



(New Phoenix Building)

City of Beloit Wisconsin

**2016 ADOPTED
OPERATING BUDGET**



ABOUT BELOIT

Located west of Interstate Highway 90, which travels south to Chicago and north to Madison, and connecting directly to Milwaukee via Interstate Highway 43, Beloit is situated midway along the Wisconsin/Illinois border.

At the beginning of the 1800s, several hundred Native Americans of the Winnebago tribe lived in a village called Ke-chunk-nee-shun-nuk-ra, or the Turtle, where the Rock River and Turtle Creek join. The first known white man to settle in Rock County alongside the Winnebago was Joseph Thiebault, a French trapper who came to the area in the 1820s to trade with the tribe. Thiebault's cabin was located just north of the state line, near the site where Beloit City Hall now stands.

Caleb Blodgett, another of the earliest pioneers and merchants, dubbed this place New Albany but a citizen committee soon renamed it. Although the exact history remains disputed, it seems that the name Beloit was coined from a French word, Balotte, to mean "handsome ground"; the spelling was then fashioned after Detroit, which the community saw as a great symbol of trade and growth.

The first African-Americans living in Beloit were Emmanuel Craig, a coachman, and his family. Arriving in the mid-1830s, the Craigs were among those who witnessed the formation of the township government in 1842 and the founding of Beloit College in 1846, two years before Wisconsin achieved statehood.

Beloit was officially incorporated as a city by the State of Wisconsin on March 31, 1856, and citizens adopted a Council-Manager form of government in 1929.

One hundred and forty-five years after incorporation, the City of Beloit covers approximately 15 square miles. It is home to over 36,805 residents as well as more than 88 industrial firms, 850 retail establishments, several corporate headquarters, a minor league baseball team, several museums and an internationally acclaimed college that bears the community's name.

One of the most ethnically diverse communities in the Midwest, Beloit's population according to the United States Census Bureau 2010 is 68.9% Caucasian, 15.1% African-American, 17.1% Hispanic/Latino, 1.1% Asian American, with another 14.8% from other ethnic or racial backgrounds.

As the City of Beloit continues to celebrate its rich heritage and cultural diversity, local government, businesses and residents are working to make the Beloit of the 21st century an even greater community.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Beloit
Wisconsin**

For the Fiscal Year Beginning

January 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Beloit, Wisconsin** for its annual budget for the fiscal year beginning **January 1, 2015**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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November 2, 2015

To Council President Charles Haynes, Members of the City Council, and
Citizens of the City of Beloit:

It is my pleasure to submit to you the Adopted Operating and Capital Improvement Budgets for the fiscal year beginning January 1, 2016. All funds are balanced using current revenue estimates and available resources, all while maintaining the City's financial security and meeting the service demands of the community. The budget process is designed to allow the City to allocate resources to meet community needs to the greatest degree possible, as expressed in the City Council's Vision and Mission Statements and Strategic Plan and Goals.

Total General Fund revenues are declining by \$461,939. In order to balance the budget, there were key positions in Human Resources, Information Technology, and the City Managers department that were unfunded. The City currently lacks the revenue growth required to maintain status quo staffing and service levels. Major funding sources, such as shared revenue and expenditure restraint, remained flat with the exception of state highway aids which are projected to decline by \$160,000. While we are certainly grateful that other state aids were not appreciably reduced, the lack of any significant revenue growth makes it virtually impossible to maintain the same staffing level. The state retained the same formula for calculating the property tax levy limit which remains at either 0% or the percent increase in net new construction, whichever is greater. The City's increase in net new construction for 2015 is 1.13%.

The 2015 equalized assessed values are published by the Wisconsin Department of Revenue in mid-August. These values are based on 2014 property sales and other information provided by the local assessor. The equalized values increased by a total of 5.86%, or \$86 million. The majority of the change is attributed to the commercial class of property which increased by 14%. This is a result of the settlement stemming from the City's appeal of the 2013 and 2014 assessments. The City and Department of Revenue came to an agreement to settle the appeals by dropping the 2013 appeal and increasing the 2014 commercial values by 8%. The settlement adjustment totaled just over \$57 million. Half of the adjustment will be reversed in 2016.

The City of Beloit is experiencing trends of modestly increasing expenses, particularly for commodities, utilities, and personnel expenses without the benefit of offsetting revenues to support them. Any excess general fund balance above the minimum fund balance policy was programmed for use in the 2015 Budget, leaving no flexibility for 2016 and beyond. The property tax levy is increasing by a modest \$137,835 to be spread across several funds. The City is increasing the storm water fee from \$3.00 per SFU to \$3.50. Additionally, the sewer utility adopted a 3% cost of living increase. The water utility is in the preliminary stages of conducting a full rate study which will impact rates beginning in 2017.

BUDGET PROCESS AND OVERVIEW

The City's operating budget process begins each year shortly after completing the Strategic Plan, usually in May or June. Staff works diligently throughout the summer with the department and division heads in order to prepare the budget for presentation to the City Council by the first meeting in October. One all day workshop was held with the Council on October 12 where each department had the opportunity to present their Proposed budget. The annual Capital Improvement Program was also reviewed during the workshop. Additional workshops can be scheduled as necessary. A public hearing was held during the regular City Council meeting on Monday, October 19th, 2015.

Total Budget Expenditure Summary:

	2015 Adopted Budget	2016 Adopted Budget	Change Amount	Percent Change
General Fund	\$ 31,008,365	\$ 30,546,426	\$ (461,939)	-1.49%
Debt Service Fund	\$ 6,326,891	\$ 6,339,239	\$ 12,348	0.20%
Special Revenue Funds	\$ 15,064,042	\$ 14,807,686	\$ (256,356)	-1.70%
Enterprise Funds	\$ 18,392,049	\$ 18,215,343	\$ (176,706)	-0.96%
Total Operating Budget	\$ 70,791,347	\$ 69,908,694	\$ (882,653)	-1.25%
Internal Service Funds	\$ 12,108,669	\$ 11,679,721	\$ (428,948)	-3.54%
Total Budget with Internal Service Fund	\$ 82,900,016	\$ 81,588,415	\$ (1,311,601)	-1.58%
Capital Improvements Budget	\$ 7,995,317	\$ 14,840,629	\$ 6,845,312	85.62%
Grand Total Budget	\$ 90,895,333	\$ 96,429,044	\$ 5,533,711	6.09%

The budget, excluding capital projects, of \$81,588,415 is a reduction of \$1,311,601, or 1.58%, from the prior year's budget. The following charts summarize the changes in the General Fund from 2015 to 2016:

General Fund Revenues:**2016 BUDGET SUMMARY - REVENUE**

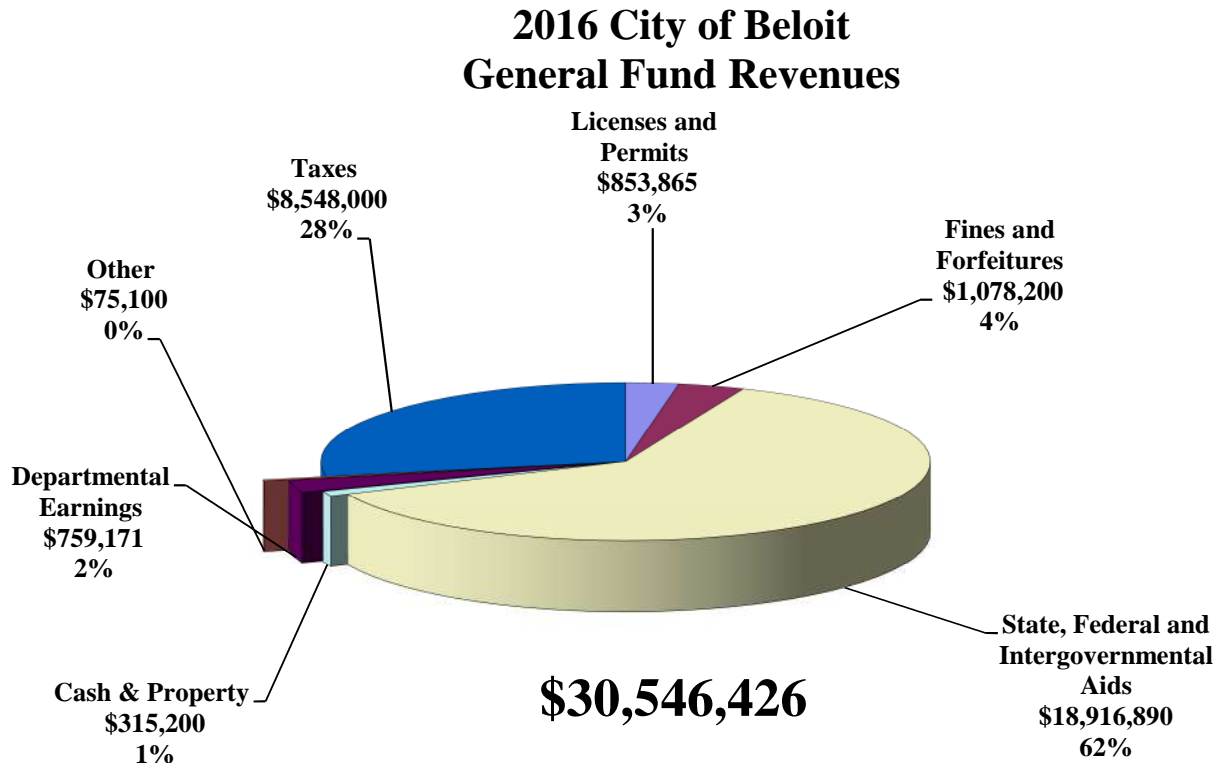
	BY CATEGORY				PERCENT CHANGE
	2015 BUDGET	2015 ESTIMATE	2016 MANAGER	CHANGE	
REVENUE:					
Taxes	(\$8,419,319)	(\$8,308,319)	(\$8,548,000)	(\$128,681)	1.53%
Licenses & Permits	(\$801,331)	(\$875,004)	(\$853,865)	(\$52,534)	6.56%
Fines & Forfeitures	(\$1,180,600)	(\$1,030,660)	(\$1,078,200)	\$102,400	-8.67%
Inter Govt Aids/Grant	(\$19,076,875)	(\$19,045,771)	(\$18,916,890)	\$159,985	-0.84%
Cash & Property	(\$422,514)	(\$325,000)	(\$315,200)	\$107,314	-25.40%
Departmental Earnings	(\$720,626)	(\$726,839)	(\$759,171)	(\$38,545)	5.35%
Other Revenues	(\$87,100)	(\$49,924)	(\$75,100)	\$12,000	-13.78%
Other Financing Srces	(\$300,000)	(\$300,000)	\$0	\$300,000	-100.00%
TOTAL	(\$31,008,365)	(\$30,661,517)	(\$30,546,426)	\$461,939	-1.49%

General Fund Expenditures:**2016 BUDGET SUMMARY - EXPENDITURE**

EXPENDITURES:	BY CATEGORY				PERCENT CHANGE
	2015 BUDGET	2015 ESTIMATE	2016 MANAGER	CHANGE	
City Council	\$49,341	\$49,391	\$49,342	\$1	0.00%
City Manager	\$343,933	\$411,868	\$296,837	(\$47,096)	-13.69%
City Attorney	\$451,313	\$435,026	\$396,574	(\$54,739)	-12.13%
Economic Development	\$253,477	\$254,974	\$256,918	\$3,441	1.36%
Finance & Administration	\$3,213,648	\$3,015,400	\$3,330,519	\$116,871	3.64%
Police Department	\$11,768,567	\$11,954,049	\$11,518,510	(\$250,057)	-2.12%
Fire Department	\$7,602,515	\$7,459,865	\$7,500,051	(\$102,464)	-1.35%
Community Development	\$1,202,756	\$1,160,072	\$1,164,381	(\$38,375)	-3.19%
Dept of Public Works	\$6,122,815	\$5,945,045	\$6,033,294	(\$89,521)	-1.46%
TOTAL	\$31,008,365	\$30,685,690	\$30,546,426	(\$461,939)	-1.49%

GENERAL FUND BUDGET HIGHLIGHTS

As noted in the chart above, the General Fund budget of \$30,546,426 is a decrease of \$461,939 or -1.49% compared to the 2015 budget. This is a small percentage decrease reflecting the lack of resources available for use.



Revenues

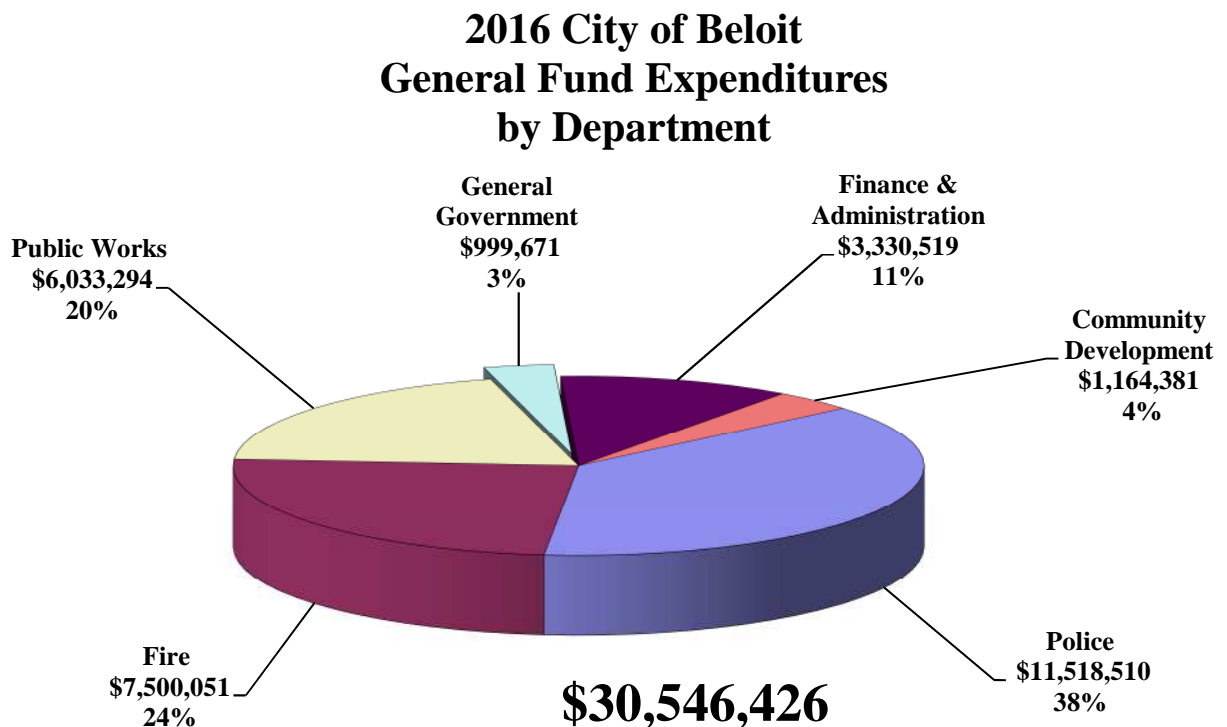
The City receives substantial funding for its general government services from State and Federal government sources. In 2016, \$19 million of the General Fund budget will be supported by State and Federal aid. This represents 62% of General Fund revenues. Municipal aid payments from the State of Wisconsin comprise the largest single source of the City's State and Federal aid. The largest local source of revenue for the City's General Fund is the property tax. The General Fund portion of the tax levy is \$7.1 million, which is a \$168,681 increase over last years' tax levy. The property tax levy is discussed in greater detail later in the transmittal letter. There are signs of some economic recovery but it is not expected to have a significant impact on the City's ability to generate additional revenue at this time.

Fee Changes

Each year departments review their various user fees and charges for services to make certain they properly reflect the cost of providing the underlying services. Community Development is increasing rental permit fees by \$5, going from \$35 to \$40.

Expenditures

The 2016 General Fund operating budget totals \$30.5 million, a decrease of \$461,939 or -1.49% from last year. The budget provides funding for all major programs and service levels as depicted in the chart below. Public safety remains the dominant use of General Fund expenditures at \$19 million or 62% of the budget. The Fire department will add an additional position to the general fund for half the year by retaining the veteran currently funded through the original SAFER grant, which will expire on June 30, 2016. This will be necessary in order to remain in compliance with the new SAFER grant which will fund three firefighters beginning January 1, 2016 and will expire December 31, 2017. These are not permanent positions and will be reevaluated upon expiration of the grant.



MUNICIPAL TAX LEVY

As of January 1, 2015, assessed values totaled \$1,570,904,500, which is an increase of \$4,422,198 or 0.28% from the prior year. The assessed values are provided by the city assessor and will be used to calculate the 2015 local tax rate and property tax bills that will be collected in 2016.

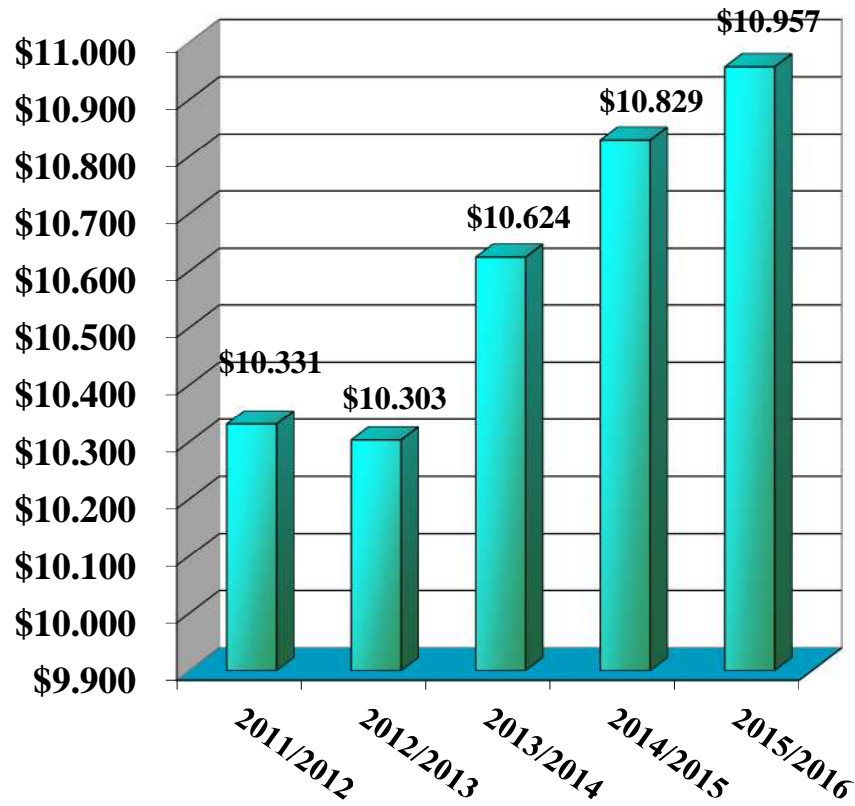
The average residential property value in the City is estimated at \$77,000 for 2015. This is based on a total 11,472 residential parcels in the City. This value is slightly below last year's average of \$77,100. Residential property values in the City have dropped every year since their peak value in 2008. For the average residential property, the City's portion of the tax bill would be approximately \$844 at the adopted tax rate of \$10.957 per thousand. This would be an increase

of approximately \$9 for the average homeowner over the prior year. Individual tax bills will vary according to changes in property values based on sales or improvements made to the property during the year. The following is the adopted municipal tax levy for 2015 to be collected in 2016. The total local property tax levy, without TIF, is \$14,437,864, a \$137,835 increase from last year. The increase in the General Fund portion of the tax levy was the result of a 1.13% increase in net new construction combined with the decrease in the debt service levy. The tax levy continues to be allocated to the transit, library, cemetery, and golf course to help cover their operating costs. The 2015 municipal property tax rate increased 1.18% to \$10.957, or \$0.128 per \$1,000 of assessed value.

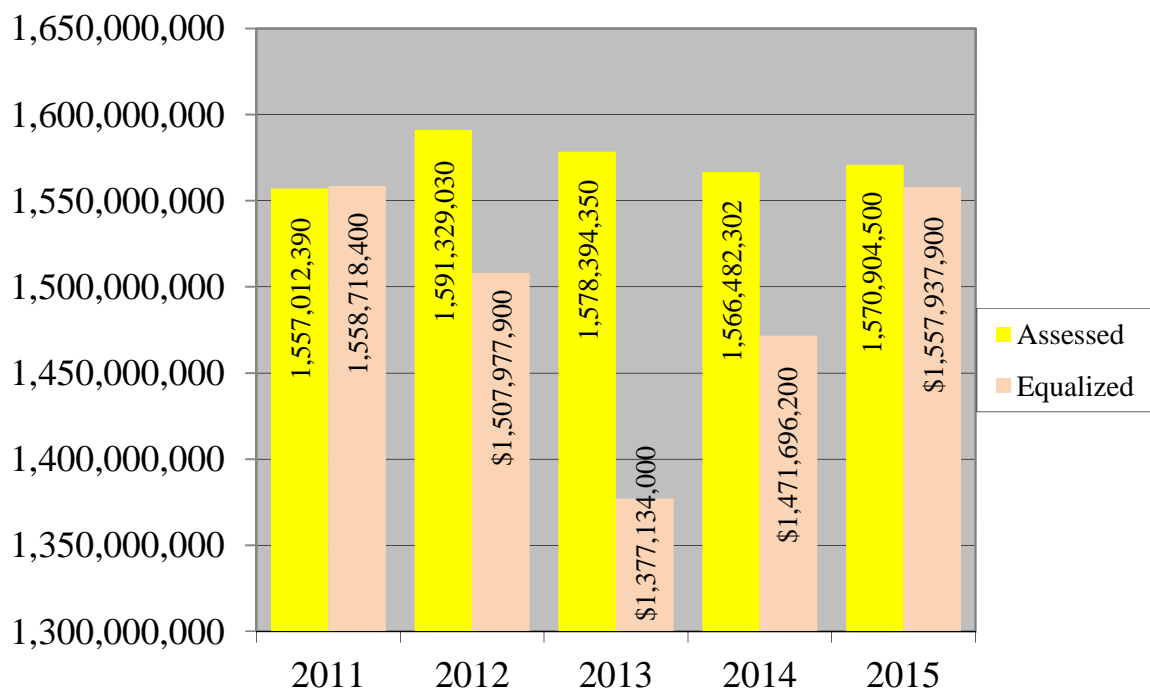
2015 Payable 2016
Municipal Tax Levy - All Funds

	2014/2015 Adopted	2015/2016 Adopted	\$ Change	% Change
General Fund Levy	\$6,900,319	\$7,069,000	\$168,681	2.44%
Debt Service Levy	4,800,000	4,769,154	(30,846)	-0.64%
Mass Transit Levy	584,719	584,719	0	0.00%
Public Library Levy	1,780,877	1,780,877	0	0.00%
Police Grant-OJAI Beat Patrol	40,000	40,000	0	0.00%
Police Grant-School Resources	90,000	90,000	0	0.00%
Engineering Grant-MPO Traffic	26,000	26,000	0	0.00%
Golf Course	50,000	50,000	0	0.00%
Cemetery	28,114	28,114	0	0.00%
Total Property Tax Levy	<u>\$14,300,029</u>	<u>\$14,437,864</u>	<u>\$137,835</u>	<u>0.96%</u>
Assessed Value	<u>1,566,482,302</u>	<u>1,570,904,500</u>	<u>\$4,422,198</u>	<u>0.28%</u>
Tax Rate WO/TIF	\$9.129	\$9.191	\$0.062	0.68%
Tax Rate W/TIF	\$10.829	\$10.957	\$0.128	1.18%

**City of Beloit
Property Tax Rates 2011-2015**



**City of Beloit
Tax Base Growth 2011-2015**



PROPERTY VALUES AND THE TAX BASE

Each year the Department of Revenue estimates the fair market value of all taxable real and personal property in each taxation district. This is commonly referred to as the Equalized Assessed Value or EAV. This estimate is based on information the local assessor reports to the Department of Revenue. The City's 2015 EAV increased 5.86% to \$1,557,937,900. The commercial class of property increased 14% or \$59 million. The majority of the increase was the result of a settlement stemming from the EAV valuation appeal with the DOR. These values are used in State Aid allocation formulas, apportionment of property taxes among the various taxing jurisdictions, calculating allowable General Obligation debt limits, and calculating the tax increment amount within the City's Tax Increment Districts. The State of Wisconsin has a dual system of property valuation and the City uses the assessed values, as determined by the local assessor, for the actual property tax bill calculations. The assessed value increased by \$4,422,198, or 0.28%, to \$1,570,904,500.

TAX INCREMENTAL FINANCING DISTRICTS (TID) AND DEBT SERVICE HIGHLIGHTS

Tax Increment Districts

The City of Beloit funds most of its economic development efforts through its Tax Increment Financing Districts (TID). The City has created 14 TID's over the years and has nine active districts. All but one of the active TID's are self-supporting, including the repayment of advances to other funds and debt service coverage. The following chart summarizes the valuation changes that occurred within the TID's for 2015. All of the TID's with the exception of TID 11 & 12 realized increases in their increment values compared to last year. Our projections indicate that all TID's except No. 8 will positively cash flow and meet their obligations for 2015. There are six capital improvement projects planned for 2016 in the TID's.

TID Valuation Analysis:

	<u>TID</u>				<u>%</u>
	<u>#</u>	<u>1/1/2015</u>	<u>1/1/2014</u>	<u>Change</u>	<u>Change</u>
	5	\$ 35,812,690	\$ 30,640,490	\$5,172,200	16.88%
	6	\$ 30,077,600	\$ 29,466,400	\$611,200	2.07%
	8	\$ 4,533,700	\$ 4,202,400	\$331,300	7.88%
	9	\$ 4,950,900	\$ 4,492,300	\$458,600	10.21%
	10	\$ 145,846,400	\$ 139,026,900	\$6,819,500	4.91%
	11	\$ 7,366,900	\$ 7,480,000	(\$113,100)	-1.51%
	12	\$ 1,184,500	\$ 1,245,700	(\$61,200)	-4.91%
	13	\$ 18,924,600	\$ 12,699,900	\$6,224,700	49.01%
	14	\$ 2,384,900	\$ 1,791,000	\$593,900	33.16%
TID Increment Value		\$ 251,082,190	\$ 231,045,090	\$ 20,037,100	8.67%
TID Total Value (Incr + Base)		\$ 335,596,700	\$ 315,559,600	\$ 20,037,100	6.35%
Total City Equalized Value		\$ 1,557,937,900	\$ 1,471,696,200	\$ 86,241,700	5.86%
TID Increment Value as % of Total		16.12%	15.70%	0.42%	
Equalized Value TID Out		\$ 1,306,855,710	\$ 1,240,651,110	\$ 66,204,600	5.34%

Debt Service Fund

Debt service payments scheduled for 2016 total \$12.7 million. This amount includes \$5.7 million for general obligation debt, \$2.6 million for utility revenue bonds, \$1.2 million for TID financing, and \$3.2 million in CDA Lease Revenue Bonds. The portion being paid from the debt service tax levy is \$4.8 million. The balance is paid from the TID's, fundraising for the Library, and various funds which received benefit from the respective borrowings. The tax rate for general debt service is \$3.04 per \$1,000 of assessed value and \$3.65 per \$1,000 of EAV with TID out, which is well below the target rates of \$3.80-\$4.25 per the City's Debt Policy.

ENTERPRISE FUNDS HIGHLIGHTS

The underlying principle of Enterprise Funds is that the primary source of operating revenue is derived from user fees (direct charges for services rendered) rather than general purpose governmental revenue (property taxes). It is not necessary for the fund to be totally self-supporting to be classified as an enterprise fund. The City's enterprise operations include; the municipal golf course, water, storm water, sewer, transit, ambulance, and cemetery funds. Many of these funds are self-supporting and funded exclusively by user fees and charges. The funds that are not fully self-supporting (golf course, transit, and cemetery) require either tax levy support or operating assistance from other funds to subsidize their operations.

Municipal Golf Course

During the last several years, staff has devoted considerable time preparing the budget for the Krueger-Haskell Golf Course including reviewing and studying current trends in golf, and utilization levels at the Golf Course. Each year the fees are reviewed and adjusted to ensure they remain competitive with other area courses as well as providing incentives to attract additional play. None of these efforts have proven to significantly impact revenues in order to operate the facility without a tax levy subsidy. In an effort to minimize the amount of the subsidy, the fees were increased again in late spring. Since the effects of the fee increase won't be fully known until after the season, the tax levy still includes \$50,000 devoted to help fund the Golf Course. More analysis will be done once the season ends and the course closes for the year.

Cemetery Funds

The Cemetery perpetual care fund has been affected by lower interest rates since 2008 resulting in less investment income available for funding cemetery operations and will require \$28,114 of tax levy in 2016.

Transit Fund

The Transit budget for 2016 is \$2 million with a tax levy subsidy of \$584,719. Federal and State grant programs fund most of the transit operating and capital costs. The current base fare of \$1.50 will remain the same for 2016.

Water Pollution Control Facility (WPCF) & Water Utility

The total operating budgets for the WPCF (wastewater) and Water Utilities are \$7 million and \$6.1 million respectively. This includes a payment in lieu of taxes (PILOT) to the General Fund of \$855,000. During the budget process it was discussed that modest cost of living rate increases for both the wastewater and water utilities are necessary to provide sustainable business practices for both current and future needs. The water utility is currently undergoing a comprehensive

system study that will include a discussion on rates and the health of the system. It is apparent when viewing the CIP budget that current rates are not providing sufficient revenue for all necessary infrastructure enhancements and additions. The City inherited an old water system along with the required fiscal and operational responsibilities that go with it. The wastewater treatment facility is approaching its 25th anniversary which is a critical time in its lifespan. The wastewater budget includes a 3% rate increase for both commercial and residential customers. Water rates will remain the same in 2016 but as a result of the rate study we anticipate a water rate increase in 2017.

Storm Water Utility

The budget for the Storm Water Utility for 2016 is \$1 million. The City established the Storm Water Utility to comply with Federal and State mandated clean water requirements and all improvements are in compliance with these standards. User fees are assessed to pay for the costs associated with these services. There is a \$0.50 increase to the storm water fee for 2016 which will bring the current rate per SFU of \$3.00 up to \$3.50.

SPECIAL REVENUE FUND HIGHLIGHTS

Solid Waste/Recycling

The adopted budget has no fee increases for the solid waste program in 2016. The residential solid waste removal fees will remain \$14.00 per month. The City is expected to transition from manual residential solid waste collection to automated solid waste collection on June 6, 2016. The most notable changes that residents will see are as follows:

- 1) Each resident will receive two-96 gallon carts with educational materials.
- 2) Recycling will be picked up every other week.
- 3) Bulky items and appliances will need to be pre-paid and pre-scheduled.
- 4) 4 or 8 yard dumpsters will be available for move outs, however, they will need to be pre-paid and pre-scheduled.
- 5) High volume charges and pickups will be eliminated.
- 6) The “Sharps” program will be eliminated.
- 7) All TV’s will be assessed a \$5.00 charge per item.

Library

The total operating budget for the Library is \$2.2 million. The tax levy for the library will remain at \$1,780,877 for 2016.

CAPITAL IMPROVEMENT BUDGET HIGHLIGHTS

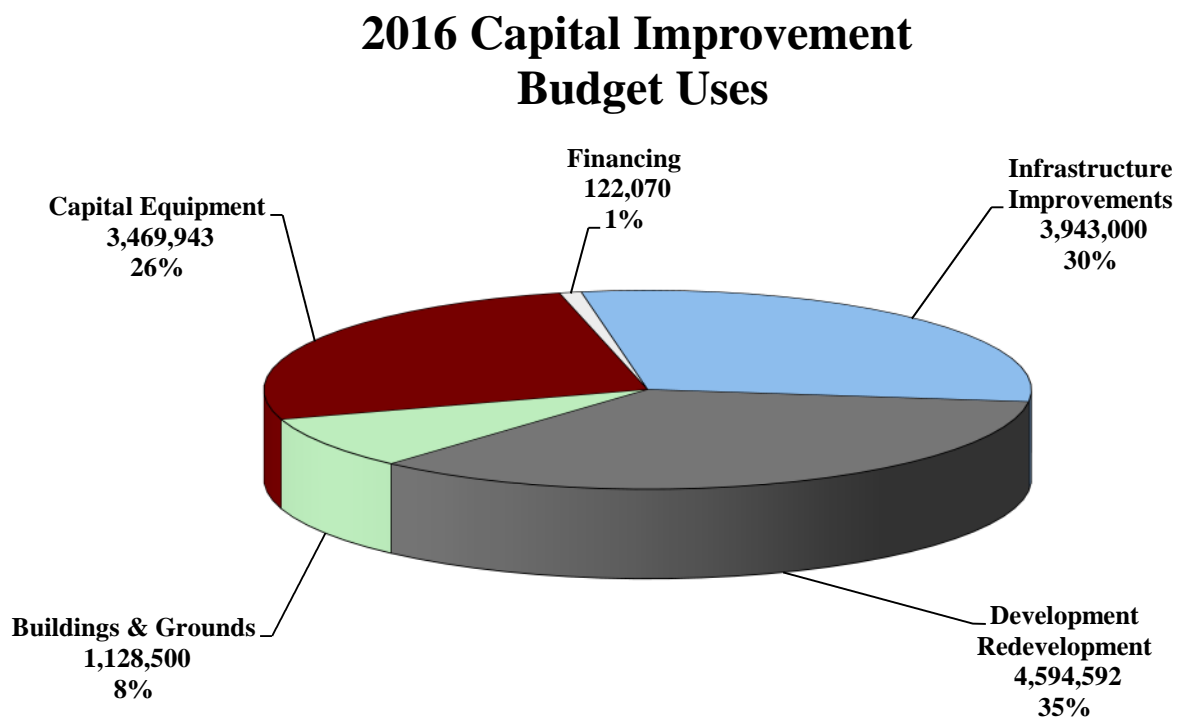
Next year’s Capital Improvement Program (CIP) budget includes projects totaling \$13.3 million which is an \$7 million increase from 2015. Funding for the CIP projects consist of \$5 million in general obligation bonds/notes, \$2.6 million of fund balance, \$2.5 million of equipment funds, \$1.2 million of operating funds (primarily from utility revenues), and \$2.0 million from special assessments, State and Federal aids, and other funding sources. The projects include \$3.9 million in infrastructure improvements, \$3.5 million in capital equipment, \$4.6 million in economic development, and \$1.1 million in buildings and grounds.

The City's debt policy requires maintaining an outstanding general obligation debt to equalized assessed value ratio of 3.5% or less. The City anticipates being within policy at 3.29% with \$5.0 million in general obligation borrowing planned for next year. Increases in EAV and the issuance of smaller bond issues over the last couple of year are the primary reasons the ratio has remained within policy.

The 2016 CIP budget meets the City's debt policy guideline for borrowing, which includes:

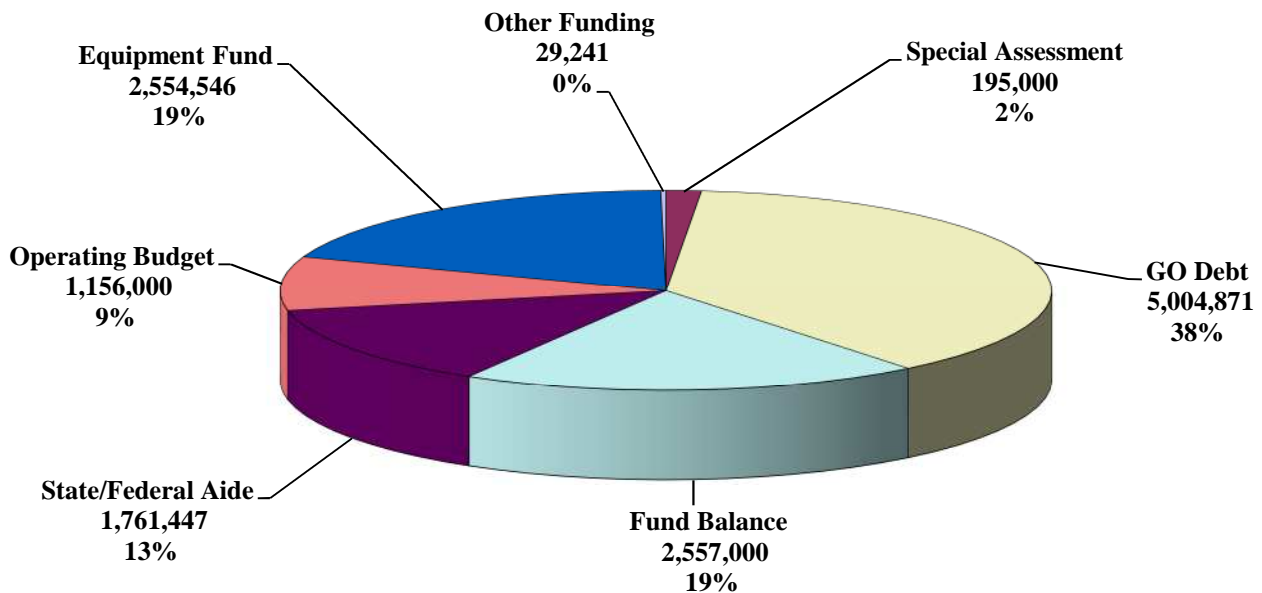
1. Maintain compliance with the debt policy limit of total debt equal to or less than 3.5% of the equalized assessed value.
2. Fund projects that are necessary as responsible stewards.
3. Fund projects that directly increase tax base.
4. Fund projects that indirectly enhance tax base.
5. Fund projects with minimal or no tax consequences.
6. Explore alternative options to finance public infrastructure.

The following charts provide a graphic view of the capital budget showing both the funding sources and project types.



Total Capital Improvement Budget
\$13,258,105

2016 Capital Improvement Budget Funding Sources



**Total Capital Improvement Budget
\$13,258,105**

MAJOR CAPITAL PROJECTS

Street and Intersection Improvements

Most of the street projects scheduled for next year will be for street resurfacing at various locations around the City, terrace tree planting and removal, sidewalk improvements and City parking lot rehabs. Together these total \$3,943,000 for next year. There will be the annual street maintenance and design for the reconstruction/rehabilitation of Prairie Avenue from Cranston Road to Huebbe Parkway, reconstruction of Wisconsin Avenue from Woodward Avenue to White Avenue, Broad Street Bridge Deck repairs and engineering for the Henry Avenue resurfacing from Royce to Prairie.

Economic Development

Projects funded from the tax increment districts include Eagles Ridge Park, Townhall Road Reconstruction from railroad to Gateway Blvd. and Colley Road Reconstruction from Gateway to East City Limits in TID #10 before the expenditure period ends in 2018. In TID #13 there will be Branigan Frontage Road realignment and Milwaukee Road Gateway Corridor Improvements and in TID #14 the demolition of Third Street Properties.

City Facilities

Several park and recreation projects totaling \$453,500 are included in the CIP. These include park amenities and enhancements, fixing of parks parking lots and recreation facility enhancements. There are also repairs to the DPW operations roof and HVAC system included in the CIP. The Library is also proposing to create a Coffee Shop.

Capital Equipment

The Fire Department is replacing their fire mobile data computers and hydraulic extrication equipment. The Police Department is looking to replace their tasers and a Prisoner Transport Van. The big ticket item for 2016 will be the purchase of the seven vehicles and 25,510 carts for the trash and recycling automation program.

2017-2021 Capital Improvement Plan

The 2017-2021 Capital Plan identifies capital projects and estimates the cost presently projected for the ensuing five year planning period. The projects identified in these years are either multi-year projects continued from previous years or are those projects worth consideration for which funding has not been identified. The funding for most of these projects will largely depend on the City's ability to issue new general obligation bonds in relation to the City's established debt policies which will be impacted by changes to the equalized assessed values.

CHALLENGES FOR THE FUTURE

One of the issues imposed on cities by the State through its budget process is capping the property tax levy, not including debt service, at 0% or the percent of net new construction. Simply put, the local governments do not have the option of raising revenues should that be desirable to the local governing boards. This is why it is important for the City to carefully evaluate the investment in nonessential services such as the ice arena, pavilion, golf course, etc. every year. There are no service reductions for 2016, however, if revenue streams continue to decline, the City may consider focusing resources on more critical services. Clearly, some means need to be provided so that local governments can raise the revenue necessary to deal with increasing costs, should that be the preference in that local community.

Another major challenge is the general fund balance for the City. Preserving the fund balance at or above policy is essential to the City's fiscal health and wellbeing. It affects everything from the ability to cover operating expenses during periods of reduced cash flow, to preserving the City's A+ bond rating.

One of the biggest challenges is the City's ability to provide affordable healthcare to its employees. The following is a summary of the health plan design changes that will be implemented beginning January 1st, 2016. These changes were discussed with the employees in detail during the open enrollment process.

Enhancements to the plan include the following:

Teladoc is a new program that gives you 24/7 physician access with just a click or a call. Teladoc can provide medical care options quicker than having to go to a primary care physician or a trip to the emergency room. You have the option of calling or doing a video consultation and with either option there is no reason to leave your home or office. You can also request a consultation for a later date. Please note that Teladoc is for non-emergency conditions.

QualityPath is a program through The Alliance that allows an employee who needs a total hip replacement, knee replacement or coronary artery bypass graft surgery to save money. By having the procedure done with a provider that is a part of QualityPath, your costs are covered 100%. The program ensures that you are finding the right doctor and hospital that are best for your needs.

The primary reasons for pursuing changes to the health plan design are as follows:

- 1) Health care costs continue to rise, not just locally but across the country. Creating consumer based advantages, by using in-network providers to lower costs, can be mutually beneficial to both the employee and the City.
- 2) The Affordable Care Act (ACA) imposes a “Cadillac Tax” in 2018 that would cost the City hundreds of thousands of dollars. Without decreasing healthcare costs, we will be subject to paying those penalties.
- 3) Budgetary constraints are a major factor in looking at the plan design. In my opinion, there should be annual incremental increases to the employee contributions to help offset the increasing costs to the plan. However, the deductibles and out of pocket maximums have not been increased since 2013 and the City of Beloit is one of a few Municipalities that do not charge a premium to the employees. If all employees paid 5% of the health insurance premiums, we could generate over a million dollars to support the Health Fund. Since premiums are a mandatory subject of bargaining, we cannot implement premium share across the board at this time and are left with health plan design changes to generate savings.

Since there is no premium share, the health plan design changes reflected in the table below will only impact users of the plan. Changes include increased individual and family deductibles and out of pocket maximums. Please note that the amounts paid toward deductibles, co-pays, and co-insurance also counts towards the out of pocket maximum.

<u>Medical Plan</u>	Current		January 1, 2016	
	In-Network	Out-of-Network	In-Network	Out-of-Network
<i>Deductible</i>	\$500	\$1,000	\$700	\$1,400
<i>Family Deductible</i>	\$1,500	\$3,000	\$2,100	\$4,200
<i>OOP Max</i>	\$1,300	\$2,200	\$1,500	\$3,000
<i>Family OOP Max</i>	\$3,100	\$5,400	\$3,700	\$7,400
<i>Primary Copay</i>	\$20	\$20	\$20	\$20
<i>Specialist Copay</i>	\$20	\$20	\$40	\$40
<i>ER Copay</i>	\$150	\$150	\$250	\$250
<i>Urgent Copay</i>	\$0	\$0	\$40	\$40
<i>Inpatient</i>	\$150	\$150	\$250	\$250
<i>RX</i>	5/25/60		5/10/30/60	

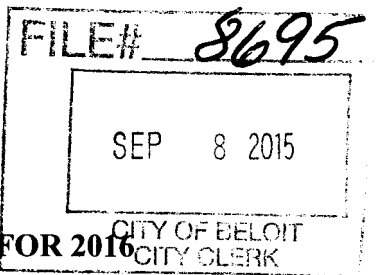
It is a high priority to provide an affordable, quality, medical plan for employees that keeps our self-funded health plan financially viable in both the short and long term. The recommended changes to the plan are projected to reduce costs by \$600,000 in 2016.

Finally, I want to extend my sincere appreciation to all of the Department and Division Heads for their assistance in the preparation of this budget. I want to particularly thank Eric Miller, Jessica Tison, and the staff of the Finance and Administrative Services Department who coordinate the overall effort of developing this document. Despite the significant challenges faced in the budget preparation process, everyone continues to work diligently toward our goal of developing a balanced budget. Special recognition should be given to all of the departments for their efforts to hold the line and deliver quality public service to our citizens with limited resources.

Sincerely,

A handwritten signature in black ink that reads "Lori S. Curtis Luther". The signature is written in a cursive, flowing style.

Lori S. Curtis Luther
City Manager



RESOLUTION
ADOPTING THE CITY OF БЕЛОИТ STRATEGIC PLAN FOR 2016

WHEREAS, the success of a local government depends on a well defined Strategic Plan and a dedication to its implementation; and,

WHEREAS, the Beloit City Council held a workshop on June 22, 2015, to modify and reaffirm its vision, mission, goals, and key strategic objectives for 2016; and,

WHEREAS, each of the city's departments presented their Strategic Plans to the Council at the workshop on June, 2015; and,

WHEREAS, the Beloit City Council wishes to build on the past efforts of the Strategic Plan; and,

WHEREAS, as the City of Beloit remains abreast of our changing environment, the needs of our citizens, continuously searching for methods to improve the efficiency of service delivery, and improving the quality of work being produced by City staff.

NOW, THEREFORE, BE IT RESOLVED by the Beloit City Council that the City of Beloit Strategic Plan for 2016 as attached hereto is hereby adopted including the following Vision and Mission Statements, along with Goals to support the Strategic Plan.

VISION STATEMENT

Greater Beloit – The gem of the Rock River Valley, embracing sustainable public policy, service delivery, and development in ways that protect the natural and built environment, enhance economic competitiveness and create a high quality living experience for current and future generations.

MISSION STATEMENT

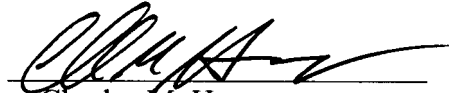
The City of Beloit's mission is to serve the public with courtesy and respect. We celebrate our proud heritage, diverse culture, entrepreneurial spirit and stewardship of a high quality of life; employing sustainable practices to continue our resurgence as the gem of the Rock River Valley.

GOALS


1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.
2. Continue competitive and sustainable economic development focused on workforce development, as well as business retention and recruitment to fully serve the business and entrepreneurial community resulting in private investment and job creation.

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.
4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.
5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization, and successful new development.

Dated at Beloit, Wisconsin, this 8th day of September 2015.


Charles M. Haynes
President of the Council

Attest:


Lorena Rae Stottler
City Clerk

FUNCTIONAL UNITS

GENERAL FUND	SPECIAL REVENUE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	DEBT SERVICE FUND	CAPITAL FUNDS
City Council	Police Gants:	Public Works:	Public Works:	Debt Service	Capital Improvements
City Manager	OJA Beat Patrol	Parks & Leisure Services:	DPW Operations		Public Works:
City Attorney	Traffic Enforcement	Golf Course	Fleet Maintenance		Engineering:
Economic Development	Alcohol Enforcement	Public Works:	Finance & Administration		CIP Engineering
Finance & Administrative Services:	Seat Belt Enforcement	Parks & Leisure Services:	Municipal Mutual Insurance		Equipment Replacement
City Clerk	COPS	Cemeteries	Health & Dental Plan		Computer Replacement
Municipal Court	Project Safe Neighborhood	Public Works:			
City Assessor	Police School	Wastewater			
Human Resources		Public Works:			
City Treasurer	Fire Grant:	Water Utility			
Accounting & Purchasing	SAFER	Public Works:			
Cable T.V.	Community Development:	Storm Water Utility			
Information Systems	CDBG:	Fire Department:			
	Housing Rehabilitation				
Contingency Fund	Revolving Loan Fund	Ambulance			
Wage Adjustment	Systematic Rental Inspection	Public Works:			
Finance	Public Services	Transit			
Insurance	Housing Rehabilitation				
	Beloit Economic				
City Hall Operations	Development Corporation				
Police:	Planning & Administration				
Administration	NHS of Beloit				
Patrol					
Special Operations	Community Development:				
Support Services	HOME				
Fleet & Facility	Public Works:				
Records	Parks & Leisure Services				
911 Emergency Dispatch	Park Impact Fee				
Fire:	Public Works:				
Administration	Engineering:				
Fire Inspection & Prevention	MPO Traffic Engineering				
Fire Fighting & Rescue	TID #5 Downtown Overlay				
	TID #6 Beloit 2000-Riverfront				
Community Development	TID #8 Industrial Park				
Planning & Building Services	TID #9 Beloit Mall				
Community & Housing	TID # 10 Gateway Industrial Park				
Public Works:	TID #11 Industrial Park				
Engineering	TID #12 Frito Lay				
DPW Operations:	TID #13 Milwaukee Road				
Operations Administration	TID #14 4th Street Corridor				
Central Stores	Public Works:				
Streets/Grounds Maintenance	DPW Operations:				
Snow Removal & Ice Control	Solid Waste				
Parks & Leisure Services:	Library				
Parks					
Recreation					
Krueger Pool					
Grinnell Senior Center					
Rotary River Center					
Edward's Pavilion					
Ice Arena					
Big Hill Center					

2016 BUDGET SUMMARY

DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2012	2013	2014	2015	2015 YTD	2015	2016		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
GENERAL FUND:									
CITY COUNCIL	\$46,460	\$50,627	\$48,970	\$49,341	\$26,012	\$49,391	\$49,342	\$1	0.00%
CITY MANAGER	\$318,603	\$335,771	\$320,264	\$343,933	\$180,387	\$411,868	\$296,837	(\$47,096)	-13.69%
CITY ATTORNEY	\$394,841	\$471,329	\$449,483	\$451,313	\$211,576	\$435,026	\$396,574	(\$54,739)	-12.13%
ECONOMIC DEVELOPMENT	\$215,392	\$239,036	\$244,487	\$253,477	\$134,551	\$254,974	\$256,918	\$3,441	1.36%
FINANCE AND ADMINISTRATION	\$3,017,675	\$2,813,373	\$2,910,226	\$3,213,648	\$1,531,656	\$3,015,400	\$3,330,519	\$116,871	3.64%
POLICE DEPARTMENT	\$11,305,112	\$11,715,220	\$11,710,458	\$11,768,567	\$5,989,150	\$11,954,049	\$11,518,510	(\$250,057)	-2.12%
FIRE DEPARTMENT	\$7,262,294	\$7,618,174	\$7,808,212	\$7,602,515	\$3,674,661	\$7,459,865	\$7,500,051	(\$102,464)	-1.35%
COMMUNITY DEVELOPMENT	\$975,174	\$1,121,467	\$1,150,168	\$1,202,756	\$610,585	\$1,160,072	\$1,164,381	(\$38,375)	-3.19%
DEPT OF PUBLIC WORKS	\$5,456,986	\$6,149,167	\$6,275,608	\$6,122,815	\$2,772,273	\$5,945,045	\$6,033,294	(\$89,521)	-1.46%
GENERAL FUND TOTAL	\$28,992,536	\$30,514,164	\$30,917,875	\$31,008,365	\$15,130,851	\$30,685,690	\$30,546,426	(\$461,939)	-1.49%
SPECIAL REVENUE FUNDS:									
POLICE GRANTS	\$560,393	\$938,861	\$615,801	\$554,900	\$347,158	\$523,201	\$539,900	(\$15,000)	-2.70%
SAFER FIRE GRANT	\$0	\$155,154	\$330,308	\$227,185	\$221,206	\$236,110	\$282,838	\$55,653	24.50%
COMMUNITY DEV BLOCK GRANT	\$780,814	\$1,021,233	\$768,640	\$756,300	\$756,300	\$753,738	\$762,909	\$6,609	0.87%
HOME PROGRAM	\$163,884	\$238,620	\$180,931	\$197,860	\$279,886	\$197,860	\$209,475	\$11,615	5.87%
MPO TRAFFIC ENGINEERING	\$171,499	\$198,339	\$198,830	\$278,000	\$133,300	\$239,940	\$278,000	\$0	0.00%
PARK IMPACT FEES	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$7,241	\$7,241	100.00%
TID #5 - DOWNTOWN OVERLAY	\$3,191,292	\$1,640,096	\$1,378,785	\$1,186,242	\$1,407,662	\$1,189,308	\$1,141,453	(\$44,789)	-3.78%
TID #6 - BELOIT 2000-RIVERFRNT	\$1,107,694	\$779,826	\$786,215	\$1,010,407	\$423,519	\$454,938	\$995,629	(\$14,778)	-1.46%
TID #8 - INDUSTRIAL PARK	\$258,141	\$256,664	\$126,332	\$161,764	\$203,475	\$203,975	\$166,478	\$4,714	2.91%
TID #9 - BELOIT MALL	\$15,305	\$13,563	\$20,150	\$179,660	\$17,325	\$18,275	\$179,934	\$274	0.15%
TID #10 - GATEWAY IND. PARK	\$7,327,295	\$3,968,786	\$5,392,515	\$4,492,323	\$4,035,437	\$3,766,184	\$4,508,003	\$15,680	0.35%
TID #11 - INDUSTRIAL PARK	\$90,500	\$94,029	\$99,806	\$233,260	\$114,602	\$117,980	\$224,479	(\$8,781)	-3.76%
TID #12 - FRITO LAY	\$65,923	\$63,643	\$64,238	\$145,848	\$64,498	\$67,635	\$83,342	(\$62,506)	-42.86%
TID #13 - MILWAUKEE ROAD	\$325,382	\$316,041	\$280,954	\$795,653	\$156,890	\$785,003	\$581,017	(\$214,636)	-26.98%
TID #14 - 4TH STREET CORRIDOR	\$650	\$50,692	\$13,095	\$60,360	\$135,692	\$134,036	\$76,822	\$16,462	27.27%
SOLID WASTE COLLECTION	\$2,319,104	\$2,535,292	\$2,459,855	\$2,532,318	\$1,081,037	\$2,365,524	\$2,494,733	(\$37,585)	-1.48%
LIBRARY OPERATIONS	\$2,047,959	\$2,063,120	\$2,107,788	\$2,251,962	\$1,071,889	\$2,211,176	\$2,275,433	\$23,471	1.04%
SPECIAL REVENUE FUND TOTAL	\$18,455,834	\$14,363,959	\$14,824,240	\$15,064,042	\$10,449,874	\$13,264,883	\$14,807,686	(\$256,356)	-1.70%
ENTERPRISE FUNDS:									
GOLF COURSE	\$518,304	\$519,606	\$531,739	\$500,615	\$236,710	\$458,598	\$464,258	(\$36,357)	-7.26%
CEMETERIES	\$320,141	\$343,811	\$351,406	\$326,107	\$137,889	\$312,446	\$341,041	\$14,934	4.58%
WATER UTILITY	\$5,240,449	\$6,057,153	\$5,424,878	\$6,154,872	\$1,591,090	\$6,228,625	\$6,154,189	(\$683)	-0.01%
WATER POLLUTION CONTROL	\$8,447,493	\$9,184,830	\$8,869,126	\$7,033,379	\$2,808,043	\$6,861,089	\$6,965,601	(\$67,778)	-0.96%
STORM WATER UTILITY	\$973,915	\$985,925	\$1,011,431	\$1,068,070	\$499,932	\$1,020,048	\$1,114,528	\$46,458	4.35%
AMBULANCE	\$1,060,310	\$1,189,300	\$1,174,702	\$1,230,135	\$576,783	\$1,159,863	\$1,127,604	(\$102,531)	-8.33%
MASS TRANSIT	\$1,872,136	\$1,898,276	\$2,009,499	\$2,078,871	\$936,929	\$1,927,177	\$2,048,122	(\$30,749)	-1.48%
ENTERPRISE FUNDS TOTAL	\$18,432,749	\$20,178,901	\$19,372,781	\$18,392,049	\$6,787,376	\$17,967,846	\$18,215,343	(\$176,706)	-0.96%
INTERNAL SERVICE FUNDS:									
MUNIC. MUTUAL INSURANCE	\$1,175,675	\$1,520,911	\$1,653,481	\$1,536,182	\$974,201	\$1,480,325	\$1,698,464	\$162,282	10.56%
HEALTH AND DENTAL PLAN	\$8,652,122	\$8,370,853	\$8,576,125	\$9,107,010	\$5,128,046	\$9,203,064	\$8,639,034	(\$467,976)	-5.14%
FLEET MAINTENANCE	\$1,453,573	\$1,400,278	\$1,505,291	\$1,465,477	\$651,569	\$1,395,300	\$1,342,223	(\$123,254)	-8.41%
INTERNAL SERVICE FUNDS TOTAL	\$11,281,370	\$11,292,042	\$11,734,896	\$12,108,669	\$6,753,816	\$12,078,689	\$11,679,721	(\$428,948)	-3.54%

2016 BUDGET SUMMARY

DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2012	2013	2014	2015	2015 YTD	2015	2016		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
DEBT SERVICE FUNDS:									
DEBT SERVICE	\$14,894,053	\$18,771,304	\$12,164,757	\$6,326,891	\$5,412,391	\$6,326,891	\$6,339,239	\$12,348	0.20%
DEBT SERVICE FUNDS TOTAL	\$14,894,053	\$18,771,304	\$12,164,757	\$6,326,891	\$5,412,391	\$6,326,891	\$6,339,239	\$12,348	0.20%
CAPITAL FUNDS:									
CAPITAL IMPROVEMENTS	\$5,479,671	\$4,286,261	\$3,786,395	\$6,267,452	\$4,862,938	\$6,267,452	\$13,258,105	\$6,990,653	111.54%
CIP ENGINEERING	\$574,055	\$506,782	\$554,748	\$529,000	\$240,578	\$528,854	\$549,650	\$20,650	3.90%
EQUIP REPLACEMENT	\$552,587	\$598,261	\$1,985,183	\$1,152,950	\$518,827	\$1,152,950	\$1,031,874	(\$121,076)	-10.50%
COMP REPLACEMENT	\$25,096	\$37,920	\$336,418	\$45,915	\$27,563	\$45,915	\$1,000	(\$44,915)	-97.82%
CAPITAL FUNDS TOTAL	\$6,631,409	\$5,429,224	\$6,662,744	\$7,995,317	\$5,649,906	\$7,995,171	\$14,840,629	\$6,845,312	85.62%
GRAND TOTAL	\$98,687,951	\$100,549,594	\$95,677,293	\$90,895,333	\$50,184,215	\$88,319,171	\$96,429,044	\$5,533,711	6.09%

2016 BUDGET SUMMARY

DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
CITY COUNCIL	\$46,460	\$50,627	\$48,970	\$49,341	\$26,012	\$49,391	\$49,342	\$1	0.00%
CITY MANAGER	\$318,603	\$335,771	\$320,264	\$343,933	\$180,387	\$411,868	\$296,837	(\$47,096)	-13.69%
CITY ATTORNEY	\$394,841	\$471,329	\$449,483	\$451,313	\$211,576	\$435,026	\$396,574	(\$54,739)	-12.13%
ECONOMIC DEVELOPMENT	\$215,392	\$239,036	\$244,487	\$253,477	\$134,551	\$254,974	\$256,918	\$3,441	1.36%
FINANCE AND ADMINISTRATION	\$4,193,350	\$4,334,284	\$4,563,707	\$4,749,830	\$2,505,857	\$4,495,725	\$5,028,983	\$279,153	5.88%
POLICE DEPARTMENT	\$11,865,505	\$12,654,081	\$12,326,258	\$12,323,467	\$6,336,308	\$12,477,250	\$12,058,410	(\$265,057)	-2.15%
PUBLIC LIBRARY	\$2,047,959	\$2,063,120	\$2,107,788	\$2,251,962	\$1,071,889	\$2,211,176	\$2,275,433	\$23,471	1.04%
FIRE DEPARTMENT	\$8,322,604	\$8,962,628	\$9,313,222	\$9,059,835	\$4,472,650	\$8,855,838	\$8,910,493	(\$149,342)	-1.65%
COMMUNITY DEVELOPMENT	\$1,919,872	\$2,381,320	\$2,099,739	\$2,156,916	\$1,646,771	\$2,111,670	\$2,136,765	(\$20,151)	-0.93%
DEPT OF PUBLIC WORKS	\$27,377,655	\$29,809,459	\$29,192,410	\$28,089,524	\$11,089,352	\$27,282,647	\$27,792,880	(\$296,644)	-1.06%
CAPITAL IMPROVEMENT FUNDS	\$6,057,354	\$4,922,442	\$6,107,996	\$7,466,317	\$5,409,328	\$7,466,317	\$14,290,979	\$6,824,662	91.41%
DEBT SERVICE FUNDS	\$14,894,053	\$18,771,304	\$12,164,757	\$6,326,891	\$5,412,391	\$6,326,891	\$6,339,239	\$12,348	0.20%
TIF DISTRICTS	\$12,382,182	\$7,183,340	\$8,162,088	\$8,265,517	\$6,559,098	\$6,737,334	\$7,957,157	(\$308,360)	-3.73%
HEALTH AND DENTAL PLAN	\$8,652,122	\$8,370,853	\$8,576,125	\$9,107,010	\$5,128,046	\$9,203,064	\$8,639,034	(\$467,976)	-5.14%
TOTAL	\$98,687,951	\$100,549,594	\$95,677,293	\$90,895,333	\$50,184,215	\$88,319,171	\$96,429,044	\$5,533,711	6.09%

2016 BUDGET SUMMARY - REVENUE BY CATEGORY

	2012	2013	2014	2015	2015 YTD	2015	2016		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
GENERAL FUND									
TAXES	(\$7,999,303)	(\$8,051,709)	(\$8,053,847)	(\$8,419,319)	(\$4,916,044)	(\$8,308,319)	(\$8,548,000)	(\$128,681)	1.53%
LICENSES & PERMITS	(\$636,111)	(\$846,922)	(\$877,831)	(\$801,331)	(\$455,001)	(\$875,004)	(\$853,865)	(\$25,534)	6.56%
FINES & FORFEITURES	(\$1,161,593)	(\$1,123,796)	(\$1,073,317)	(\$1,180,600)	(\$570,641)	(\$1,030,660)	(\$1,078,200)	\$102,400	-8.67%
INTERGOVT AIDS/GRANT	(\$19,180,137)	(\$19,105,753)	(\$19,076,765)	(\$19,076,875)	(\$1,126,781)	(\$19,045,771)	(\$18,916,890)	\$159,985	-0.84%
CASH & PROPERTY INC.	(\$632,295)	\$141,021	(\$532,362)	(\$422,514)	(\$33,086)	(\$325,000)	(\$315,200)	\$107,314	-25.40%
DEPARTMENTAL EARNINGS	(\$615,923)	(\$711,200)	(\$732,289)	(\$720,626)	(\$391,184)	(\$726,839)	(\$759,171)	(\$38,545)	5.35%
OTHER REVENUES	(\$36,823)	(\$52,521)	(\$74,153)	(\$87,100)	(\$27,302)	(\$49,924)	(\$75,100)	\$12,000	-13.78%
OTHER FINANCING SRCE	\$0	\$0	\$0	(\$300,000)	\$0	(\$300,000)	\$0	\$300,000	-100.00%
GENERAL FUND TOTAL	(\$30,262,185)	(\$29,750,880)	(\$30,420,563)	(\$31,008,365)	(\$7,520,039)	(\$30,661,517)	(\$30,546,426)	\$461,939	-1.49%
SPECIAL REVENUE FUNDS									
TAXES	(\$9,075,505)	(\$9,600,907)	(\$8,825,564)	(\$9,061,521)	(\$6,872,561)	(\$9,116,209)	(\$9,368,958)	(\$307,437)	3.39%
FINES & FORFEITURES	(\$414,877)	(\$212,552)	(\$124,604)	(\$84,000)	(\$31,940)	(\$81,535)	(\$79,000)	\$5,000	-5.95%
INTERGOVT AIDS/GRANT	(\$1,849,533)	(\$2,066,366)	(\$2,263,085)	(\$2,385,296)	(\$2,091,431)	(\$2,294,212)	(\$2,417,804)	(\$32,508)	1.36%
CASH & PROPERTY INC.	(\$286,129)	(\$236,801)	(\$234,929)	(\$107,783)	(\$148,077)	(\$252,648)	(\$118,403)	(\$10,620)	9.85%
DEPARTMENTAL EARNINGS	(\$2,714,259)	(\$2,775,308)	(\$2,570,269)	(\$2,593,968)	(\$1,195,028)	(\$2,551,359)	(\$2,552,383)	\$41,585	-1.60%
OTHER REVENUES	(\$328,758)	(\$243,224)	(\$261,681)	(\$180,346)	(\$110,754)	(\$37,500)	(\$136,462)	\$43,884	-24.33%
OTHER FINANCING SRCE	(\$1,903,232)	(\$605,572)	(\$421,006)	(\$651,128)	\$0	\$0	(\$134,676)	\$516,452	-79.32%
PECIAL REVENUE FUNDS TOTAL	(\$16,572,293)	(\$15,740,730)	(\$14,701,138)	(\$15,064,042)	(\$10,449,792)	(\$14,333,463)	(\$14,807,686)	\$256,356	-1.70%
ENTERPRISE FUNDS									
TAXES	(\$537,256)	(\$554,367)	(\$612,481)	(\$662,833)	(\$662,833)	(\$662,833)	(\$662,833)	\$0	0.00%
LICENSES & PERMITS	(\$6,620)	(\$33,030)	(\$4,390)	(\$1,000)	(\$1,400)	(\$750)	(\$1,000)	\$0	0.00%
FINES & FORFEITURES	(\$307,314)	(\$281,637)	(\$251,275)	(\$394,850)	(\$70,800)	(\$391,750)	(\$358,245)	\$36,605	-9.27%
INTERGOVT AIDS/GRANT	(\$1,107,004)	(\$1,106,664)	(\$1,118,761)	(\$1,152,375)	(\$9,184)	(\$1,105,124)	(\$1,167,273)	(\$14,898)	1.29%
CASH & PROPERTY INC.	(\$632,918)	(\$382,346)	(\$334,433)	(\$303,723)	(\$69,302)	(\$291,932)	(\$323,748)	(\$20,025)	6.59%
DEPARTMENTAL EARNINGS	(\$15,217,123)	(\$14,719,779)	(\$14,823,271)	(\$15,063,357)	(\$5,943,626)	(\$14,654,792)	(\$15,277,959)	(\$214,602)	1.42%
OTHER REVENUES	(\$132,667)	(\$26,981)	(\$423,025)	(\$11,590)	(\$250)	\$0	(\$11,590)	\$0	0.00%
OTHER FINANCING SRCE	\$0	(\$317,572)	(\$509,043)	(\$802,321)	\$0	\$0	(\$412,695)	\$389,626	-48.56%
ENTERPRISE FUNDS TOTAL	(\$17,940,902)	(\$17,422,376)	(\$18,076,679)	(\$18,392,049)	(\$6,757,394)	(\$17,107,181)	(\$18,215,343)	\$176,706	-0.96%
INTERNAL SERVICE FUNDS									
INTERGOVT AIDS/GRANT	(\$534)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS	(\$11,380,007)	(\$11,805,201)	(\$12,113,408)	(\$11,950,730)	(\$6,310,118)	(\$11,583,893)	(\$11,529,649)	\$421,081	-3.52%
OTHER REVENUES	(\$181,927)	(\$141,023)	(\$168,193)	(\$141,579)	(\$79,705)	(\$158,460)	(\$150,072)	(\$8,493)	6.00%
OTHER FINANCING SRCE	\$0	\$0	\$0	(\$16,360)	\$0	\$0	\$0	\$16,360	100.00%
TERNAL SERVICE FUNDS TOTAL	(\$11,562,468)	(\$11,946,224)	(\$12,281,601)	(\$12,108,669)	(\$6,389,823)	(\$11,742,353)	(\$11,679,721)	\$428,948	-3.54%

2016 BUDGET SUMMARY - REVENUE BY CATEGORY

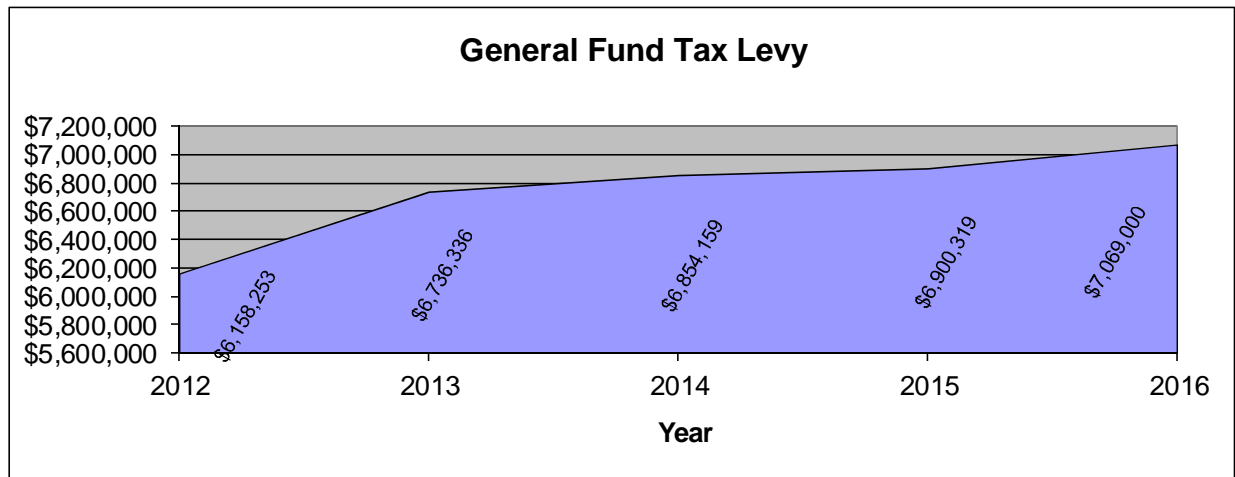
	2012	2013	2014	2015	2015 YTD	2015	2016		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
DEBT SERVICE FUNDS									
TAXES	(\$4,873,523)	(\$4,445,195)	(\$4,787,927)	(\$4,800,000)	(\$3,719,884)	(\$4,800,000)	(\$4,769,154)	\$30,846	-0.64%
INTERGOVT AIDS/GRANT	(\$125,309)	(\$69,019)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY INC.	(\$34,454)	(\$26,993)	(\$178,306)	\$0	(\$466)	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS	(\$263,775)	(\$351,221)	(\$107,025)	(\$186,500)	\$0	(\$186,500)	\$0	\$186,500	-100.00%
OTHER FINANCING SRCE	(\$5,610,375)	(\$14,214,088)	(\$6,956,469)	(\$1,340,391)	(\$1,342,171)	(\$1,340,391)	(\$1,570,085)	(\$229,694)	17.14%
DEBT SERVICE FUNDS TOTAL	(\$10,907,436)	(\$19,106,516)	(\$12,029,727)	(\$6,326,891)	(\$5,062,521)	(\$6,326,891)	(\$6,339,239)	(\$12,348)	0.20%
CAPITAL FUNDS									
FINES & FORFEITURES	(\$13,846)	(\$5,368)	(\$1,953)	\$0	\$0	\$0	\$0	\$0	0.00%
INTERGOVT AIDS/GRANT	(\$272,296)	(\$82,608)	(\$904,830)	(\$98,160)	(\$179,532)	(\$98,160)	(\$1,761,447)	(\$1,663,287)	1694.47%
CASH & PROPERTY INC.	(\$560,580)	(\$148,530)	(\$375,521)	(\$319,600)	(\$90,153)	(\$316,000)	(\$306,000)	\$13,600	-4.26%
DEPARTMENTAL EARNINGS	(\$1,617,762)	(\$2,302,691)	(\$1,292,533)	(\$2,901,815)	(\$459,368)	(\$2,901,815)	(\$5,101,492)	(\$2,199,677)	75.80%
OTHER FINANCING SRCE	(\$3,825,653)	(\$3,847,389)	(\$3,340,429)	(\$4,675,742)	(\$3,170,000)	(\$4,675,742)	(\$7,671,690)	(\$2,995,948)	64.07%
CAPITAL FUNDS TOTAL	(\$6,290,137)	(\$6,386,586)	(\$5,915,266)	(\$7,995,317)	(\$3,899,053)	(\$7,991,717)	(\$14,840,629)	(\$6,845,312)	85.62%
GRAND TOTAL	(\$93,535,421)	(\$100,353,312)	(\$93,424,974)	(\$90,895,333)	(\$40,078,623)	(\$88,163,122)	(\$96,429,044)	(\$5,533,711)	6.09%

TYPE OF REVENUE TOTALS

TAXES	(\$22,485,587)	(\$22,652,178)	(\$22,279,818)	(\$22,943,673)	(\$16,171,322)	(\$22,887,361)	(\$23,348,945)	(\$405,272)	1.77%
LICENSES & PERMITS	(\$642,731)	(\$879,952)	(\$882,221)	(\$802,331)	(\$456,401)	(\$875,754)	(\$854,865)	(\$52,534)	6.55%
FINES & FORFEITURES	(\$1,897,630)	(\$1,623,353)	(\$1,451,149)	(\$1,659,450)	(\$673,381)	(\$1,503,945)	(\$1,515,445)	\$144,005	-8.68%
INTERGOVT AIDS/GRANT	(\$22,534,813)	(\$22,430,410)	(\$23,363,441)	(\$22,712,706)	(\$3,406,929)	(\$22,543,267)	(\$24,263,414)	(\$1,550,708)	6.83%
CASH & PROPERTY INC.	(\$2,146,376)	(\$653,649)	(\$1,655,551)	(\$1,153,620)	(\$341,084)	(\$1,185,580)	(\$1,063,351)	\$90,269	-7.82%
DEPARTMENTAL EARNINGS	(\$31,808,850)	(\$32,665,400)	(\$31,638,794)	(\$33,416,996)	(\$14,299,325)	(\$32,605,198)	(\$35,220,654)	(\$1,803,658)	5.40%
OTHER REVENUES	(\$680,175)	(\$463,749)	(\$927,052)	(\$420,615)	(\$218,011)	(\$245,884)	(\$373,224)	\$47,391	-11.27%
OTHER FINANCING SRCE	(\$11,339,260)	(\$18,984,621)	(\$11,226,947)	(\$7,785,942)	(\$4,512,171)	(\$6,316,133)	(\$9,789,146)	(\$2,003,204)	25.73%
GRAND TOTAL	(\$93,535,421)	(\$100,353,312)	(\$93,424,974)	(\$90,895,333)	(\$40,078,623)	(\$88,163,122)	(\$96,429,044)	(\$5,533,711)	6.09%

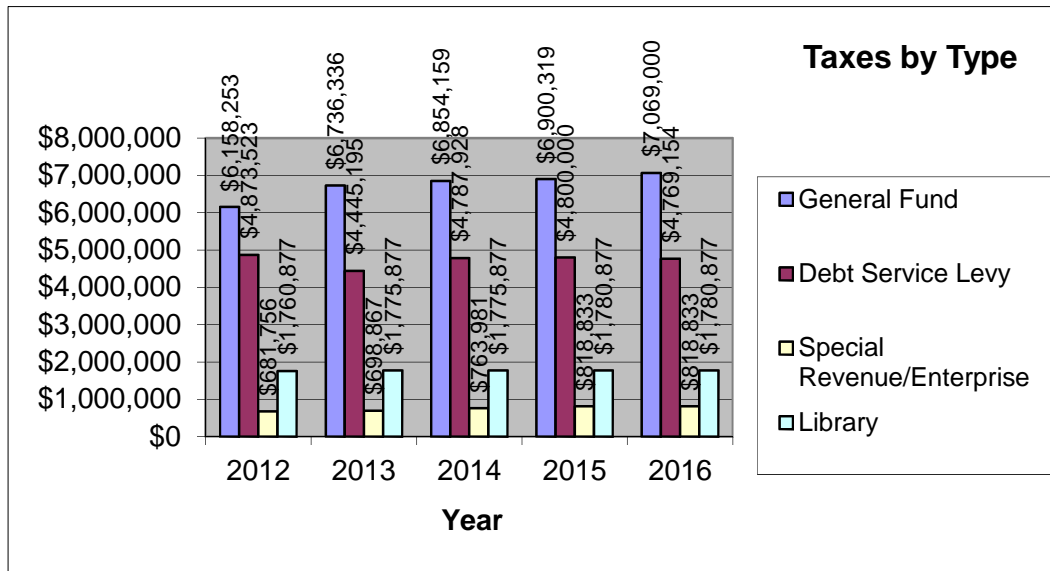
2016 Operating Budget Revenue

The total operating revenues for 2016 are \$96,429,044 and come from a combination of sources: taxes, licenses and permits, fines and forfeitures, intergovernmental aides and grants, cash and property, departmental earnings, other revenues and other financing sources. Beloit, along with other municipalities in the State of Wisconsin, is dependent on the state for aides and grants. The City of Beloit's two largest general fund revenue sources are State and Federal aid and property taxes.



Taxes

In determining the annual tax levy, the City follows the State of Wisconsin's imposed limits on the City's ability to increase the property tax levy. The City of Beloit is subject to property tax levy limits as are all Wisconsin Municipalities. The City's tax levy (excluding debt) is limited to net new construction and any decrease in debt service on debt issued prior to 2005. For 2016, the City tax levy cap by the statutory limit is 0% plus debt service and the value of net new construction. The City's value of net new construction that can be used for the tax levy calculation is 1.13%. The total property tax levy is \$14,437,864. The recommended tax levy increase of \$137,835 is in line with the statutory tax levy limitation. If the City of Beloit goes over their limit then the State of Wisconsin can decrease their aid. Property taxes are levied upon all City property owners at a calculated rate per \$1,000 of assessed property valuation on both real and personal property. The City's tax rate of \$10.957 per \$1,000 of assessed value is a \$.128 or 1.18% increase over 2015.



The levy is the difference between expenditures and non-tax revenues. The general fund levy is \$7,069,000 and the debt service levy is \$4,769,154. The levy to support grant funds, Library, and Transit is \$156,000, \$1,780,877, and \$584,719 respectively. The Cemetery Fund will need to receive funding from the tax levy, \$28,114, due to decreased operating and investment revenues. Generating revenues sufficient to operate the golf course facility to its expected condition have not been fruitful. As a result, we have included \$50,000 in the 2015 tax levy devoted to fund the Golf Course. The resulting tax rate of \$10.957 represents a 1.18% or \$.128 increase from 2015. The main source of revenue for two special funds, Library and Tax Increment Districts (TIDs) are taxes. For TIDs, the equalized property value added since the creation of the district is multiplied by the tax rate to determine the amount of revenue (increment). Just over \$2.77 million in increment will be levied. The TID levy is only used for TID expenses. The rate is calculated only after all the overlying tax jurisdictions complete their budgets and the final equalized values are available from the state in November.

Taxing Units

Resident bills include taxes levied by several other governmental units. For the City of Beloit these include:

2015 TAX RATE SUMMARY

City of Beloit -----	\$10.96
School District of Beloit -----	\$11.47
County & State -----	\$6.44
Blackhawk Technical College-----	\$1.19
<u>School Levy Credit-----</u>	<u>(\$1.33)</u>
Total per \$1000 of assessed value---	\$28.73

“In general, depending on assessment procedures and the extent to which increased market values are reflected in the property-tax base, the property tax is characterized as being a unitary elastic revenue source. Thus, if a jurisdiction relied totally on the property tax as a source of revenue, it would continually face a fiscal gap as the economy grew, since the demand for services is income elastic, but property tax revenues are not. The resulting fiscal gap would create constant pressure on local officials to increase the property tax rate.” (*Local Government Finance: Concepts and Practices- John Peterson and Dennis Strachota*)

So, how does Beloit’s municipal and net tax levies compare with the other similar municipalities in Wisconsin? The chart shows a comparison of assessed municipal tax rates. (*Source Wisconsin Taxpayers Alliance & Department of Revenue Wisconsin*)

Assessed Municipal Tax Rates and Net Rates.

Population	Type	Municipality	County	2014-15 Assessed Value	2014-15 Municipal Levy	2014-15 Municipal Tax Rate	2014-15 Net Levy	2014-15 Net Tax Rate
580,500	City	Milwaukee	Milwaukee/Waukesha/Washington	25,045,692,074	256,767,059	10.2519	718,254,108	28.6778
228,200	City	Madison	Dane	21,958,179,300	202,870,333	9.2389	517,050,810	23.5471
103,500	City	Green Bay	Brown	6,108,068,600	54,093,122	8.8560	134,638,813	22.0428
96,000	City	Kenosha	Kenosha	5,423,841,400	58,397,571	10.7668	151,584,506	27.9478
80,100	City	Racine	Racine	3,206,221,700	52,085,019	16.2450	93,378,315	29.1241
72,400	City	Appleton	Outagamie/Calumet/Winnebago	4,769,360,700	38,418,146	8.3495	106,329,702	22.2943
68,800	City	Waukesha	Waukesha	5,442,458,500	54,546,394	10.0224	117,071,019	20.0507
65,950	City	Eau Claire	Eau Claire/Chippewa	4,447,750,500	36,639,988	8.2379	91,793,661	20.6382
65,900	City	Oshkosh	Winnebago	3,775,245,100	33,334,300	8.8297	86,303,821	22.8605
63,500	City	Janesville	Rock	3,914,885,350	32,638,055	8.3369	90,778,361	23.1880
60,600	City	West Allis	Milwaukee	3,724,450,300	40,251,909	10.8075	101,193,315	27.17*
51,900	City	La Crosse	La Crosse	3,078,582,790	37,673,957	12.2374	89,342,736	29.0207
50,400	City	Sheboygan	Sheboygan	2,397,778,840	22,868,576	9.5374	64,693,032	26.9804
45,800	City	Wauwatosa	Milwaukee	5,268,420,900	39,050,136	7.4121	123,228,365	23.3900
43,600	City	Fond du Lac	Fond du Lac	2,609,837,120	22,854,928	8.7572	61,058,052	23.3953
40,700	City	Wausau	Marathon	2,748,578,600	24,107,571	8.7709	66,817,946	24.3100
39,600	City	Brookfield	Waukesha	6,619,514,680	36,495,000	5.5818	107,291,296	16.2083
39,300	City	New Berlin	Waukesha	4,479,203,700	24,681,517	5.5102	82,163,449	18.3433
37,000	City	Beloit	Rock	1,566,482,302	16,963,107	10.8288	44,400,944	27.8381
36,300	City	Greenfield	Milwaukee	2,735,600,191	22,831,387	8.3460	76,620,616	25.5233
34,700	City	Manitowoc	Manitowoc	1,993,067,500	15,743,762	7.8993	44,039,173	20.8961
34,600	Village	Menomonee Falls	Waukesha	4,541,864,210	22,411,635	4.9345	87,294,630	17.5600
33,700	City	Franklin	Milwaukee	3,364,592,800	21,196,686	6.2999	86,192,552	25.6175
32,600	City	Oak Creek	Milwaukee	2,933,380,300	19,329,408	6.5895	71,099,324	22.7800
30,400	City	West Bend	Washington	2,402,808,300	20,454,162	8.5126	49,475,983	20.5909

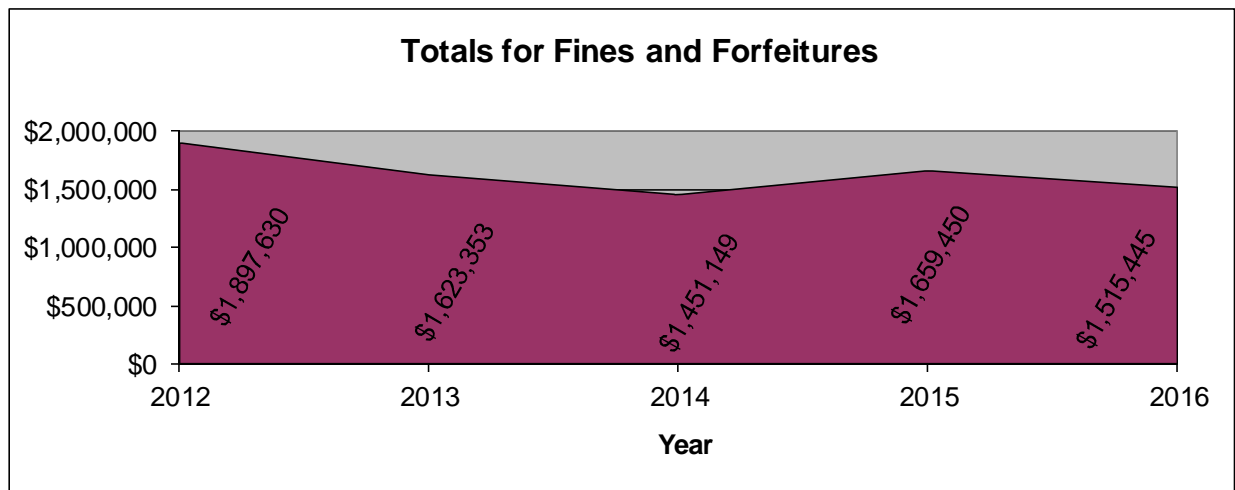
* City of West Allis net levy does not include school tax credit. School tax credit information was not available.

Assessed values from Department of Revenue website.

Tax levies and tax rates obtained from Municipal Budgets or by direct contact.

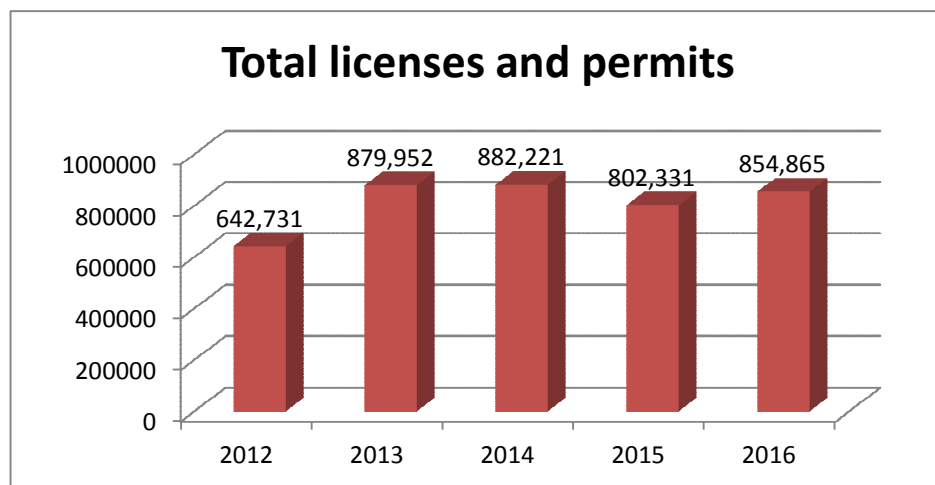
Fines and Forfeitures

Fines and Forfeitures are collected by the City when people violate ordinances, have traffic citations or commit other misdemeanors covered by City Code and State Statute. These fines, forfeitures and penalties can be for nontraffic fines, traffic fines, parking fines, false alarms and penalties on taxes. The following Divisions collect these types of revenues Municipal Court, Treasury, Wastewater, and the Library. Our Municipal Court, our highest collector of these types of revenue, continues to strengthen efforts in collecting fines. Fines and forfeitures can be a useful revenue alternative for municipalities, however; they are dependent on a number of factors. For example, they can be dependent on the number of offenses reported by the Police, Treasury, Wastewater, and the Library, decision of the court, and the ability to pay.



Licenses & Permits

These revenues consist of: licenses for liquor sales, contractors, dogs, cable franchise fees, building permits, electrical permits, plumbing permits, HVAC permits and etc. These fees are set by state and federal laws which limit their increase from year to year. Licenses and permits are dependent on the state of the local economy.



State, Federal & Intergovernmental Aids

The largest source of revenue for the general fund is State and Federal aid, totaling \$18,916,890 or 62% of total general fund revenue. The major categories of aid include shared revenue, expenditure restraint and transportation aids. The other major source of Federal and State grant revenue is for our Special Revenue Funds, mainly for Community Development Block Grants (CDBG), MPO transportation, HOME, police and fire grants.

State Shared Revenues

An appropriation from the State's income and sales tax revenue to local communities for the purpose of equalizing property tax rates throughout Wisconsin. As one can see in the chart below, this funding source continues to decline.

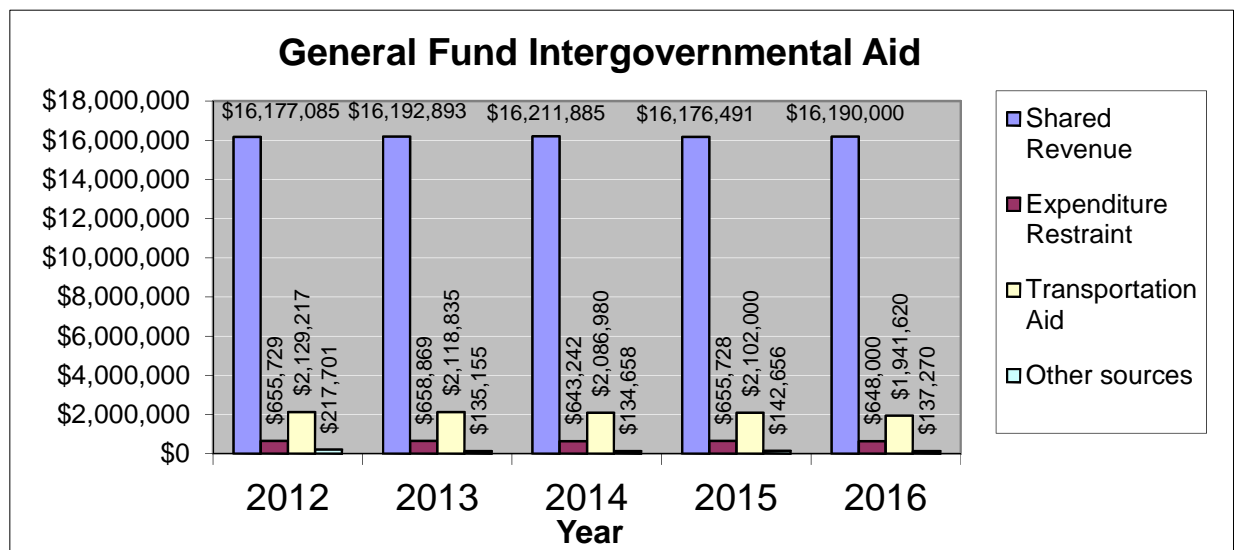
Expenditure Restraint

An incentive program instituted by the State whereby a local government receives a grant if it keeps expense increases below the rate of inflation plus the value of new property tax growth. The General Fund budget decreased \$461,939, a -1.49% difference from the 2015 Adopted General Fund budget.

