statutes for the purpose of revitalize the business center section of Beloit, the Association levies a special assessment to beautify and promote customer consideration of shopping in the downtown.
DHL	Diggers Hotline Locating.
DNR	Department of Natural Resources.
DOE	Department of Energy.
DOR	Department of Revenue.
DOT	Department of Transportation.
DOZ	Gateway Development Opportunity Zone.
DPW	Department of Public Works.
EAB	Emerald Ash Borer.
EAV	Equalized Assessed Value.
EDA	Economic Development Association.
EDMR	Electronic Discharge Monitoring Reports.
EECBG	Energy Efficiency & Conservation Block Grant.
EEOC	Equal Employment Opportunity Commission.
ELL	English Language Learner.
EMAC	Emergency Management Assistance Compact.
EMS	Emergency Medical Staff.
EMT	Emergency Medical Transportation.
EOC	Emergency Operations Center.
EOHRC	Equal Opportunity & Human Relations Commission.
EPA	Environmental Protection Agency.
EPDM	Extremely durable synthetic rubber roofing.
FABL	Friends at Beloit Library.
FBI	Federal Bureau of Investigation.
FCC	Federal Communications Commission.
FEMA	Federal Emergency Management Agency.
FLSA	Fair Labor Standards Act.
FOE	Focus on Energy.
FSS	Family Self Sufficiency.
FTA	Federal Transit Administration.
FTC	Federal Trade Commission.
FTE	Full Time Equivalent Position: A position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a part time typist working for 20 hours per week would be equivalent to .5 of a full time position.

GLOSSARY OF ACRONYMS

GAAFR	Governmental Accounting, Auditing, and Financial Reporting
GAAP	Generally Accepted Accounting Principals.
GAB	Government Accountability Board.
GASB	Governmental Accounting Standards Board.
GBEDC	Greater Beloit Economic Development Corporation.
GED	General Education Development.
GFOA	Government Finance Officers Association.
GIS	Geographic Information Systems: A database and mapping system that provides information on infrastructure assets, city mapping including lot and building information, and will allow the city to due enhanced demographic mapping.
GMOP	Golf Course Maintenance Operating Plan.
GPM	Gallons per Minute.
GPS	Global Positioning System.
GVS	Global Valuation System.
HAT	Hazardous Awareness Team.
HAVA	Help America Vote.
HCP	Hendrick's Commercial Properties.
HGL	Hydraulic Grade Line.
HHO	Hydrogen Generators
HOME	Department of Housing and Urban Development Investment Partnerships Program.
HSEEP	Homeland Security Exercise and Evaluation Program.
HUD	United States Department of Housing and Urban Development: A cabinet level agency of the Federal Government created in 1965 with the Department of Housing and Urban Development Act dedicated to affordable housing for every American and economic development of distressed neighborhoods.
IAAI	International Association of Arson Investigators.
IAAO	International Association of Assessing Officers.
IACP	International Association of Chiefs of Police.
IBIRS	Integrated Ballistics Identification System.
ICMA	(International City/County Management Association)
ICSC	International Council of Shopping Centers.
IDIS	Integrated Disbursement & Information System.
IDOT	Illinois Department of Transportation.
I&I	Inflow and Infiltration.
IIMC	International Institute of Municipal Clerks.
IMT	Incident Management Team.
ISO	Insurance Services Organization.

GLOSSARY OF ACRONYMS

JAMPO	Janesville Metropolitan Planning Organization.
JIB	Horizontal Beam.
LCP	Local Control Panel.
LED	Light emitting diode.
LEED	Leadership in Energy and Environmental Design.
LHC	Lead Hazard Control.
LIBR	2537 for library employees.
LINAC	Linear Particle Accelerator.
LLC	Limited Liability Company.
LPO	Leadership in Police Organizations.
LRIP	Local Road Improvement Program.
LRMS	Law Records Management Systems.
LRP	Loan Repayment Program.
LSTA	Library Services and Technology Act.
LTFP	Long-Term Financial Plan.
L&U	Lost and Unaccounted.
LWFC	Land & Water Conservation Fund.
MABAS	Mutual Aid Box Alarm System
MADREP	Madison Based 8 County Regional Economic Development Organization.
MCL	Maximum Contamination Level.
MDC	Mobile Data Computer
MEPP	Master Exercise Practitioner Program.
MGD	Million Gallons Per Day.
MiLB	Minor League Baseball.
MLG	Mooney Lasage Group.
MLS	Multiple Listing Service.
MOU	Memo of Understanding
MPO	Metropolitan Planning Program.
MSD	Metropolitan Sewage District.
MTAW	Municipal Treasurers Association of Wisconsin.
MVARS	Mobile Video Recording Devices.
NDI	Neighborhood Development Initiative.
NFPA	National Fire Protection Association.
NHS	Neighborhood Housing Services.