Transportation Aids

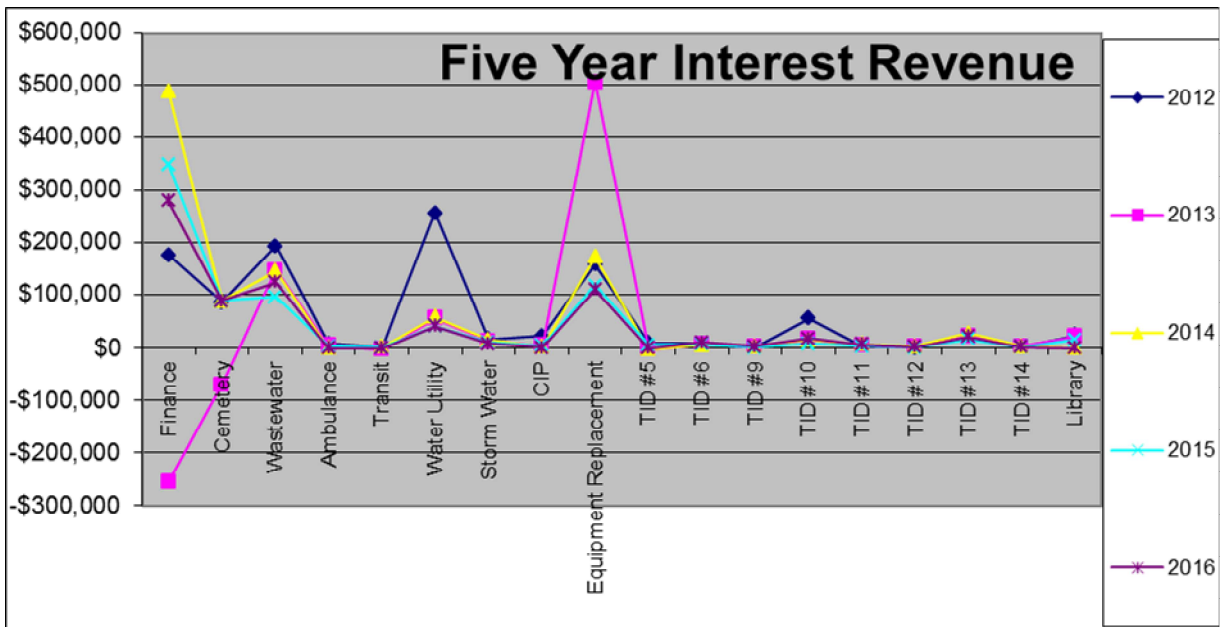
Transportation aids cover costs for items such as road maintenance, traffic enforcement and other costs.

The Beloit Transit system receives the highest percentage of State and Federal aid. Unfortunately, this revenue is reliant on the economy of the State of Wisconsin.



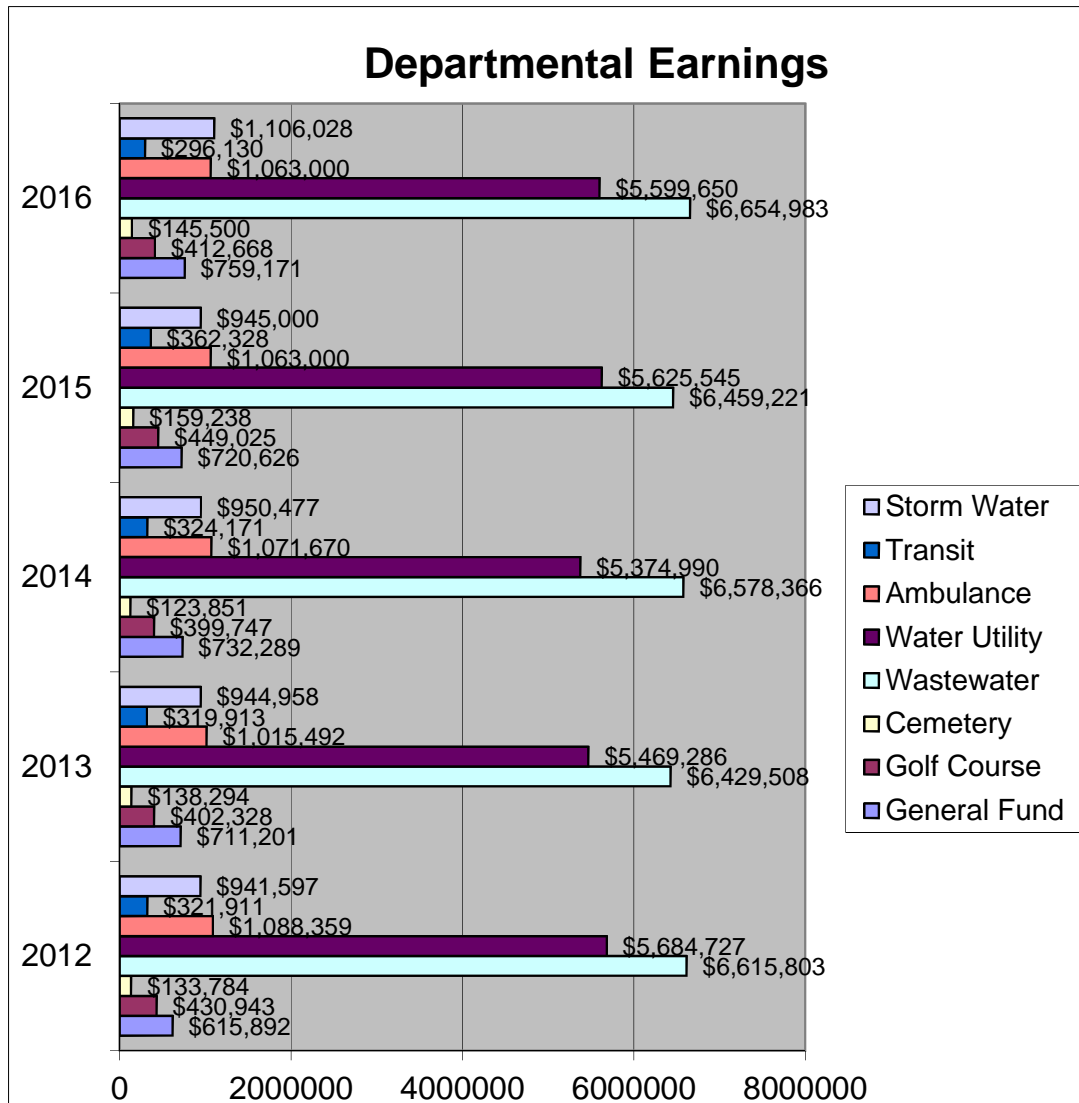
Cash & Property

Cash and property consists of rental payments for City land and interest earnings on City funds. Interest income is calculated using projected interest rates and historical investment portfolio performance. Interest revenues continue to fall due to declining interest rates. For instance, the most dramatic reduction in revenue is investment earnings. In 2007 investment income in the General Fund was \$884,000 and our 2016 Budget projection is \$250,000. The return on invested funds is at an all-time low with record low interest rates and no foreseeable improvement is expected in 2016.



Departmental Earnings

Another major source of general fund revenue is departmental earnings. This category captures a wide variety of charges for over 50 different City Services such as recreation fees, inspection fees and police services. In most cases, trend analysis is used to estimate revenue based on prior year's collections. Where a fee change is adopted or a change in activity level is expected, the revenue estimate is adjusted accordingly. In total, the \$759,171 in revenue represents 2% of the general fund. Trend analysis is also used to forecast sales revenue from cemetery, golf, ambulance, storm water, water, and wastewater services. Fees are set by ordinance or resolution. Water utility rates are regulated by the Wisconsin Public Service Commission based on an authorized rate of return on rate base as defined by the PSC. The city's enterprise funds, wastewater, water, and storm water are able to offset expenses with their respective revenue; tax support is not required. Internal service funds represent a large portion of departmental earnings, however; these are created to serve internal City government needs. The revenue is largely generated by charges against benefiting departments, set to recover costs. User fees are impacted significantly by the economy. For example, an individual can avoid a user charge by consuming zero or less amounts of a service, commodity, or privilege, whereas; a homeowner cannot avoid property taxes.



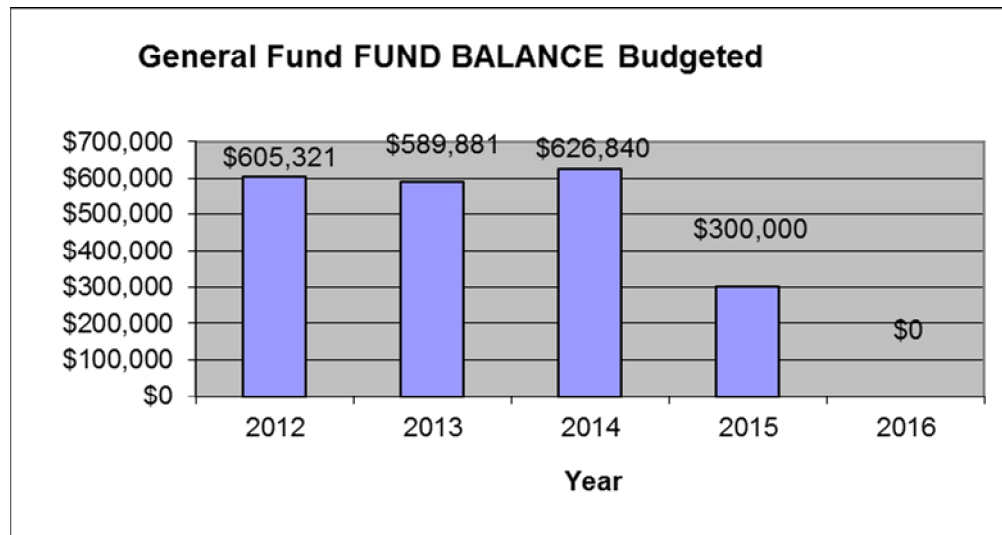
Other Revenues

Public water utilities within Wisconsin are assessed payments in lieu of taxes (PILOT) as the public equivalent to property taxes that would be charged to a privately owned water utility. Payment in lieu of taxes (PILOT) falls into this category, along with recoveries of prior year expenditures and program reimbursements. The Water Utility fund pays the general fund in lieu of taxes in addition to the Beloit Housing Authority. The BHA amount estimated for 2016 is \$9,000 and the Water Utility is \$855,000.

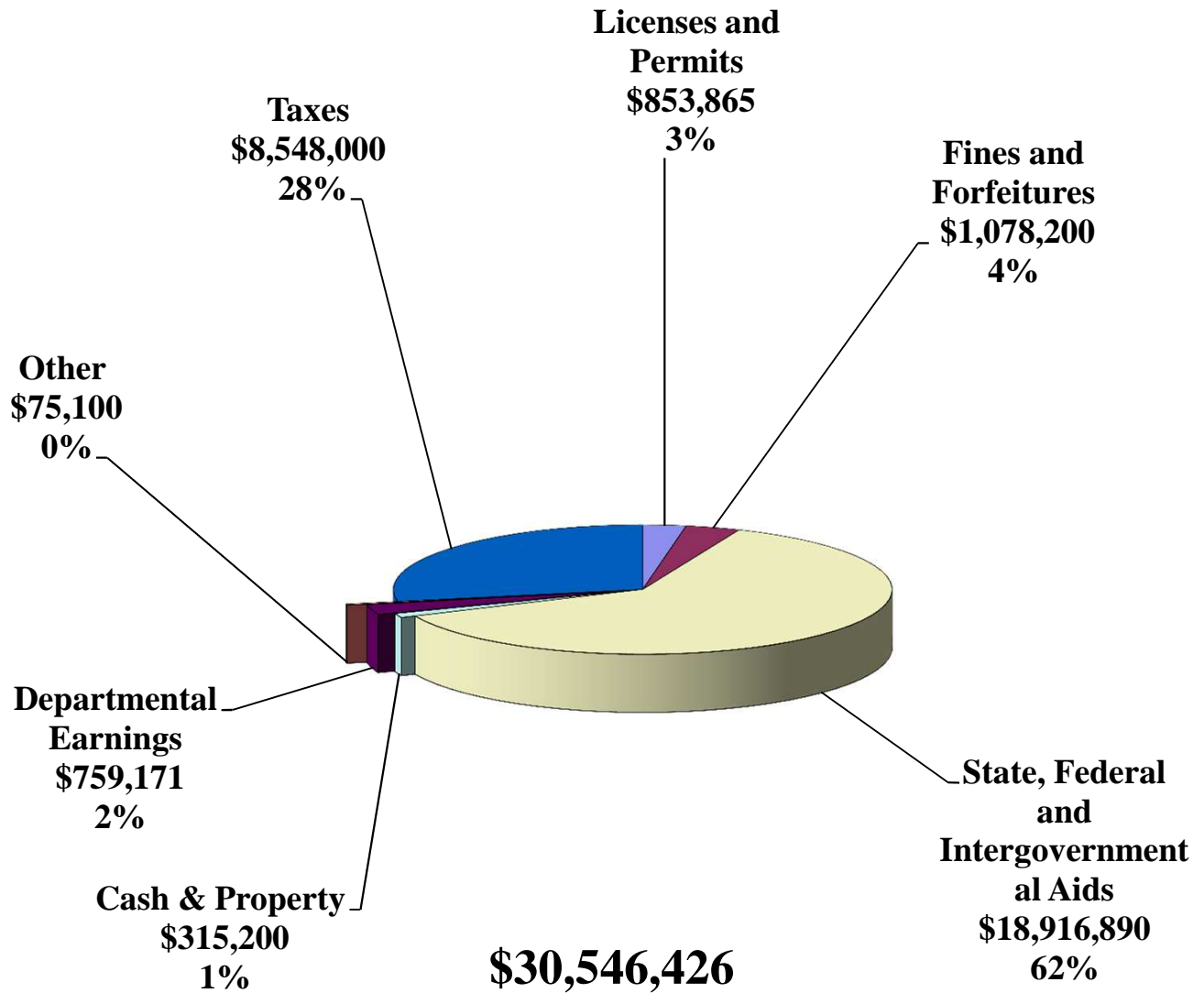
Other Funding Sources

Other funding sources include miscellaneous revenues, the largest of which are fund balance applied and transfers in from other funds. The City Council adopted Undesignated Fund Balance and Unrestricted Retained Earnings Policies in 2002. These policies outlined the lower limits for each category and established methods for applying amounts in excess of the minimum requirements. Beloit is heavily dependent on the State's shared revenue program for funding its operations. Most of this payment, approximately \$14 million, is received in November. As a

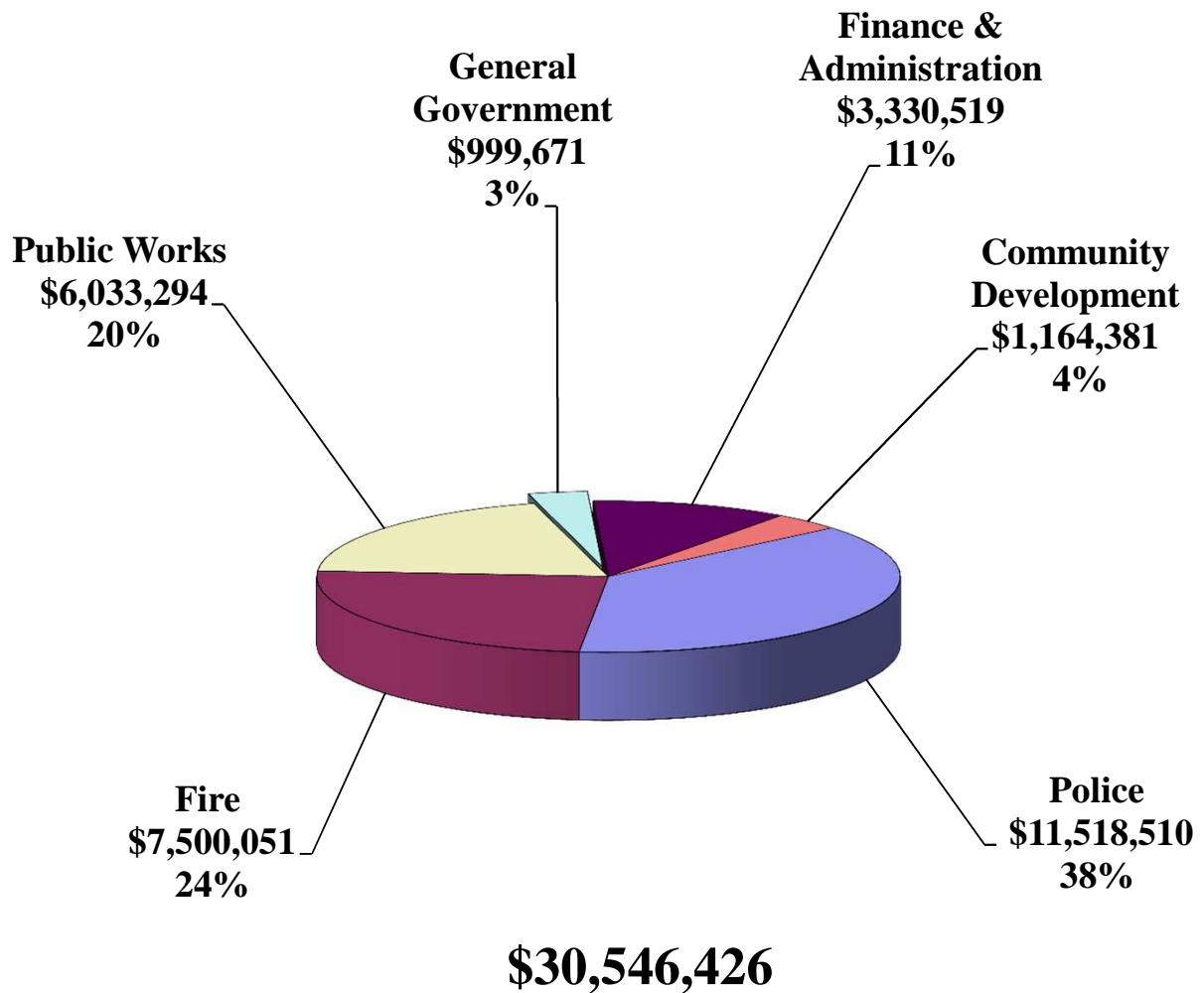
result, the City retains 3 months General Fund operating expenses or 15% of its operating revenues from special revenue, debt service, and general fund operations in a working capital reserve. However, through prudent financial management and additional State aid payments, the City has managed to reserve funds in excess of these minimums. In 2015, the City applied \$300,000 of fund balance to help balance the budget, however, in 2016 the City is not applying any fund balance. In 2014 and 2015, much of the available fund balance was used which eliminated this option in 2016 in order for the City to remain in compliance with policy.



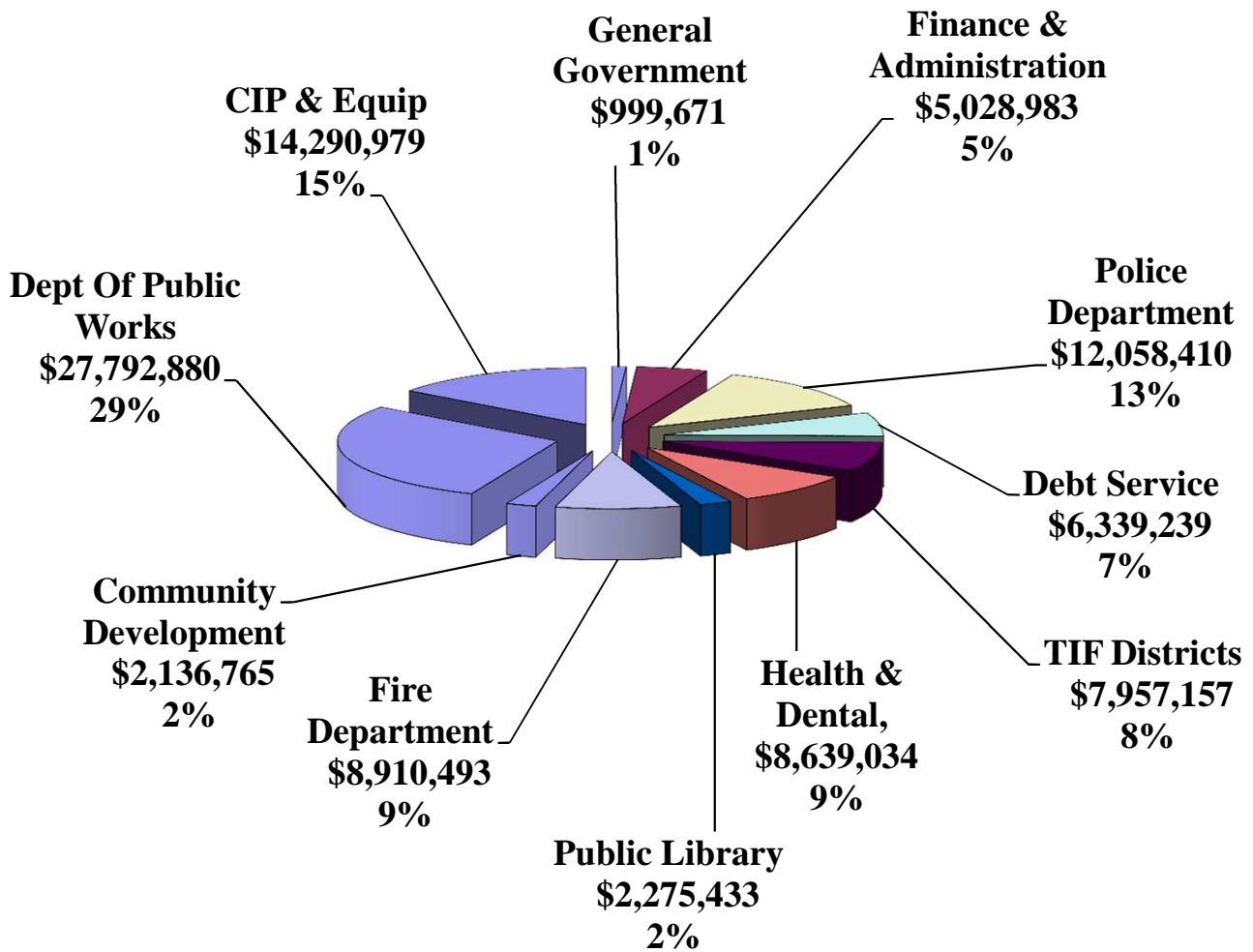
2016 City of Beloit General Fund Revenues



**2016 City of Beloit
General Fund
Expenditures
Displayed by Department**



2016 City of Beloit Total Operating Expenditures Displayed by Department or Fund



\$96,429,044

FINANCIAL INFORMATION

Financial Reports

The City prepares an annual comprehensive financial report (CAFR), which is independently audited. The CAFR is prepared in accordance with government accounting and financial reporting standards and is comprised of government wide statements, fund financial statements, and notes to the financial statements. The report also contains other supplementary information.

The government wide statements are reported using the economic resources measurement focus and accrual basis of accounting. The fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Beloit for its comprehensive annual financial report for the fiscal year ended December 31, 2014. This was the City's eleventh consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and have submitted it to the GFOA to determine its eligibility for another certificate. Copies of the City's 2014 CAFR and the 2016 Budget are available upon request from the City and can also be found on the City's website www.beloitwi.gov.

Investment Policy

The City of Beloit adopted an Investment Policy in 1995 to establish fundamental rules for managing cash and investments. This policy was reviewed and updated by the Investment Committee and adopted by the City Council in 2002. A goal of the Investment Policy is to ensure that all revenues received by the City are promptly recorded, deposited, and invested if not immediately needed to meet obligations.

The City's Investment Policy seeks to ensure the preservation of capital in the overall portfolio. Investment objectives include liquidity, yield and maintaining the public trust. Safety of principal is the foremost objective and all investments are made in accordance with Wisconsin Statutes, Chapter 66. The City Finance Officer is charged with organizing and establishing procedures for effective cash management.

Approximately 16% of the City's investment portfolio is invested in cash equivalents and securities maturing in less than one year. Another 38% of the city's investment portfolio is invested in securities which have a one to five year maturity ranges. The remaining 46% of the City's investments mature in a five to thirty year maturity range.

A summary of holdings as of December 31, 2014, is as follows:

Demand Deposits	\$11,481,898
U.S. agencies – implicitly guaranteed	\$3,921,590
U.S. agencies – explicitly guaranteed	\$239,660
Municipal Bonds	\$6,243,676
Corporate Bonds	\$7,446,835
Certificates of deposit	\$752,188
LGIP	\$17,060,996
Petty Cash	\$8,633
TOTAL	\$ 47,155,476

PROPERTY VALUATIONS AND TAXES

Assessed and Equalized Values

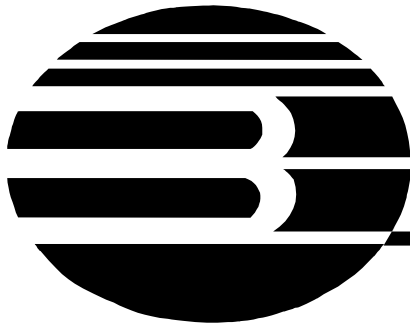
The Assessed Value is the value of taxable property upon which tax levies are spread. With the exception of manufacturing property, it is determined annually by the local assessor as of January 1st. The State Department of Revenue makes the annual assessment of all manufacturing property in the State.

The Equalized Value is determined by the Department of Revenue in order to maintain equity between municipalities and counties. The value represents the current market value of all the property in the taxing district. These certified values are used for apportioning county property taxes, public school taxes, and vocational school taxes as well as for distributing property tax relief.

Source: State of Wisconsin Department of Revenue.

Trend of Assessed and Equalized Values

<u>Levy Year</u>	<u>Equalized Value (w/out TID)</u>	<u>Equalized Value (w/ TID)</u>	<u>Assessed Value (w/out TID)</u>	<u>Assessed Value (w/ TID)</u>
2015	1,306,855,710	1,557,937,900	1,319,822,310	1,570,904,500
2014	1,240,651,110	1,471,696,200	1,335,465,982	1,566,482,302
2013	1,164,673,610	1,377,134,000	1,365,934,010	1,578,394,350
2012	1,256,085,510	1,507,977,900	1,339,436,640	1,591,329,030
2011	1,305,702,910	1,558,718,400	1,303,996,900	1,557,012,390
2010	1,368,589,710	1,610,889,800	1,308,518,750	1,550,818,840
2009	1,473,376,210	1,744,186,100	1,425,265,166	1,684,264,540
2008	1,474,811,810	1,718,751,200	1,455,127,990	1,699,067,380
2007	1,421,012,310	1,630,887,400	1,454,833,440	1,664,708,530
2006	1,355,335,110	1,470,055,900	1,375,992,800	1,490,713,590



City of **BELOIT**, Wisconsin

2015 Payable 2016 Municipal Tax Levy - All Funds

	2014/2015 Adopted	2015/2016 Adopted	\$ Change	% Change
General Fund Levy	\$6,900,319	\$7,069,000	\$168,681	2.44%
Debt Service Levy	4,800,000	4,769,154	(30,846)	-0.64%
Mass Transit Levy	584,719	584,719	0	0.00%
Public Library Levy	1,780,877	1,780,877	0	0.00%
Police Grant-OJAI Beat Patrol	40,000	40,000	0	0.00%
Police Grant-School Resources	90,000	90,000	0	0.00%
Engineering Grant-MPO Traffic	26,000	26,000	0	0.00%
Golf Course	50,000	50,000	0	0.00%
Cemetery	28,114	28,114	0	0.00%
Total Property Tax Levy	\$14,300,029	\$14,437,864	\$137,835	0.96%
Assessed Value	1,566,482,302	1,570,904,500	\$4,422,198	0.28%
Tax Rate WO/TIF	\$9.129	\$9.191	\$0.062	0.68%
Tax Rate W/TIF	\$10.829	\$10.957	\$0.128	1.18%

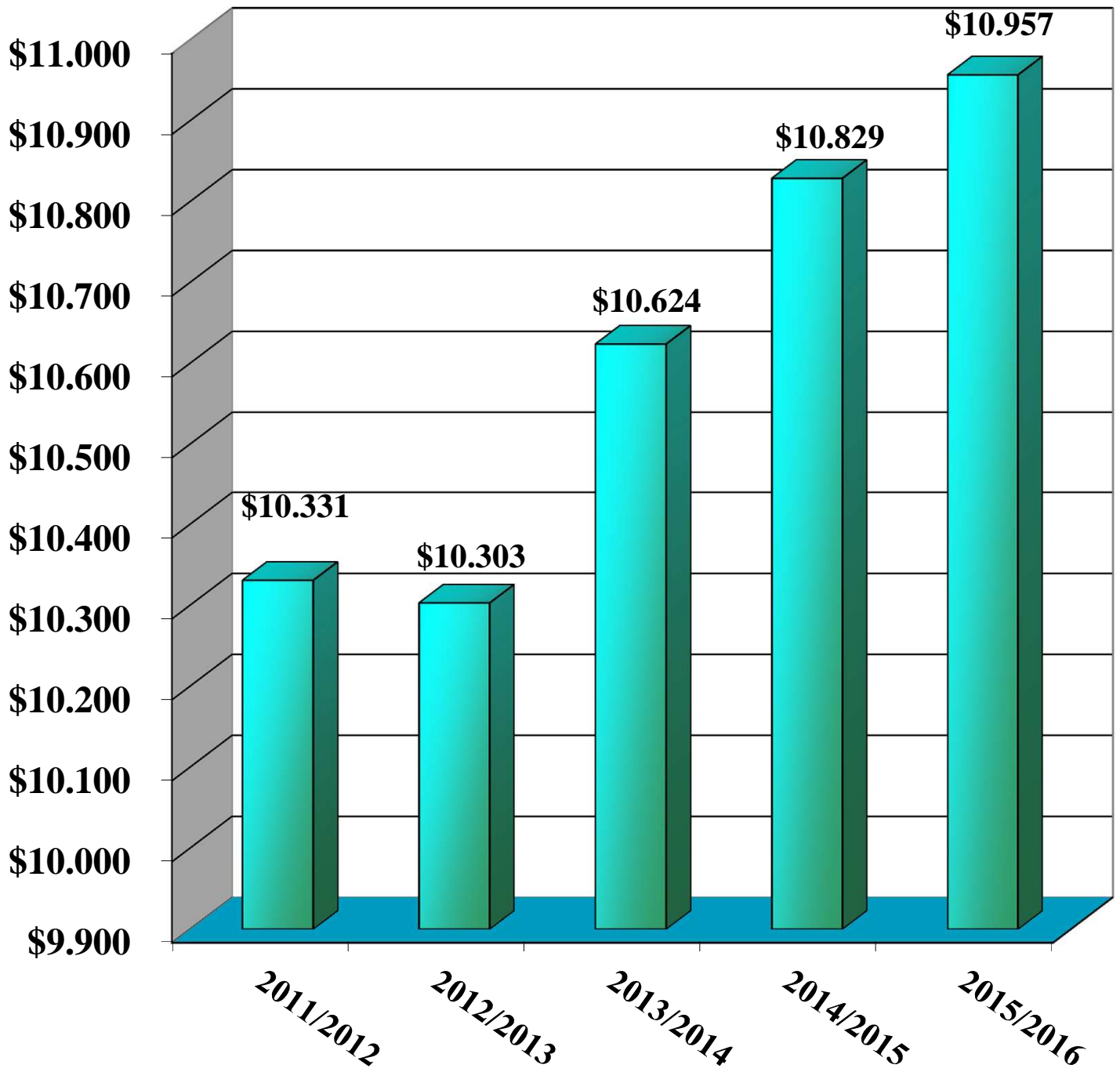


City of **BELOIT**, Wisconsin

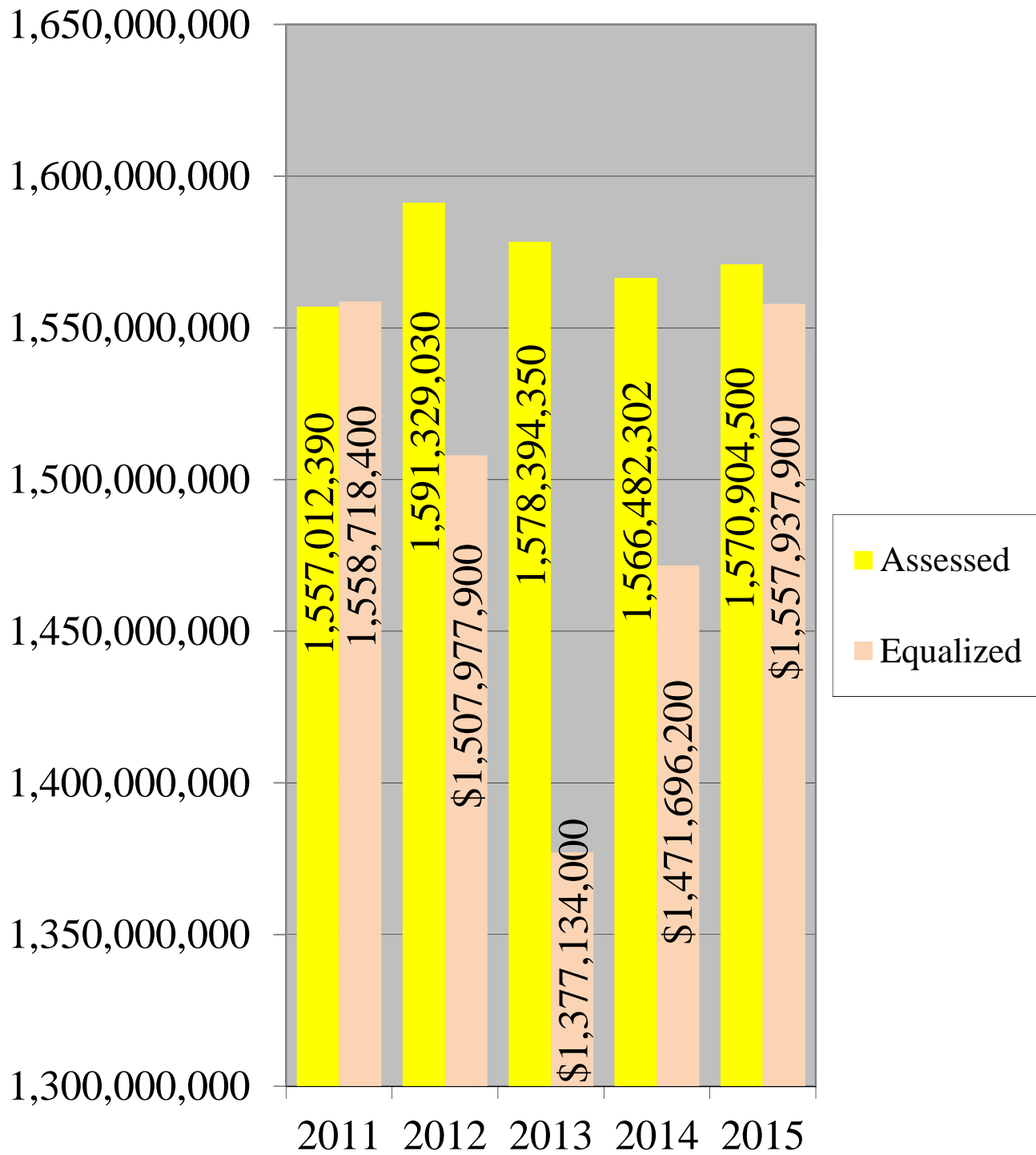
BUDGET & NET TAX LEVY DISTRIBUTION BY PURPOSE INCLUDING LEVIES ESTIMATED FROM OTHER TAXING DISTRICTS

<i>General Governmental Funds</i>	<i>2016 Budget</i>	<i>2015 Net Tax Levy</i>	<i>Rate Per \$1,000</i>	<i>Tax On \$77,000 Property</i>	<i>Tax On \$100,000 Property</i>
CITY COUNCIL	\$ 49,342	\$ 11,419	\$ 0.0073	\$ 0.56	\$ 0.73
CITY MANAGER	\$ 296,837	\$ 68,693	\$ 0.0437	\$ 3.37	\$ 4.37
CITY ATTORNEY	\$ 396,574	\$ 91,774	\$ 0.0584	\$ 4.50	\$ 5.84
ECONOMIC DEVELOPMENT	\$ 256,918	\$ 59,456	\$ 0.0378	\$ 2.91	\$ 3.78
FINANCE AND ADMINISTRATION	\$ 3,330,519	\$ 770,743	\$ 0.4906	\$ 37.78	\$ 49.06
POLICE DEPARTMENT	\$ 11,518,510	\$ 2,665,593	\$ 1.6969	\$ 130.66	\$ 169.69
FIRE DEPARTMENT	\$ 7,500,051	\$ 1,735,649	\$ 1.1049	\$ 85.08	\$ 110.49
COMMUNITY DEVELOPMENT	\$ 1,164,381	\$ 269,459	\$ 0.1715	\$ 13.21	\$ 17.15
DEPARTMENT OF PUBLIC WORKS	\$ 6,033,294	\$ 1,396,214	\$ 0.8888	\$ 68.44	\$ 88.88
TOTAL GENERAL FUND LEVY	\$ 30,546,426	\$ 7,069,000	\$ 4.5000	\$ 346.50	\$ 450.00
SUPPORT TO OTHER FUNDS	\$ 818,833	\$ 818,833	\$ 0.5212	\$ 40.14	\$ 52.12
LIBRARY	\$ 2,275,433	\$ 1,780,877	\$ 1.1337	\$ 87.29	\$ 113.37
GENERAL OBLIGATION DEBT SERVICE	\$ 6,339,239	\$ 4,769,154	\$ 3.0359	\$ 233.77	\$ 303.59
TOTAL GENERAL GOVERNMENTAL FUNDS	\$ 39,979,931	\$ 14,437,864	\$ 9.1908	\$ 707.69	\$ 919.08
TAX INCREMENTAL LEVY (CITY)		\$2,773,903	\$ 1.7658	\$ 135.97	\$ 176.58
TOTAL CITY LEVY	\$ 39,979,931	\$ 17,211,767	\$ 10.9566	\$ 843.66	\$ 1,095.66

City of Beloit Property Tax Rates 2011-2015

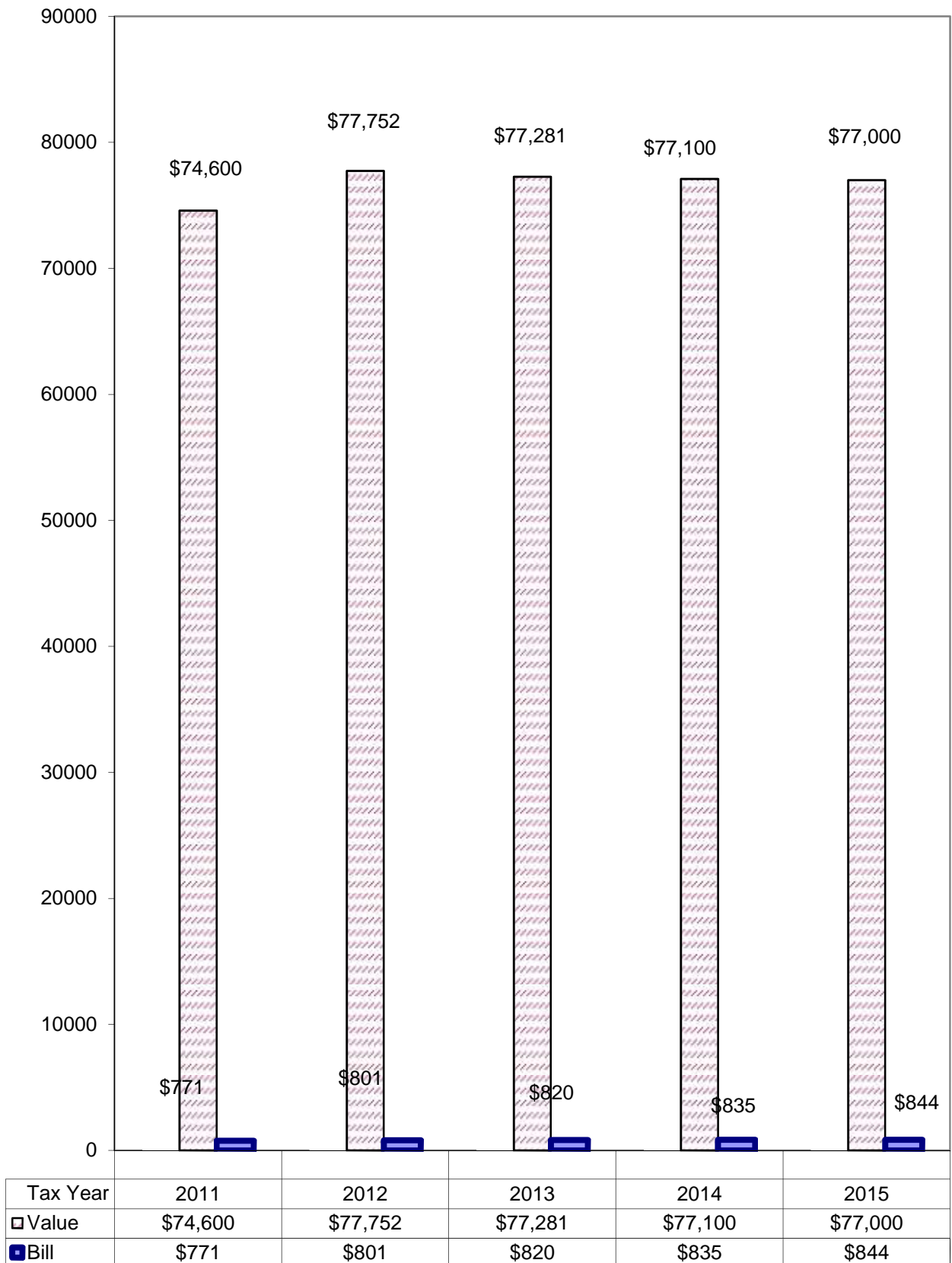


Tax Base Growth for City of Beloit 2011-2015



YEAR 2015		Top 25 Taxpayers									
		Residential & Commerical	Manufacturing	Total							
Total City of Beloit Assessment		\$1,379,068,812	\$192,418,500	\$1,571,487,312							
	Taxpayer Name	Type of Business	2009	2010	2011	2012	2013	2014	2015	% of Total Value	
Rank											Difference from 2014-2015
	1 ABC Supply/Hendricks	Wholesale Distribution	\$67,878,356	\$63,466,540	\$64,858,290	\$66,925,603	\$68,423,490	\$73,431,530	\$79,350,030	5.05%	\$5,918,500
	2 Kerry Ingredients	Mfg of Food Additives	\$48,726,130	\$51,218,100	\$52,029,600	\$37,479,100	\$41,871,200	\$42,911,300	\$39,987,400	2.54%	-\$2,923,900
	3 Staples Contract & Commercial LLC	Fullfilment Center	\$33,597,506	\$34,139,420	\$32,901,090	\$35,383,980	\$34,688,370	\$34,571,410	\$34,563,300	2.20%	-\$8,110
	4 Frito Lay Inc	Food Processor	\$23,159,100	\$22,261,600	\$23,157,600	\$23,514,800	\$23,804,100	\$22,735,800	\$22,305,800	1.42%	-\$430,000
	5 Kettle Foods	Food Processor	\$9,284,500	\$8,921,100	\$9,609,300	\$43,405,000	\$18,651,200	\$18,084,000	\$17,289,300	1.10%	-\$794,700
	6 Beloit Health Systems	Health Services	\$14,826,239	\$14,866,820	\$14,982,640	\$15,711,290	\$15,671,710	\$15,815,060	\$15,707,050	1.00%	-\$108,010
	7 Woodmans	Retail Grocer	\$14,845,588	\$14,643,250	\$13,058,910	\$13,494,950	\$14,102,460	\$14,963,960	\$15,295,930	0.97%	\$331,970
	8 Walmart	Retailer	\$14,964,550	\$16,322,510	\$16,099,650	\$15,959,880	\$15,726,620	\$15,491,790	\$14,530,270	0.92%	-\$961,520
	9 McGuire/Morgan Square	Developer of Commercial Prop.	\$10,964,500	\$10,099,400	\$10,880,000	\$10,461,300	\$11,166,100	\$12,008,700	\$11,998,800	0.76%	-\$9,900
	10 Hawks Ridge Apartments LLC	Apartment Rentals	\$11,717,610	\$11,711,350	\$11,704,550	\$11,699,260	\$11,695,020	\$11,690,640	\$11,687,710	0.74%	-\$2,930
	11 Genencor International Wisconsin Inc	Mfg of Food & Bev Additives	\$8,975,900	\$8,778,700	\$9,352,800	\$10,083,400	\$10,459,400	\$11,739,700	\$11,454,400	0.73%	-\$285,300
	12 Menards	Retailer	\$16,524,372	\$16,076,710	\$15,834,460	\$15,770,320	\$10,666,960	\$10,500,560	\$10,371,500	0.66%	-\$129,060
	13 Jacobson Beloit LLC	Southeastern Container	\$14,259,300	\$12,825,000	\$13,131,500	\$12,419,700	\$12,416,400	\$10,046,200	\$10,046,200	0.64%	\$0
	14 Hormel Corporation	Food Processor	\$9,425,600	\$9,228,000	\$8,791,600	\$8,832,700	\$8,748,200	\$9,276,100	\$8,705,400	0.55%	-\$570,700
	15 McBain Enterprises/Amusement Brokers	New for 2004	\$8,548,785	\$8,421,630	\$8,421,580	\$7,711,150	\$7,809,450	\$7,108,710	\$7,729,920	0.49%	\$621,210
	16 Pilot Oil/Canterbury Joint Vent.	Truck Plaza	\$7,019,424	\$7,029,360	\$6,983,020	\$6,989,530	\$6,976,080	\$7,387,310	\$7,311,470	0.47%	-\$75,840
	17 Walgreens	Retail Services	\$7,194,928	\$7,082,040	\$12,679,810	\$12,585,170	\$12,528,020	\$8,061,040	\$7,251,020	0.46%	-\$810,020
	18 First National Bank/Centre One	Banking			\$6,288,480	\$5,997,620	\$6,330,230	\$6,961,110	\$6,794,490	0.43%	-\$166,620
	19 One Reynolds Drive LLC	Warehouse						\$7,722,000	\$6,456,400	0.41%	-\$1,265,600
	20 Bombardier Motor Corporation	Manufacturer		\$5,388,800	\$5,568,700	\$5,636,100	\$5,515,900	\$5,589,900	\$5,887,150	0.37%	\$297,250
	21 Douglas Cash	Rental Properties	\$6,053,300	\$5,439,760	\$5,620,600	\$5,656,500	\$5,808,800	\$5,815,450	\$5,804,910	0.37%	-\$10,540
	22 James & Lois Guenther	Gateway Apts	\$6,743,887	\$5,759,690	\$5,743,460	\$6,631,300	\$5,720,750	\$5,710,200	\$5,704,730	0.36%	-\$5,470
	23 Lee Gunderson	CBRF/Nursing Home		\$5,517,140	\$5,675,070	\$5,726,880	\$5,715,560	\$5,698,070	\$5,656,990	0.36%	-\$41,080
	24 Unicare Homes Inc	Nursing Home/Assisted Living	\$5,847,660	\$5,808,180	\$5,766,730	\$5,749,840	\$5,733,350	\$5,697,770	\$5,650,410	0.36%	-\$47,360
	25 Shopko	Retail	\$5,926,777	\$5,918,140	\$5,198,400	\$5,204,020	\$5,205,100	\$5,028,000	\$5,233,940	0.33%	\$205,940
	26 Burton Wright LLC	Apartment Rentals							\$5,025,000	0.32%	\$5,025,000
	27 Regal Beloit Corporation		\$7,458,910	\$7,243,070	\$7,168,390	\$7,111,310	\$7,067,830	\$4,953,120	\$4,926,000	0.31%	-\$27,120
	28 Enpro	Manufacturer				\$5,534,500	\$5,065,700	\$4,942,100	\$4,038,000	0.26%	-\$904,100
Total Value In Top 25 & Percent of Tax Base			\$353,942,922	\$358,166,310	\$371,506,230	\$401,675,203	\$377,568,000	\$383,941,530	\$386,763,520		\$2,821,990

Taxes Paid / Average Home Value Municipal Portion Only



COMPARATIVE SUMMARY ANALYSIS OF
MUNICIPAL TAX LEVIES

	<i>2011 Levy</i>	<i>2012 Levy</i>	<i>2013 Levy</i>	<i>2014 Levy</i>	<i>2015 Levy</i>	<i>2015 Increase (Decrease)</i>	<i>2015 % Increase</i>
General Fund Expenditures	\$29,692,771	\$30,563,296	\$30,893,400	\$31,008,365	\$30,546,426	(\$461,939)	-1.49%
Less: General Fund Revenues*	\$23,534,518	\$23,826,960	\$24,039,241	\$24,108,046	\$23,477,426	(\$630,620)	-2.62%
Net General Fund Levy	\$ 6,158,253	\$ 6,736,336	\$ 6,854,159	\$ 6,900,319	\$ 7,069,000	\$168,681	2.44%
Net Debt Service Levy	\$ 4,873,523	\$ 4,445,195	\$ 4,787,928	\$ 4,800,000	\$ 4,769,154	(\$30,846)	-0.64%
Other Funds Levy	\$562,256	\$579,367	\$638,481	\$688,833	\$688,833	\$0	0.00%
Police Special Grant Levy	\$119,500	\$119,500	\$125,500	\$130,000	\$130,000	\$0	0.00%
Public Library Levy	\$1,760,877	\$1,775,877	\$1,775,877	\$1,780,877	\$1,780,877	\$0	0.00%
Total General Property Tax Levy	\$13,474,409	\$13,656,275	\$14,181,945	\$14,300,029	\$14,437,864	\$137,835	0.96%
Municipal Share-TIF Levy	\$ 2,611,034	\$ 2,738,597	\$ 2,587,078	\$ 2,663,079	\$ 2,773,903	\$110,824	4.16%
Gross Municipal Levy	\$16,085,443	\$16,394,872	\$16,769,023	\$16,963,108	\$17,211,767	\$248,659	1.47%
Assessed Value (W/TID)	\$1,557,012,390	\$1,591,329,030	\$1,578,394,350	\$1,566,482,302	\$1,570,904,500	\$4,422,198	0.28%
TAX RATE							
(PER \$1,000 ASSESSED VALUE)							
General Fund Operations	\$3.955	\$4.233	\$4.342	\$4.405	\$4.500	\$0.095	2.16%
Other Funds	\$0.361	\$0.364	\$0.405	\$0.440	\$0.438	(\$0.001)	-0.28%
Police Special Grants	\$0.077	\$0.075	\$0.080	\$0.083	\$0.083	(\$0.000)	-0.28%
Debt Service Fund	\$3.130	\$2.793	\$3.033	\$3.064	\$3.036	(\$0.028)	-0.92%
Public Library	\$1.131	\$1.116	\$1.125	\$1.137	\$1.134	(\$0.003)	-0.28%
Total General Property Tax Rate	\$8.654	\$8.582	\$8.985	\$9.129	\$9.191	\$0.062	0.68%
TIF Tax Rate (Municipal Share)	\$1.677	\$1.721	\$1.639	\$1.700	\$1.766	\$0.066	3.87%
Total Municipal Rate	\$10.331	\$10.303	\$10.624	\$10.829	\$10.957	\$0.128	1.18%
Prior Year Comparison							
Rate per \$1,000							
Increase (Decrease)	\$0.030	-\$0.028	\$0.321	\$0.205	\$0.128		
Percent Change	2.94%	-0.27%	3.12%	1.93%	1.18%		

*excluding property tax revenues

Tax Incremental Districts of the City of Beloit

	<u>TID #5</u>	<u>TID #6</u>	<u>TID #8</u>	<u>TID #9</u>	<u>TID #10</u>	<u>TID #11</u>	<u>TID #12</u>	<u>TID #13</u>	<u>TID #14</u>	<u>Totals</u>
Creation Date	1/1/90	1/1/91	1/1/95	1/1/98	1/1/01	1/1/02	1/1/03	1/1/05	1/1/07	
Resolution Date	9/24/90	9/3/91	8/2/95	7/7/98	10/16/00	10/1/01	9/2/03	9/12/05	9/4/07	
Last Date to Incur Project Costs	9/24/12	9/3/13	8/2/17	7/7/20	10/16/18	10/1/19	9/2/21	9/12/20	9/4/29	
Dissolution Date	9/24/17	9/3/18	8/2/22	7/7/25	10/16/23	10/1/24	9/2/26	9/12/25	9/4/34	
Base Value	\$ 26,241,710	\$ 14,073,100	\$ 1,646,300	\$ 3,666,300	\$ 1,763,400	\$ 1,963,200	\$ 795,300	\$ 23,854,500	\$ 10,510,700	\$ 84,514,510
Equalized Value										
1990	\$ 26,167,010									\$ 26,167,010
1991	\$ 27,516,100	\$ 13,487,400								\$ 41,003,500
1992	\$ 28,810,800	\$ 15,755,300								\$ 44,566,100
1993	\$ 30,373,100	\$ 12,869,900								\$ 43,243,000
1994	\$ 30,360,500	\$ 12,257,400								\$ 42,617,900
1995	\$ 32,504,000	\$ 14,174,500	\$ 1,646,300							\$ 48,324,800
1996	\$ 35,757,900	\$ 21,055,800	\$ 1,432,300							\$ 58,246,000
1997	\$ 40,246,300	\$ 22,567,200	\$ 1,495,100							\$ 64,308,600
1998	\$ 41,303,800	\$ 24,164,100	\$ 2,729,000	\$ 3,666,300						\$ 71,863,200
1999	\$ 42,803,100	\$ 26,274,900	\$ 2,856,600	\$ 3,557,100						\$ 75,491,700
2000	\$ 44,712,600	\$ 26,056,500	\$ 2,753,200	\$ 3,513,600						\$ 77,035,900
2001	\$ 46,821,100	\$ 28,403,000	\$ 2,856,800	\$ 3,912,000	\$ 357,900					\$ 82,350,800
2002	\$ 52,963,500	\$ 29,236,400	\$ 2,796,500	\$ 3,721,800	\$ 259,700					\$ 88,977,900
2003	\$ 54,580,400	\$ 32,090,600	\$ 2,890,300	\$ 3,918,700	\$ 57,900	\$ 3,990,100				\$ 97,528,000
2004	\$ 55,885,900	\$ 33,972,200	\$ 2,925,300	\$ 3,555,000	\$ 5,559,800	\$ 3,973,700	\$ 789,300			\$ 106,661,200
2005	\$ 60,024,300	\$ 36,591,700	\$ 3,019,000	\$ 3,979,800	\$ 13,760,000	\$ 3,945,000	\$ 1,772,100			\$ 123,091,900
2006	\$ 64,682,400	\$ 40,132,800	\$ 4,902,900	\$ 4,721,800	\$ 26,458,300	\$ 4,071,800	\$ 1,986,000	\$ 26,271,900		\$ 173,227,900
2007	\$ 73,434,700	\$ 47,274,600	\$ 6,525,500	\$ 5,005,900	\$ 77,100,900	\$ 4,079,000	\$ 4,122,900	\$ 50,861,100		\$ 268,404,600
2008	\$ 77,269,600	\$ 49,767,900	\$ 6,846,500	\$ 5,623,500	\$ 99,093,400	\$ 4,394,500	\$ 4,094,700	\$ 53,410,400	\$ 11,439,800	\$ 311,940,300
2009	\$ 76,200,300	\$ 53,462,200	\$ 6,776,800	\$ 5,678,300	\$ 138,507,100	\$ 5,532,400	\$ 3,561,000	\$ 52,638,400	\$ 13,150,100	\$ 355,506,600
2010	\$ 60,987,700	\$ 45,280,600	\$ 6,792,000	\$ 5,061,300	\$ 141,817,500	\$ 5,507,700	\$ 3,374,600	\$ 46,337,800	\$ 11,837,600	\$ 326,996,800
2011	\$ 63,965,100	\$ 46,458,600	\$ 7,086,000	\$ 6,790,500	\$ 142,509,900	\$ 6,005,200	\$ 3,448,300	\$ 47,691,100	\$ 13,575,300	\$ 337,530,000
2012	\$ 57,370,800	\$ 43,902,700	\$ 5,721,700	\$ 6,775,500	\$ 161,141,300	\$ 5,826,200	\$ 3,363,600	\$ 40,370,700	\$ 11,934,400	\$ 336,406,900
2013	\$ 51,945,600	\$ 40,526,800	\$ 5,336,400	\$ 6,198,800	\$ 137,556,400	\$ 9,010,300	\$ 3,561,200	\$ 31,465,700	\$ 11,373,700	\$ 296,974,900
2014	\$ 56,882,200	\$ 43,539,500	\$ 5,848,700	\$ 8,158,600	\$ 140,790,300	\$ 9,443,200	\$ 2,041,000	\$ 36,554,400	\$ 12,301,700	\$ 315,559,600
2015	\$ 62,054,400	\$ 44,150,700	\$ 6,180,000	\$ 8,617,200	\$ 147,609,800	\$ 9,330,100	\$ 1,979,800	\$ 42,779,100	\$ 12,895,600	\$ 335,596,700
Increment Value	\$ 35,812,690	\$ 30,077,600	\$ 4,533,700	\$ 4,950,900	\$ 145,846,400	\$ 7,366,900	\$ 1,184,500	\$ 18,924,600	\$ 2,384,900	\$ 251,082,190
Tax Increment	\$ 1,053,560.61	\$ 884,842.06	\$ 133,375.28	\$ 145,648.74	\$ 4,336,187.33	\$ 216,724.17	\$ 34,846.38	\$ 556,735.98	\$ 70,160.51	\$ 7,432,081.07
TID Tax Rate	\$ 29.42	\$ 29.42	\$ 29.42	\$ 29.42	\$ 29.73	\$ 29.42	\$ 29.42	\$ 29.42	\$ 29.42	\$ 29.60
Value of exempt computers	\$ 2,847,000	\$ 3,232,300	\$ -	\$ 65,900	\$ 4,445,800	\$ 7,300	\$ 197,100	\$ 73,900	\$ 118,600	\$ 10,987,900
Computer Aid	\$ 83,755	\$ 95,090	\$ -	\$ 1,939	\$ 132,179	\$ 215	\$ 5,798	\$ 2,174	\$ 3,489	\$ 324,639

BASIS OF ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate account entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate.

Governmental Funds

In Governmental Funds (General Fund, Special Revenue, Debt Service and Capital Projects Funds), the modified accrual basis of accounting is used. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on long-term debt, claims, judgments, compensated absences, and pension expenditures, which are recorded as a fund liability when expected to be paid with expendable available financial resources.

Property taxes are recorded in the year levied as receivables and deferred revenues. They are recognized as revenues in the succeeding year when services financed by the levy are being provided. In addition to property taxes for the City, taxes are collected for and remitted to the state and county governments as well as the local school districts and technical college district. Taxes for all state and local governmental units billed in the current year for the succeeding year are reflected as deferred revenues and due to other taxing units. Taxes are levied in December on the assessed value of the prior January 1.

Intergovernmental aids and grants are recognized as revenues in the period the related expenditures are incurred, if applicable, or when the City is entitled to the aids.

Special assessments are recorded as revenues when they become measurable and available as current assets. Annual installments due in future years are reflected as receivables and deferred revenues.

Revenues susceptible to accrual include property taxes, miscellaneous taxes, public charges for services, and interest.

Other general revenues such as fines and forfeitures, inspection fees, recreation fees, and miscellaneous revenues are recognized when received in cash or when measurable and available.

Deferred revenues arise when a potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when resources are received before the City has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal

claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

All adopted budgets for the governmental funds are prepared in accordance with the modified accrual bases of accounting.

Proprietary Funds

In Proprietary Funds (Enterprise Funds and Internal Service Funds), the accrual basis of accounting is used. Revenues are recognized in the accounting period in which they are earned. Expenses are recognized in the accounting period in which they are incurred. Unbilled receivables are recorded when services are provided.

The proprietary funds have elected to follow Financial Accounting Standards Board pronouncements issued before November 30, 1989, and all pronouncements of the Governmental Accounting Standards Board.

All adopted budgets for proprietary funds are prepared in accordance with the accrual basis of accounting, except for the treatment of depreciation and capital outlays. For budget purposes, capital outlays are included as expenditures whereas for accounting purposes, depreciation is included as an expense.

Fiduciary Funds

In Fiduciary Funds (Agency Funds), the modified accrual basis of accounting is used. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operation. These funds are not part of budget appropriations.

The following fund types and account groups are used by the City.

General Fund – This fund accounts for all transactions of the City that pertain to the general administration of the City and the services traditionally provided to its citizens. This includes finance and administration, city council, city manager, city attorney, economic development, community development, police and fire protection, and public works; which include streets, parks and grounds.

Special Revenue Funds – These funds account for revenues derived from specific sources which are usually required by law or regulation to be accounted for as separate funds. For the City of Beloit these funds include TID #5, TID #6, TID #8, TID #9, TID #10, TID #11, TID #12, TID #13, TID #14, Library Fund, Park Impact Fees, Police Department Grants Fund, SAFER Fire Grant fund, MPO – Engineering Fund, Solid Waste Fund, HOME program Fund, and Community Development Block Grants Fund.

Debt Service Fund – This fund accounts for the accumulation of revenues for and payment of principal, interest and related costs on general obligation long-term debt.

Capital Projects Funds – These funds are utilized to account for financial resources to be used for the acquisition or construction of capital facilities or other major fixed assets. For the City of Beloit these funds include the Equipment & Computer Replacement Fund, CIP Engineering Fund and Capital Improvements Fund.

Enterprise Funds – These funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business enterprise, and where the cost of providing goods and services to the general public on a continuing basis is expected to be recovered primarily through user charges. The City has also established Enterprise Funds when it was advantageous to segregate revenues earned and expenses incurred for an operation for purposes of capital maintenance, public policy, management control or accountability. For the City of Beloit these funds include the Golf Course Fund, Cemetery Fund, Water Pollution Control Facility Fund, Water Utility Fund, Storm Water Utility Fund, Ambulance Fund and Mass Transit Fund.

Internal Service Funds – These funds are established to finance and account for services and/or commodities furnished by one department or agency to other departments or agencies of the City on a cost-reimbursement basis. For the City of Beloit these funds include the Equipment Operation and Maintenance Fund, Liability Insurance Fund and Health Insurance Fund.

Agency Funds – These funds are used to account for assets held by the City in a trustee or custodial capacity for other entities such as individuals, private organizations, or governmental units. For the City of Beloit these funds include the Tax Collections Fund.

The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources. Also included is the summary of the City's five-year Capital Improvement Program, which is detailed, in a separate document.

CITY OF BELOIT

ADMINISTRATIVE POLICY STATEMENT

GENERAL SUBJECT: Appropriate Uses of General Fund Balance

SPECIFIC SUBJECT: Appropriate Levels and Uses General Fund Unrestricted Fund Balance

PURPOSE

The purpose of this policy is to identify appropriate levels and uses of Unrestricted Cash and Investments from General Fund Unrestricted Fund Balance. By doing so, the City of Beloit intends to stabilize long-term property tax rates, reduce other governmental tax subsidies, and provide guidance on appropriate uses of General Fund Unrestricted Fund Balance.

STATEMENT OF POLICY

It is essential that the City of Beloit maintain adequate levels of fund balance to provide working capital, mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), and to ensure stable tax rates. Fund balance levels are a crucial consideration, too, in long-term financial planning. The purpose therefore is to establish a consistent method for applying cash balances resulting from General Fund Unrestricted Fund Balance above Debt Policy maximums (15% of Operating Revenues), or restoration of balances in the event that the City falls below minimal levels. This policy augments § 65.90 (5) (a) of the Wisconsin State Statutes.

Section 1. general guidelines and definitions

- A. Operating Revenues Defined: as identified in the Debt Policy include General Fund revenues, Debt Service Fund revenues, Special Revenue Fund revenues, and levies for Enterprise Funds.
- B. Fund Balance Definitions: Effective with the fiscal year beginning January 1, 2010, the City must implement the requirements of Governmental Accounting Standards Board Statement No. 54 *Fund Balance Reporting and Governmental Fund Type Definitions* which requires fund balance to be identified, for financial reporting purposes, as nonspendable, restricted, committed, assigned, or unassigned. Nonspendable fund balance includes assets that are not spendable such as capital assets and nonliquid assets like inventories and prepaid items. Restricted fund balance would include those resources that are externally restricted usually by creditors, contributors, and other levels of government such as grant programs. Committed fund balance is limited in use by formal legal constraints that the government itself has imposed on how funds will be spent. Assigned fund balance reflects a government's intended use or earmarking of resources. Unassigned fund balance is a government's net resources that have not been restricted, committed, or assigned to specific purposes within the City's general fund and is available to be used for any purpose. Unrestricted fund balance includes

committed, assigned and unassigned fund balances. The Debt Policy establishes a minimum of between “10 to 15% of operating revenues at all times.” Unrestricted Fund balance is the remaining current assets the City of Beloit has available to run day to day operations, and has in case of an emergency revenue shortfall or program expense overrun. When referring to Unrestricted Policy minimums, this policy compares current year budget to the last year’s audited Financial Statements.

- C. General Fund Balance Overview The City of Beloit currently receives 60% of its General Fund revenues in a State Shared Revenue payment in November. The City operates in a negative cash collection position in all but 3 months of the year. The variance between peak to trough collections are a high of about \$13 million to a net cash outgo of about \$8 million.

SECTION 2. UNRESTRICTED FUND BALANCE (USES OF UNRESTRICTED CASH AND INVESTMENTS TAX)

- A. Provide Adequate Liquidity to Avoid Short-Term Borrowing. Because payables such as salaries and wages often precede receipt of revenues such as State Shared Revenue, the City must keep adequate cash to pay vendors and employees without increasing the cost of operations through short-term borrowing.
1. Measurements Industry standards, revenue concentration, and cash flow requirements should be used as general guidelines for determining adequate Unrestricted Fund Balance levels. In general, industry standards call for a minimum of two months of regular General Fund operating revenues or two months of regular operating expenditures, whichever are most predictable, as an adequate minimum for unrestricted fund balance. The City of Beloit has not had substantially unpredictable cash collections. About 90% of the City’s cash collections come from a combination of property tax and intergovernmental revenues. Revenue concentration is very strong; currently about 50% of the General Fund’s revenues are collected in November. This concentration makes the receivable cycle highly erratic with cash collections varying by about 300% and cash disbursements varying by about 250% on a month to month basis. These variances in cash flow necessitate a higher level of liquidity to avoid short-term borrowing. Due to the nature of the City of Beloit’s cash flow, 15% of operating revenues or 3 months General Fund Budgeted expenditures, whichever is higher, should be considered the minimum General Fund Unrestricted Fund Balance necessary.
 2. Methods Any draws on Unrestricted Fund Balance below the lower limits of 15% of operating revenue or 3 months of General Fund operating expenditures should not be allowed. Balances available, in excess of General Fund 3 months operating expenses, should be applied in the manners indicated below. The application of Unrestricted Fund Balance in the current year requires pursuant to § 95.90 (5)(a).

- B. Goal to Minimize Service Interruptions (Current Budget Year Stop Gap) Amounts in excess of the above mentioned policy limits are available to provide for future rate stabilization in the form of investments in future property tax base growth, or mitigating the actual loss of revenues without substantial reductions in services to the citizens, or for emergency expenses to cover one time increases in service costs.
1. Measurements Property tax growth in the form of either increases in average assessed value of taxable property or new growth in taxable property has lagged the State average. In addition, the City must maintain a competitive tax rate and a desirable level of services in order to insure businesses and residents are attracted to remain and grow here. Service levels must be similar to other local communities and comparable to other communities the size of Beloit.
 2. Methods Amounts above the mentioned limits should be available if unexpected shortfalls in revenue or emergency expenditures are incurred during the current budget year. If, however, these unexpected events were to continue and would result in a projected tax rate increase of over 10%, the City should begin to implement service reductions in the current year's budget as well as applying available Fund Balance. The Council must vote to adopt both the use of Unrestricted Fund Balance and the service reductions.
- C. Goal to Stabilize Tax Rates (Future Years) Amounts above mentioned policy limits are available to provide for rate stabilization in the form of investments in future property tax base growth or mitigating the potential loss of revenues without substantial reductions in services to the citizens.
1. Measurements Beloit is dependent on State Shared Revenues for about 60% of its General Fund budget. With the State's philosophy about support of local government services changing, the City must prepare for the future risk associated with reductions in this revenue source. In addition, property tax growth in the form of either increases in average assessed value of taxable property or new growth in taxable property has lagged the State average. Finally, the City must maintain a competitive tax rate and a desirable level of services in order to insure businesses and residents are attracted to remain and grow here.
 2. Methods Amounts above the mentioned limits should be considered available if future shortfalls in revenue or significant increases in expenditures would result in a projected tax rate increase in excess of 10%. If it is known that revenues will be diminishing or that expenses will be increasing at a significant rate over several years, the available balance should be used to level the impact of the loss of revenue or increase in expenses in conjunction with a reduction in services provided. In this event, the draw must be promulgated over a multi-year plan using long-term forecasting and the Council must vote on the application of Unrestricted Fund Balance in conjunction with the service reductions

covered in the multi-year plan at the same time it adopts the annual budget.

- D. Action Necessary When Fund Balance Falls below Minimum
In the event that General Fund Unrestricted fund balance should fall below the policy minimums, the City will levy sufficient taxes to replenish the fund.
- E. Recognition of Interdependency of all Fund Types Administered by the City of Beloit
In addition to the General Fund, the City manages the financial activities of several enterprise funds, a library, health benefit internal service, Tax Incremental Districts, and health and public safety special revenue fund operations. The City recognizes that on occasion, these operations will augment or drain financial resources of the General Fund. This policy does not segment the financial resources of the City into separate financial operations and the interdependency remains necessary for prudent and efficient fiscal management. In addition, the City may deem it prudent to apply resources from several funds in order to achieve the goals and objectives stated in this policy.

CITY OF BELOIT

ADMINISTRATIVE POLICY STATEMENT

GENERAL SUBJECT: Enterprise Fund Balance Use

SPECIFIC SUBJECT: Unrestricted Cash and Investments

PURPOSE

To establish a consistent method for applying cash balances resulting from Unrestricted Cash and Investments for Proprietary Funds.

STATEMENT OF POLICY

The purpose of this policy is to identify appropriate levels of Unrestricted Cash and Investments for Proprietary Funds. By doing so, the City of Beloit intends to stabilize long-term rates, reduce tax subsidies, and provide guidance on appropriate uses of Unrestricted Cash and Investments.

section 1. general guidelines

- A. Tax Subsidized Enterprise Funds The City has several enterprise funds that are subsidized by tax levy. Although all efforts have been made to stabilize the reliance on tax levy, significant shifts in levy can occur from year to year. Therefore, the budgetary levy is granted to an enterprise fund in entirety during the year. Gains or losses resulting from operations during the year are reflected in that enterprise fund. From time to time, profits can result even though a tax subsidy is part of the revenue stream. When this results, the resulting unrestricted net assets are used to stabilize future levy requirements.
- B. Self supporting Enterprise Funds The City is moving toward a position of having all enterprise funds become self supporting. However, significant cash balances can result due to the intensive capital nature of enterprise funds. Therefore, the City needs to determine adequate levels of Unrestricted Cash and Investments. The City should not use Unrestricted Cash and Investment balances for the provision of general governmental services. This does not prohibit the reimbursement of contributed capital or a payment in lieu of taxes.

SECTION 2. USES OF UNRESTRICTED CASH AND INVESTMENTS TAX

SUPPORTED ENTERPRISE FUNDS

- A. Goal to Eliminate Levy Support When fees are not charged for certain services the City provides, excess demand for these services can arise. A primary use of fees for service is to regulate the demand for the service and avoid frivolous use. Many enterprise fund operations were supported in part

or in entirety by taxes in the past. Knowing that the City cannot replace taxes with fees in a short period of time, the goal is to gradually reduce tax subsidies to zero.

- B. Method The City will set user rates to gradually cover the entire cost of the service within 10 years. In those years when total fund revenues exceed total fund expenses, the resulting Unrestricted Cash and Investments shall be used to stabilize and reduce the tax subsidy.

SECTION 3. USES OF UNRESTRICTED CASH AND INVESTMENTS SELF-SUPPORTING ENTERPRISE FUNDS

- A. Goal to Stabilize Rates for Services From time to time, rates will have to be raised in enterprise funds. However, rates should be used to cover the cost of operations only. Rates are stabilized through the prudent application of depreciation expense among other tools.
- B. Measurements Industry standards, bond covenants, revenue concentration, and cash flow requirements should be used as general guidelines for determining adequate Unrestricted Cash and Investment reserves. Acquisition of capital equipment should be considered as a current expense and rates should include the accumulation of funds to replace equipment. Plant and land are considered under the matching principle and should be borrowed for to assure that the customers, who use the plant, pay for its construction.
- C. Methods In general, depreciation of capital equipment with a useful life of less than 10 years should be covered by existing fees and not borrowed for. Plant and equipment with useful lives of 20 years or greater and costs greater than \$1,000,000 should be borrowed for and whenever possible revenue bonds should be used. This practice should be consistent with the Debt Policy at all times, including refinancing or retirement of existing debt. Repair, improvement, and routine replacement of existing plant and equipment should be included in the existing rate structure.

DEBT SERVICE POLICY

The Debt Service Funds account for the payment of principal and interest on general obligation bonds that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has issued General Obligation Debt that has financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

The City currently has a Five-Year Financial Management Plan. Within the plan is a governing policy for long-term debt. The policy states:

BOND RATING

The City should strive to improve its credit rating from the current A+ level to at least an A2 rating within the next three-year period.

USE OF DEBT

Use of the City's borrowing authority should be balanced between ongoing infrastructure maintenance and replacement and expenditures that would provide for tax base expansion and economic/housing development.

Debt should not be used for items of a recurring nature. Equipment should continue to be funded from cash and cash reserves allocated for it. Debt may be used for larger fire apparatus if so desired.

Debt should be structured to reflect the useful life of items being financed. Balloon payments are to be generally avoided.

Utility projects should be funded by Revenue Debt vs. General Obligation Debt thereby assuring that the items being financed will be paid for by users and that the General Obligation debt capacity will be preserved.

DEBT LOAD LIMITATIONS

Total use of General Obligation Debt shall generally be limited to not more than 3.0 to 3.5% of total Equalized Valuation.

General Obligation Debt (total principal outstanding) per capita shall generally not exceed \$950 to \$1,050 in any year.

The Equalized Tax Rate for debt shall generally not exceed \$3.80 to \$4.25/\$1,000 of equalized valuation in any year.

Prior to any borrowing, the projected impact of the borrowing on the current and future years' equalized tax rate must be identified and approved. The calculation shall be done

for both the proposed issue on a “stand alone basis” and the proposed issue when combined with the levy for outstanding debt payments annually.

The ratio of total annual debt payments to the annual operating budget shall generally not exceed 15 to 20% in any year. Net debt Levy shall generally not exceed 10 to 15% of the annual operating budget.

FUND BALANCE

The City shall seek to achieve and maintain a general fund undesignated and unreserved fund balance of between 10 to 15% of operating revenues at all times.

Any balance in the Debt Service Fund shall be carried into the General Fund Balance only after all of the payments of municipal obligations for which the funds were appropriated into the debt service fund have been fully paid and canceled, consistent with the provisions of Sec. 67.11(5) Wis. Stats.

NON-LEVY REVENUES AVAILABLE FOR DEBT

The City will seek to match non-levy revenues to debt payments where available to minimize or avoid any need for General Tax Levy subsidy of enterprise or special revenue fund activities. Where such revenues are not available, prior to borrowing funds for such purposes, the City will identify the impact to the General Tax Levy and approve such subsidy as a matter of policy.

ADVANCE REFUNDING

Advance refunding should only be considered when the net present value of the savings is at least 2.5% of the principal being refunded. Exceptions to this savings standard may be considered if advance refunding of an issue, which funded a Tax Increment District, is required to better match available TID Fund cash flows to avoid or reduce a subsidy by the General Fund.

Along with this policy, the City has a statutory General Obligation debt limit of 5% of the equalized valuation.

CITY OF BELOIT

**PROCEDURES FOR
SUPPLEMENTAL APPROPRIATIONS
AND APPROPRIATION TRANSFERS**

An appropriation is defined as a legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes, usually limited in amount and timeframe. (GAAFR, 1994) It is the intent of this procedure document to set guidelines in the creation of supplemental appropriations within the fiscal year for purposes and amounts provided for by the adopted budget or subsequent Council action. These guidelines are separate and distinct, intended for use during budget management.

The process for obtaining a supplemental appropriation, or budget increase, or a budget transfer is presented here under three levels of authorization: Council, City Manager, Administrative Service Director/Director of Finance, and Director of Accounting/Purchasing.

SUPPLEMENTAL APPROPRIATIONS

**SECTION I
COUNCIL APPROVAL**

These supplemental appropriations are governed by statutory provisions and by ordinances adopted by Council. The City Council has established the level of control over the budget as being at the Department level with some significant functions also being included. The current authorizing resolution gives us this information (See sample attached, Appendix A). The Council must approve, in subsequent resolutions, any changes at this level of control.

- I.1 Contingency Fund Used for unbudgeted, unanticipated activity when no other funding sources are available.
- I.2 Carryover of Funds At the beginning of the new budget year, departments review the General Fund prior year budget balances to determine what funds will be needed to complete a committed prior year, budgeted expenditure.
- I.3 Transfers between Departments As defined in the authorizing resolution.
- I.4 Transfers between Funds Transfers that have an impact on the General Fund.
- I.5 Use of Fund Balance Requests to use prior year Fund Balance from the General Fund.
- I.6 Unanticipated excess Revenues Causes an increase in the overall General Fund budget. Use only when acceptance of the revenue is contingent on the expenditure being necessary.

I.7 New Source of Special Funds

Grants Unanticipated sources of special fund revenues that were not incorporated in the annual budget process must obtain Council approval via the Grant Submission, Notification and Evaluation Procedure.

Donations Should be a budgeted revenue item within a Special Revenue Fund during the annual budget process. Unanticipated sources of special fund donations that were not incorporated in the annual budget process must obtain Council approval. A budget for expenditures is available only when donation revenues are actually received. At year end, Accounting will review and reserve excess revenue balances which will be available for future years.

I.8 Capital Improvement Projects The appropriated budget for capital projects is approved by Council and is separate from the operating budget process. The significant level of control is the "Program", as defined in the Capital Improvement Budget (CIB). Any changes in funding source, new projects, transfers between programs, or increases in the program's revenue budget must have Council approval.

Procedure to Obtain Council Approval

- A. The Department Head is required to submit a Supplemental Appropriation Request Form (Appendix B) to the Administrative Services Director.
- B. The Administrative Services Director will generate a resolution and recommend to the City Manager whether or not to present to Council.
- C. Upon approval by the City Council, the City Clerk will forward a signed copy to Accounting to be implemented.

APPROPRIATION TRANSFERS

**SECTION II
ADMINISTRATIVE SERVICES DIRECTOR APPROVAL**

- II.1 Expenditures > \$5,000.00 Transfers between expenditure accounts with a value greater than \$5,000.00 require Administrative Services Director approval.
- II.2 Capital Improvement Project Transfers > \$5,000.00 Transfers of revenues/expenditures from one project to another within a Program, as defined in the CIB, require Administrative Services Director approval.

Procedure to Obtain Administrative Services Director Approval

An Appropriation Transfer Request Form must be approved by the Department Head and appropriate documentation attached.

- A. The Department Head is required to submit an Appropriation Transfer Request Form (Appendix C) to the Director of Accounting/Purchasing for approval.
- B. Subsequent authorized signature must be obtained from the Administrative Services Director.
- C. Upon completion of all authorized signatures, a signed copy should be forwarded to Accounting to be implemented.

SECTION III DIRECTOR OF ACCOUNTING/PURCHASING APPROVAL

The Director of Accounting/Purchasing shall review and approve all appropriation requests not covered under Section I. Requests over \$5,000.00 will be forwarded to the Administrative Services Director for approval.

Procedure to Obtain Director of Accounting/Purchasing Approval

- A. The Department Head is required to submit an Appropriation Transfer Request Form (Appendix C) to the Director of Accounting/Purchasing for approval.
- B. Subsequent authorized signature must be obtained from the Administrative Services Director.
- C. Upon completion of all authorized signatures, a signed copy should be forwarded to Accounting to be implemented.

CITY OF BELOIT
INSTRUCTIONS FOR COMPLETING
APPROPRIATION TRANSFER REQUEST FORM

This form has been created to facilitate appropriation transfers as defined in the "Procedures for Supplemental Appropriations and Appropriation Transfers" document. Please refer to its entire contents before using this form as some transactions do not require it. This form can be used to transfer from one object code (MUNIS) to another, but requires different levels of authorization, depending on the transaction. The following explains line by line what information is needed.

1. Transfer from Account #: A budgeted amount needs to be transferred out of this account in order to use the funds in a different manner.
2. To Account #: The planned account number that will receive a budgeted amount.
3. Reason for Transfer: Indicate the reason you wish to increase the budget in another account number. Make sure that "budget" needs to be moved and not "expenditures". An error may have taken place that indicated the wrong account number on a claim or PO creating an overbudget situation. In this case, a memo to the Accounting Dept. explaining the error would suffice. The error could be corrected and no budget change would be needed.
4. Requested by: The Department Head must sign all supplemental appropriations, no matter what the amount or purpose and forward to the Director of Accounting/Purchasing.
5. Signature Routings: The Director of Accounting/Purchasing will review all transfer requests and initial, if approved.
6. Signature Routings: If approved by the Director of Accounting/Purchasing, the form will be forwarded to the Administrative Services Director, if necessary who will review and, upon approval, will return to Accounting to be implemented.

**CITY OF BELOIT
INSTRUCTIONS FOR COMPLETING
SUPPLEMENTAL APPROPRIATION REQUEST FORM**

This form has been created to facilitate supplemental appropriations as defined in the "Procedures for Supplemental Appropriations and Appropriation Transfers" document. Please refer to its entire contents before using this form as some transactions do not require it. It can be used to affect changes in the budgeted amount at the Department or significant function level, as defined in the document. The following explains line by line what information is needed.

FOR TRANSFERS:

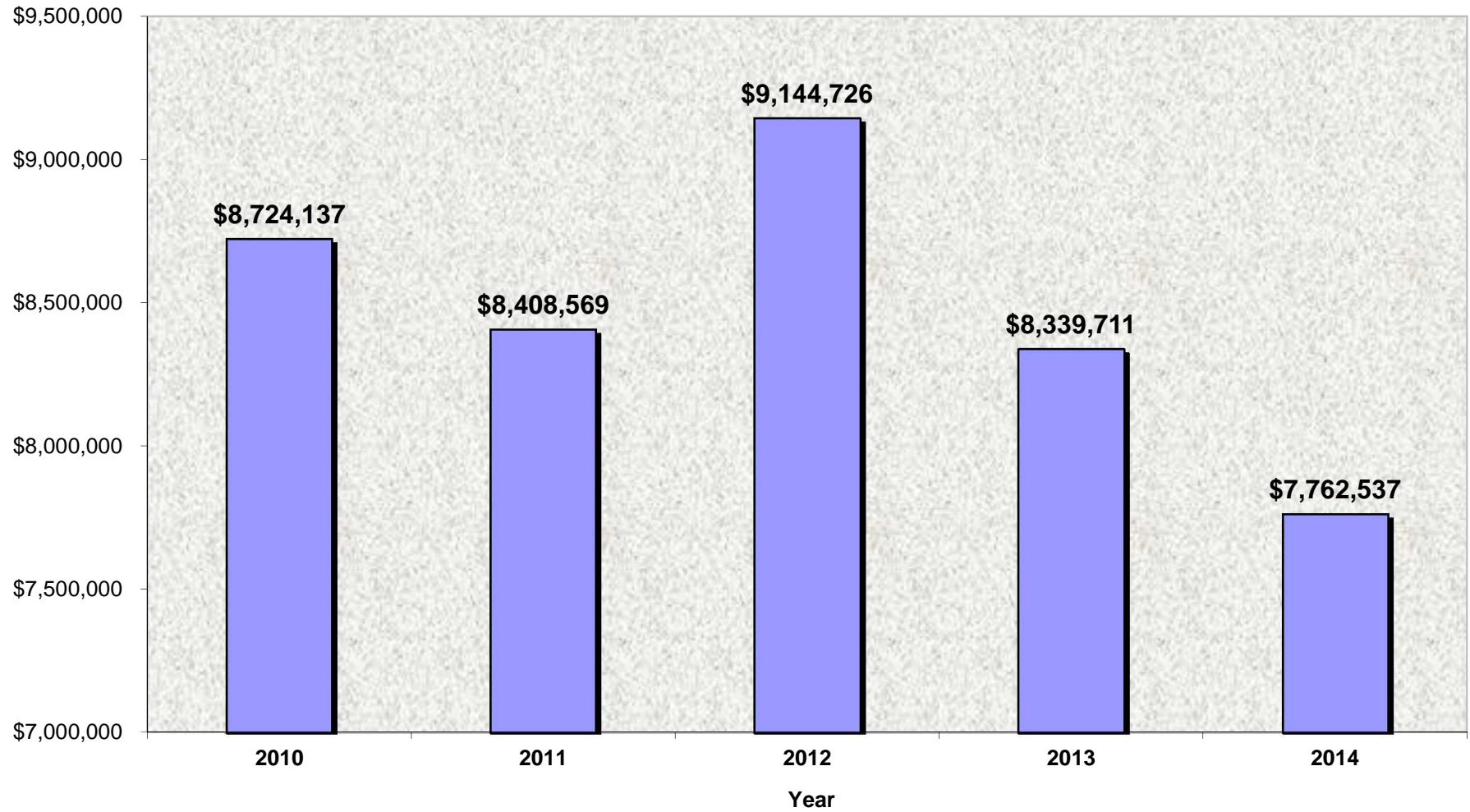
1. Transfer from Account #: A budgeted amount needs to be transferred out of this account in order to use the funds in a different manner. Fill in the MUNIS account numbers at the table to the right.
2. To Account #: The planned account number that will receive a budgeted amount. Fill in the MUNIS account numbers at the table to the right.

FOR BUDGET INCREASES:

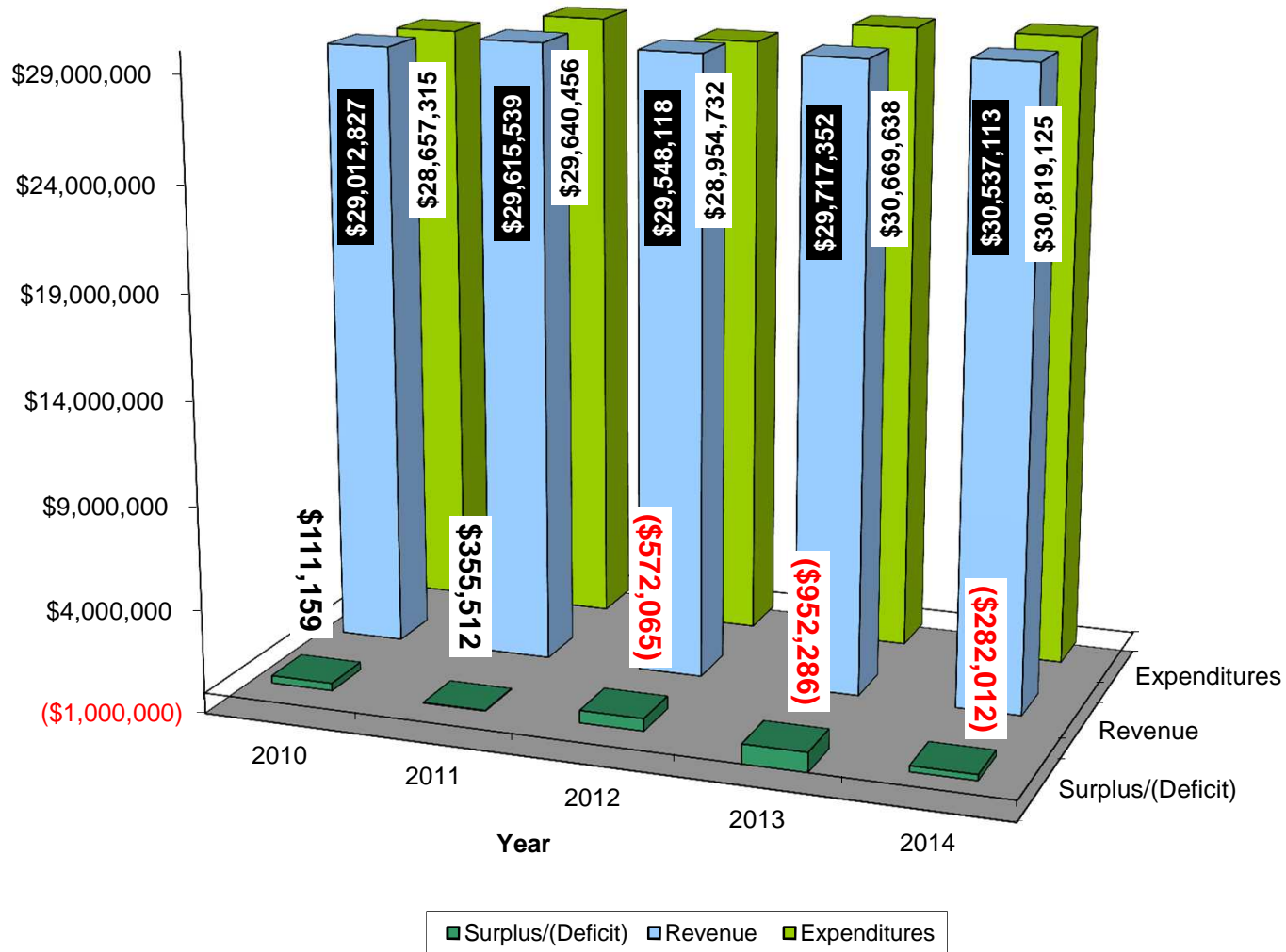
1. Revenue Account #: Both a revenue account and an expenditure account are affected when a budget increase is transacted. Fill in the MUNIS revenue account number(s) at the table to the right.
2. Expenditures Account #: Fill in the MUNIS expenditure account number(s) at the table to the right.
3. Reason for Transfer: Explain the reason for the transfer or increase. Word it as you would for a Council agenda item. A resolution will be written prior to presentation to Council. You may be asked to explain your request at that time.
4. Requested By: The Department Head must sign all supplemental appropriations, no matter what the amount or purpose and forward to the Administrative Services Director for approval.
5. Recommended By: The Administrative Service Director, upon approval, will forward a resolution and recommend to the City Manager whether or not to include the request on the Council agenda.

Upon approval by the City Council, the City Clerk will forward a signed copy with the resolution to Accounting to implement the budgetary change.

**City of Beloit
Unassigned General Fund Balance
2010- 2014**



City of Beloit General Fund Financial Performance 2010 - 2014



Projected Changes in Fund Balance

		Beginning Balance January 1	Revenues	Transfers In	Expenditures	Transfers Out	Fund Balance Appropriated	Ending Balance December 31	Increase (Decrease) in Fund Balance	% Change in Fund Balance	REASON FOR GREATER THAN 10% VARIANCE and FUND BALANCE USES	
											<div>Assigned</div>	<div>Unassigned Fund Balance December 31* General Fund Only</div>
GENERAL FUND												
	2012	\$10,775,269	\$28,759,125	\$788,993	\$28,954,732	\$0	\$0	\$11,368,655	\$593,386	5.51%	\$2,223,929	\$9,144,726
	2013	\$11,368,655	\$28,807,758	\$909,594	\$30,669,638	\$0	\$0	\$10,416,369	(\$952,286)	-8.38%	\$2,223,929	\$8,192,440
											The City used all of the 2013 fund balance of \$589,881. In 2013 the General Fund had a net income loss of \$127,351. The City incurred a \$509,836 unrealized loss due to the required market adjustment of the portfolio.	
	2014	\$10,416,369	\$29,688,338	\$848,775	\$30,819,125	\$0	\$0	\$10,134,357	(\$282,012)	-2.71%	\$2,371,820	\$7,762,537
	2015	\$10,134,357	\$31,008,365	\$0	\$31,008,365	\$0	\$300,000	\$9,834,357	(\$300,000)	-2.96%		
	2016	\$9,834,357	\$30,546,426	\$0	\$30,546,426	\$0	\$0	\$9,834,357	\$0	0.00%	\$0 of fund balance General Fund total revenues is being applied in order to meet policy.	
											General Fund Balance is also a critical financial matter for the City. Preserving the fund balance at or above policy is absolutely essential to the City's fiscal wellbeing, and affects everything from our ability to cover operating expenses between revenue checks, to preserving the City's bond rating.	
CAPITAL FUNDS												
	2012 CAPITAL IMPROVEMENTS	\$5,318,184	\$4,998,746	\$30,000	\$6,053,725	\$0	\$0	\$4,293,205	(\$1,024,979)	-19.27%		
	2013 CAPITAL IMPROVEMENTS	\$4,293,205	\$4,804,309	\$160,400	\$4,793,043	\$0	\$0	\$4,464,871	\$171,666	4.00%	Expenditures fluctuate based on the year.	
	2014 CAPITAL IMPROVEMENTS	\$4,464,871	\$4,902,210	\$0	\$3,786,395	\$0	\$0	\$5,580,686	\$1,115,815	24.99%		
	2015 CAPITAL IMPROVEMENTS	\$5,580,686	\$6,267,452	\$0	\$6,267,452	\$0	\$0	\$5,580,686	\$0	0.00%		
	2016 CAPITAL IMPROVEMENTS	\$5,580,686	\$14,287,105	\$0	\$14,287,105	\$0	\$0	\$5,580,686	\$0	0.00%		
	2012 EQUIP REPLACEMENT	\$6,896,995	\$1,208,026	\$0	\$552,587	\$0	\$0	\$7,552,434	\$655,439	9.50%	Expenditures continue to fluctuate based on the need and funding available for replacements.	
	2013 EQUIP REPLACEMENT	\$7,552,434	\$889,123	\$0	\$518,261	\$80,400	\$0	\$7,842,896	\$290,462	3.85%		
	2014 EQUIP REPLACEMENT	\$7,842,896	\$1,192,897	\$0	\$1,985,183	\$0	\$0	\$7,050,610	(\$792,286)	-10.10%		
	2015 EQUIP REPLACEMENT	\$7,050,610	\$1,152,950	\$0	\$1,152,950	\$0	\$155,950	\$6,894,660	(\$155,950)	-2.21%		
	2016 EQUIP REPLACEMENT	\$6,894,660	\$1,031,874	\$0	\$1,031,874	\$0	\$80,578	\$6,814,082	(\$80,578)	-1.17%	Fund balance applied to cover all costs.	
	2012 COMP REPLACEMENT	\$484,312	\$53,365	\$0	\$25,096	\$0	\$0	\$512,581	\$28,269	5.84%	Expenditures continue to fluctuate based on the need and funding available for replacements.	
	2013 COMP REPLACEMENT	\$512,581	\$53,110	\$0	\$37,920	\$0	\$0	\$527,771	\$15,190	2.96%		
	2014 COMP REPLACEMENT	\$527,771	\$162,409	\$0	\$336,418	\$0	\$0	\$353,762	(\$174,009)	-32.97%		
	2015 COMP REPLACEMENT	\$353,762	\$45,915	\$0	\$45,915	\$0	\$0	\$353,762	\$0	0.00%		
	2016 COMP REPLACEMENT	\$353,762	\$1,000	\$0	\$1,000	\$0	\$0	\$353,762	\$0	0.00%		

The City used all of the 2013 fund balance of \$589,881. In 2013 the General Fund had a net income loss of \$127,351. The City incurred a \$509,836 unrealized loss due to the required market adjustment of the portfolio.

Projected Changes in Fund Balance

ENTERPRISE FUNDS

2012 GOLF COURSE	\$115,426	\$431,846	\$0	\$518,382	\$0	\$0	\$28,890	(\$86,536)	-74.97%	Preparing the budget for the Krueger-Haskell Golf Course including reviewing and studying current trends in golf, and utilization levels at the Golf Course. Each year our fees have been reviewed and adjusted to ensure we remain competitive with other area courses as well as providing incentives to attract additional play. None of these efforts have proven to have a significant impact on generating revenues sufficient to operate the facility to its expected condition. As a result, we have included \$50,000 in the 2016 tax levy devoted to fund the Golf Course.
2013 GOLF COURSE	\$28,890	\$404,754	\$0	\$519,606	\$0	\$0	(\$85,962)	(\$114,852)	-397.55%	
2014 GOLF COURSE	(\$85,962)	\$449,747	\$0	\$531,485	\$0	\$0	(\$167,700)	(\$81,738)	95.09%	
2015 GOLF COURSE	(\$167,700)	\$500,615	\$0	\$500,615	\$0	\$0	(\$167,700)	\$0	0.00%	
2016 GOLF COURSE	(\$167,700)	\$464,258	\$0	\$464,258	\$0	\$0	(\$167,700)	\$0	0.00%	
2012 CEMETERIES	\$350,652	\$293,740	\$0	\$320,290	\$0	\$0	\$324,102	(\$26,550)	-7.57%	Rates have dropped since 2008 resulting in less investment income available for funding cemetery operating expenses.
2013 CEMETERIES	\$324,102	\$301,046	\$0	\$343,811	\$0	\$0	\$281,337	(\$42,765)	-13.19%	
2014 CEMETERIES	\$281,337	\$267,358	\$0	\$350,351	\$0	\$0	\$198,344	(\$82,993)	-29.50%	
2015 CEMETERIES	\$198,344	\$326,107	\$0	\$326,107	\$0	\$0	\$198,344	\$0	0.00%	
2016 CEMETERIES	\$198,344	\$341,041	\$0	\$341,041	\$0	\$28,672	\$169,672	(\$28,672)	-14.46%	Despite the decline in revenue the cemeteries has a positive fund balance.
2012 WATER POLLUTION CONTROL	\$49,330,805	\$7,141,400	\$0	\$8,441,557	\$0	\$0	\$48,030,648	(\$1,300,157)	-2.64%	Fund balance applied to cover operating costs for 2015 CIP projects.
2013 WATER POLLUTION CONTROL	\$48,030,648	\$6,793,730	\$0	\$8,775,499	\$388,144	\$0	\$45,660,735	(\$2,369,913)	-4.93%	
2014 WATER POLLUTION CONTROL	\$45,660,735	\$7,293,967	\$0	\$8,862,442	\$6,683	\$0	\$44,085,577	(\$1,575,158)	-3.45%	
2015 WATER POLLUTION CONTROL	\$44,085,577	\$7,033,379	\$0	\$7,033,379	\$0	\$254,935	\$43,830,642	(\$254,935)	-0.58%	
2016 WATER POLLUTION CONTROL	\$43,830,642	\$6,965,601	\$0	\$6,965,601	\$0	\$0	\$43,830,642	\$0	0.00%	
2012 AMBULANCE	\$676,597	\$1,096,641	\$0	\$1,060,310	\$0	\$0	\$712,928	\$36,331	5.37%	With applying fund balance each year to balance the budget, fund balance will continue to decrease.
2013 AMBULANCE	\$712,928	\$1,020,267	\$0	\$1,189,300	\$0	\$0	\$543,894	(\$169,034)	-23.71%	
2014 AMBULANCE	\$543,894	\$1,071,704	\$0	\$1,174,702	\$0	\$0	\$440,896	(\$102,998)	-18.94%	
2015 AMBULANCE	\$440,896	\$1,230,135	\$0	\$1,230,135	\$0	\$163,535	\$277,361	(\$163,535)	-37.09%	
2016 AMBULANCE	\$277,361	\$1,127,604	\$0	\$1,127,604	\$0	\$64,579	\$212,782	(\$64,579)	-23.28%	Ambulance Fund: \$64,579 or 5.7% of fund balance ambulance total revenues is being applied. While the Ambulance fund is able to apply this large amount of fund balance, this draws down the fund balance and can cause problems in the future.
2012 TRANSIT	\$5,069,207	\$1,924,703	\$0	\$2,161,698	\$0	\$0	\$4,832,212	(\$236,995)	-4.68%	
2013 TRANSIT	\$4,832,212	\$1,986,314	\$0	\$2,191,243	\$0	\$0	\$4,627,283	(\$204,929)	-4.24%	
2014 TRANSIT	\$4,627,283	\$2,616,468	\$0	\$2,337,558	\$0	\$0	\$4,906,193	\$278,910	6.03%	
2015 TRANSIT	\$4,906,193	\$2,078,871	\$0	\$2,078,871	\$0	\$0	\$4,906,193	\$0	0.00%	
2016 TRANSIT	\$4,906,193	\$2,048,122	\$0	\$2,048,122	\$0	\$0	\$4,906,193	\$0	0.00%	
2012 WATER UTILITY	\$11,523,332	\$6,069,575	\$0	\$4,441,388	\$788,992	\$0	\$12,362,527	\$839,195	7.28%	Fund balance is being applied to cover operating expenses for the following CIP projects, Well Pumping Equipment, Replace TC Hydrants, Water Meter Flex net Transmitters, Water Meter Replacement & Shore Drive Water Main.
2013 WATER UTILITY	\$12,362,527	\$6,172,613	\$0	\$5,178,296	\$909,595	\$0	\$12,447,250	\$84,723	0.69%	
2014 WATER UTILITY	\$12,447,250	\$6,039,082	\$6,683	\$4,576,103	\$848,775	\$0	\$13,068,137	\$620,887	4.99%	
2015 WATER UTILITY	\$13,068,137	\$6,154,872	\$0	\$6,154,872	\$0	\$294,232	\$12,773,905	(\$294,232)	-2.25%	
2016 WATER UTILITY	\$12,773,905	\$6,154,189	\$0	\$6,154,489	\$0	\$319,444	\$12,454,161	(\$319,744)	-2.50%	
2012 STORM WATER UTILITY	\$8,145,839	\$991,059	\$0	\$973,915	\$0	\$0	\$8,162,983	\$17,144	0.21%	\$89,619 of fund balance is being applied to CIP operating costs for storm water improvements.
2013 STORM WATER UTILITY	\$8,162,983	\$981,420	\$0	\$985,925	\$0	\$0	\$8,158,478	(\$4,505)	-0.06%	
2014 STORM WATER UTILITY	\$8,158,478	\$978,996	\$0	\$1,004,118	\$0	\$0	\$8,133,356	(\$25,122)	-0.31%	
2015 STORM WATER UTILITY	\$8,133,356	\$1,068,070	\$0	\$1,068,070	\$0	\$89,619	\$8,043,737	(\$89,619)	-1.10%	
2016 STORM WATER UTILITY	\$8,043,737	\$1,114,528	\$0	\$1,114,528	\$0	\$0	\$8,043,737	\$0	0.00%	

Projected Changes in Fund Balance

DEBT SERVICE										
2012 DEBT SERVICE	\$6,262,974	\$9,101,319	\$1,794,177	\$14,882,113	\$0	\$0	\$2,276,357	(\$3,986,617)	-63.65%	Refinancing of bonds.
2013 DEBT SERVICE	\$2,276,357	\$16,859,654	\$2,246,862	\$18,771,304	\$0	\$0	\$2,611,569	\$335,212	14.73%	
2014 DEBT SERVICE	\$2,611,569	\$10,439,501	\$1,590,226	\$12,164,757	\$0	\$0	\$2,476,539	(\$135,030)	-5.17%	
2015 DEBT SERVICE	\$2,476,539	\$6,326,891	\$0	\$6,326,891	\$0	\$4,874	\$2,471,665	(\$4,874)	-0.20%	
2016 DEBT SERVICE	\$2,471,665	\$6,339,239	\$0	\$6,339,239	\$0	\$388,050	\$2,083,615	(\$388,050)	-15.70%	Fund balance is applied to help keep the tax levy portion down.
INTERNAL SERVICE										
2012 FLEET MAINTENANCE	\$192,834	\$1,275,277	\$0	\$1,453,573	\$0	\$0	\$14,538	(\$178,296)	-92.46%	These funds are established to finance and account for services and/or commodities furnished by one department or agency to other departments or agencies of the City on a cost-reimbursement basis.
2013 FLEET MAINTENANCE	\$14,538	\$1,449,056	\$0	\$1,400,278	\$0	\$0	\$63,316	\$48,778	335.52%	
2014 FLEET MAINTENANCE	\$63,316	\$1,660,887	\$0	\$1,505,291	\$0	\$0	\$218,912	\$155,596	245.75%	There were a number of adjustments made to the supply inventories after physical inventory was conducted to bring the inventory balances in line with actual amounts that caused this deficit.
2015 FLEET MAINTENANCE	\$218,912	\$1,465,477	\$0	\$1,465,477	\$0	\$0	\$218,912	\$0	0.00%	Fuel costs continue to rise and fluctuate.
2016 FLEET MAINTENANCE	\$218,912	\$1,342,223	\$0	\$1,342,223	\$0	\$0	\$218,912	\$0	0.00%	
2012 MUNICIPAL INSURANCE	\$1,654,619	\$1,326,238	\$0	\$1,175,675	\$0	\$0	\$1,805,182	\$150,563	9.10%	
2013 MUNICIPAL INSURANCE	\$1,805,182	\$1,343,311	\$0	\$1,520,911	\$0	\$0	\$1,627,582	(\$177,600)	-9.84%	
2014 MUNICIPAL INSURANCE	\$1,627,582	\$1,556,059	\$0	\$1,653,480	\$0	\$0	\$1,530,161	(\$97,421)	-5.99%	Fluctuation caused by increasing insurance and worker's compensation claims.
2015 MUNICIPAL INSURANCE	\$1,530,161	\$1,536,182	\$0	\$1,536,182	\$0	\$0	\$1,530,161	\$0	0.00%	
2016 MUNICIPAL INSURANCE	\$1,530,161	\$1,698,464	\$0	\$1,698,464	\$0	\$0	\$1,530,161	\$0	0.00%	
2012 HEALTH & DENTAL	(\$2,587,350)	\$8,960,953	\$0	\$8,652,122	\$0	\$0	(\$2,278,519)	\$308,831	-11.94%	What once was a balanced fund, our health insurance costs continue to increase also the number of claims affects our costs. Fortunately, our fund balance is starting to pull out of the negative each year.
2013 HEALTH & DENTAL	(\$2,278,519)	\$9,153,857	\$0	\$8,370,854	\$0	\$0	(\$1,495,516)	\$783,003	-34.36%	
2014 HEALTH & DENTAL	(\$1,495,516)	\$9,064,654	\$0	\$8,576,127	\$0	\$0	(\$1,006,989)	\$488,527	-32.67%	
2015 HEALTH & DENTAL	(\$1,006,989)	\$9,107,010	\$0	\$9,107,010	\$0	\$0	(\$1,006,989)	\$0	0.00%	
2016 HEALTH & DENTAL	(\$1,006,989)	\$8,639,034	\$0	\$8,639,034	\$0	\$0	(\$1,006,989)	\$0	0.00%	
SPECIAL REVENUE FUNDS										
2012 POLICE GRANTS	\$70,994	\$858,924	\$0	\$560,393	\$0	\$0	\$369,525	\$298,531	420.50%	
2013 POLICE GRANTS	\$369,525	\$672,678	\$0	\$858,861	\$80,000	\$0	\$103,342	(\$266,183)	-72.03%	
2014 POLICE GRANTS	\$103,342	\$561,458	\$0	\$615,800	\$0	\$0	\$49,000	(\$54,342)	-52.58%	Varying differences due to single audits done on grants.
2015 POLICE GRANTS	\$49,000	\$554,900	\$0	\$554,900	\$0	\$0	\$49,000	\$0	0.00%	
2016 POLICE GRANTS	\$49,000	\$539,900	\$0	\$0	\$539,900	\$0	\$49,000	\$0	0.00%	
2012 CDBG	\$183,741	\$1,446,296	\$0	\$1,530,481	\$0	\$0	\$99,556	(\$84,185)	-45.82%	
2013 CDBG	\$99,556	\$1,436,126	\$0	\$1,233,382	\$0	\$0	\$302,300	\$202,744	203.65%	Funding continues to decrease for program over the last three years.
2014 CDBG	\$302,300	\$877,634	\$0	\$847,714	\$0	\$0	\$332,220	\$29,920	9.90%	
2015 CDBG	\$332,220	\$756,300	\$0	\$756,300	\$0	\$0	\$332,220	\$0	0.00%	
2016 CDBG	\$332,220	\$756,300	\$0	\$756,300	\$0	\$0	\$332,220	\$0	0.00%	
2012 HOME	\$208,212	\$141,132	\$0	\$163,884	\$0	\$0	\$185,460	(\$22,752)	-10.93%	Funding continues to decrease for program over the last three years.
2013 HOME	\$185,460	\$177,379	\$0	\$238,620	\$0	\$0	\$124,219	(\$61,241)	-33.02%	Funding continues to decrease for program over the last three years.
2014 HOME	\$124,219	\$153,035	\$0	\$180,931	\$0	\$0	\$96,323	(\$27,896)	-22.46%	Funding continues to decrease for program over the last three years.
2015 HOME	\$96,323	\$197,860	\$0	\$197,860	\$0	\$0	\$96,323	\$0	0.00%	
2016 HOME	\$96,323	\$197,860	\$0	\$197,860	\$0	\$0	\$96,323	\$0	0.00%	
2012 MPO TRAFFIC	\$242,384	\$186,634	\$0	\$171,499	\$0	\$0	\$257,519	\$15,135	6.24%	
2013 MPO TRAFFIC	\$257,519	\$148,418	\$0	\$198,339	\$0	\$0	\$207,598	(\$49,921)	-19.39%	
2014 MPO TRAFFIC	\$207,598	\$159,420	\$0	\$0	\$0	\$0	\$367,018	\$159,420	76.79%	
2015 MPO TRAFFIC	\$367,018	\$278,000	\$0	\$278,000	\$0	\$0	\$367,018	\$0	0.00%	
2016 MPO TRAFFIC	\$367,018	\$278,000	\$0	\$278,000	\$0	\$0	\$367,018	\$0	0.00%	

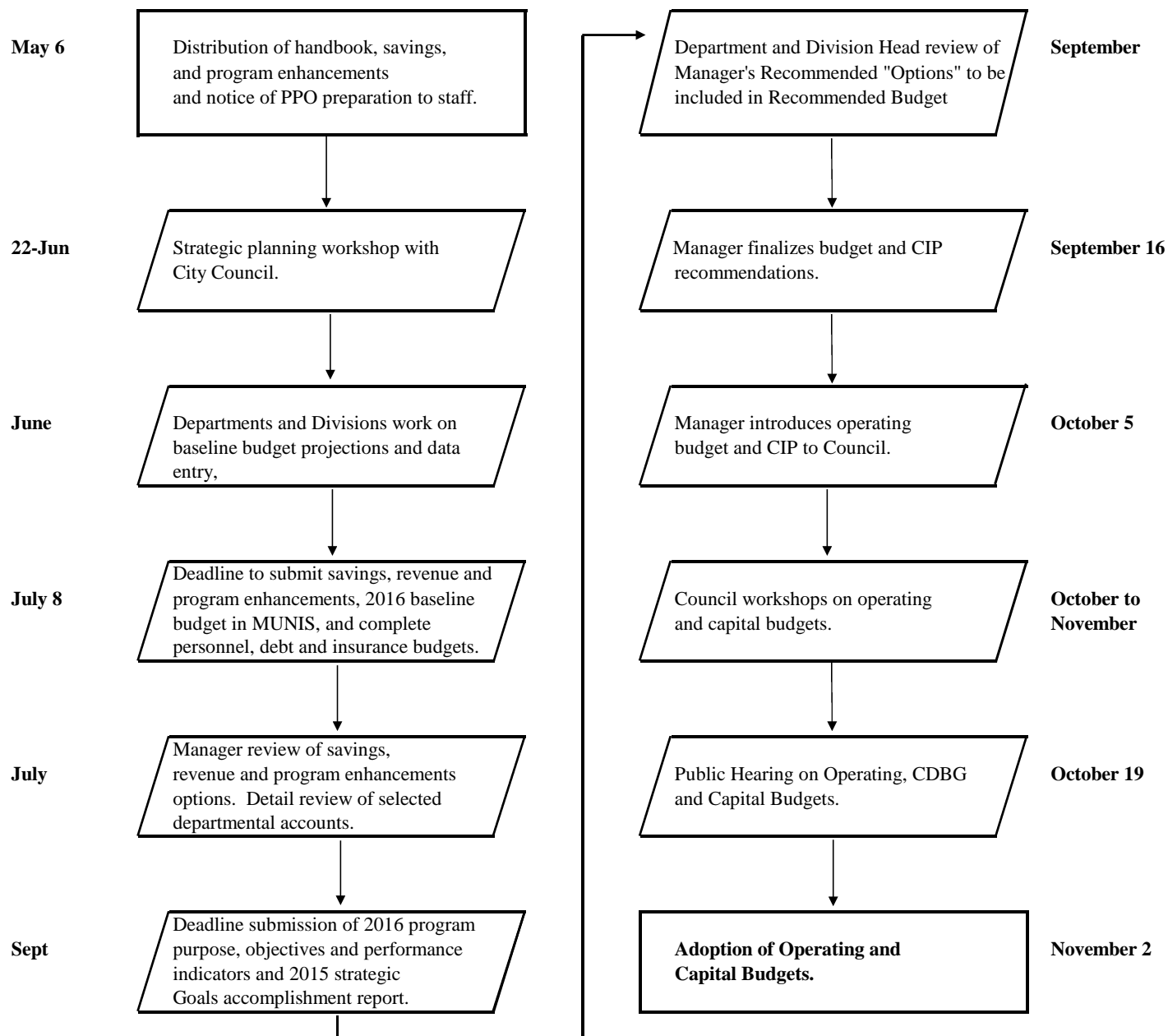
Projected Changes in Fund Balance

2012 TID #5 - DOWNTOWN OVERLAY	\$679,946	\$2,862,113	\$0	\$2,686,735	\$504,557	\$0	\$350,767	(\$329,179)	-48.41%
2013 TID #5 - DOWNTOWN OVERLAY	\$350,767	\$1,622,501	\$0	\$646,459	\$993,637	\$0	\$333,172	(\$17,595)	-5.02%
2014 TID #5 - DOWNTOWN OVERLAY	\$333,172	\$1,004,169	\$0	\$867,375	\$457,790	\$0	\$12,176	(\$320,996)	-96.35%
2015 TID #5 - DOWNTOWN OVERLAY	\$12,176	\$1,186,242	\$0	\$1,186,242	\$0	\$175,769	(\$163,593)	(\$175,769)	-1443.57%
2016 TID #5 - DOWNTOWN OVERLAY	(\$163,593)	\$1,141,453	\$0	\$1,141,453	\$0		(\$163,593)	\$0	0.00%
2012 TID #6 - BELOIT 2000-RIVERFRONT	(\$390,150)	\$978,038	\$0	\$581,990	\$525,704	\$0	(\$519,806)	(\$129,656)	33.23%
2013 TID #6 - BELOIT 2000-RIVERFRONT	(\$519,806)	\$983,525	\$0	\$280,154	\$499,672	\$0	(\$316,107)	\$203,699	-39.19%
2014 TID #6 - BELOIT 2000-RIVERFRONT	(\$316,107)	\$968,059	\$0	\$272,980	\$493,235	\$0	(\$114,263)	\$201,844	-63.85%
2015 TID #6 - BELOIT 2000-RIVERFRONT	(\$114,263)	\$1,010,407	\$0	\$1,010,407	\$0	\$0	(\$114,263)	\$0	0.00%
2016 TID #6 - BELOIT 2000-RIVERFRONT	(\$114,263)	\$995,629	\$0	\$995,629	\$0	\$0	(\$114,263)	\$0	0.00%
2012 TID #8 - INDUSTRIAL PARK	(\$1,000,000)	\$188,266	\$0	\$650	\$257,491	\$0	(\$1,069,875)	(\$69,875)	6.99%
2013 TID #8 - INDUSTRIAL PARK	(\$1,069,875)	\$143,801	\$0	\$650	\$256,014	\$0	(\$1,182,738)	(\$112,863)	10.55%
2014 TID #8 - INDUSTRIAL PARK	(\$1,182,738)	\$140,071	\$0	\$1,088	\$125,244	\$0	(\$1,168,999)	\$13,739	-1.16%
2015 TID #8 - INDUSTRIAL PARK	(\$1,168,999)	\$161,764	\$0	\$161,764	\$0	\$0	(\$1,168,999)	\$0	0.00%
2016 TID #8 - INDUSTRIAL PARK	(\$1,168,999)	\$166,478	\$0	\$166,478	\$0	\$0	(\$1,168,999)	\$0	0.00%
2012 TID #9 - BELOIT MALL	(\$3,124,748)	\$157,429	\$0	\$705	\$14,600	\$0	(\$2,982,624)	\$142,124	-4.55%
2013 TID #9 - BELOIT MALL	(\$2,982,624)	\$180,977	\$0	\$1,079	\$12,484	\$0	(\$2,815,210)	\$167,414	-5.61%
2014 TID #9 - BELOIT MALL	(\$2,815,210)	\$276,662	\$0	\$2,500	\$17,650	\$0	(\$2,558,698)	\$256,512	-9.11%
2015 TID #9 - BELOIT MALL	(\$2,558,698)	\$179,660	\$0	\$179,660	\$0	\$0	(\$2,558,698)	\$0	0.00%
2016 TID #9 - BELOIT MALL	(\$2,558,698)	\$179,934	\$0	\$179,934	\$0	\$0	(\$2,558,698)	\$0	0.00%
2012 TID #10 - GATEWAY IND. PARK	\$2,587,159	\$4,197,633	\$0	\$6,506,134	\$264,204	\$0	\$14,454	(\$2,572,705)	-99.44%
2013 TID #10 - GATEWAY IND. PARK	\$14,454	\$5,078,141	\$0	\$3,703,190	\$265,596	\$0	\$1,123,809	\$1,109,355	7675.07%
2014 TID #10 - GATEWAY IND. PARK	\$1,123,809	\$4,618,207	\$0	\$4,775,881	\$275,746	\$0	\$690,389	(\$433,420)	-38.57%
2015 TID #10 - GATEWAY IND. PARK	\$690,389	\$4,492,323	\$0	\$4,492,323	\$0	\$25,000	\$665,389	(\$25,000)	-3.62%
\$10,000 of fund balance is being applied to the Eagles Ridge Park CIP project, \$60,000 for Townhall Road Reconstruction - Railroad to Gateway Blvd. and \$1,343,000 for Colley Road Reconstruction-Gateway to East City Limits.									
2016 TID #10 - GATEWAY IND. PARK	\$665,389	\$4,508,003	\$0	\$4,508,003	\$0	\$1,413,000	(\$747,611)	(\$1,413,000)	-212.36%
2012 TID #11 - INDUSTRIAL PARK	\$207,824	\$117,892	\$0	\$18,490	\$72,010	\$0	\$235,216	\$27,392	13.18%
2013 TID #11 - INDUSTRIAL PARK	\$235,216	\$121,052	\$0	\$19,099	\$74,930	\$0	\$262,239	\$27,023	11.49%
2014 TID #11 - INDUSTRIAL PARK	\$262,239	\$237,245	\$0	\$26,196	\$73,610	\$0	\$399,678	\$137,439	52.41%
2014 TID #11 - INDUSTRIAL PARK	\$399,678	\$233,260	\$0	\$233,260	\$0	\$0	\$399,678	\$0	0.00%
2016 TID #11 - INDUSTRIAL PARK	\$399,678	\$224,479	\$0	\$224,479	\$0	\$0	\$399,678	\$0	0.00%
2012 TID #12 - FRITO LAY	(\$38,954)	\$143,443	\$0	\$650	\$65,273	\$0	\$38,566	\$77,520	-199.00%
2013 TID #12 - FRITO LAY	\$38,566	\$198,071	\$0	\$650	\$62,993	\$0	\$172,994	\$134,428	348.57%
2014 TID #12 - FRITO LAY	\$172,994	\$96,166	\$0	\$1,500	\$62,738	\$0	\$204,922	\$31,928	18.46%
2015 TID #12 - FRITO LAY	\$204,922	\$145,848	\$0	\$145,848	\$0	\$0	\$204,922	\$0	0.00%
2016 TID #12 - FRITO LAY	\$204,922	\$83,342	\$0	\$83,342	\$0	\$0	\$204,922	\$0	0.00%
2012 TID #13 - MILWAUKEE ROAD	\$756,780	\$688,846	\$0	\$235,044	\$90,338	\$0	\$1,120,244	\$363,464	48.03%
2013 TID #13 - MILWAUKEE ROAD	\$1,120,244	\$520,556	\$0	\$234,505	\$81,536	\$0	\$1,324,759	\$204,515	18.26%
2014 TID #13 - MILWAUKEE ROAD	\$1,324,759	\$278,810	\$0	\$190,243	\$84,213	\$0	\$1,329,113	\$4,354	0.33%
2015 TID #13 - MILWAUKEE ROAD	\$1,329,113	\$795,653	\$0	\$795,653	\$0	\$416,559	\$912,554	(\$416,559)	-31.34%
\$325,000 of fund balance is being applied to the Branigan Frontage Road Realignment CIP project and \$744,000 for Milwaukee Road Gateway Corridor Improvement.									
2016 TID #13 - MILWAUKEE ROAD	\$912,554	\$581,017	\$0	\$581,017	\$0	\$1,069,000	(\$156,446)	(\$1,069,000)	-117.14%

Projected Changes in Fund Balance

2012 TID #14 - 4TH STREET CORRIDOR	\$65,428	\$90,167	\$0	\$650	\$0	\$0	\$154,945	\$89,517	136.82%	
2013 TID #14 - 4TH STREET CORRIDOR	\$154,945	\$48,451	\$0	\$50,692	\$0	\$0	\$152,704	(\$2,241)	-1.45%	
2014 TID #14 - 4TH STREET CORRIDOR	\$152,704	\$35,013	\$0	\$13,095	\$0	\$0	\$174,622	\$21,918	14.35%	
2015 TID #14 - 4TH STREET CORRIDOR	\$174,622	\$60,360	\$0	\$60,360	\$0	\$0	\$174,622	\$0	0.00%	
2016 TID #14 - 4TH STREET CORRIDOR	\$174,622	\$76,822	\$0	\$76,822	\$0	\$75,000	\$99,622	(\$75,000)	-42.95%	\$75,000 of fund balance is being applied to the Demolition of Third Street Properties CIP project..
2012 SOLID WASTE	\$139,172	\$2,444,150	\$0	\$2,319,106	\$0	\$0	\$264,216	\$125,044	89.85%	
2013 SOLID WASTE	\$264,216	\$2,439,987	\$70,572	\$2,535,292	\$0	\$0	\$239,483	(\$24,733)	-9.36%	
2014 SOLID WASTE	\$239,483	\$2,509,277	\$0	\$2,459,858	\$0	\$0	\$288,902	\$49,419	20.64%	
2015 SOLID WASTE	\$288,902	\$2,532,318	\$0	\$2,532,318	\$0	\$0	\$288,902	\$0	0.00%	
2016 SOLID WASTE	\$288,902	\$2,494,733	\$0	\$2,494,733	\$0	\$0	\$288,902	\$0	0.00%	
2012 LIBRARY	\$515,566	\$2,174,003	\$0	\$2,047,959	\$0	\$0	\$641,610	\$126,044	24.45%	The Library continues to build a healthy fund balance and is able each year to apply funds to cover operating costs and computer replacements.
2013 LIBRARY	\$641,610	\$2,165,793	\$0	\$2,063,120	\$0	\$0	\$744,283	\$102,673	16.00%	
2014 LIBRARY	\$744,283	\$2,133,615	\$0	\$2,107,787	\$0	\$0	\$770,111	\$25,828	3.47%	
2015 LIBRARY	\$770,111	\$2,251,962	\$0	\$2,251,962	\$0	\$88,800	\$681,311	(\$88,800)	-11.53%	
2016 LIBRARY	\$681,311	\$2,275,433	\$0	\$2,275,433	\$0	\$134,676	\$546,635	(\$134,676)	-19.77%	\$17,000 in computer replacement funds applied, 117,676 in fund balance.

FLOWCHART OF OPERATING BUDGET REVIEW PROCESS



CITY OF BELOIT

2016 Budget Process

Budget Process – Operating Budget

The City's budget process complies with the requirements of the Wisconsin Statutes and City Ordinances. Preparation of the 2016 Budget began in early May of this year. Preparation of this Budget has proven to be a challenging task in light of current economic conditions. The impact of this economic crisis on the City has been profound.

As a prelude to preparation of the 2016 operating and (CIP) Capital budgets the Council and Manager reviewed and affirmed the City's vision, mission statement, and goals for 2016. These provide the framework for preparation of next year's budget.

The departments submitted their initial budget requests and ideas for revenue adjustments, savings options, and program enhancements in July and a baseline budget was developed that provided for the continuation of all services, facilities, and current staffing levels.

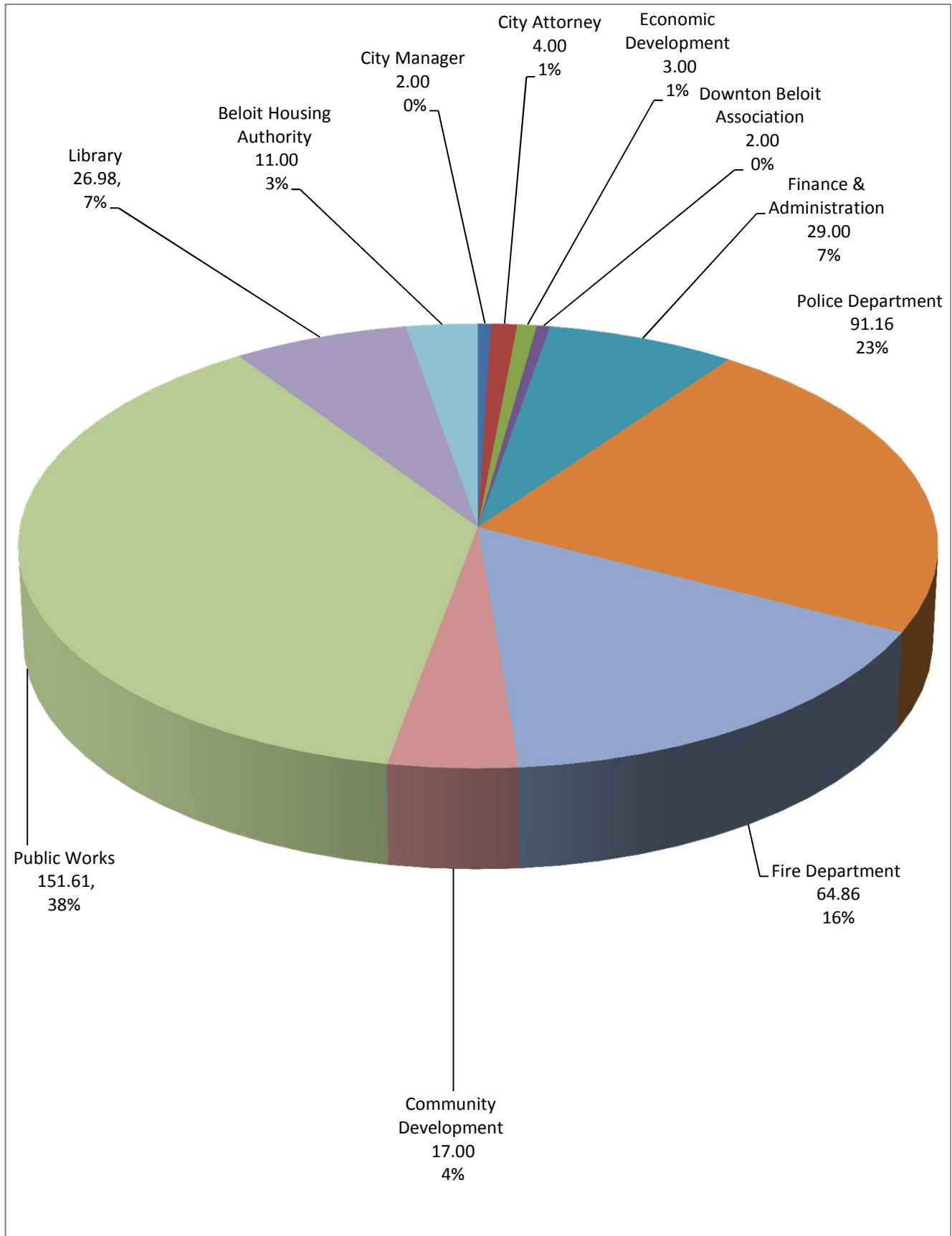
The proposed operating and capital improvements budgets were completed and submitted to the Council on October 5, 2015, at which time a budget presentation was made that included proposed appropriation requests, revenue projections, a capital improvement program, and a proposed property tax levy, for Council review and consideration.

On October 12, 2015, a budget workshop was held with the Councilors where departments presented their budgets for each fund and operating division as well as the capital improvements budget.

On October 19, 2015, as is required by Wisconsin Statutes, Chapter 65, a Public Hearing was held on the proposed operating and capital improvements budgets where all interested parties were provided an opportunity to ask questions, make comments and otherwise be heard regarding the proposed operating and capital improvements budgets for the year 2016.

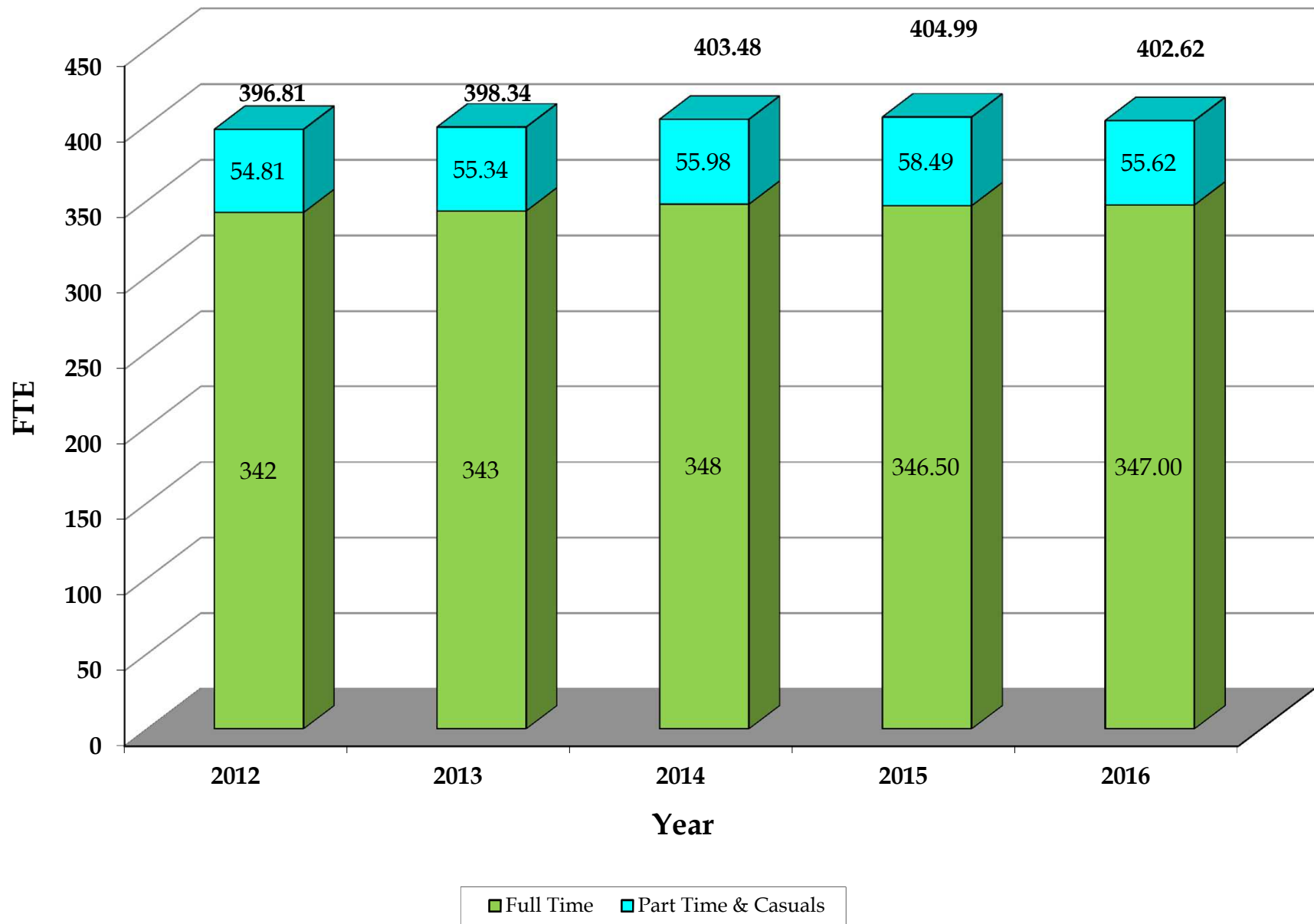
The Council adopted both budgets, along with the property tax levy by resolution on November 2, 2015.

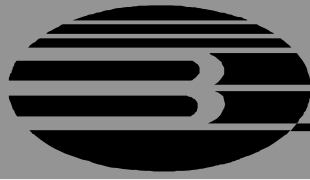
2016 City Of Beloit Staffing Plan



402.62 FTE

City of Beloit Employment Trends (FTE's)

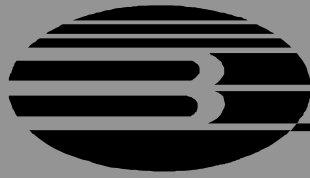




City of BELOIT, Wisconsin

STAFFING PLAN

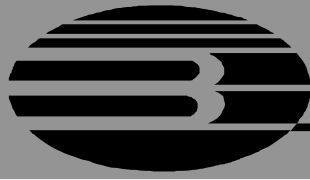
<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
CITY MANAGER	1.00	1.00	1.00	1.00	1.00
ASSISTANT TO CITY MANAGER	1.00	1.00	1.00	1.00	0.00
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	1.00	1.00
CASUAL	0.14	0.00	0.00	0.00	0.00
CITY MANAGER	3.14	3.00	3.00	3.00	2.00
TOTAL CITY MANAGER DEPARTMENT	3.14	3.00	3.00	3.00	2.00
CITY ATTORNEY	1.00	1.00	1.00	1.00	1.00
DEPUTY CITY ATTORNEY	0.00	0.00	1.00	1.00	0.00
ASSISTANT CITY ATTORNEY	1.00	1.00	0.00	0.00	0.00
PARALEGAL/INVESTIGATOR	0.00	0.00	0.00	0.00	1.00
LEGAL ASSISTANT	2.00	2.00	2.00	2.00	2.00
CITY ATTORNEY	4.00	4.00	4.00	4.00	4.00
TOTAL CITY ATTORNEY DEPARTMENT	4.00	4.00	4.00	4.00	4.00
ECONOMIC DEVELOPMENT DIRECTOR	1.00	1.00	1.00	1.00	1.00
EXECUTIVE DIRECTOR OF THE DBA	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT III	1.00	1.00	1.00	1.00	1.00
ECONOMIC DEVELOPMENT	3.00	3.00	3.00	3.00	3.00
TOTAL ECONOMIC DEVELOPMENT DEPARTMENT	3.00	3.00	3.00	3.00	3.00
PROMOTIONS COORDINATOR	0.50	0.50	0.50	1.00	1.00
DOWNTOWN SEASONALS	1.00	1.00	1.00	1.00	1.00
DOWNTOWN BELOIT ASSOCIATION	1.50	1.50	1.50	2.00	2.00
TOTAL DOWNTOWN BELOIT ASSOCIATION	1.50	1.50	1.50	2.00	2.00



City of BELOIT, Wisconsin

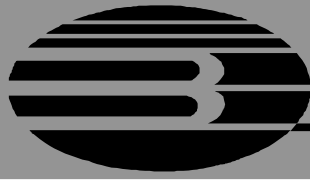
STAFFING PLAN

<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
CITY CLERK	1.00	1.00	1.00	1.00	1.00
DEPUTY CITY CLERK	1.00	1.00	2.00	2.00	2.00
ASSISTANT DEPUTY CITY CLERK	1.00	1.00	0.00	0.00	0.00
CASUAL	0.30	0.00	0.05	0.15	0.30
CITY CLERK	3.30	3.00	3.05	3.15	3.30
MUNICIPAL COURT ADMINISTRATOR	1.00	1.00	1.00	1.00	1.00
MUNICIPAL COURT JUDGE	0.20	0.20	0.20	0.20	0.20
COURT CLERK	2.00	2.00	2.00	2.00	2.00
WARRANT OFFICER	0.60	0.60	0.60	0.60	0.60
COURT ATTENDANTS	0.40	0.40	0.40	0.40	0.40
MUNICIPAL COURT	4.20	4.20	4.20	4.20	4.20
CITY ASSESSOR	1.00	0.00	0.00	0.00	0.00
PROPERTY APPRAISER	1.00	1.00	1.00	1.00	1.00
ASSESSMENT TECHNICIAN	1.00	1.00	1.00	1.00	1.00
CITY ASSESSOR	3.00	2.00	2.00	2.00	2.00
DIRECTOR OF HUMAN RESOURCES	1.00	1.00	1.00	1.00	1.00
HUMAN RESOURCES MANAGER	0.00	0.00	0.00	1.00	0.00
HUMAN RESOURCES ANALYST	1.00	1.00	1.00	0.00	0.00
BENEFITS COORDINATOR	0.00	0.00	0.00	1.00	1.00
HUMAN RESOURCES	2.00	2.00	2.00	3.00	2.00
CITY TREASURER	1.00	1.00	1.00	1.00	1.00
DEPUTY CITY TREASURER	1.00	1.00	1.00	1.00	1.00
ACCOUNT SPECIALIST	1.00	1.00	1.00	1.00	1.00
COLLECTIONS CLERK	2.00	2.00	2.00	2.00	2.00
TREASURY	5.00	5.00	5.00	5.00	5.00
DIRECTOR OF ACCOUNTING & PURCHASING	1.00	1.00	1.00	1.00	1.00
PAYROLL & BENEFITS COORDINATOR	1.00	1.00	1.00	1.00	1.00
SENIOR ACCOUNTANT	0.00	0.00	0.00	1.00	1.00
ACCOUNTANT	1.00	1.00	1.00	0.00	0.00
ACCOUNTING ASSISTANT	1.00	1.00	1.00	1.00	1.00
ACCOUNTING & PURCHASING	4.00	4.00	4.00	4.00	4.00
DIRECTOR OF INFORMATION SYSTEMS	1.00	1.00	1.00	1.00	1.00
NETWORK/SYSTEMS ADMINISTRATOR	2.00	2.00	1.00	1.00	1.00
INFORMATION SYSTEMS TECHNICIAN	2.00	2.00	2.00	2.00	2.00
INFORMATION SYSTEMS	5.00	5.00	4.00	4.00	4.00
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR	1.00	1.00	1.00	1.00	1.00
BUDGET & FINANCE COORDINATOR	1.00	1.00	1.00	0.00	0.00
BUDGET ANALYST	1.00	1.00	1.00	1.00	1.00
FINANCE	3.00	3.00	3.00	2.00	2.00
CUSTODIAN II	1.00	1.00	1.00	1.00	1.00
CUSTODIAN I PART TIME	0.50	0.50	0.50	0.50	0.50
CITY HALL MAINTENANCE	1.50	1.50	1.50	1.50	1.50
DIRECTOR OF GENERAL SERVICES/RISK MANGER	1.00	1.00	1.00	1.00	1.00
MUNICIPAL MUTUAL INSURANCE	1.00	1.00	1.00	1.00	1.00
TOTAL FINANCE & ADMINISTRATIVE SERVICES DEPARTMENT	32.00	30.70	29.75	29.85	29.00



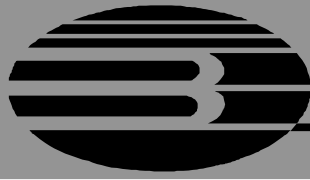
STAFFING PLAN

<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
POLICE CHIEF	1.00	1.00	1.00	1.00	1.00
DEPUTY POLICE CHIEF	1.00	1.00	1.00	1.00	1.00
POLICE CAPTAIN	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT II	0.00	0.00	0.00	0.00	0.00
ADMINISTRATIVE ASSISTANT II PT	0.50	0.50	0.50	0.75	0.75
TRANSCRIPTIONIST/PAYROLL	1.00	1.00	0.00	0.00	0.00
TRANSCRIPTIONIST/PAYROLL PT	0.00	0.00	0.50	0.50	0.50
POLICE ADMINISTRATION	4.50	4.50	4.00	4.25	4.25
POLICE CAPTAIN	1.00	1.00	1.00	1.00	1.00
SERGEANT	9.00	9.00	9.00	9.00	9.00
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	3.00	4.00	4.00	4.00	4.00
PATROL OFFICER	43.00	43.00	43.00	43.00	43.00
PATROL OFFICER - GRANT	2.00	2.00	2.00	2.00	2.00
SCHOOL RESOURCE OFFICER	2.00	2.00	2.50	3.00	3.00
PATROL	60.00	61.00	61.50	62.00	62.00
POLICE CAPTAIN	1.00	1.00	1.00	1.00	1.00
SERGEANT	1.00	1.00	1.00	1.00	1.00
DETECTIVE	4.00	4.00	4.00	4.00	4.00
DRUG & GANG UNIT	3.00	3.00	3.00	3.00	3.00
ROTATING DETECTIVE	1.00	1.00	1.00	1.00	1.00
TASK FORCE OFFICER	1.00	1.00	1.00	1.00	1.00
EVIDENCE CUSTODIAN	1.00	1.00	1.00	1.00	1.00
SPECIAL OPERATIONS	12.00	12.00	12.00	12.00	12.00
COURT OFFICER	1.00	1.00	1.00	1.00	1.00
SPECIAL SERVICES COORDINATOR PT	0.50	0.50	0.50	0.50	0.50
POLICE SUPPORT SERVICES	1.50	1.50	1.50	1.50	1.50
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICE	0.00	1.00	1.00	1.00	1.00
VEHICLE MAINTENANCE	0.50	0.00	0.00	0.00	0.00
FLEET & FACILITY	0.50	1.00	1.00	1.00	1.00
DIRECTOR OF SUPPORT SERVICES	1.00	1.00	1.00	1.00	1.00
RECORDS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
RECORDS CLERK	3.00	3.00	4.00	4.00	4.00
RECORDS CLERK PT	5.26	5.26	4.66	4.41	4.41
RECORDS	10.26	10.26	10.66	10.41	10.41
TOTAL POLICE DEPARTMENT	88.76	90.26	90.66	91.16	91.16



STAFFING PLAN

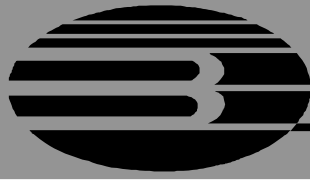
<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
ASSISTANT FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT II	1.00	1.00	1.00	1.00	1.00
FIRE ADMINISTRATION	3.00	3.00	3.00	3.00	3.00
DEPUTY FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
FIRE INSPECTORS PT	0.50	1.10	1.10	1.10	1.10
FIRE INSPECTION COORDINATOR	0.50	0.50	0.50	0.50	0.50
INSPECTOR CASUAL	0.25	0.14	0.14	0.14	0.26
FIRE INSPECTION & PREVENTION	2.25	2.74	2.74	2.74	2.86
FIRE CAPTAIN	3.00	3.00	3.00	3.00	3.00
LIEUTENANT	8.00	8.00	8.00	6.00	6.00
ACTING LIEUTENANT	7.00	7.00	7.00	12.00	12.00
FIRE FIGHTER	20.00	20.00	20.00	18.50	19.50
MOTOR PUMP OPERATOR	4.00	4.00	4.00	3.00	3.00
FIRE MECHANIC MASTER	1.00	1.00	1.00	1.00	1.00
FIRE MECHANIC	2.00	2.00	2.00	2.00	2.00
FIRE FIGHTING & RESCUE	45.00	45.00	45.00	45.50	46.50
DEPUTY FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
BUSINESS SERVICES COORDINATOR	1.00	1.00	1.00	1.00	1.00
FIRE FIGHTER	7.00	7.00	7.00	7.00	7.00
AMBULANCE	9.00	9.00	9.00	9.00	9.00
FIRE FIGHTER	0.00	0.00	5.00	1.50	3.00
FIRE FIGHTER HALF YEAR	0.00	0.00	0.00	1.50	0.50
SAFER GRANT	0.00	0.00	5.00	3.00	3.50
TOTAL FIRE DEPARTMENT	59.25	59.74	64.74	63.24	64.86



City of BELOIT, Wisconsin

STAFFING PLAN

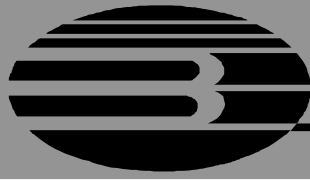
<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
COMMUNITY DEVELOPMENT DIRECTOR	1.00	1.00	1.00	1.00	1.00
DIRECTOR OF PLANNING & BUILDING	0.00	1.00	1.00	1.00	1.00
LEAD BUILDING OFFICIAL	0.00	1.00	1.00	1.00	1.00
BUILDING OFFICIAL	0.00	1.00	1.00	1.00	1.00
PLUMBING INSPECTOR	0.00	1.00	1.00	1.00	1.00
PLANNER I	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
PRINCIPAL PLANNER	1.00	0.00	0.00	0.00	0.00
PLANNING & BUILDING SERVICES	4.00	7.00	7.00	7.00	7.00
HOUSING SERVICES DIRECTOR	1.00	0.00	0.00	0.00	0.00
DIRECTOR OF COMMUNITY & HOUSING SERVICES	0.00	1.00	1.00	1.00	1.00
BUILDING OFFICIALS	2.00	0.00	0.00	0.00	0.00
BUILDING OFFICIAL - LEAD INSPECTOR	1.00	0.00	0.00	0.00	0.00
INSPECTION OFFICIAL	5.00	5.00	4.00	4.00	5.00
LEAD INSPECTION OFFICIAL	0.00	0.00	1.00	1.00	1.00
INSPECTION OFFICIAL PT	0.50	0.50	0.50	0.50	0.00
GRANT ADMINISTRATOR	1.00	0.00	0.00	0.00	0.00
HOUSING REHAB CONSTRUCTION SPECIALIST	1.00	1.00	1.00	1.00	1.00
HOUSING REHAB FINANCIAL SPECIALIST	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
COMMUNITY & HOUSING SERVICES	13.50	9.50	9.50	9.50	10.00
TOTAL COMMUNITY DEVELOPMENT DEPARTMENT	17.50	16.50	16.50	16.50	17.00
EXECUTIVE DIRECTOR OF BHA	1.00	1.00	1.00	1.00	1.00
INSPECTION OFFICIAL	1.00	1.00	1.00	1.00	1.00
HOUSING PROGRAMS MANAGER	1.00	1.00	1.00	1.00	1.00
SENIOR ACCOUNTANT	1.00	1.00	1.00	1.00	1.00
MAINTENANCE SPECIALIST	2.00	2.00	2.00	2.00	2.00
PROPERTY OPERATIONS COORDINATOR	1.00	1.00	1.00	0.00	0.00
HOUSING SPECIALIST	3.00	2.00	2.00	2.00	2.00
PUBLIC HOUSING COORDINATOR	1.00	1.00	1.00	1.00	1.00
SPECIAL PROGRAMS ADMINISTRATOR	0.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
BELOIT HOUSING AUTHORITY	12.00	12.00	12.00	11.00	11.00
TOTAL BELOIT HOUSING AUTHORITY	12.00	12.00	12.00	11.00	11.00



City of BELOIT, Wisconsin

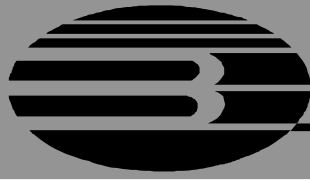
STAFFING PLAN

<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
PUBLIC WORKS DIRECTOR	1.00	1.00	1.00	1.00	1.00
CITY ENGINEER	1.00	1.00	1.00	1.00	1.00
ENGINEER - SPECIALTY	4.00	3.00	3.00	3.00	3.00
GIS SPECIALIST	2.00	2.00	2.00	2.00	2.00
ENGINEERING TECHNICIAN	3.00	3.00	3.00	3.00	3.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
INTERN COLLEGE	1.13	0.50	0.50	0.50	0.50
ENGINEERING	13.13	11.50	11.50	11.50	11.50
MPO COORDINATOR	1.00	1.00	1.00	1.00	1.00
MPO TRAFFIC ENGINEERING	1.00	1.00	1.00	1.00	1.00
TOTAL ENGINEERING DIVISION	14.13	12.50	12.50	12.50	12.50
DIRECTOR OF OPERATIONS (DPW)	1.00	1.00	1.00	1.00	1.00
STREETS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
DPW/FORESTRY OPERATIONS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	2.00	2.00	2.00	2.00	2.00
CUSTODIAN I - PT	0.50	0.50	0.50	0.50	0.50
STREETS SEASONAL	3.08	3.08	3.08	3.67	3.67
DPW OPERATIONS	8.58	8.58	8.58	9.17	9.17
PURCHASING/INVENTORY SPECIALIST	1.00	1.00	1.00	1.00	1.00
CENTRAL STORES	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	17.00	17.00	17.00	17.00	17.00
STREET/R.O.W. OPERATIONS	17.00	17.00	17.00	17.00	17.00
FLEET MANAGER	1.00	1.00	1.00	1.00	1.00
MECHANIC	4.00	4.00	4.00	4.00	4.00
FLEET OPERATION/MAINTENANCE	5.00	5.00	5.00	5.00	5.00
SAFETY & SUSTAINABILITY COORDINATOR	1.00	1.00	1.00	1.00	1.00
SOLID WASTE COLLECTOR	7.00	7.00	7.00	7.00	8.00
SOLID WASTE COLLECTOR CASUAL	0.00	0.00	0.00	1.00	0.00
SOLID WASTE	8.00	8.00	8.00	9.00	9.00
SOLID WASTE COLLECTOR	5.00	5.00	5.00	5.00	4.00
SOLID WASTE COLLECTOR CASUAL	0.00	0.00	0.00	1.00	0.00
RECYCLING	5.00	5.00	5.00	6.00	4.00
TOTAL DPW OPERATIONS DIVISION	44.58	44.58	44.58	47.17	45.17



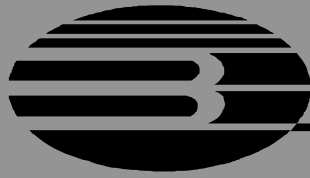
STAFFING PLAN

<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
DIRECTOR OF PARKS & LEISURE SERVICES	1.00	1.00	1.00	1.00	1.00
PARKS & CEMETERY SUPERVISOR	1.00	1.00	1.00	1.00	1.00
HORTICULTURALIST SPECIALIST	1.00	1.00	1.00	1.00	1.00
MAINTENANCE SPECIALIST	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	3.00	3.00	3.00	3.00	2.00
GROUPS MAINTENANCE OPERATOR	3.00	3.00	3.00	3.00	4.00
ADMINISTRATIVE ASSISTANT I PT	0.50	0.50	0.50	0.50	0.50
PARKS SEASONAL	5.50	6.50	6.50	6.50	6.50
PARKS OPERATION	16.00	17.00	17.00	17.00	17.00
RECREATION SUPERVISOR	1.00	1.00	1.00	1.00	1.00
RECREATION COORDINATOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
RECREATION SEASONAL	5.94	5.85	5.85	5.60	5.60
RECREATION OPERATIONS	8.94	8.85	8.85	8.60	8.60
RECREATION SEASONAL	3.26	3.26	3.26	3.00	3.00
KRUEGER POOL	3.26	3.26	3.26	3.00	3.00
SENIOR CENTER COORDINATOR	1.00	1.00	1.00	1.00	1.00
CASUAL	0.00	0.00	0.00	0.20	0.50
GRINNELL SENIOR CENTER	1.00	1.00	1.00	1.20	1.50
MAINTENANCE SPECIALIST	1.00	1.00	1.00	1.00	1.00
EDWARDS PAVILION/ICE ARENA	1.00	1.00	1.00	1.00	1.00
GOLF & HORTICULTURE SUPERVISOR	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	1.00	1.00	1.00	1.00	1.00
GOLF COURSE SEASONAL	3.67	3.40	3.40	3.77	3.44
GOLF COURSE	5.67	5.40	5.40	5.77	5.44
ADMINISTRATIVE ASSISTANT I PT	0.50	0.50	0.50	0.50	0.50
CEMETERY COORDINATOR	1.00	1.00	1.00	1.00	1.00
CEMETERIES	1.50	1.50	1.50	1.50	1.50
TOTAL PARKS & LEISURE SERVICES DIVISION	37.37	38.01	38.01	38.07	38.04



STAFFING PLAN

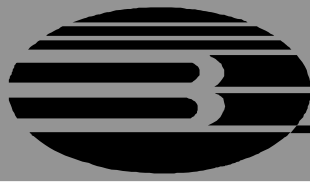
<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
DIRECTOR OF WATER RESOURCES	1.00	1.00	1.00	1.00	1.00
PUBLIC WORKS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
COLLECTION SYSTEM SUPERVISOR	0.00	0.00	0.00	1.00	1.00
WASTEWATER OPERATION & MAINTENANCE SUPER	1.00	1.00	1.00	1.00	1.00
WATER/WASTEWATER OPERATOR	3.00	3.00	3.00	3.00	3.00
INSTRUMENTATION & CONTROL TECH	2.00	2.00	2.00	1.00	1.00
ENVIRONMENTAL TECHNICIAN	1.00	1.00	1.00	2.00	2.00
LAB TECHNICIAN	0.00	1.00	1.00	0.00	0.00
CUSTODIAN I	0.00	1.00	1.00	1.00	1.00
WRD CUSTODIAN PT	0.50	0.00	0.00	0.00	0.00
WPCF SEASONAL	0.54	0.66	1.16	1.16	1.16
OPERATIONS WPCF	10.04	11.66	12.16	12.16	12.16
ENVIRONMENTAL COORDINATOR	1.00	1.00	1.00	1.00	1.00
ENVIRONMENTAL TECHNICIAN	3.00	3.00	3.00	3.00	3.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
PRETREATMENT WPCF	5.00	5.00	5.00	5.00	5.00
EQUIPMENT OPERATOR	4.00	4.00	4.00	4.00	4.00
COLLECTIONS/PUMPING STATION WPCF	4.00	4.00	4.00	4.00	4.00
MAINTENANCE SPECIALIST	6.00	6.00	6.00	6.00	6.00
PLANT MAINTENANCE WPCF	6.00	6.00	6.00	6.00	6.00
ENGINEER - SPECIALTY	1.00	1.00	1.00	1.00	1.00
WATER SEASONAL	0.38	0.38	0.38	0.38	0.38
STORM WATER UTILITY	1.38	1.38	1.38	1.38	1.38
WATER UTILITY SUPERVISOR	1.00	1.00	1.00	1.00	1.00
WATER/WASTER OPERATOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	3.00	3.00	3.00	3.00	3.00
WATER SEASONAL	0.65	0.86	0.86	0.86	0.86
WATER UTILITY	6.65	6.86	6.86	6.86	6.86
TOTAL WATER RESOURCES DIVISION	33.07	34.90	35.40	35.40	35.40



City of
BELOIT, Wisconsin

STAFFING PLAN

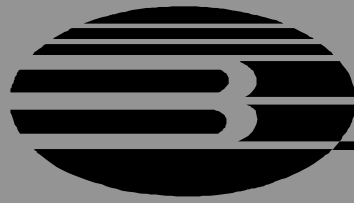
<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
BUS DRIVER	11.00	11.00	11.00	11.00	11.00
PT BUS DRIVER	4.50	4.50	4.50	4.50	4.50
TRANSIT DRIVERS	15.50	15.50	15.50	15.50	15.50
GENERAL MECHANIC II/BUS DRIVER	2.00	2.00	2.00	2.00	2.00
TRANSIT FLEET	2.00	2.00	2.00	2.00	2.00
DIRECTOR OF TRANSIT	1.00	1.00	1.00	1.00	1.00
TRANSIT SUPERVISOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
TRANSIT ADMINISTRATION	3.00	3.00	3.00	3.00	3.00
TOTAL TRANSIT DIVISION	20.50	20.50	20.50	20.50	20.50
TOTAL DEPARTMENT OF PUBLIC WORKS	149.65	150.49	150.99	153.64	151.61



City of
BELOIT, Wisconsin

STAFFING PLAN

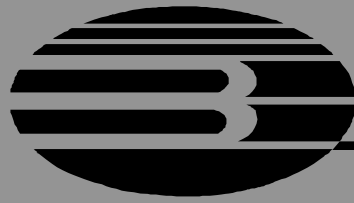
<i>Department/Division</i>	<i>FY Adopted 2012</i>	<i>FY Adopted 2013</i>	<i>FY Adopted 2014</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>
LIBRARY DIRECTOR	1.00	1.00	1.00	1.00	1.00
HEAD OF ADULT SERVICES	1.00	1.00	1.00	1.00	1.00
HEAD OF TECHNICAL SERVICES	1.00	1.00	1.00	1.00	1.00
HEAD OF YOUTH SERVICES	1.00	1.00	1.00	1.00	1.00
BUSINESS MANAGER LIBRARY	1.00	1.00	1.00	1.00	1.00
ASSOCIATE LIBRARIAN	3.00	3.00	3.00	3.00	3.00
CIRCULATION SERVICES MANAGER	1.00	1.00	1.00	1.00	1.00
IT MANAGER	1.00	1.00	1.00	1.00	1.00
LIBRARY TECHNICIAN	2.00	2.00	2.00	2.00	2.00
CUSTODIAL AIDE	1.00	1.00	1.00	1.00	1.00
LIBRARIAN	1.00	1.00	1.00	1.00	1.00
LIBRARY ASSISTANT PT	3.86	4.06	3.93	4.88	4.25
ASSOCIATE LIBRARIAN PART TIME	2.00	2.00	2.00	2.00	2.00
LIBRARY TECHNICIAN PT	0.50	0.50	0.50	0.00	0.00
ADMINISTRATIVE SECRETARY PT	0.50	0.50	0.50	0.50	0.50
SENIOR PAGE	0.00	0.00	0.50	0.50	0.50
OUTREACH & COMMUNICATIONS COORDINATOR	0.00	0.00	0.00	0.00	0.50
LIBRARY MONITORS	0.81	0.81	0.81	0.98	0.97
ASSOCIATE LIBRARIAN CASUAL	1.96	1.96	2.21	1.98	2.24
LIBRARY PAGES	2.38	2.57	2.14	2.01	1.27
COMPUTER ASSISTANT	0.00	0.75	0.75	0.75	0.75
LIBRARY	26.01	27.15	27.34	27.60	26.98
TOTAL LIBRARY DEPARTMENT	26.01	27.15	27.34	27.60	26.98
GRAND TOTAL FTE	396.81	398.34	403.48	404.99	402.62



City of BELOIT, Wisconsin

PERCENTAGE OF POSITION ALLOCATED TO FUNDS

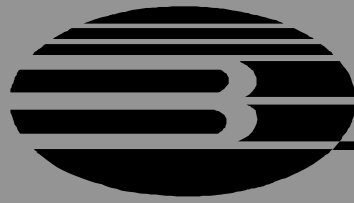
<i>Department/Division</i>	<i>FY 2016 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
Color Code:				
General Fund (GF)				
Special Revenue Fund (SRF)				
Enterprise Fund (EF)				
CIP Fund				
Internal Service Fund (ISF)				
CITY MANAGER	1.00	FT	GF - City Manager	75%
			ISF - Insurance	5%
			EF - Wastewater	10%
			EF - Water Utility	7%
			SRF - Solid Waste	3%
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.00	FT	GF - City Manager	100%
CITY MANAGER	2.00			
CITY ATTORNEY	1.00	FT	GF - City Attorney	100%
PARALEGAL/INVESTIGATOR	1.00	FT	GF - City Attorney	100%
LEGAL ASSISTANT	2.00	FT	GF - City Attorney	100%
CITY ATTORNEY	4.00			
ECONOMIC DEVELOPMENT DIRECTOR	1.00	FT	GF - Economic Development	100%
EXECUTIVE DIRECTOR OF THE DBA	1.00	FT	GF - Economic Development	40%
			Downtown Beloit Association	60%
ADMINISTRATIVE ASSISTANT III	1.00	FT	GF - Economic Development	90%
			GF - Human Resources	10%
ECONOMIC DEVELOPMENT	3.00			
CITY CLERK	1.00	FT	GF - City Clerk	100%
DEPUTY CITY CLERK	1.00	FT	GF - City Clerk	100%
ASSISTANT DEPUTY CITY CLERK	1.00	FT	GF - City Clerk	100%
CASUAL	0.30	Casual	GF - City Clerk	100%
CITY CLERK	3.30			
COURT ADMINISTRATOR	1.00	FT	GF - Municipal Court	100%
MUNICIPAL COURT JUDGE	0.20	PT	GF - Municipal Court	100%
COURT CLERK	2.00	FT	GF - Municipal Court	100%
COURT COLLECTION OFFICER	0.60	PT	GF - Municipal Court	100%
COURT ATTENDANTS	0.40	Casual	GF - Municipal Court	100%
MUNICIPAL COURT	4.20			
PROPERTY APPRAISER	1.00	FT	GF - City Assessor	100%
ASSESSMENT TECHNICIAN	1.00	FT	GF - City Assessor	100%
CITY ASSESSOR	2.00			
DIRECTOR OF HUMAN RESOURCES	1.00	FT	GF - Human Resources	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
BENEFITS COORDINATOR	1.00	FT	ISF - Health Insurance	100%
HUMAN RESOURCES	2.00			



City of BELOIT, Wisconsin

PERCENTAGE OF POSITION ALLOCATED TO FUNDS

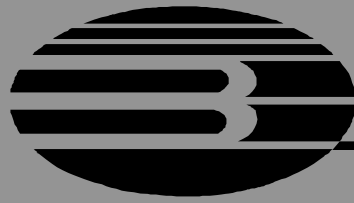
<i>Department/Division</i>	<i>FY 2016 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
CITY TREASURER	1.00	FT	GF - Treasury	20%
			EF - Wastewater	35%
			EF - Water Utility	35%
			SRF - Solid Waste	10%
DEPUTY CITY TREASURER	1.00	FT	EF - Wastewater	50%
			EF - Water Utility	50%
ACCOUNT SPECIALIST	1.00	FT	GF - Treasury	10%
			EF - Wastewater	35%
			EF - Water Utility	35%
			SRF - Solid Waste	20%
COLLECTION CLERK	2.00	FT	GF - Treasury	10%
			EF - Wastewater	45%
			EF - Water Utility	45%
TREASURY	5.00			
DIRECTOR OF ACCOUNTING/PURCHASING	1.00	FT	GF - Accounting & Purchasing	35%
			EF - Wastewater	25%
			EF - Water Utility	20%
			EF - Transit	5%
			SRF - CDBG	10%
			ISF - Fleet	5%
PAYROLL/BENEFITS COORDINATOR	1.00	FT	GF - Accounting & Purchasing	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
SENIOR ACCOUNTANT	1.00	FT	GF - Accounting & Purchasing	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
ACCOUNTING ASSISTANT	1.00	FT	GF - Accounting & Purchasing	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
ACCOUNTING & PURCHASING	4.00			
DIRECTOR OF INFORMATION SYSTEMS	1.00	FT	GF - Information Systems	80%
			EF - Wastewater	10%
			EF - Water Utility	10%
INFORMATION SYSTEMS TECHNICIAN	2.00	FT	GF - Information Systems	60%
			EF - Wastewater	20%
			EF - Water Utility	20%
NETWORK ADMINISTRATOR	1.00	FT	GF - Information Systems	80%
			EF - Wastewater	10%
			EF - Water Utility	10%
INFORMATION SYSTEMS	4.00			
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR	1.00	FT	GF - Finance	82%
			EF - Cemeteries	5%
			EF - Wastewater	8%
			EF - Water Utility	5%
BUDGET ANALYST	1.00	FT	GF - Finance	87%
			EF - Wastewater	8%
			EF - Water Utility	5%
FINANCE	2.00			
CUSTODIAN II	1.00	FT	GF - City Hall	100%
CUSTODIAN I PART TIME	0.50	PT	GF - City Hall	100%
CITY HALL MAINTENANCE	1.50			



City of BELOIT, Wisconsin

PERCENTAGE OF POSITION ALLOCATED TO FUNDS

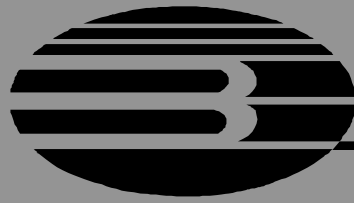
<i>Department/Division</i>	<i>FY 2016 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
DIRECTOR OF GENERAL SERVICES	1.00	FT	GF - City Hall Maintenance	15%
			SRF - Municipal Mutual Insurance	85%
MUNICIPAL MUTUAL INSURANCE	1.00			
POLICE CHIEF	1.00	FT	GF - Police Administration	100%
DEPUTY POLICE CHIEF	1.00	FT	GF - Police Administration	100%
CAPTAIN	1.00	FT	GF - Police Administration	100%
ADMINISTRATIVE ASSISTANT II PT	0.75	FT	GF - Police Administration	100%
TRANSCRIPTIONIST/PAYROLL PT	0.50	FT	GF - Police Administration	100%
POLICE ADMINISTRATION	4.25			
POLICE CAPTAIN	1.00	FT	GF - Patrol	100%
SERGEANT	9.00	FT	GF - Patrol	100%
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	4.00	FT	GF - Patrol	100%
PATROL OFFICER	43.00	FT	GF - Patrol	100%
PATROL OFFICER - GRANT	2.00	FT	SRF - Police Grants	100%
SCHOOL RESOURCE OFFICER	3.00	FT	SRF - Police Grants	100%
PATROL	62.00			
POLICE CAPTAIN	1.00	FT	GF - Special Operations	100%
SERGEANT	1.00	FT	GF - Special Operations	100%
DETECTIVE	4.00	FT	GF - Special Operations	100%
DRUG & GANG UNIT	3.00	FT	GF - Special Operations	100%
ROTATING DETECTIVE	1.00	FT	GF - Special Operations	100%
TASK FORCE OFFICER	1.00	FT	GF - Special Operations	100%
EVIDENCE CUSTODIAN	1.00	FT	GF - Special Operations	100%
SPECIAL OPERATIONS	12.00			
COURT OFFICER	1.00	FT	GF - Support Services	100%
SPECIAL SERVICES COORDINATOR PT	0.50	PT	GF - Support Services	72%
			SRF - Police Grants	28%
POLICE SUPPORT SERVICES	1.50			
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICER	1.00	PT	GF - Police Fleet & Facility	100%
FLEET & FACILITY	1.00			
DIRECTOR OF SUPPORT SERVICES	1.00	FT	GF - Records	100%
RECORDS SUPERVISOR	1.00	FT	GF - Records	100%
RECORDS CLERK	4.00	FT	GF - Records	100%
RECORDS CLERK PT	4.41	PT	GF - Records	100%
RECORDS	10.41			
FIRE CHIEF	1.00	FT	GF - Fire Administration	100%
ASSISTANT FIRE CHIEF	1.00	FT	GF - Fire Administration	100%
ADMINISTRATIVE ASSISTANT II	1.00	FT	GF - Fire Administration	100%
FIRE ADMINISTRATION	3.00			
DEPUTY FIRE CHIEF	1.00	FT	GF - Fire Inspection & Prevention	100%
FIRE INSPECTORS PT	1.10	PT	GF - Fire Inspection & Prevention	100%
FIRE INSPECTION COORDINATOR	0.50	PT	GF - Fire Inspection & Prevention	100%
INSPECTOR CASUAL	0.26	Casual	GF - Fire Inspection & Prevention	100%
FIRE INSPECTION & PREVENTION	2.86			



City of BELOIT, Wisconsin

PERCENTAGE OF POSITION ALLOCATED TO FUNDS

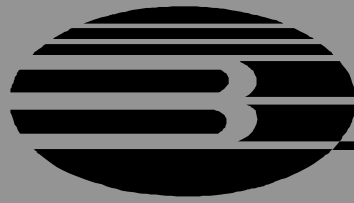
<i>Department/Division</i>	<i>FY 2016 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
FIRE CAPTAIN	3.00	FT	GF - Fire Fighting & Rescue	100%
LIEUTENANT	6.00	FT	GF - Fire Fighting & Rescue	100%
ACTING LIEUTENANT	12.00	FT	GF - Fire Fighting & Rescue	100%
FIRE FIGHTER	19.50	FT	GF - Fire Fighting & Rescue	100%
MOTOR PUMP OPERATOR	3.00	FT	GF - Fire Fighting & Rescue	100%
FIRE MECHANIC MASTER	1.00	FT	GF - Fire Fighting & Rescue	100%
FIRE MECHANIC	2.00	FT	GF - Fire Fighting & Rescue	100%
FIRE FIGHTING & RESCUE	46.50			
DEPUTY FIRE CHIEF	1.00	FT	EF - Ambulance	100%
BUSINESS SERVICES COORDINATOR	1.00	FT	EF - Ambulance	100%
FIRE FIGHTER	7.00	FT	EF - Ambulance	100%
AMBULANCE	9.00			
FIRE FIGHTER	3.00	FT	SRF - SAFER Grant	100%
FIRE FIGHTER HALF YEAR	0.50	FT	SRF - SAFER Grant	100%
SAFER GRANT	3.50			
COMMUNITY DEVELOPMENT DIRECTOR	1.00	FT	GF - Planning & Building Services	75%
			SRF - CDBG	25%
DIRECTOR OF PLANNING & BUILDING	1.00	FT	GF - Planning & Building Services	100%
LEAD BUILDING OFFICIAL	1.00	FT	GF - Planning & Building Services	100%
BUILDING OFFICIAL	1.00	FT	GF - Planning & Building Services	100%
PLUMBING INSPECTOR	1.00	FT	GF - Planning & Building Services	100%
PLANNER I	1.00	FT	GF - Planning & Building Services	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - Planning & Building Services	86%
			SRF - CDBG	14%
PLANNING & BUILDING SERVICES	7.00			
DIRECTOR OF COMMUNITY & HOUSING SERVICES	1.00	FT	GF - Community & Housing Services	55%
			SRF - CDBG	45%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	61%
			GF - Fire Inspection & Prevention	34%
			SRF - CDBG	5%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	50%
			SRF - CDBG	50%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	35%
			SRF - CDBG	65%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	95%
			SRF - CDBG	5%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	65%
			SRF - CDBG	35%
LEAD INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services	25%
			SRF - CDBG	75%
HOUSING REHAB CONSTRUCTION SPECIALIST	1.00	FT	SRF - CDBG	100%
HOUSING REHAB FINANCIAL SPECIALIST	1.00	FT	SRF - CDBG	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - Community & Housing Services	100%
COMMUNITY & HOUSING SERVICES	10.00			



City of BELOIT, Wisconsin

PERCENTAGE OF POSITION ALLOCATED TO FUNDS

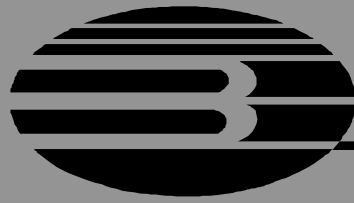
<i>Department/Division</i>	<i>FY 2016 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
PUBLIC WORKS DIRECTOR	1.00	FT	GF - Engineering	30%
			EF - Wastewater	30%
			EF - Water Utility	20%
			EF - Storm Water	10%
			SRF - Solid Waste	10%
CITY ENGINEER	1.00	FT	GF - Engineering	30%
			CIP - Engineering	50%
			SRF - MPO	5%
			EF - Water Utility	5%
			EF - Storm Water	10%
ENGINEER - SPECIALTY	1.00	FT	GF - Engineering	10%
			SRF - MPO	20%
			CIP - Engineering	70%
ENGINEER - SPECIALTY	1.00	FT	GF - Engineering	35%
			ET - Water Utility	15%
			CIP - Engineering	50%
ENGINEERING TECHNICIAN	2.00	FT	GF - Engineering	15%
			ET - Wastewater	50%
			CIP - Engineering	35%
ENGINEERING TECHNICIAN	1.00	FT	EF - Wastewater	60%
			CIP - Engineering	35%
			GF - Engineering	5%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - Engineering	55%
			ET - Storm Water Utility	10%
			SRF - MPO	5%
			CIP - Engineering	30%
ENGINEER - SPECIALTY	1.00	FT	GF - Housing & Community Services	20%
			CIP - Engineering	80%
GIS SPECIALIST	1.00	FT	ET - Wastewater	50%
			ET - Water Utility	50%
GIS SPECIALIST	1.00	FT	GF - Engineering	40%
			ET - Wastewater	20%
			ET - Water Utility	15%
			SRF - MPO	5%
			CIP - Engineering	20%
INTERN COLLEGE	0.50	Seasonal	CIP - Engineering	100%
ENGINEERING	11.50			
MPO COORDINATOR/TRANSPORTATION	1.00	FT	SRF - MPO	100%
MPO TRAFFIC ENGINEERING	1.00			
DIRECTOR OF OPERATIONS (DPW)	1.00	FT	GF - DPW Operations	28%
			ISF - Fleet	22%
			ET - Storm Water Utility	10%
			SRF - Solid Waste	40%
STREETS SUPERVISOR	1.00	FT	GF - DPW Operations	50%
			ET - Storm Water Utility	30%
			ET - Wastewater	20%
DPW/FORESTRY OPERATIONS SUPERVISOR	1.00	FT	GF - DPW Operations	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - DPW Operations	50%
			SRF - Solid Waste	50%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - DPW Operations	90%
			ET - Storm Water Utility	10%
CUSTODIAN I - PT	0.50	PT	GF - DPW Operations	100%
STREETS SEASONAL	3.67	Casual	GF - DPW Operations	100%
DPW OPERATIONS	9.17			



City of BELOIT, Wisconsin

PERCENTAGE OF POSITION ALLOCATED TO FUNDS

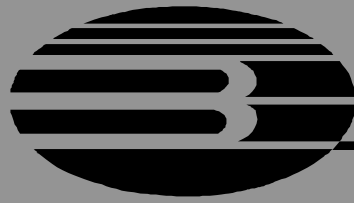
<i>Department/Division</i>	<i>FY 2016 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
PURCHASING/INVENTORY SPECIALIST	1.00	FT	GF - Central Stores	40%
			ISF - Fleet	30%
			ET - Storm Water Utility	30%
CENTRAL STORES	1.00			
EQUIPMENT OPERATOR	10.00	FT	GF - Streets/ROW	100%
EQUIPMENT OPERATOR	4.00	FT	GF - Streets/ROW	20%
			ET - Storm Water Utility	80%
EQUIPMENT OPERATOR	2.00	FT	GF - Streets/ROW	85%
			ET - Storm Water Utility	15%
EQUIPMENT OPERATOR	1.00	FT	GF - Streets/ROW	90%
			ET - Storm Water Utility	10%
STREET/R.O.W. OPERATIONS	17.00			
FLEET MANAGER	1.00	FT	ISF - Fleet	100%
MECHANIC	4.00	FT	ISF - Fleet	100%
FLEET OPERATION/MAINTENANCE	5.00			
SAFETY & SUSTAINABILITY COORDINATOR	1.00	FT	SRF - Solid Waste	50%
			SRF - Recycling	50%
SOLID WASTE COLLECTOR	8.00	FT	SRF - Solid Waste	100%
SOLID WASTE	9.00			
SOLID WASTE COLLECTOR	4.00	FT	SRF - Recycling	100%
RECYCLING	4.00			
DIRECTOR OF PARKS & LEISURE SERVICES	1.00	FT	GF - Parks	75%
			EF - Golf	10%
			EF - Cemeteries	15%
PARKS & CEMETERY SUPERVISOR	1.00	FT	GF - Parks	80%
			ET - Cemeteries	10%
			ET - Storm Water Utility	10%
HORTICULTURALIST SPECIALIST	1.00	FT	GF - Parks	100%
MAINTENANCE SPECIALIST	1.00	FT	GF - Parks	80%
			GF - Pool	20%
EQUIPMENT OPERATOR	1.00	FT	GF - Parks	100%
EQUIPMENT OPERATOR	1.00	FT	GF - Parks	60%
			GF - Snow	40%
GROUNDS MAINTENANCE OPERATOR	3.00	FT	GF - Parks	100%
GROUNDS MAINTENANCE OPERATOR	1.00	FT	GF - Parks	80%
			EF - Golf	20%
ADMINISTRATIVE ASSISTANT I PT	0.50	PT	GF - Parks	100%
PARKS SEASONAL	6.50	Casual	GF - Parks	100%
PARKS OPERATION	17.00			
RECREATION SUPERVISOR	1.00	FT	GF - Recreation	90%
			GF - Ice Arena	10%
RECREATION COORDINATOR	1.00	FT	GF - Recreation	50%
			GF - Pool	25%
			GF - Ice Arena	25%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - Recreation	100%
RECREATION SEASONAL	5.60	Casual	GF - Recreation	100%
RECREATION OPERATIONS	8.60			
RECREATION SEASONAL	3.00	Casual	GF - Pool	100%
KRUEGER POOL	3.00			



City of BELOIT, Wisconsin

PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2016 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
SENIOR CENTER COORDINATOR	1.00	FT	GF - Grinnell Hall	100%
SEASONAL	0.50	Casual	GF - Grinnell Hall	100%
GRINNELL SENIOR CENTER	1.50			
MAINTENANCE SPECIALIST	1.00	FT	GF - Ice Arena / Edward's Pavilion	75%
			GF - Rotary River Center	10%
			GF - Pool	15%
EDWARDS PAVILION/ICE ARENA	1.00			
GOLF & HORTICULTURE SUPERVISOR	1.00	FT	EF - Golf	25%
			EF - Storm Water Utility	25%
			GF - Parks	50%
EQUIPMENT OPERATOR	1.00	FT	EF - Golf	40%
			EF - Storm Water Utility	30%
			GF - Streets	30%
GOLF COURSE SEASONAL	3.44	Seasonal	EF - Golf	100%
GOLF COURSE	5.44			
ADMINISTRATIVE ASSISTANT I PT	0.50	PT	EF - Cemeteries	100%
CEMETERY COORDINATOR	1.00	FT	EF - Cemeteries	65%
			GF - Parks	35%
CEMETERIES	1.50			
DIRECTOR OF WATER RESOURCES	1.00	FT	EF - Wastewater	40%
			EF - Water Utility	50%
			EF - Storm Water Utility	10%
PUBLIC WORKS SUPERVISOR	1.00	FT	EF - Wastewater	100%
COLLECTION SYSTEM SUPERVISOR	1.00	FT	EF - Wastewater	100%
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	1.00	FT	EF - Wastewater	100%
WATER/WASTEWATER OPERATOR	3.00	FT	EF - Wastewater	100%
INSTRUMENTATION & CONTROL TECH	1.00	FT	EF - Wastewater	80%
			EF - Water Utility	20%
ENVIRONMENTAL TECHNICIAN	2.00	FT	EF - Wastewater	100%
CUSTODIAN I	1.00	FT	EF - Wastewater	100%
WPCF SEASONAL	1.16	Casual	EF - Wastewater	100%
OPERATIONS WPCF	12.16			
ENVIRONMENTAL COORDINATOR	1.00	FT	EF - Wastewater	95%
			EF - Water Utility	5%
ENVIRONMENTAL TECHNICIAN	3.00	FT	EF - Wastewater	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Wastewater	90%
			EF - Water Utility	10%
PRETREATMENT WPCF	5.00			
EQUIPMENT OPERATOR	4.00	FT	EF - Wastewater	100%
COLLECTIONS/PUMPING STATION WPCF	4.00			
MAINTENANCE SPECIALIST	5.00	FT	EF - Wastewater	100%
MAINTENANCE SPECIALIST	1.00	FT	EF - Wastewater	80%
			EF - Water Utility	20%
PLANT MAINTENANCE WPCF	6.00			
ENGINEER - SPECIALTY	1.00	FT	EF - Storm Water Utility	45%
			EF - Wastewater	45%
			EF - Water Utility	10%
WATER SEASONAL	0.38	Casual	EF - Storm Water Utility	100%
STORM WATER UTILITY	1.38			