GLOSSARY OF ACRONYMS

NIBINS	National Integrated Ballistics Information Network.
NILS	Neighborhood Initiatives & Leisure Services: A department of the City responsible for planning, building code enforcement, and recreation programs.
NIMS	National Incident Management System.
NOC	Network Operations Center.
NON	Non-Union: Exempt Employees.
NPDES	National Pollutant Discharge Elimination System.
NRSA	Neighborhood Revitalization Strategy Area.
NSP	Neighborhood Stabilization Program.
NULI	Non-Union library: Exempt library employees.
OJA	Office of Justice Assistance.
O & M	Operations and Maintenance.
OSHA	Occupational Safety & Health Administration.
OWI	Operating While Intoxicated.
PASER	Pavement Surface Evaluation and Rating.
PC	Perpetual Care.
PCB	Polychlorinated Biphenyls.
PCS	Process Control Systems.
PEG	Public, educational and government channels.
PFC	Police & Fire Commission.
PILOT	Payment in lieu of Taxes.
PIO	Public Information Officer.
PMOP	Parks Maintenance & Operations Plan.
POROS	Parks & Recreation Open Space Plan.
POS	Point of Sale.
POTW	Publicly Owned Treatment Works.
PPD	Pounds Per Day.
PPO	Program Purpose, Objectives and Performance Indicators: Objectives set for the budget year that highlight the reason for the program's existence and measurable performance indicators.
PRV	Pressure Reducing Valve.
PSA	Public Service Announcement.
PSC	Public Service Commission.
PSCW	Public Service Commission Wisconsin.
RCEDC	Rock County Economic Development Corporation.
RCEM	Rock County Emergency Management.
REI	Recycling Efficiency Incentive.
RFI	Request for Information.
RFP	Request For Proposal.

GLOSSARY OF ACRONYMS

RMAP	Rockford Metropolitan Agency for Planning.
RMOP	Rotary Center Maintenance & Operations Plan.
RMTD	Regional Mass Transit District.
ROI	Return on Investment.
ROW	Right-Of-Way.
RSP	Resident Support Program.
RSVP	Rock County Senior Volunteer Program.
SAFER	Staffing for Adequate Fire & Emergency Response Grant.
SAN	Storage Area Network.
SAS	Statement of Auditing Standards.
SCADA	Supervisory Control and Data Acquisition.
SCBA	Self Contained Breathing Apparatus.
SCTEA	Stateline Career & Technical Education Academy.
SCPP	Spill Control Prevention Plans.
SDWA	Safe Drinking Water Act.
SFU	Single Family Unit.
SIU	Significant Industrial User.
SLAMM	Source Loading and Management Model.
SLANT	State Line Area Narcotics Team: A consortium of local police and sheriff departments exchanging personnel for narcotics related investigations.
SLATS	State Line Area Transportation Study.
SMTD	Stateline Mass Transit District.
SOE	School of Engineering.
SOP	Standard Operating Procedure.
SRO	School Resource Officer.
SSO	Compliance Monitoring Annual Report.
SVRS	Statewide Voter Registration System.
SWOT	Strengths, Weaknesses, Opportunities, and Threats.
TAZ	Traffic Analysis Zones.
TDP	Transit Department Plan.
TEA	Transportation Economic Assistance.
TEACH	Technology for Educational Achievement.
TEMS	Tactical Emergency Medical Service.

GLOSSARY OF ACRONYMS

TDP	Transit Development Plan.
TID or TIF	Tax Incremental Finance District: An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The districts captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.
TIP	Transportation Improvement Program.
TIPSS	Titan Public Safety Solution.
TMDL	Total Maximum Daily Load.
TOD	Total Oxygen Demand.
TRIP	Tax Refund Interception Program.
TRT	Technical Rescue Team.
UCR	Uniform Crime Reporting.
UPS	Uninterruptable Power Supply.
TSS	Total Suspended Solids.
USPAP	Department of Revenue Uniform Standards of Professional Appraisal Practice.
VCIT	Violent Crime Interdiction Team.
VEBA	Voluntary Employee Beneficiary Association.
VFD	Variable Frequency Drive.
VMVCT	Vision, Mission, Values and Communications Team.
VPN	Virtual Private Network.
WAN	Wide Area Network.
WAPP	Wisconsin Association of Public Purchasers.
WCMC	Wisconsin Certified Municipal Clerk.
WDATCP	Wisconsin Department of Agriculture Trade and Consumer Protection.
WDNR	Wisconsin Department of Natural Resources.
WEDA	Wisconsin Economic Development Association.
WHEDA	Wisconsin Housing and Economic Development Authority.
WILEAG	Wisconsin Law Enforcement Accreditation Group.
WISDOT	Wisconsin Department of Transportation.
WMCA	Wisconsin Municipal Clerks Association.
WOW	Working on Wellness.
WPCF	Water Pollution Control Facility: A new name for a sewage treatment plant.
WPDES	Wastewater Wisconsin Pollution Discharge Elimination System.
WPRA	Wisconsin Park & Recreation Association.
WRS	Wisconsin Retirement System: The State of Wisconsin's public sector's employee pension fund run by the State.
WSLH	Wisconsin State Lab of Hygiene.
WTRIP	Wisconsin Tax Refund Interception Program.
YTD	Year to Date.