City of BELOIT, Wisconsin

PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2016 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
WATER UTILITY SUPERVISOR	1.00	FT	EF - Water Utility	100%
WATER/WASTER OPERATOR	1.00	FT	EF - Water Utility	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Water Utility	100%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility	100%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility	70%
			EF - Wastewater	30%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility	75%
			EF - Wastewater	25%
WATER SEASONAL	0.86	Seasonal	EF - Water Utility	100%
WATER UTILITY	6.86			
BUS DRIVER	11.00	FT	EF - Transit	100%
PT BUS DRIVER	4.50	PT	EF - Transit	100%
TRANSIT DRIVERS	15.50			
GENERAL MECHANIC II/BUS DRIVER	2.00	FT	EF - Transit	100%
TRANSIT FLEET	2.00			
DIRECTOR OF TRANSIT	1.00	FT	EF - Transit	100%
TRANSIT SUPERVISOR	1.00	FT	EF - Transit	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Transit	100%
TRANSIT ADMINISTRATION	3.00			
LIBRARY DIRECTOR	1.00	FT	SRF - Library	100%
HEAD OF ADULT SERVICES	1.00	FT	SRF - Library	100%
HEAD OF TECHNICAL SERVICES	1.00	FT	SRF - Library	100%
HEAD OF YOUTH SERVICES	1.00	FT	SRF - Library	100%
BUSINESS MANAGER LIBRARY	1.00	FT	SRF - Library	100%
ASSOCIATE LIBRARIAN	3.00	FT	SRF - Library	100%
CIRCULATION SERVICES MANAGER	1.00	FT	SRF - Library	100%
IT MANAGER	1.00	FT	SRF - Library	100%
LIBRARY TECHNICIAN	2.00	FT	SRF - Library	100%
CUSTODIAL AIDE	1.00	FT	SRF - Library	100%
LIBRARIAN	1.00	FT	SRF - Library	100%
LIBRARY ASSISTANT PT	4.25	PT	SRF - Library	100%
ASSOCIATE LIBRARIAN PART TIME	2.00	PT	SRF - Library	100%
ADMINISTRATIVE SECRETARY PT	0.50	PT	SRF - Library	100%
SENIOR PAGE	0.50	Casual	SRF - Library	100%
OUTREACH & COMMUNICATIONS COORDINATOR	0.50	Casual	SRF - Library	100%
LIBRARY MONITORS	0.97	Casual	SRF - Library	100%
ASSOCIATE LIBRARIAN CASUAL	2.24	Casual	SRF - Library	100%
LIBRARY PAGES	1.27	Casual	SRF - Library	100%
COMPUTER ASSISTANT	0.75	Casual	SRF - Library	100%
LIBRARY	26.98			

2016 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
CITY MANAGER				
CITY MANAGER	FT	NON	NEGOTIATED	
EXECUTIVE ADMINISTRATIVE ASSISTANT	FT	NON	\$39,976	\$59,964
CITY ATTORNEY				
CITY ATTORNEY	FT	NON	\$90,667	\$149,600
PARALEGAL/INVESTIGATOR	FT	NON	\$48,115	\$72,224
LEGAL ASSISTANT	FT	NON	\$39,976	\$59,964
ECONOMIC DEVELOPMENT				
ECONOMIC DEVELOPMENT DIRECTOR	FT	NON	\$86,442	\$142,594
EXECUTIVE DIRECTOR OF THE DBA	FT	NON	\$50,485	\$75,727
ADMINISTRATIVE ASSISTANT III	FT	NON	\$38,018	\$57,079
CITY CLERK				
CITY CLERK	FT	NON	\$53,060	\$79,643
DEPUTY CITY CLERK	FT	NON	\$38,018	\$57,079
MUNICIPAL COURT				
MUNICIPAL COURT ADMINISTRATOR	FT	NON	\$48,115	\$72,224
COURT CLERK	FT	NON	\$34,515	\$51,824
WARRANT OFFICER	PT	NON	\$16.59	\$24.92
CITY ASSESSOR				
PROPERTY APPRAISER	FT	NON	\$43,685	\$65,527
ASSESSMENT TECHNICIAN	FT	NON	\$36,267	\$54,400
HUMAN RESOURCES				
DIRECTOR OF HUMAN RESOURCES	FT	NON	\$67,691	\$111,685
BENEFITS COORDINATOR	FT	NON	\$39,976	\$59,964
TREASURY				
CITY TREASURER	FT	NON	\$53,060	\$79,643
DEPUTY CITY TREASURER	FT	NON	\$36,267	\$54,400
ACCOUNT SPECIALIST	FT	NON	\$34,515	\$51,824
COLLECTIONS CLERK	FT	NON	\$32,866	\$49,352
ACCOUNTING & PURCHASING				
DIRECTOR OF ACCOUNTING & PURCHASING	FT	NON	\$53,060	\$79,643
SENIOR ACCOUNTANT	FT	NON	\$45,848	\$68,824
PAYROLL & BENEFITS COORDINATOR	FT	NON	\$43,685	\$65,527
ACCOUNTING ASSISTANT	FT	NON	\$32,866	\$49,352
INFORMATION SYSTEMS				
DIRECTOR OF INFORMATION SYSTEMS	FT	NON	\$67,691	\$111,685
NETWORK/SYSTEMS ADMINISTRATOR	FT	NON	\$48,115	\$72,224
INFORMATION SYSTEMS TECHNICIAN	FT	NON	\$43,685	\$65,527
FINANCE				
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR	FT	NON	\$90,667	\$149,600
BUDGET ANALYST	FT	NON	\$43,685	\$65,527
CITY HALL MAINTENANCE				
CUSTODIAN II	FT	NON	\$27,097	\$40,697
CUSTODIAN I PART TIME	FT	NON	\$12.38	\$18.57
INSURANCE/RISK MANAGEMENT				
DIRECTOR OF GENERAL SERVICES/RISK MANAGER	FT	NON	\$48,115	\$72,224

2016 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Unit</u>	<u>Bargaining</u> <u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
POLICE ADMINISTRATION				
POLICE CHIEF	FT	NON	\$90,667	\$149,600
DEPUTY POLICE CHIEF	FT	NON	\$82,321	\$135,793
POLICE CAPTAIN	FT	NON	\$74,594	\$123,121
ADMINISTRATIVE ASSISTANT II PT	PT	NON	\$17.43	\$26.15
TRANSCRIPTIONIST/PAYROLL PT	PT	NON	\$16.59	\$24.92
PATROL				
POLICE CAPTAIN	FT	NON	\$74,594	\$123,121
SERGEANT	FT	BPSA	\$69,800	\$78,845
BLOODHOUND HANDLER	FT	BPPA	\$45,765	\$67,864
PATROL OFFICER	FT	BPPA	\$44,765	\$66,864
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	FT	NON	\$38,018	\$57,079
SCHOOL RESOURCE OFFICER	FT	BPPA	\$45,322	\$67,864
SUPPORT SERVICES COORDINATOR	PT	NON	\$19.29	\$28.84
SPECIAL OPERATIONS				
POLICE CAPTAIN	FT	NON	\$74,594	\$123,121
SERGEANT	FT	BPSA	\$69,800	\$78,845
DETECTIVE	FT	BPPA	\$46,265	\$68,365
ROTATING DETECTIVE	FT	BPPA	\$46,265	\$68,365
DRUG & GANG UNIT	FT	BPPA	\$45,765	\$67,864
TASK FORCE OFFICER	FT	BPPA	\$45,765	\$67,864
EVIDENCE CUSTODIAN	FT	NON	\$36,267	\$54,400
POLICE SUPPORT SERVICES				
COURT OFFICER	FT	BPPA	\$45,765	\$67,864
FLEET & FACILITY				
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICER	FT	NON	\$38,018	\$57,079
RECORDS				
DIRECTOR OF SUPPORT SERVICES	FT	NON	\$50,485	\$75,727
RECORDS SUPERVISOR	FT	NON	\$45,848	\$68,824
RECORDS CLERK	FT	NON	\$32,541	\$49,352
RECORDS CLERK PT	PT	NON	\$15.80	\$23.72
FIRE ADMINISTRATION				
FIRE CHIEF	FT	NON	\$90,667	\$149,600
ASSISTANT FIRE CHIEF	FT	NON	\$78,406	\$129,406
ADMINISTRATIVE ASSISTANT II	FT	NON	\$36,267	\$54,400
FIRE INSPECTION & PREVENTION				
DEPUTY FIRE CHIEF	FT	NON	\$74,594	\$123,121
FIRE INSPECTION COORDINATOR	PT	NON	\$19.22	\$28.83
FIRE INSPECTOR PT	PT	NON	\$18.28	\$27.44
FIRE FIGHTING & RESCUE				
FIRE CAPTAIN	FT	583	\$73,465	\$73,465
FIRE MECHANIC MASTER	FT	583	\$73,465	\$73,465
LIEUTENANT	FT	583	\$70,008	\$70,008
FIRE MECHANIC	FT	583	\$70,008	\$70,008
ACTING LIEUTENANT	FT	583	\$64,224	\$64,224
MOTOR PUMP OPERATOR	FT	583	\$62,162	\$62,162
DEPUTY FIRE CHIEF	FT	NON	\$74,594	\$123,121
FIRE FIGHTER	FT	583	\$43,547	\$60,967
AMBULANCE				
DEPUTY FIRE CHIEF	FT	NON	\$74,594	\$123,121
BUSINESS SERVICES COORDINATOR	FT	NON	\$43,685	\$65,527
FIRE FIGHTER	FT	583	\$43,547	\$60,967

2016 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
PLANNING & BUILDING SERVICES				
COMMUNITY DEVELOPMENT DIRECTOR	FT	NON	\$86,442	\$142,594
DIRECTOR OF PLANNING & BUILDING	FT	NON	\$58,521	\$96,539
LEAD BUILDING OFFICIAL	FT	NON	\$53,060	\$79,643
BUILDING OFFICIAL	FT	NON	\$50,485	\$75,727
PLUMBING INSPECTOR	FT	NON	\$50,485	\$75,727
PLANNER I	FT	NON	\$39,976	\$59,964
ADMINISTRATIVE ASSISTANT I	FT	NON	\$34,515	\$51,824
COMMUNITY & HOUSING SERVICES				
DIRECTOR OF COMMUNITY & HOUSING SERVICES	FT	NON	\$58,521	\$96,539
HOUSING REHAB CONSTRUCTION SPECIALIST	FT	NON	\$48,115	\$72,224
HOUSING REHAB FINANCIAL SPECIALIST	FT	NON	\$43,685	\$65,527
LEAD INSPECTION OFFICIAL	FT	NON	\$39,580	\$59,370
INSPECTION OFFICIAL	FT	NON	\$38,018	\$57,079
ADMINISTRATIVE ASSISTANT I	FT	NON	\$34,515	\$51,824
INSPECTION OFFICIAL PT	PT	NON	\$18.27	\$27.47
BELOIT HOUSING AUTHORITY				
EXECUTIVE DIRECTOR OF BHA	FT	NON	\$61,406	\$101,279
INSPECTION OFFICIAL	FT	NON	\$38,018	\$57,079
HOUSING PROGRAMS MANAGER	FT	NON	\$48,115	\$72,224
ACCOUNTANT	FT	NON	\$43,685	\$65,527
MAINTENANCE SPECIALIST	FT	NON	\$38,018	\$57,079
PROPERTY OPERATIONS COORDINATOR	FT	NON	\$43,685	\$65,527
HOUSING SPECIALIST	FT	NON	\$39,976	\$59,964
PUBLIC HOUSING COORDINATOR	FT	NON	\$39,976	\$59,964
SPECIAL PROGRAMS ADMINISTRATOR	FT	NON	\$39,976	\$59,964
ADMINISTRATIVE ASSISTANT I	FT	NON	\$34,515	\$51,824
ENGINEERING				
PUBLIC WORKS DIRECTOR	FT	NON	\$90,667	\$149,600
CITY ENGINEER	FT	NON	\$82,321	\$135,793
ENGINEER - SPECIALTY	FT	NON	\$58,521	\$96,539
GIS SPECIALIST	FT	NON	\$45,848	\$68,824
ENGINEERING TECHNICIAN	FT	NON	\$39,976	\$59,964
ADMINISTRATIVE ASSISTANT I	FT	NON	\$34,515	\$51,824
MPO TRAFFIC ENGINEERING				
MPO COORDINATOR	FT	NON	\$55,739	\$83,660
DPW OPERATIONS				
DIRECTOR OF OPERATIONS (DPW)	FT	NON	\$71,091	\$117,351
STREETS SUPERVISOR	FT	NON	\$53,060	\$79,643
DPW/FORESTRY OPERATIONS SUPERVISOR	FT	NON	\$53,060	\$79,643
ADMINISTRATIVE ASSISTANT I	FT	NON	\$34,515	\$51,824
CUSTODIAN I - PT	PT	NON	\$12.38	\$18.57
CENTRAL STORES				
PURCHASING/INVENTORY SPECIALIST	FT	NON	\$43,685	\$65,527
STREET/R.O.W. OPERATIONS				
EQUIPMENT OPERATOR	FT	NON	\$36,267	\$54,400
FLEET OPERATION/MAINTENANCE				
FLEET MANAGER	FT	NON	\$53,060	\$79,643
MECHANIC	FT	NON	\$39,976	\$59,964
SOLID WASTE				
SAFETY & SUSTAINABILITY COORDINATOR	FT	NON	\$55,739	\$83,660
SOLID WASTE COLLECTOR	FT	NON	\$36,267	\$54,400

2016 SALARY SCHEDULE

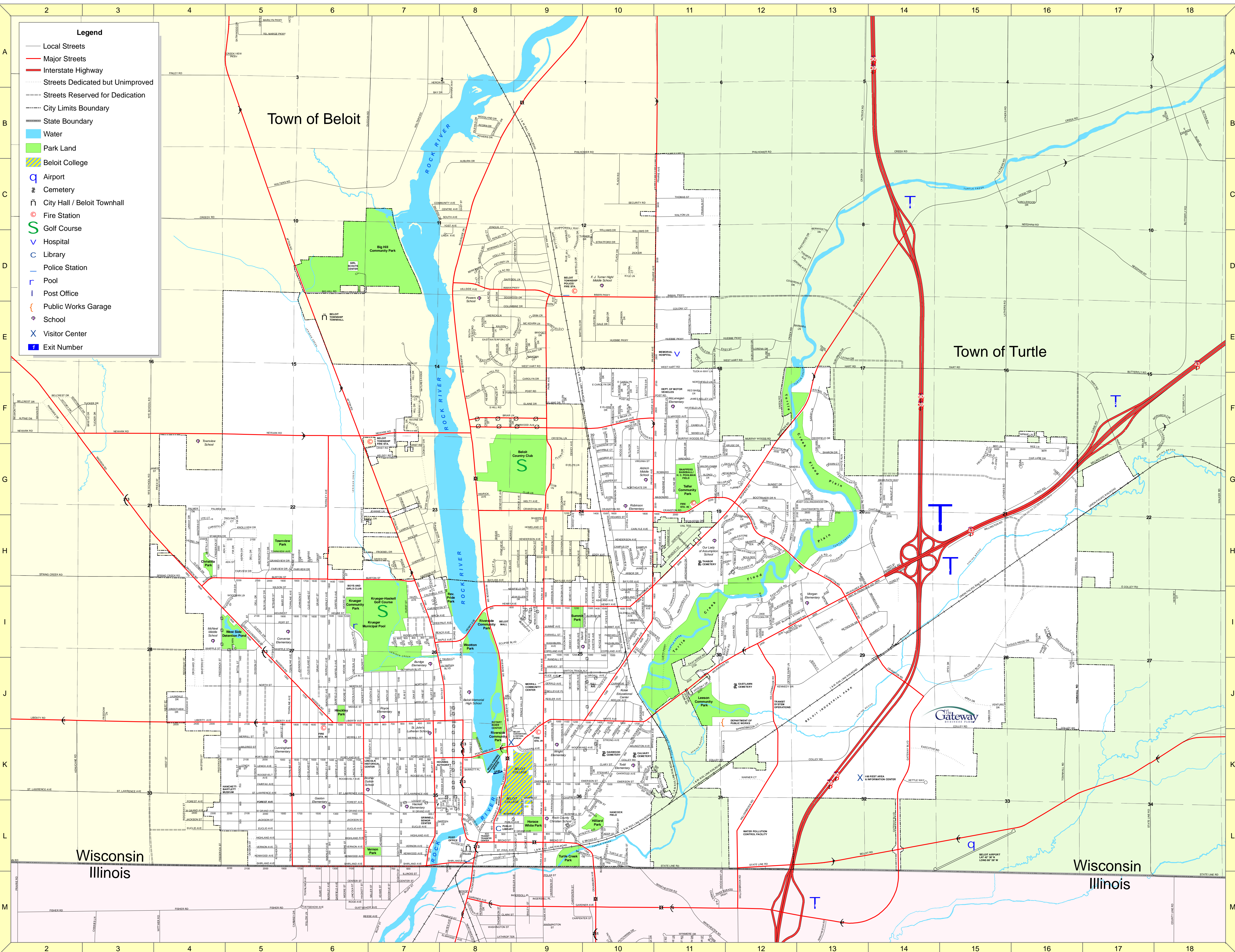
<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
PARKS OPERATION				
DIRECTOR OF PARKS & LEISURE SERVICES	FT	NON	\$64,497	\$106,430
PARKS & CEMETERY SUPERVISOR	FT	NON	\$53,060	\$79,643
MAINTENANCE SPECIALIST	FT	NON	\$38,018	\$57,079
HORTICULTURALIST SPECIALIST	FT	NON	\$38,018	\$57,079
EQUIPMENT OPERATOR	FT	NON	\$36,267	\$54,400
GROUNDS MAINTENANCE OPERATOR	FT	NON	\$32,866	\$49,352
ADMINISTRATIVE ASSISTANT I PT	PT	NON	\$16.59	\$24.92
RECREATION OPERATIONS				
RECREATION SUPERVISOR	FT	NON	\$53,060	\$79,643
RECREATION COORDINATOR	FT	NON	\$48,115	\$72,224
ADMINISTRATIVE ASSISTANT I	FT	NON	\$34,515	\$51,824
GRINNELL SENIOR CENTER				
SENIOR CENTER COORDINATOR	FT	NON	\$39,976	\$59,964
EDWARDS PAVILION/ICE ARENA				
MAINTENANCE SPECIALIST	FT	NON	\$38,018	\$57,079
GOLF COURSE				
GOLF & HORTICULTURE SUPERVISOR	FT	NON	\$53,060	\$79,643
EQUIPMENT OPERATOR	FT	NON	\$36,267	\$54,400
CEMETERIES				
CEMETERY COORDINATOR	FT	NON	\$39,976	\$59,964
ADMINISTRATIVE ASSISTANT I PT	PT	NON	\$16.59	\$24.92
OPERATIONS WPCF				
DIRECTOR OF WATER RESOURCES	FT	NON	\$67,691	\$111,685
COLLECTION SYSTEM SUPERVISOR	FT	NON	\$53,060	\$79,643
PUBLIC WORKS SUPERVISOR	FT	NON	\$53,060	\$79,643
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	FT	NON	\$53,060	\$79,643
INSTRUMENTATION & CONTROL TECH	FT	NON	\$39,976	\$59,964
WATER/WASTEWATER OPERATOR	FT	NON	\$38,018	\$57,079
ENVIRONMENTAL TECHNICIAN	FT	NON	\$39,976	\$59,964
CUSTODIAN I	FT	NON	\$25,758	\$38,637
PRETREATMENT WPCF				
ENVIRONMENTAL COORDINATOR	FT	NON	\$55,739	\$83,660
ENVIRONMENTAL SPECIALIST	FT	NON	\$43,685	\$65,527
ENVIRONMENTAL TECHNICIAN	FT	NON	\$39,976	\$59,964
ADMINISTRATIVE ASSISTANT I	FT	NON	\$34,515	\$51,824
COLLECTIONS/PUMPING STATION WPCF				
ENGINEER - SPECIALTY	FT	NON	\$58,521	\$96,539
EQUIPMENT OPERATOR	FT	NON	\$36,267	\$54,400
PLANT MAINTENANCE WPCF				
MAINTENANCE SPECIALIST	FT	NON	\$38,018	\$57,079
STORM WATER				
ENGINEER - SPECIALTY	FT	NON	\$58,521	\$96,539
TRANSIT DRIVERS				
BUS DRIVER	FT	643	\$39,520	\$48,339
PT BUS DRIVER	PT	643	\$13.39	\$17.14
TRANSIT FLEET				
GENERAL MECHANIC II/BUS DRIVER	FT	643	\$43,264	\$51,854
TRANSIT ADMINISTRATION				
DIRECTOR OF TRANSIT	FT	NON	\$64,497	\$106,430
TRANSIT SUPERVISOR	FT	NON	\$53,060	\$79,643
OFFICE COORDINATOR	FT	643	\$34,486	\$42,931

2016 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Unit</u>	<u>Bargaining</u>	
			<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
WATER UTILITY				
WATER UTILITY SUPERVISOR	FT	NON	\$53,060	\$79,643
WATER/WASTEWATER OPERATOR	FT	NON	\$38,018	\$57,079
EQUIPMENT OPERATOR	FT	NON	\$36,267	\$54,400
ADMINISTRATIVE ASSISTANT I	FT	NON	\$34,515	\$51,824
LIBRARY				
LIBRARY DIRECTOR	FT	LIBR	\$73,033	\$105,157
HEAD OF ADULT SERVICES	FT	LIBR	\$51,496	\$74,157
HEAD OF TECHNICAL SERVICES	FT	LIBR	\$51,496	\$74,157
HEAD OF YOUTH SERVICES	FT	LIBR	\$51,496	\$74,157
BUSINESS MANAGER LIBRARY	FT	LIBR	\$49,078	\$70,657
CIRCULATION SERVICES MANAGER	FT	LIBR	\$49,078	\$70,657
IT MANAGER	FT	LIBR	\$49,078	\$70,657
LIBRARIAN	PT	LIBR	\$40,760	\$58,689
ASSOCIATE LIBRARIAN	FT	LIBR	\$35,201	\$50,711
LIBRARY TECHNICIAN	FT	LIBR	\$30,363	\$43,709
CUSTODIAL AIDE	FT	LIBR	\$26,268	\$38,124
ASSOCIATE LIBRARIAN PART TIME	PT	LIBR	\$16.93	\$24.38
LIBRARY TECHNICIAN PT	PT	LIBR	\$14.59	\$21.02
LIBRARY ASSISTANT PT	PT	LIBR	\$13.28	\$19.14
ADMINISTRATIVE SECRETARY PT	PT	LIBR	\$15.36	\$22.12
SENIOR PAGE	PT	LIBR	\$9.47	\$13.65

CITY OF БЕЛОIT-WISCONSIN STREET MAP

Street Index



Legend	GOVERNMENT & INSTITUTIONS	SCHOOLS	PARKS
Local Streets	Angels Museum	Angels Middle School	Big Hill Community Park
Major Streets	Bellevue Hospital	Bellevue High School	Bellevue Park
Interstate Highway	Bellevue Police Station	Bellevue Junior High School	Bellevue Park
Streets Dedicated but Unimproved	Bellevue Fire Station	Bellevue Senior Center	Bellevue Park
Streets Reserved for Dedication	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
City Limits Boundary	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
State Boundary	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Water	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Park Land	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Beloit College	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Airport	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Cemetery	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
City Hall / Beloit Townhall	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Fire Station	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Golf Course	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Hospital	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Library	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Police Station	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Pool	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Post Office	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Public Works Garage	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
School	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Visitor Center	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park
Exit Number	Bellevue Cemetery	Bellevue Elementary School	Bellevue Park

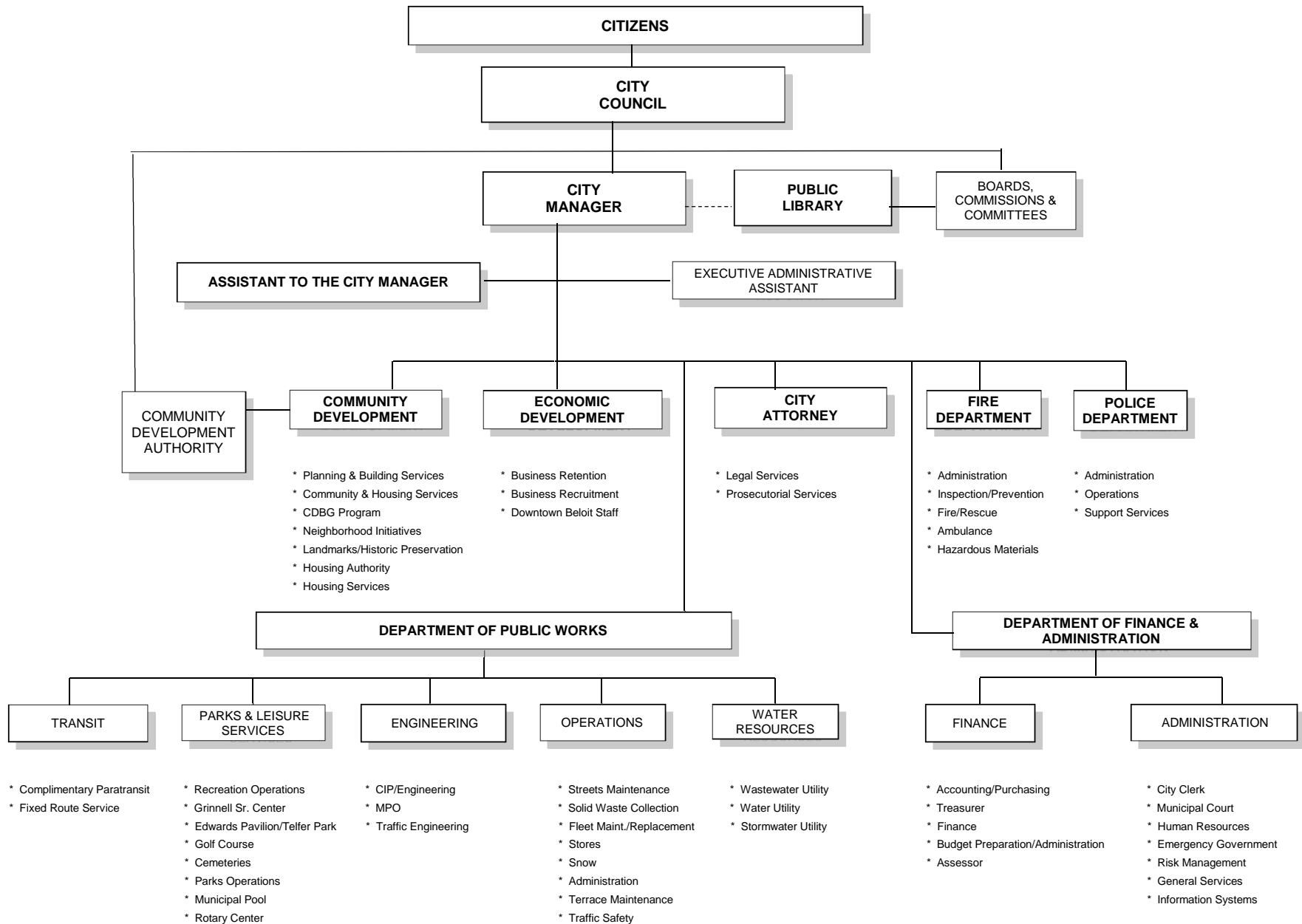
0 0.25 0.5 0.75 1
Miles

Created by the City of Beloit Engineering Division
Revised January 14, 2008

CITY OF BELOIT, WISCONSIN

ORGANIZATIONAL CHART

2016



COMMUNITY INFORMATION

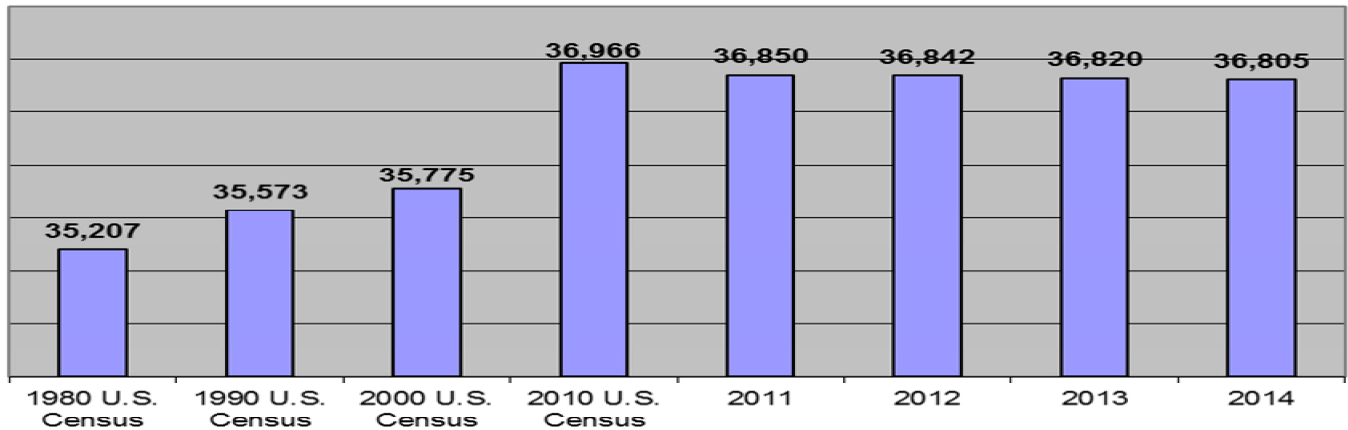
Population

The 2010 population for Beloit, from the 2010 Census is 36,966. The population of Rock County and the City of Beloit in the last four censuses are presented below.

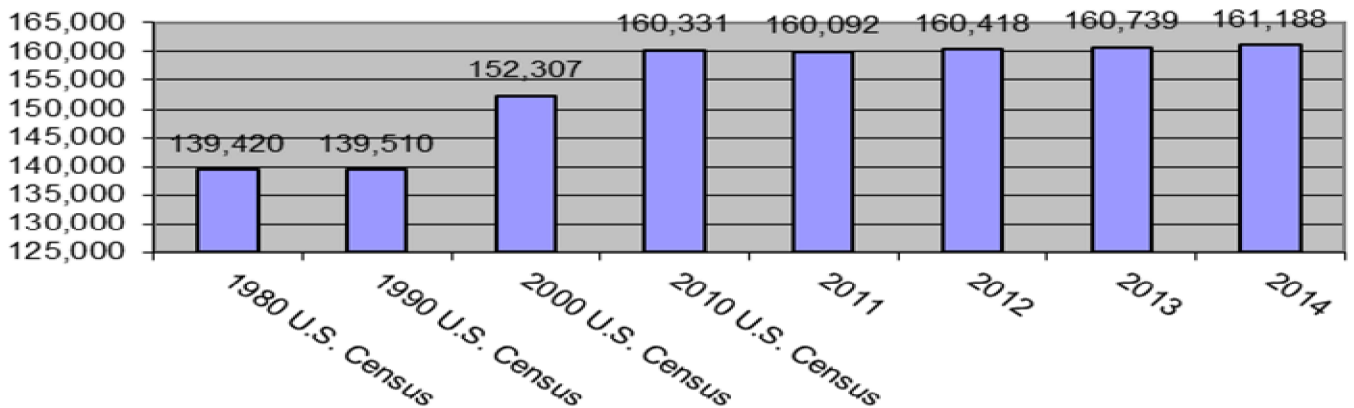
(Source United States Census Bureau 2010)

	<u>Rock County</u>	<u>City of Beloit</u>
1980 U.S. Census	139,420	35,207
1990 U.S. Census	139,510	35,573
2000 U.S. Census	152,307	35,775
2010 U.S. Census	160,331	36,966
2011	160,092	36,850
2012	160,418	36,842
2013	160,739	36,820
2014	161,188	36,805

City of Beloit Population

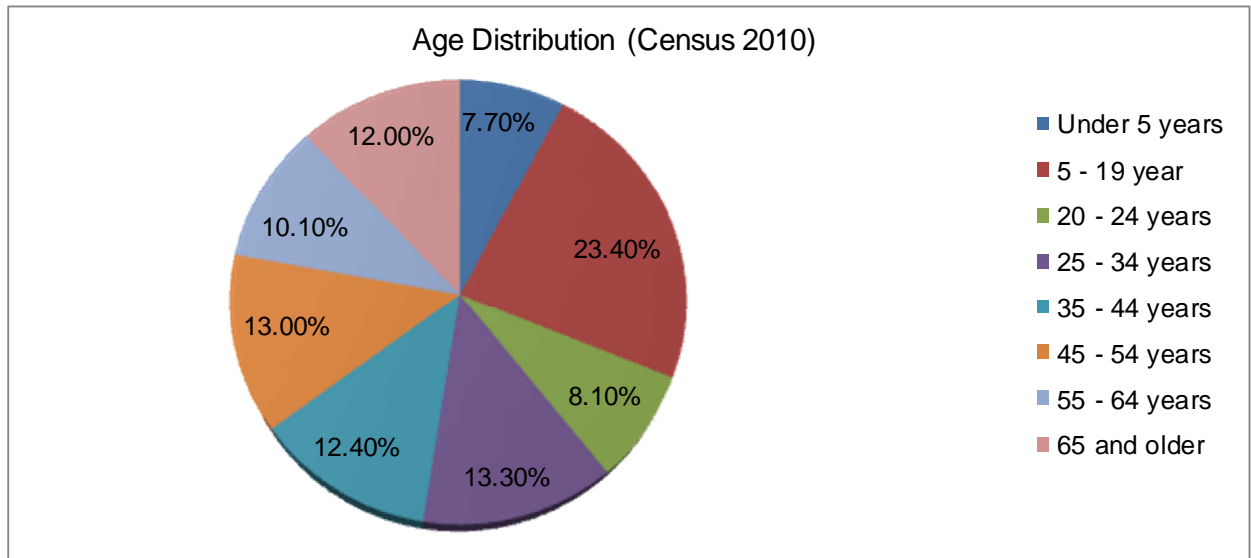


Rock County Population



The City of Beloit's median age is 33.1.

(Source United States Census Bureau 2010)



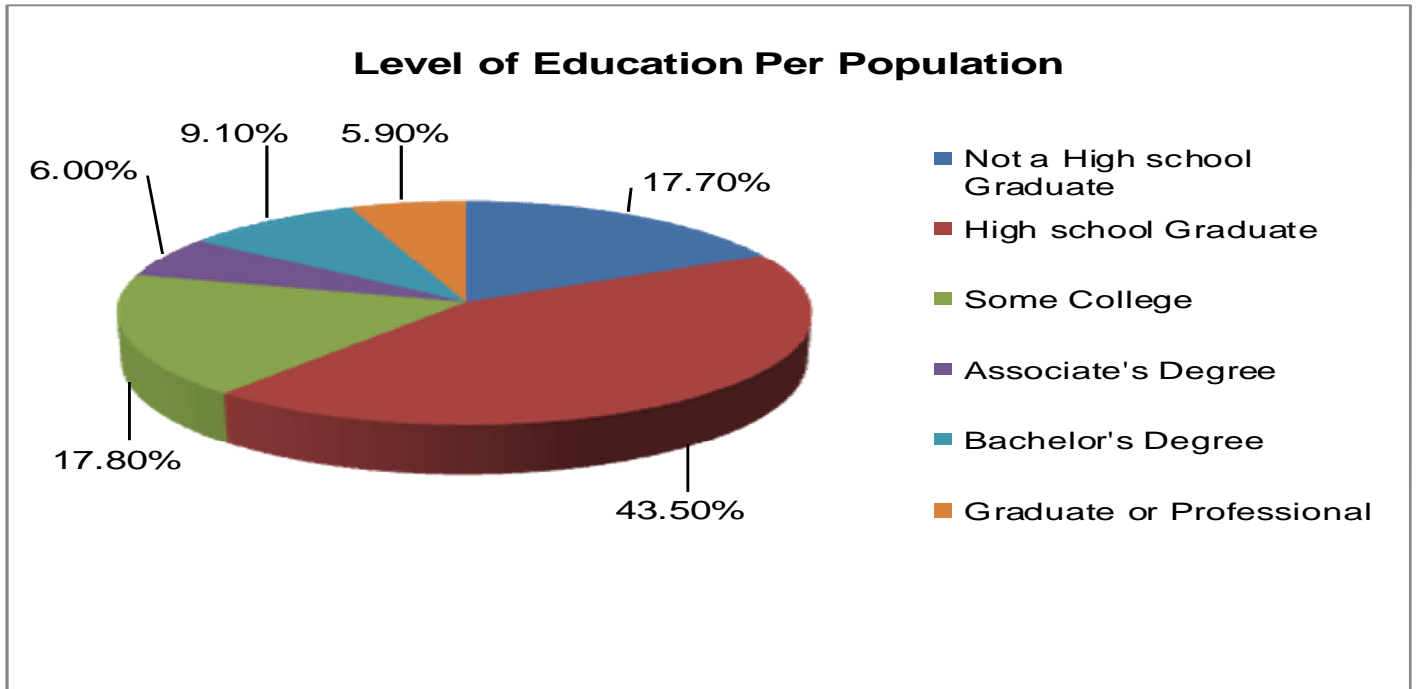
(Source United States Census Bureau 2010)

Race Breakdown Census 2010

Subject	Number	%
Race		
Total Population	36,966	
One Race	35,345	95.6%
White	25,485	68.9%
Black or African American	5,572	15.1%
American Indian and Alaska Native	158	0.4%
Asian	415	1.1%
Native Hawaiian and Other Pacific Islander	10	0.0%
Some other race	3,705	10.0%
Two or more races	1,621	4.4%
Hispanic or Latino Race		
Hispanic or Latino (of any race)	6,332	17.1%
Mexican	5,522	14.9%
Puerto Rican	190	0.5%
Cuban	36	0.1%
Other Hispanic or Latino	584	1.6%
Non Hispanic or Latino	30,634	82.9%
White alone	2,000	5.4%

(Source United States Census Bureau 2010)

(Source 2005-2009 American Community Survey)



The City of Beloit has ten schools, and is home to three colleges, Beloit College, Blackhawk Technical College and University of Wisconsin Center Rock County.

HOUSING INFORMATION

Median Household Income: \$36,863

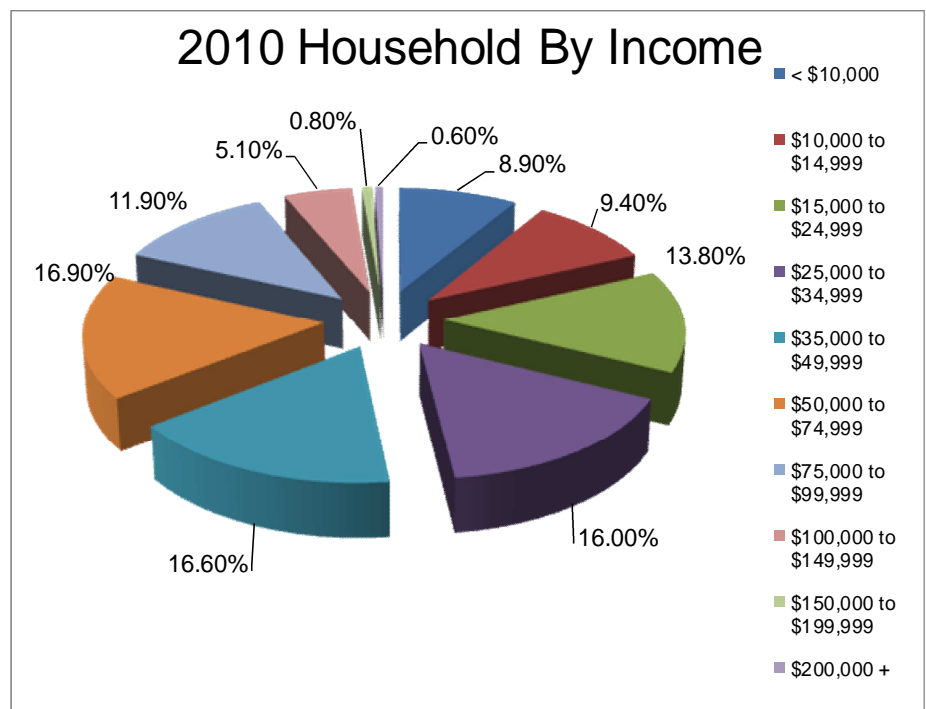
Per Capita Income: \$18,635

Average Household Income: \$47,543

2010 HOUSEHOLD BY INCOME

Total Households 14,285

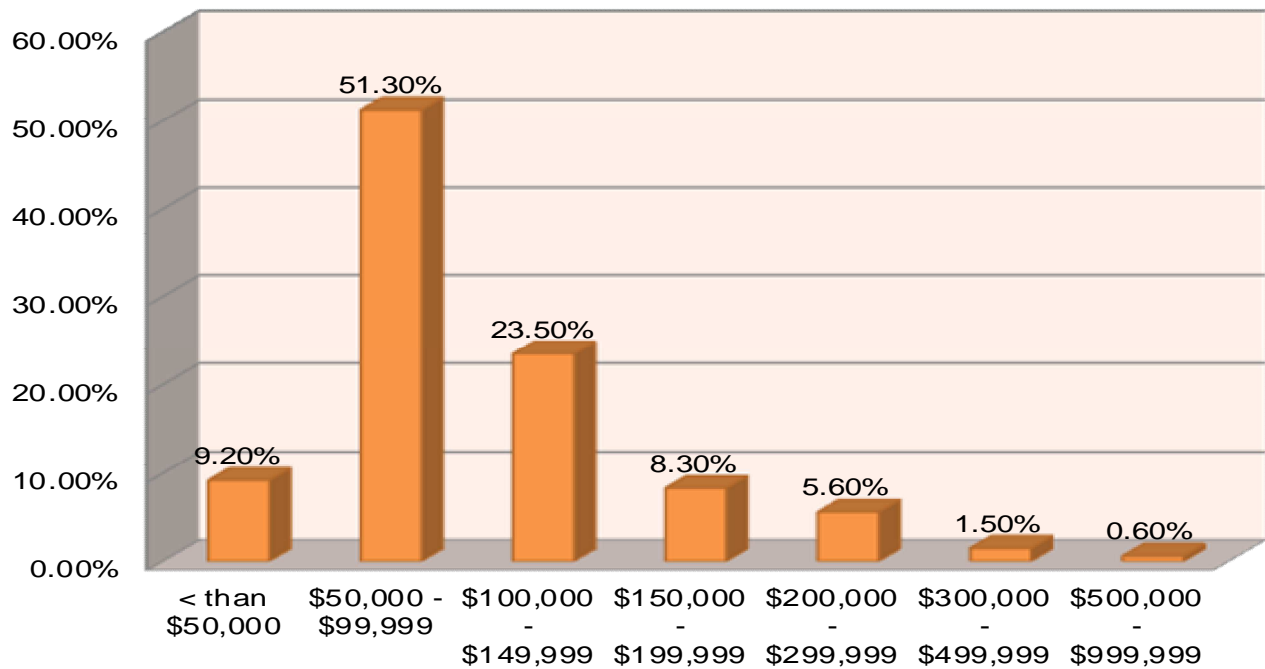
< \$10,000	8.9%
\$10,000 to \$14,999	9.4%
\$15,000 to \$24,999	13.8%
\$25,000 to \$34,999	16.0%
\$35,000 to \$49,999	16.6%
\$50,000 to \$74,999	16.9%
\$75,000 to \$99,999	11.9%
\$100,000 to \$149,999	5.1%
\$150,000 to \$199,999	.8%
\$200,000 +	.6%



Median Home Value: \$90,300

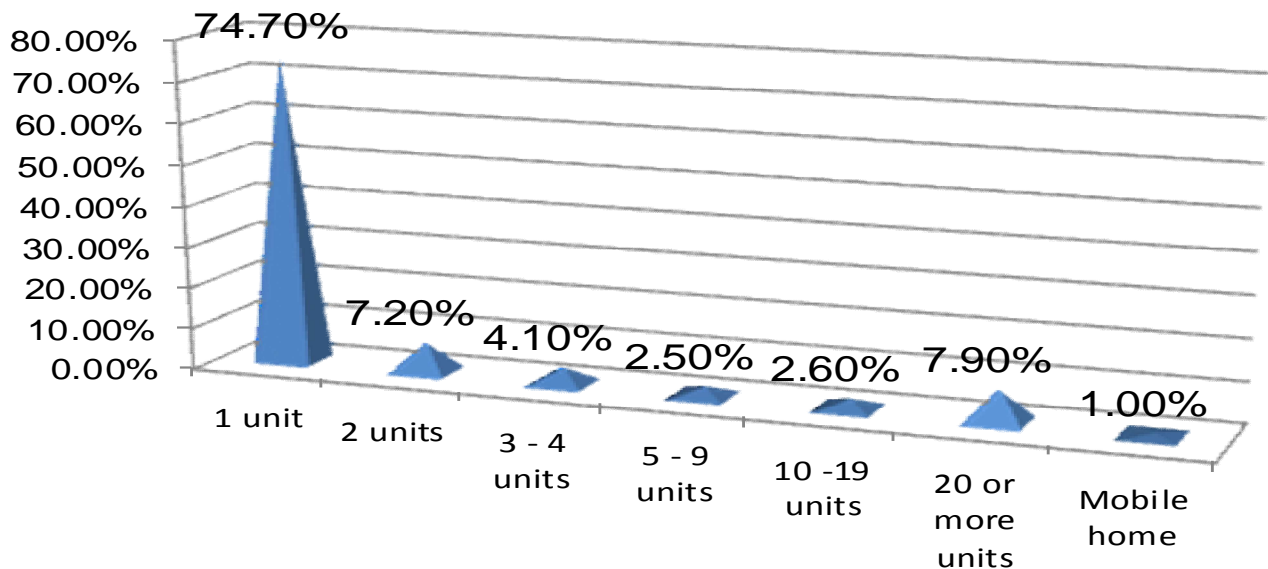
Average Home Value: \$76,300

Owner Occupied Home Values



(Source 2005-2009 American Community Survey)

Housing Unit Structure



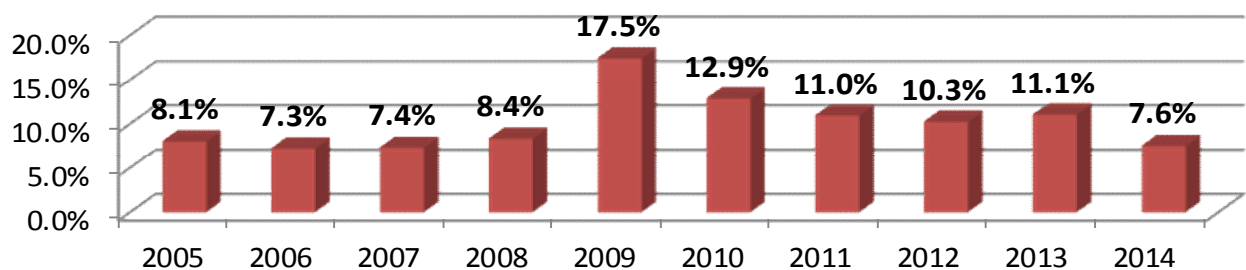
Workforce Statistics



Local Area Unemployment Statistics (Source: *Wisconsin Division of Workforce Development*)

	Employment	Unemployment
2005	15,691	1,374
2006	16,192	1,267
2007	16,193	1,300
2008	15,548	1,433
2009	14,254	3,021
2010	14,362	2,124
2011	14,484	1,789
2012	14,770	1,704
2013	15,013	1,867
2014	15,850	1,298

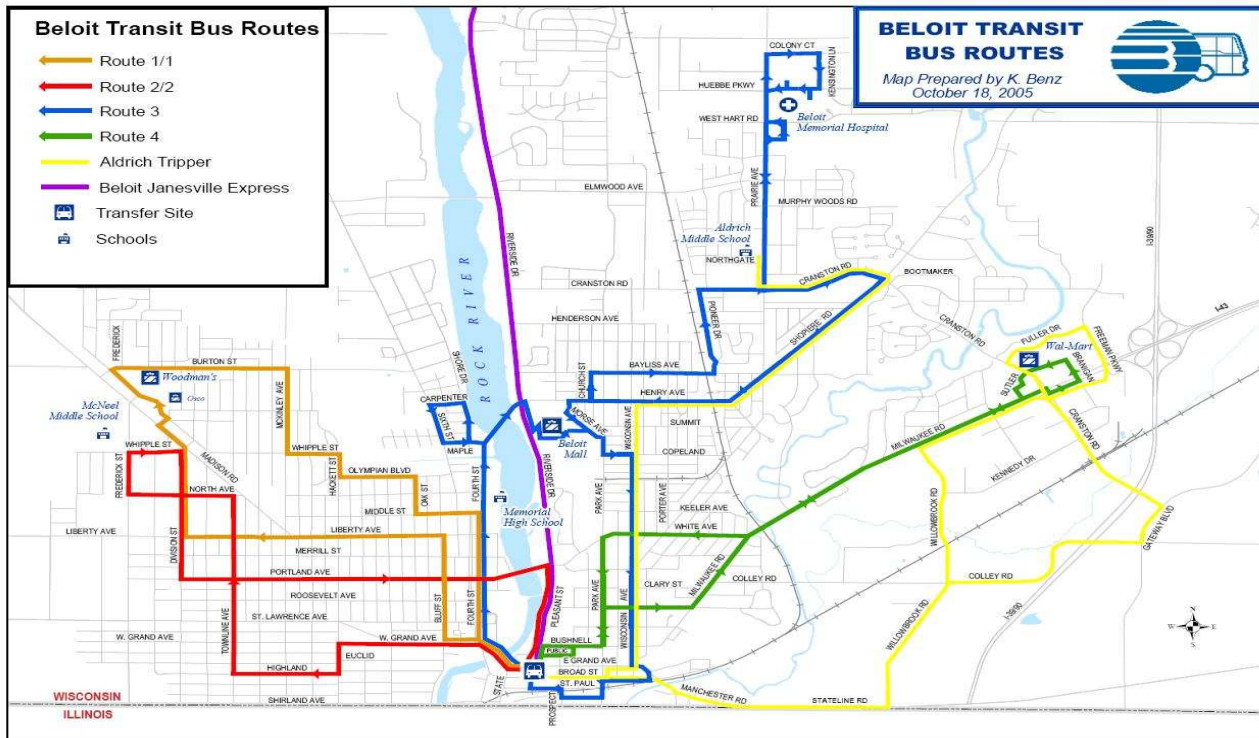
City of Beloit Unemployment Rate



Top 25 Major Employers of Greater Beloit

Company Name	Website	2015
1. Beloit Health Systems	www.beloitmemorialhospital.org	1576
2. School District of Beloit	www.sdb.k12.wi.us	938
3. Kerry Americas	www.kerryingredients.com	740
4. Frito-Lay	www.fritolay.com	663
5. Taylor Company	www.taylor-company.com	635
6. Birds Eye	www.birdseyefoods.com	559
7. City of Beloit	www.ci.beloit.wi.us	447
8. Beloit College	www.beloit.edu	408
9. Fairbanks Morse/Goodrich	www.fairbanksmorse.com	374
10. ABC Supply Co.	www.abcsupply.com	356
11. Hormel Foods	www.hormel.com	325
12. Ecolab, Inc.	www.ecolab.com	270
13. First National Bank & Trust	www.bankatfirstnational.com	266
14. Wal-Mart Super Store	www.walmart.com	265
15. School District of Beloit Turner	www.fjturner.k12.wi.us	240
16. Staples Distribution	www.staples.com	239
17. Axiom Foods	www.mccleary.com	225
18. Scot Forge	www.scotforge.com	213
19. Serta Mattress Co.	www.serta.com	181
20. Diamond Foods	www.diamondfood.com	180
21. American Construction Metals	www.acm-metals.com	174
22. Woodman's Food Market	www.woodmans.com	163
23. Beloit Health & Rehabilitation	www.beloitskillednursing.com	157
24. Durst-Mastergear	www.durstusa.com	145
25. Alliant Energy	www.alliantenergy.com	143

TRANSPORTATION



HIGHWAYS

Interstate 90/39

Interstate 43

USH 51

Highways 81 & 213

AIRPORTS

O'hare Airport

Beloit Airport

Rock County Airport

General Mitchell International

Greater Rockford Airport

TRANSIT

3 exits greater Beloit

2 exits

Through Beloit

Through Beloit

There are 6 Routes

Chicago, IL

Beloit, WI

Janesville, WI

Milwaukee, WI

Rockford, IL

83 miles

4 miles

8 miles

74 miles

30 miles

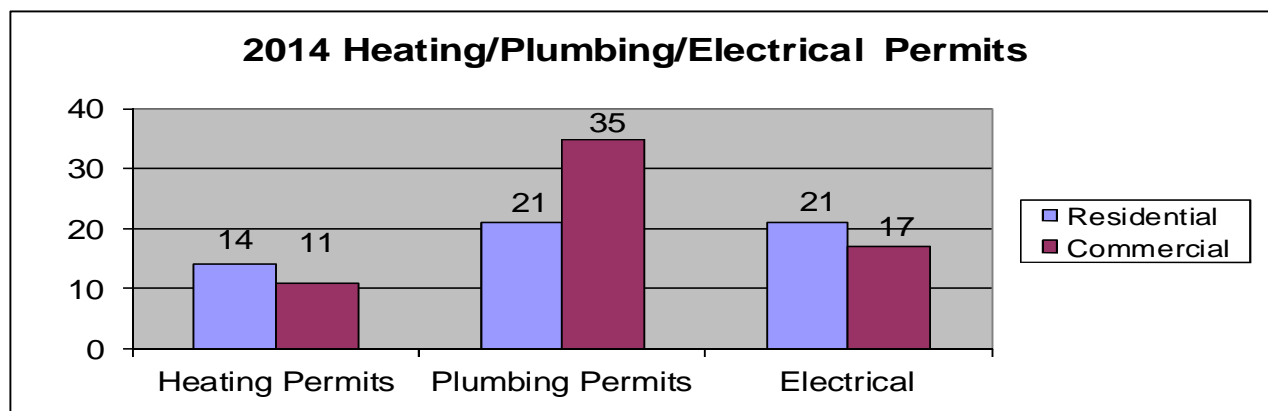
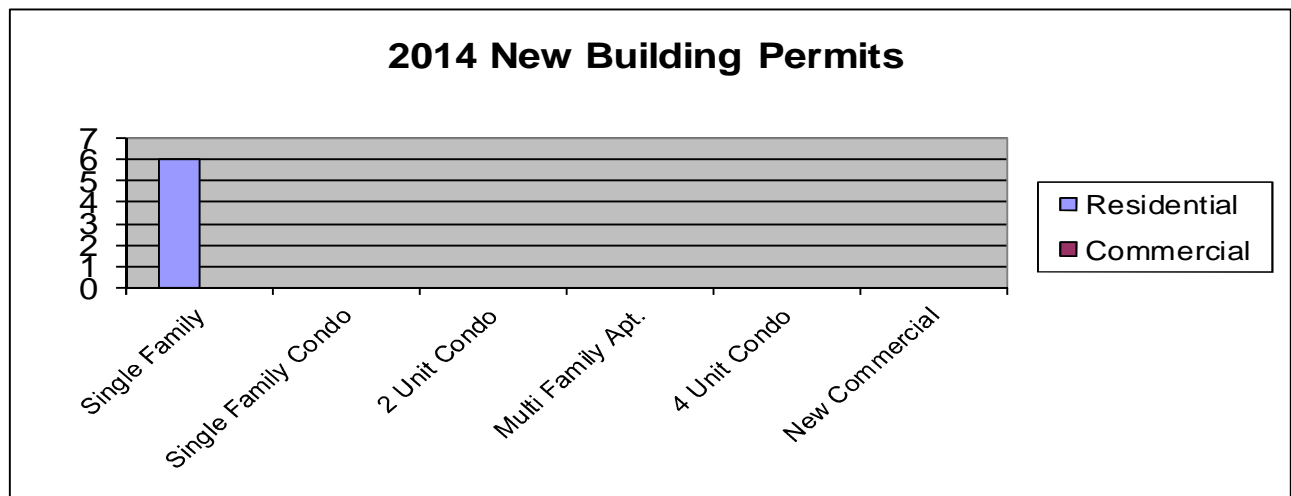
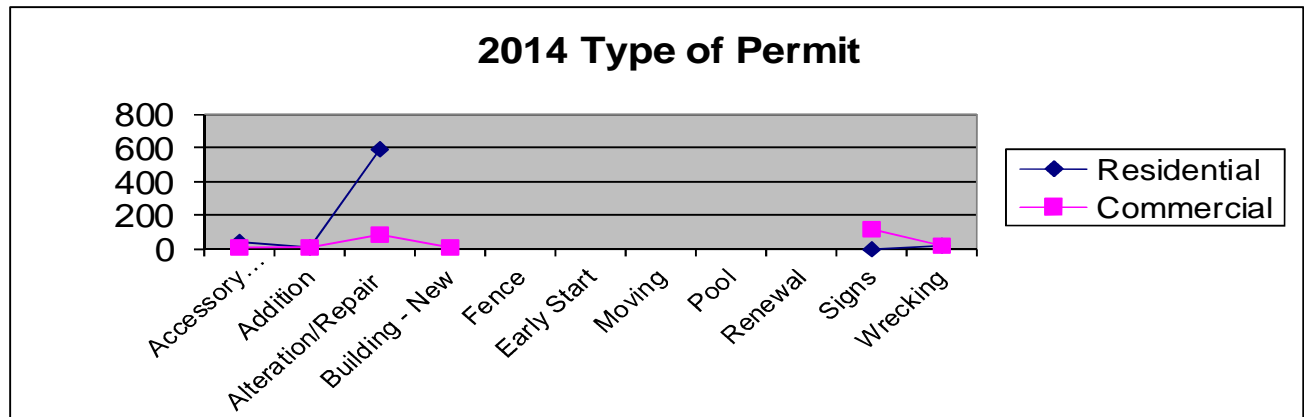
TRAIN SERVICE

Iowa, Chicago & Eastern Union Pacific

Construction

Construction activity within the City as shown by its building permit records revenue is shown below.

Year	Declared Value
2014	\$28,042,756
2013	\$46,519,024
2012	\$18,009,671
2011	\$41,968,762
2010	\$13,872,536
2009	\$14,397,788
2008	\$83,732,202



GENERAL FUND

The General Fund for the City of Beloit accounts for all transactions of the City that pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, parks, engineering, public works, community development, planning, economic development and general administration. The General Fund is the primary source of appropriations to fund the cost of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

2016 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/15	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
REVENUE:									
TAXES	(\$7,999,303)	(\$8,051,709)	(\$8,053,847)	(\$8,419,319)	(\$4,916,044)	(\$8,308,319)	(\$8,548,000)	(\$128,681)	1.53%
LICENSES & PERMITS	(\$636,111)	(\$846,922)	(\$877,831)	(\$801,331)	(\$455,001)	(\$875,004)	(\$853,865)	(\$52,534)	6.56%
FINES & FORFEITURES	(\$1,161,593)	(\$1,123,796)	(\$1,073,317)	(\$1,180,600)	(\$570,641)	(\$1,030,660)	(\$1,078,200)	\$102,400	-8.67%
INTERGOVT AIDS/GRANT	(\$19,180,137)	(\$19,105,753)	(\$19,076,765)	(\$19,076,875)	(\$1,126,781)	(\$19,045,771)	(\$18,916,890)	\$159,985	-0.84%
CASH & PROPERTY INC.	(\$632,295)	\$141,021	(\$532,362)	(\$422,514)	(\$33,086)	(\$325,000)	(\$315,200)	\$107,314	-25.40%
DEPARTMENTAL EARNINGS	(\$615,923)	(\$711,200)	(\$732,289)	(\$720,626)	(\$391,184)	(\$726,839)	(\$759,171)	(\$38,545)	5.35%
OTHER REVENUES	(\$36,823)	(\$52,521)	(\$74,153)	(\$87,100)	(\$27,302)	(\$49,924)	(\$75,100)	\$12,000	-13.78%
OTHER FINANCING SRCE	\$0	\$0	\$0	(\$300,000)	\$0	(\$300,000)	\$0	\$300,000	-100.00%
TOTAL	(\$30,262,185)	(\$29,750,880)	(\$30,420,563)	(\$31,008,365)	(\$7,520,039)	(\$30,661,517)	(\$30,546,426)	\$461,939	-1.49%
EXPENDITURES:									
CITY COUNCIL	\$46,460	\$50,627	\$48,970	\$49,341	\$26,012	\$49,391	\$49,342	\$1	0.00%
CITY MANAGER	\$318,603	\$335,771	\$320,264	\$343,933	\$180,387	\$411,868	\$296,837	(\$47,096)	-13.69%
CITY ATTORNEY	\$394,841	\$471,329	\$449,483	\$451,313	\$211,576	\$435,026	\$396,574	(\$54,739)	-12.13%
ECONOMIC DEVELOPMENT	\$215,392	\$239,036	\$244,487	\$253,477	\$134,551	\$254,974	\$256,918	\$3,441	1.36%
FINANCE & ADMINISTRATION	\$3,017,675	\$2,813,373	\$2,910,226	\$3,213,648	\$1,531,656	\$3,015,400	\$3,330,519	\$116,871	3.64%
POLICE DEPARTMENT	\$11,305,112	\$11,715,220	\$11,710,458	\$11,768,567	\$5,989,150	\$11,954,049	\$11,518,510	(\$250,057)	-2.12%
FIRE DEPARTMENT	\$7,262,294	\$7,618,174	\$7,808,212	\$7,602,515	\$3,674,661	\$7,459,865	\$7,500,051	(\$102,464)	-1.35%
COMMUNITY DEVELOPMENT	\$975,174	\$1,121,467	\$1,150,168	\$1,202,756	\$610,585	\$1,160,072	\$1,164,381	(\$38,375)	-3.19%
DEPT OF PUBLIC WORKS	\$5,456,986	\$6,149,167	\$6,275,608	\$6,122,815	\$2,772,273	\$5,945,045	\$6,033,294	(\$89,521)	-1.46%
TOTAL	\$28,992,536	\$30,514,164	\$30,917,875	\$31,008,365	\$15,130,851	\$30,685,690	\$30,546,426	(\$461,939)	-1.49%

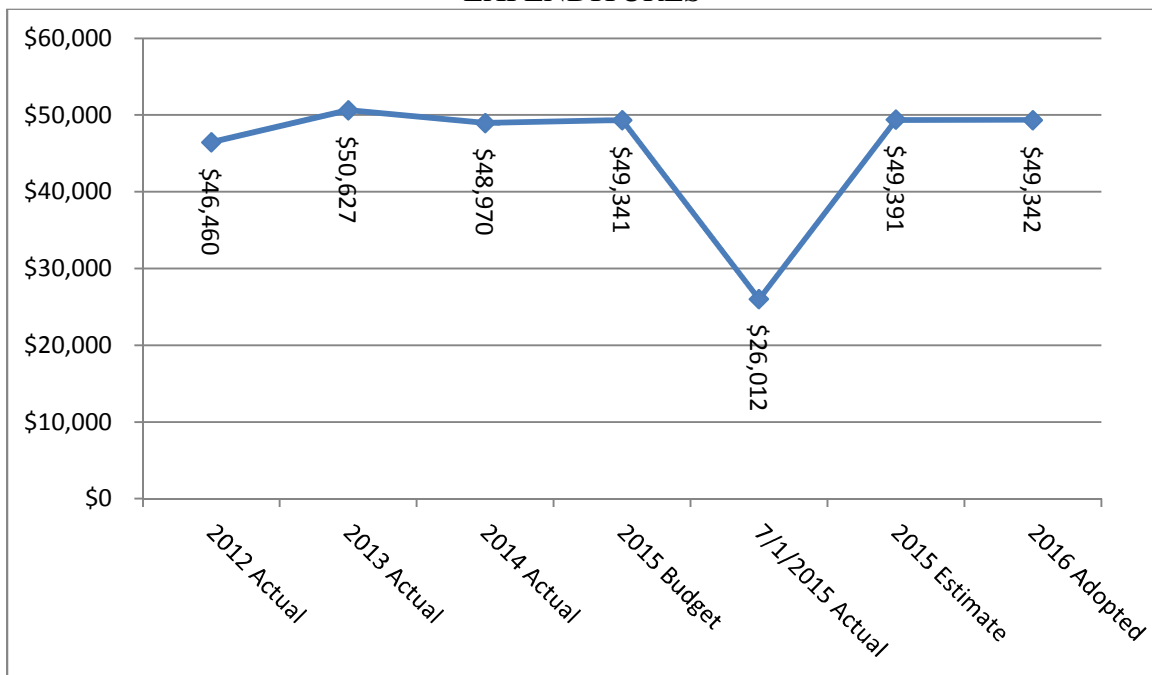
DEPARTMENT – CITY COUNCIL

General Fund

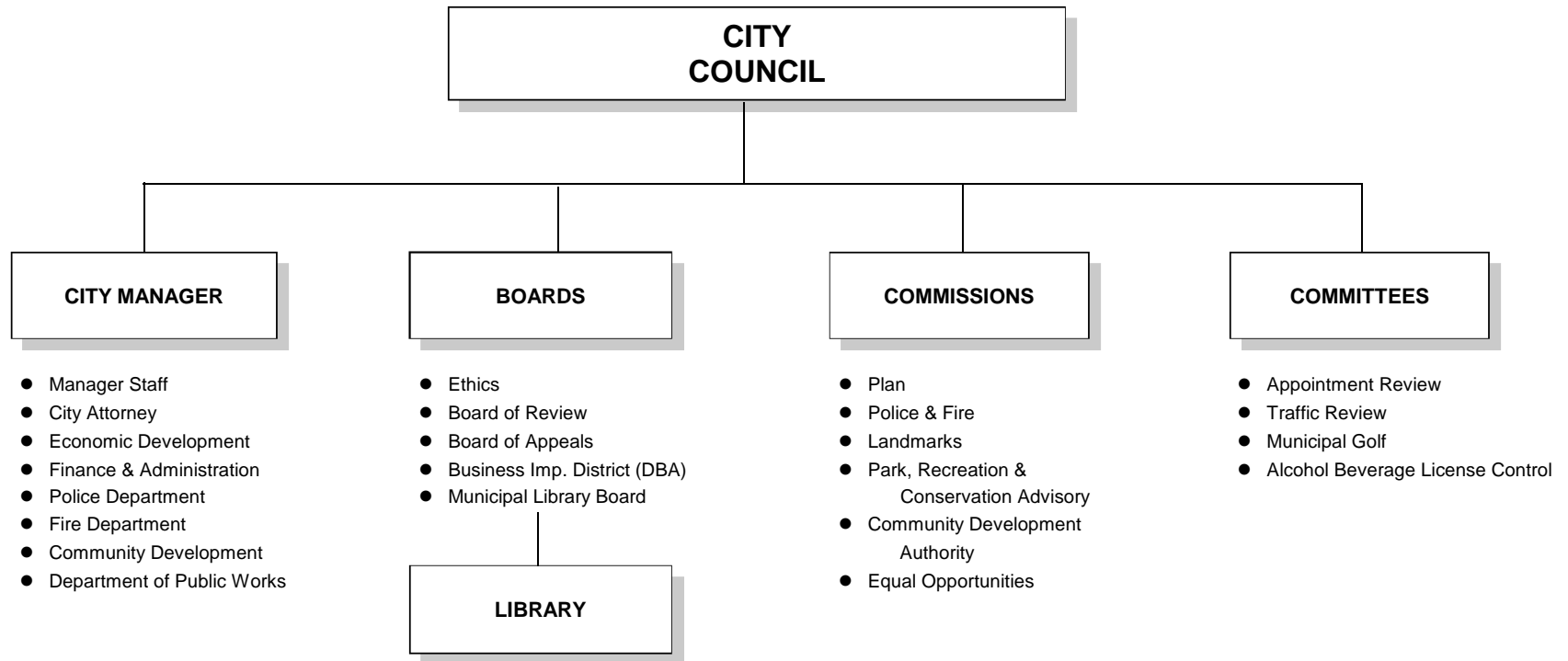
City Council Department Description:

The City Council has seven members elected at large for two year terms. Four members are elected in the even years and three in the odd years. The powers, duties and limits of authority of elected officials are outlined in Chapter 64 of the Wisconsin statutes. The Council exercises legislative and general ordinance powers and performs other duties as specified by law. Acting as a whole, the City Council is responsible for passing ordinances and resolutions necessary for governing the City, as well as providing policy direction to the City staff.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
CITY COUNCIL
ORGANIZATIONAL CHART
2016**



			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY COUNCIL											
PERSONNEL SERVICES											
1500000	5130	EXTRA PERSONNEL	\$18,000	\$19,475	\$35,700	\$35,700	\$17,850	\$35,700	\$35,700	\$0	0.00%
1500000	519301	SOCIAL SECURITY	\$1,116	\$2,213	\$2,214	\$2,213	\$1,107	\$2,213	\$2,214	\$1	0.05%
1500000	519302	MEDICARE	\$261	\$518	\$518	\$518	\$259	\$518	\$518	\$0	0.00%
CONTRACTUAL SERVICE											
1500000	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$2,493	\$4,811	\$2,697	\$3,000	\$381	\$3,000	\$3,000	\$0	0.00%
1500000	5225	PROFESSIONAL DUES	\$6,234	\$6,125	\$6,241	\$6,400	\$5,889	\$6,400	\$6,400	\$0	0.00%
1500000	5232	DUPLICATING & DRAFTING	\$137	\$152	\$0	\$150	\$2	\$100	\$150	\$0	0.00%
1500000	5248	ADVERTISING,MARKETING,PROMOS	\$0	\$0	\$0	\$100	\$0	\$100	\$100	\$0	0.00%
1500000	5251	AUTO & TRAVEL	\$17,700	\$16,225	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1500000	5254	LEGAL SERVICES	\$321	\$717	\$333	\$500	\$0	\$500	\$500	\$0	0.00%
1500000	5271	TELEPHONE - LOCAL	\$0	\$0	\$0	\$10	\$0	\$10	\$10	\$0	0.00%
MATERIALS & SUPPLIES											
1500000	5331	POSTAGE & EXPRESS MAIL	\$103	\$105	\$737	\$50	\$320	\$350	\$50	\$0	0.00%
1500000	5332	OFFICE/COMP EQUIP & SUPPLIES	\$95	\$286	\$433	\$600	\$106	\$400	\$600	\$0	0.00%
1500000	5351	BOOKS & SUBSCRIPTIONS	\$0	\$0	\$98	\$100	\$98	\$100	\$100	\$0	0.00%
TOTAL EXPENDITURES			\$46,460	\$50,627	\$48,970	\$49,341	\$26,012	\$49,391	\$49,342	\$1	0.00%
NET TOTAL			\$46,460	\$50,627	\$48,970	\$49,341	\$26,012	\$49,391	\$49,342	\$1	0.00%

BUDGET MODIFICATIONS: Business as usual.

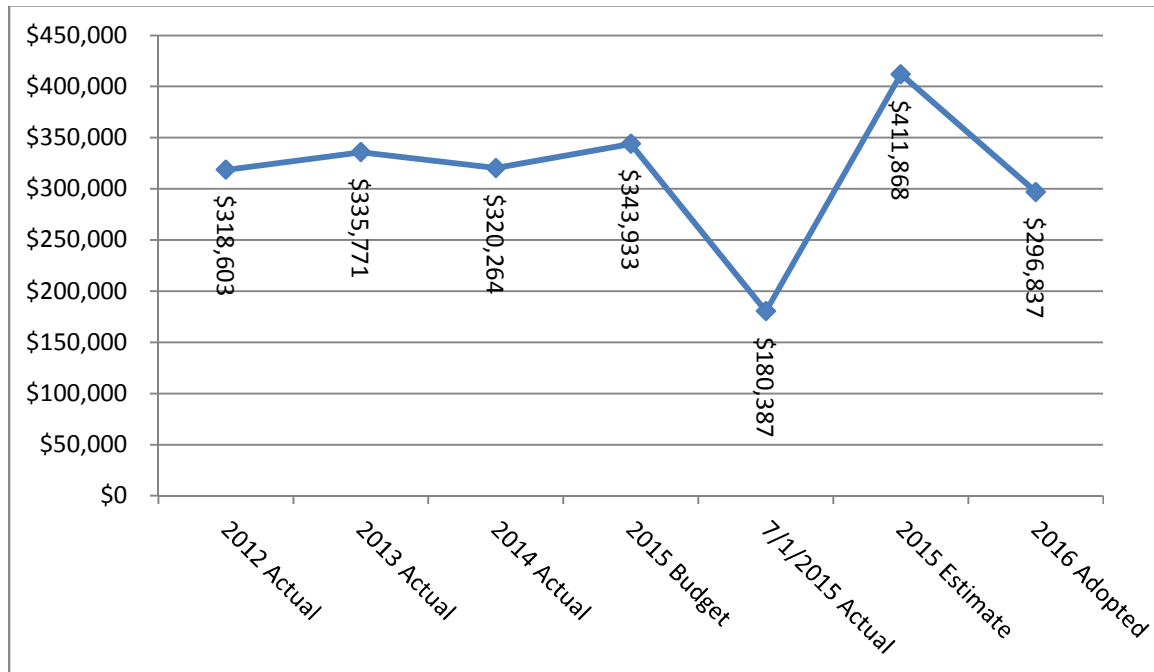
DEPARTMENT – CITY MANAGER

General Fund

City Manager Department Description:

The City Manager is the Chief Executive Officer of the Municipal Corporation and leads the organization's effort to accomplish the vision, goals and objectives set by the City Council. Working through the numerous city departments, the Manager ensures that municipal programs and services are delivered efficiently and effectively to achieve satisfactory results within the resources allocated. The City Manager is responsible for the overall administration of the City and to keep Council informed of information it needs to fulfill its policy-making role. The City Manager is also responsible to the City Council for the enforcement of its laws, any contracts entered into by the City and for overseeing the daily operations of City government. The City Manager prepares and monitors the municipal budget. The City Manager also directs and coordinates the activities of all Departments and Divisions.

EXPENDITURES

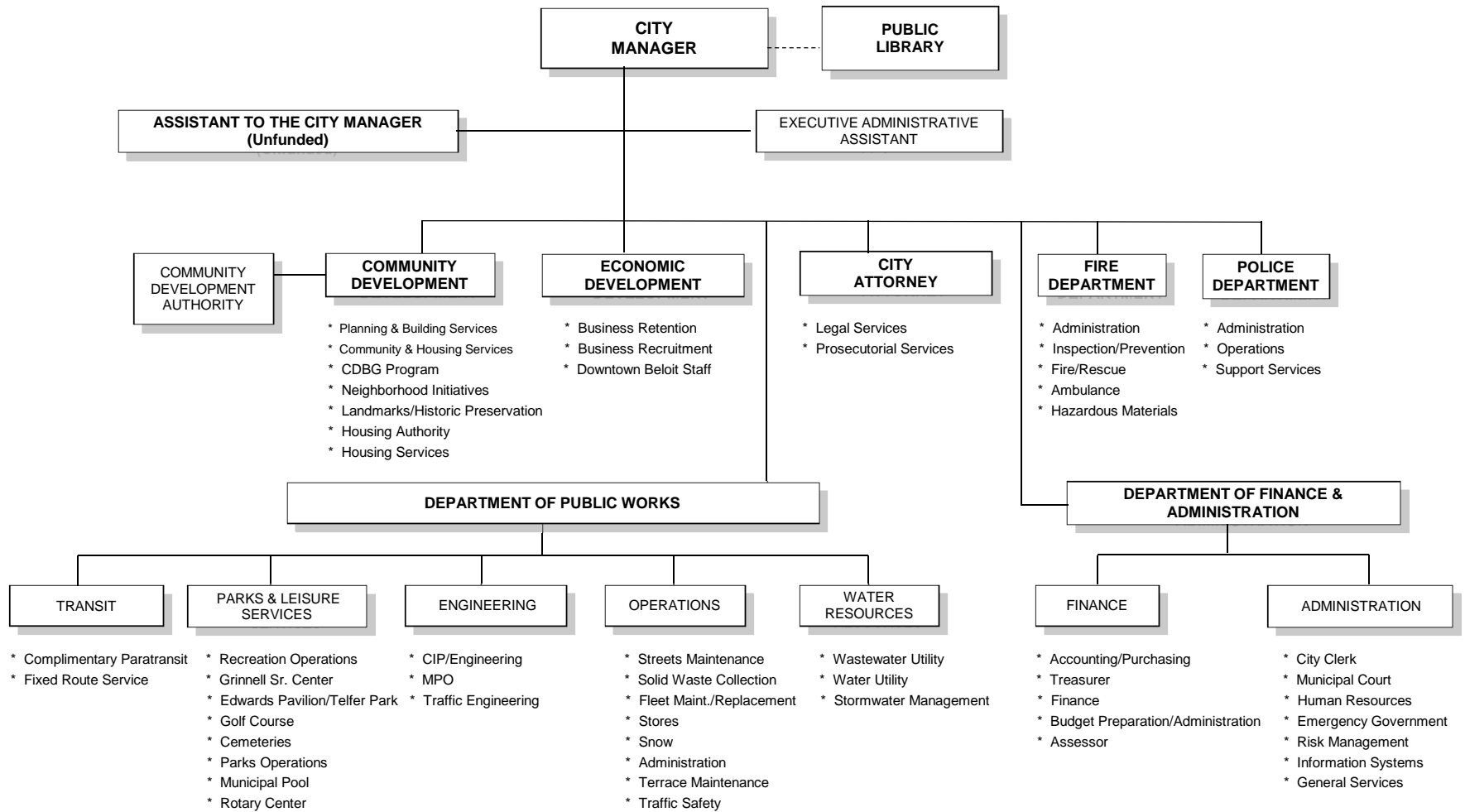


CITY OF BELOIT, WISCONSIN

OFFICE OF THE CITY MANAGER

ORGANIZATIONAL CHART

2016



			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY MANAGER											
PERSONNEL SERVICES											
1510000	5110	REGULAR PERSONNEL	\$231,809	\$239,821	\$243,541	\$246,365	\$119,413	\$250,000	\$174,787	(\$71,578)	-29.05%
1510000	5174	VEHICLE ALL	\$5,033	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1510000	5191	WISCONSIN RETIREMENT FUND	\$21,965	\$24,439	\$25,795	\$25,276	\$12,405	\$26,000	\$16,263	(\$9,013)	-35.66%
1510000	519301	SOCIAL SECURITY	\$13,799	\$14,010	\$13,979	\$14,141	\$7,848	\$15,000	\$8,988	(\$5,153)	-36.44%
1510000	519302	MEDICARE	\$3,434	\$3,603	\$3,658	\$3,712	\$1,847	\$4,000	\$2,627	(\$1,085)	-29.23%
1510000	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$32,366	\$35,351	\$35,351	\$35,351	\$46,051	\$35,351	\$25,247	(\$10,104)	-28.58%
1510000	5195	LIFE INSURANCE	\$1,094	\$1,072	\$1,142	\$1,152	\$625	\$1,000	\$455	(\$697)	-60.50%
CONTRACTUAL SERVICE											
1510000	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$2,353	\$10,242	\$8,180	\$6,675	(\$2,162)	\$9,526	\$6,675	\$0	0.00%
1510000	5225	PROFESSIONAL DUES	\$2,393	\$2,613	\$2,693	\$2,664	\$1,354	\$2,664	\$2,799	\$135	5.07%
1510000	5232	DUPLICATING & DRAFTING	(\$3,682)	(\$3,540)	(\$20,536)	\$200	(\$16,518)	\$200	\$200	\$0	0.00%
1510000	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$0	\$0	\$0	\$443	\$36,450	\$50,000	\$50,000	0.00%
1510000	5244	OTHER FEES	\$0	\$82	\$0	\$120	\$6,416	\$23,400	\$120	\$0	0.00%
1510000	5246	CONTRIBUTIONS TO ORGANIZATIONS	\$0	\$100	\$75	\$100	\$50	\$100	\$100	\$0	0.00%
1510000	5251	AUTO & TRAVEL	\$3,673	\$4,022	\$2,713	\$4,300	\$1,015	\$4,300	\$4,300	\$0	0.00%
1510000	5271	TELEPHONE - LOCAL	\$3,112	\$2,908	\$2,826	\$2,447	\$764	\$2,447	\$2,846	\$399	16.31%
MATERIALS & SUPPLIES											
1510000	5331	POSTAGE	\$280	\$182	\$249	\$230	\$67	\$230	\$230	\$0	0.00%
1510000	5332	OFFICE/COMP EQUIP & SUPPLIES	\$675	\$690	\$587	\$1,000	\$598	\$1,000	\$1,000	\$0	0.00%
1510000	5351	BOOKS & SUBSCRIPTIONS	\$299	\$175	\$10	\$200	\$171	\$200	\$200	\$0	0.00%
		TOTAL EXPENDITURES	\$318,603	\$335,771	\$320,264	\$343,933	\$180,387	\$411,868	\$296,837	(\$47,096)	-13.69%
		NET TOTAL	\$318,603	\$335,771	\$320,264	\$343,933	\$180,387	\$411,868	\$296,837	(\$47,096)	-13.69%

BUDGET MODIFICATIONS: The Assistant to the City Manager position will remain vacant in 2016. Added \$50,000 to contractual services due to leaving position vacant.
Added back 5% of City Manager position allocation.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.
2. Continue competitive and sustainable economic development focused on workforce development, retention, and recruitment to fully serve the business and entrepreneurial community resulting in private investment and job creation.
3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.
4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.
5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
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EFFICIENCY & EFFECTIVENESS:	1. Provide efficient, effective management of day to day government services and operations.	Team meetings at a minimum of every other week	48	48	48	48	24
		Work with individual Department/Division Heads	Daily	Daily	Daily	Daily	Daily
		Analyze specific programs/procedures	As needed	As needed	As needed	As needed	As needed
		Use of consultants for service delivery, administrative assistance/studies	As needed	As needed	As needed	As needed	As needed
		Town Hall meetings	As needed	As needed	As needed	As needed	As needed
		Continue training and preparedness in conjunction with the City's Emergency Preparedness Training Committee.	On-going	On-going	On-going	On-going	On-going
		Monitor Operating and Capital Improvements Budget	On-going	On-going	On-going	On-going	On-going
		Coordinate with Human Resources to fully implement the new compensation/classification plan in 2014		As needed	As needed	Completed	
	2. Continue the Manager's involvement in economic development activities.	Continue major employer visitation.	12	12	The Econ. Dev. Director visits major emp.	N/A	As needed
		Market the Gateway Business Park	6	Broker agreement and open house, place ads, new signage	On-going	On-going	On-going
		Prepare and communicate incentive packages structured to make the City competitive.	As needed	As needed	As needed	As needed	As needed
		Negotiate development agreements.	2	2	2	2	2
		Support Economic Development Director as needed	On-going	On-going	On-going	On-going	On-going
		Attend monthly Greater Beloit Economic Development Corporation (GBEDC) Executive Committee meetings, quarterly Board and annual membership meetings.	12	12	12	12	12
		Coordinate with Board officers on GBEDC activities.	On-going	On-going	On-going	On-going	On-going

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>		2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
2016 STRATEGIC GOAL(S):	3. Continue to work on the casino development as needed.	Support Tribal application		Completed	On-going	On-going	On-going	On-going
		Work on Development Agreement with the Ho Chunk Nation			On-going	On-going	On-going	On-going
	4. Public Information	Weekly publication of "Beloit Report"		52	52	52	52	To be determined
		Routine contact with "Beloit Daily News" and "Stateline News" reporters		52	52	As needed	As needed	As needed
		Miscellaneous Public Information projects as required (Public education and Social Media)		On-going	Facebook page updated Monday – Friday	Update Facebook Page - ongoing	Update Facebook page - Ongoing	Update Facebook page - ongoing
		Post media releases, meeting notices and web updates		As needed	As needed	As needed	As needed	As needed
	5. Maintain communications and a positive working relationship with other local government partners.	Continue South Beloit involvement in the City Center planning process.		On-going	On-going	On-going	On-going	On-going
		Continue close working relationship with Rock County 5.0		On-going	On-going	On-going	On-going	On-going
		Continue monthly meetings with City of Janesville and Rock County officials		12	12	12	12	12
		Continue to meet with neighboring jurisdictions (Towns of Beloit & Turtle) to discuss shared service delivery		2	2	2	2	2
		Continue collaboration and cooperation with Beloit School District		On-going	On-going	On-going	On-going	On-going
		Collaborate with local stakeholders and communicate with Wisconsin Department of Transportation for planning and design for the I-90/30 improvement project			On-going	On-going	On-going	On-going

2016 STRATEGIC PLAN

DEPARTMENT – CITY MANAGER

Department: City Manager

City of Beloit Strategic Goal: ALL

Program: Provide efficient, effective management of day to day government services and operations

Objective:

Provide efficient, effective and economical day to day management of City operations and public services, with special attention given to on-going analysis and modifications necessary to maximize productivity and efficiency.

Action Steps:

1. Direct involvement in the detailed evaluation of all submittals for both the operating and capital budgets.
2. Continue working with Department Directors, analyzing operations and administrative support systems to ensure efficiency and effectiveness.
3. Continue to provide support for elected officials, including development of detailed staff reports and research to assist Councilors with public policy decisions.
4. Continue working with Department Directors to search for all available revenues, including Federal and State grants to maximize resources available to support Municipal operations and infrastructure upgrades.
5. Continue participation in new employee orientations to personally meet all new employees and to reinforce the importance of the public trust and good customer relations.
6. Include the HR Director and IT Director in department head meetings, enhancing their routine exposure to all departments and seeking their input.

Department: City Manager

City of Beloit Strategic Goals: 3

New Program: Oversee implementation of recommendations from police department review and analysis, ensuring best practices are initiated and supported.

Objective:

The City Manager and Chief of Police must work collaboratively to create specific action steps that are yet to be developed and will rely upon the feedback of all members of the police department as well as the community as a whole.

Action Steps:

1. Engage in meaningful community outreach to build relationships and solicit feedback.
2. Work collaboratively with the Chief of Police to establish and communicate additional actions steps that will reduce crime, fear, and disorder in our community through a neighborhood-based, problem-oriented, intelligence-led approach.

Department: City Manager

City of Beloit Strategic Goals: 1, 2 & 5

Program: Continue the Manager's involvement in economic development activities

Objective:

Continue the Manager's direct involvement in economic development activities on a City-wide basis. The strategic plan prepared and submitted by the Economic Development Department provides a more detailed analysis of the various elements of the City's economic development program.

Action Steps:

1. Efforts will continue to market the Gateway Business Park and related parcels, including additional lands acquired by the city north of the actual park.
2. Continue to coordinate the planned development of the NorthStar Facility.
3. Business retention will continue to be a major goal of the City, working with local businesses to help them grow and expand their operations, while staying within the Greater Beloit Area.
4. Continue to work on office, business and residential development and redevelopment in the downtown City Center area.
5. Continue to support Hendricks Commercial Properties with their city center focused redevelopment.
6. Continue to work closely with the Greater Beloit Economic Development Corporation (GBEDC) and Rock County 5.0 to further explore the enhanced regional cooperation that has evolved as a result of these economic development initiatives.

Department: City Manager

City of Beloit Strategic Goals: 2 & 4

Program: Continue to work on bringing casino development to fruition

Objective:

Continue a close dialogue and collaboration with the Ho Chunk Nation as they pursue s Bureau of Indian Affairs approval for their fee-to-trust application to build a land based casino in the City of Beloit.

Action Steps:

1. Continue close communication with the Ho Chunk Nation to provide whatever support or assistance is deemed necessary to help move the application toward approval by the Bureau of Indian Affairs (BIA).
2. Work with the Nation as they finalize development plans and we jointly prepare grant applications and a Development Agreement to better coordinate both the on-site development and off-site infrastructure improvements needed to support this important project.
3. If Federal approvals are received for the casino, work closely with the Nation to obtain the Governor's concurrence so that the project can be moved forward toward implementation.

Department: City Manager

City of Beloit Strategic Goals: 1 & 3

Program: Evaluate vacant Assistant to City Manager position and organizational public information functions

Objective:

Provide accurate, objective and timely information on services and events in the City of Beloit. We anticipate continuing with a revised publication of the Beloit Report and other media events on a consistent basis.

Action Steps

1. Evaluate whether or not there should be a bi-weekly Council report and a quarterly community report rather than a weekly report.
2. Write and post press releases, policies, meeting notices and minutes of City Council meetings on the City's website
3. Promote the City of Beloit via social media outlets.
4. Evaluate the effectiveness of these tools and explore other options.

Department: City Manager

City of Beloit Strategic Goals: 2 & 5

Program: Maintain communications and a positive working relationship with other local government partners.

Objective:

The City of Beloit has built strong working relationships with all the local governments in the Stateline area. This year, efforts will continue to focus on direct communication between the City Council and various governing boards to discuss shared service delivery to ensure the most productive use of available resources.

Action Steps:

1. Continue the dialogue at the staff level that produced some positive past results particularly with Rock County, the City of Janesville and Townships.
2. We will continue to collaborate with the City of South Beloit and Beloit 2020 related to the City Center Connections Initiative.
3. Continue monthly meetings with Janesville and Rock County officials, maintaining the positive and collaborative relationship that has developed in recent years.
4. Continue our extensive program of collaboration and cooperation with the Beloit School District to assist the district in any reasonable manner to promote and encourage educational opportunities, facilitate truancy reduction and daytime curfew compliance, and to support the districts new facilities remodeling and construction program.
5. Schedule joint meetings between the Council and the boards of surrounding jurisdictions, when appropriate.
6. Continue collaboration with local stakeholders and communication with the Wisconsin Department of Transportation that has evolved over the past several years as planning and design for the important Interstate Highway 39/90, I-43 Interchange improvement projects move toward construction.

DEPARTMENT – CITY ATTORNEY

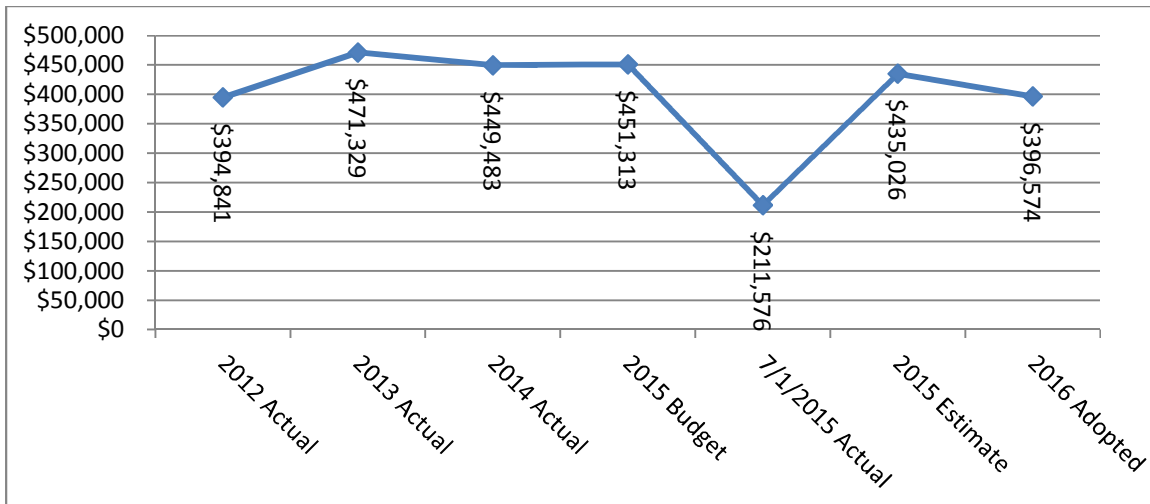
General Fund

City Attorney Department Description:

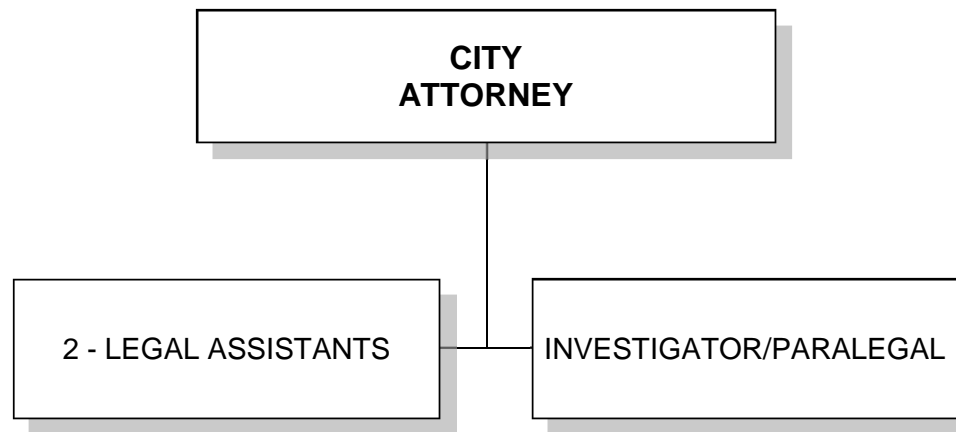
The City Attorney's Department is the primary legal counsel for the City of Beloit, providing legal advice and opinions and representing the City of Beloit in court or in administrative hearings. To provide effective legal services to the City of Beloit, a Wisconsin municipal corporation. The City Attorney's Department:

- Provides legal advice on all matters affecting the City.
- Conducts legal research and renders legal opinions.
- Defends the City, its officers and employees in State and Federal courts and Appellate courts.
- Represents the City's interest in hearings before City boards, committees and commissions.
- Represents the City's interest in hearings before State and Federal administrative agencies.
- Prosecutes violations of City ordinances in Municipal Court.
- Drafts or approves City ordinances, resolutions, contracts and other legal documents.
- Attends regular meetings of the City Council and special meetings and acts as parliamentarian.
- Drafts and reviews resolutions, ordinances, contracts, real estate documents, development agreements and other legal documents.
- Prepares legal briefs for filing in legal proceedings before state and federal courts or administrative agencies.
- Provides representation to the City in grievance arbitrations.
- Maintain records of court proceedings.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
OFFICE OF THE CITY ATTORNEY
ORGANIZATIONAL CHART
2016**



CITY ATTORNEY

			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
DEPARTMENTAL EARNINGS											
1520000	4504	IN-HOUSE FEES	(\$35,761)	(\$45,430)	(\$24,937)	(\$35,000)	\$0	(\$35,000)	(\$37,000)	(\$2,000)	5.71%
		TOTAL REVENUES	(\$35,761)	(\$45,430)	(\$24,937)	(\$35,000)	\$0	(\$35,000)	(\$37,000)	(\$2,000)	5.71%
PERSONNEL SERVICES											
1520000	5110	REGULAR PERSONNEL	\$259,677	\$274,977	\$275,964	\$297,471	\$142,742	\$288,000	\$260,273	(\$37,198)	-12.50%
1520000	5191	WISCONSIN RETIREMENT FUND	\$15,366	\$18,312	\$18,343	\$19,999	\$9,718	\$19,584	\$17,177	(\$2,822)	-14.11%
1520000	519301	SOCIAL SECURITY	\$16,022	\$16,910	\$17,008	\$18,096	\$8,783	\$17,856	\$15,909	(\$2,187)	-12.09%
1520000	519302	MEDICARE	\$3,747	\$3,955	\$3,978	\$4,232	\$2,054	\$4,176	\$3,743	(\$489)	-11.55%
1520000	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$60,907	\$66,472	\$89,717	\$66,472	\$33,183	\$66,472	\$57,616	(\$8,856)	-13.32%
1520000	5195	LIFE INSURANCE	\$1,221	\$1,211	\$1,117	\$1,356	\$308	\$625	\$479	(\$877)	-64.68%
CONTRACTUAL SERVICE											
1520000	5215	COMPUTER/OFFICE EQUIP MAIN.	\$53	\$97	\$560	\$300	\$142	\$300	\$500	\$200	66.67%
1520000	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$2,094	\$3,838	\$2,971	\$3,130	\$275	\$2,000	\$3,000	(\$130)	-4.15%
1520000	5225	PROFESSIONAL DUES	\$1,568	\$1,574	\$1,615	\$1,635	\$1,300	\$1,325	\$1,650	\$15	0.92%
1520000	5232	DUPLICATING & DRAFTING	\$2,122	\$1,572	\$2,210	\$2,300	\$126	\$1,500	\$2,300	\$0	0.00%
1520000	5244	OTHER FEES	\$381	\$529	\$245	\$150	\$50	\$150	\$150	\$0	0.00%
1520000	5247	STUDIES,REPORTS,RATINGS,REVIEW	\$9,171	\$9,536	\$9,425	\$9,900	\$3,327	\$8,100	\$8,500	(\$1,400)	-14.14%
1520000	5248	ADVERTISING,MARKETING,PROMOS	\$0	\$0	\$655	\$0	\$0	\$0	\$0	\$0	0.00%
1520000	5251	AUTO & TRAVEL	\$2,341	\$1,752	\$627	\$2,000	\$0	\$1,000	\$2,000	\$0	0.00%
1520000	5254	LEGAL SERVICES	\$10,454	\$61,925	\$13,102	\$15,000	\$5,133	\$15,000	\$15,000	\$0	0.00%
1520000	5271	TELEPHONE - LOCAL	\$3,274	\$3,740	\$4,064	\$3,182	\$835	\$2,000	\$2,187	(\$995)	-31.27%
MATERIALS & SUPPLIES											
1520000	5331	POSTAGE & EXPRESS MAIL	\$445	\$669	\$436	\$500	\$220	\$450	\$500	\$0	0.00%
1520000	5332	OFFICE/COMP EQUIP & SUPPLIES	\$2,703	\$2,650	\$4,211	\$2,000	\$1,346	\$2,000	\$2,000	\$0	0.00%
1520000	5351	BOOKS & SUBSCRIPTIONS	\$758	\$1,610	\$781	\$1,090	\$2,035	\$2,035	\$1,090	\$0	0.00%
FIXED EXPENSES											
1520000	5412	RENT/EQUIP	\$2,536	\$0	\$2,453	\$2,500	\$0	\$2,453	\$2,500	\$0	0.00%
		TOTAL EXPENDITURES	\$394,841	\$471,329	\$449,483	\$451,313	\$211,576	\$435,026	\$396,574	(\$54,739)	-12.13%
		NET TOTAL	\$359,080	\$425,899	\$424,546	\$416,313	\$211,576	\$400,026	\$359,574	(\$56,739)	-13.63%

BUDGET MODIFICATIONS: Savings in personnel due to Deputy City Attorney position being replaced in 2015 with a Paralegal/Investigator.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

2. Continue competitive and sustainable economic development focused on workforce development, retention, and recruitment to fully serve the business and entrepreneurial community resulting in private investment and job creation.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Conduct reliable legal research, legal advice and opinions.	written legal opinions	21	8	12	20	3
		open records/open meetings files	--	--	--	10	10
		policy / document drafting / reviews	12	2	6	--	7
	2. Provide legal representation at hearings before courts, administrative agencies and arbitrators.	tax litigation matters	--	--	--	3	2
		condemnation litigation matters	--	--	--	1	1
		employment litigation / grievance arbitration / unemployment benefit matters	--	--	--	9	5
		personal injury / tort litigation matters	--	--	--	15	10
		general litigation matters	--	--	--	5	3
		alcohol beverage license sanction cases	1	2	0	2	1
		grievance arbitration cases	0	5	4	--	--
		unemployment compensation cases	1	1	1	--	--
		harassment/discrimination cases before administrative agencies	6	3	3	--	--
		tax assessment court cases	2	9	10	--	--
		eviction cases	--	--	--	--	--
	3. Obtain reliable outside legal services for specialized legal issues and supervise the provision of those services and billings for the same.	legal cases handled by outside counsel	13	16	20	--	--
	4. Prosecute municipal ordinance cases in court.	municipal court citation cases	11,155	10,459	7867	10,000	10,000
		processed worthless check cases	25	34	30	30	10
		municipal court appeals	8	16	16	--	1
		cases in municipal court diversion programs	--	--	--	150	175
	5. Negotiate, prepare and/or review contracts relating to the construction of public works, the provision of services, real estate transactions, loans and other City business.	real estate & personal property transactions	108	130	104	100	50
		CDBG loan transactions	4	1	1	5	3
		real estate foreclosure cases	8	7	5	7	4
2015 STRATEGIC GOAL(S):	Providing high quality legal services to assist the City of Beloit in accomplishing its vision of providing a high quality of life and a productive economic environment in a diverse community.	general litigation cases handled in-house	7	3	1	--	--
		municipal ordinances prepared	20	27	24	20	5
		development agreements	7	1	9	5	3
		contracts reviewed/prepared	114	108	79	110	80

2016 STRATEGIC PLAN

DEPARTMENT – CITY ATTORNEY

Department: City Attorney

City of Beloit Strategic Goal: 1

Program: Legal Services

Objective:

Providing high quality legal services to assist the City of Beloit in accomplishing its vision of providing a high quality of life and a productive economic environment in a diverse community.

Providing effective and timely delivery of legal services to the City Council and Staff.

Action Steps:

1. Enforce city ordinances in a firm, fair and effective manner for the preservation of a high quality of life for all residents of the City of Beloit.
2. Assist the City in drafting and negotiating development agreements and other contracts which foster or promote economic development and job creation.
3. Provide reliable and effective legal representation for the City in all civil litigation brought by or against the City.
4. Provide prompt and reliable legal research and legal advice to the City, its elected officials, employees, boards, committees, and commissions.
5. Prepare city ordinances which are legally and constitutionally sound and effective in preserving and protecting a high quality of life for the residents of the City.
6. Review the City's contracts with vendors, public works contractors, professional service providers, and other governmental entities to assure compliance with the law and for the protection of the City's assets and resources.

DEPARTMENT – ECONOMIC DEVELOPMENT

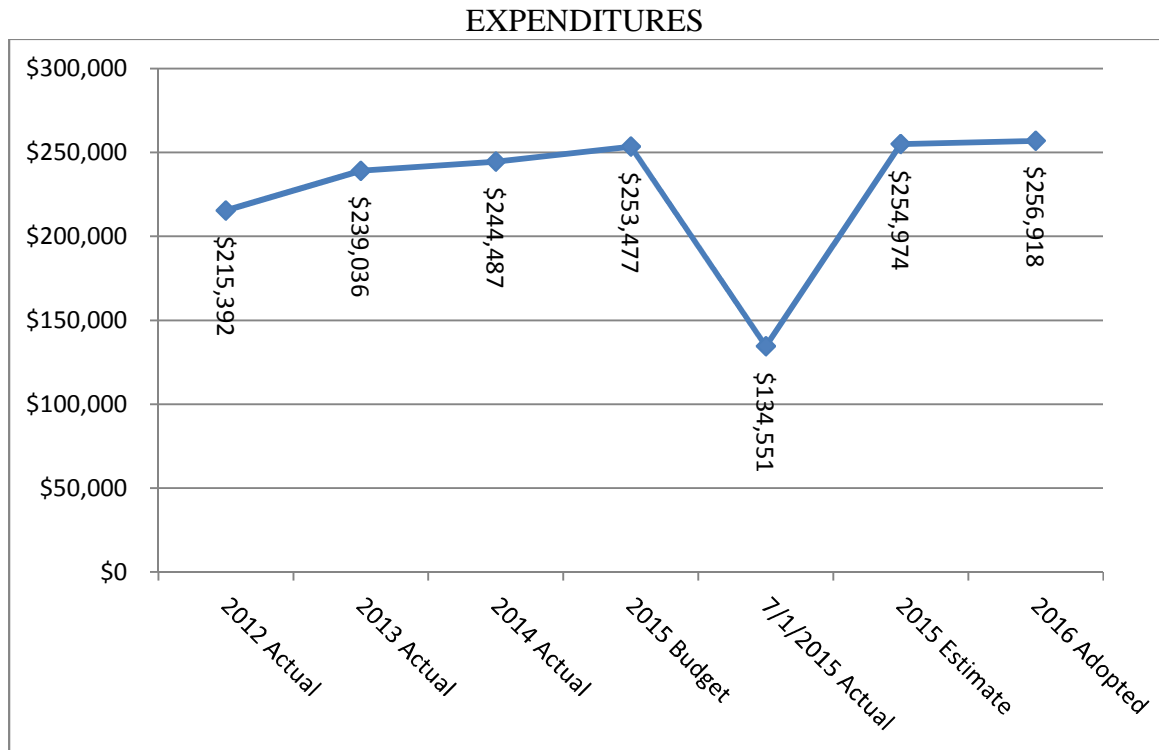
General Fund

Economic Development Department Description:

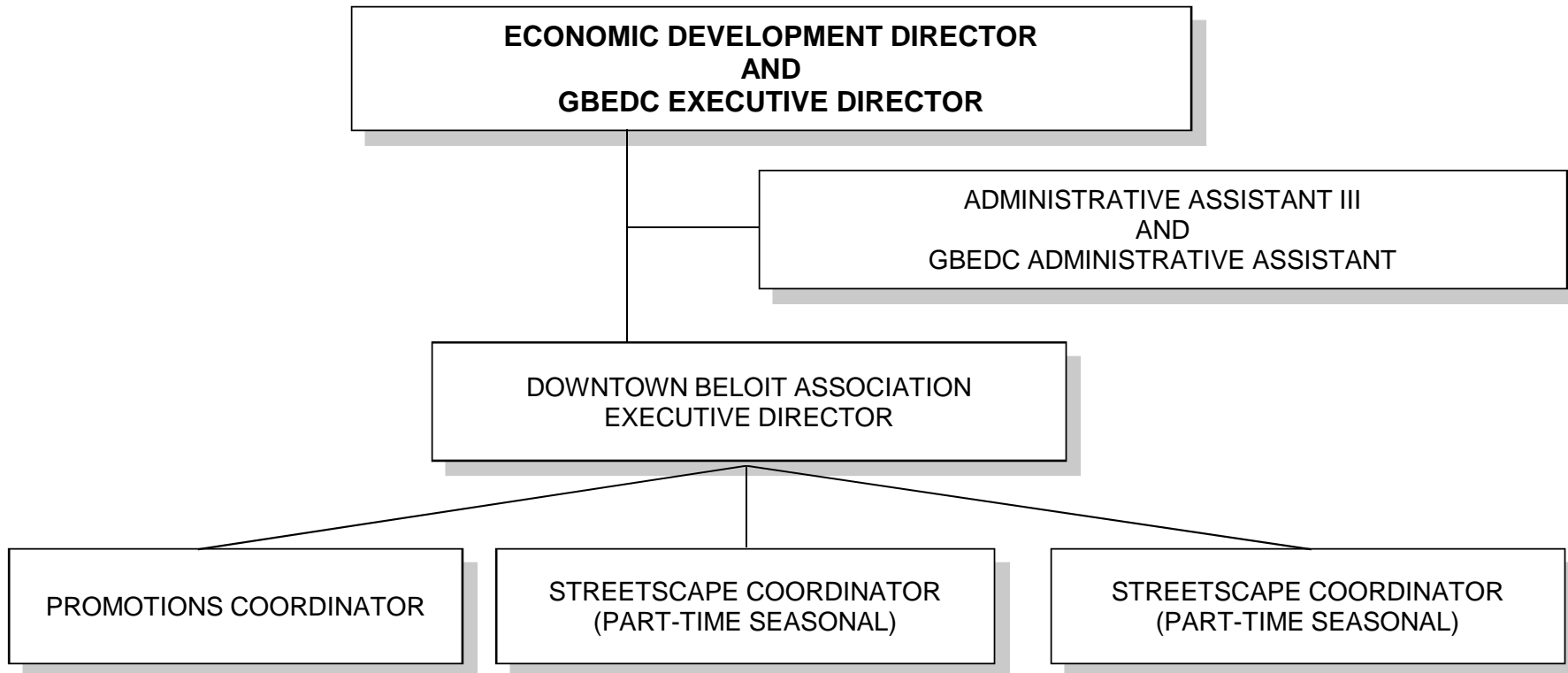
The Economic Development Department strives to create a vibrant, balanced and growing local market and to provide support to the existing businesses within the city. The City of Beloit, Wisconsin, Economic Development Department is a full-service economic development operation set up to provide direct services to real estate brokers, developers and corporate real estate executives that are looking to expand into the Stateline area of Wisconsin/Illinois. The Economic Development Department helps cut through "red tape," facilitate the site plan review and zoning review processes, and assists in obtaining any professional services necessary to develop or expand facilities. They provide free services to any users that are seeking to expand their operations within the Greater Beloit Area. They do building and site searches by executing a customized search for clients based on set specifications provided to their office. Industrial and commercial sites from one acre to nearly 200 acres are available with full utilities and interstate access.

The City of Beloit Economic Development Department, with its partners, offers assistance in prequalification and screening of potential employees. They also work in conjunction with the Wisconsin Job Center in Janesville, as well as, Blackhawk Technical College and Wisconsin TechConnect in obtaining the best workers possible for businesses.

They assist in financial packaging. Access to capital on the local, state and federal levels is a specialty of theirs. The City of Beloit Economic Development Department can help track down any type of financial assistance or seek access to capital providers throughout the United States and the world. They also work to create business incentives available locally and statewide, to help bring businesses into Beloit. The Economic Development Department staff also provides management, professional, and administrative support to the Greater Beloit Economic Development Corporation (GBEDC). Andrew Janke serves as Executive Director and Shauna El-Amin serves as Business Retention Expansion Specialist and provides administrative support. GBEDC compensates the City of Beloit \$26,400 for this support. The GBEDC is a public/private investor-based non-profit organization that fosters economic development in the Greater Beloit area. \$10,000 charge TID #10 for staff support.



ECONOMIC DEVELOPMENT DEPARTMENT ORGANIZATIONAL CHART 2016



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE	
ECONOMIC DEVELOPMENT											
DEPARTMENTAL EARNINGS											
1550000	4575	WAGE REIMBURSEMENT	(\$32,000)	(\$31,400)	(\$26,400)	(\$36,400)	(\$6,600)	(\$36,400)	(\$36,400)	\$0	0.00%
TOTAL REVENUES			(\$32,000)	(\$31,400)	(\$26,400)	(\$36,400)	(\$6,600)	(\$36,400)	(\$36,400)	\$0	0.00%
PERSONNEL SERVICES											
1550000	5110	REGULAR PERSONNEL	\$140,048	\$151,872	\$158,686	\$165,651	\$84,160	\$165,651	\$171,184	\$5,533	3.34%
1550000	5191	WISCONSIN RETIREMENT FUND	\$8,257	\$10,114	\$11,108	\$11,136	\$5,725	\$11,136	\$11,298	\$162	1.45%
1550000	519301	SOCIAL SECURITY	\$8,771	\$9,416	\$9,839	\$10,153	\$5,149	\$10,153	\$10,613	\$460	4.53%
1550000	519302	MEDICARE	\$2,051	\$2,202	\$2,301	\$2,375	\$1,204	\$2,375	\$2,444	\$69	2.91%
1550000	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$43,973	\$52,749	\$52,191	\$52,749	\$26,375	\$52,749	\$50,166	(\$2,583)	-4.90%
1550000	5195	LIFE INSURANCE	\$201	\$196	\$288	\$350	\$178	\$350	\$384	\$34	9.71%
CONTRACTUAL SERVICE											
1550000	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$848	\$813	\$589	\$500	\$55	\$300	\$500	\$0	0.00%
1550000	5225	PROFESSIONAL DUES	\$3,485	\$3,535	\$3,485	\$3,535	\$3,160	\$3,160	\$3,535	\$0	0.00%
1550000	5232	DUPLICATING & DRAFTING	\$3,220	\$3,770	\$2,455	\$1,500	\$6,087	\$6,100	\$1,500	\$0	0.00%
1550000	523201	DUPLICATING & DRAFTING	\$2	\$289	\$244	\$0	\$1,645	\$0	\$0	\$0	0.00%
1550000	5244	OTHER FEES	\$0	\$506	(\$506)	\$1,000	\$158	\$400	\$1,000	\$0	0.00%
1550000	5246	CONTRIBUTIONS TO ORGANIZATIONS	(\$100)	\$100	(\$500)	\$0	\$0	\$0	\$0	\$0	0.00%
1550000	5248	ADVERTISING,MARKETING,PROMOS	\$50	\$50	\$50	\$0	\$0	\$0	\$0	\$0	0.00%
1550000	5251	AUTO & TRAVEL	\$1,647	\$1,281	\$1,876	\$1,500	(\$106)	\$500	\$1,500	\$0	0.00%
1550000	5271	TELEPHONE - LOCAL	\$1,484	\$1,206	\$1,573	\$1,478	\$539	\$1,200	\$1,244	(\$234)	-15.83%
MATERIALS & SUPPLIES											
1550000	5331	POSTAGE & EXPRESS MAIL	\$35	\$30	\$184	\$300	\$8	\$300	\$300	\$0	0.00%
1550000	5332	OFFICE/COMP EQUIP & SUPPLIES	\$1,218	\$535	\$422	\$1,000	\$184	\$500	\$1,000	\$0	0.00%
1550000	5351	BOOKS & SUBSCRIPTIONS	\$202	\$372	\$202	\$250	\$30	\$100	\$250	\$0	0.00%
TOTAL EXPENDITURES			\$215,392	\$239,036	\$244,487	\$253,477	\$134,551	\$254,974	\$256,918	\$3,441	1.36%
NET TOTAL			\$183,392	\$207,636	\$218,087	\$217,077	\$127,951	\$218,574	\$220,518	\$3,441	1.59%

BUDGET MODIFICATIONS: The Economic Development Director and Administrative Assistant III are now allocated 100% in the General Fund.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

2. Continue competitive and sustainable economic development focused on workforce development, retention, and recruitment to fully serve the business and entrepreneurial community resulting in private investment and job creation.

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Administer/Manage active Development Agreements	# of annual reviews of all development agreements	9	7	7	10	11
	2. Conduct ongoing business retention calls.	# of business retention visits	13	24	28	24	24
	3. Maintain the ability to respond rapidly to site selection RFP's.	# of Development Agreements entered into	3	0	2	3	3
		RFP's responded to	13	16	16	10	10
	4. Attend and participate in appropriate trade shows.	# of attended retail industry trade shows	1	1	1	1	1
	6. Create, implement, manage, and evaluate Tax Incremental Finance Districts.	# of TID's created or amended	0	0	0	0	0
EFFICIENCY & EFFECTIVENESS:	7. Track and document economic development activity, reporting results to city Council on an annual basis.	Tax Base Growth	2.10%	-0.70%	-0.75%	-0.06%	0.25%
		# of Jobs Created	262	153	182	1	150
		Net increase in industrial and commercial square footage.	307,500	95,103	0	390,000	50,000
		# of industrial acreage sold	0	3.3	0	45	10
		# of new businesses	7	10	13	16	12
		# of business expansions	-	2	9	2	6
		Capital Investment	-	\$67M	\$64M	\$100M	\$50M
	8. Downtown Development Activity	# of public improvement projects downtown.*	1	2	1	0	0
		# of promotions undertaken downtown.*	8	9	10	10	10
		# of new downtown businesses.*	3	3	9	4	3
		# units per year. Upper floor housing	10	28	0	1	1
	9. Track and document economic development activity, reporting results to city Council on an annual basis.	# of jobs gained downtown.*	61	9	197	44	30
		# of façade renovations completed downtown.*	8	5	2	2	2
		# of building rehabs downtown.*	7	5	2	1	1
	Find an appropriate reuse of vacated Kerry building located at 200 W. Grand Ave. or consider alternate options.		Ongoing	Ongoing	Property Sold to HCP	Development Agreement entered into	Construction begins
2015 STRATEGIC GOAL(S):	Continue to market remaining property in the Gateway Business Park and Willowbrook Industrial Park.		Ongoing	Ongoing	Ongoing	Ongoing	Ongoing
	Provide staff support for Greater Beloit Economic Development Corporation, Downtown Beloit Association, Beloit Fine Arts Incubator, Greater Beloit Chamber of Commerce, and Visit Beloit.		Ongoing	Ongoing	Ongoing	Ongoing	Ongoing
	Continue to leverage the advantages of collaborating with regional economic development partners. City of Beloit is able to fully access the resources provided by participating with regional economic development collaborations.		Ongoing	Ongoing	Ongoing	Ongoing	Ongoing
	Continue a proactive countywide marketing campaign via Rock County 5.0. Number of direct marketing activities involved in.		Ongoing	Ongoing	Ongoing	Ongoing	Ongoing

*State fiscal calendar data July to June.

2016 STRATEGIC PLAN

DEPARTMENT – ECONOMIC DEVELOPMENT

Department: Economic Development

City of Beloit Strategic Goal: 2 & 4

Program: Continue small business customer service program.

Objective:

Enhance communication and service between the small business community and City staff.

Action Step:

1. Inter-departmental committee continues to engage and develop strategies and efficiencies.
 2. Engage the business community via a business survey or focus group meeting to identify areas that need improvement.
 3. Use input from business community to create a communication enhancement plan.
 4. Create a business permitting check list.
 5. Update permits, forms, processes, ordinances, etc. as required
 6. Work to achieve goal of “one stop permitting”.
 7. Develop online and/or electronic permitting capacity.
-

Department: Economic Development

City of Beloit Strategic Goal: 2

Program: Business Retention

Objective:

Conduct Business Retention & Expansion (BRE) interviews. Constantly update master list of major employers and track BRE calls.

Action Step:

1. Conduct two calls each month in the Greater Beloit area.
2. Follow up on identified concerns and issues.

Department: Economic Development

City of Beloit Strategic Goal: 2

Program: Effectively utilize all local, state and federal incentives to leverage private investment and job retention/creation.

Objective:

Create, Implement, Manage, and Evaluate Tax Incremental Finance Districts (TID).

TID's effectively utilized and managed.

Action Steps:

1. Track all legislative attempts to change TID laws at the state level. Lobby for and against any appropriate or inappropriate proposals.
 2. Ensure that all TID funded developer incentives comply with TID guidelines.
 3. Submit to Council and overlying districts required audit reports.
 4. Develop a strategy to enhance the performance of any underperforming TID's.
-

Objective:

Manage, fund and promote Community Development Zone (CDZ) tax credit incentive program.

Objective:

Promote and administer Community Development Block Grant (CDBG) funded Revolving Loan Program

Action Steps:

1. Update brochure as needed.
 2. Accept and underwrite applications.
 3. Ensure CDBG compliance requirements.
-

Department: Economic Development

City of Beloit Strategic Goal: 2

Program: Collaboration

Objective:

Enhance communication between Vision Beloit partners. All Vision Beloit partners to coordinate activities, avoiding redundancies.

Action Steps:

1. Continue to serve as Executive Director of the Greater Beloit Economic Development Corporation (GBEDC).
2. Attend Downtown Beloit Association (DBA) meetings and events.
3. Attend Beloit Fine Arts Incubator (BFAI) Board Meetings and events.
4. Attend Chamber Board Meetings and events.
5. Attend Visit Beloit Board Meetings and events.
6. Continue to co-locate offices with other partner organizations at the Vision Beloit.
7. Meet monthly with Vision Beloit partners to review and update GBEDC's Strategic Plan.

Objective:

Continue to leverage the advantages of collaborating with regional economic development partners. City of Beloit is able to fully access the resources provided by participating with regional economic development collaborations.

Action Steps:

1. Participate in Rock County 5.0 (fundraising and program implementation)
 2. Participate in Rock County Development Alliance (implementation of ED strategies)
 3. Participate in Tri-State Alliance (WI, IL and IA transportation infrastructure advocacy)
 4. Participate in MADREP (Madison-based, 8-county regional economic development organization)
 5. Participate in I-39 Logistics Corridor (Bi-State cooperative marketing effort)
-

Department: Economic Development

City of Beloit Strategic Goal: 2

Program: Business Attraction

Objective:

Track and document economic development activity, reporting results to City Council on a quarterly and annual basis. Data collected and reported.

Action Steps:

1. Gather and report data on tax base growth.
 2. Gather and report data on number of jobs created/retained.
 3. Gather and report data on number of development agreements entered into.
 4. Gather and report data on net increase of new commercial and industrial square footage.
 5. Gather and report data on Request for Information (RFI) activity.
-

Objective:

Maintain the ability to respond rapidly to site selection RFI's. Respond to all RFI's by deadline or within 48 hours.

Action Steps:

1. Maintain an electronic database of available sites, community facts, labor force data, etc.
 2. Continue to cross-train staff to respond to RFI's and information requests during the ED Director's absence.
 3. Coordinate RFI process with major ED partners.
 4. Continue to provide staff with the ability to make "in field decisions" on incentive packages.
-

Objective:

Promote Development in the Gateway project area. Number of acres sold, square footage developed, and jobs created.

Action Steps:

1. Continue to support and monitor Gateway infrastructure development.
 2. Continue in-house efforts to market Gateway property.
 3. Include Gateway options in all appropriate RFI's.
 4. Develop wetland management plan for southern Hexter-Long property.
 5. Package incentives according to policies and resources.
 6. Assisting with efforts to develop single and multi-family housing.
 7. Promote virtual buildings project.
 8. Promote the park's "Shovel Ready Certification".
 9. Develop a long range plan to expand the park.
-

Objective:

Continue to market remaining property in the Willowbrook Industrial Park. Number of acres sold, square footage developed and jobs created.

Action Steps:

1. Package and distribute information on available parcels.
 2. Include Industrial Park options on all appropriate RFI's.
 3. Respond to all prospect information requests.
 4. Package incentives according to policies and resources.
-

Department: Economic Development

City of Beloit Strategic Goal: 2

Program: Marketing

Objective:

Continue a proactive countywide marketing campaign of the Gateway Business Park and the region via Rock County 5.0. Number of direct marketing activities involved in.

Action Steps:

1. Continue to use the comprehensive marketing campaign.
 2. Consider attend and participate in appropriate trade shows.
 3. Consider attend quarterly Chicago broker/site selector contact visits.
 4. Target market to targeted industry clusters.
 5. Encourage commercial brokers to participate in real estate commission Memo of Understanding (MOU).
 6. Utilize the services of the Vision Beloit Marketing Coordinator.
-

Objective:

Actively participate in the Greater Beloit Community Branding Project.

Action Steps:

1. Continue to implement plan.
 2. Measure results.
-

Department: Economic Development

City of Beloit Strategic Goal: 2

Program: Support Critical Infrastructure Projects

Objective:

Implement Milwaukee Road, Gateway, Fourth Street Corridor Projects. Initial projects budgeted in the CIP and implemented in 2015-2021.

Action Steps:

1. Identify projects.
 2. Budget for projects.
 3. Construct improvements.
-

Objective:

Continue to advocate for the I-39/90 Reconstruction Project.

Department: Economic Development

City of Beloit Strategic Goal: 2

Program: Downtown Development

Objective:

Initiate and manage an aggressive, proactive and targeted downtown business recruitment program. Number of new businesses locating in Downtown Beloit.

Action Steps:

1. Canvas the region for new business candidates.
 2. Match needs of candidates with existing vacant properties.
 3. Continue to market properties for lease and sale.
 4. Continue utilizing the new marketing campaign.
-

Objective:

Take advantage of opportunities created by 200 W. Grand and 100 E. Grand projects

Action Steps:

1. Redevelop site opens.
 2. Market commercial/housing opportunities.
-

Objective:

Utilize CDBG Grant Funds; Upper Story Development and Storefront Improvement Program

Action Steps:

1. Identify properties in need of rehab.
 2. Match needs of property owners.
 3. Coordinate projects to maximize funds.
-

Objective:

Advocate for Bike/Pedestrian Bridge at Center Spine Road

Action Steps:

1. Continue to monitor Department of Natural Resources (DNR) Grant Application.
-

Objective:

Proactively Market the River Bend Site.

Action Steps:

1. Assemble list of potential developers.
2. Prepare RFP document and release.
3. Review submittals.
4. Select developer and negotiate Development Agreement.

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Vision Statement: An innovative Department providing dedicated exceptional customer service using available resources and delivering quality services to a diverse workforce and community.

Mission Statement: We advocate and provide effective stewardship of City resources for individuals, businesses and agencies by enforcing regulatory compliance and delivering quality administrative services.

General Fund

Divisions & Programs:

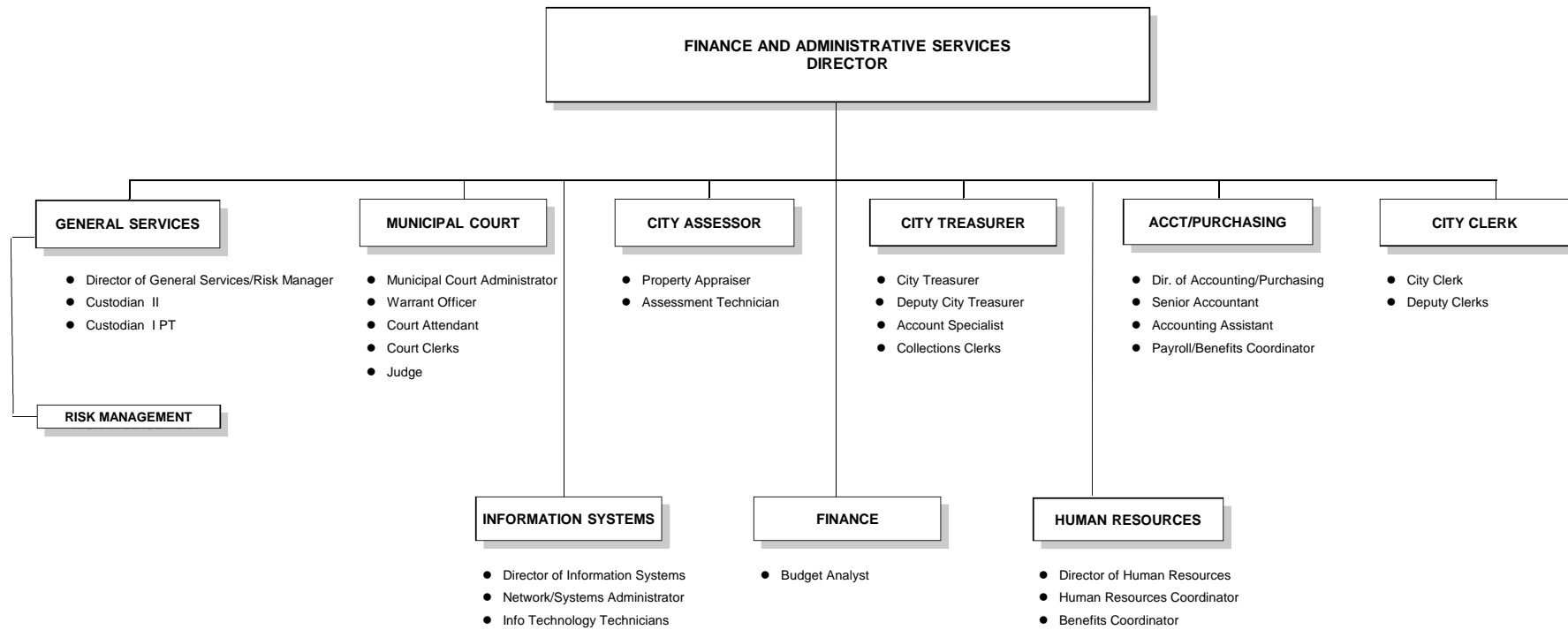
***City Clerk, Municipal Court, City Assessor,
Human Resources, City Treasurer, Accounting &
Purchasing, Contingency Fund, Cable T.V.
Advisory Committee, Information Systems,
Finance, Insurance and City Hall Operations***

Internal Services Fund:

Municipal Insurance

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED
GENERAL FUND	\$3,017,675	\$2,813,373	\$2,910,226	\$3,213,648	\$1,531,656	\$3,015,400	\$3,330,519
INTERNAL SERVICE	\$1,175,675	\$1,520,911	\$1,653,481	\$1,536,182	\$974,201	\$1,480,325	\$1,698,464
TOTAL	\$4,193,350	\$4,334,284	\$4,563,707	\$4,749,830	\$2,505,857	\$4,495,725	\$5,028,983

**CITY OF BELOIT, WISCONSIN
FINANCE AND ADMINISTRATION DEPARTMENT
ORGANIZATIONAL CHART
2016**



DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

City Clerk Division Description:

By serving the citizens of Beloit through a variety of services, the City of Beloit Clerk's office is the gateway to open and accessible government. The office consists of the Clerk and two Deputy Clerk's, who provide to be a valuable and dependable resource for information and services provided by the City of Beloit. Under Wisconsin State Statutes 62.09(11), the Clerk is an appointed officer of the City charged with many responsibilities, beginning with the care and custody of the corporate seal and all records of the city.

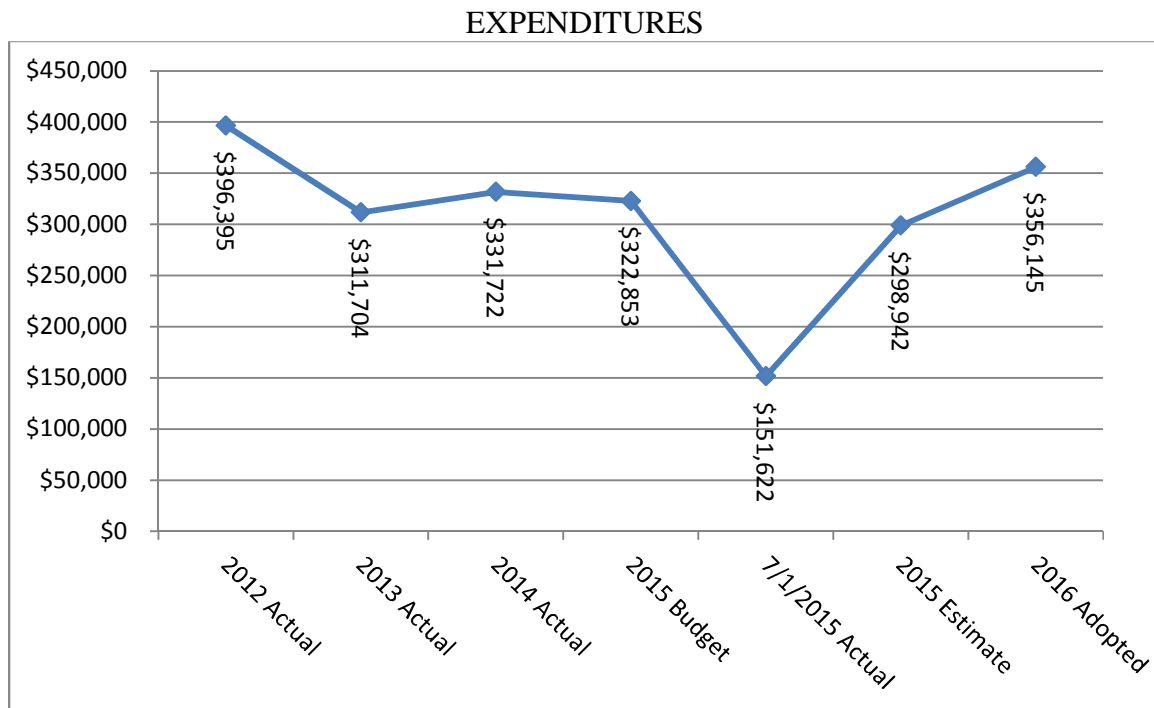
CITY COUNCIL SUPPORT: The Clerk's Office provides support to the City Council through the preparation and legal posting of agendas, council packets, and minutes; parliamentary procedure; and meeting management. The permanent records for the City dating back into the 1800's are safely stored in our office. The Clerk also assists candidates seeking this elected office and administers the oath of office to those elected. The Clerk's office also provides support to the Alcohol Beverage License Control Commission and the Board of Review.

CODE OF ORDINANCES: The office maintains the City's Municipal Code of Ordinances and all resolutions, contracts, agreements, and other documents processed through official City actions. We post all committee, commission, and board meeting agendas and file and maintain meeting minutes of the same.

INFORMATION & DIRECTORY: As the keeper of permanent record, contracts and resolutions, the Clerk facilitates and complies with all open records requests that come through this office. The clerk shall keep all records in the clerk's office open to inspection during regular hours of operation. The Clerk's Office publishes the official City Information Directory annually and updates portions of the City's official website. The Clerk's Office also answers the City's telephone switchboard and provides accurate information both in person, over the phone and electronically.

ELECTIONS: State Statutes Chapters 5-12 prescribes the role of the Clerk in election Administration. The office organizes and administers all local elections, utilizing nine polling places located conveniently throughout the City. The office is responsible for maintaining accurate and current voter registration records and works closely with the Government Accountability Board to make sure elections are open, fair and transparent to make certain that all voters who cast a ballot have their vote count.

LICENSING: It is the Clerk's responsibility to process applications and issue licenses to all establishments where alcohol is temporarily or regularly sold, served, possessed, and/or consumed within the City, as well as Operator/Bartender licenses to those individuals who work in such establishments. In addition to alcohol, other various licenses are issued by the Clerk: tree trimmers, jewelry dealers, secondhand dealers, movie theaters, cigarette sellers, fireworks vendors, solid waste transporters, outdoor vendors, door-to-door salespersons, junkyard operators, mobile home parks, sidewalk cafes, and wireless communication facilities. Downtown Parking Permits and Boat Launch Permits for Beloit's public boat launch at Wooten Park are also available.



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY CLERK										
LICENSES & PERMITS										
1611100	4110 CLASS A BEER LICENSE	(\$4,815)	(\$5,595)	(\$6,777)	(\$6,300)	(\$5,825)	(\$6,850)	(\$6,825)	(\$525)	8.33%
1611100	4111 CLASS B BEER	(\$2,735)	(\$2,117)	(\$1,833)	(\$1,850)	(\$1,533)	(\$2,100)	(\$2,300)	(\$450)	24.32%
1611100	4112 CLASS B BEER - SPECIAL EVENT	(\$484)	(\$451)	(\$602)	(\$425)	(\$290)	(\$425)	(\$495)	(\$70)	16.47%
1611100	4114 CLASS A BEER & LIQUOR	(\$13,450)	(\$13,385)	(\$14,863)	(\$14,350)	(\$15,275)	(\$14,350)	(\$15,375)	(\$1,025)	7.14%
1611100	4115 CLASS B BEER & LIQUOR	(\$39,728)	(\$39,888)	(\$72,975)	(\$30,625)	(\$50,135)	(\$73,125)	(\$37,500)	(\$6,875)	22.45%
1611100	4118 OPERATOR'S LICENSE	(\$7,867)	(\$27,675)	(\$11,061)	(\$27,500)	(\$26,286)	(\$27,500)	(\$10,500)	\$17,000	-61.82%
1611100	4119 CIGARETTES LICENSE	(\$5,950)	(\$5,010)	(\$4,500)	(\$4,300)	(\$3,500)	(\$4,100)	(\$4,100)	\$200	-4.65%
1611100	4123 AMUSEMENT LICENSE	(\$1,231)	(\$4,277)	(\$2,616)	(\$2,360)	(\$3,960)	(\$3,956)	(\$2,680)	(\$320)	13.56%
1611100	4126 MOBILE HOME PARK LICENSE	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	\$0	0.00%
1611100	4127 JUNK YARD LICENSE	(\$50)	(\$50)	(\$50)	(\$50)	\$0	(\$50)	(\$50)	\$0	0.00%
1611100	4128 SECOND HAND STORE LICENSE	(\$198)	(\$238)	(\$347)	(\$230)	(\$283)	(\$170)	(\$230)	\$0	0.00%
1611100	4129 PARKING PERMIT	\$0	(\$100)	(\$200)	(\$400)	(\$50)	(\$400)	(\$500)	(\$100)	25.00%
1611100	4164 TREE TRIMMING PERMIT	(\$510)	(\$350)	(\$350)	(\$300)	(\$300)	(\$400)	(\$500)	(\$200)	66.67%
1611100	4167 DOOR TO DOOR SALESPERSONS	(\$513)	(\$1,104)	(\$1,715)	(\$631)	(\$623)	(\$663)	(\$770)	(\$139)	22.03%
1611100	4168 SOLID WASTE COLLECTOR	(\$1,330)	(\$1,050)	(\$1,175)	(\$1,250)	(\$425)	(\$1,175)	(\$1,175)	\$75	-6.00%
1611100	4231 MISCELLANEOUS FEES	\$0	\$0	(\$1,112)	(\$600)	(\$600)	(\$600)	(\$1,200)	(\$600)	100.00%
DEPARTMENTAL EARNING										
1611100	4506 COPY FEES	(\$23)	\$2	(\$2)	(\$20)	\$0	(\$10)	(\$10)	\$10	-50.00%
	TOTAL REVENUES	(\$79,184)	(\$101,588)	(\$120,479)	(\$91,491)	(\$109,385)	(\$136,174)	(\$84,510)	\$6,981	-7.63%
PERSONNEL SERVICES										
1611100	5110 REGULAR PERSONNEL	\$158,166	\$161,948	\$167,915	\$173,580	\$86,178	\$170,000	\$180,125	\$6,545	3.77%
1611100	5130 EXTRA PERSONNEL	\$4,675	\$385	\$46,729	\$27,000	\$14,245	\$17,000	\$48,000	\$21,000	77.78%
1611100	5150 OVERTIME	\$9,683	\$891	\$4,014	\$2,000	\$2,508	\$3,000	\$5,000	\$3,000	150.00%
1611100	5191 WISCONSIN RETIREMENT FUND	\$9,944	\$10,844	\$12,035	\$11,806	\$5,650	\$11,000	\$12,218	\$412	3.49%
1611100	519301 SOCIAL SECURITY	\$10,627	\$10,077	\$10,841	\$12,396	\$5,476	\$12,000	\$14,411	\$2,015	16.26%
1611100	519302 MEDICARE	\$2,485	\$2,357	\$2,535	\$2,900	\$1,281	\$2,500	\$3,352	\$452	15.59%
1611100	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$42,696	\$53,026	\$43,028	\$43,028	\$17,607	\$40,000	\$40,156	(\$2,872)	-6.67%
1611100	5195 LIFE INSURANCE	\$688	\$730	\$792	\$791	\$389	\$700	\$888	\$97	12.26%
CONTRACTUAL SERVICE										
1611100	5215 COMPUTER/OFFICE EQUIP MAIN.	\$7,826	\$8,283	\$8,725	\$8,700	\$3,589	\$4,700	\$3,700	(\$5,000)	-57.47%
1611100	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$1,017	\$3,750	\$323	\$4,100	\$228	\$3,200	\$3,300	(\$800)	-19.51%
1611100	5225 PROFESSIONAL DUES	\$275	\$285	\$340	\$285	\$130	\$500	\$515	\$230	80.70%
1611100	5231 OFFICIAL NOTICES&PUBLICATIONS	\$11,162	\$9,949	\$10,403	\$10,200	\$3,235	\$10,000	\$10,800	\$600	5.88%
1611100	5232 DUPLICATING & DRAFTING	\$23,713	\$11,905	\$10,538	\$11,400	\$5,174	\$10,500	\$12,200	\$800	7.02%
1611100	5240 CONTRACTED SERV-PROFESSIONAL	\$5,152	\$2,719	\$2,874	\$3,425	\$1,663	\$2,900	\$5,800	\$2,375	69.34%
1611100	5241 CONTRACTED SERV-LABOR	\$93,522	\$25,213	\$0	\$1,200	\$0	\$1,200	\$2,400	\$1,200	100.00%
1611100	5244 OTHER FEES	\$0	\$200	\$112	\$180	\$60	\$180	\$200	\$20	11.11%
1611100	5251 AUTO & TRAVEL	\$877	\$797	\$787	\$1,000	\$201	\$1,000	\$1,000	\$0	0.00%
1611100	5271 TELEPHONE - LOCAL	\$2,168	\$1,614	\$2,186	\$1,767	\$616	\$1,767	\$1,615	(\$152)	-8.60%
MATERIALS & SUPPLIES										
1611100	5331 POSTAGE & EXPRESS MAIL	\$3,980	\$2,230	\$2,516	\$2,570	\$849	\$2,270	\$4,000	\$1,430	55.64%
1611100	5332 OFFICE/COMP EQUIP & SUPPLIES	\$6,242	\$4,101	\$4,429	\$3,960	\$2,043	\$3,960	\$5,500	\$1,540	38.89%
1611100	5351 BOOKS & SUBSCRIPTIONS	\$299	\$0	\$0	\$165	\$156	\$165	\$165	\$0	0.00%
FIXED EXPENSES										
1611100	5411 RENT/BUILD	\$1,200	\$400	\$600	\$400	\$345	\$400	\$800	\$400	100.00%
	TOTAL EXPENDITURES	\$396,395	\$311,704	\$331,722	\$322,853	\$151,622	\$298,942	\$356,145	\$33,292	10.31%
	NET TOTAL	\$317,211	\$210,116	\$211,243	\$231,362	\$42,236	\$162,768	\$271,635	\$40,273	17.41%

BUDGET MODIFICATIONS: Increase in 2016 for extra personnel due to 4 elections.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>		2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
	1. Adhere to state and city open records policies; maintain city records efficiently and effectively	# of documents scanned into document imaging system		242	297	250	275	300
		# open records requests processed		10	6	8	10	12
		# of Statements of Economic Interest forms sent, processed, and filed		101	113	125	115	100
	2. Administer election process and assist citizens with voter registration and ballot access	# of Elections administered		6	2	4	2	4
		# of polling places		9	9	9	9	9
		# of registered voters		21,387	17,047	18,500	16,500	16,320
		# of Election Official training sessions held		11	4	8	4	8
		# of Election Officials trained		198	160	175	150	180
		# of Special Registration Deputy training sessions		5	5	6	5	Online
		# of Special Registration Deputies trained (2-year terms)		35	25	30	20	35
		# of voter Registrations entered into SVRS		2,848	31	520	75	2000
	3. Promote lifelong learning for all staff	# of trainings and classes taken		30	15	20	20	20
		# of professional conferences and meetings attended		5	6	6	4	4
		# of meetings with civic groups to promote city services and understanding of municipal government		2	2	2	4	10
		# of city, county, and professional committees in which staff participate		2	1	2	1	3
	4. Administer annual licensing processes	Total # of license applications processed and issued		461	695	500	750	600
	5. Coordinate annual Board of Review process	# of Board of Review (BOR) members trained		6	0	7	2	2
		# of BOR notices of intent to file received		15	9	10	10	10
		# of cases heard by BOR		7	4	5	5	5
		# of notices of determination mailed by Clerk		12	12	5	5	10
	6. Act as an information resource for citizens	Publish Official City Information Directory 1-2 times annually		1	1	2	1	1+ Online
	7. Coordinate and provide support to the City Council	# of regular City Council agendas and packets produced and published		23	24	24	24	24
		# of special City Council agendas and packets produced and published		20	11	10	15	12
		# of City Council workshop notices and/or packets produced and published		21	37	20	30	20
	8. Provide support and guidance to City Council and Municipal Judge candidates for Spring Election	# of Council seats available		4	4	4	3	4
		# of Council Nomination Packets produced		12	10	12	10	15
		# of residents who submit the Council nomination paperwork and gain ballot access		7	3	7	6	8
		# of Municipal Judge Nomination Packets produced		3	0	0	0	3
		# of residents who submit the Municipal Judge nomination paperwork and gain ballot access		1	0	0	0	2
		# of Campaign Finance Classes held by Clerk		1	0	1	1	1

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:		# of Campaign Finance Reports filed with Clerk	10	2	4	6	8
		# of Council and Municipal Judge candidate signatures verified	2,117	760	1575	1350	1800
	9. Provide support to the Alcohol Beverage License Control Committee (ABLCC)	# of ABLCC notices, agendas, and packets published and posted	9	11	12	11	12
EFFICIENCY & EFFECTIVENESS:	10. Efficient support to City Council, ABLCC, and Board of Review	% of agenda packets available on scheduled date & time	100%	100%	100%	100%	100%
		% of meeting minutes completed within one week of the meeting	100%	100%	100%	100%	100%
	11. Adherence to open meeting and public records laws	% of Council public meeting notices posted and published at least 24 hours before meeting	100%	100%	100%	100%	100%
		% of open records requests processed within 10 days of receipt	100%	100%	100%	100%	100%
2015 STRATEGIC GOAL(S):	1. Administer four elections in 2014, two in 2015, four in 2016	Train inspectors; staff 9 polling places per election	Completed	Completed	Completed	Completed	
		Register voters; train special registration deputies; train special voting deputies; maintain records and equip.	Completed	Completed	Completed	Completed	
	2. Administer license processes and issue various licenses in accordance with City Ordinances	Distribute, receive, and process all license renewal applications	Completed	Completed	Completed	Completed	
		Provide information and act as a resource regarding licenses for internal and external customers	Completed	Completed	Completed	Completed	
		Revise, recreate, and/or reformat existing permit and license applications	Completed	Completed	Completed	Completed	
		Establish and maintain internal licensing database	Completed	Completed	Completed	Completed	
	3. Coordinate City Council meeting process effective and efficiency	Prepare, publish, and post all agendas, packets, notices, and minutes	Completed	Completed	Completed	Completed	
		Prepare Council nomination packets; assist new Councilors with Campaign Finance Reporting	Completed	Completed	Completed	Completed	
		Review options for agenda management/automation (established new Council procedure & laptops)	Completed	Completed	Completed	Completed	
	4. Coordinate annual property assessment Board of Review	Ensure members meet State training requirements; publish and post required notices; prepare and file final determinations and other documents	Completed	Completed	Completed	Completed	
	5. Act as a source of public information and complete numerous and varied projects	Answer switchboard; publish information directory; administer oaths; maintain official city records	Completed	Completed	Completed	Completed	
	6. Prepare for purchase of new vote tabulating equipment	Decision made – waiting for GAB Certification and purchase in 2015	Demos	Study	Commit	Purchased with 2015 CIP funds	Implement
	7. Continue staff professional development & training	Clerk earn Wisconsin Certified Municipal Clerk (WCMC) designation	Rebecca Yr 2	Rebecca Yr 3	Rebecca Yr 4 (WCMC)	Lori Yr 1	Lori Yr 2

2016 STRATEGIC PLAN

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

City Clerk

City of Beloit Strategic Goals: 1 & 3

Program: City Clerk – Elections

Objective:

Successfully administer four elections in 2016 and ensure continued voter confidence in the election process.

Action Steps:

1. Prior to each election, order ballots, prepare and print poll lists, prepare and print voter lists, prepare and pack supplies and materials for each of nine polling places, and test election equipment.
2. Prepare and publish all public notices as required by law.
3. Prepare training sessions prior to each election and train up to 150 election inspectors regarding changes to election laws, security requirements, and internal procedures.
4. Process absentee ballot requests; train Special Voting Deputies and process absentee ballots for care facilities.
5. Update and maintain voter records through the Statewide Voter Registration System (SVRS) software and the physical voter records located in our office.
6. Work with Public Works employees to ensure safe and secure delivery of equipment, machines, and ballots to the polling places.
7. Work closely with School District staff and principals to maintain safety and good public relations in schools used as polling places.
8. Within 30 days of each election, prepare voter reports by ward and an election cost analysis to be submitted to the Government Accountability Board (G.A.B.).
9. Conduct numerous voter registration training sessions for Special Registration Deputies.
10. Prepare information packets for those interested in running for City Council and act as a resource for interpretation of state election laws and procedures.
11. Review nomination papers of candidates, certify ballot status, and assist candidates with proper filing requirements and obligations.
12. Successfully communicate with the public and assist wherever possible with the implementation of Voter ID using tools and campaigns prepared by the G.A.B.
13. Continued training for staff, election officials, and the public to support ongoing implementation of new election equipment launched in April 2015.
14. Advocate and communicate matters of voter registration and participation in the election process for all citizens of Beloit through utilization of year-round voter registration, enhanced media strategies and strong partnerships with schools and other community agencies.

City of Beloit Strategic Goals: 1 & 3

Program: City Clerk – Board of Review

Objective:

Successfully coordinate the 2016 Board of Review process.

Action Steps:

1. Meet with the City Assessor's office in February to create a schedule for the Board of Review initial meeting and hearings.
 2. Coordinate the meeting schedule for commercial cases with a Court Reporter and the City Attorney.
 3. Prepare 2016 Board of Review Procedural documents, including resources and forms for citizens who request to file an appeal.
 4. Create, publish and post all required notices.
 5. Find training opportunities for Board members and file affidavits of training with the Department of Revenue.
 6. Staff and record the hearings; prepare minutes, Notices of Determination, and final documents.
 7. Mail Notices of Determination and file all documents as required by law.
-

City of Beloit Strategic Goals: 1 & 3

Program: City Clerk – Public Information & Record Keeping

Objective:

Protect and maintain official City records and act as a source for public information. As the City's gateway to open government, provide professional, accurate and courteous service to the public and other partner agencies.

Action Steps:

1. Answer main and secondary phone lines into City Hall and provide requested information.
2. Publish City's Official Information Directory once in 2016.
3. Provide support for the City's Volunteer Greeter Program.
4. Prepare, administer and file Oaths of Office for all appointees to City Boards and Committees, Police and Fire Officers, Election Officials, and Elected Officials.
5. Maintain the City's official seal and use appropriately.
6. Send, process, and file all of the Statements of Economic Interest from City officers, employees, and Board and Committee members by April 30, 2016.
7. Update the City's website, document center, and Laserfiche document imaging system with information regarding the City Council, City Clerk, Boards and Committees, Elections and Licensing pages.
8. Maintain the City's Code of General Ordinances. Following enactment by City Council, arrange for incorporation of new Ordinances into the Municipal Code on the City's website and in the official City of Beloit Municipal Code books.
9. Maintain files of various official documents including contracts, agreements, deeds, easements, vehicle titles, oaths, historic City Council records, resolutions and ordinances and perform research as requested.
10. Create and publish City Council agendas, public notices, packets, and minutes in a timely and professional manner. Research agenda management software options.

11. Assist the City Council President and members with meeting management issues and parliamentary procedure questions, and act as a resource for information during the meeting.
12. Act as a resource for staff and other Boards, Commissions, and Committees with respect to meeting management, open meetings laws, agendas, and minutes.
13. Continually explore ways to utilize new technology in the licensing and public service areas within the office to reduce costs of paper and postage as well as promoting online access to records.

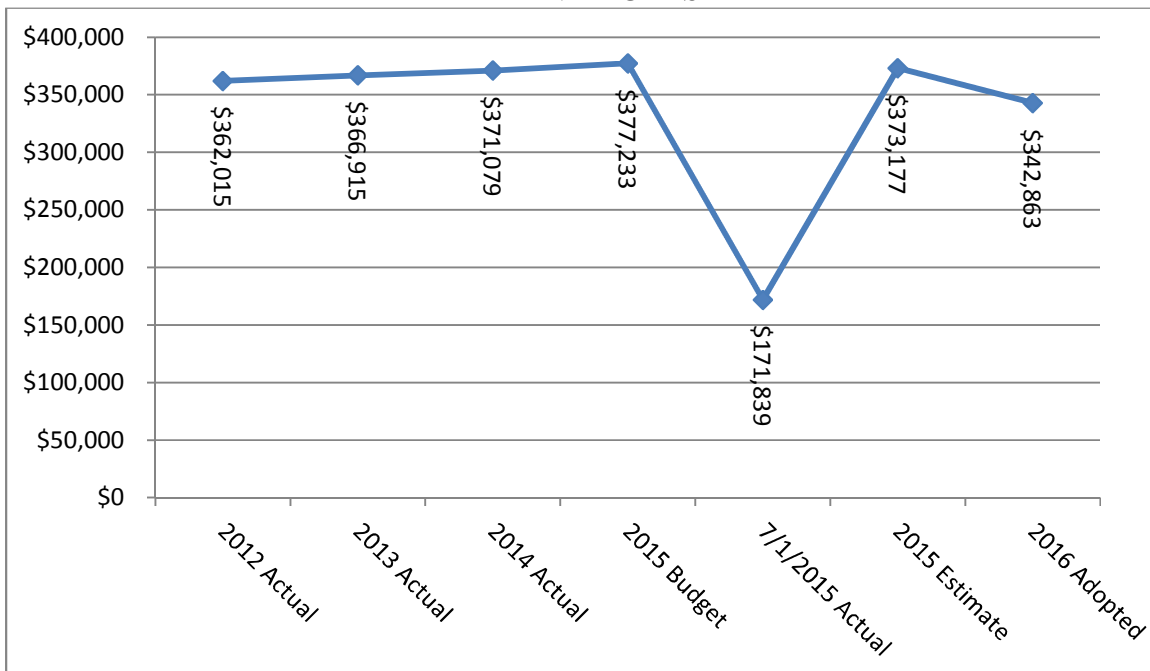
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Municipal Court Division Description:

The Municipal Court Division hears local ordinance violations including: traffic and parking violations, loitering and curfew violations, battery, noise violations, discharging firearms within city limits, trash and debris violations, weeds and tall grass, furnishing alcohol to minors, unsanitary conditions/public health nuisances, exterior and interior property maintenance violations, etc. They may issue warrants, summons, subpoenas and other court documents. The Municipal Court works in conjunction with the Rock County Circuit Court, Law Enforcement Agencies, the Wisconsin State Department of Motor vehicles, and other various City Departments. They process legal records, provide related information to other courts, Department of Transportation, Police Departments, Tax Refund Intercept Program, and to all other interested parties. They prepare court dockets, monitor and update the status of cases, carry out orders made by the Municipal Judge such as suspending driver's licenses or commitment, prepare Department of Transportation paperwork, and deal with the payments and receipts of fines and forfeitures. The Municipal Court serves check summons and issues court dates; they also send out and follow up on all commitments.

EXPENDITURES



			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
MUNICIPAL COURT											
FINES & FORFEITURES											
1611200	4201	MUNICIPAL COURT COSTS	(\$143,716)	(\$133,681)	(\$133,892)	(\$140,000)	(\$72,816)	(\$140,000)	(\$130,000)	\$10,000	-7.14%
1611200	4214	NON-TRAFFIC FINES & FORFEITS	(\$383,576)	(\$365,540)	(\$319,941)	(\$390,000)	(\$157,781)	(\$315,000)	(\$320,000)	\$70,000	-17.95%
1611200	4216	PARKING FINES	(\$211,039)	(\$191,435)	(\$252,669)	(\$250,000)	(\$111,665)	(\$225,000)	(\$257,000)	(\$7,000)	2.80%
1611200	4222	TRAFFIC FINES & FORFEITURES	(\$216,095)	(\$196,755)	(\$165,273)	(\$190,000)	(\$80,850)	(\$160,000)	(\$170,000)	\$20,000	-10.53%
1611200	4231	MISCELLANEOUS FEES	\$194	(\$3,698)	(\$2,389)	\$0	(\$69,374)	\$0	\$0	\$0	0.00%
1611200	4232	WARRANT SERVICE FEES	(\$60,118)	(\$60,615)	(\$57,033)	(\$60,000)	(\$32,298)	(\$60,000)	(\$60,000)	\$0	0.00%
TOTAL REVENUES			(\$1,014,350)	(\$951,724)	(\$931,197)	(\$1,030,000)	(\$524,784)	(\$900,000)	(\$937,000)	\$93,000	-9.03%
PERSONNEL SERVICES											
1611200	5110	REGULAR PERSONNEL	\$142,674	\$148,234	\$155,279	\$150,035	\$72,862	\$147,985	\$126,559	(\$23,476)	-15.65%
1611200	5120	PART TIME PERSONNEL	\$64,672	\$66,845	\$67,113	\$66,938	\$34,176	\$66,532	\$67,060	\$122	0.18%
1611200	5130	EXTRA PERSONNEL	\$4,712	\$3,870	\$3,854	\$5,235	\$2,101	\$5,235	\$5,289	\$54	1.03%
1611200	5191	WISCONSIN RETIREMENT FUND	\$10,497	\$12,246	\$13,134	\$12,473	\$6,208	\$12,473	\$10,425	(\$2,048)	-16.42%
1611200	519301	SOCIAL SECURITY	\$13,124	\$13,581	\$14,021	\$13,625	\$6,767	\$13,625	\$12,311	(\$1,314)	-9.64%
1611200	519302	MEDICARE	\$3,069	\$3,177	\$3,279	\$3,186	\$1,582	\$3,186	\$3,088	(\$98)	-3.08%
1611200	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$54,382	\$69,168	\$86,143	\$70,332	\$34,030	\$70,332	\$65,637	(\$4,695)	-6.68%
1611200	5195	LIFE INSURANCE	\$926	\$935	\$841	\$807	\$411	\$807	\$957	\$150	18.59%
CONTRACTUAL SERVICE											
1611200	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$1,066	\$1,292	\$1,403	\$1,300	\$700	\$1,300	\$1,300	\$0	0.00%
1611200	5225	PROFESSIONAL DUES	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611200	5232	DUPLICATING & DRAFTING	\$147	\$3,716	(\$2,014)	\$3,000	\$1,716	\$3,000	\$3,000	\$0	0.00%
1611200	5244	OTHER FEES	\$25,808	\$29,856	\$14,634	\$33,500	\$6,807	\$33,500	\$33,500	\$0	0.00%
1611200	5251	AUTO & TRAVEL	\$25,620	\$3,585	\$2,611	\$3,900	\$1,070	\$3,000	\$3,000	(\$900)	-23.08%
1611200	5257	COMPUTER SERVICES	\$3,811	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611200	5271	TELEPHONE - LOCAL	\$2,319	\$1,863	\$2,188	\$2,027	\$619	\$2,027	\$1,562	(\$465)	-22.94%
1611200	5281	INSURANCE-EMPLOYEE BONDS	\$0	\$0	\$0	\$175	\$0	\$175	\$175	\$0	0.00%
MATERIALS & SUPPLIES											
1611200	5331	POSTAGE & EXPRESS MAIL	\$6,719	\$6,683	\$6,695	\$8,700	\$2,369	\$8,000	\$7,000	(\$1,700)	-19.54%
1611200	5332	OFFICE/COMP EQUIP & SUPPLIES	\$2,370	\$1,864	\$1,898	\$2,000	\$422	\$2,000	\$2,000	\$0	0.00%
TOTAL EXPENDITURES			\$362,015	\$366,915	\$371,079	\$377,233	\$171,839	\$373,177	\$342,863	(\$34,370)	-9.11%
NET TOTAL			(\$652,335)	(\$584,809)	(\$560,118)	(\$652,767)	(\$352,944)	(\$526,823)	(\$594,137)	\$58,630	-8.98%

BUDGET MODIFICATIONS: Decrease in regular personnel due to personnel changes.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012	2013	2014	2015	2016
		Actual	Actual	Actual	Target	Target

WORKLOAD:	1. Process arraignments.	# of arraignments entered.	9,341	8,923	6,940	7,000	7,000
		# of Traffic Cases	5,515	7,843	4,172	4,500	4,500
	2. Process parking tickets.	# of OWI Operating While Intoxicated Cases	239	124	98	100	100
		# of Non-traffic cases	3,587	2,687	2,040	2,050	2,050
	3. Process suspensions timely.	% of total cases that resulted in default or plea of guilty	89%	88%	86%	86%	86%
	4. Process commitments timely.	% of total cases that were dismissed	7%	7%	9%	9%	9%
EFFICIENCY & EFFECTIVENESS:	5. Process defaults timely.	% of total cases that pleaded not guilty	4%	5%	5%	5%	5%
2015 STRATEGIC GOAL(S):	Continue to increase and refine collections of delinquent parking, traffic, and code violation fines and forfeitures.	Amount of Tax intercept collections Court	\$130,088	\$108,882	\$96,931	\$103,000	\$110,000
		Amount of Tax intercept collections Parking	\$16,610	\$15,500	\$22,382	\$23,000	\$24,000

2016 STRATEGIC PLAN

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Municipal Court

City of Beloit Strategic Goal: 1

Program: Court - Fair and Reliable Adjudication of Cases

Objective:

To process cases according to announced time standards, comply with schedules, pay individual attention to cases, make clear decisions, and maintain institutional integrity.

Action Steps:

1. Conduct systematic reviews of court notices and communications to ensure that the information presented is correct, clear, and understandable.
2. Identify and implement process improvements that will allow the court to continue to respond to increased case filings and activity with current staff.
3. Communication regularly with the Municipal Court Judge and reserve/substitute judges regarding court policies and procedures.
4. Conduct periodic reviews of general sentencing criteria and procedures to ensure appropriateness for defendant population, prosecutorial and law enforcement conditions, and jail facilities.
5. Build on existing relationships and information sharing with Rock County municipal courts regarding policies, procedures, and updates in legislation and case law.
6. Review court policies and procedures and update them as required.
7. Identify methods to ensure an adequate level of funding to support the court's services such as the Daytime Curfew Program, Juvenile First Time Offender Program and Underage Alcohol Program.

City of Beloit Strategic Goal: 1

Program: Court - Accessibility to the Public

Objective:

Ensure that court is accessible in terms of location, hours, physical setup, openness of proceedings, predictability and clarity of its procedures, and that individuals appearing before the court are treated with respect.

Action Steps:

1. Review court notices and communications to ensure that the information presented is correct, clear, and understandable.
 2. Identify process and technological improvements that will improve access to case information, reduce waiting time and congestion at the court facility, and improve the payment processes.
 3. Enhance the quality of customer service provided to citizens by continuing to provide on-going and regular customer service training to court staff.
 4. Identify ways to streamline attorney access to the court through telephone pre-trials and filings, dissemination of notices via fax and/or e-mail, etc.
 5. Utilize alternate payment options including the use of e-payment systems and credit card payments.
-

City of Beloit Strategic Goal: 1

Program: Court - Promote Compliance of Court Judgments

Objective:

Maintain policies and procedures and business processes that foster and encourage compliance with court judgments. Maintain effective enforcement strategies in concert with the City Attorney's Office and the Police Department.

Action Steps:

1. Review court notices and communications to ensure that the information presented is correct, clear, and understandable.
2. Optimize the use of the Municipal Court Judge and reserve/substitute judges to absorb increases and declines in case volume and provide for more flexible service to the public.
3. Review court policies and procedures and update them as required.
4. Track defendant compliance with judgments at key stages in the judgment enforcement process.
5. Monitor collections and payments from customer deposit accounts daily for accuracy and timeliness, and promptly make necessary corrections or adjustments.
6. Utilize non-traditional collection alternatives such as tax intercept program, suspension of driving privileges, wage assignment, and commitments.

City of Beloit Strategic Goal: 1

Program: Court - Enhanced Public Safety

Objective:

To use its sentencing powers to set into motion conditions that would make defendants more likely to change their legally unacceptable behavior.

Action Steps:

1. Use a wide range of diversion programs, including community service and driver safety classes as a sentencing option for juveniles and other defendant groups, as appropriate.
2. Produce regular and ad hoc reports for use by Municipal Court Judge and management for use in the decision-making process.
3. Conduct an annual review and monitor the diversion programs.

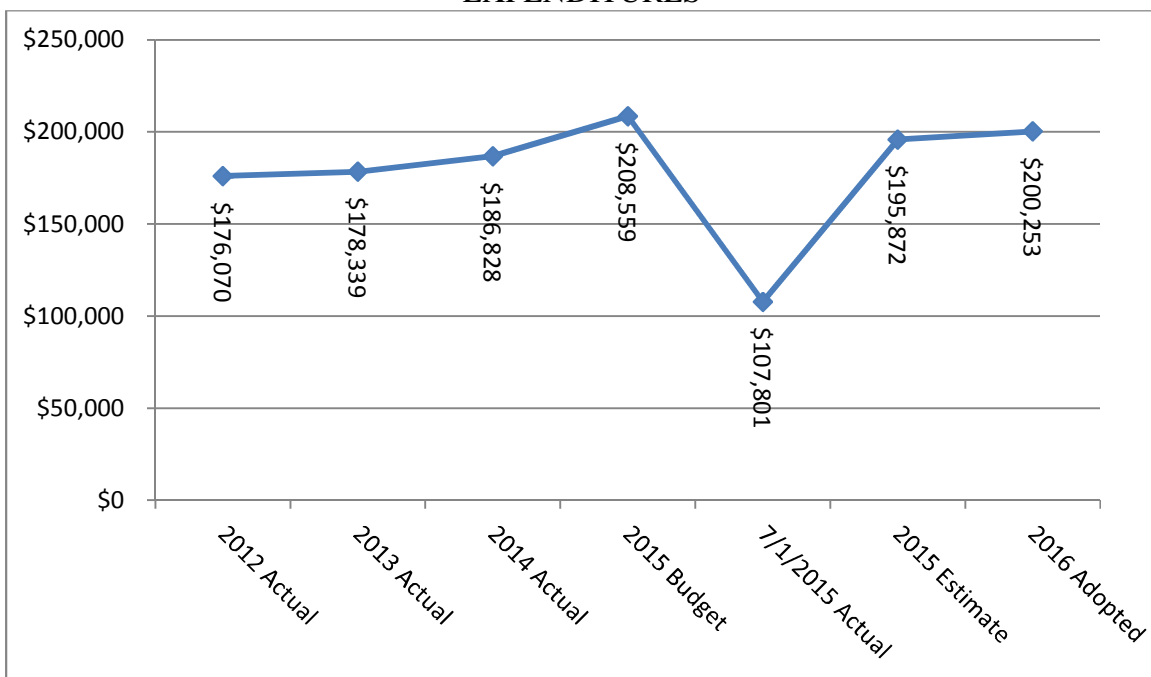
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

City Assessor Division Description:

The Assessor Division is responsible for the equitable and efficient administration of the tax base for the City of Beloit. This division provides data, which is the basis of the Geographic Information System, and coordinates enhancements of the database with the Division of Engineering. The assessment staff supports Economic Development with real time estimates as well as property information. Following the annual assessment and budget process, the Assessor Division, in cooperation with the City Treasurer, plans, provides data, and assists with the generation of property tax bills.

EXPENDITURES



			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ASSESSOR'S OFFICE											
1611300	451402	ASSESSOR/CAMA DATA	(\$35)	(\$25)	(\$20)	\$0	(\$0)	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$35)	(\$25)	(\$20)	\$0	(\$0)	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES											
1611300	5110	REGULAR PERSONNEL	\$90,080	\$93,813	\$98,089	\$100,694	\$51,343	\$100,694	\$103,133	\$2,439	2.42%
1611300	5130	EXTRA PERSONNEL	\$169	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611300	5191	WISCONSIN RETIREMENT FUND	\$5,330	\$6,248	\$6,866	\$6,770	\$3,493	\$6,770	\$6,807	\$37	0.55%
1611300	519301	SOCIAL SECURITY	\$5,555	\$5,709	\$5,863	\$5,950	\$3,062	\$5,950	\$6,154	\$204	3.43%
1611300	519302	MEDICARE	\$1,299	\$1,335	\$1,371	\$1,391	\$716	\$1,391	\$1,439	\$48	3.45%
1611300	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$21,459	\$23,444	\$23,444	\$23,444	\$11,722	\$23,444	\$21,879	(\$1,565)	-6.68%
1611300	5195	LIFE INSURANCE	\$230	\$210	\$265	\$298	\$151	\$298	\$323	\$25	8.39%
1611300	5196	UNEMPLOYMENT COMPENSATION	\$2,927	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
1611300	5211	VEHICLE EQUIP OPER. & MAINT.	\$954	\$497	\$1,269	\$1,023	\$136	\$1,000	\$644	(\$379)	-37.05%
1611300	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$574	\$0	\$0	\$950	\$0	\$1,000	\$950	\$0	0.00%
1611300	5225	PROFESSIONAL DUES	\$275	\$275	\$295	\$275	\$150	\$275	\$275	\$0	0.00%
1611300	5232	DUPLICATING & DRAFTING	\$2,044	\$2,810	\$2,303	\$2,000	\$678	\$2,500	\$2,000	\$0	0.00%
1611300	5240	CONTRACTED SERV-PROFESSIONAL	\$24,424	\$24,000	\$29,100	\$57,000	\$33,193	\$47,000	\$50,000	(\$7,000)	-12.28%
1611300	5241	CONTRACTED SERV-LABOR	\$15,365	\$15,959	\$12,463	\$0	\$0	\$0	\$0	\$0	0.00%
1611300	5251	AUTO & TRAVEL	\$128	\$101	\$175	\$250	\$45	\$300	\$250	\$0	0.00%
1611300	5257	TELEPHONE - LOCAL	\$1,784	\$1,504	\$1,753	\$2,095	\$717	\$2,000	\$1,820	(\$275)	0.00%
MATERIALS & SUPPLIES											
1611300	5331	POSTAGE & EXPRESS MAIL	\$1,895	\$1,197	\$2,458	\$4,419	\$823	\$1,500	\$2,579	(\$1,840)	-41.64%
1611300	5332	OFFICE/COMP EQUIP & SUPPLIES	\$1,078	\$1,202	\$1,113	\$1,750	\$1,573	\$1,750	\$1,750	\$0	0.00%
1611300	5351	BOOKS & SUBSCRIPTIONS	\$500	\$35	\$0	\$250	\$0	\$0	\$250	\$0	0.00%
		TOTAL EXPENDITURES	\$176,070	\$178,339	\$186,828	\$208,559	\$107,801	\$195,872	\$200,253	(\$8,306)	-3.98%
		NET TOTAL	\$176,035	\$178,314	\$186,808	\$208,559	\$107,801	\$195,872	\$200,253	(\$8,306)	-3.98%
BUDGET MODIFICATIONS: Business as usual.											

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Assessment records are kept current.	# of new homes sketched.	1	2	6	5	5
		# of photos of new constructed properties.	1	14	6	5	5
		# of new parcels added to the assessment roll during the annual cycle.	2	2	10	10	10
	2. Properties with permits are updated annually.	# of residential permits reviewed with field inspection.	350	375	400	400	450
		# of commercial permits reviewed with field inspection.	20	25	20	20	20
	3. Improve effectiveness by gaining acceptance of assessments by public.	Number of Open Book Cases	75	55	46	38	25
		Number of Board of Review cases.	7	3	4	1	5
	4. Annual review of all assessments.	Number of real estate assessments made during the annual cycle.	13,348	12,858	12,748	12,800	12,800
		Number of personal property assessments made during the annual cycle.	875	745	760	845	850
		Total number of assessments made during the annual assessment cycle.	13,348	13,695	12,768	12,748	12,800
EFFICIENCY & EFFECTIVENESS:	4. Annual review of all assessments.	% of deeds that are updated within 14 days.	100	100	100	100	100
		% of new home sketches that have been completed.	100	100	100	100	100
		% of photos of new constructed properties entered into database.	100	100	100	100	100
		% of permitted properties processed before closing assessment rolls.	100	100	100	100	100
	5. Reports are submitted to Wisconsin Department of Revenue on time.	Date Computer Exempt Report completed (May 1 is deadline).	4/29/2012	4/21/2013	6/8/2014	6/7/2015	6/6/2016
		Date TIF & Final Report completed (June 9 is deadline).	6/11/2012	6/8/2013	6/8/2014	6/8/2015	6/6/2016
		Equalization Ratio reported by WI Department of Revenue (statutory requirement is between 90 and 110%).	1.0559	114.62	106.2	103	100
		Date Tax Billing Project Completed (3 rd Monday in December is deadline).	12/17/2012	12/9/2013	12/8/2014	12/7/2015	12/5/2016
	6. Improve effectiveness by gaining acceptance of assessments by public.	% of Board of Review cases sustained.	100	100	100	100	100
	7. Promote proactive public relations campaign.	Completed assessment process in time and met statutory time guidelines to have Board of Review on statutory date (date Board of Review held)	5/29/2012	5/15/2013	6/6/2014	5/20/2015	5/9/2016
		Field review of all residential sales that occurred (approx. 500 properties). Report # inspected	400	350	450	400	40
2015 STRATEGIC GOAL(S):	Update property assessment information. Sales & Permits		100%	100%	100%	100%	100%
	Update 2012 assessments while maintaining standards outlined by		1/1/2012	1/1/2013	1/1/2014	1/1/2015	1/1/2016
	Update Property Record Card Pictures		500	500	450	500	500
	Develop a process & procedure manual to identify, document and improve assessment functions		Work in Progress	Work in Progress	Work in Progress	Work in Progress	Work in Progress

2016 STRATEGIC PLAN

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

City Assessor

City of Beloit Strategic Goal: 4

Program: Assessor—Database Enhancements

Objective:

Enhance our database to support functions such as Economic Development, Fire Inspection, Refuse Collection, Geographic Information Systems (GIS), Tax Collection and City Clerk processes.

Action Steps:

1. Update property data in the Computer Assisted Mass Appraisal (CAMA) database.
 2. Replace old photos with updated digital photos.
 3. Review property sales with interior inspections for the annual update of the assessment-pricing model.
 4. Provide ownership, assessment information and tax estimates to Economic Development and others as requested.
 5. Update CAMA (Computer Assisted Mass Appraisal) software.
-

City of Beloit Strategic Goal: 1

Program: Assessor-Improve Customer Service

Objective:

Improve customer service by strengthening public relations and providing information to citizens.

Action Steps:

1. Provide open records access to all our property records on the City of Beloit webpage.
 2. Use website to provide taxpayers with general information about the assessment process.
 3. Continue to take pro-active measures to enhance public support by utilizing the city website to provide information.
 4. Conduct Board of Review according to Statute in cooperation with the City Clerk's office.
 5. Meet Department of Revenue (DOR) guidelines and deadlines.
-

City of Beloit Strategic Goal: 1

Program: Assessor-Develop Procedure Manual

Objective:

Develop a procedure manual to identify and document assessment functions in relation to preparing for a Revaluation.

Action Steps:

1. Each staff member will identify the various assessment functions within their job description.
2. Document the steps taken for each function.
3. Review each process and seek more efficient and effective ways to accomplish their tasks.
4. Assemble the processes into a single document that can be shared by any member of the staff.
5. Update the current work process calendar created by staff and incorporate specific dates required by the Department of Revenue into it.

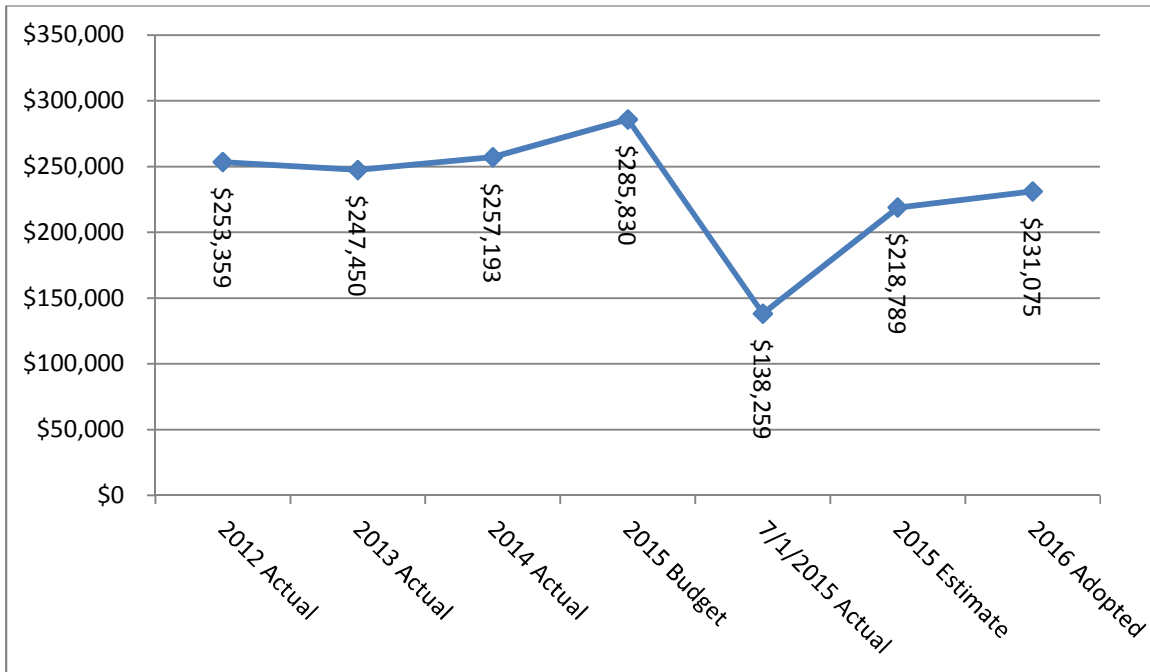
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Human Resource Division Description:

The Human Resources Division coordinates the numerous programs and policies affecting the employees of the City of Beloit. The Human Resources Division, recruits, screens, tests (when required), interviews applicants for City positions, conducts new employee orientation, promotes interdepartmental relations through meetings, seminars and training programs, conducts labor negotiations with Negotiating Committee and administers labor contract provision, develops and maintains the City's Affirmative Action Plan and assures Equal Employment Opportunity to applicants and employees. It is the policy of the City to provide employment, compensation and other benefits related to employment based on qualifications, without regard to race, color, religion, national origin, sexual orientation, age, gender, veteran status or disability, or any other basis prohibited by Federal and State law.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
HUMAN RESOURCES										
PERSONNEL SERVICES										
1611500	5110	REGULAR PERSONNEL	\$123,216	\$132,172	\$114,897	\$133,170	\$70,566	\$103,840	\$77,271	(\$55,899) -41.98%
1611500	5130	EXTRA PERSONNEL	\$3,762	\$0	\$1,882	\$0	\$0	\$0	\$0	\$0 0.00%
1611500	5191	WISCONSIN RETIREMENT FUND	\$7,326	\$8,802	\$7,535	\$8,952	\$3,844	\$6,853	\$5,101	(\$3,851) -43.02%
1611500	519301	SOCIAL SECURITY	\$7,847	\$8,038	\$7,109	\$8,029	\$4,244	\$6,438	\$4,641	(\$3,388) -42.20%
1611500	519302	MEDICARE	\$1,835	\$1,880	\$1,663	\$1,877	\$993	\$1,506	\$1,084	(\$793) -42.25%
1611500	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$37,553	\$43,312	\$33,796	\$43,312	\$21,603	\$31,590	\$21,605	(\$21,707) -50.12%
1611500	5195	LIFE INSURANCE	\$208	\$207	\$146	\$156	\$40	\$60	\$4	(\$152) -97.44%
CONTRACTUAL SERVICE										
1611500	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$2,681	\$1,775	\$1,916	\$2,921	(\$186)	\$1,000	\$4,500	\$1,579 54.06%
1611500	522301	CITY-WIDE TRAINING	\$2,042	\$5,174	\$2,041	\$3,500	\$0	\$0	\$1,500	(\$2,000) -57.14%
1611500	5225	PROFESSIONAL DUES	\$1,385	\$1,399	\$970	\$1,140	\$535	\$535	\$1,060	(\$80) -7.02%
1611500	5232	DUPLICATING & DRAFTING	\$2,495	\$2,189	\$535	\$750	\$1,873	\$2,000	\$500	(\$250) -33.33%
1611500	5240	CONTRACTED SERV-PROFESSIONAL	\$58,541	\$39,114	\$77,583	\$70,000	\$17,943	\$40,000	\$95,000	\$25,000 35.71%
1611500	5241	CONTRACTED SERV-LABOR	\$0	\$0	\$121	\$0	\$306	\$306	\$0	\$0 0.00%
1611500	5244	OTHER FEES	\$23	\$0	\$98	\$500	\$172	\$350	\$800	\$300 60.00%
1611500	5248	ADVERTISING,MARKETING,PROMOS	\$0	\$0	\$3,072	\$7,000	\$13,558	\$20,000	\$14,000	\$7,000 100.00%
1611500	5251	AUTO & TRAVEL	\$618	\$445	\$722	\$486	\$62	\$200	\$500	\$14 2.88%
1611500	5271	TELEPHONE - LOCAL	\$1,310	\$1,065	\$1,229	\$1,204	\$349	\$950	\$959	(\$245) -20.35%
MATERIALS & SUPPLIES										
1611500	5331	POSTAGE & EXPRESS MAIL	\$635	\$265	\$516	\$400	\$288	\$500	\$400	\$0 0.00%
1611500	5332	OFFICE/COMP EQUIP & SUPPLIES	\$447	\$681	\$705	\$600	\$1,461	\$1,461	\$1,400	\$800 133.33%
1611500	5351	BOOKS & SUBSCRIPTIONS	\$1,270	\$932	\$656	\$1,833	\$608	\$1,200	\$750	(\$1,083) -59.08%
1611500	5352	TRAINING EQUIPMENT & SUPPLIES	\$165	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
TOTAL EXPENDITURES			\$253,359	\$247,450	\$257,193	\$285,830	\$138,259	\$218,789	\$231,075	(\$54,755) -19.16%
NET TOTAL			\$253,359	\$247,450	\$257,193	\$285,830	\$138,259	\$218,789	\$231,075	(\$54,755) -19.16%

BUDGET MODIFICATIONS: Human Resources Analyst position will remain vacant in 2016. \$25,000 for Fire legal fees was moved from Fire budget to HR.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** 2012 2013 2014 2015 2016
Actual Actual Actual Target Target

WORKLOAD:	1. Ensure that State and Federal laws are upheld in the hiring process	# of adverse decisions in third party proceedings	0	0	0	0	0
	2. Recruit a qualified and diverse pool of applicants for open positions.	# of new positions opened	2	5	0	0	0
		# of vacant positions	39	44	49	35	35
		# of applications	1,047	1,457	1,112	1,250	1,250
EFFICIENCY & EFFECTIVENESS:	3. Recruit a qualified and diverse pool of applicants for open positions.	Annual turnover rate - all employees	0.13%	10%	6%	10%	10%
		Annual turnover rate - full time and regular part time	1%	5%	3%	5%	5%
		% of minorities in casual workforce	10%	15%	14.25%	17%	20%
		Minority hire rate as % of total hires	11%	7%	18%	20%	22%
	4. Provide relevant training opportunities	# of employees trained	279	363	342	360	375
	5. Administer labor agreements and personnel policies fairly, uniformly and consistently.	# of grievances	0	3	3	3	3

2016 STRATEGIC PLAN

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Human Resources

City of Beloit Strategic Goals: #1

Program: Human Resources – Talent Acquisition and Retention

Objective:

Recruit a diverse workforce and provide competent workforce to meet the needs of the organization.

Action Steps:

1. Develop an aggressive recruitment strategy for each division.
 2. Analyze days-to-fill data for each division. Decrease overall days-to-fill by 20%
 3. Collaborate with management to develop a strategic approach to alleviate the strain on productivity levels caused by current vacancies.
 4. Increase advertisement of each vacancy utilizing industry web-based job boards by 30%.
 5. Analyze and develop a comprehensive new seasonal employee on-boarding program.
 6. Review and validate all testing and matrixes used for hiring.
-

Objective:

Develop and maintain talent pipeline for organization success. (Succession Planning)

Action Steps:

1. Identify potential vacancies that may occur in the next three (3) years due to retirement.
 2. Identify talent pipeline capability for pre-identifying and pre-assessing top prospects for key positions vacant due to retirement.
 3. Collaborate with management to identify training opportunities to increase top prospects competencies.
-

City of Beloit Strategic Goals: #1**Program:** Human Resources – Labor Relations**Objective:**

Develop collective bargaining strategies and maintain labor relations strategies that will facilitate operational flexibility in changing economic climates.

Action Steps:

1. Establish strategic goals and priorities that safeguard City resources consistent with City policies; maintain maximum managerial flexibility; and strengthen the collaborative working relationships with labor representatives.
 2. Review grievances by bargaining units and/or divisions to identify patterns or concerns that may be addressed through negotiation or collaboration with managers, supervisors and labor representatives.
-

City of Beloit Strategic Goals: #1**Program:** Human Resources - Compensation and Benefits Administration**Objective:**

Develop and maintain a comprehensive and fiscally responsible benefit program.

Action Steps:

1. Develop a steering committee to make cost saving recommendations for the current health plan while continuing to provide a competitive benefit program to City employees.
 2. Review claims data for trends and identify areas to enrich benefit plan offering while reducing cost by 5%.
 3. Review contractual language to ensure compliance with the ever changing market place.
 4. Engage employees and retirees to increase participation in cost-saving programs and initiatives.
 5. Review claims data for trends and identify areas to address or target to promote wellness initiatives.
 6. Engage Working on Wellness (WOW) committee for wellness initiatives and increase sponsored activities by 50%.
 7. Develop and implement a benefit fair that will include biometric screenings, health risk assessment and bone density checks.
-

Objective:

Develop and maintain a strategic compensation plan in order to compete in the market for qualified individuals and to reward top performing employees.

Action Steps:

1. Participate in at least two (2) industry salary surveys to determine market based practices.
 2. Review current on-boarding vacation and sick time practices and evaluate cost.
 3. Update 25% of current job descriptions.
 4. Analyze current performance reward program.
 5. Develop and distribute compensation and benefit statement to all full time employees to communicate the City's total rewards package.
-

City of Beloit Strategic Goals: #1

Program: Human Resources - Employee Relations

Objective:

Build an environment of employee engagement, empowerment and involvement.

Action Steps:

1. Develop and implement an Employee Activities Committee in order to increase employee engagement.
2. Review and update 30% of current policies.
3. Develop and implement three (3) staff training programs.
4. Redesign new employee orientation and onboarding process.
5. Recruit and onboard a Human Resource Coordinator position.
6. Develop and implement employee engagement survey.

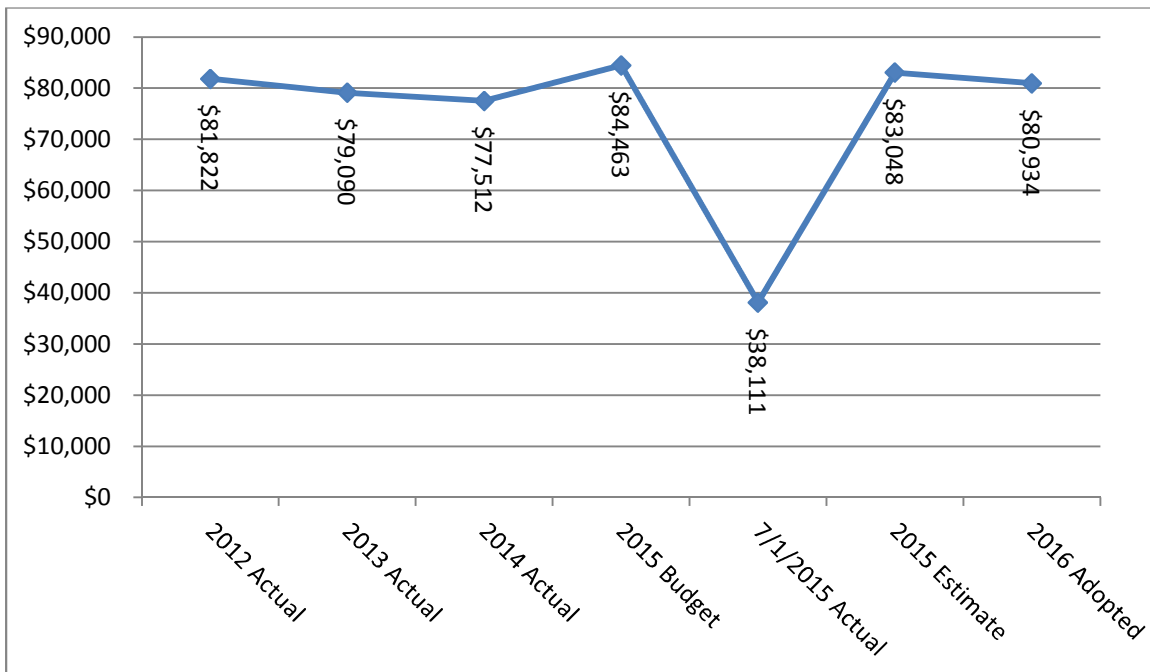
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Treasury Division Description:

The Treasury Division provides exceptional customer service needs to our citizenry, conducts monetary transactions with efficiency, integrity and professionalism in accordance with Federal, State and Local laws/ordinances governing the receipt, handling and depositing of City funds. They maintain and work with the City's automated billing system in order to timely generate monthly utility statements. The Treasury Division is also responsible for billing of all special charges/assessments and other City services. The Treasury Division calculates, finalizes and mails the property tax statements and prepares the annual tax rolls for review by citizenry. The Treasury Division monitors all tax collections and performs timely settlements with the Rock County Treasurer. The Treasury Division also works with very diligently with the collection agencies in an effort to increase revenue due on delinquent accounts.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TREASURY										
TAXES										
1611600	4050 MOBILE TAX	(\$15,267)	(\$13,462)	(\$12,869)	(\$15,000)	(\$8,930)	(\$15,000)	(\$15,000)	\$0	0.00%
LICENSES & PERMITS										
1611600	4170 DOG LICENSE	(\$5,494)	(\$8,183)	\$3,106	\$0	\$0	\$0	\$0	\$0	0.00%
1611600	4171 DEL DOG	(\$810)	(\$1,810)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
FINES & FORFEITURES										
1611600	4241 NSF	\$0	(\$90)	\$0	\$0	(\$60)	(\$60)	\$0	\$0	0.00%
1611600	4279 TAX PENALTY	(\$111,658)	(\$148,132)	(\$109,182)	(\$120,000)	(\$29,722)	(\$100,000)	(\$110,000)	\$10,000	-8.33%
DEPARTMENTAL EARNING										
1611600	4516 PROPERTY TRANSFER CERTIFICATES	(\$19,920)	(\$18,330)	(\$18,836)	(\$20,000)	(\$6,210)	(\$17,000)	(\$15,000)	\$5,000	-25.00%
1611600	4529 FLAGS	(\$122)	(\$61)	\$193	\$0	\$44	\$174	\$0	\$0	0.00%
	TOTAL REVENUES	(\$153,271)	(\$190,068)	(\$137,587)	(\$155,000)	(\$44,878)	(\$131,886)	(\$140,000)	\$15,000	-9.68%
PERSONNEL SERVICES										
1611600	5110 REGULAR PERSONNEL	\$30,111	\$25,688	\$26,269	\$27,844	\$14,651	\$27,529	\$27,368	(\$476)	-1.71%
1611600	5130 EXTRA PERSONNEL	\$59	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611600	5150 OVERTIME	\$29	\$350	\$248	\$250	\$37	\$250	\$250	\$0	0.00%
1611600	5191 WISCONSIN RETIREMENT FUND	\$3,090	\$1,734	\$1,858	\$1,889	\$999	\$1,889	\$1,831	(\$58)	-3.07%
1611600	519301 SOCIAL SECURITY	\$1,868	\$1,614	\$1,645	\$1,723	\$906	\$1,723	\$1,688	(\$35)	-2.03%
1611600	519302 MEDICARE	\$436	\$378	\$384	\$398	\$212	\$398	\$394	(\$4)	-1.01%
1611600	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$11,547	\$11,722	\$11,136	\$11,719	\$4,689	\$11,719	\$8,749	(\$2,970)	-25.34%
1611600	5195 LIFE INSURANCE	\$120	\$95	\$111	\$113	\$56	\$113	\$126	\$13	11.50%
CONTRACTUAL SERVICE										
1611600	5215 COMPUTER/OFFICE EQUIP MAIN.	\$102	\$3,085	\$3,509	\$3,800	\$1,169	\$3,800	\$4,100	\$300	7.89%
1611600	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$2,000	\$2,380	\$334	\$2,800	\$1,085	\$2,200	\$2,800	\$0	0.00%
1611600	5225 PROFESSIONAL DUES	\$352	\$372	\$292	\$392	\$400	\$392	\$392	\$0	0.00%
1611600	5232 DUPLICATING & DRAFTING	\$2,155	\$1,534	\$1,103	\$1,400	\$651	\$1,400	\$1,400	\$0	0.00%
1611600	5241 CONTRACTED SERV-LABOR	\$1,989	\$3,006	\$4,000	\$4,000	\$0	\$4,000	\$4,000	\$0	0.00%
1611600	5244 OTHER FEES	\$14,425	\$15,319	\$14,090	\$14,600	\$11,159	\$14,600	\$15,100	\$500	3.42%
1611600	5245 BAD DEBT EXPENSE	\$2,395	\$0	\$36	\$1,000	\$67	\$500	\$500	(\$500)	-50.00%
1611600	5248 ADVERTISING,MARKETING,PROMOS	\$186	\$269	\$779	\$300	\$0	\$300	\$300	\$0	0.00%
1611600	5251 AUTO & TRAVEL	\$387	\$409	\$703	\$600	\$81	\$600	\$600	\$0	0.00%
1611600	5271 TELEPHONE - LOCAL	\$2,087	\$1,374	\$1,621	\$1,735	\$499	\$1,735	\$1,376	(\$359)	-20.69%
MATERIALS & SUPPLIES										
1611600	5331 POSTAGE	\$6,032	\$6,794	\$6,893	\$7,300	\$560	\$7,300	\$7,300	\$0	0.00%
1611600	5332 OFFICE/COM	\$2,455	\$2,969	\$2,501	\$2,600	\$889	\$2,600	\$2,660	\$60	2.31%
	TOTAL EXPENDITURES	\$81,822	\$79,090	\$77,512	\$84,463	\$38,111	\$83,048	\$80,934	(\$3,529)	-4.18%
	NET TOTAL	(\$71,449)	(\$110,978)	(\$60,076)	(\$70,537)	(\$6,767)	(\$48,838)	(\$59,066)	\$11,471	-16.26%
BUDGET MODIFICATIONS: Tax penalty revenue projected to decrease based on average trend.										

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. To ensure timely billing and collection of all miscellaneous receivables. Also collections of delinquent personal property taxes due to the City.	100 – 125 invoices mailed within 48 hours of receipt of request for billing	100 – 150 invoices generated and mailed within 48 hours of receipt of request for billing	100-150 invoices generated and mailed within 48 hours of receipt of Request for Billing	100-150 invoices generated and mailed within 48 hours of receipt of Request for Billing	75-100 reduction due to compliance by customers	75-100 reduction due to compliance by customers
	2. Commit to lifelong learning by enabling staff the opportunity to attend seminars/conference to enhance their professional growth. Experience and attendance required by Deputy and City Treasurer to obtain and renew certification as "Municipal Treasurer".	1 – State Level	1 - Deputy and Treasurer attended at the State Level	1 - Deputy and Treasurer attended at the State Level	1 - Deputy and Treasurer attended at the State Level	Treasurer only attending State & National level conference	Deputy Treasurer will begin attending Treasurer institute in Green Bay
EFFICIENCY & EFFECTIVENESS:	2. Commit to lifelong learning by enabling staff the opportunity to attend seminars/conference to enhance their professional growth. Experience and attendance required by Deputy and City Treasurer to obtain and renew certification as "Municipal Treasurer".	Attended the MTAW (Municipal Treasurers Association of Wisconsin) Spring conference in Madison	1 - Deputy and Treasurer both attended the MTAW (Municipal Treasurers Association of Wisconsin) conference in Waukesha	1 - Deputy and Treasurer both attended the MTAW (Municipal Treasurers Association of Wisconsin) conference in Pewaukee	1 - Deputy and Treasurer both attended the MTAW (Municipal Treasurers Association of Wisconsin) conference in Waukesha	Treasurer renewed her certified Public Treasurer of Wisconsin	Treasurer will renew her certified Public Finance Administrator
	3. To ensure timely billing and collection of all miscellaneous receivables. Also collections of delinquent personal property taxes due to the City.	To generate and mail out ageing receivable reports to each department by 10 th of each month	Met targeted goal each month	Met targeted goal each month	Met targeted goal each month	Met targeted goal each month	Met targeted goal each month
	4. To ensure accurate and timely tax settlements with the Rock County Treasurer.	Deadline met All 5 deadlines met in a timely manner	Deadline met All 5 deadlines met in a timely manner	Deadline met All 5 deadlines met in a timely manner	Deadline met All 5 deadlines met in a timely manner	Deadline met All 5 deadlines met in a timely manner	Deadline met All 5 deadlines met in a timely manner
	5. Timely submission of documents and reports to the Wisconsin Department of	 Met statutory deadline	 Met statutory deadline	 Met statutory deadline	 Met statutory deadline	 Met statutory deadline	 Met statutory deadline
	6. To calculate, print and mail tax statements by the 17th of December and to work closely with the County to ensure proper crediting of all tax payments.	Met statutory deadline	Met statutory deadline	Met statutory deadline	Met statutory deadline	Met statutory deadline	Met statutory deadline
	7. Conduct bi-annual random audits on all entities within the City for compliance of the cash handling policy.	Completed random audits in each department once annually	Complete random audits in each department once annually and follow up with those with recommendations for improvement	Complete random audits in each department once annually and follow up with those with recommendations for improvement	Complete random audits in each department once annually and follow up with those with recommendations for improvement	Complete random audits in each department once annually and follow up with those with recommendations for improvement	Complete random audits in each department once annually and follow up with those with recommendations for improvement
	2015 STRATEGIC GOAL(S)	Increase revenue by improving delinquent account collections.	Tax Penalty Collections	\$111,658	\$148,132	\$109,182	\$115,000

2016 STRATEGIC PLAN

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Treasury

City of Beloit Council Goal: 1 & 4

Program: Treasury – Maximize collection of delinquent debts owed to City

Objective:

Evaluate, monitor and pursue the collection of outstanding debts owed to City by effectively and efficiently utilizing every resource available to decrease debts and increase cash flow.

Action Steps:

1. Conduct a monthly review of all delinquent invoices and/or charges due to determine how and what mechanisms to utilize in pursuit of collection.
2. Conduct a monthly review of all South Beloit sewer utility accounts and forward all delinquencies to H. E. Stark to pursue collection.
3. Forward monthly South Beloit delinquent utility accounts to the South Beloit City Clerk to ensure that delinquencies are satisfied prior to the property being transferred and/or sold.
4. Issue monthly report to Division and/or Department heads for their review. Upon completion of the review, the information obtained will be utilized to determine how staff will proceed with the outstanding charges: collectible, doubtful to collect and/or write offs balances.
5. Collaborate with collection agencies (H.E. Stark and Associated Collectors) and use TRIP (tax refund intercept program).
6. Collaborate with the Townships and the South Beloit City Clerk to obtain current customer billing information to maintain the integrity of our utility customer database.

City of Beloit Council Goal: 1

Program: Treasury - Improving Internal Cash Controls

Objective:

Audit all City facilities that handle cash to ensure that the proper internal controls are in place and are being adhered to.

Action Steps:

1. Conduct random audits at all City facilities.
2. Conduct periodic training and update cash handlers on any new internal procedures and/or cash handling practices.
3. Review the City's internal control framework to ensure that cash handling processes and procedures are providing the proper control environment.
4. Keep City staff abreast of any counterfeit monies being circulated in the community.
5. Advise City staff of any US Treasury changes in the US currency.
6. Encourage solicitation from City staff on issues affecting them regarding cash handling and/or internal control processes.

City of Beloit Council Goal: 1

Program: Treasury —Improve Customer Service

Objective:

Strengthen the City's relationship with our customers by providing support and assistance while ensuring a positive experience through quality customer service delivery.

Action Steps:

1. Provide continuous training to staff on how to deliver and improve their customer service skills.
 2. Anticipate customer needs and expectations more accurately.
 3. Increase customer education on changes to City and State policies/procedures and/or Public Service Commission (PSC) regulations.
 4. Solicit ongoing customer feedback to ensure customer satisfaction.
 5. Assisting customers with oral and written language barriers.
 6. Provide necessary tools to retain courteous, knowledgeable, and efficient staff.
-

City of Beloit Council Goal: 1

Program: Treasury – Continued Promotion of the Technological Advances in Utility Statement Delivery (e-Statements) and Bill Payment Options

Objective:

Reduce City's monthly expenses to produce utility statements and increase cash flow by offering a variety of payment options.

Action Steps:

1. Encourage enrollment of e-statements by distributing the information to our walk-in customers.
2. Promote enrollment of e-statements by informing customers of the benefits, such as, being able to enhance security by eliminating your personal information from unsecured mailboxes.
3. Encourage on line bill payment via the Beloit Citizen Portal which is conveniently available 24x7 and secure. Customers have complete control by specifying which utility bill gets paid and can designate how much is being paid on each bill.
4. Promote enrollment in the ACH (Automatic Clearing House) monthly program.
5. Encourage use of electronic checks with your Financial Institution.
6. Inform customers of their ability to utilize the call in method of paying their utility bills with a debit and/or credit card.

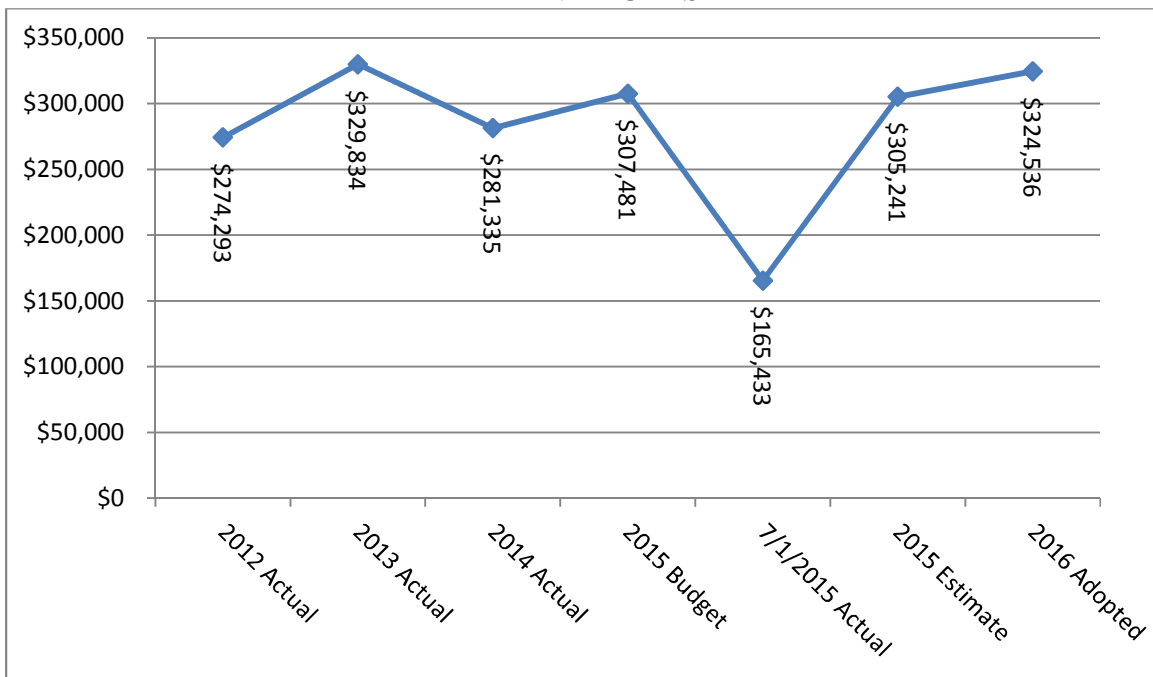
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Accounting/Purchasing Division Description:

The Accounting/Purchasing Division is responsible for the recording and processing of city-wide financial and procurement activities, and for other functions including payroll processing, benefit administration, audit preparation and oversight, and policy and software support to internal staff. This division is responsible for financial oversight of grant administration for all city departments. The Accounting/Purchasing Division processes or prepares city-wide payment requests for vendors. This division confirms and records existence of assets of the City.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ACCOUNTING & PURCHASING										
OTHER REVENUE										
1611700	4604	PCARDREBT	(\$311)	(\$31,717)	(\$23,732)	(\$50,000)	(\$28,464)	(\$28,464)	(\$40,000)	\$10,000 -20.00%
		TOTAL REVENUES	(\$311)	(\$31,717)	(\$23,732)	(\$50,000)	(\$28,464)	(\$28,464)	(\$40,000)	\$10,000 -20.00%
PERSONNEL SERVICES										
1611700	5110	REGULAR PERSONNEL	\$141,979	\$151,307	\$144,663	\$150,935	\$87,411	\$150,935	\$150,236	(\$699) -0.46%
1611700	5150	OVERTIME	\$0	\$190	\$1,199	\$0	\$0	\$0	\$0	\$0 0.00%
1611700	5191	WISCONSIN RETIREMENT FUND	\$9,024	\$10,869	\$10,107	\$10,852	\$5,443	\$10,852	\$10,609	(\$243) -2.24%
1611700	519301	SOCIAL SECURITY	\$9,332	\$10,743	\$8,906	\$9,798	\$5,320	\$9,798	\$9,785	(\$13) -0.13%
1611700	519302	MEDICARE	\$2,182	\$2,556	\$2,083	\$2,292	\$1,244	\$2,292	\$2,284	(\$8) -0.35%
1611700	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$27,262	\$45,139	\$26,947	\$36,512	\$33,262	\$36,512	\$52,891	\$16,379 44.86%
1611700	5195	LIFE INSURANCE	\$467	\$487	\$350	\$367	\$114	\$367	\$246	(\$121) -32.97%
1611700	5196	UNEMPLOYMENT COMPENSATION	\$0	\$0	\$0					
CONTRACTUAL SERVICE										
1611700	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$871	\$390	\$549	\$3,000	\$210	\$3,000	\$3,000	\$0 0.00%
1611700	5225	PROFESSIONAL DUES	\$125	\$125	\$125	\$125	\$0	\$125	\$125	\$0 0.00%
1611700	5232	DUPLICATING & DRAFTING	\$358	\$383	\$473	\$500	\$351	\$500	\$500	\$0 0.00%
1611700	5240	CONTRACTED SERV-PROFESSIONAL	\$73,630	\$99,844	\$77,708	\$85,725	\$28,810	\$85,000	\$88,000	\$2,275 2.65%
1611700	5251	AUTO & TRAVEL	\$19	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1611700	5271	TELEPHONE - LOCAL	\$2,109	\$1,713	\$2,057	\$1,735	\$547	\$1,300	\$1,460	(\$275) -15.85%
MATERIALS & SUPPLIES										
1611700	5331	POSTAGE	\$4,620	\$2,644	\$3,000	\$3,240	\$826	\$2,160	\$3,000	(\$240) -7.41%
1611700	5332	OFFICE/COM	\$2,316	\$3,444	\$3,169	\$2,400	\$1,897	\$2,400	\$2,400	\$0 0.00%
		TOTAL EXPENDITURES	\$274,293	\$329,834	\$281,335	\$307,481	\$165,433	\$305,241	\$324,536	\$17,055 5.55%
		NET TOTAL	\$273,982	\$298,117	\$257,603	\$257,481	\$136,969	\$276,777	\$284,536	\$27,055 10.51%

BUDGET MODIFICATIONS: Purchase Card rebate projected lower to reflect actuals.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Provide timely and accurate financial information and services to external and internal customers.	# of payroll checks issued		119	104	240	100	100
		# of payroll direct deposits issued		11,726	12,002	12,944	12,000	12,000
		# of payable checks issued		6,712	5,832	5,512	4,946	4,500
EFFICIENCY & EFFECTIVENESS:	1. Provide timely and accurate financial information and services to external and internal customers.	# of payable direct deposits issued		382	592	574	492	500
	2. Oversee financial activities of externally funded grant programs and monitor compliance on a scheduled basis.	Average # of days to provide revenue and expenditure information.		5	5	5	5	5
	3. Prepare and oversee all comprehensive financial audits for the City.	% of grant reports submitted by deadline.		100	100	90	100	100
		% of work papers and schedules completed by April 1 for audit.		95	95	50	95	95
		Received GFOA CAFR award		X	X	X	X	X

2016 STRATEGIC PLAN

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Accounting/Purchasing

City of Beloit Strategic Goal: 1

Program: Accounting/Purchasing - Annual Audit and Financial Statements

Objective:

Facilitate an accurate and timely year end financial audit for City operations, Utilities, Single Audit, TIF's and BID (Business Improvement District), as well as prepare the annual financial report in conformance with the Government Finance Officer's Association (GFOA) and the Governmental Accounting Standards Board (GASB).

Action Steps:

1. Prepare all necessary documents by April 1, 2016. Complete 2015 audit by June 30, 2016.
2. Work with the auditors to adhere to new regulations and reporting requirements.
3. Participate in Government Finance Officer's Association Certificate of Achievement for Excellence in Financial Reporting Program for the Comprehensive Annual Financial Report.
4. Examine and evaluate the City's internal control framework to ensure proper procedures are in place to safeguard the City's assets and provide assurance of the integrity of the accounting and financial reporting systems.

City of Beloit Strategic Goal: 1

Program: Accounting/Purchasing - Staff Development

Objective:

Increase knowledge and improve productivity of staff.

Action Steps:

1. Conduct MUNIS training sessions for other departments in both accounts payable processing and payroll.
2. Conduct policy training for departments in regards to purchasing and accounts payable.

City of Beloit Strategic Goal: 1

Program: Accounting/Purchasing – Purchasing Card

Objective:

Increase the use of departmental purchasing cards to improve operational efficiency and increase cash rebate.

Action Steps:

1. Review vendor payments currently processed by issuing a check for possible conversion to the purchasing card payment process.
2. Attend annual user conference for the Wisconsin Public Sector Consortium.

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

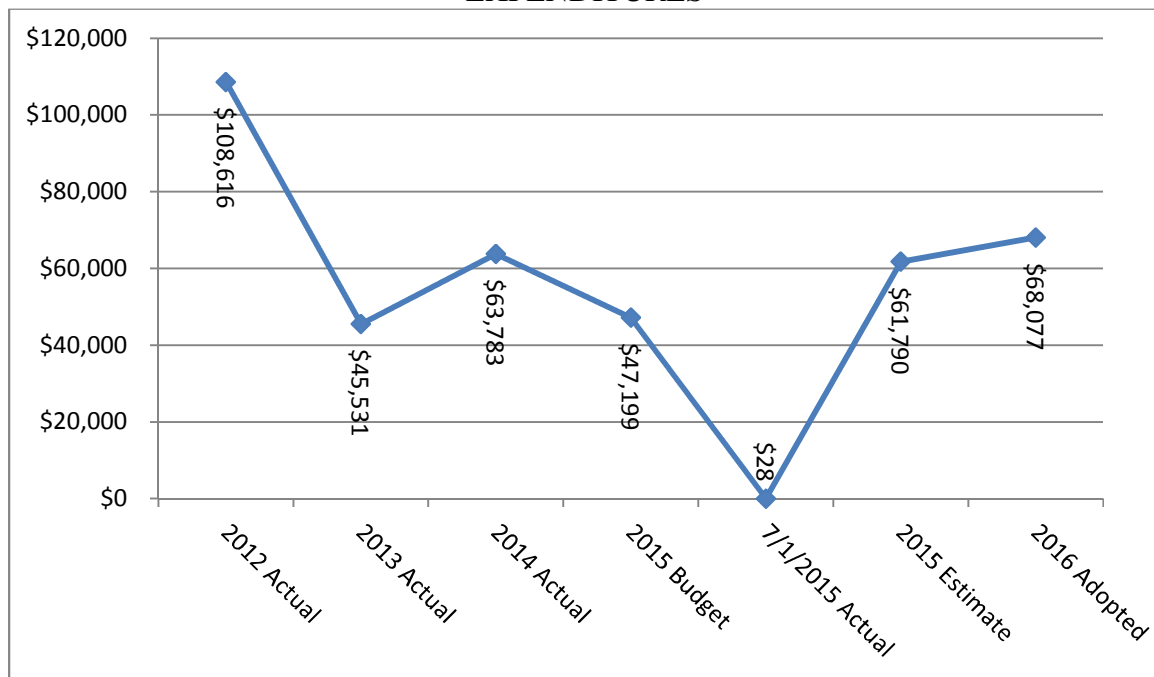
General Fund

Public Access Cable Channel Division Description:

To oversee programming on the City's Public Access. The City of Beloit contracts with Beloit College to operate the studio for the PEG channel and televise City Council meetings and municipal court.

No more revenue for PEG channel as a result of the State taking over cable t.v. franchising responsibilities.

EXPENDITURES



			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CABLE TV											
LICENSES AND PERMITS											
1611907	4117	CABLE TV	(\$382,864)	(\$384,291)	(\$433,473)	(\$392,000)	(\$125,926)	(\$440,000)	(\$440,000)	(\$48,000)	12.24%
		TOTAL REVENUES	(\$382,864)	(\$384,291)	(\$433,473)	(\$392,000)	(\$125,926)	(\$440,000)	(\$440,000)	(\$48,000)	12.24%
CONTRACTUAL SERVICE											
1611907	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$0	\$467	\$0	\$400	\$0	\$0	\$0	(\$400)	-100.00%
1611907	5225	PROFESSIONAL DUES	\$195	\$195	\$200	\$200	\$0	\$200	\$200	\$0	0.00%
1611907	5240	CONTRACTED SERV-PROFESSIONAL	\$42,600	\$43,900	\$45,200	\$46,500	\$0	\$46,500	\$47,800	\$1,300	2.80%
1611907	5271	TELEPHONE - LOCAL	\$569	\$117	\$151	\$99	\$27	\$90	\$77	(\$22)	-22.22%
MATERIALS & SUPPLIES											
1611907	5533	EQUIP OVER \$1,000	\$65,252	\$852	\$18,231	\$0	\$0	\$15,000	\$20,000	\$20,000	100.00%
		TOTAL EXPENDITURES	\$108,616	\$45,531	\$63,783	\$47,199	\$28	\$61,790	\$68,077	\$20,878	44.23%
		NET TOTAL	(\$274,248)	(\$338,760)	(\$369,691)	(\$344,801)	(\$125,899)	(\$378,210)	(\$371,923)	(\$27,122)	7.87%

BUDGET MODIFICATIONS: Business as usual.

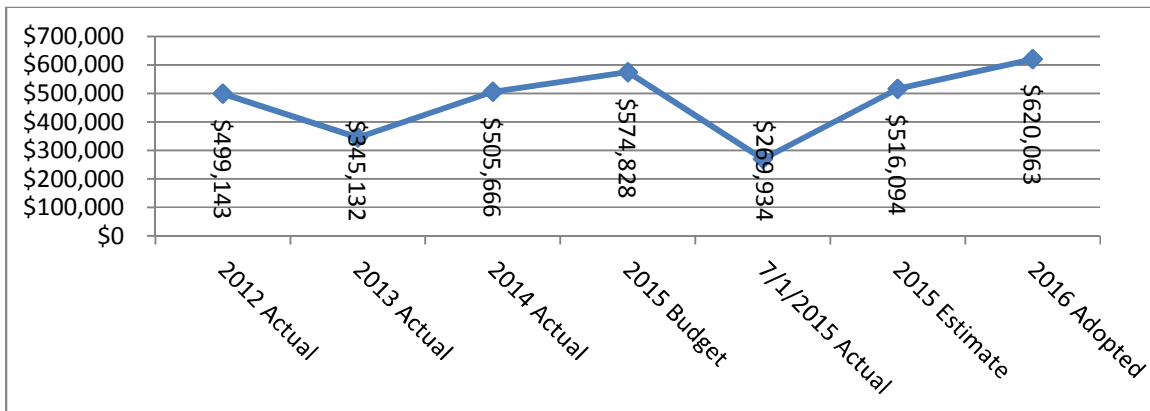
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Information Systems Division Description:

To provide secure, reliable and "up-to-date" technology support services to City staff to enhance the efficient and effective performance of their duties. The Information Systems Divisions main purpose is to coordinate and maintain the use of Information Technology within City departments as well as interfacing electronic systems to the public. The Department maintains all existing electronic systems. The Information Systems Division evaluates and implements new technology for the county in conjunction with individual departments. The Information Systems Division oversees all budgeting related to Information Technology and sets policy and procedures for the use of Information Technology. The Information Systems Division provides software and hardware support for many of the City Departments' business processes. They provide technical assistance in the use of computers and computer software and maintain inventory records of computer hardware and software. The Information Systems Division maintains the City's internet, website and COBNET. They are responsible for ensuring the City's network is operating and available, provide network security, backup of City records and information, and troubleshoot any problems with the City's network. Some of the major systems supported include; the accounting general ledger system and payroll, Human Resource applicant tracking, Real Property Listing and assessment rolls, Treasurers Office tax rolls, Tax Collections and Billing, Fire and EMS incident tracking systems and support for the City-wide connection and interface to other State systems and the internet. These systems run over a highly integrated and complex network of computers.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
INFORMATION SYSTEMS										
PERSONNEL SERVICES										
1611960	5110	REGULAR PERSONNEL	\$180,679	\$153,439	\$190,046	\$193,092	\$98,674	\$195,000	\$195,600	\$2,508 1.30%
1611960	5130	EXTRA PERSONNEL	\$17,381	\$18,388	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1611960	5191	WISCONSIN RETIREMENT FUND	\$9,339	\$10,221	\$13,303	\$13,264	\$6,713	\$13,264	\$12,910	(\$354) -2.67%
1611960	519301	SOCIAL SECURITY	\$11,572	\$9,548	\$11,702	\$11,755	\$6,076	\$11,755	\$12,044	\$289 2.46%
1611960	519302	MEDICARE	\$2,706	\$2,232	\$2,737	\$2,748	\$1,421	\$2,748	\$2,817	\$69 2.51%
1611960	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$37,951	\$13,889	\$34,553	\$37,696	\$20,711	\$37,696	\$45,614	\$7,918 21.00%
1611960	5195	LIFE INSURANCE	\$274	\$220	\$378	\$381	\$203	\$406	\$537	\$156 40.94%
1611960	5197	UNEMPLOYMENT COMPENSATION	\$0	\$9,438	\$0	\$0	\$0	\$0	\$0	\$0 100.00%
CONTRACTUAL SERVICE										
1611960	5215	COMPUTER/OFFICE EQUIP MAIN.	\$167,445	\$4,966	\$173,291	\$226,384	\$112,860	\$200,000	\$255,970	\$29,586 13.07%
1611960	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$11,286	\$0	\$3,013	\$9,500	\$139	\$4,800	\$5,000	(\$4,500) -47.37%
1611960	5225	PROFESSIONAL DUES	\$1,295	\$0	\$0	\$1,600	\$25	\$1,000	\$500	(\$1,100) -68.75%
1611960	5232	DUPLICATING & DRAFTING	\$481	\$295	\$278	\$500	\$3,526	\$700	\$500	\$0 0.00%
1611960	5240	CONTRACTED SERV-PROFESSIONAL	\$27,042	\$109,253	\$68,321	\$65,050	\$16,587	\$40,000	\$75,450	\$10,400 15.99%
1611960	5248	ADVERTISING,MARKETING,PROMOS	\$1,999	\$3,821	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1611960	5251	AUTO & TRAVEL	\$159	\$168	\$436	\$700	\$130	\$600	\$700	\$0 0.00%
1611960	5271	TELEPHONE - LOCAL	\$2,884	\$3,329	\$3,601	\$5,058	\$1,745	\$4,000	\$4,121	(\$937) -18.53%
MATERIALS & SUPPLIES										
1611960	5533	POSTAGE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1611960	5331	POSTAGE	\$1	\$5	\$148	\$50	\$8	\$25	\$50	\$0 0.00%
1611960	5332	OFFICE/COM	\$5,653	\$5,920	\$3,751	\$6,800	\$1,116	\$4,000	\$8,000	\$1,200 17.65%
1611960	5351	BOOKS/SUBS	\$68	\$0	\$110	\$250	\$0	\$100	\$250	\$0 0.00%
CAPITAL OUTLAY										
1611960	5534	COMP>1000	\$20,927	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
TOTAL EXPENDITURES		\$499,143	\$345,132	\$505,666	\$574,828	\$269,934	\$516,094	\$620,063	\$45,235	7.87%
NET TOTAL		\$499,143	\$345,132	\$505,666	\$574,828	\$269,934	\$516,094	\$620,063	\$45,235	7.87%

BUDGET MODIFICATIONS: Computer equipment maintenance increased due to additional software maintenance costs for 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Reduce downtime and increase network availability.	Number of hours of network uptime vs. total hours available.	NA	0.989	0.989	0.998	0.998
	2. Complete outstanding projects from previous years.	Number of outstanding projects completed vs. total.	0%	60%	75%	80%	90%
	3. Replace failing network hardware.	Number of failing hardware devices vs. total number of failing devices.	0%	10%	25%	45%	60%
	4. Implement backup measures to protect city workstations and servers.	Number of servers + desktops protected via backup measures.	0	20%	80%	90%	90%
EFFICIENCY & EFFECTIVENESS:	5. Annual satisfaction survey	# of users reporting satisfactory service vs. total users.	35%	75%	75%	75%	75%
	6. Helpdesk ticketing system survey.	# of tickets reported and closed	75%	90%	90%	90%	90%
2015 STRATEGIC GOAL(S):	Improve disaster recovery and emergency preparedness.	Continue safeguarding city assets and records.	0%	0%	25%	35%	55%
		Cut recurring costs and improve customer service by providing increased network access, bandwidth, and reliability.	NA	Move to faster radio links	Move to faster radio links	Add Cable VPN	Begin Fiber Install
	Increase data availability internally and externally.	Improve customer service with faster response times and helpdesk and website availability.	NA	Added redundant software	Added redundant software	Added New UCS Servers	Add New Fiber Connections

2016 STRATEGIC PLAN

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Information Systems

City of Beloit Strategic Goal: 1

Program: Information Technology - Security

Objective:

Improve security, disaster recovery, remote access, and emergency preparedness to continue safeguarding city assets and electronic records.

Action Steps:

1. Widen security reviews and identify vulnerabilities.
 2. Refine disaster plans and test recovery procedures.
 3. Expand redundancy through hardware upgrades.
 4. Refine off-site backup procedures and encryption.
 5. Refine asset disposal procedures to protect data.
-

City of Beloit Strategic Goal: 4

Program: Information Technology —Intergovernmental Cooperation/Collaboration

Objective:

Expand relationships with other entities to utilize resources more efficiently and effectively to reduce duplicated efforts through cooperation and communication.

Action Steps:

1. Expand communication with local, county, state and multi-state technology departments.
 2. Discuss projects, request input, and follow-up with outcomes.
 3. Refine preferred vendor lists from recommendations of other local government entities.
 4. Refine data/communication links to other government technology departments.
 5. Expand cooperative with school district, ISP providers, and vendors.
-

City of Beloit Strategic Goal: 1, 5

Program: Information Systems - Data Delivery Services

Objective:

Increase network stability and availability by revitalizing infrastructure to reduce recurring maintenance costs and improving customer service by providing faster access, larger bandwidth, and better reliability.

Action Steps:

1. Reduce areas of failure and improve redundancy by replacing fatigued hardware.
 2. Reduce wireless interference by providing licensed radio links, or change to cable.
 3. Expand remote capabilities by adding a mix of wireless, cable and fiber connections.
 4. Expand the use of wireless transports for voice/data traffic.
 5. Consolidate and move network equipment to increase throughput and reduce energy.
 6. Continue building fiber optic connectivity plan.
-

City of Beloit Strategic Goal: 1, 5

Program: Information Technology – Web Services

Objective:

Increase data communications internally and externally by improving customer service through continued development of the city's website, domain and intranet.

Action Steps:

1. Finalize changes to city owned domain name.
2. Increase information and services to the public via our Internet web site 24/7/365.
3. Expand information and services to our residential, business, and external visitors.
4. Expand the City's and IT Department intranet to help all employees in delivering better/faster customer service.
5. Add citizen friendly tools to facilitate and expedite work requests and strengthen community relationships.

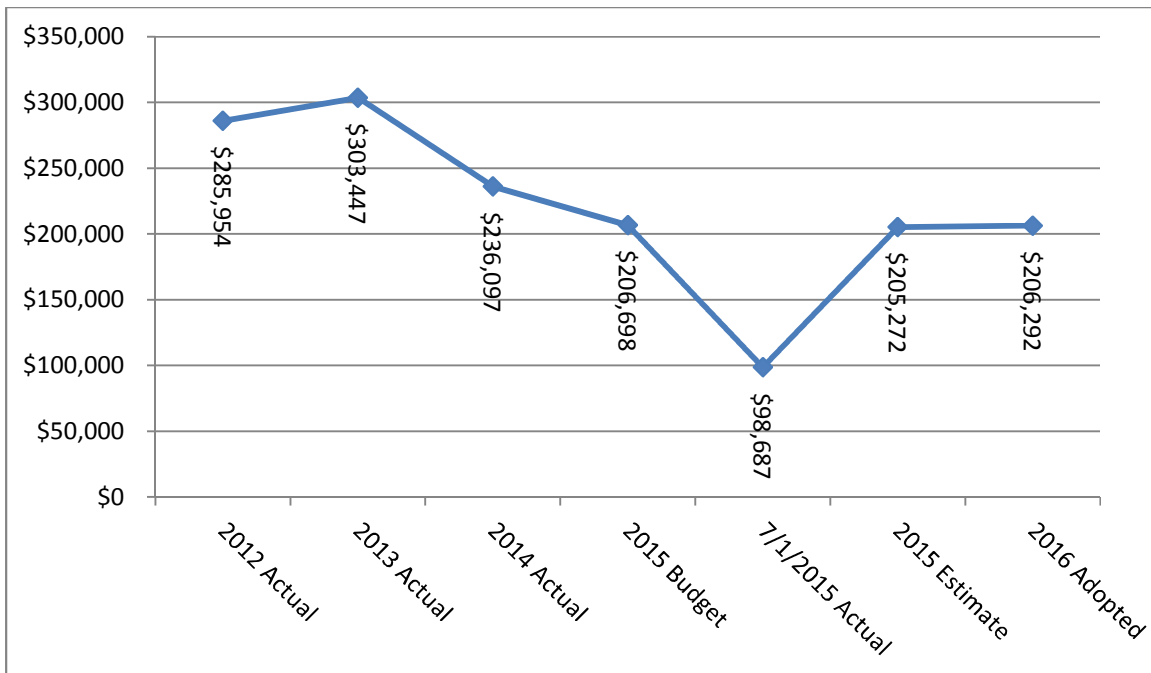
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Finance Division Description:

The Finance Division is responsible for citywide financial planning, budget preparation and control, cash management, accounting, auditing, revenue collection, and debt administration. The Division prepares the annual operating budget, strategic plan, capital improvement plan, and the comprehensive annual financial report. The Division oversees the issuance of debt, debt administration, and the city's investment portfolio. The Division formulates and administers citywide policies and procedures for various financial functions. The Division also manages all of the operating divisions within the Department of Finance and Administration.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FINANCE										
TAXES										
1611998	4030	CURRENT TAX LEVY	(\$6,167,786)	(\$6,748,788)	(\$6,867,217)	(\$6,900,319)	(\$4,657,355)	(\$6,900,319)	(\$7,069,000)	(\$168,681) 2.44%
1611998	4041	OMITTED PROPERTY TAX	\$0	(\$46,154)	(\$99)	(\$1,000)	\$6,163	\$6,162	\$0	\$1,000 -100.00%
1611998	4044	PRIOR YEARS P P UNCOLLECTIBLES	\$0	\$0	\$0	(\$1,000)	\$0	\$0	\$0	\$1,000 -100.00%
1611998	4045	PRIOR YEARS RE TAX COLLECTIONS	\$5,420	(\$1,773)	\$4	(\$2,000)	(\$1,162)	(\$1,162)	(\$2,000)	\$0 0.00%
1611998	4060	IN LIEU OF TAX	(\$799,815)	(\$918,683)	(\$848,775)	(\$915,000)	\$0	(\$830,000)	(\$864,000)	\$51,000 -5.57%
1611998	4065	MOTEL ROOM TAX	(\$57,567)	(\$67,408)	(\$61,222)	(\$65,000)	(\$37,702)	(\$68,000)	(\$73,000)	(\$8,000) 12.31%
INTERGOVT AIDS/GRANT										
1611998	4330	INTERGOV AIDS & GRANTS - STATE	(\$16,177,085)	(\$16,192,893)	(\$16,211,885)	(\$16,176,491)	\$0	(\$16,176,491)	(\$16,190,000)	(\$13,509) 0.08%
1611998	4331	TAX DISPARITY PAYMENT	(\$655,729)	(\$658,869)	(\$643,242)	(\$655,728)	\$0	(\$645,000)	(\$648,000)	\$7,728 -1.18%
1611998	4332	HIGHWAY & PATROL AIDS	(\$1,870,317)	(\$1,859,497)	(\$1,827,113)	(\$1,840,000)	(\$914,816)	(\$1,829,632)	(\$1,680,000)	\$160,000 -8.70%
1611998	4333	CONNECTING STREETS AID	(\$258,900)	(\$259,338)	(\$259,867)	(\$262,000)	(\$130,810)	(\$261,620)	(\$261,620)	\$380 -0.15%
1611998	4336	MUNICIPAL SERVICES AID	(\$17,460)	(\$18,271)	(\$19,118)	(\$18,000)	(\$20,883)	(\$20,883)	(\$22,000)	(\$4,000) 22.22%
1611998	4337	COMPUTER EXEMPTION AID	(\$32,410)	(\$59,553)	(\$55,108)	(\$65,000)	\$0	(\$51,873)	(\$55,000)	\$10,000 -15.38%
CASH & PROPERTY INC.										
1611998	4413	INTEREST INCOME	(\$176,788)	(\$254,756)	(\$254,915)	(\$350,100)	(\$54,725)	(\$250,000)	(\$250,000)	\$100,100 -28.59%
1611998	441302	GAIN (LOSS) ON MARKET VALUES	(\$393,738)	\$509,836	(\$178,603)	(\$16,414)	\$67,214	\$0	\$0	\$16,414 100.00%
1611998	4416	RECOVERIES FROM CITY-OWNED PRP	(\$346)	\$0	\$0	(\$1,000)	\$0	\$0	\$0	\$1,000 -100.00%
1611998	4417	RECOVERIES/PUBLIC-OWNED PROP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1611998	443503	SALE OF LAND	(\$40,738)	(\$65,842)	(\$55,734)	(\$15,000)	(\$33,400)	(\$40,000)	(\$30,000)	(\$15,000) 100.00%
DEPARTMENTAL EARNING										
1611998	4506	COPY FEES	(\$746)	(\$272)	(\$443)	(\$500)	(\$155)	(\$350)	(\$350)	\$150 -30.00%
1611998	4507	INDIRECT COST RECOVERY	(\$37,093)	(\$37,093)	(\$40,159)	(\$41,421)	\$0	(\$41,421)	(\$41,776)	(\$355) 0.86%
1611998	4508	RENT	(\$3,215)	(\$5,654)	(\$10,511)	(\$12,000)	(\$4,910)	(\$9,820)	(\$10,000)	\$2,000 -16.67%
1611998	450804	RENT-WALLACE FARM	\$0	(\$7,277)	(\$8,667)	(\$7,000)	\$0	(\$7,000)	(\$7,000)	\$0 0.00%
OTHER REVENUES										
1611998	4611	GARNISHMENTS	(\$30)	(\$60)	(\$45)	(\$100)	\$0	(\$100)	(\$100)	\$0 0.00%
1611998	4624	RECOVERIES OF PRIOR YEAR EXP	(\$5,021)	(\$25,333)	(\$24,899)	(\$25,000)	\$1,082	(\$15,000)	(\$25,000)	\$0 0.00%
OTHER FINANCING SOURCES										
1611998	4999	FUNDBALAPP	\$0	\$0	\$0	(\$300,000)	\$0	(\$300,000)	\$0	\$300,000 -100.00%
TOTAL REVENUES		(\$26,689,364)	(\$26,717,678)	(\$27,367,620)	(\$27,670,073)	(\$5,781,461)	(\$27,442,509)	(\$27,228,846)	\$441,227	-1.59%
PERSONNEL SERVICES										
1611998	5110	REGULAR PERSONNEL	\$198,789	\$204,193	\$146,521	\$134,765	\$68,536	\$134,765	\$137,418	\$2,653 1.97%
1611998	5191	WISCONSIN RETIREMENT FUND	\$11,763	\$13,598	\$9,331	\$9,021	\$4,662	\$9,021	\$9,069	\$48 0.53%
1611998	519301	SOCIAL SECURITY	\$12,030	\$12,394	\$9,067	\$8,225	\$4,249	\$8,225	\$8,520	\$295 3.59%
1611998	519302	MEDICARE	\$2,857	\$2,929	\$2,120	\$1,923	\$994	\$1,923	\$1,992	\$69 3.59%
1611998	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$54,934	\$60,017	\$42,004	\$39,620	\$19,811	\$39,620	\$36,975	(\$2,645) -6.68%
1611998	5195	LIFE INSURANCE	\$657	\$633	\$186	\$108	\$57	\$108	\$136	\$28 25.93%
CONTRACTUAL SERVICE										
1611998	5215	COMPUTER/OFFICE EQUIP MAIN.	\$0	\$3,331	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1611998	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$2,137	\$1,155	\$1,257	\$2,300	\$691	\$1,000	\$1,500	(\$800) -34.78%
1611998	5225	PROFESSIONAL DUES	\$1,655	\$314	\$2,050	\$1,660	\$475	\$1,710	\$1,660	\$0 0.00%
1611998	5231	OFFICIAL NOTICES&PUBLICATIONS	\$335	\$0	\$0	\$400	\$0	\$350	\$350	(\$50) -12.50%
1611998	5232	DUPLICATING & DRAFTING	(\$2,492)	(\$1,171)	(\$831)	\$0	(\$3,529)	\$1,000	\$1,000	\$1,000 100.00%
1611998	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$2,033	\$14,948	\$0	\$0	\$0	\$0	\$0 0.00%
1611998	5244	OTHER FEES	\$0	\$0	\$4,761	\$6,000	\$2,183	\$5,250	\$5,520	(\$480) -8.00%
1611998	5248	ADVERTISING,MARKETING,PROMOS	\$0	\$0	\$1,589	\$0	\$0	\$0	\$0	\$0 0.00%
1611998	5251	AUTO & TRAVEL	\$440	\$606	\$41	\$400	\$0	\$200	\$200	(\$200) -50.00%
1611998	5271	TELEPHONE - LOCAL	\$1,645	\$1,350	\$1,621	\$1,176	\$347	\$1,000	\$852	(\$324) -27.55%
MATERIALS & SUPPLIES										
1611998	5331	POSTAGE & EXPRESS MAIL	\$38	\$75	\$127	\$100	\$34	\$100	\$100	\$0 0.00%
1611998	5332	OFFICE/COMP EQUIP & SUPPLIES	\$242	\$1,528	\$829	\$500	\$178	\$500	\$500	\$0 0.00%
1611998	5351	BOOKS & SUBSCRIPTIONS	\$924	\$462	\$475	\$500	\$0	\$500	\$500	\$0 0.00%
TOTAL EXPENDITURES		\$285,954	\$303,447	\$236,097	\$206,698	\$98,687	\$205,272	\$206,292	(\$406)	-0.20%
NET TOTAL		(\$26,403,410)	(\$26,414,231)	(\$27,131,523)	(\$27,463,375)	(\$5,682,774)	(\$27,237,237)	(\$27,022,554)	\$440,821	-1.61%

BUDGET MODIFICATIONS: The City's major State funding sources are flat with the exception of state highway aids that are declining by \$160,000. The State retained the same formula for calculating the property tax levy limit which remains at either 0% or the percent increase in net new construction, whichever is greater. The City percentage increase in net new construction for 2015 is 1.13%. This contributed to the \$168,681 increase in the General Fund Tax Levy. To remain at policy it is recommended that \$0 fund balance be applied.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

<u>PROGRAM OBJECTIVES:</u>			<u>PERFORMANCE INDICATORS:</u>			2012	2013	2014	2015	2016
				Actual	Actual	Actual	Target	Target		
2015 STRATEGIC GOAL(S):	WORKLOAD:	1. Provide for and coordinate a process for development of annual operating budgets and multi-year capital improvement programs.	Number of budget workshops with City Council.	1	1	1	1	1		
	EFFICIENCY & EFFECTIVENESS:	2. Establish cash management practices to increase interest income.	% of interest earnings above benchmark indicators.	2.76%	1.99%	1.54%	1.85%	2.00%		
		3. Submit budget documents for Government Finance Officers Association award.	Receive GFOA Budget Award.	X	X	X	X	X		
		To maximize the City’s return on invested funds by implementing investment strategies that offer the greatest rate of return at the lowest risk of principal.	Total Interest earnings	\$1,090,299	\$854,514	\$721,233	\$709,000	\$698,725		

2016 STRATEGIC PLAN

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Finance

City of Beloit Strategic Goals: 1&3

Program: Finance Administration - Budget/CIP Preparation and Control

Objective:

Prepare the annual operating and CIP budgets in accordance with Wisconsin State Statutes while also meeting the necessary criteria to qualify for the Government Finance Officer's Distinguished Budget Presentation Award.

Action Steps:

1. Begin CIP process in April.
2. Begin budget process in May.
3. Conduct pre-budget meeting with Council to establish priorities for the ensuing year's Budget and CIP.
4. Present the budget and CIP by the first Council meeting in October.
5. Schedule for Council consideration by first meeting in November.
6. Participate in the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award Program.

City of Beloit Strategic Goals: 1&3

Program: Finance Administration - Investments/Portfolio Management

Objective:

To increase the City's return on invested funds by implementing investment strategies that offer the greatest rate of return at the lowest risk of principal.

Action Steps:

1. Maximize cash flows and implement investment strategies that increase investment return on surplus funds.
 2. Work with broker dealers in a manner that insures the City receives the best available rate of return.
 3. At all times, make investment decisions predicated on preserving the principal balance of surplus cash funds.
 4. All investment decisions will be made in accordance with the City's Investment Policy.
-

City of Beloit Strategic Goals: 1&3

Program: Finance Administration – Increase/Maintain Bond Ratings

Objective:

To increase or maintain current bond ratings for both general obligation and utility debt.

Action Steps:

1. Prepare Combined Annual Financial Report (CAFR) timely and in accordance with standards to earn the GFOA Certificate of Achievement for Excellence in Financial Reporting.
2. Prepare capital improvement plans that address short term (1 year) and long term (5 years) needs.
3. Develop a long term financial plan (5 years) using trend data and known factors.
4. Maintain a general fund balance that meets or exceeds the fund balance policy of 15% of revenues or 3 months of general fund expenditures, whichever is greater.
5. Demonstrate flexible management practices by adjusting long term financial plans and budgets to coincide with current or changing economic conditions.
6. Achieve financial success by meeting or exceeding adopted budgets.

			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CONTINGENCY											
CONTRACTUAL SERVICE											
1611901	5244	OTHER FEES	\$0	\$0	\$0	\$200,000	\$91,121	\$200,000	\$200,000	\$0	0.00%
		TOTAL EXPENDITURES	\$0	\$0	\$0	\$200,000	\$91,121	\$200,000	\$200,000	\$0	0.00%
ANTICIPATED BUDGET ADJUSTMENTS											
PERSONNEL SERVICES											
1611997	511022	WAGEADJLNE	\$0	\$24,502	\$0	\$19,395	\$0	\$0	\$117,700	\$98,305	506.86%
		TOTAL EXPENDITURES	\$0	\$24,502	\$0	\$19,395	\$0	\$0	\$117,700	\$98,305	506.86%

BUDGET MODIFICATIONS: Budgeted for non-represented personnel is a 1% COLA for non-represented personnel \$72,000 and longevity \$28,700. Merit budgeted for all at \$17,000.

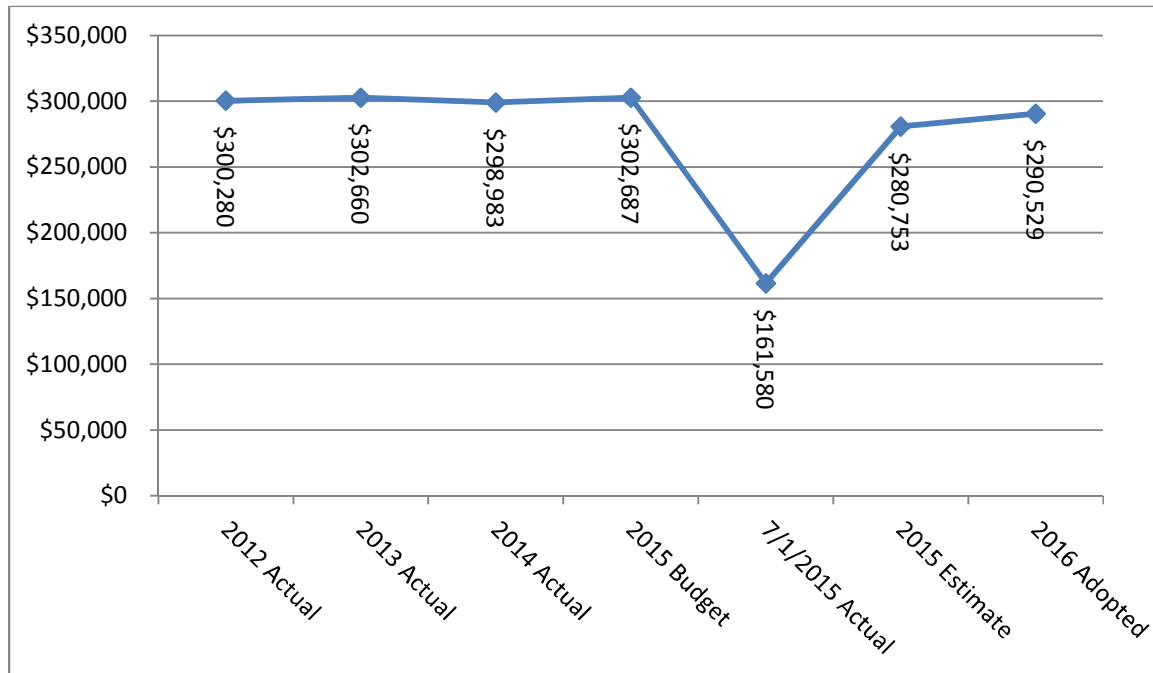
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

City Hall Division Description:

The City Hall Operations Division provides a variety of cleaning, custodial and maintenance functions in the City facilities. This involves responsibility for maintenance and care of buildings, structures, grounds, equipment and fixtures controlled by the City of Beloit. This includes: sweeping, mopping, scrubbing, waxing floors, cleaning walls and ceilings, dusting furniture and cleaning carpets, washing windows, cleaning and supplying bathrooms, repairing walls, doors, roofs, siding, electrical and plumbing, mowing, trimming, snow plowing and setting up for events. The staff also does maintenance work at the Library, including plumbing. Also, lawn care and snow removal and maintain building and grounds at the Savage storage facility on 208 St. Lawrence.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY HALL MAIN. - OPERATIONS										
PERSONNEL SERVICES										
1612036	5110	REGULAR PERSONNEL	\$49,877	\$58,593	\$59,414	\$59,988	\$29,429	\$54,267	\$58,607	(\$1,381) -2.30%
1612036	5120	PART TIME PERSONNEL	\$13,619	\$15,305	\$16,465	\$16,178	\$8,468	\$16,904	\$16,242	\$64 0.40%
1612036	5150	OVERTIME	\$854	\$643	\$458	\$600	\$392	\$600	\$600	\$0 0.00%
1612036	5191	WISCONSIN RETIREMENT FUND	\$3,435	\$3,946	\$4,191	\$4,074	\$2,029	\$4,880	\$3,869	(\$205) -5.03%
1612036	519301	SOCIAL SECURITY	\$3,957	\$4,575	\$4,673	\$4,642	\$2,358	\$4,450	\$4,643	\$1 0.02%
1612036	519302	MEDICARE	\$925	\$1,070	\$1,093	\$1,086	\$551	\$1,041	\$1,077	(\$9) -0.83%
1612036	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$30,618	\$26,612	\$24,865	\$24,864	\$14,372	\$19,107	\$12,119	(\$12,745) -51.26%
1612036	5195	LIFE INSURANCE	\$354	\$370	\$434	\$447	\$219	\$413	\$402	(\$45) -10.07%
1612036	5196	UNEMPLOYMENT COMPENSATION	\$9,438	\$3,107	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
CONTRACTUAL SERVICE										
1612036	5211	VEHICLE EQUIP OPER. & MAINT.	\$3,368	\$1,278	\$5,732	\$3,025	\$686	\$1,800	\$3,311	\$286 9.45%
1612036	5214	OTHER EQUIPMENT MAINTENANCE	\$6,017	\$6,321	\$6,666	\$5,000	\$2,866	\$5,000	\$5,000	\$0 0.00%
1612036	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$0	\$20	\$175	\$500	\$149	\$249	\$500	\$0 0.00%
1612036	5240	CONTRACTED SERV-PROFESSIONAL	\$55,701	\$44,451	\$50,716	\$54,000	\$29,816	\$53,000	\$55,000	\$1,000 1.85%
1612036	5249	CONTRACTED SERV - SECURITY	\$3,136	\$3,908	\$2,747	\$3,800	\$2,415	\$4,315	\$4,000	\$200 5.26%
1612036	5261	STRUCTURE MAINTENANCE	\$7,298	\$15,477	\$7,992	\$10,000	\$10,831	\$11,000	\$12,000	\$2,000 20.00%
1612036	5263	ELECTRICAL MAINTENANCE	\$349	\$1,969	\$468	\$2,000	\$278	\$500	\$2,000	\$0 0.00%
1612036	5264	PLUMBING MAINTENANCE	\$531	\$1,284	\$1,572	\$2,000	\$553	\$1,000	\$2,000	\$0 0.00%
1612036	5265	HEATING MAINTENANCE	\$0	\$1,091	\$1,138	\$2,000	\$100	\$1,000	\$2,000	\$0 0.00%
1612036	5266	GROUNDS MAINTENANCE	\$8,589	\$7,877	\$9,010	\$10,000	\$6,291	\$9,000	\$11,000	\$1,000 10.00%
1612036	5271	TELEPHONE - LOCAL	\$4,014	\$3,325	\$3,816	\$2,963	\$851	\$1,800	\$2,139	(\$824) -27.81%
MATERIALS & SUPPLIES										
1612036	5321	ELECTRICITY	\$55,637	\$49,992	\$45,968	\$49,800	\$23,899	\$46,000	\$48,000	(\$1,800) -3.61%
1612036	5322	GAS/HEATING FUEL	\$14,353	\$22,284	\$27,153	\$20,400	\$17,204	\$20,400	\$20,400	\$0 0.00%
1612036	5323	WATER	\$3,751	\$3,018	\$3,310	\$2,800	\$730	\$2,200	\$3,300	\$500 17.86%
1612036	5324	SEWER SERVICE CHARGE	\$1,622	\$1,362	\$3,174	\$1,500	\$580	\$1,500	\$1,500	\$0 0.00%
1612036	5325	STORMWATER SERVICE CHARGE	\$2,250	\$2,077	\$2,077	\$2,220	\$866	\$2,077	\$2,220	\$0 0.00%
1612036	5332	OFFICE/COMP EQUIP & SUPPLIES	\$712	\$3,455	(\$859)	\$800	\$104	\$250	\$600	(\$200) -25.00%
1612036	5343	GENERAL COMMODITIES	\$18,669	\$18,291	\$15,560	\$16,000	\$4,540	\$16,000	\$16,000	\$0 0.00%
1612036	5345	MAINTENANCE MATERIALS	\$1,208	\$959	\$976	\$2,000	\$1,005	\$2,000	\$2,000	\$0 0.00%
TOTAL EXPENDITURES			\$300,280	\$302,660	\$298,983	\$302,687	\$161,580	\$280,753	\$290,529	(\$12,158) -4.02%
NET TOTAL			\$300,280	\$302,660	\$298,983	\$302,687	\$161,580	\$280,753	\$290,529	(\$12,158) -4.02%

BUDGET MODIFICATIONS: Business as usual.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

2012
Actual

2013
Actual

2014
Actual

2015
Target

2016
Target

WORKLOAD:	1. Reduce the number of City of Beloit motor vehicle collisions.	# of motor vehicle collisions	6	6	10	5	5
		# of city owned or leased properties	184	185	185	180	180
		# of fleet vehicles	142	175	194	198	198
EFFICIENCY & EFFECTIVENESS:	2. Conduct hazard identification inspections of all City property to reduce the risk of workers' and citizens' injury.	Facility corrects 80% of recommendations within one week.	85%	90%	95%	95%	95%
		% of quarterly inspections of all City-owned or leased properties completed.	98%	95%	90%	80%	80%
		% of reports provided to inspected facility within two days.	98%	100%	100%	100%	100%

2016 STRATEGIC PLAN DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES City Hall & Risk Management

City of Beloit Strategic Goals: 1 & 3

Program: General Services - Buildings and Grounds

Objective:

Maintain or improve the condition of municipal buildings as well as providing a safe and clear environment.

Action Steps:

1. Inspect facilities.
 2. Repair problems timely.
 3. Replace sidewalk slabs in front of City Hall entrance
-

City of Beloit Strategic Goals: 1 & 3

Program: General Services – Risk Management

Objective:

Reduce the risk of property loss and personal injury to employees and citizens as well as minimize the exposure to the city resulting from claims of damage, injury, and liability.

Action Steps:

1. Routinely inspect facilities and property.
 2. Institute repairs immediately.
 3. Safety and liability training for all employees.
 4. Maintain relationship with CVMIC to assist with claim management and training opportunities.
-

			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
INSURANCE											
PERSONNEL SERVICES											
1612034	5192	WORKER'S COMPENSATION	\$18,180	\$14,340	\$19,888	\$22,675	\$11,338	\$22,675	\$19,097	(\$3,578)	-15.78%
CONTRACTUAL SERVICE											
1612034	5284	INSURANCE-FIRE & EXTENDED COV.	\$34,523	\$41,573	\$56,852	\$56,749	\$28,131	\$56,749	\$69,266	\$12,517	22.06%
1612034	5285	INSURANCE - FLEET	\$44,764	\$41,304	\$32,135	\$33,672	\$17,309	\$33,672	\$39,815	\$6,143	18.24%
1612034	5286	INSURANCE-COMPREHENSIVE LIAB	\$169,488	\$167,256	\$173,194	\$144,626	\$72,312	\$144,626	\$144,856	\$230	0.16%
1612034	5289	INSURANCE - OTHER	\$12,772	\$14,296	\$17,960	\$18,700	\$8,151	\$18,700	\$19,018	\$318	1.70%
		TOTAL EXPENDITURES	\$279,727	\$278,769	\$300,029	\$276,422	\$137,241	\$276,422	\$292,052	\$15,630	5.65%
		NET TOTAL	\$279,727	\$278,769	\$300,029	\$276,422	\$137,241	\$276,422	\$292,052	\$15,630	5.65%

DEPARTMENT – POLICE

Vision Statement: The Beloit Police Department is an accredited progressive department with tremendous capacity; responsive to the needs of a diverse citizenry, providing resources to support a safe community.

Mission Statement: Reduce disorder through problem solving and community cooperation.

General Fund

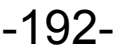
Divisions & Programs: *Police Administration*
 Patrol
 Special Operations
 Police Support Services
 Fleet & Facility
 Records
 911 Emergency Dispatch

The Following Fund Pages Are In Their Indicated Budget Section

Special Revenue Funds: *OJA Grant*
 School Resources Grant
 Alcohol Enforcement Grant
 Traffic Enforcement Grant
 Project Safe Neighborhood
 Seat Belt Enforcement

	2012	2013	2014	2015	2015 YTD	2015	2016
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED
GENERAL FUND	\$11,305,112	\$11,715,220	\$11,710,458	\$11,768,567	\$5,989,150	\$11,954,049	\$11,518,510
SPECIAL REVENUE	\$560,393	\$938,861	\$615,801	\$554,900	\$347,158	\$523,201	\$539,900
TOTAL	\$11,865,505	\$12,654,081	\$12,326,258	\$12,323,467	\$6,336,308	\$12,477,250	\$12,058,410

Beloit Police Department 2016 Organizational Chart



DEPARTMENT – POLICE

General Fund

Police Administration Division Description:

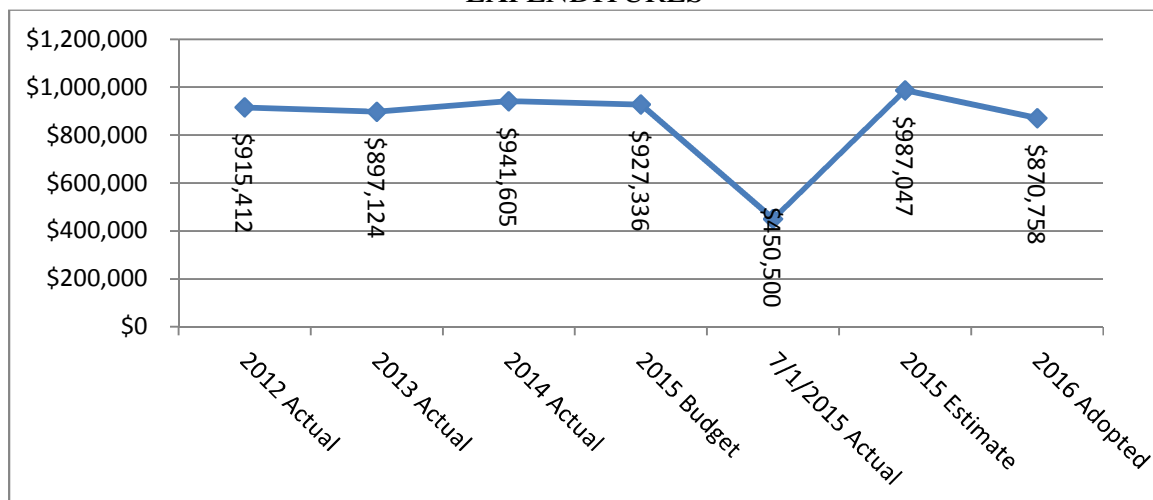
Police Administration Division has a number of job functions helping keep the Beloit Police Department a national recognized professional organization, pointed in the correct direction making Beloit an even safer place to live and work. The Police Administration assumes responsibility for the planning, organizing, commanding, directing, and overall administration of the Patrol, Detective, Records, Support and Fleet Services.

The Police Administration Division determines and oversees the specific needs for services to meet community concerns. Furthermore, the division prepares and monitors objectives, plans, policies and procedures for adequately meeting these service needs and the operational requirements complying with State and Federal laws, City Ordinances and the Commission on Accreditation of Law Enforcement Agencies standards.

The Police Administration Division develops the annual operating budget, Capital Improvement Program, seeking alternative funding sources to supplement the budget and maintain the tax levy.

The Police Administration Division also oversees the development and presentation of training programs, conducts internal investigations, maintains the departmental duty manual, and coordinates all employee relation tasks, recruitment, promotional and retention activities.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
POLICE ADMINISTRATION										
FINES & FORFEITURES										
1622100	4277 FALSE ALARM	(\$35,585)	(\$23,850)	(\$31,826)	(\$30,000)	(\$15,475)	(\$30,000)	(\$30,000)	\$0	0.00%
CASH & PROPERTY INC.										
1622100	4416 RECOVERIES/PUBLIC-OWNED PROP	(\$9,391)	(\$18,867)	(\$17,307)	(\$10,000)	(\$2,754)	(\$10,000)	(\$10,000)	\$0	0.00%
DEPARTMENTAL EARNING										
1622100	4501 DONATIONS - GENERAL	(\$315)	(\$245)	(\$205)	(\$1,000)	\$0	(\$1,000)	(\$1,000)	\$0	0.00%
1622100	457301 REVENUES - POLICE	(\$7,686)	(\$2,364)	(\$5,509)	(\$5,000)	(\$2,359)	(\$7,000)	(\$6,000)	(\$1,000)	20.00%
1622100	4574 BILLING FOR POLICE SERVICES	(\$19,751)	(\$76,863)	(\$63,380)	(\$65,000)	(\$19,363)	(\$65,000)	(\$65,000)	\$0	0.00%
1622100	4576 TRAINING REIMB.	(\$14,787)	(\$11,040)	(\$10,560)	(\$11,000)	(\$10,560)	(\$10,560)	(\$11,000)	\$0	0.00%
	TOTAL REVENUES	(\$87,515)	(\$133,229)	(\$128,787)	(\$122,000)	(\$50,511)	(\$123,560)	(\$123,000)	(\$1,000)	0.82%
PERSONNEL SERVICES										
1622100	5110 REGULAR PERSONNEL	\$355,623	\$332,391	\$336,469	\$339,642	\$179,251	\$400,000	\$341,974	\$2,332	0.69%
1622100	5120 PART TIME PERSONNEL	\$20,559	\$40,446	\$41,348	\$51,061	\$26,146	\$51,061	\$51,201	\$140	0.27%
1622100	5160 HOLIDAY PAY	\$3,802	\$3,807	\$3,643	\$3,643	\$0	\$4,000	\$0	(\$3,643)	-100.00%
1622100	5172 UNIFORM ALLOWANCE	\$1,950	\$1,950	\$1,950	\$1,950	\$1,950	\$1,950	\$1,950	\$0	0.00%
1622100	5191 WISCONSIN RETIREMENT FUND	\$66,278	\$57,236	\$43,062	\$41,203	\$20,956	\$45,000	\$24,398	(\$16,805)	-40.79%
1622100	5192 WORKER'S COMPENSATION	\$148,740	\$168,168	\$211,380	\$202,705	\$101,352	\$202,705	\$216,900	\$14,195	7.00%
1622100	519301 SOCIAL SECURITY	\$22,765	\$22,572	\$22,590	\$23,390	\$12,749	\$26,000	\$23,578	\$188	0.80%
1622100	519302 MEDICARE	\$5,491	\$5,470	\$5,512	\$5,632	\$2,997	\$6,500	\$5,764	\$132	2.34%
1622100	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$94,309	\$89,273	\$89,273	\$89,272	\$44,636	\$90,000	\$61,434	(\$27,838)	-31.18%
1622100	519401 VEBA	\$1,057	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622100	5195 LIFE INSURANCE	\$1,250	\$1,394	\$1,553	\$1,581	\$797	\$1,581	\$903	(\$678)	-42.88%
CONTRACTUAL SERVICE										
1622100	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$10,976	\$7,171	\$11,261	\$12,000	\$10,561	\$12,000	\$12,000	\$0	0.00%
1622100	5225 PROFESSIONAL DUES	\$6,222	\$6,137	\$6,668	\$6,000	\$2,873	\$6,000	\$6,000	\$0	0.00%
1622100	5240 CONTRACTED SERV-PROFESSIONAL	\$67,672	\$55,899	\$53,050	\$53,000	\$9,980	\$58,000	\$53,000	\$0	0.00%
1622100	5244 OTHER FEES	\$2,239	\$2,245	\$6,399	\$2,500	\$1,561	\$3,000	\$3,000	\$500	20.00%
1622100	5245 BAD DEBT EXPENSE	\$432	\$0	\$30	\$1,000	\$0	\$0	\$0	(\$1,000)	-100.00%
1622100	5248 ADVERTISING,MARKETING,PROMOS	\$6,282	\$7,951	\$3,399	\$3,000	\$1,088	\$3,000	\$1,000	(\$2,000)	-66.67%
1622100	5251 AUTO & TRAVEL	\$2,391	\$1,436	\$1,588	\$2,000	\$119	\$2,000	\$2,000	\$0	0.00%
1622100	5254 LEGAL SERVICES	\$5,424	\$2,169	\$122	\$0	(\$11)	\$0	\$0	\$0	0.00%
1622100	5271 TELEPHONE - LOCAL	\$69,467	\$60,565	\$78,597	\$64,807	\$22,755	\$50,000.00	\$62,406	(\$2,401)	-3.70%
MATERIALS & SUPPLIES										
1622100	5332 OFFICE/COMP EQUIP & SUPPLIES	\$1,050	\$7,600	\$1,742	\$700	\$647	\$2,000	\$1,000	\$300	42.86%
1622100	5351 BOOKS & SUBSCRIPTIONS	\$947	\$1,358	\$508	\$750	\$95	\$750	\$750	\$0	0.00%
FIXED EXPENSES										
1622100	5411 RENT/BUILD	\$19,000	\$20,000	\$20,000	\$20,000	\$10,000	\$20,000	\$0	(\$20,000)	-100.00%
CAPITAL OUTLAY										
1622100	5532 OFFICE>1000	\$1,485	\$1,886	\$1,462	\$1,500	\$0	\$1,500	\$1,500	\$0	0.00%
	TOTAL EXPENDITURES	\$915,412	\$897,124	\$941,605	\$927,336	\$450,500	\$987,047	\$870,758	(\$56,578)	-6.10%
	NET TOTAL	\$827,897	\$763,895	\$812,818	\$805,336	\$399,989	\$863,487	\$747,758	(\$57,578)	-7.15%

BUDGET MODIFICATIONS: Cut rent for 2400 Springbrook.

Police Department Problem Objectives and Performance Measures

2016 Strategic Plan

Division: Police Administration

Objective #1: Ensure that the department is staffed sufficiently within each rank and responsibility to adequately achieve organizational strategic goals.

- Measurements:
1. Maintain and enhance staffing levels through a combination of reallocation to create a crime analyst, detective sergeant, and public information officer, along with grant opportunities through the U.S. Department of Justice Community Oriented Policing Services Office to add three patrol positions.
 2. Provide—to all members—statutorily required training and legal updates at in-service.
 3. Send at least 12 members to leadership training through the International Association of Chiefs of Police (IACP) Leadership in Police Organizations (LPO) program.
 4. Through the work of the Assessment and Recruitment Team (ART), fill all openings with competent, diverse individuals.

Objective #2: Create and maintain an environment of trust and legitimacy with our community through proactive, honest, and transparent communications.

- Measurements:
5. Demonstrate a measurable increase in the usage of the department's social media platform by the community to report tips and act as a force multiplier for solving crimes, locating missing persons, etc.
 6. Establish neighborhood associations, block watches, and business associations in all areas of the city.
 7. Utilize critical community contacts to act as liaisons to larger community groups when messaging critical or sensitive information or incidents.

Division: Administrative

Objective: In collaboration with our community, reduce the presence of crime, fear, & disorder in our neighborhoods by ensuring all department members and specialty teams (SWAT, Evidence Technicians, Community Service Officers, etc.) are properly equipped, trained, and resourced. Ensure oversight and accountability of all internal investigations, fleet operations, training requirements, operational budget and grant awards.

Measurements:

1. Ensure all members are in compliance with departmental general orders and statutory requirements relative to training, instructor certification, and specialty certifications.
2. Diminish the use of overtime for training purposes by 50% and expand cross-training of personnel
3. Host 50% of training locally or in-house to better utilize budgetary training dollars.
4. Train all personnel in crisis intervention techniques, de-escalation tactics, and strategies for dealing with persons suffering from mental health issues.
5. Maintain spending levels within approved department budget.
6. Seek out grant funding for personnel (COPS) in 2016.
7. Rewrite departmental policies related to internal investigations, discipline, and use of force review utilizing current best practices.

2016 STRATEGIC PLAN

DEPARTMENT – POLICE

Police Administration

Police Department Strategic Goal: 1, 2, 4 & 6

Division: Administration

City of Beloit Goal: 3

Program: Police Department Staff

Objective:

Ensure that the department is staffed sufficiently within each rank and responsibility to adequately achieve organizational strategic goals.

Action Steps:

1. Assess and review each rank in terms responsibility, capacity, necessity, and overall organizational effectiveness.
 2. Reallocate existing positions to address the needs of a modern law enforcement organization, such as a crime analyst, public relations officer, and investigative supervisor.
 3. Provide—to all members—statutorily required training and updates, leadership training, and training necessary to achieve organizational goals.
 4. Create an Assessment and Recruitment Team (ART) to assess, evaluate, and make recommendations regarding the departments recruitment platform, enhance diversity, and involve community members in the process.
 5. Establish oversight and accountability for the expenditure of discretionary fiscal resources.
 6. Seek out grants, such as the Community Oriented Policing Services (COPS) grant in 2016, to support the addition of needed positions unattainable in the operational budget.
-

2016 STRATEGIC PLAN

DEPARTMENT – POLICE

Administrative Division

Division: Administrative

City of Beloit Strategic Goals: 1 & 3

Objective:

In collaboration with our community, reduce the presence of crime, fear, & disorder in our neighborhoods by ensuring all department members and specialty teams (Special Weapons and Tactics Team (SWAT), Evidence Technicians, Community Service Officers, etc.) are properly equipped, trained, and resourced. Ensure oversight and accountability of all internal investigations, fleet operations, training requirements, operational budget and grant awards.

Action steps:

1. Perform a complete review and provide recommendations to amend departmental policies related to internal investigations, discipline, and use of force review.
2. Ensure all members are in compliance with departmental general orders and statutory requirements relative to training, instructor certification, and specialty certifications.
3. Review and revamp the departments training platform to diminish the use of overtime for training purposes and expand cross-training of personnel.
4. Seek out opportunities to host training locally or in-house to better utilize budgetary training dollars.
5. Ensure all departmental equipment is on an appropriate replacement schedule and budgeted for on an annual basis.
6. Expand training to include crisis intervention techniques, de-escalation tactics, and strategies for dealing with persons suffering from mental health issues.
7. Ensure oversight and accountability of budgetary expenditures and that the use of those funds is in furtherance of a community policing need and organizational goal.
8. Update existing documents regarding facility needs for the department.
9. Grow and sustain a robust recruitment, retention, promotion, and career development plan centered on community policing & leadership principles.
10. Seek out grant opportunities that will support community policing and organizational goals.

Police Department Strategic Goal: 3, 4 & 5

Division: Administration

City of Beloit Strategic Goals: 1 & 3

Program: Community Engagement & Transparency

Objective:

Create and maintain an environment of trust and legitimacy with our community through proactive, honest, and transparent communications.

Action Steps:

1. Establish a comprehensive social media platform to both keep the community informed and act as a force multiplier for solving crimes, locating missing persons, etc.
 2. Work collaboratively with community members to grow the number of neighborhood associations, block watches, and business associations and then establish regular meetings—both formal and informal—to sustain open communications and information sharing.
 3. Identify critical community contacts to act as liaisons to larger community groups when messaging critical or sensitive information or incidents.
 4. Involve community members in recruitment efforts.
 5. Empower a Vision, Mission, Values and Communication Team (VMVCT) to create a vision, mission, & values statement that commits to community policing and values-based decision making at all levels of the department, while ensuring open communication with our partners.
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DEPARTMENT – POLICE

General Fund

Patrol Division Description:

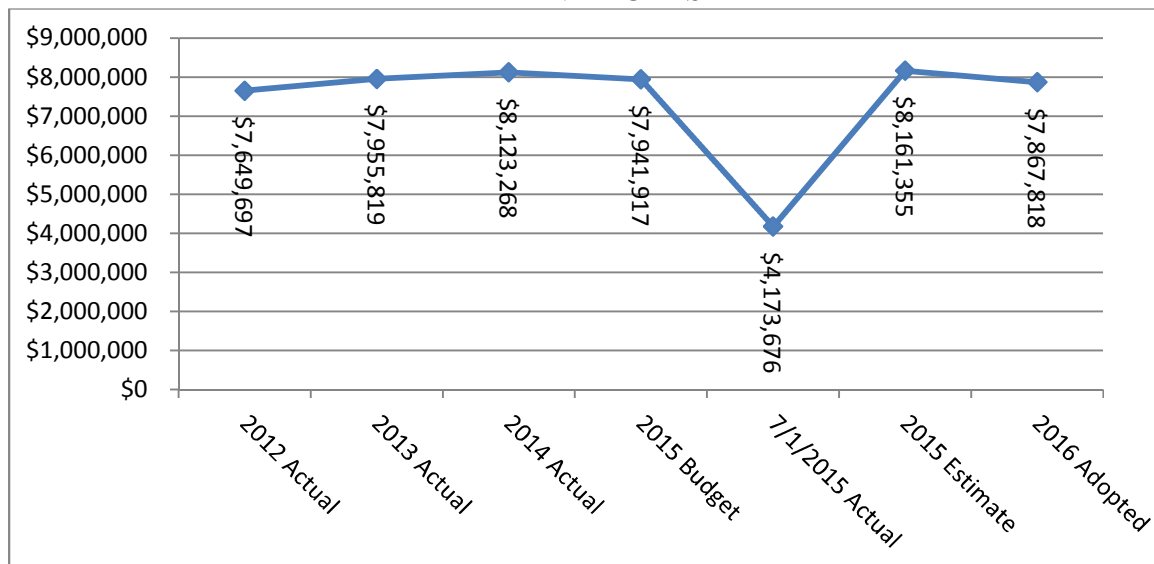
The Patrol Division supplies uniformed patrol services to the entire community. The division responds to calls for police service as well as actively looking for issues of substantive community concern to deal with in the neighborhoods they are assigned to. Patrol officers are trained to be problem solvers looking for problem solving opportunities.

The patrol division is the heart of our department. Besides problem solving, officers are involved with emergency response, traffic enforcement and follow-up to cases requiring action best handled by uniformed police officers.

One captain oversees and coordinates patrol operations. Nine patrol sergeants are responsible for the direct supervision of the uniformed patrol officers twenty-four hours per day, every day of the year. Uniformed police officers are assigned to work in neighborhoods on one of the three shifts over a one year period.

On a priority basis, officers respond to thousands of requests for service each year. The Beloit community continues to demand a number of services from the department requiring our officers to remain flexible, open minded and vigilant.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
PATROL										
FINES & FORFEITURES										
1622239	4170 DOG LICENSE	\$0	(\$338)	(\$10,537)	(\$7,500)	(\$6,544)	(\$7,500)	(\$7,500)	\$0	0.00%
1622239	4171 DELINQUENT DOG LICENSE	\$0	\$0	(\$1,500)	(\$1,200)	(\$710)	(\$1,200)	(\$1,200)	\$0	0.00%
INTERGOVT AIDS/GRANT										
1622239	436002 OPERATING GRANTS - FEDERAL	(\$405)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	TOTAL REVENUES	(\$405)	(\$338)	(\$12,037)	(\$8,700)	(\$7,254)	(\$8,700)	(\$8,700)	\$0	0.00%
PERSONNEL SERVICES										
1622239	5110 REGULAR PERSONNEL	\$3,186,672	\$3,391,729	\$3,436,743	\$3,569,421	\$1,760,597	\$3,488,616	\$3,592,662	\$23,241	0.65%
1622239	5111 COURT TIME	\$5,293	\$3,580	\$3,168	\$5,000	\$1,088	\$3,500	\$5,000	\$0	0.00%
1622239	5150 OVERTIME	\$66,098	\$93,841	\$117,859	\$95,000	\$70,093	\$120,000	\$105,000	\$10,000	10.53%
1622239	515001 OVERTIME - MANPOWER	\$269,584	\$258,785	\$441,636	\$190,000	\$240,377	\$400,000	\$250,000	\$60,000	31.58%
1622239	515002 OVERTIME - CSO	\$0	\$4,503	\$5,426	\$10,000	\$2,618	\$6,000	\$10,000	\$0	0.00%
1622239	515003 OVERTIME - REPORT WRITING	\$21,786	\$31,496	\$36,866	\$30,000	\$19,893	\$40,000	\$40,000	\$10,000	33.33%
1622239	515004 OVERTIME - TRAINING	\$36,684	\$50,190	\$47,230	\$40,000	\$28,677	\$45,000	\$45,000	\$5,000	12.50%
1622239	515009 OVERTIME - GRANT	\$0	\$0	\$3,920	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515011 OVERTIME - COURT	\$13,374	\$7,837	\$13,904	\$10,000	\$3,390	\$10,000	\$10,000	\$0	0.00%
1622239	5160 HOLIDAY PAY	\$139,221	\$143,243	\$147,555	\$132,178	\$8,330	\$132,178	\$136,296	\$4,118	3.12%
1622239	5172 UNIFORM ALLOWANCE	\$32,500	\$31,850	\$33,800	\$35,100	\$32,500	\$32,500	\$35,100	\$0	0.00%
1622239	5191 WISCONSIN RETIREMENT FUND	\$733,155	\$644,151	\$502,466	\$462,103	\$236,232	\$490,000	\$412,839	(\$49,264)	-10.66%
1622239	519301 SOCIAL SECURITY	\$230,690	\$247,880	\$264,582	\$256,777	\$133,673	\$265,000	\$260,489	\$3,712	1.45%
1622239	519302 MEDICARE	\$53,952	\$57,973	\$61,849	\$60,049	\$31,263	\$62,000	\$60,903	\$854	1.42%
1622239	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$1,041,285	\$1,168,865	\$1,143,018	\$1,168,620	\$581,160	\$1,138,876	\$1,077,573	(\$91,047)	-7.79%
1622239	519401 VEBA	\$35,811	\$35,257	\$35,613	\$35,100	\$35,116	\$35,116	\$39,000	\$3,900	11.11%
1622239	519402 RETIRE HEALTH - PRE 65	\$1,096,722	\$1,136,571	\$1,084,666	\$1,103,720	\$444,820	\$1,103,720	\$1,046,607	(\$57,113)	-5.17%
1622239	519403 RETIREE HEALTH - POST 65	\$230,111	\$221,502	\$289,014	\$306,207	\$183,120	\$306,207	\$329,616	\$23,409	7.64%
1622239	5195 LIFE INSURANCE	\$12,764	\$12,443	\$11,689	\$12,017	\$6,132	\$12,017	\$6,608	(\$5,409)	-45.01%
CONTRACTUAL SERVICE										
1622239	5214 OTHER EQUIPMENT MAINTENANCE	\$36,856	\$27,149	\$25,645	\$28,000	\$16,112	\$28,000	\$24,250	(\$3,750)	-13.39%
1622239	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$17,740	\$15,676	\$17,749	\$18,000	\$17,290	\$25,000	\$18,000	\$0	0.00%
1622239	5224 PUBLIC EDUCATION	\$0	\$0	\$1,052	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1622239	5225 PROFESSIONAL DUES	\$955	\$600	\$40	\$1,750	\$571	\$1,750	\$1,750	\$0	0.00%
1622239	524005 CONTRACTUAL SERV-ANIMAL CONTR	\$157,302	\$139,180	\$115,369	\$130,000	\$101,412	\$130,000	\$130,000	\$0	0.00%
1622239	5244 OTHER FEES	\$28,520	\$34,689	\$44,161	\$40,000	\$21,277	\$45,000	\$31,250	(\$8,750)	-21.88%
1622239	5249 CONTRACTED SERV - SECURITY	\$149,446	\$162,916	\$177,944	\$150,000	\$160,000	\$190,000	\$160,000	\$10,000	6.67%
1622239	5251 AUTO & TRAVEL	\$4,052	\$2,492	\$3,881	\$4,500	\$697	\$4,000	\$4,500	\$0	0.00%
1622239	5255 PHYSICAL EXAMS	\$2,581	\$3,806	\$7,160	\$5,875	\$2,295	\$5,875	\$4,375	(\$1,500)	-25.53%
1622239	5256 LAUNDRY	\$1,124	\$2,152	\$1,517	\$3,000	\$18	\$1,500	\$1,500	(\$1,500)	-50.00%
MATERIALS & SUPPLIES										
1622239	5332 OFFICE/COMP EQUIP & SUPPLIES	\$2,729	\$2,065	\$2,259	\$2,000	\$1,222	\$2,000	\$2,000	\$0	0.00%
1622239	5347 UNIFORMS	\$22,946	\$11,899	\$29,835	\$20,000	\$25,571	\$20,000	\$20,000	\$0	0.00%
CAPITAL OUTLAY										
1622239	5533 OTHER>1000	\$19,722	\$11,461	\$15,649	\$16,500	\$8,132	\$16,500	\$6,500	(\$10,000)	-60.61%
	TOTAL EXPENDITURES	\$7,649,697	\$7,955,819	\$8,123,268	\$7,941,917	\$4,173,676	\$8,161,355	\$7,867,818	(\$74,099)	-0.93%
NET TOTAL		\$7,649,292	\$7,955,481	\$8,111,231	\$7,933,217	\$4,166,422	\$8,152,655	\$7,859,118	(\$74,099)	-0.93%
BUDGET MODIFICATIONS: Increase in projected overtimes in order to reflect actuals. Increase in contracted services security for jail fees.										

Division: Patrol

Objective: In collaboration with our community, reduce the presence of crime, fear, & disorder in our neighborhoods and utilize innovative problem-oriented approaches to solve issues based on intelligence gleaned from the public and real-time data.

Measurements:

1. Demonstrated officer knowledge of community policing and problem-oriented practices through IACP validated community surveys.
2. Demonstrated knowledge of the tenets of procedural justice and legitimacy within the patrol force for both internal and external application through validated IACP community surveys and supervisory observation.
3. Train all officers in crisis intervention techniques, de-escalation tactics, and strategies for dealing with persons suffering from mental health issues.
4. Utilize crime analysis and human intelligence to identify patterns of crime, suspects, victims, and locations in order to place officers where they can be most effective.

2016 STRATEGIC PLAN

DEPARTMENT – POLICE

Patrol Division

Police Department Strategic Goals: ALL

Division: Patrol

City of Beloit Strategic Goals: 1 & 3

Program: Community Policing

Objective:

In collaboration with our community, reduce the presence of crime, fear, & disorder in our neighborhoods and utilize innovative problem-oriented approaches to solve issues based on intelligence gleaned from the public and real-time data.

Action Steps:

1. Enhance officer knowledge of community policing and problem-oriented practices through training.
 2. Embed the tenets of procedural justice and legitimacy within the patrol force for both internal and external application.
 3. Expand the application of crisis intervention techniques, de-escalation tactics, and strategies for dealing with persons suffering from mental health issues.
 4. Expand community engagement within each beat by requiring attendance at community meetings and intermittent beat patrol.
 5. Identify and eliminate response to calls for service that are counterproductive, and thereby create unobligated time for community policing activities.
 6. Expand relationships with community organizations that mentor youth.
 7. Partner with other local, state, and federal partners to achieve organizational goals.
 8. Utilize crime analysis and human intelligence to identify patterns of crime, suspects, victims, and locations in order to place officers where they can be most effective.
 9. Grow and sustain a robust recruitment, retention, promotion, and career development plan centered on community policing & leadership principles.
 10. Ensure oversight and accountability of budgetary expenditures and that the use of those funds is in furtherance of a community policing need and organizational goal.
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DEPARTMENT – POLICE

General Fund

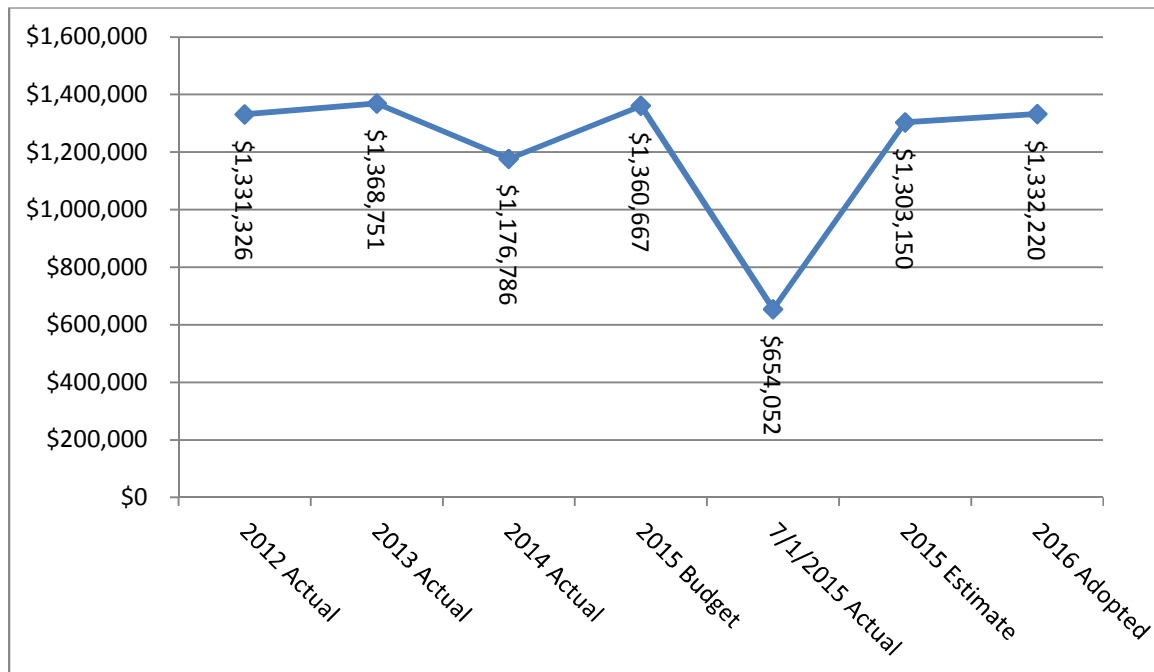
Special Operations Division Description:

The Special Operations oversees detectives, the Drug and Gang Unit, Task Force, Child Maltreatment, evidence and Crime Stoppers. Management of case investigations and coordinating response to ongoing community violence are the main objectives of the division.

A majority of the detective's work involves follow-up and investigations of crimes reported through the patrol division. Drug and Gang and Task Force investigations at the street level are assigned and worked from this office.

A seldom observed responsibility of this division is the maintenance of thousands of pieces of crime evidence. The division manages this task with less than two full time positions. A major portion of the police headquarters is reserved for the intake and archiving of crime scene evidence to be used in trial.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
SPECIAL OPERATIONS										
PERSONNEL SERVICES										
1622240	5110	REGULAR PERSONNEL	\$763,803	\$785,798	\$690,472	\$810,982	\$385,566	\$771,132	\$816,099	\$5,117 0.63%
1622240	5111	COURT TIME	\$912	\$474	\$297	\$1,000	\$40	\$1,000	\$1,000	\$0 0.00%
1622240	5120	PART TIME PERSONNEL	\$380	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1622240	5150	OVERTIME	\$29,369	\$38,929	\$49,115	\$35,000	\$25,402	\$35,000	\$40,000	\$5,000 14.29%
1622240	515001	OVERTIME - MANPOWER	\$7,324	\$9,181	\$5,128	\$7,500	\$3,407	\$7,500	\$7,500	\$0 0.00%
1622240	515003	OVERTIME - REPORT WRITING	\$4,979	\$5,783	\$4,301	\$6,000	\$4,115	\$6,000	\$6,000	\$0 0.00%
1622240	515004	OVERTIME - TRAINING	\$2,767	\$6,107	\$4,074	\$4,000	\$3,758	\$5,000	\$5,000	\$1,000 25.00%
1622240	515011	OVERTIME - COURT	\$5,288	\$1,405	\$1,904	\$3,800	\$80	\$3,000	\$3,800	\$0 0.00%
1622240	5160	HOLIDAY PAY	\$4,055	\$2,310	\$1,070	\$5,000	\$284	\$5,000	\$0	(\$5,000) -100.00%
1622240	5172	UNIFORM ALLOWANCE	\$5,525	\$7,150	\$5,200	\$7,150	\$5,850	\$7,150	\$7,150	\$0 0.00%
1622240	5191	WISCONSIN RETIREMENT FUND	\$153,517	\$130,796	\$88,042	\$94,029	\$44,156	\$92,000	\$86,250	(\$7,779) -8.27%
1622240	519301	SOCIAL SECURITY	\$50,567	\$52,750	\$46,914	\$53,621	\$26,389	\$51,000	\$54,409	\$788 1.47%
1622240	519302	MEDICARE	\$11,826	\$12,337	\$10,972	\$12,539	\$6,171	\$11,500	\$12,723	\$184 1.47%
1622240	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$258,438	\$271,563	\$234,443	\$281,328	\$126,990	\$275,000	\$262,549	(\$18,779) -6.68%
1622240	519401	VEBA	\$9,140	\$8,700	\$5,358	\$6,750	\$6,075	\$6,750	\$7,500	\$750 11.11%
1622240	5195	LIFE INSURANCE	\$1,770	\$1,571	\$1,443	\$1,718	\$691	\$1,718	\$1,490	(\$228) -13.27%
1622240	5196	UNEMPLOYMENT COMPENSATION	\$0	\$330	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
CONTRACTUAL SERVICE										
1622240	5214	OTHER EQUIPMENT MAINTENANCE	\$5,369	\$5,664	\$7,725	\$4,900	\$3,211	\$4,900	\$4,900	\$0 0.00%
1622240	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$5,295	\$7,469	\$2,526	\$5,000	\$4,054	\$5,000	\$5,000	\$0 0.00%
1622240	5225	PROFESSIONAL DUES	\$95	\$330	\$225	\$500	\$0	\$500	\$500	\$0 0.00%
1622240	5244	OTHER FEES	\$10,222	\$18,223	\$16,463	\$18,850	\$7,252	\$12,000	\$10,350	(\$8,500) -45.09%
1622240	5251	AUTO & TRAVEL	\$0	\$166	\$73	\$1,000	\$19	\$1,000	\$0	(\$1,000) -100.00%
1622240	5332	OFFICE/COM	\$684	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1622240	5271	LOCAL PHONE	\$0	\$829	\$1,039	\$0	\$540	\$1,000	\$0	\$0 100.00%
MATERIALS & SUPPLIES										
1622240	5332	OFFICE/COMP EQUIP & SUPPLIES	\$0	\$95	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1622240	5343	GENERAL COMMODITIES	\$0	\$791	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
TOTAL EXPENDITURES			\$1,331,326	\$1,368,751	\$1,176,786	\$1,360,667	\$654,052	\$1,303,150	\$1,332,220	(\$28,447) -2.09%
NET TOTAL			\$1,331,326	\$1,368,751	\$1,176,786	\$1,360,667	\$654,052	\$1,303,150	\$1,332,220	(\$28,447) -2.09%

BUDGET MODIFICATIONS: Business as usual.

Division: Special Operations

Objective: In collaboration with our community, reduce the presence of crime, fear, & disorder in our neighborhoods by utilizing critical thinking, interview & interrogation skills, technology and intelligence, and other investigative best practices to investigate and solve felony and child related crimes; conduct drug and gang investigations; and participate in taskforce operations.

Measurements:

1. Reallocate an existing position to create an investigative supervisor position
2. Establish a modern investigative case management and follow up system.
3. Provide all investigators with relevant interrogation, legal updates, & specialty training (sexual assault, human trafficking, evidence collection, etc.).
4. Create a drug house and nuisance abatement form to better assess, vet, and assign for appropriate action by drug & gang or beat officers.
5. Utilize crime analysis and human intelligence to identify patterns of crime, suspects, victims, and locations in order to solve felony and child related crimes.
6. Increase arrests of wanted felons and corrections absconders by 50%.

2016 STRATEGIC PLAN

DEPARTMENT – POLICE

Special Operations Division

Police Department Strategic Goals: ALL

Division: Special Operations

City of Beloit Strategic Goals: 1 & 3

Program: Investigations

Objective:

In collaboration with our community, reduce the presence of crime, fear, & disorder in our neighborhoods by utilizing critical thinking, interview & interrogation skills, technology and intelligence, and other investigative best practices to investigate and solve felony and child related crimes; conduct drug and gang investigations; and participate in taskforce operations.

Action Steps:

1. Establish a modern investigative case management and follow up system.
 2. Provide investigators with relevant interrogation, legal updates, & specialty training (sexual assault, human trafficking, evidence collection, etc.).
 3. Provide—to all members—statutorily required training and updates, leadership training, and training necessary to achieve organizational goals.
 4. Reallocate an existing position to create an investigative supervisor position.
 5. Utilize crime analysis and human intelligence to identify patterns of crime, suspects, victims, and locations in order to solve felony and child related crimes.
 6. Create a drug house and nuisance abatement form to better assess, vet, and assign for appropriate action by drug & gang or beat officers.
 7. Utilize available technology (cell-tracking, National Integrated Ballistics Information Network (NIBIN), DNA) to link crimes, as well as locate suspects from new offenses, wanted fugitives, and absconders.
 8. Expand community engagement by requiring intermittent attendance at community meetings.
 9. Expand information & intelligence sharing across the department and with local, state, and federal partners, as well as family and children service providers.
 10. Grow and sustain a robust recruitment, retention, promotion, and career development plan centered on community policing, investigative best-practices, & leadership principles.
 11. Ensure oversight and accountability of budgetary expenditures and that the use of those funds is in furtherance of a community policing need and organizational goal.
 12. Review and rewrite the evidence storage policy and ensure evidence integrity.
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DEPARTMENT – POLICE

General Fund

Support Services Division Description:

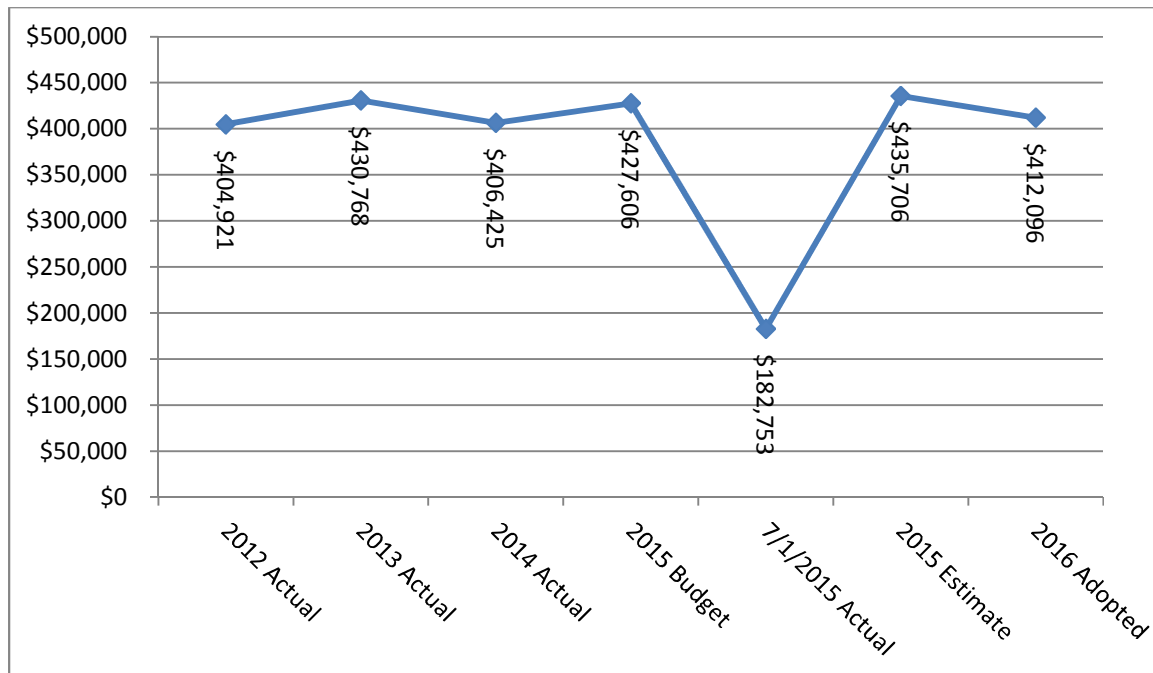
The Police Support Services operations and personnel are supervised by a civilian Director of Support Services. The division is responsible for all department statistical reporting, records management, training and court services.

Support Services personnel include the Records Bureau Staff, the Court Officer and the Training Coordinator. The Records Bureau is responsible for managing the records functions of the department. All police reports are processed and disseminated by Records Bureau personnel in accordance with Wisconsin Open Records Law.

The Court Officer acts as a liaison between the police department, the prosecutor and the court system. The Court Officer is a sworn police officer who coordinates special warrant projects and prisoner transports from other jurisdictions.

The Training Coordinator is responsible for recording and reporting all department training. The Training Coordinator handles all training registrations and training travel arrangements for all sworn and non-sworn personnel in the police department.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
POLICE SUPPORT SERVICES										
PERSONNEL SERVICES										
1622300	5110	REGULAR PERSONNEL	\$64,308	\$72,935	\$63,204	\$62,432	\$31,921	\$62,432	\$64,138	\$1,706 2.73%
1622300	5120	PART TIME PERSONNEL	\$27,882	\$28,499	\$28,794	\$28,827	\$14,727	\$28,827	\$29,123	\$296 1.03%
1622300	5150	OVERTIME	\$295	\$44	\$3,322	\$1,000	\$1,839	\$3,000	\$3,000	\$2,000 200.00%
1622300	5160	HOLIDAY PAY	\$739	\$1,187	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1622300	5172	UNIFORM ALLOWANCE	\$650	\$650	\$650	\$650	\$650	\$650	\$650	\$0 0.00%
1622300	5191	WISCONSIN RETIREMENT FUND	\$12,777	\$10,939	\$7,857	\$6,978	\$3,761	\$6,978	\$6,720	(\$258) -3.70%
1622300	519301	SOCIAL SECURITY	\$5,788	\$6,406	\$5,950	\$5,665	\$3,047	\$5,665	\$6,009	\$344 6.07%
1622300	519302	MEDICARE	\$1,354	\$1,498	\$1,392	\$1,326	\$712	\$1,326	\$1,402	\$76 5.73%
1622300	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$0	\$23,444	\$23,444	\$23,444	\$11,722	\$23,444	\$21,879	(\$1,565) -6.68%
1622300	519401	VEBA	\$675	\$5,778	\$675	\$675	\$675	\$675	\$750	\$75 11.11%
1622300	5195	LIFE INSURANCE	\$124	\$153	\$209	\$209	\$106	\$209	\$225	\$16 7.66%
CONTRACTUAL SERVICE										
1622300	5214	OTHER EQUIPMENT MAINTENANCE	\$0	\$375	\$0	\$1,500	\$0	\$1,500	\$1,500	\$0 0.00%
1622300	5215	COMPUTER/OFFICE EQUIP MAIN.	\$33,228	\$25,719	\$17,201	\$26,000	\$15,710	\$26,000	\$20,500	(\$5,500) -21.15%
1622300	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$15,637	\$14,364	\$18,659	\$16,000	\$9,849	\$18,000	\$13,500	(\$2,500) -15.63%
1622300	5232	DUPLICATING & DRAFTING	\$6,059	\$1,896	\$5,975	\$7,000	\$2,212	\$7,000	\$6,000	(\$1,000) -14.29%
1622300	5235	MICROFILM/FICHE,VIDEO,IMAGING	\$0	\$0	\$292	\$1,000	\$65	\$1,000	\$0	(\$1,000) -100.00%
1622300	5244	OTHER FEES	\$1,209	\$3,782	\$3,927	\$3,000	\$434	\$3,000	\$2,500	(\$500) -16.67%
1622300	5257	COMPUTER SERVICES	\$381	\$0	\$1,069	\$3,500	\$0	\$3,500	\$1,000	(\$2,500) -71.43%
1622300	5274	RADIO & COMMUNICATION SERVICES	\$80,549	\$59,131	\$60,171	\$75,000	\$34,399	\$75,000	\$75,000	\$0 0.00%
MATERIALS & SUPPLIES										
1622300	5331	POSTAGE & EXPRESS MAIL	\$4,458	\$3,497	\$3,964	\$5,400	\$2,017	\$4,000	\$4,000	(\$1,400) -25.93%
1622300	5332	OFFICE/COMP EQUIP & SUPPLIES	\$30,338	\$46,831	\$32,548	\$30,000	\$5,235	\$30,000	\$28,000	(\$2,000) -6.67%
1622300	5343	GENERAL COMMODITIES	\$19,144	\$13,603	\$19,626	\$20,000	\$2,392	\$20,000	\$18,700	(\$1,300) -6.50%
1622300	5347	UNIFORMS	\$19,860	\$33,512	\$24,967	\$23,000	\$12,491	\$25,000	\$22,500	(\$500) -2.17%
1622300	5351	BOOKS & SUBSCRIPTIONS	\$483	\$200	\$205	\$500	\$0	\$500	\$500	\$0 0.00%
1622300	5352	TRAINING EQUIPMENT & SUPPLIES	\$59,625	\$60,358	\$68,824	\$70,000	\$13,788	\$70,000	\$70,000	\$0 0.00%
CAPITAL OUTLAY										
1622300	5532	OFFICE>1000	\$373	\$967	\$0	\$1,000	\$0	\$1,000	\$1,000	\$0 0.00%
1622300	5533	OTHER>1000	\$18,985	\$15,000	\$13,500	\$13,500	\$15,000	\$17,000	\$13,500	\$0 0.00%
TOTAL EXPENDITURES			\$404,921	\$430,768	\$406,425	\$427,606	\$182,753	\$435,706	\$412,096	(\$15,510) -3.63%
NET TOTAL			\$404,921	\$430,768	\$406,425	\$427,606	\$182,753	\$435,706	\$412,096	(\$15,510) -3.63%
BUDGET MODIFICATIONS: Business as usual.										

Division: Support Services

Objective: In collaboration with our community, reduce the presence of crime, fear, & disorder in our neighborhoods by providing departmental personnel with accurate, real-time data to support field operations; report transcription and retention; maintenance and upgrading of the records management system; and accreditation requirements.

Measurements:

1. Enhance the analytical capacity and intelligence sharing potential of the departmental RMS.
2. Embed crime analysis into field operations, roll calls, and intelligence and information sharing platforms.
3. Ensure all departmental databases are current and supported versions.
4. Identify technological and personnel efficiencies, and adjust division positions accordingly.
5. Conduct a cost-benefit analysis of current accreditation costs versus other best practices.

2016 STRATEGIC PLAN DEPARTMENT – POLICE Support Services Division

Division: Support Services

City of Beloit Strategic Goals: 1 & 3

Objective:

In collaboration with our community, reduce the presence of crime, fear, & disorder in our neighborhoods by providing departmental personnel with accurate, real-time data to support field operations; report transcription and retention; maintenance and upgrading of the records management system; and accreditation requirements.

Action steps:

1. Perform a complete review and provide recommendations to enhance the analytical capacity and intelligence sharing potential of the departmental Record Management System (RMS).
 2. Ensure all departmental databases are current and supported versions.
 3. Ensure compliance with all Criminal Justice Information Services (CJIS) and Transaction Information for the Management of Enforcement (TIME) system requirements.
 4. Ensure departmental policies are reviewed, updated, and electronically available to all personnel through accreditation or other best practices.
 5. Perform a complete review of all job tasks, identify technological and personnel efficiencies, and adjust positions accordingly.
 6. Provide—to all members—statutory or vendor required training and updates, leadership training, and training necessary to achieve organizational goals.
 7. Develop an intelligence-led approach to crime analysis and incorporate into field operations.
 8. Ensure oversight and accountability of budgetary expenditures and that the use of those funds is in furtherance of a community policing need and organizational goal.
 9. Grow and sustain a robust recruitment, retention, promotion, and career development plan centered on community policing & leadership principles.
-

		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FLEET & FACILITY										
PERSONNEL SERVICES										
1622315	5110	REGULAR PERSONNEL	\$3,476	\$44,422	\$45,938	\$47,002	\$23,845	\$47,002	\$47,170	\$168 0.36%
1622315	5120	PART TIME PERSONNEL	\$22,387	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1622315	5150	OVERTIME	\$1,017	\$7,752	\$3,524	\$3,000	\$1,784	\$3,000	\$3,000	\$0 0.00%
1622315	5191	WISCONSIN RETIREMENT FUND	\$1,594	\$3,475	\$3,462	\$3,364	\$1,744	\$3,364	\$3,311	(\$53) -1.58%
1622315	519301	SOCIAL SECURITY	\$1,666	\$3,229	\$2,950	\$2,941	\$1,525	\$2,941	\$2,977	\$36 1.22%
1622315	519302	MEDICARE	\$390	\$755	\$690	\$688	\$357	\$688	\$653	(\$35) -5.09%
1622315	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$9,785	\$23,444	\$23,444	\$23,444	\$11,722	\$23,444	\$21,879	(\$1,565) -6.68%
1622315	5195	LIFE INSURANCE	\$11	\$17	\$36	\$45	\$23	\$45	\$55	\$10 22.22%
CONTRACTUAL SERVICE										
1622315	5211	VEHICLE EQUIP OPER. & MAINT.	\$0	\$166	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1622315	5244	OTHER FEES	\$10,728	\$11,114	\$7,262	\$6,100	\$4,180	\$6,100	\$5,100	(\$1,000) -16.39%
1622315	5261	STRUCTURE MAINTENANCE	\$14,808	\$4,405	\$17,841	\$15,000	\$5,907	\$15,000	\$11,000	(\$4,000) -26.67%
1622315	5262	PAINTING/CLEANING MAINTENANCE	\$6,507	\$1,460	\$4,256	\$5,000	\$10,525	\$11,000	\$7,500	\$2,500 50.00%
1622315	5263	ELECTRICAL MAINTENANCE	\$2,551	\$7,708	\$4,175	\$5,000	\$5,352	\$7,000	\$7,000	\$2,000 40.00%
MATERIALS & SUPPLIES										
1622315	5332	OFFICE/COMP EQUIP & SUPPLIES	\$3,509	\$0	\$159	\$0	\$118	\$118	\$0	\$0 0.00%
1622315	5343	GENERAL COMMODITIES	\$2,494	\$4,392	\$2,371	\$1,200	\$605	\$1,000	\$1,200	\$0 0.00%
1622315	5345	MAINTENANCE MATERIALS	\$0	\$0	\$30	\$0	\$633	\$632	\$0	\$0 0.00%
1622315	534502	MAINTENANCE MATERIALS-POLICE	\$58,729	\$57,489	\$73,510	\$70,000	\$65,269	\$60,000	\$70,000	\$0 0.00%
1622315	534604	FUEL - POLICE	\$182,511	\$187,926	\$172,684	\$202,800	\$67,048	\$160,000	\$140,250	(\$62,550) -30.84%
CAPITAL OUTLAY										
1622315	5531	VEH>1000	\$36,543	\$39,403	\$57,634	\$40,000	\$3,651	\$40,000	\$40,000	\$0 0.00%
		TOTAL EXPENDITURES	\$358,705	\$397,157	\$419,965	\$425,584	\$204,288	\$381,334	\$361,095	(\$64,489) -15.15%
		NET TOTAL	\$358,705	\$397,157	\$419,965	\$425,584	\$204,288	\$381,334	\$361,095	(\$64,489) -15.15%

BUDGET MODIFICATIONS: Non-leaded fuel projected at \$2.55 per gallon for 2016, a significant decrease compared to 2015.

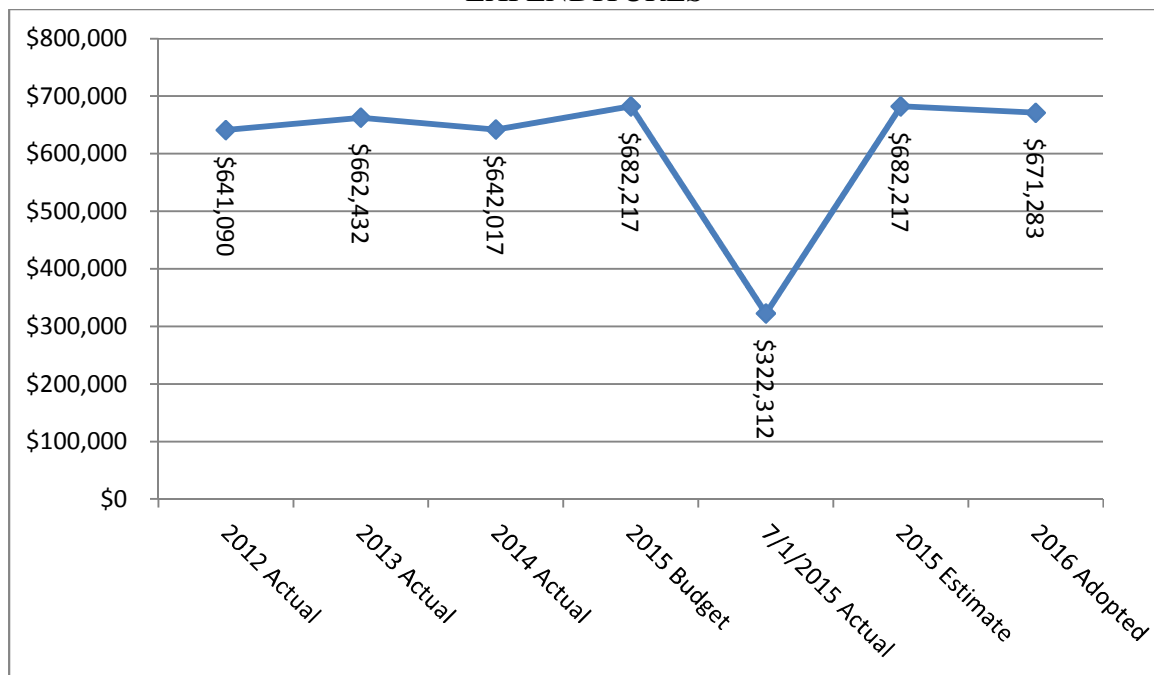
DEPARTMENT – POLICE

General Fund

Records Division Description:

The Police Records Division is Central repository for all department paperwork, routes all work to appropriate end users, and fills information requests. Some of those users are the courts, media and persons making open record requests. The record division operates twenty-four hours a day, every day to get documents recorded.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
RECORDS										
PERSONNEL SERVICES										
1622342	5110	REGULAR PERSONNEL	\$224,471	\$259,773	\$270,712	\$276,967	\$143,450	\$276,967	\$279,029	\$2,062 0.74%
1622342	5120	PART TIME PERSONNEL	\$191,934	\$160,678	\$152,499	\$165,826	\$68,679	\$165,826	\$171,501	\$5,675 3.42%
1622342	5130	EXTRA PERSONNEL	\$462	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1622342	5150	OVERTIME	\$3,752	\$4,443	\$3,326	\$5,000	\$1,176	\$5,000	\$5,000	\$0 0.00%
1622342	5160	HOLIDAY PAY	\$7,529	\$8,186	\$7,308	\$8,000	\$3,166	\$8,000	\$8,000	\$0 0.00%
1622342	5191	WISCONSIN RETIREMENT FUND	\$23,718	\$26,399	\$27,547	\$28,822	\$13,337	\$28,822	\$27,929	(\$893) -3.10%
1622342	519301	SOCIAL SECURITY	\$26,477	\$26,563	\$26,694	\$28,533	\$13,221	\$28,533	\$28,341	(\$192) -0.67%
1622342	519302	MEDICARE	\$6,192	\$6,212	\$6,243	\$6,674	\$3,092	\$6,674	\$6,629	(\$45) -0.67%
1622342	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$144,674	\$136,763	\$122,649	\$132,118	\$62,078	\$132,118	\$114,461	(\$17,657) -13.36%
1622342	519401	VEBA	\$0	\$11,539	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1622342	5195	LIFE INSURANCE	\$1,098	\$705	\$745	\$777	\$404	\$777	\$893	\$116 14.93%
CONTRACTUAL SERVICE										
1622342	5215	COMPUTER/OFFICE EQUIP MAIN.	\$8,640	\$12,152	\$12,016	\$14,000	\$8,040	\$14,000	\$14,000	\$0 0.00%
1622342	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$0	\$150	\$3,266	\$2,000	\$605	\$2,000	\$2,000	\$0 0.00%
1622342	5232	DUPLICATING & DRAFTING	\$0	\$0	\$0	\$3,500	\$1,020	\$3,500	\$3,500	\$0 0.00%
1622342	5244	OTHER FEES	\$2,023	\$6,065	\$6,186	\$6,500	\$4,000	\$6,500	\$6,500	\$0 0.00%
MATERIALS & SUPPLIES										
1622342	5347	UNIFORMS	\$120	\$304	\$325	\$1,000	\$43	\$1,000	\$1,000	\$0 0.00%
CAPITAL OUTLAY										
1622342	5533	OTHER>1000	\$0	\$2,500	\$2,500	\$2,500	\$0	\$2,500	\$2,500	\$0 0.00%
TOTAL EXPENDITURES			\$641,090	\$662,432	\$642,017	\$682,217	\$322,312	\$682,217	\$671,283	(\$10,934) -1.60%
NET TOTAL			\$641,090	\$662,432	\$642,017	\$682,217	\$322,312	\$682,217	\$671,283	(\$10,934) -1.60%

BUDGET MODIFICATIONS: Business as usual.

1622345	5271	TEL-LOCAL	\$3,960	\$3,169	\$392	\$3,240	\$1,570	\$3,240	\$3,240	\$0 0.00%
TOTAL EXPENDITURES			\$3,960	\$3,169	\$392	\$3,240	\$1,570	\$3,240	\$3,240	\$0 0.00%

DEPARTMENT – FIRE

Fire Department Vision: To have every citizen engage in a commitment to safe life behaviors and strategies influenced by fire department community risk reduction programs.

Fire Department Mission Statement: The Beloit Fire Department is dedicated to maintaining a proactive approach to community risk reduction. Our every action must focus on reducing risk to lives and property in the Greater Beloit Area.

General Fund

Divisions & Programs:

Administration

Fire Fighting & Rescue

Fire Inspection & Prevention

The Following Fund Page Is In Their Indicated Budget Section

Enterprise Funds:

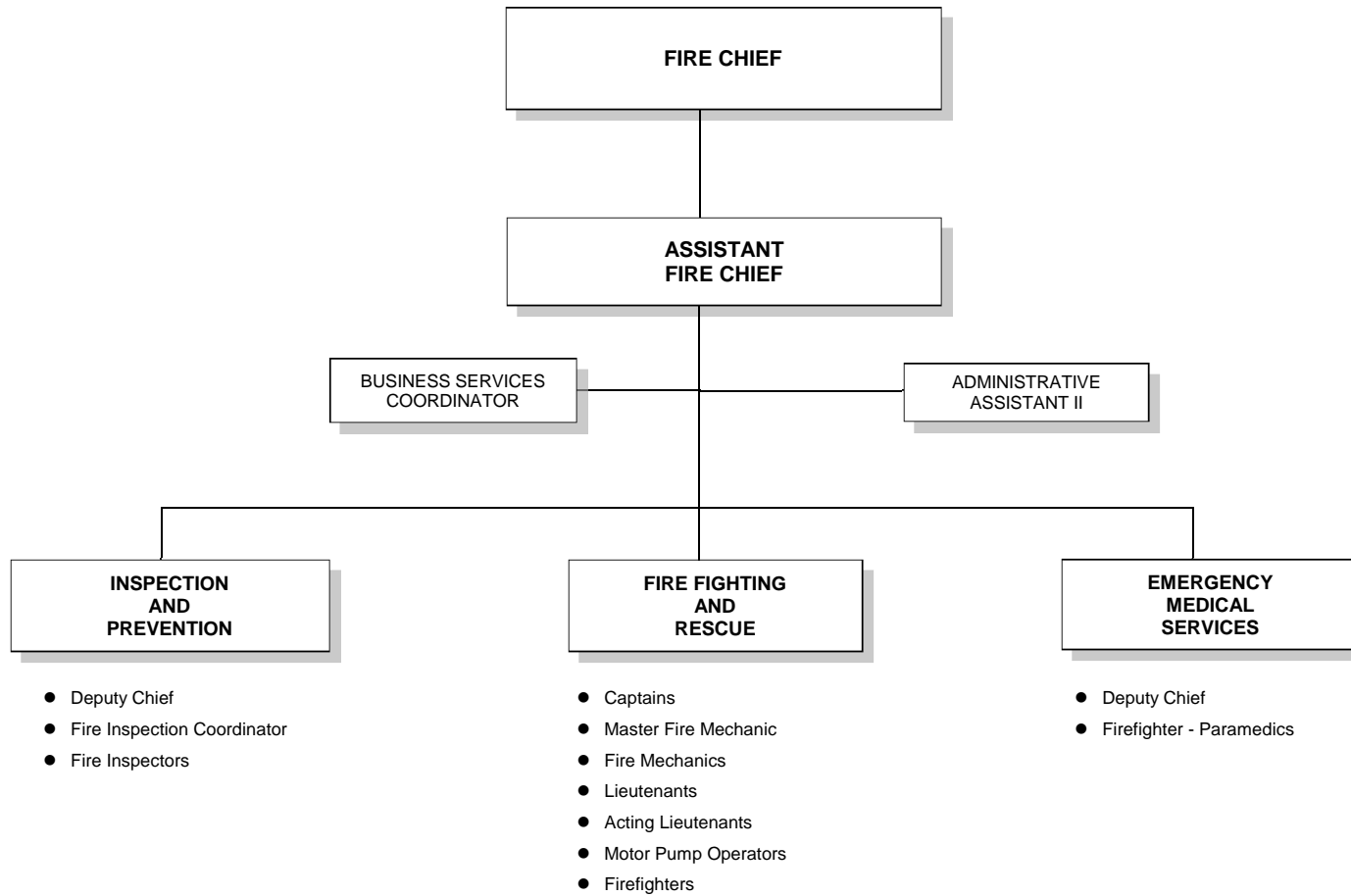
Ambulance

Special Revenue:

SAFER Fire Grant

	2012	2013	2014	2015	2015 YTD	2015	2016
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED
GENERAL FUND	\$7,262,294	\$7,618,174	\$7,808,212	\$7,602,515	\$3,674,661	\$7,459,865	\$7,500,051
ENTERPRISE	\$1,060,310	\$1,189,300	\$1,174,702	\$1,230,135	\$576,783	\$1,159,863	\$1,127,604
SPECIAL REVENUE	\$0	\$155,154	\$330,308	\$227,185	\$221,206	\$236,110	\$282,838
TOTAL	\$8,322,604	\$8,962,628	\$9,313,222	\$9,059,835	\$4,472,650	\$8,855,838	\$8,910,493

**FIRE DEPARTMENT
ORGANIZATIONAL CHART
2016**



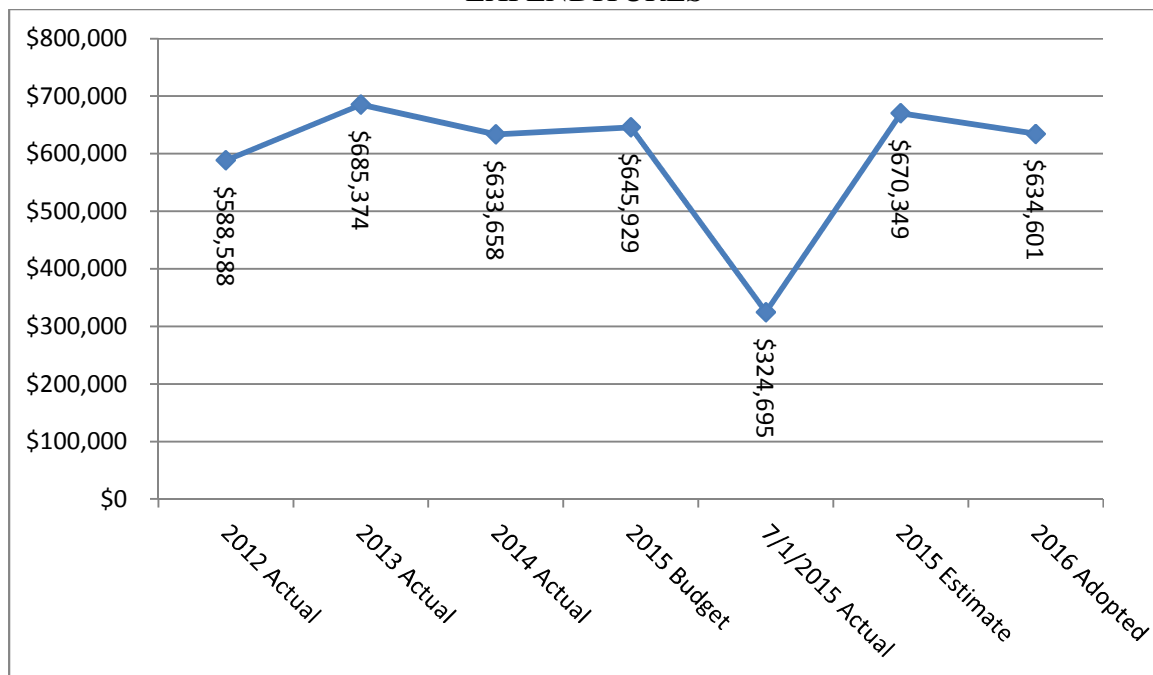
DEPARTMENT – FIRE

General Fund

Fire Administration Division Description:

The Administration Division provides for the personnel and financial administration of the department. This division facilitates compliance with city personnel policy and state and federal employment regulations, processes accounts receivable and payable, payroll, personnel record entry, database management, information systems requests, and front counter customer service.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FIRE ADMINISTRATION										
DEPARTMENTAL EARNING										
1666100	4506 COPY FEES	(\$1,156)	(\$227)	(\$334)	(\$250)	(\$47)	(\$100)	(\$250)	\$0	0.00%
	TOTAL REVENUES	(\$1,156)	(\$227)	(\$334)	(\$250)	(\$47)	(\$100)	(\$250)	\$0	0.00%
PERSONNEL SERVICES										
1666100	5110 REGULAR PERSONNEL	\$270,864	\$281,366	\$286,392	\$289,534	\$146,988	\$292,653	\$291,355	\$1,821	0.63%
1666100	5160 HOLIDAY PAY	\$1,540	\$1,540	\$1,540	\$1,540	\$0	\$1,540	\$1,540	\$0	0.00%
1666100	5191 WISCONSIN RETIREMENT FUND	\$51,207	\$47,838	\$40,449	\$38,687	\$19,765	\$39,336	\$37,018	(\$1,669)	-4.31%
1666100	5192 WORKER'S COMPENSATION	\$144,372	\$149,496	\$169,052	\$190,812	\$95,406	\$190,812	\$208,782	\$17,970	9.42%
1666100	519301 SOCIAL SECURITY	\$2,591	\$2,649	\$2,718	\$2,713	\$1,379	\$2,748	\$2,740	\$27	1.00%
1666100	519302 MEDICARE	\$3,916	\$4,060	\$4,127	\$4,123	\$2,103	\$4,187	\$4,191	\$68	1.65%
1666100	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$63,493	\$68,931	\$70,375	\$70,332	\$35,153	\$70,320	\$65,637	(\$4,695)	-6.68%
1666100	5195 LIFE INSURANCE	\$637	\$664	\$732	\$743	\$374	\$761	\$773	\$30	4.04%
CONTRACTUAL SERVICE										
1666100	5214 OTHER EQUIPMENT MAINTENANCE	\$0	\$0	\$179	\$425	\$0	\$100	\$425	\$0	0.00%
1666100	5215 COMPUTER/OFFICE EQUIP MAIN.	\$1,074	\$718	\$1,654	\$2,500	\$12,380	\$14,125	\$2,500	\$0	0.00%
1666100	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$2,035	\$2,836	\$7,755	\$3,000	\$0	\$0	\$3,000	\$0	0.00%
1666100	5225 PROFESSIONAL DUES	\$539	\$354	\$374	\$445	\$0	\$284	\$445	\$0	0.00%
1666100	5231 OFFICIAL NOTICES&PUBLICATIONS	\$1,091	\$1,903	\$1,361	\$1,500	\$44	\$1,455	\$1,500	\$0	0.00%
1666100	5232 DUPLICATING & DRAFTING	\$4,670	\$3,230	\$3,276	\$4,000	\$1,204	\$3,000	\$4,000	\$0	0.00%
1666100	5240 CONTRACTED SERV-PROFESSIONAL	\$25,960	\$106,829	\$31,503	\$25,000	\$6,417	\$40,766	\$0	(\$25,000)	-100.00%
1666100	5245 BAD DEBT EXPENSE	\$0	\$0	\$59	\$0	\$0	\$43	\$0	\$0	0.00%
1666100	5248 ADVERTISING,MARKETING,PROMOS	\$30	\$338	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1666100	5251 AUTO & TRAVEL	\$1,966	\$1,174	\$808	\$680	\$140	\$830	\$800	\$120	17.65%
MATERIALS & SUPPLIES										
1666100	5331 POSTAGE & EXPRESS MAIL	\$817	\$1,478	\$1,368	\$1,500	\$655	\$1,350	\$1,500	\$0	0.00%
1666100	5332 OFFICE/COMP EQUIP & SUPPLIES	\$5,839	\$4,600	\$3,956	\$6,000	\$2,049	\$4,000	\$6,000	\$0	0.00%
1666100	5343 GENERAL COMMODITIES	\$1,550	\$1,600	\$2,127	\$1,550	\$639	\$1,200	\$1,550	\$0	0.00%
FIXED EXPENSES										
1666100	5412 RENT/EQUIP	\$4,239	\$3,770	\$3,852	\$845	\$0	\$839	\$845	\$0	0.00%
CAPITAL OUTLAY										
1666100	5533 OTHER>1000	\$157	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	TOTAL EXPENDITURES	\$588,588	\$685,374	\$633,658	\$645,929	\$324,695	\$670,349	\$634,601	(\$11,328)	-1.75%
	NET TOTAL	\$587,432	\$685,147	\$633,324	\$645,679	\$324,648	\$670,249	\$634,351	(\$11,328)	-1.75%

BUDGET MODIFICATIONS: All legal fees moved to Human Resources budget.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	Conduct a joint labor/management public relations campaign to promote an informed constituency of our all hazards emergency preparedness and response capacity and community need.	An increase in post presentation fire department operational awareness and/or fire and life safety knowledge.	NA	NA	NA	10% Complete	100% Complete
	Develop and implement a formal mentorship program to prepare employees for ascension to leadership in an effort to preserve organizational memory, grow our most valuable resource to maximum potential, and facilitate smooth transition of leadership when change occurs.	Provide for the timely succession of organization membership over the next 10 years..	NA	NA	NA	50% Complete	100% Complete
EFFICIENCY & EFFECTIVENESS:	Improve communications throughout organization that facilitate growth of trust and the development of servant leadership	Increase in organizational satisfaction with the communications from the fire department leadership team.	NA	NA	NA	50% Complete	100% Complete
	To develop efficiency and savings in the acquisition of fire department equipment, uniforms, and general commodities.	Complete Evaluation and Implementation Timelines	NA	NA	NA	100% Complete	NA
		Save 5% on items purchased through this program as compared to purchases of identical item through traditional inventory practices.	NA	NA	NA	100% Complete	NA
2015 STRATEGIC GOAL(S):	Implement a multifaceted approach to increase general fund appropriations to absorb Staffing for Adequate Fire and Emergency Response (SAFER) grant funded positions by July 2, 2015.	Identify, secure, and appropriate funding for 5 Full Time Equivalent (FTE) Firefighters	NA	NA	50% Complete	100% Complete General Fund Appropriation and a 2014 SAFER Award	NA

2016 STRATEGIC PLAN

DEPARTMENT – FIRE

Fire Administration

Division: Administration

City of Beloit Goal: 1 & 3

Program: Fire Department Staffing

Objective:

Implement a multifaceted approach to increase general fund appropriations to absorb Staffing for Adequate Fire & Emergency Response (SAFER) grant funded positions by July 7, 2016.

Action Steps:

1. Re-apply for SAFER Grant by 5/1/2016, if necessary..
 2. Adopt a program enhancement for the 2016 general fund appropriations to increase funding for 1 FTE for 50% funding to absorb the veteran position in the SAFER Grant Funding for the rest of the 2016 calendar year. This will solidify 15 person minimum complement.
 3. Adopt a program enhancement for the 2017 general fund appropriations to increase funding for 3 FTE in 2017 to fund the remainder of the year for SAFER Grant Positions.
 4. Adopt a program enhancement for the 2017 general fund appropriations to increase funding for 3 FTE for 100% funding in 2018 to completely absorb and fund the SAFER Grant positions.
-

Division: Administration
City of Beloit Strategic Goals: 1 & 3
Program: Public Relations & Community Awareness

Objective:

Conduct a joint labor/management public relations campaign to promote an informed constituency of our all hazards emergency preparedness and response capacity and community need.

Action Steps:

1. By March 31, 2016 create and produce TV, radio, media campaign with a third party multi-media firm specializing in public safety education.
 2. By February 15, 2016 develop print materials that identify and compare the difference in the workload, safety, and outcome between using 15, 16, and 17 personnel on the initial alarm of a fire incident.
 3. By April 1, 2016 identify, develop, and produce a public canned speaking presentation on all hazards community risk within the City of Beloit.
 4. By May 1, 2016 develop and produce canned public speaking presentations that focus on “What is an Emergency” and “When to Call”.
 5. By May 1, 2016 develop and produce a canned public speaking fire safety presentation on “New Fire Behavior” focusing on the concepts of fire flow dynamics.
 6. By June 1, 2016 develop and produce a canned public awareness presentation on all non-emergency functions and responsibilities of the fire department.
 7. Promote and schedule public speaking engagements with area civic groups educating the public about fire and paramedic services completing at one public speaking engagement per month in 2016.
 8. Utilizing Department Public Information Officers promptly report department activities both emergency and non-emergency to increase awareness of community through common media outlets.
-

Division: Administration
City of Beloit Goal: 1 & 3
Program: Succession Planning & Leadership Development

Objective:

Develop and implement a formal mentorship program to prepare employees for ascension to leadership in an effort to preserve organizational memory, grow our most valuable resource to maximum potential, and facilitate smooth transition of leadership when change occurs.

Action Steps:

1. Create a mentoring committee by January 1, 2015.
 2. Review and revise all job descriptions in the department by July 1, 2015
 3. Develop and create a program that produces a formal documented mentoring process for each job description in the fire department December 31, 2015
 4. Conduct training on mentoring for the entire department by January 31, 2016
 5. Conduct mock mentoring interactions through the First Quarter of 2016.
 6. Evaluate final mentoring products across the organization by March 31, 2016.
 7. Utilize mentoring products as they are developed for promotions or appointments that occur in the interim.
-

Division: Administration
City of Beloit Strategic Goals: 1 & 3
Program: Emergency Management

Objective:

Transition the city emergency management function from General Services to the Fire Department improving the function and community preparedness and resiliency from natural and manmade disasters.

Action Steps:

1. Complete reorganization of the emergency management functions through a repeal and recreate of Beloit Code of General Ordinance Chapter 1.10 by January, 15, 2016.
 2. Develop and adopt a emergency management budget that includes incremental increases of funding for emergency planning, employee training, functional, emergency management job aids, and full scale exercises over the next three fiscal years.
 3. Complete an employee readiness program that identifies training needs, encourages personal preparedness strategies, and defines each employees critical role in emergency management by December 31, 2016.
 4. Increase employee awareness on the prevention of acts of crime and terrorism, See Something, Say Something campaign by December 31, 2016.
 5. Complete revision of the Emergency Management Plan by January 15, 2016.
 6. Host three emergency management classes to fulfill training needs by December 31, 2016.
-

Division: Administration
City of Beloit Goal: 1 & 3
Program: Organizational Communications

Objective:

Improve communications throughout organization that facilitate growth of trust and the development of servant leadership.

Action Steps:

1. Internal Communications-
 - A. Schedule monthly meetings adjacent to department training with the Chief for open round table discussions.
 - B. The Chief will attend regular coffee table discussions with line personnel at the stations.
 - C. Annually quarterly staff meetings with the Captains.
 - D. By March 1, 2016 conduct annual department expectations training.
2. External Communications-
 - A. By March 31, 2016 increase attendance of line personnel to City Council and Police & Fire Commission (PFC) Meetings.

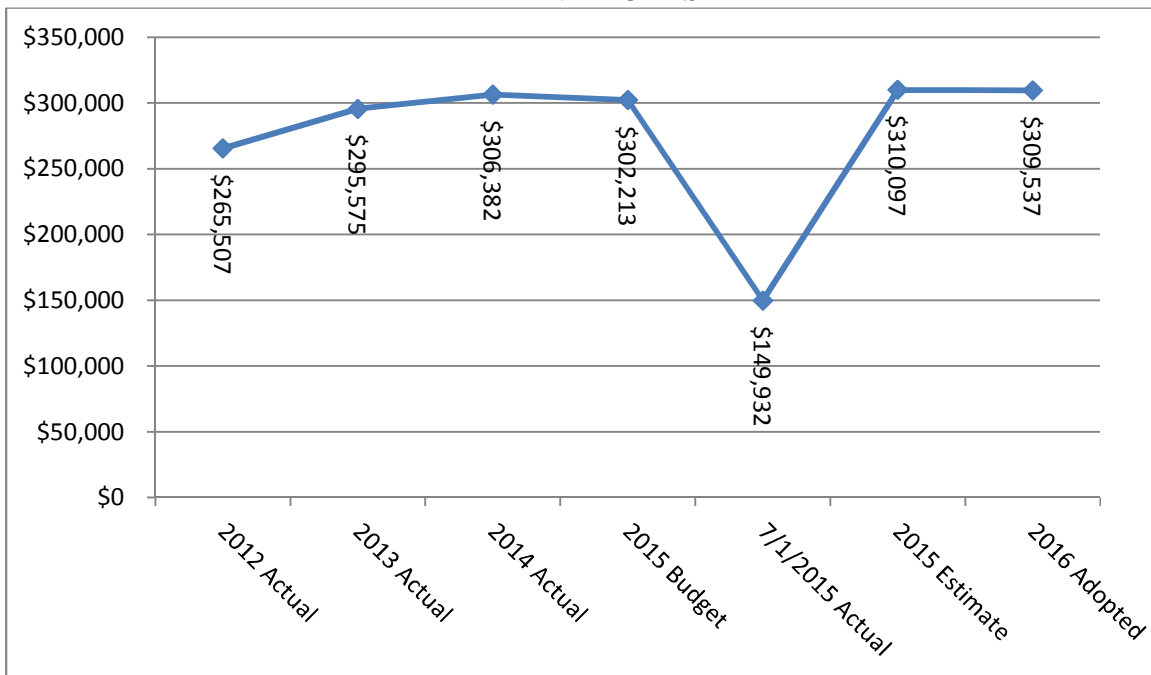
DEPARTMENT – FIRE

General Fund

Fire Inspection & Prevention Division Description:

The Code Enforcement Fire Inspection program merged into the Fire Department's Inspection program in 2006. This Division provides public fire safety and injury prevention education through outreach programs like National Fire Prevention Week, car seat safety education, school district classroom contacts, community group presentations and events, Juvenile Fire Setter intervention, and smoke detector maintenance and installation program. Fire and loss prevention is provided through a comprehensive commercial fire inspection and storage tank inspection program. This program also provides for the record keeping for all commercial properties for fire and storage tank inspections. Finally, in this division, we identify fire origin and cause determination.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FIRE INSPECTION & PREVENTION										
LICENSES & PERMITS										
1666200	4150	(\$4,505)	(\$4,480)	(\$5,155)	(\$4,600)	(\$4,605)	(\$4,605)	(\$4,600)	\$0	0.00%
1666200	4169	(\$2,506)	(\$3,782)	(\$5,769)	(\$2,980)	(\$2,190)	(\$3,755)	(\$3,200)	(\$220)	7.38%
INTERGOVT AIDS/GRANT										
1666200	436002	(\$3,988)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1666200	436003	(\$59,656)	(\$57,332)	(\$60,432)	(\$59,656)	(\$60,272)	(\$60,272)	(\$60,270)	(\$614)	1.03%
DEPARTMENTAL EARNING										
1666200	4523	(\$112,180)	(\$149,630)	(\$130,109)	(\$133,560)	(\$133,390)	(\$133,390)	(\$133,390)	\$170	-0.13%
TOTAL REVENUES		(\$182,835)	(\$215,224)	(\$201,464)	(\$200,796)	(\$200,457)	(\$202,022)	(\$201,460)	(\$664)	0.33%
PERSONNEL SERVICES										
1666200	5110	\$102,538	\$106,642	\$111,942	\$113,781	\$57,793	\$115,162	\$114,738	\$957	0.84%
1666200	5120	\$77,685	\$84,508	\$87,701	\$95,588	\$43,594	\$90,109	\$95,905	\$317	0.33%
1666200	5130	\$6,026	\$17,774	\$26,105	\$8,850	\$15,429	\$25,000	\$16,695	\$7,845	88.64%
1666200	5150	\$1,075	\$291	\$588	\$800	\$26	\$165	\$800	\$0	0.00%
1666200	5160	\$0	\$1,540	\$1,540	\$1,540	\$0	\$1,540	\$1,540	\$0	0.00%
1666200	5191	\$19,543	\$18,423	\$16,149	\$15,472	\$7,813	\$15,560	\$14,833	(\$639)	-4.13%
1666200	519301	\$6,191	\$7,369	\$8,067	\$7,515	\$4,210	\$8,254	\$8,124	\$609	8.10%
1666200	519302	\$2,684	\$3,024	\$3,262	\$3,123	\$1,677	\$3,307	\$3,284	\$161	5.16%
1666200	5194	\$27,757	\$28,600	\$31,130	\$31,415	\$14,206	\$29,279	\$29,318	(\$2,097)	-6.68%
1666200	5195	\$572	\$506	\$617	\$654	\$298	\$618	\$825	\$171	26.15%
1666200	5196	\$4,328	\$161	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE										
1666200	5214	\$411	\$428	\$999	\$1,000	\$0	\$0	\$1,000	\$0	0.00%
1666200	5223	\$3,107	\$8,725	\$5,242	\$5,000	\$500	\$5,000	\$5,000	\$0	0.00%
1666200	5225	\$325	\$1,030	\$1,200	\$1,225	\$340	\$1,225	\$1,225	\$0	0.00%
1666200	5240	\$500	\$500	\$0	\$500	\$500	\$500	\$500	\$0	0.00%
1666200	5251	\$3,675	\$4,890	\$4,211	\$4,100	\$1,146	\$4,100	\$4,300	\$200	4.88%
MATERIALS & SUPPLIES										
1666200	5332	\$1,702	\$989	\$1,303	\$1,600	\$393	\$1,000	\$1,400	(\$200)	-12.50%
1666200	5343	\$622	\$1,121	\$469	\$950	\$178	\$178	\$950	\$0	0.00%
1666200	5351	\$3,349	\$5,465	\$2,509	\$5,600	\$1,686	\$5,600	\$5,600	\$0	0.00%
1666200	5352	\$3,418	\$3,589	\$3,346	\$3,500	\$144	\$3,500	\$3,500	\$0	0.00%
TOTAL EXPENDITURES		\$265,507	\$295,575	\$306,382	\$302,213	\$149,932	\$310,097	\$309,537	\$7,324	2.42%
NET TOTAL		\$82,672	\$80,351	\$104,918	\$101,417	(\$50,525)	\$108,075	\$108,077	\$6,660	6.57%

BUDGET MODIFICATIONS: Business as usual.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Provide fire safety education to children, employees of business and industry and to the public at large through classroom presentations and through public service announcements.	# of residential inspections of smoke detectors		7	1	3	10	10
		# of children receiving fire safety education through classroom presentations		3,584	3,687	4,148	4,000	4,000
	2. Thoroughly investigate the origin and cause of all fires and support the police department and the district attorney in the prosecution of arson.	# of investigated fires		105	97	97	95	90
		# of arson cases (Incendiary)		24	16	17	10	10
		# of commercial fire inspections		2,025	2,000	2,050	2,050	2,050
		# of commercial fire inspection violations		1,640	1,749	1,846	1,700	1,700
EFFICIENCY & EFFECTIVENESS	3. Increase the compliance of the Commercial Fire Inspection Program by performing quality assurance program annually.	Total Number of Hours of Education Per Employee		40	40	40	40	40

2016 STRATEGIC PLAN

DEPARTMENT – FIRE

Fire Inspection & Prevention

Division: Prevention

City of Beloit Strategic Goals: 1 & 3

Program: Public Education

Objective:

Continue providing public education and prevention programs to the community to the extent that resources allow. Schedule public education program delivery to target locations such as large occupancy apartment facilities, elderly housing, childcare locations, and during Fire Prevention Week. Also, continue posting public service announcements periodically and when a problem area is identified.

Action Steps:

1. Develop 2016 fire prevention plan by December 2015.
 2. Provide public education personnel with the resource required to meet Performance Measure by June 2016.
 3. Complete and assign public education service announcement plan by January 2016.
-

Objective:

Develop a comprehensive public education program that will better utilize current technological resources and social media sites in an effort to provide fire prevention education to a wider range of the Beloit population.

Action steps:

1. By January 31, 2016 develop a schedule of open houses for the department that will be aimed at providing educational information to the general public. The information presented can be related to Emergency Medical Staff (EMS) operations, fire pit use and burning regulations within the city, smoke/CO alarm maintenance, water safety, hydrant clearing in the winter, and fireworks use.
 2. Beginning January 31, 2016 develop a fire prevention presentation that will be presented to various organizations, clubs, and service groups aimed specifically at fire prevention for adults in the community.
 3. By October 1, 2016 develop a plan to improve the fire department's web site so that it is current and up to date. A section on frequently asked questions related to burning regulations, fire pit use as well as other questions should be included in this web site update.
-

Division: Fire Prevention

City of Beloit Goal: 1 & 3

Program: Fire Origin and Cause Investigation

Objective: To increase department's capacity to perform fire investigations compliant to National Fire Protection Association (NFPA) 921 by 33%.

Action steps:

1. Train all fire officers to the International Association of Arson Investigators (IAAI)- Fire Investigation Technician level by April 1, 2016.
2. Increase fire investigation personnel from 3 to 6 by June 1, 2016.
3. Develop and implement a strategic training plan to bring fire investigators to the IAAI Certified Fire Investigator level by February 1, 2016.
4. Provide monthly fire investigation training for all fire department personnel by 12/31/2015.
5. Develop an education assessment program for existing fire investigators to identify training needs February 1, 2016.

Objective: To increase department's prosecution rate for incendiary fires involving crime by 50%

Action steps:

1. Develop and coordinate partnerships between public safety agencies within Rock County to establish a county fire investigation unit by December 31, 2016.
2. Study the efficacy to create a Fire Marshals position within the fire department to oversee fire investigation by April 1, 2016.
3. Open communication with District Attorney by developing policies and education programs for prosecutors by June 1, 2016.
4. Develop and coordinate fire investigation training for local and surrounding agencies-stakeholders by June 1, 2016.

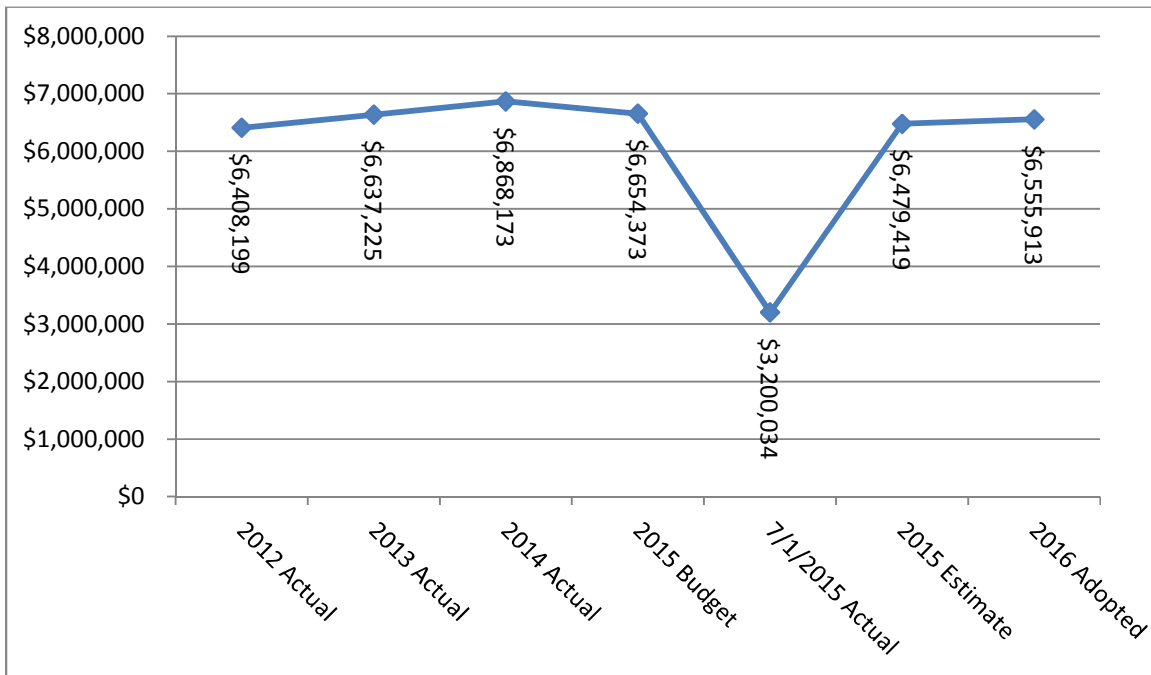
DEPARTMENT – FIRE

General Fund

Fire Fighting & Rescue Division Description:

The Firefighting & Rescue Division provides for the majority of resources required of an “All-Hazards” response. All-Hazards response capabilities are defined as any emergency the fire department may be; or has the potential for, being called upon to mitigate. This division comprises the greater majority of the preparedness and response budget for equipment, personnel, and maintenance. The Firefighting and Rescue Division handles a broad set of core preparedness and response responsibilities. Moreover, this division supports the first response role for the Ambulance Division.

EXPENDITURES



		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT	
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE	
FIRE FIGHTING & RESCUE											
DEPARTMENTAL EARNING											
1666300	4524	EXTRICATION	(\$4,614)	(\$40)	(\$14,200)	\$0	(\$4,050)	\$0	\$0	0.00%	
OTHER REVENUE											
1666300	4632	HAZMAT	(\$25,548)	\$5,813	(\$23,690)	(\$12,000)	\$0	(\$6,279)	(\$10,000)	\$2,000	-16.67%
TOTAL REVENUES		(\$30,162)	\$5,773	(\$37,890)	(\$12,000)	(\$4,050)	(\$6,279)	(\$10,000)	\$2,000	-16.67%	
PERSONNEL SERVICES											
1666300	5110	REGULAR PERSONNEL	\$2,993,260	\$3,108,136	\$3,294,747	\$3,176,044	\$1,648,741	\$3,186,473	\$3,262,947	\$86,903	2.74%
1666300	5112	OUT-OF-CLASS PAY	\$27,235	\$36,167	\$34,441	\$37,600	\$14,269	\$31,040	\$37,600	\$0	0.00%
1666300	5150	OVERTIME	\$304,912	\$351,448	\$273,294	\$295,000	\$119,190	\$276,720	\$260,000	(\$35,000)	-11.86%
1666300	5160	HOLIDAY PAY	\$70,420	\$74,620	\$77,000	\$77,000	\$140	\$75,600	\$77,000	\$0	0.00%
1666300	5173	TOOL ALLOWANCE	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$0	0.00%
1666300	5191	WISCONSIN RETIREMENT FUND	\$751,038	\$693,921	\$598,915	\$549,579	\$270,136	\$541,420	\$510,974	(\$38,605)	-7.02%
1666300	519301	SOCIAL SECURITY	\$98	\$0	\$0	\$0	\$0	\$0	\$3,065	\$3,065	0.00%
1666300	519302	MEDICARE	\$49,134	\$51,692	\$53,367	\$51,188	\$25,847	\$50,916	\$52,340	\$1,152	2.25%
1666300	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$886,775	\$960,585	\$968,179	\$970,905	\$472,312	\$943,445	\$901,894	(\$69,011)	-7.11%
1666300	519402	RETIRE HEALTH - PRE 65	\$645,459	\$671,082	\$705,380	\$697,139	\$300,587	\$723,140	\$710,331	\$13,192	1.89%
1666300	519403	RETIREE HEALTH - POST 65	\$304,040	\$281,798	\$324,860	\$331,938	\$185,477	\$317,869	\$317,241	(\$14,697)	-4.43%
1666300	5195	LIFE INSURANCE	\$9,781	\$9,691	\$10,688	\$10,959	\$5,698	\$11,500	\$6,624	(\$4,335)	-39.56%
1666300	5196	UNEMPLOYMENT COMPENSATION	\$157	\$0	\$0	\$28,860	\$0	\$0	\$0	(\$28,860)	100.00%
1666300	519703	HEART & LUNG	\$6,542	\$6,542	\$6,542	\$6,542	(\$545)	(\$545)	\$0	(\$6,542)	-100.00%
CONTRACTUAL SERVICE											
1666300	5214	OTHER EQUIPMENT MAINTENANCE	\$27,700	\$31,935	\$31,933	\$35,000	\$5,977	\$16,892	\$35,000	\$0	0.00%
1666300	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$7,633	\$12,732	\$12,966	\$11,000	\$7,472	\$11,000	\$11,020	\$20	0.18%
1666300	5225	PROFESSIONAL DUES	\$1,722	\$1,526	\$1,033	\$1,526	\$534	\$589	\$1,526	\$0	0.00%
1666300	5231	OFFICIAL NOTICES&PUBLICATIONS	\$566	\$993	\$0	\$750	\$0	\$375	\$750	\$0	0.00%
1666300	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$0	\$821	\$0	\$169	\$169	\$0	\$0	0.00%
1666300	5241	CONTRACTED SERV-LABOR	\$308	\$297	\$356	\$550	\$186	\$690	\$550	\$0	0.00%
1666300	5244	OTHER FEES	\$76	\$0	\$336	\$200	\$361	\$471	\$200	\$0	0.00%
1666300	5255	PHYSICAL EXAMS	\$7,902	\$16,324	\$4,682	\$7,660	\$2,809	\$4,877	\$7,660	\$0	0.00%
1666300	5256	LAUNDRY	\$4,706	\$3,573	\$4,683	\$4,800	\$1,014	\$2,500	\$4,800	\$0	0.00%
1666300	5261	STRUCTURE MAINTENANCE	\$12,654	\$12,614	\$38,616	\$20,000	\$3,809	\$6,980	\$20,000	\$0	0.00%
1666300	5262	PAINTING/CLEANING MAINTENANCE	\$775	\$975	\$13,200	\$1,500	\$0	\$0	\$2,000	\$500	33.33%
1666300	5263	ELECTRICAL MAINTENANCE	\$3,052	\$2,648	\$8,931	\$2,850	\$2,090	\$2,850	\$2,850	\$0	0.00%
1666300	5264	PLUMBING MAINTENANCE	\$4,459	\$4,917	\$5,868	\$4,300	\$1,348	\$3,233	\$4,500	\$200	4.65%
1666300	5265	HEATING MAINTENANCE	\$3,318	\$2,107	\$2,698	\$3,000	\$1,085	\$2,600	\$3,000	\$0	0.00%
1666300	5271	TELEPHONE - LOCAL	\$40,363	\$33,406	\$38,090	\$34,165	\$18,447	\$34,165	\$33,144	(\$1,021)	-2.99%
1666300	5274	RADIO & COMMUNICATION SERVICES	\$20,455	\$24,670	\$35,015	\$30,000	\$18,558	\$30,000	\$30,000	\$0	0.00%
MATERIALS & SUPPLIES											
1666300	5321	ELECTRICITY	\$38,639	\$34,910	\$40,963	\$38,500	\$16,397	\$40,411	\$38,500	\$0	0.00%
1666300	5322	GAS/HEATING FUEL	\$12,764	\$15,121	\$17,653	\$18,000	\$8,285	\$14,456	\$18,000	\$0	0.00%
1666300	5323	WATER	\$3,707	\$3,068	\$3,142	\$3,200	\$1,005	\$3,032	\$3,200	\$0	0.00%
1666300	5324	SEWER SERVICE CHARGE	\$3,687	\$1,879	\$2,092	\$2,700	\$489	\$1,187	\$2,700	\$0	0.00%
1666300	5325	STORMWATER SERVICE CHARGE	\$1,140	\$1,091	\$1,091	\$1,020	\$455	\$1,091	\$1,020	\$0	0.00%
1666300	5331	POSTAGE & EXPRESS MAIL	\$0	\$6	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	5332	OFFICE/COMP EQUIP & SUPPLIES	\$0	\$42	\$0	\$0	\$0	\$9	\$0	\$0	0.00%
1666300	5343	GENERAL COMMODITIES	\$15,239	\$18,436	\$13,310	\$15,000	\$5,946	\$12,084	\$15,000	\$0	0.00%
1666300	5345	MAINTENANCE MATERIALS	\$3,225	\$5,605	\$5,470	\$6,000	\$979	\$6,000	\$6,000	\$0	0.00%
1666300	534503	MAINTENANCE MATERIALS - FIRE	\$40,781	\$47,687	\$106,985	\$50,000	\$28,041	\$50,000	\$50,000	\$0	0.00%
1666300	534605	FUEL - FIRE	\$26,541	\$33,769	\$34,036	\$31,948	\$12,276	\$28,125	\$26,527	(\$5,421)	-16.97%
1666300	5347	UNIFORMS	\$51,250	\$54,357	\$77,250	\$70,000	\$8,438	\$28,000	\$70,000	\$0	0.00%
1666300	5351	BOOKS & SUBSCRIPTIONS	\$278	\$934	\$369	\$1,200	\$650	\$1,000	\$1,200	\$0	0.00%
1666300	5352	TRAINING EQUIPMENT & SUPPLIES	\$125	\$1,086	\$378	\$1,000	\$0	\$0	\$1,000	\$0	0.00%
CAPITAL OUTLAY											
1666300	5533	OTHER>1000	\$25,532	\$24,085	\$18,041	\$25,000	\$10,613	\$18,305	\$25,000	\$0	0.00%
TOTAL EXPENDITURES		\$6,408,199	\$6,637,225	\$6,868,173	\$6,654,373	\$3,200,034	\$6,479,419	\$6,555,913	(\$98,460)	-1.48%	
NET TOTAL		\$6,378,037	\$6,642,998	\$6,830,283	\$6,642,373	\$3,195,984	\$6,473,140	\$6,545,913	(\$96,460)	-1.45%	

BUDGET MODIFICATIONS: Diesel is projected at \$3.04 a gallon in 2016. Overtime is projected to go down in 2016.

The Fire department added a additional position to the general fund for half the year by retaining the veteran currently funded through the original SAFER grant, which will expire on June 30, 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Increase the effectiveness of emergency response activities by training Fire Department personnel.	200 Hours of training In Accordance with ISO Requirements *	98% (100 hrs per employee)	98% (100 hrs per employee)	98% (100 hour per employee)	98% (100 hours per employee)	98% (100 hours per employee)
	2. Maintain jurisdictional partnerships with our neighboring communities in order to allocate additional resources for emergencies when needed.	Mutual Aid Given. – Number of calls	38	32	44	38	38
		Mutual Aid Received. -- Number of calls	85	141	123	85	85
EFFICIENCY & EFFECTIVENESS:	Develop and implement a vehicle replacement plan for the departments aged fleet by 12/31/2015.	Meet 100% of project timelines.	NA	NA	Research	RFP for the Purchase of 2 Fire Engines	Expected Delivery in April
	3. Minimize the negative impacts of emergency situations to people, property, and the environment.	First responding unit for all hazards arrives on scene within 4 minutes 90% of the time.	NA**	NA	39.30%	45%	45%
		Assembly of 15 personnel on scene for confirmed structure fires is 8 minutes 90% of the time.	NA	NA	15.09%	20%	20%
2015 STRATEGIC GOAL(S):	Inventory and upgrade Self Contained Breathing Apparatus and Inline Respirator Systems by 12/31/2014.	Place in service National Fire Protection Association compliant respiratory protection system by 12/31/2014.	NA	NA	RFP	Placed in-service, training complete	NA
	Inventory and upgrade department hydraulic powered extrication equipment by 12/31/2015.	Place in service a upgraded hydraulic power system components by 12/31/2016	NA	NA	Research and demo	RFP and purchase 1/2	Purchase 2nd half

2016 STRATEGIC PLAN

DEPARTMENT – FIRE

Fire Fighting & Rescue

Division: Fire & Rescue

City of Beloit Strategic Goals: 1 & 3

Program: Emergency Response

Objective:

Increase the City of Beloit's Fire Suppression Rating from 3 to 2.

Action Steps:

1. Evaluate the City of Beloit 2011 Insurance Service Organization (ISO) rating report to identify deficient ratings by 6/14.
 2. Determine practicality and cost benefit of expending resources needed to address deficient issues by 12/14.
 3. Determine a plan and process to address deficient issues by 12/15.
 4. Begin process of resolving identified deficient issues by 12/15.
 5. Request ISO reevaluation by 12/16.
-

Objective:

Inventory and upgrade department hydraulic powered extrication equipment by 12/31/2016.

Action Steps:

1. Identify through regional collaboration gaps in extrication capacity, and identify aging/failing equipment by April 1, 2015.
 2. Submit CIP request as indicated in the 2015 Budget Calendar.
 3. Identify Hydraulic Extrication Tool resource needs and prepare specifications for public bidding process by March 31, 2016.
 4. Publish and complete public bid selection process by July 1, 2016.
 5. Place order by July 30, 2016.
 6. Receive, label, inventory, train and place in service new SCBA by 12/31/2016.
-

Objective:

The goal of creating a promotional training academy is that it provides each individual with the necessary tools and knowledge to be successful in their newly promoted position. It will also help ensure there is a consistency among individuals, as well as the shifts of the department.

Action Steps:

1. Meet with Chief, Assistant Chief and Union Officers to layout the idea of a promotional training academy and gain full support by January 1, 2016.
2. Set up meeting with the training committee to layout the promotional training academy and assign persons already in each position to write up descriptions (positions include; Relief/ Full Driver, Acting/ Full Lieutenant, Captain, Deputy/Assistant Chief's, Fire Chief and Mechanics) following JPR's that would be appropriate to include in a training academy curriculum March 31, 2016.
3. Revisit and develop a priority list of each person's position and prepare for writing curriculums reflecting each positions June 30, 2016.
4. Develop a cost analysis for each academy and a budget plan May 15, 2016.
5. Meet, confer, evaluate and make final edits to the curriculum's October 1, 2016.
6. Have academy programs established by next promotions date to be determined.
7. Reevaluate programming post academy and make appropriate adjustments, date to be determined.

DEPARTMENT – COMMUNITY DEVELOPMENT

Mission Statement: The Community Development Department forms partnerships with diverse community residents, organizations, businesses and developers to provide housing programs, promote quality planning and development and encourage investment and renewal that guides the future of our City and creates a first class, livable community for all.

General Fund

Divisions & Programs:

Planning & Building Services

Community & Housing Services

The Following Fund Pages Are In Their Indicated Budget Section

**Special Revenue Funds: CDBG
HOME Program**

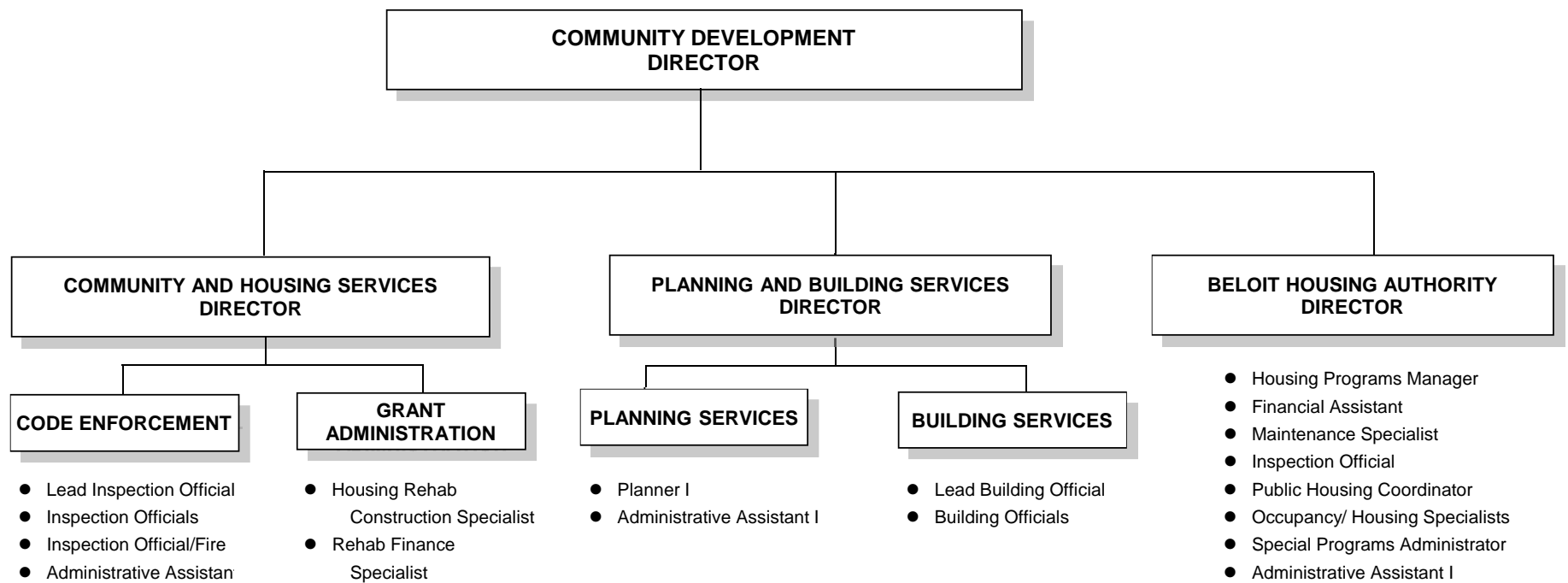
	2012	2013	2014	2015	2015 YTD	2015	2016
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED
GENERAL FUND	\$975,174	\$1,121,467	\$1,150,168	\$1,202,756	\$610,585	\$1,160,072	\$1,164,381
SPECIAL REVENUE	\$944,698	\$1,259,853	\$949,571	\$954,160	\$1,036,186	\$951,598	\$972,384
TOTAL	\$1,919,872	\$2,381,320	\$2,099,739	\$2,156,916	\$1,646,771	\$2,111,670	\$2,136,765

CITY OF BELOIT, WISCONSIN

COMMUNITY DEVELOPMENT DEPARTMENT

ORGANIZATIONAL CHART

2016



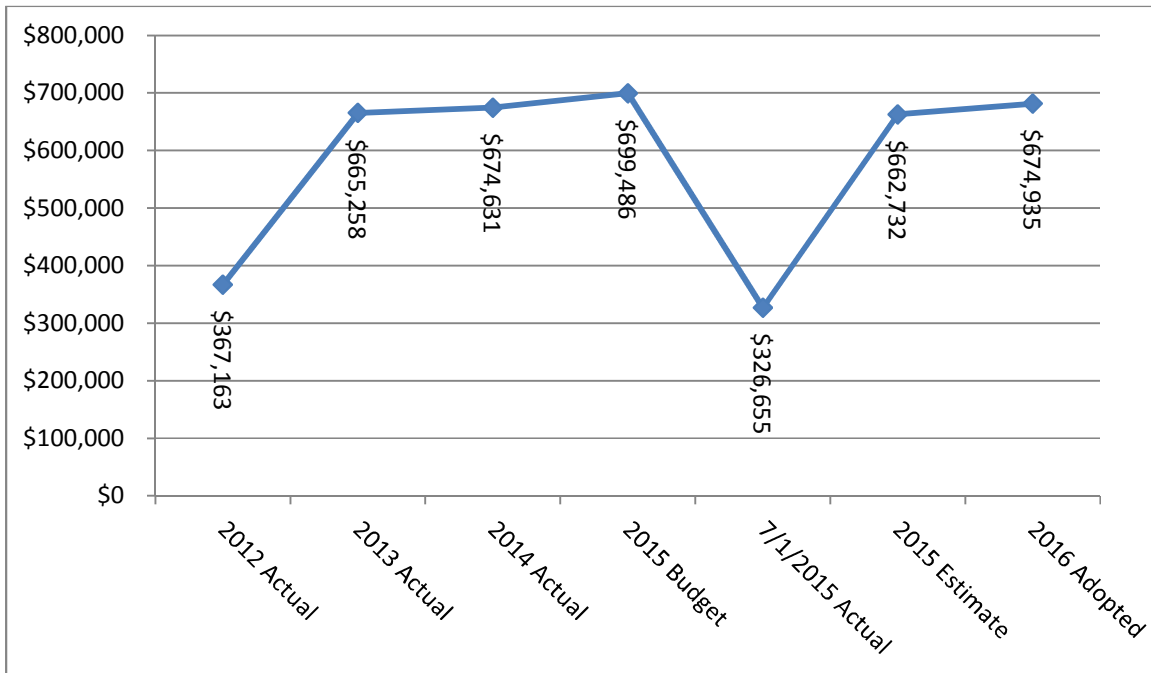
DEPARTMENT – COMMUNITY DEVELOPMENT

General Fund

Planning & Building Services Division Description:

The Planning & Building Services Division is responsible for administering various City Ordinances including the Zoning Ordinance, Architectural Review Ordinance, Historic Preservation Ordinance, and all Building Codes. This Division is also responsible for implementing various adopted plans and policies which regulate the many land uses and developments in the City. Planning & Building staff works with citizens and others to provide information, research, and analysis on existing and proposed development projects. Planning & Building staff also provides staff support to the members of the City Council, Plan Commission, Board of Appeals, and the Landmarks Commission.

EXPENDITURES



		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT	
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE	
PLANNING & BUILDING SERVICES											
LICENSES & PERMITS											
1675200	4151	HEATING PERMITS	\$0	(\$9,689)	(\$14,212)	(\$7,755)	(\$4,235)	(\$8,000)	(\$8,500)	(\$745)	9.61%
1675200	4152	ELECTRICAL PERMITS	\$0	(\$45,057)	(\$48,237)	(\$40,000)	(\$15,406)	(\$35,000)	(\$40,000)	\$0	0.00%
1675200	4153	PLUMBING PERMITS	\$0	(\$31,295)	(\$26,366)	(\$25,960)	(\$9,836)	(\$25,000)	(\$25,960)	\$0	0.00%
1675200	4155	BUILDING PERMITS	\$0	(\$76,657)	(\$72,703)	(\$62,500)	(\$37,815)	(\$65,000)	(\$70,000)	(\$7,500)	12.00%
1675200	417301	CERT SURVEY MAP APPLICATIONS	(\$970)	(\$1,640)	(\$1,990)	(\$2,040)	(\$1,050)	(\$2,000)	(\$2,040)	\$0	0.00%
1675200	417302	CONDITIONAL USE PERMT	(\$2,550)	(\$5,775)	(\$2,750)	(\$2,750)	(\$2,200)	(\$3,025)	(\$3,300)	(\$550)	20.00%
1675200	417303	PREL/FINAL SUBD. PLAT	\$0	(\$1,635)	(\$725)	(\$1,700)	(\$170)	(\$170)	(\$1,700)	\$0	0.00%
1675200	417304	SITE PLAN REVIEW	(\$4,700)	(\$6,900)	(\$3,200)	(\$5,000)	(\$2,100)	(\$4,500)	(\$5,000)	\$0	0.00%
1675200	417305	WIRELESS COMM FACILITY	(\$3,750)	(\$1,625)	(\$1,500)	(\$2,500)	(\$1,500)	(\$2,500)	(\$2,500)	\$0	0.00%
1675200	417306	ZONING MAP AMENDMENTS	(\$1,378)	(\$5,425)	(\$2,750)	(\$2,475)	\$0	(\$1,100)	(\$1,925)	\$550	-22.22%
1675200	417307	BOARD OF APPEALS	(\$1,775)	(\$1,000)	(\$600)	(\$1,000)	\$0	(\$400)	(\$1,000)	\$0	0.00%
1675200	417308	VACATING OF PUBLIC R.O.W.	\$0	(\$75)	(\$225)	(\$150)	(\$75)	(\$150)	(\$150)	\$0	0.00%
1675200	4177	ANNUAL CHICKEN PERMIT	\$0	(\$455)	(\$315)	(\$350)	(\$210)	(\$350)	(\$350)	\$0	0.00%
DEPARTMENTAL EARNING											
1675200	4526	ZONING CONFIRMATION LETTER FEE	(\$1,050)	(\$280)	(\$490)	(\$525)	(\$315)	(\$600)	(\$525)	\$0	0.00%
1675200	4527	CERT. OF APPROPRIATENESS FEE	(\$2,025)	(\$1,550)	(\$1,850)	(\$1,500)	(\$700)	(\$1,500)	(\$1,500)	\$0	0.00%
1675200	4528	ARCHITECTURAL REVIEW CERT.	(\$6,625)	(\$5,800)	(\$4,923)	(\$4,500)	(\$2,575)	(\$5,000)	(\$5,000)	(\$500)	11.11%
1675200	4531	POSTAGE PAID BY DEVELOPERS	(\$128)	(\$377)	(\$134)	(\$190)	(\$19)	(\$100)	(\$190)	\$0	0.00%
1675200	4599	OTHER DEPARTMENT EARNINGS	(\$200)	(\$400)	(\$300)	(\$200)	\$0	\$0	(\$300)	(\$100)	50.00%
TOTAL REVENUES		(\$25,151)	(\$195,635)	(\$183,270)	(\$161,095)	(\$78,205)	(\$154,395)	(\$169,940)	(\$8,845)	5.49%	
PERSONNEL SERVICES											
1675200	5110	REGULAR PERSONNEL	\$221,143	\$422,244	\$433,442	\$449,192	\$222,729	\$425,000	\$445,448	(\$3,744)	-0.83%
1675200	5130	EXTRA PERSONNEL	\$0	\$88	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675200	5150	OVERTIME	\$0	\$0	\$214	\$0	\$0	\$0	\$0	\$0	0.00%
1675200	5191	WISCONSIN RETIREMENT FUND	\$13,120	\$27,819	\$30,356	\$30,199	\$14,901	\$30,000	\$29,399	(\$800)	-2.65%
1675200	5192	WORKER'S COMPENSATION	\$19,692	\$18,732	\$23,700	\$25,917	\$12,958	\$25,000	\$29,618	\$3,701	14.28%
1675200	519301	SOCIAL SECURITY	\$13,713	\$26,184	\$26,887	\$27,536	\$13,900	\$27,000	\$27,402	(\$134)	-0.49%
1675200	519302	MEDICARE	\$3,207	\$6,124	\$6,288	\$6,439	\$3,251	\$6,000	\$6,446	\$7	0.11%
1675200	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$67,685	\$111,607	\$106,856	\$116,325	\$53,989	\$110,000	\$94,581	(\$21,744)	-18.69%
1675200	5195	LIFE INSURANCE	\$353	\$1,056	\$1,255	\$1,278	\$567	\$1,200	\$1,096	(\$182)	-14.24%
1675200	5196	UNEMPLOYMENT COMPENSATION	\$0	\$9,438	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
1675200	5215	COMPUTER/OFFICE EQUIP MAIN.	(\$171)	\$0	\$0	\$100	\$0	\$50	\$100	\$0	0.00%
1675200	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$2,439	\$3,683	\$4,012	\$3,700	\$811	\$2,000	\$3,700	\$0	0.00%
1675200	5225	PROFESSIONAL DUES	\$700	\$885	\$962	\$1,310	\$1,125	\$1,310	\$1,310	\$0	0.00%
1675200	5231	OFFICIAL NOTICES&PUBLICATIONS	\$0	\$764	\$695	\$600	\$2,249	\$1,000	\$600	\$0	0.00%
1675200	5232	DUPLICATING & DRAFTING	\$638	\$1,600	\$8,626	\$2,800	(\$12,888)	\$2,800	\$2,800	\$0	0.00%
1675200	5240	CONTRACTED SERV-PROFESSIONAL	\$0	\$350	\$160	\$300	\$0	\$0	\$300	\$0	0.00%
1675200	524006	CONTRACT SERV-BARTLETT MUSEUM	\$14,500	\$14,500	\$14,500	\$14,496	\$7,250	\$14,496	\$14,496	\$0	0.00%
1675200	5244	OTHER FEES	\$0	\$43	\$0	\$100	\$45	\$45	\$100	\$0	0.00%
1675200	5248	ADVERTISING,MARKETING,PROMOS	\$0	\$1,150	\$0	\$0	\$294	\$294	\$0	\$0	0.00%
1675200	5251	AUTO & TRAVEL	\$466	\$8,134	\$9,017	\$7,920	\$1,933	\$7,500	\$7,920	\$0	0.00%
1675200	5271	TELEPHONE - LOCAL	\$2,113	\$1,727	\$2,209	\$3,219	\$782	\$3,219	\$2,244	(\$975)	-30.29%
MATERIALS & SUPPLIES											
1675200	5331	POSTAGE & EXPRESS MAIL	\$1,578	\$2,003	\$1,782	\$1,680	\$645	\$1,300	\$1,200	(\$480)	-28.57%
1675200	5332	OFFICE/COMP EQUIP & SUPPLIES	\$4,536	\$4,016	\$1,949	\$3,600	\$652	\$2,500	\$3,600	\$0	0.00%
1675200	5347	UNIFORMS	\$0	\$1,942	\$212	\$1,200	\$445	\$1,000	\$1,000	(\$200)	-16.67%
1675200	5351	BOOKS & SUBSCRIPTIONS	\$1,452	\$1,169	\$1,510	\$1,575	\$1,018	\$1,018	\$1,575	\$0	0.00%
TOTAL EXPENDITURES		\$367,163	\$665,258	\$674,631	\$699,486	\$326,655	\$662,732	\$674,935	(\$24,551)	-3.51%	
NET TOTAL		\$342,013	\$469,623	\$491,361	\$538,391	\$248,450	\$508,337	\$504,995	(\$33,396)	-6.20%	

BUDGET MODIFICATIONS: Business as usual.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Review planning and zoning applications.	# Annexation Petitions		1	1	0	1	1
		# Architectural Review Certificates		128	130	124	130	130
		# Certificate of Appropriateness		51	45	53	45	45
		# Certified Survey Maps		7	11	13	15	15
		# Conditional Use Permits		8	20	11	12	12
		# Final Subdivision Plats		0	0	0	1	1
		# Land Management Plans		0	1	0	1	1
		# Planned Unit Developments		0	3	1	1	1
		# Plats of Survey		1	5	5	5	5
		# Preliminary Subdivision Plats		0	1	0	1	1
		# Referrals from Public Bodies		7	16	9	10	10
		# Sign Ordinance Exceptions		7	4	3	3	3
		# Site Plan Reviews		21	25	14	18	18
		# Street /Alley Vacations		0	1	3	2	2
		# Variances / Appeals		7	5	3	2	4
		# Zoning Map Amendments		5	17	10	5	5
		# Zoning Text Amendments		2	2	4	2	2
		# Building Permits		1,156	990	1,074	1,000	1,000
		Valuation of Building Permits		\$17,929,144	\$46,426,758	\$31,561,015	\$40,000,000	\$40,000,000
		# Building inspections		542	3,901	1,665	2,000	2,000
2015 STRATEGIC GOAL(S):	Ensure that the Comprehensive Plan reflects the goals and objectives of the City of Beloit.	Comprehensive Plan Analysis in Staff Reports		95	81	57	60	60
		Comprehensive Plan Amendments		1	10	3	2	2
	Promote and protect public health, safety, morals, comfort, convenience, and welfare of existing and future residents of the City through land use planning and regulation.	Review of Planning & Zoning Applications		246	281	253	254	256

2016 STRATEGIC PLAN

DEPARTMENT – COMMUNITY DEVELOPMENT

Planning & Building Services

City of Beloit Strategic Goal: 5

Program: Planning Services: Land Use Planning and Regulation

Objective:

To promote and protect public health, safety, morals, comfort, convenience, and welfare of existing and future residents of the City. Review and approve all development and redevelopment against the City's land use plans and ordinances, and coordinate Plan Commission, City Council, Board of Appeals, and Landmarks Commission review of applicable projects.

Action Steps:

1. Review and approve all industrial, commercial, institutional, and multi-family residential developments and alterations.
 2. Prepare Agendas, Minutes, and Staff Reports for Plan Commission, Landmarks Commission, and Board of Appeals meetings.
 3. Prepare reports to the City Council, along with Resolutions and Ordinances pertaining to land use actions.
 4. Initiate and resolve enforcement actions dealing with violations of land use ordinances.
 5. Communicate with citizens, businesses, property owners, developers, and others regarding land use and development questions and concerns.
-

City of Beloit Strategic Goal: 5

Program: Planning Services: Land Use Ordinance Updates

Objective:

To update the City's ordinances which regulate the built environment in response to emerging trends, technologies, and best practices.

Action Steps:

1. Evaluate required off-street parking ratios in Article 8 of the Zoning Ordinance and prepare revisions for Plan Commission and City Council consideration.
 2. Evaluate the lighting requirements in Section 34.10 of the Architectural Review & Landscape Code and prepare revisions for Plan Commission and City Council consideration.
 3. Initiate Zoning Text Amendments in response to recent legislation and/or emerging issues.
-

City of Beloit Strategic Goal: 5

Program: Building Services: Building Inspection and Permit Issuance

Objective:

To promote public health & safety while stabilizing and increasing property values through the regulation and inspection of new buildings, building additions, building alterations, and other miscellaneous projects.

Action Steps:

1. Review and approve applications for Building, Plumbing, Electrical, HVAC, Fence, Chicken, and other permits.
 2. Inspect building projects as necessary to ensure compliance with applicable building codes.
 3. Monitor neighborhoods for unauthorized work and initiate enforcement actions as necessary.
 4. Communicate with citizens and contractors regarding building permit and code questions.
-

City of Beloit Strategic Goal: 5

Program: Building Services: Inspection & Permitting Modernization

Objective:

To continue to modernize the City's building inspection and permitting processes.

Action Steps:

1. Continue and expand mandatory inspection documentation systems using MUNIS software.
2. Evaluate real-time inspection documentation options, including the use of tablets.
3. Evaluate on-line permitting for planning and building operations.

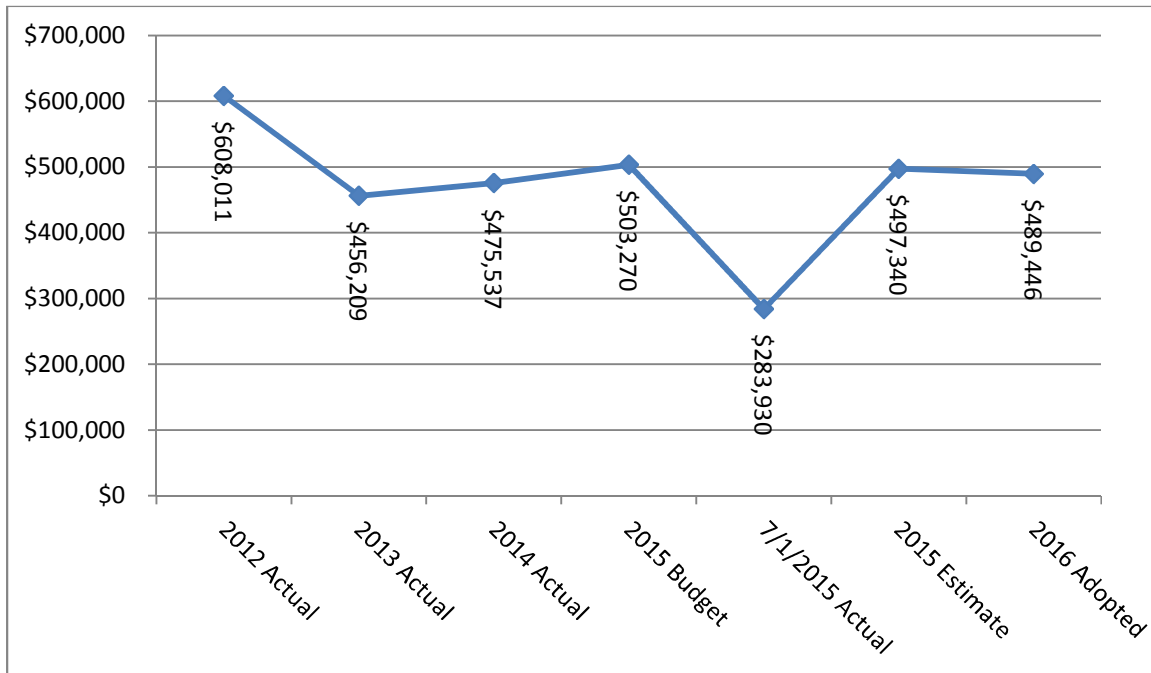
DEPARTMENT – COMMUNITY DEVELOPMENT

General Fund

Community & Housing Services Division Description:

The Community and Housing Services Division is responsible for code enforcement, fair housing, and administration of the City's community development grant programs. The Division enforces the City's property maintenance code and the fair housing code, issues rental permits, and performs systematic interior inspections. The Division also administers the Neighborhood Stabilization Program, which purchases foreclosed houses for rehabilitation or demolition. The Division also administers a housing loan program and lead hazard reduction grant program for low and moderate income families who need to make improvements to their homes. Other grants administered by this Division are CDBG and HOME.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
COMMUNITY & HOUSING SERVICES										
LICENSES & PERMITS										
1675357	4151 HEATING PERMITS	(\$8,719)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	4152 ELECTRICAL PERMITS	(\$40,907)	(\$2,792)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	4153 PLUMBING PERMITS	(\$20,225)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	4155 STATIONARY/SANITARY ENGINEER	(\$73,685)	(\$50)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	4176 RENTAL DWELLING PERMITS	\$0	(\$149,360)	(\$127,065)	(\$145,000)	(\$130,124)	(\$133,000)	(\$148,640)	(\$3,640)	2.51%
CASH & PROPERTY										
1675357	4434 WEEDS SPECIAL ASSESSMENT	(\$11,294)	(\$29,350)	(\$25,803)	(\$30,000)	(\$9,420)	(\$25,000)	(\$25,200)	\$4,800	-16.00%
DEPARTMENTAL EARNING										
1675357	4503 RE-INSPECTION	(\$4,922)	\$0	(\$4,425)	(\$8,000)	\$0	\$0	(\$2,100)	\$5,900	0.00%
	TOTAL REVENUES	(\$159,752)	(\$181,552)	(\$157,293)	(\$183,000)	(\$139,544)	(\$158,000)	(\$175,940)	\$7,060	-3.86%
PERSONNEL SERVICES										
1675357	5110 REGULAR PERSONNEL	\$337,631	\$223,992	\$227,747	\$248,003	\$143,130	\$267,003	\$266,066	\$18,063	7.28%
1675357	5120 PART TIME PERSONNEL	\$24,489	\$23,479	\$21,401	\$21,423	\$2,014	\$2,014	\$0	(\$21,423)	-100.00%
1675357	5130 EXTRA PERSONNEL	\$0	\$0	\$116	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	5150 OVERTIME	\$67	\$45	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	5191 WISCONSIN RETIREMENT FUND	\$18,791	\$15,669	\$18,187	\$18,114	\$10,447	\$18,114	\$17,561	(\$553)	-3.05%
1675357	519301 SOCIAL SECURITY	\$19,646	\$14,543	\$15,711	\$16,428	\$8,948	\$16,428	\$16,423	(\$5)	-0.03%
1675357	519302 MEDICARE	\$4,594	\$3,401	\$3,674	\$3,843	\$2,093	\$3,843	\$3,841	(\$2)	-0.05%
1675357	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$92,342	\$88,586	\$94,549	\$97,040	\$68,965	\$97,040	\$85,277	(\$11,763)	-12.12%
1675357	5195 LIFE INSURANCE	\$1,148	\$863	\$897	\$1,075	\$304	\$1,075	\$649	(\$426)	-39.63%
CONTRACTUAL SERVICE										
1675357	5215 COMPUTER/OFFICE EQUIP MAIN.	\$694	\$0	\$0	\$300	\$0	\$0	\$300	\$0	0.00%
1675357	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$525	\$5,333	\$3,085	\$3,000	\$447	\$3,000	\$1,500	(\$1,500)	-50.00%
1675357	5225 PROFESSIONAL DUES	\$500	\$0	\$50	\$300	\$0	\$150	\$150	(\$150)	-50.00%
1675357	5231 OFFICIAL NOTICES&PUBLICATIONS	\$588	\$396	\$400	\$600	\$175	\$600	\$600	\$0	0.00%
1675357	5232 DUPLICATING & DRAFTING	\$1,694	\$3,528	\$10,902	\$4,500	\$17,119	\$5,000	\$9,996	\$5,496	122.13%
1675357	5240 CONTRACTED SERV-PROFESSIONAL	\$69,051	\$40,537	\$44,615	\$51,030	\$12,156	\$50,000	\$51,030	\$0	0.00%
1675357	5241 CONTRACTED SERV-LABOR	\$4,260	\$4,950	\$5,134	\$680	\$0	\$0	\$7,680	\$7,000	1029.41%
1675357	5244 OTHER FEES	\$1,090	\$974	\$863	\$1,440	\$326	\$500	\$0	(\$1,440)	-100.00%
1675357	5248 ADVERTISING,MARKETING,PROMOS	\$0	\$102	\$0	\$150	\$0	\$150	\$150	\$0	0.00%
1675357	5251 AUTO & TRAVEL	\$16,660	\$10,511	\$9,033	\$13,008	\$3,583	\$12,000	\$13,008	\$0	0.00%
1675357	5271 TELEPHONE - LOCAL	\$5,912	\$4,808	\$5,601	\$3,978	\$1,451	\$3,978	\$3,461	(\$517)	-13.00%
MATERIALS & SUPPLIES										
1675357	5331 POSTAGE & EXPRESS MAIL	\$3,164	\$3,890	\$4,964	\$5,004	\$3,262	\$6,000	\$6,000	\$996	19.90%
1675357	5332 OFFICE/COMP EQUIP & SUPPLIES	\$4,965	\$8,054	\$7,465	\$12,004	\$8,945	\$8,945	\$5,004	(\$7,000)	-58.31%
1675357	5347 UNIFORMS	\$0	\$2,368	\$1,094	\$1,200	\$308	\$1,200	\$600	(\$600)	-50.00%
1675357	5351 BOOKS & SUBSCRIPTIONS	\$199	\$180	\$50	\$150	\$257	\$300	\$150	\$0	0.00%
	TOTAL EXPENDITURES	\$608,011	\$456,209	\$475,537	\$503,270	\$283,930	\$497,340	\$489,446	(\$13,824)	-2.75%
	NET TOTAL	\$448,259	\$274,657	\$318,244	\$320,270	\$144,386	\$339,340	\$313,506	(\$6,764)	-2.11%

BUDGET MODIFICATIONS: Community and Housing Services increased rental permit fees by \$5.00, going from \$35 to \$40.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
EFFICIENCY & EFFECTIVENESS:	1. Improve and maintain existing properties in the City of Beloit.	# of rental inspections completed		4,905	3,704	2,153	2,150	2,150
		# of property maintenance (exterior) code inspections completed		5,033	5,166	6,348	6,000	6,000
		# of notices of violation issued		4,361	5,427	6,276	5,000	5,000
		# of citations issued		482	335	447 Code + 244 RDF	350	350
		# of properties acquired under the Neighborhood Stabilization Program (NSP) for rehabilitation		6	1	0	2	1
		# of NSP properties sold		1	7	3	2	1
		Average cost of rehabilitation work in the NSP program		\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
		Average sale of property in the NSP program		Lot \$500 1-House \$58,000	Lot \$500 1-House \$58,000	Lot \$500 \$68,000	Lot \$500 \$70,000	Lot \$500 \$70,000
		# housing rehab loans		23	10	20	30	30
		# lead grants		44	1	8	15	15
		# properties acquired through Rock County tax foreclosure		5	8	6	2	2
		# tax foreclosure houses rehabbed and resold		0	0	0	2	2
		# tax foreclosure houses demolished		4	7	5	1	1
		# fair housing complaints		2	2	1	1	1
2015 STRATEGIC GOAL(S):	Systematically inspect residential properties City-wide.	# of rental inspections completed		4,905	3,704	2,153	2,150	2,150
	Administer the Neighborhood Stabilization Program to meet program goals set by the state and federal governments.	# of properties acquired under the NSP program for rehabilitation		6	1	0	2	1
		# of NSP houses sold		1	7	3	2	1
		Average cost of rehabilitation work in the NSP program		\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
		Average sale of property in the NSP program		Lot \$500 1-House \$58,000	Lot \$500 1-House \$58,000	Lot \$500 \$68,000	Lot \$500 \$70,000	Lot \$500 \$70,000

2016 STRATEGIC PLAN

DEPARTMENT – COMMUNITY DEVELOPMENT

Community & Housing Services

City of Beloit Strategic Goal: 5

Program: Systematic City-wide Code Enforcement and Rental Inspection Program

Objective:

Continue to systematically inspect properties on a City-wide basis and improve the appearance of the neighborhoods.

Action Steps:

1. Evaluate inspector assignments and adjust inspector assignments as needed.
2. Assign interior rental inspections to the appropriate Inspector.
3. Inspectors will patrol and inspect the exterior of every property in the City.
4. Inspectors will complete interior rental inspections.
5. Track all inspections using the MUNIS system.
6. Develop “grading” system for interior systematic inspections.

City of Beloit Strategic Goal: 5

Program: Systematic City-wide Code Enforcement and Rental Inspection Program

Objective:

Continue to provide consistency in enforcement among inspectors and procedures.

Action Steps:

1. Provide ongoing education to Inspection staff regarding interpretations of codes, inspection and notification procedures, proper documentation, and inspection requirements.
2. Provide outreach and education to residents and rental property owners regarding property maintenance requirements under the City’s Code of Ordinances.
3. Maintain a Lead Inspection official position.
4. Develop and implement a monthly “focus” issues for City-wide Code Enforcement that will concentrate on seasonal or trending violations.
5. Provide monthly focus information to local press for the purpose of informing residents of common issues, how to correct them, and why correcting these issues are important to the community.

City of Beloit Strategic Goal: 5

Program: Rental Dwelling Permit Program

Objective:

Improve the efficiency of the program and provide more options for landlords to submit permits

Action Steps:

1. Work with Treasury, Information Services, and Finance to evaluate whether it is financially and procedurally feasible to make on-line permitting for the rental permit program possible.
 2. If it is possible, begin evaluating how the on-line option would be implemented.
-

City of Beloit Strategic Goal: 5

Program: Neighborhood Stabilization Program

Objective:

Reduce the number of vacant foreclosed homes in the hardest hit neighborhoods.

Action Steps:

1. Use Neighborhood Stabilization Program funds to purchase, rehab, and sell foreclosed properties to households earning 120 percent or less of county median income.
 2. Demolish properties that are beyond repair.
-

City of Beloit Strategic Goal: 1 and 5

Program: Neighborhood Revitalization

Objective:

Strategically focus funding for housing rehabilitation, demolition, and Code Enforcement in the City's most distressed neighborhoods with concentrated pockets of rentals, crime, vacant properties, and Code violations.

Action Steps:

1. Utilize a combination of NSP, HOME, and CDBG funding in the City's Near West Side neighborhood in 2016 to rehabilitate, demolish, and reconstruct vacant, abandoned, or deteriorated properties.
 2. Partner with Neighborhood Housing Services, Community Action, and private sector investors to invest funding in renovating vacant, abandoned, and foreclosed housing.
 3. Market the City's Housing Rehab Loan Program to owner-occupied and renter-occupied properties to encourage improvements to the existing housing stock.
 4. Continue to work with private investors and partners on developing additional incentives for investment in the vacant and abandoned properties in the City.
-

City of Beloit Strategic Goal: 5

Program: Neighborhood Redevelopment

Objective:

Promote redevelopment of City-owned and Rock County owned vacant lots in the City of Beloit. Increase the tax base in the City's existing neighborhoods.

Action Steps:

1. Publicize the availability of the vacant lots owned by the City twice annually in both local newspapers.
 2. Conduct additional marketing to infill builders or to prospective residents interested in building a single family home or expanding their lot.
 3. Strategically purchase vacant lots for land banking for redevelopment.
-

City of Beloit Strategic Goal: 1 and 5

Program: Lead Hazard Reduction

Objective:

Continue to administer the Lead Hazard Control (LHC) Grant funds to make more homes in the City of Beloit lead safe and reduce lead poisoning.

Action Steps:

1. Continue to work with the City of Janesville, Rock County Planning, Rock County Health Department and the Department of Housing and Urban Development to implement the grant.
 2. Continue to work with the Rock County Health Department to address lead poisoning issues at residences where children have been poisoned, and administer the Healthy Homes portion of the LHC Grant.
 3. Continue to market the program to home owners and landlords in order to encourage making homes lead safe for children.
-

City of Beloit Strategic Goal: 5

Program: Fair Housing

Objective:

Continue to work with Equal Opportunities Commission to enforce the Fair Housing ordinance, investigate housing discrimination cases, and provide fair housing education to lenders, realtors, landlords, and residents.

Action Steps:

1. Provide Fair Housing training and outreach to the public and social service agencies.
2. Provide Fair Housing brochures and flyers to appropriate social service agencies in the City.
3. Facilitate the investigation and resolution of housing discrimination complaints in accordance with the City of Beloit's Chapter 20 Fair Housing Code.
4. Continue to address issues and strategies identified in the current Analysis of Impediments to Fair Housing.
5. Update the current Analysis of Impediments to Fair Housing study.

DEPARTMENT – PUBLIC WORKS

Vision Statement: To strive for customer satisfaction, asset preservation, and quality of life for the community, by our dedication to public services, and commitment to excellence.

Mission Statement: The Department of Public Works exists to serve the public need through cost effective operations and quality service, while providing for enhanced public safety and quality of life for today and tomorrow.

General Fund

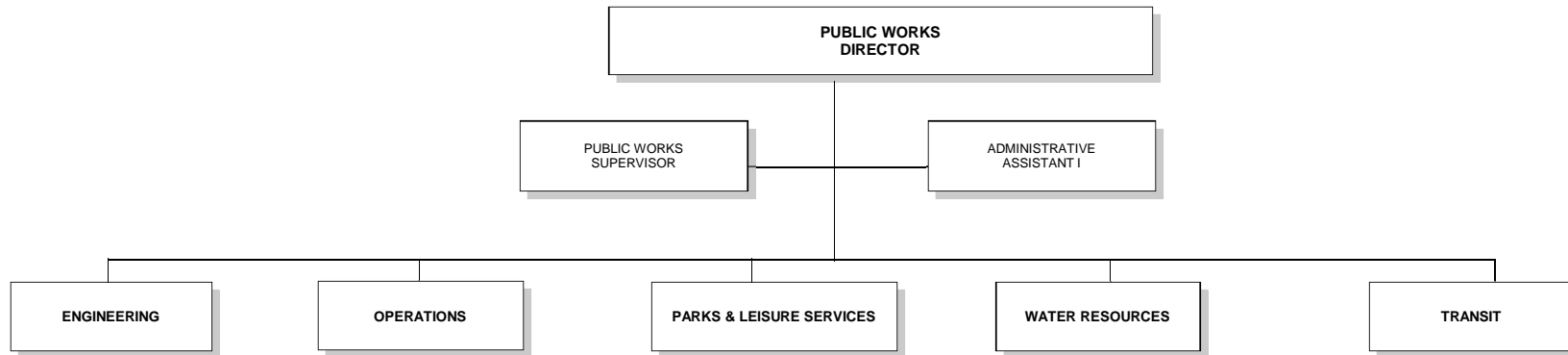
Divisions & Programs: *Engineering, Operations Administration, Central Stores,
Streets/Grounds Maintenance, Snow Removal & Ice Control
Park Operations, Recreation Operations, Krueger pool
Edwards Pavilion & Ice Arena, Rotary River Center
Grinnell Senior Center*

The Following Fund Pages Are In Their Indicated Budget Section

Special Revenue Funds:	<i>MPO Traffic Engineering Park Impact Fees Solid Waste Collection</i>
Enterprise Funds:	<i>Krueger –Haskell Golf Course Cemeteries Water Pollution Control Facility Water Utility Storm Water Utility Transit</i>
CIP Funds:	<i>CIP Engineering</i>
Internal Service Funds:	<i>Fleet Maintenance</i>

	2012	2013	2014	2015	2015 YTD	2015	2016
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED
GENERAL FUND	\$5,456,986	\$6,149,167	\$6,275,608	\$6,122,815	\$2,772,273	\$5,945,045	\$6,033,294
SPECIAL REVENUE	\$2,520,603	\$2,763,631	\$2,658,685	\$2,810,318	\$1,214,337	\$2,605,464	\$2,779,974
ENTERPRISE	\$17,372,439	\$18,989,601	\$18,198,079	\$17,161,914	\$6,210,593	\$16,807,983	\$17,087,739
CIP FUND	\$574,055	\$506,782	\$554,748	\$529,000	\$240,578	\$528,854	\$549,650
INTERNAL SERVICE	\$1,453,573	\$1,400,278	\$1,505,291	\$1,465,477	\$651,569	\$1,395,300	\$1,342,223
TOTAL	\$27,377,655	\$29,809,459	\$29,192,410	\$28,089,524	\$11,089,352	\$27,282,647	\$27,792,880

**CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
ORGANIZATIONAL CHART
2016**



2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

City of Beloit Strategic Goal: 1

Program: General Management

Objective:

Achieve American Public Works Association (APWA) Public Works Agency Accreditation.

Action Steps:

1. Host American Public Works Association on-site review team in follow-up to scheduled 2015 Departmental self-assessment submittal in order to complete APWA national Public Works Agency Accreditation requirements.
-

Objective:

Implement 2014 recommendations related to Department wide work order systems.

Action Steps:

1. Monitor and refine as needed the work order systems initiated in 2015.
-

Objective:

Evaluate obtaining “Bicycle Friendly Community” recognition from the League of American Bicyclists.

Action Steps:

1. Review 2015 plan for achieving “Bicycle Friendly Community” recognition and identify potential implementation schedules and priorities for City Council consideration.

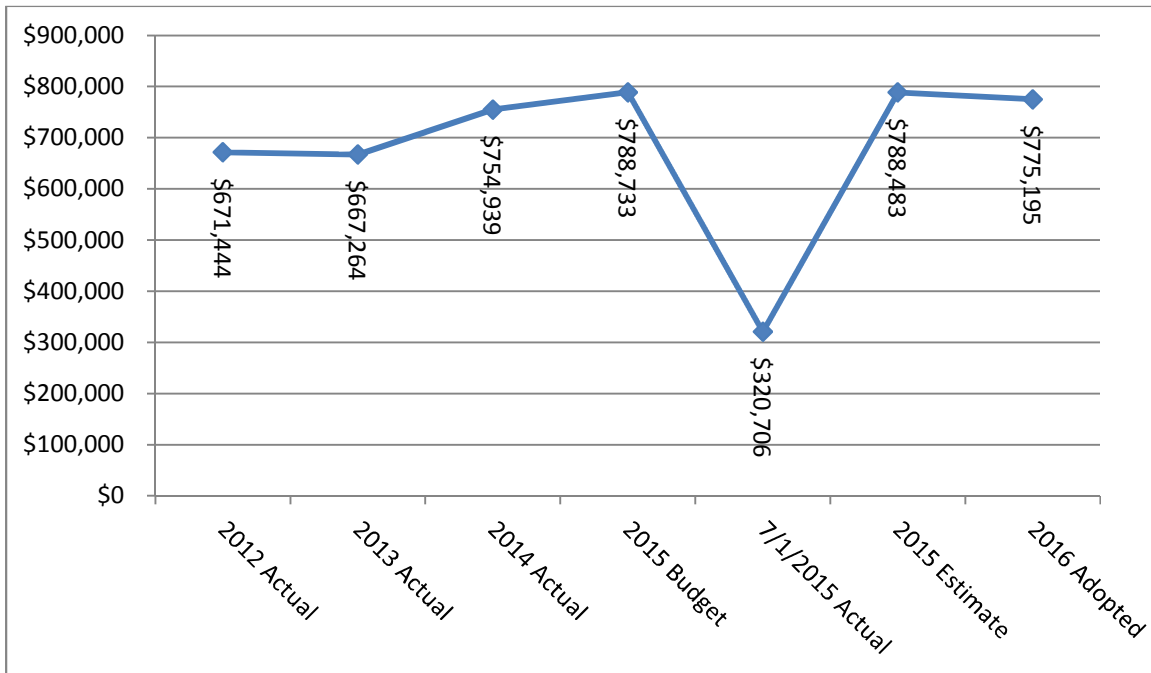
DEPARTMENT – PUBLIC WORKS

General Fund

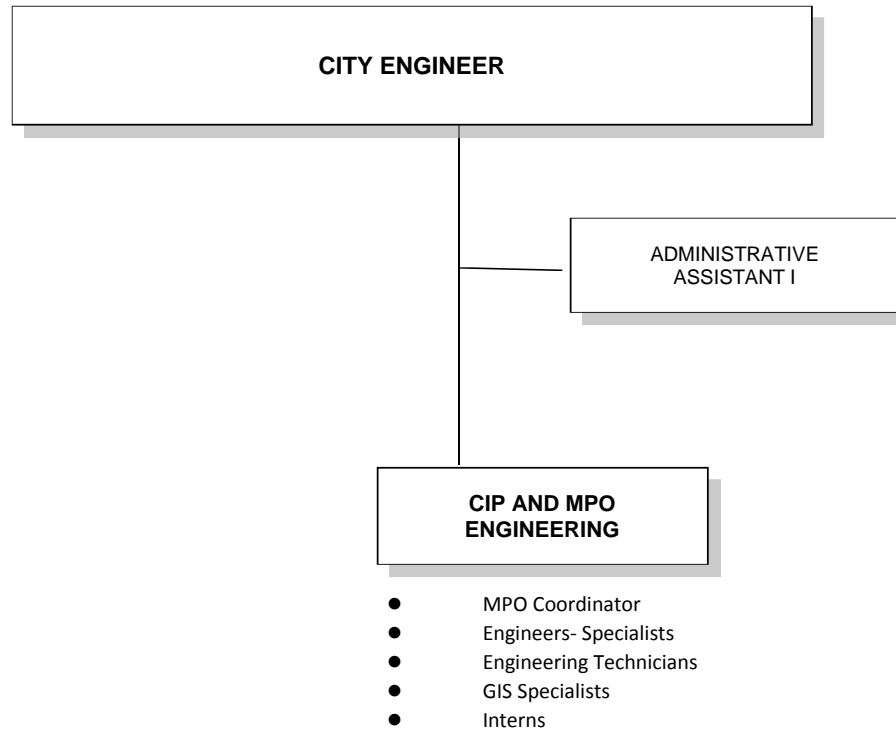
Engineering Division Description:

The Engineering Division services and provides technical support to other governmental entities and the general public that improve public safety, health, welfare and the quality of life. The Engineering Division provides electrical maintenance, repairs and provides emergency service to the City's traffic and street lighting systems. The Engineering Division provides environmental services and gives advice and makes recommendations on environmental issues impacting the City.

EXPENDITURES



CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
ENGINEERING DIVISION
ORGANIZATIONAL CHART
2016



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ENGINEERING										
DEPARTMENTAL EARNING										
1707100	4506 COPY FEES	(\$1,449)	(\$2,104)	(\$1,323)	(\$1,000)	(\$1,414)	(\$1,500)	(\$1,000)	\$0	0.00%
1707100	4532 WEIGHTS & MEASURES FEES	(\$8,977)	(\$10,912)	(\$11,411)	(\$11,500)	\$0	(\$12,500)	(\$12,500)	(\$1,000)	8.70%
1707100	4580 ZONING ORDINANCES/MAPS	(\$43)	\$0	(\$9)	\$0	\$0	\$0	\$0	\$0	0.00%
	TOTAL REVENUES	(\$10,469)	(\$13,016)	(\$12,743)	(\$12,500)	(\$1,414)	(\$14,000)	(\$13,500)	(\$1,000)	8.00%
PERSONNEL SERVICES										
1707100	5110 REGULAR PERSONNEL	\$134,648	\$126,302	\$171,533	\$176,684	\$84,880	\$176,684	\$171,718	(\$4,966)	-2.81%
1707100	5150 OVERTIME	\$0	\$1,407	\$1,773	\$1,000	\$0	\$500	\$1,000	\$0	0.00%
1707100	5191 WISCONSIN RETIREMENT FUND	\$7,739	\$8,623	\$12,192	\$11,946	\$5,774	\$11,946	\$11,398	(\$548)	-4.59%
1707100	5192 WORKER'S COMPENSATION	\$5,568	\$5,100	\$4,700	\$6,835	\$3,418	\$6,835	\$4,000	(\$2,835)	-41.48%
1707100	519301 SOCIAL SECURITY	\$8,190	\$7,929	\$10,524	\$10,656	\$5,217	\$10,656	\$10,491	(\$165)	-1.55%
1707100	519302 MEDICARE	\$1,915	\$1,854	\$2,511	\$2,531	\$1,224	\$2,531	\$2,475	(\$56)	-2.21%
1707100	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$46,437	\$41,533	\$52,484	\$50,652	\$23,687	\$50,652	\$45,318	(\$5,334)	-10.53%
1707100	5195 LIFE INSURANCE	\$423	\$361	\$720	\$671	\$310	\$671	\$661	(\$10)	-1.49%
CONTRACTUAL SERVICE										
1707100	5214 OTHER EQUIPMENT MAINTENANCE	\$655	\$662	\$0	\$1,500	\$168	\$1,500	\$1,500	\$0	0.00%
1707100	5215 COMPUTER/OFFICE EQUIP MAIN.	\$655	\$0	\$0	\$1,100	\$0	\$1,100	\$1,100	\$0	0.00%
1707100	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$868	\$3,833	\$6,515	\$8,000	\$6,533	\$8,000	\$8,000	\$0	0.00%
1707100	5225 PROFESSIONAL DUES	\$1,356	\$1,918	\$1,619	\$1,835	\$641	\$1,835	\$1,860	\$25	1.36%
1707100	5232 DUPLICATING & DRAFTING	\$2,530	\$652	\$1,165	\$4,700	\$382	\$4,700	\$3,000	(\$1,700)	-36.17%
1707100	5240 CONTRACTED SERV-PROFESSIONAL	\$89,590	\$127,250	\$84,606	\$139,500	\$35,751	\$135,000	\$109,500	(\$30,000)	-21.51%
1707100	5244 OTHER FEES	\$0	\$0	\$10	\$750	\$0	\$0	\$750	\$0	0.00%
1707100	5251 AUTO & TRAVEL	\$109	\$1,094	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
1707100	5271 TELEPHONE - LOCAL	\$6,840	\$5,623	\$6,903	\$6,173	\$1,874	\$6,173	\$4,924	(\$1,249)	-20.23%
MATERIALS & SUPPLIES										
1707100	5321 ELECTRICITY	\$333,086	\$309,030	\$335,056	\$330,000	\$148,086	\$335,000	\$361,000	\$31,000	9.39%
1707100	5331 POSTAGE & EXPRESS MAIL	\$382	\$1,616	\$1,214	\$1,400	\$105	\$1,600	\$1,700	\$300	21.43%
1707100	5332 OFFICE/COMP EQUIP & SUPPLIES	\$1,304	\$4,050	\$1,360	\$2,700	\$1,566	\$2,700	\$2,700	\$0	0.00%
1707100	5343 GENERAL COMMODITIES	\$2,015	\$893	\$609	\$600	\$908	\$1,000	\$600	\$0	0.00%
1707100	5345 MAINTENANCE MATERIALS	\$26,448	\$17,195	\$59,143	\$28,500	\$182	\$28,500	\$30,500	\$2,000	7.02%
1707100	5351 BOOKS & SUBSCRIPTIONS	\$549	\$339	\$303	\$500	\$0	\$400	\$500	\$0	0.00%
1707100	553201 SPRGSTART	\$137	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	TOTAL EXPENDITURES	\$671,444	\$667,264	\$754,939	\$788,733	\$320,706	\$788,483	\$775,195	(\$13,538)	-1.72%
	NET TOTAL	\$660,975	\$654,248	\$742,196	\$776,233	\$319,291	\$774,483	\$761,695	(\$14,538)	-1.87%

BUDGET MODIFICATIONS: Increased costs for street lighting projected.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Design of infrastructure improvements with cost effective and efficient methods using sound engineering principles.	# of projects designed in-house.	20	14	14	12	12
		# of projects contracted out	2	2	2	2	2
	2. Perform traffic signal maintenance.	# Signal Maintenance performed.	42	42	42	42	42
	3. Perform Semiannual Maintenance inspections of controller systems.	# of inspections performed on control systems	42	42	42	42	42
	4. Review development plans and specifications for compliance with city standards and ordinances.	# of plans reviewed.	21	24	14	18	18
EFFICIENCY & EFFECTIVENESS:	5. Repair traffic and street lights in a timely manner.	% of traffic control and street light problems corrected within seven days of notification.	99	99	99	100	100
	6. Design of infrastructure improvements with cost effective and efficient methods using sound engineering principles.	% of projects completed within budget	98	95	95	100	100
	7. Use a pavement management system to assist in infrastructure improvement.	Maintain Current Average of Street Rating at 5.8	5.5	5.3	5.35	5.6	5.6
		# of traffic Review Committee meetings	12	4	4	8	12
		% of Cadastral Mapping updated	100	100	100	100	100
2015 STRATEGIC GOAL(S):	To provide engineering services and technical support to other governmental agencies and the general public that improves public welfare and the quality of life.	Maintain City Works Software and assist existing and new users as needed	yes	yes	yes	yes	yes

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Engineering

City of Beloit Strategic Goal: 1

Program: Engineering/Administration

Objective:

To provide engineering services and technical support to City agencies that improve public welfare and the quality of life. Complete signal and light repairs in a timely fashion. Evaluate and remediate contaminated sites.

Action Steps:

1. Oversee environmental assessments and remediation of environmentally impacted properties.
2. Plan for installation and repair of traffic signals and street lights in a timely manner.
3. Perform semiannual maintenance inspection of traffic signal controller systems.
4. Design infrastructure improvements cost effectively and with sound engineering judgment.
5. Review of development plans for compliance with City standards and ordinances.
6. Staff Traffic Review Committee's monthly meetings.
7. Update Cadastral Mapping monthly or as needed.
8. Maintain City Works Software and assist existing and new users as needed.

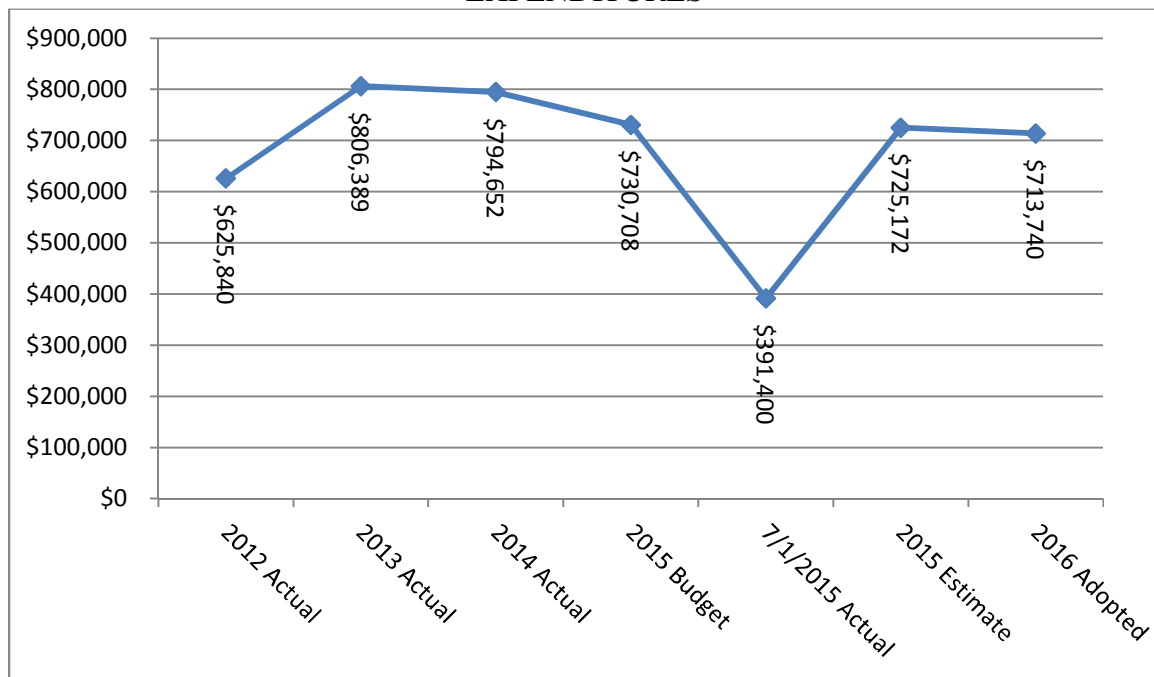
DEPARTMENT – PUBLIC WORKS

General Fund

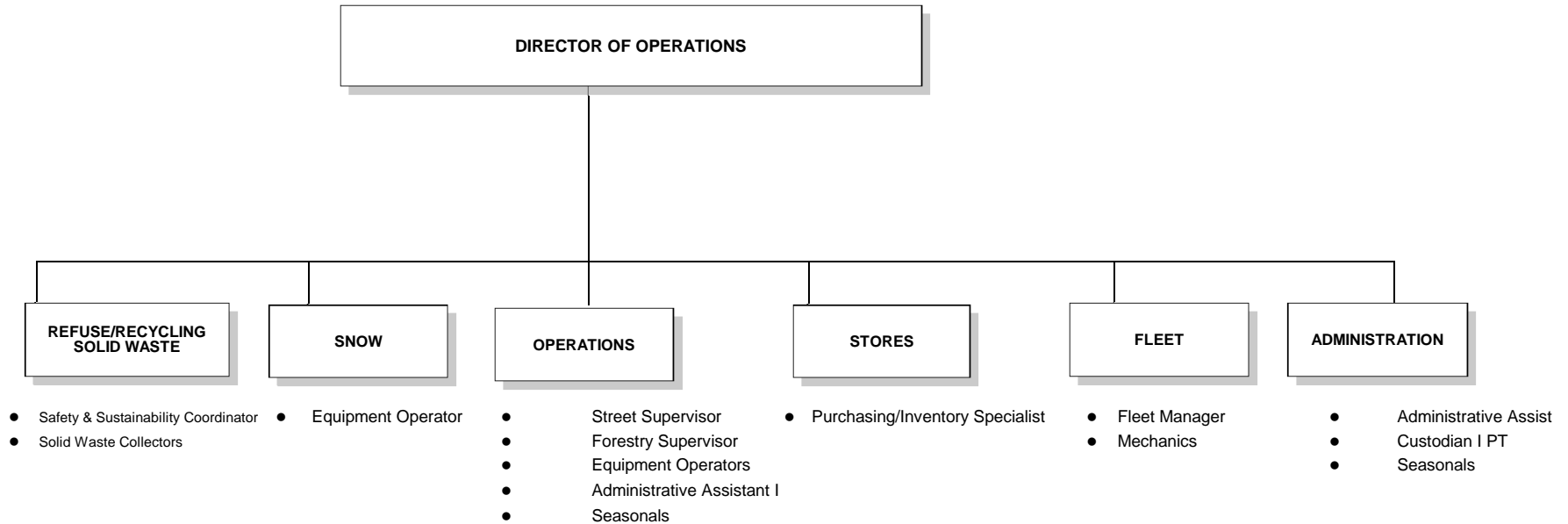
DPW Operations Division Description:

Administration - Provides administrative support to the Operations Division and facility for improved efficiency and cost effectiveness.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
OPERATIONS DIVISION
ORGANIZATIONAL CHART
2016**



		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT	
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE	
ADMINISTRATION STREETS											
DEPARTMENTAL EARNING											
1707259	456709	SALE OF STREET SCRAPS	(\$1,721)	(\$1,612)	(\$13,138)	(\$1,250)	(\$2,012)	(\$2,500)	(\$1,700)	(\$450)	36.00%
1707259	4632	RESPONSE RECOVERY	(\$5,913)	(\$384)	(\$1,786)	\$0	\$81	(\$81)	\$0	\$0	0.00%
TOTAL REVENUES		(\$7,634)	(\$1,996)	(\$14,924)	(\$1,250)	(\$1,931)	(\$2,581)	(\$1,700)	(\$450)	36.00%	
PERSONNEL SERVICES											
1707259	5110	REGULAR PERSONNEL	\$157,293	\$204,163	\$187,656	\$193,031	\$97,938	\$193,031	\$186,649	(\$6,382)	-3.31%
1707259	5113	ON-CALL PAY	\$14,784	\$14,168	\$13,368	\$14,560	\$6,880	\$14,560	\$14,000	(\$560)	-3.85%
1707259	5120	PART TIME PERSONNEL	\$14,634	\$16,026	\$16,053	\$15,683	\$7,950	\$15,900	\$15,661	(\$22)	-0.14%
1707259	5130	EXTRA PERSONNEL	\$82,065	\$64,911	\$104,378	\$76,400	\$47,712	\$80,000	\$76,400	\$0	0.00%
1707259	5150	OVERTIME	\$891	\$2,847	\$1,202	\$2,245	\$1,009	\$2,000	\$1,996	(\$249)	-11.09%
1707259	5191	WISCONSIN RETIREMENT FUND	\$11,292	\$16,307	\$17,094	\$15,178	\$8,958	\$15,178	\$13,483	(\$1,695)	-11.17%
1707259	5192	WORKER'S COMPENSATION	\$21,588	\$24,024	\$41,260	\$44,349	\$22,174	\$44,349	\$52,964	\$8,615	19.43%
1707259	519301	SOCIAL SECURITY	\$16,699	\$18,577	\$19,771	\$18,334	\$9,878	\$18,334	\$17,149	(\$1,185)	-6.46%
1707259	519302	MEDICARE	\$3,906	\$4,344	\$4,624	\$4,287	\$2,310	\$4,287	\$3,980	(\$307)	-7.16%
1707259	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$69,343	\$87,477	\$86,271	\$81,631	\$41,986	\$81,631	\$70,344	(\$11,287)	-13.83%
1707259	5195	LIFE INSURANCE	\$619	\$753	\$802	\$785	\$420	\$785	\$855	\$70	8.92%
1707259	5196	UNEMPLOYMENT COMPENSATION	\$11,392	\$7,218	\$4,233	\$10,000	\$3,548	\$5,000	\$6,500	(\$3,500)	-35.00%
CONTRACTUAL SERVICE											
1707259	5211	VEHICLE EQUIP OPER. & MAINT.	\$25,978	\$29,330	\$24,716	\$31,104	\$2,321	\$5,600	\$25,553	(\$5,551)	-17.85%
1707259	5215	COMPUTER/OFFICE EQUIP MAIN.	\$8,563	\$500	\$2,163	\$1,250	\$346	\$1,250	\$1,250	\$0	0.00%
1707259	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$14,167	\$12,358	\$10,430	\$10,400	\$15,228	\$16,000	\$12,560	\$2,160	20.77%
1707259	5225	PROFESSIONAL DUES	\$370	\$928	\$664	\$765	\$935	\$935	\$955	\$190	24.84%
1707259	5231	OFFICIAL NOTICES&PUBLICATIONS	\$363	\$0	\$598	\$300	\$0	\$300	\$300	\$0	0.00%
1707259	5232	DUPLICATING & DRAFTING	\$70	\$113	\$123	\$500	\$115	\$500	\$252	(\$248)	-49.60%
1707259	5240	CONTRACTED SERV-PROFESSIONAL	\$1,414	\$1,283	\$6,238	\$1,215	\$0	\$1,215	\$1,215	\$0	0.00%
1707259	5241	CONTRACTED SERV-LABOR	\$16,216	\$28,029	\$27,502	\$23,230	\$7,221	\$23,000	\$25,804	\$2,574	11.08%
1707259	5244	OTHER FEES	\$600	\$842	\$1,432	\$900	\$1,235	\$1,235	\$1,517	\$617	68.56%
1707259	5245	BAD DEBT EXPENSE	\$339	\$320	\$102	\$0	\$146	\$146	\$0	\$0	0.00%
1707259	5248	ADVERTISING,MARKETING,PROMOS	\$0	\$225	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707259	5251	AUTO & TRAVEL	\$33	\$31	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707259	5255	PHYSICAL EXAMS	\$8,685	\$10,960	\$9,736	\$6,485	\$2,879	\$6,485	\$6,485	\$0	0.00%
1707259	5261	STRUCTURE MAINTENANCE	\$8,384	\$5,494	\$2,984	\$11,000	\$169	\$11,000	\$6,500	(\$4,500)	-40.91%
1707259	5262	PAINTING/CLEANING MAINTENANCE	\$742	\$461	\$209	\$750	\$0	\$750	\$750	\$0	0.00%
1707259	5263	ELECTRICAL MAINTENANCE	\$1,307	\$4,767	\$21,510	\$4,400	\$2,268	\$4,000	\$4,000	(\$400)	-9.09%
1707259	5265	HEATING MAINTENANCE	\$5,075	\$42,623	\$6,081	\$10,000	\$4,680	\$15,000	\$5,000	(\$5,000)	-50.00%
1707259	5271	TELEPHONE - LOCAL	\$15,111	\$13,352	\$13,221	\$14,436	\$5,234	\$12,560	\$17,011	\$2,575	17.84%
1707259	5274	RADIO & COMMUNICATION SERVICES	\$4,492	\$2,130	\$2,509	\$4,490	\$760	\$2,000	\$2,830	(\$1,660)	-36.97%
MATERIALS & SUPPLIES											
1707259	5321	ELECTRICITY	\$34,502	\$64,106	\$46,312	\$44,460	\$21,419	\$43,000	\$43,980	(\$480)	-1.08%
1707259	5322	GAS/HEATING FUEL	\$28,194	\$46,009	\$69,721	\$36,195	\$39,227	\$52,984	\$47,975	\$11,780	32.55%
1707259	5323	WATER	\$2,965	\$2,783	\$2,187	\$2,400	\$919	\$2,600	\$2,592	\$192	8.00%
1707259	5324	SEWER SERVICE CHARGE	\$3,257	\$2,636	\$1,852	\$3,000	\$783	\$2,600	\$2,592	(\$408)	-13.60%
1707259	5325	STORMWATER SERVICE CHARGE	\$6,168	\$6,290	\$6,329	\$6,175	\$2,637	\$6,262	\$6,253	\$78	1.26%
1707259	5331	POSTAGE & EXPRESS MAIL	\$60	\$177	\$94	\$225	\$24	\$150	\$150	(\$75)	-33.33%
1707259	5332	OFFICE/COMP EQUIP & SUPPLIES	\$2,680	\$2,972	\$3,419	\$3,000	\$1,285	\$3,000	\$3,000	\$0	0.00%
1707259	5342	MEDICAL SUPPLIES & DRUGS	\$280	\$82	\$212	\$300	\$260	\$300	\$300	\$0	0.00%
1707259	5343	GENERAL COMMODITIES	\$20,190	\$15,992	\$27,915	\$24,650	\$28,471	\$24,650	\$22,340	(\$2,310)	-9.37%
1707259	5347	UNIFORMS	\$6,953	\$5,866	\$6,448	\$8,550	\$1,449	\$8,550	\$8,550	\$0	0.00%
1707259	5351	BOOKS & SUBSCRIPTIONS	\$25	\$0	\$172	\$320	\$318	\$320	\$320	\$0	0.00%
FIXED EXPENSES											
1707259	5412	RENT/NON-CAPITAL LEASE-EQUIP	\$4,151	\$3,419	\$3,063	\$3,725	\$308	\$3,725	\$3,725	\$0	0.00%
CAPITAL OUTLAY											
1707259	5533	OTHER EQUIP	\$0	\$41,496	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES		\$625,840	\$806,389	\$794,652	\$730,708	\$391,400	\$725,172	\$713,740	(\$16,968)	-2.32%	
NET TOTAL		\$618,206	\$804,393	\$779,728	\$729,458	\$389,469	\$722,591	\$712,040	(\$17,418)	-2.39%	

BUDGET MODIFICATIONS: Gas and heating increased to reflect averages.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Develop a staff that performs efficiently and safely	Hours of training Parks & Operation staff.	10	16	25	38	30
		Number of facility audits.	NA	4	4	4	4
2015 STRATEGIC GOAL(S):		Complete Evaluation tools to evaluate all staff based on individual performance measures for Full Time & Part Time	41FT	40FT	40FT/10PT	40FT/10PT	40FT/20PT

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

DPW Operations

City of Beloit Strategic Goal: 1

Program: Operations/Administration

Objective:

Develop a staff that performs efficiently and safely.

Develop policies, and standard operating procedures to improve efficiency and cost effectiveness of work tasks.

Develop a list of Capital Projects for facility maintenance and improvement.

Action Steps:

1. Develop a list of budget savings and or options, meeting with individual work groups.
2. Complete Evaluation tools to evaluate all staff based on individual performance measures.
3. Develop 5 year Capital Improvement Projects and 2016 Operating Budgets.
4. Coordinate and manage the Departments Safety Training.
5. Coordinate the DPW Safety Committee; ensure safe working practices are followed.

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Forestry

City of Beloit Strategic Goal: 1

Program: Operations / Forestry

Objective:

Ensure motorist and pedestrian safety minimize hazards for all street and right-of-way Operations through high quality urban forest management, with events and/or projects coordinated and completed with appropriate response times.

Action Steps:

1. Evaluate, establish target area for tree projects.
2. Review quarterly with work group and develop work plan with a time line.
3. Continue implementation of intergovernmental coordinated Emerald Ash Bore (EAB) management program.
4. Monitor grant assisted wood burning furnace installations in selected public works facilities.
5. Develop a public relations plan to educate residents on selected operations.
6. Provide urban forestry training to improve worker safety and efficiency.
7. Host Arbor Day Celebration and maintain Tree City USA status.

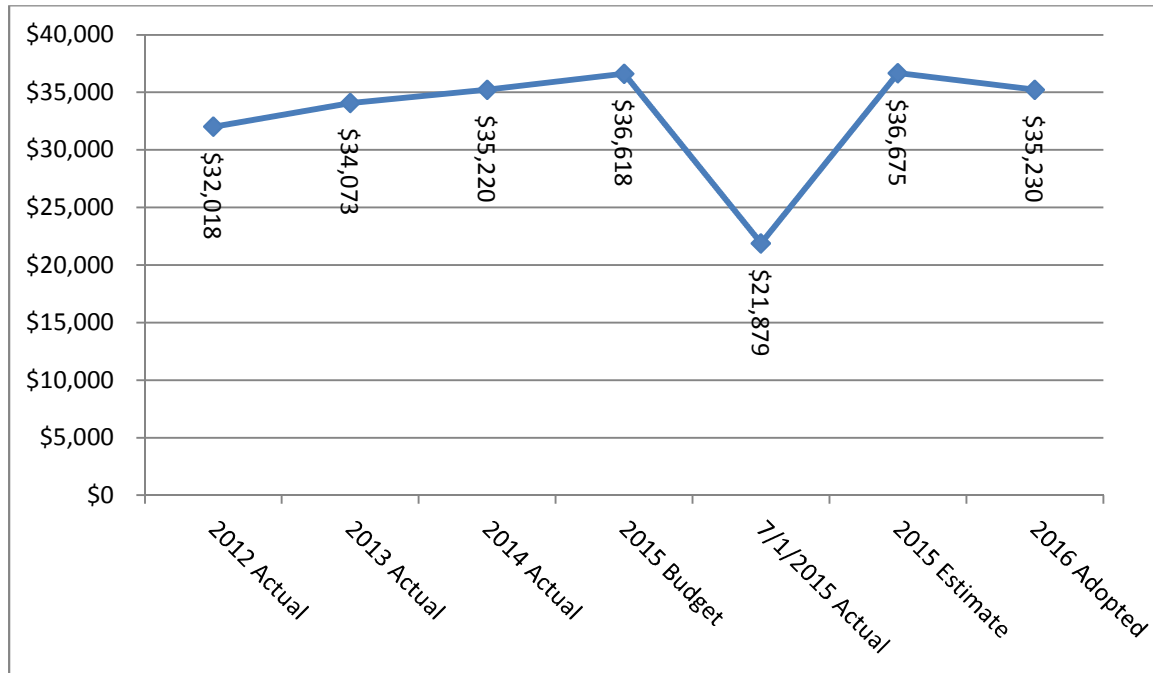
DEPARTMENT – PUBLIC WORKS

General Fund

Central Stores Division Description:

Central Stores - Provides a centralized area for materials, equipment parts, maintenance supplies, fuel, and general equipment needs to all City Departments. They purchase items following the City's purchasing policy to obtain the best value for the city. All Departments utilize the store for bulk purchase pricing.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CENTRAL STORES										
DEPARTMENTAL EARNING										
1707264	4505 OP. INCOME	\$0	\$1,076	(\$0)	\$0	(\$2,484)	(\$2,484)	\$0	\$0	0.00%
	TOTAL REVENUES	\$0	\$1,076	(\$0)	\$0	(\$2,484)	(\$2,484)	\$0	\$0	0.00%
PERSONNEL SERVICES										
1707264	5110 REGULAR PERSONNEL	\$21,500	\$23,282	\$24,059	\$24,782	\$12,587	\$24,782	\$19,996	(\$4,786)	-19.31%
1707264	5130 EXTRA PERSONNEL	\$138	\$92	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707264	5150 OVERTIME	\$616	\$284	\$17	\$600	\$18	\$600	\$606	\$6	1.00%
1707264	5191 WISCONSIN RETIREMENT FUND	\$1,340	\$1,569	\$1,685	\$1,666	\$857	\$1,666	\$1,359	(\$307)	-18.43%
1707264	519301 SOCIAL SECURITY	\$1,413	\$1,483	\$1,493	\$1,519	\$782	\$1,519	\$1,277	(\$242)	-15.93%
1707264	519302 MEDICARE	\$330	\$347	\$349	\$356	\$183	\$356	\$291	(\$65)	-18.26%
1707264	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$4,336	\$4,735	\$5,900	\$4,735	\$5,861	\$4,735	\$8,752	\$4,017	84.84%
1707264	5195 LIFE INSURANCE	\$13	\$14	\$17	\$18	\$9	\$18	\$15	(\$3)	-16.67%
CONTRACTUAL SERVICE										
1707264	5211 VEHICLE EQUIP OPER. & MAINT.	\$502	\$375	\$537	\$417	\$192	\$460	\$395	(\$22)	-5.28%
1707264	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$259	\$398	\$260	\$800	\$759	\$800	\$800	\$0	0.00%
1707264	5225 PROFESSIONAL DUES	\$224	\$229	\$239	\$240	\$244	\$244	\$244	\$4	1.67%
1707264	5232 DUPLICATING & DRAFTING	\$109	\$110	\$110	\$100	\$0	\$110	\$110	\$10	10.00%
MATERIALS & SUPPLIES										
1707264	5331 POSTAGE & EXPRESS MAIL	\$874	\$844	\$786	\$895	\$345	\$895	\$895	\$0	0.00%
1707264	5332 OFFICE/COMP EQUIP & SUPPLIES	\$124	\$196	\$144	\$240	\$0	\$240	\$240	\$0	0.00%
1707264	5343 GENERAL COMMODITIES	\$140	\$15	(\$475)	\$150	\$43	\$150	\$150	\$0	0.00%
1707264	5347 UNIFORMS	\$100	\$100	\$100	\$100	\$0	\$100	\$100	\$0	0.00%
	TOTAL EXPENDITURES	\$32,018	\$34,073	\$35,220	\$36,618	\$21,879	\$36,675	\$35,230	(\$1,388)	-3.79%
	NET TOTAL	\$32,018	\$35,149	\$35,220	\$36,618	\$19,396	\$34,191	\$35,230	(\$1,388)	-3.79%

BUDGET MODIFICATIONS: Business as usual.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. To control the physical aspects of handling inventory such as purchasing, pricing, charge out procedures and security	# of blanket purchase orders		39	28	22	22	22
EFFICIENCY & EFFECTIVENESS:	1. To control the physical aspects of handling inventory such as purchasing, pricing, charge out procedures and security	Average # of quarterly departmental charges		865	1,130	1,233	1,225	1,200
		Average # of quarterly equipment charges		854	740	613	675	700
2015 STRATEGIC GOAL(S):	Utilize MUNIS Work Order Module to record and track maintenance and operating cost/activity for each piece of equipment.	Annual fuel usage						
		Diesel		98,255	104,890	108,125	105,000	105,000
		Unleaded		94,349	93,028	92,124	93,000	93,000
		Annual inventory count		Complete	Complete	Complete	December '15	December '16
		Update storeroom procedures, purge slow moving inventory		Complete	Complete	Complete	On Going	On Going

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Central Stores

City of Beloit Strategic Goal: 1

Program: Operations / Stores

Objective:

Utilize a Work Order Module to record and track maintenance and operating cost/activity for each piece of equipment. Control the physical aspects of handling inventory.

Ensure the City receives the maximum value for each public dollar spent through quarterly comparisons, bidding, quotes and state contracts. Continue to research sustainable projects and options for the city through fleet services.

Action Steps:

1. Track parts work orders and monthly fuel report.
2. Provide a centralized area for materials, equipment parts, maintenance supplies, fuel etc. for all departments.
3. Increase the store usage for all city departments to encourage cooperative purchasing while reducing overall city cost.
4. Update storeroom procedures, purge slow moving inventory, complete annual inventory count.

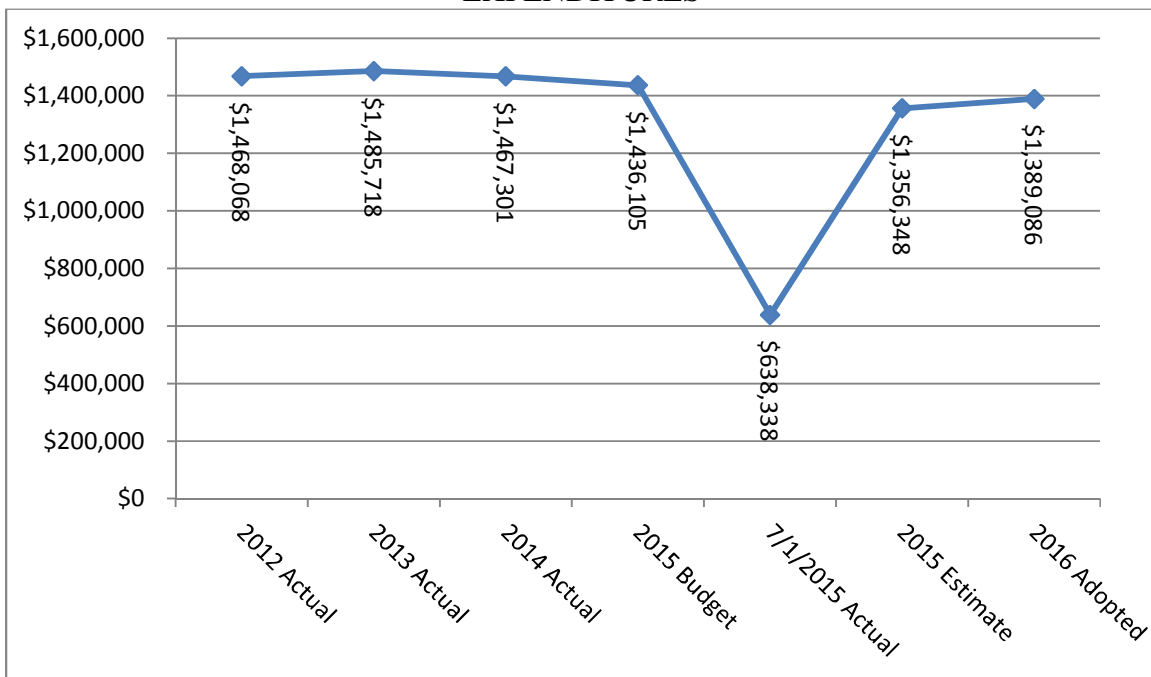
DEPARTMENT – PUBLIC WORKS

General Fund

Streets/ROW Division Description:

Street / ROW Operations - Provides for the planning, maintenance, and evaluation of streets, including roadway and right of way. Their goals are to ensure safe and aesthetically pleasing travel for those who travel throughout the City of Beloit, adequately and aesthetically maintain the urban forest which consists of 30,000 plus trees in the City of Beloit (terrace, parks, cemeteries, and golf course) for the safety of the general public, and efficiently complete special projects for the Operations and all other Public Works Divisions, special interest groups and the community at large.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
STREET/R.O.W. OPERATIONS										
TAXES										
1707272	4055	MOTOR VEHICLE REGISTRATION	(\$267,455)	(\$255,441)	(\$263,668)	(\$520,000)	(\$217,057)	(\$500,000)	(\$525,000)	(\$5,000) 0.96%
INTERGOVT AIDS/GRANT										
	436002	OPERATING GRANTS - FEDERAL	(\$104,187)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNING										
1707272	4562	CURB CUTS	(\$5,200)	(\$6,698)	(\$1,440)	(\$4,220)	(\$1,770)	(\$3,000)	(\$4,000)	\$220 -5.21%
1707272	4569	STREET CUT PERMIT	(\$4,282)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707272	4592	RECOVERIES - SPECIAL OCCASIONS	(\$6,854)	(\$7,948)	(\$6,781)	(\$8,520)	(\$4,650)	(\$8,000)	(\$10,295)	(\$1,775) 20.83%
		TOTAL REVENUES	(\$387,978)	(\$270,087)	(\$271,889)	(\$532,740)	(\$223,477)	(\$511,000)	(\$539,295)	(\$6,555) 1.23%
PERSONNEL SERVICES										
1707272	5110	REGULAR PERSONNEL	\$640,188	\$662,213	\$640,691	\$652,513	\$323,702	\$652,513	\$648,650	(\$3,863) -0.59%
1707272	5112	OUT-OF-CLASS PAY	\$1,570	\$1,086	\$0	\$0	\$280	\$280	\$0	\$0 0.00%
1707272	5150	OVERTIME	\$31,884	\$9,524	\$10,770	\$13,100	\$2,818	\$9,000	\$10,236	(\$2,864) -21.86%
1707272	5191	WISCONSIN RETIREMENT FUND	\$39,788	\$44,509	\$45,729	\$44,762	\$21,770	\$44,762	\$43,484	(\$1,278) -2.86%
1707272	519301	SOCIAL SECURITY	\$41,808	\$41,765	\$40,351	\$40,762	\$20,238	\$40,762	\$40,801	\$39 0.10%
1707272	519302	MEDICARE	\$9,778	\$9,767	\$9,437	\$9,533	\$4,733	\$9,533	\$9,391	(\$142) -1.49%
1707272	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$293,006	\$321,662	\$272,755	\$267,943	\$136,386	\$267,943	\$251,782	(\$16,161) -6.03%
1707272	5195	LIFE INSURANCE	\$1,553	\$1,587	\$1,697	\$1,790	\$905	\$1,790	\$2,018	\$228 12.74%
CONTRACTUAL SERVICE										
1707272	5211	VEHICLE EQUIP OPER. & MAINT.	\$209,129	\$231,646	\$301,784	\$222,959	\$65,743	\$160,000	\$209,834	(\$13,125) -5.89%
1707272	5240	CONTRACTED SERV-PROFESSIONAL	\$10,849	\$4,422	\$0	\$1,500	\$6,631	\$4,000	\$3,000	\$1,500 100.00%
1707272	5241	CONTRACTED SERV-LABOR	\$10,113	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1707272	5244	OTHER FEES	\$1,485	\$6,455	\$104	\$3,468	\$1,076	\$4,000	\$3,050	(\$418) -12.05%
MATERIALS & SUPPLIES										
1707272	5331	POSTAGE & EXPRESS MAIL	\$0	\$48	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1707272	5332	OFFICE/COMP EQUIP & SUPPLIES	\$0	\$32	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
1707272	5341	CONSTRUCTION	\$3,160	\$2,276	\$1,191	\$4,140	(\$1,786)	\$4,140	\$4,140	\$0 0.00%
1707272	5343	GENERAL COMMODITIES	\$160,273	\$135,116	\$130,091	\$166,010	\$55,842	\$150,000	\$155,075	(\$10,935) -6.59%
1707272	5345	MAINTENANCE MATERIALS	\$9	\$9	\$12	\$0	\$0	\$0	\$0	\$0 0.00%
CAPITAL OUTLAY										
1707272	5533	OTHER>1000	\$13,474	\$13,601	\$12,689	\$7,625	\$0	\$7,625	\$7,625	\$0 0.00%
		TOTAL EXPENDITURES	\$1,468,068	\$1,485,718	\$1,467,301	\$1,436,105	\$638,338	\$1,356,348	\$1,389,086	(\$47,019) -3.27%
		NET TOTAL	\$1,080,090	\$1,215,631	\$1,195,412	\$903,365	\$414,861	\$845,348	\$849,791	(\$53,574) -5.93%

BUDGET MODIFICATIONS: Fuel costs projected to go down for 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Enhance our Urban Forest	Remove hazardous tree trimmings per American Subcontractors Association guidelines to enhance our Urban Forest	769 removed	469	210	530	580
			1,457 trimmed	790	560	700	600
	2. Deliver efficient street services	Total # of potholes	35,012	38,725	38,176	40,550	39,000
		Sweeping: curb miles per unit per day	24	14	13	15	15
EFFICIENCY & EFFECTIVENESS:	2. Deliver efficient street services	Average annual miles of crack sealing	10.4	10.4	25.9	18	20
		Average hourly production of potholes	25	24	24	22	25
	3. Ensure motorist and pedestrian safety	Total linear line or feet lane miles	126,541	104,967	111,262	84,618	100,000
		Cross walks, total linear feet	56,669	27,124	25,369	18,500	18,500
2015 STRATEGIC GOAL(S):	Ensure motorist and pedestrian safety minimize hazards for all of the Operations.	Review biennial and post monthly for crews				2	2

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Streets/R.O.W

City of Beloit Strategic Goal: 1

Program: Operations / Street / Traffic Safety

Objective:

Ensure motorist and pedestrian safety minimize hazards for all street and right-of-way Operations.
Events and/or projects coordinated and completed with appropriate response times.

Action Steps:

1. Evaluate, establish target area for sign, and street projects.
2. Review quarterly with work group and develop work plan and time line.
3. Develop a public relations plan to educate residents on selected operations.
4. Continue to review/develop/update standard operating procedures.
5. Complete projects for Division and coordinate with entire Department on projects that might need assistance.
6. Manage and expand the work order system for the street work group, continue with the work order system for traffic safety.

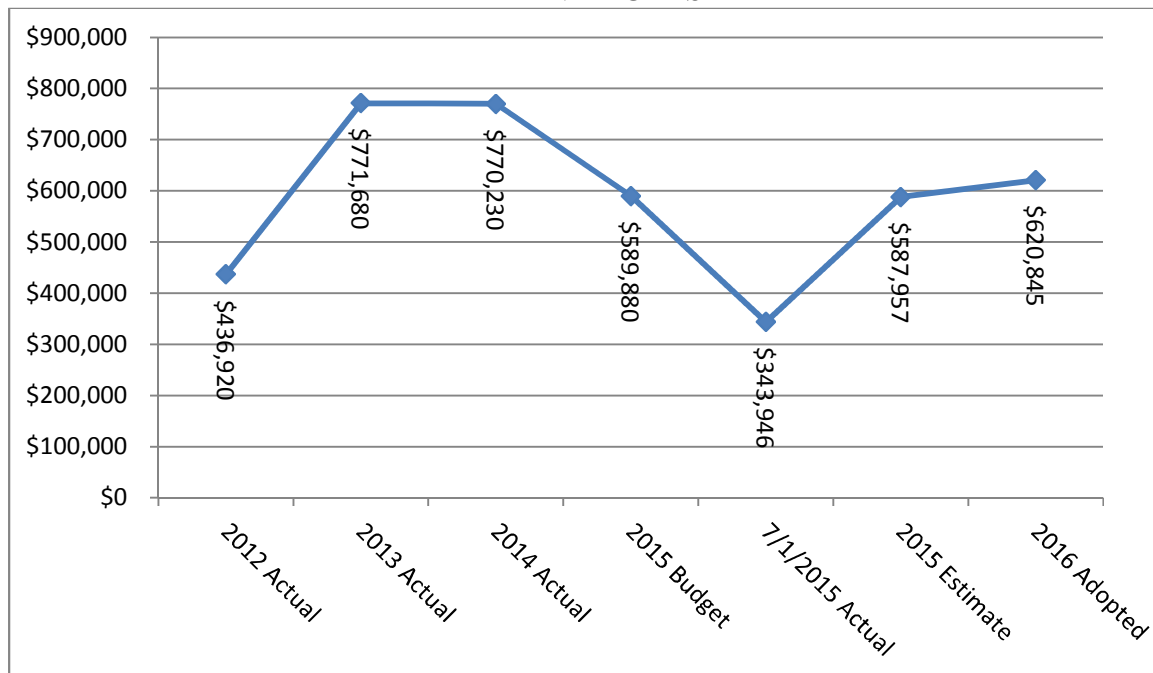
DEPARTMENT – PUBLIC WORKS

General Fund

Snow Removal & Ice Control Division Description:

Ice & Snow - Provides the City of Beloit with a cost effective, efficient and environmentally sound snow and ice control operation for our residents, businesses and those who travel throughout our city. To accomplish cost effective clearing and removal of snow and ice the city utilizes both anti-icing and de-icing programs. The City of Beloit maintains 182 miles of street. When the city declares a snow emergency it is communicated to all local media and it is posted on the cities web page. While a snow emergency is in effect no vehicle shall park on any city street until they have been cleared of snow. The Operations Division plows City streets with the following priority; main streets to include bridges, arterials and secondary streets with high volume, streets surrounding schools, second priority is residential streets which include lesser traveled and dead-end streets and our third priority are the alleys, parking lots and sidewalks.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
SNOW REMOVAL & ICE CONTROL										
DEPARTMENTAL EARNING										
1707273	45 SALE OF BRINE	\$0	(\$1,908)	(\$18,976)	(\$3,520)	(\$8,757)	(\$9,000)	(\$7,000)	(\$3,480)	98.86%
	TOTAL REVENUES	\$0	(\$1,908)	(\$18,976)	(\$3,520)	(\$8,757)	(\$9,000)	(\$7,000)	(\$3,480)	98.86%
PERSONNEL SERVICES										
1707273	5110 REGULAR PERSONNEL	\$13,776	\$13,758	\$14,069	\$14,085	\$9,080	\$14,085	\$19,100	\$5,015	35.61%
1707273	5112 OUT-OF-CLASS PAY	\$424	\$756	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707273	5113 ON-CALL PAY	\$390	\$1,944	\$2,699	\$2,270	\$1,814	\$2,700	\$2,702	\$432	19.03%
1707273	5120 PART TIME PERSONNEL	\$133	\$0	\$45	\$0	\$0	\$0	\$0	\$0	0.00%
1707273	5130 EXTRA PERSONNEL	\$86	\$808	\$2,219	\$2,100	\$605	\$1,500	\$2,100	\$0	0.00%
1707273	5150 OVERTIME	\$64,901	\$115,593	\$159,940	\$77,285	\$82,047	\$108,199	\$101,026	\$23,741	30.72%
1707273	5191 WISCONSIN RETIREMENT FUND	\$4,761	\$8,896	\$12,517	\$6,499	\$6,335	\$6,499	\$7,929	\$1,430	22.00%
1707273	519301 SOCIAL SECURITY	\$4,868	\$8,143	\$10,995	\$5,884	\$5,745	\$5,884	\$7,517	\$1,633	27.75%
1707273	519302 MEDICARE	\$1,138	\$1,904	\$2,571	\$1,376	\$1,344	\$1,376	\$1,729	\$353	25.65%
1707273	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$7,105	\$8,244	\$7,711	\$7,033	\$3,930	\$7,033	\$8,751	\$1,718	24.43%
1707273	5195 LIFE INSURANCE	\$55	\$65	\$100	\$91	\$52	\$91	\$139	\$48	52.75%
CONTRACTUAL SERVICE										
1707273	5211 VEHICLE EQUIP OPER. & MAINT.	\$201,633	\$261,937	\$326,106	\$227,938	\$97,453	\$230,000	\$225,217	(\$2,721)	-1.19%
1707273	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$4,070	\$2,918	\$4,638	\$2,800	(\$3,757)	\$3,760	\$2,800	\$0	0.00%
1707273	5240 CONTRACTED SERV-PROFESSIONAL	\$3,948	\$3,948	\$3,948	\$3,950	\$3,048	\$14,250	\$14,252	\$10,302	260.81%
1707273	5248 ADVERTISING,MARKETING,PROMOS	\$950	\$2,671	\$942	\$1,925	\$16	\$1,925	\$925	(\$1,000)	-51.95%
MATERIALS & SUPPLIES										
1707273	5321 ELECTRICITY	\$481	\$348	\$455	\$515	\$503	\$830	\$846	\$331	64.27%
1707273	5331 POSTAGE & EXPRESS MAIL	\$0	\$0	\$0	\$30	\$0	\$30	\$30	\$0	0.00%
1707273	5343 GENERAL COMMODITIES	\$128,201	\$339,747	\$220,275	\$236,099	\$135,729	\$189,795	\$225,782	(\$10,317)	-4.37%
1707273	5345 MAINTENANCE MATERIALS	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	0.00%
	TOTAL EXPENDITURES	\$436,920	\$771,680	\$770,230	\$589,880	\$343,946	\$587,957	\$620,845	\$30,965	5.25%
	NET TOTAL	\$436,920	\$769,772	\$751,255	\$586,360	\$335,189	\$578,957	\$613,845	\$27,485	4.69%

BUDGET MODIFICATIONS: Increase in contracted services for snow loader rental.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. To monitor and respond to each type of event.	Calculate the number of snow & ice events and response.	15	28	29	22	26
EFFICIENCY & EFFECTIVENESS:	2. Minimize hazards on all city roads while improving overall efficiency and effectiveness of operations.	Average cost per ton of salt.	\$53.90	\$56.92	\$61.29	\$64.62	\$66.55
		Average time to clear main streets.	6 hours	6 hours	6 hours	6.5 hours	6.5 hours
2015 STRATEGIC GOAL(S):	Ensure motorist and pedestrian safety minimize hazards for all of the Operations.	Develop a public relations plan to educate residents on snow operations.	On Going	On Going	On Going	On Going	On Going
		Monitor weather updates and adjust snow and ice products and application.	On Going	On Going	Daily	Daily	Daily

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Snow & Ice Removal

City of Beloit Strategic Goal: 1

Program: Operations / Snow

Objective:

Provide cost effective and environmentally sound clearing and removal of snow & ice resulting in safe travel.

Utilize both anti-icing and de-icing strategies, blending of products including organic materials.

As a premier snow & ice program in North America continue to mentor other communities.

Action Steps:

1. Minimize hazards of slippery roads, parking lots, walk paths and sidewalk conditions encountered by motorists and pedestrians.
2. Reduce economic losses to the community and industry caused by workers unable to get to their jobs or make deliveries.
3. Restore traveling conditions for the convenience of the general public as soon as possible after each winter storm event.
4. Provide a level of service that is cost effective, fiscally and environmentally responsible.
5. Communicate/educate stakeholders to understand the processes and procedures within snow & ice control.

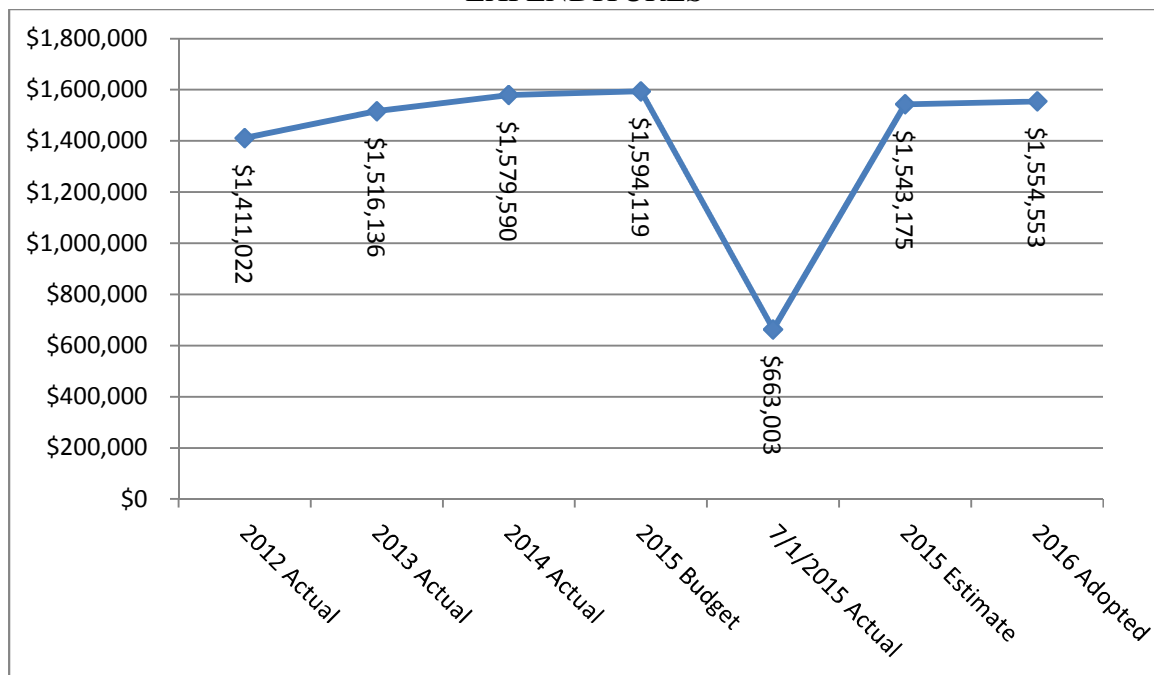
DEPARTMENT – PUBLIC WORKS

General Fund

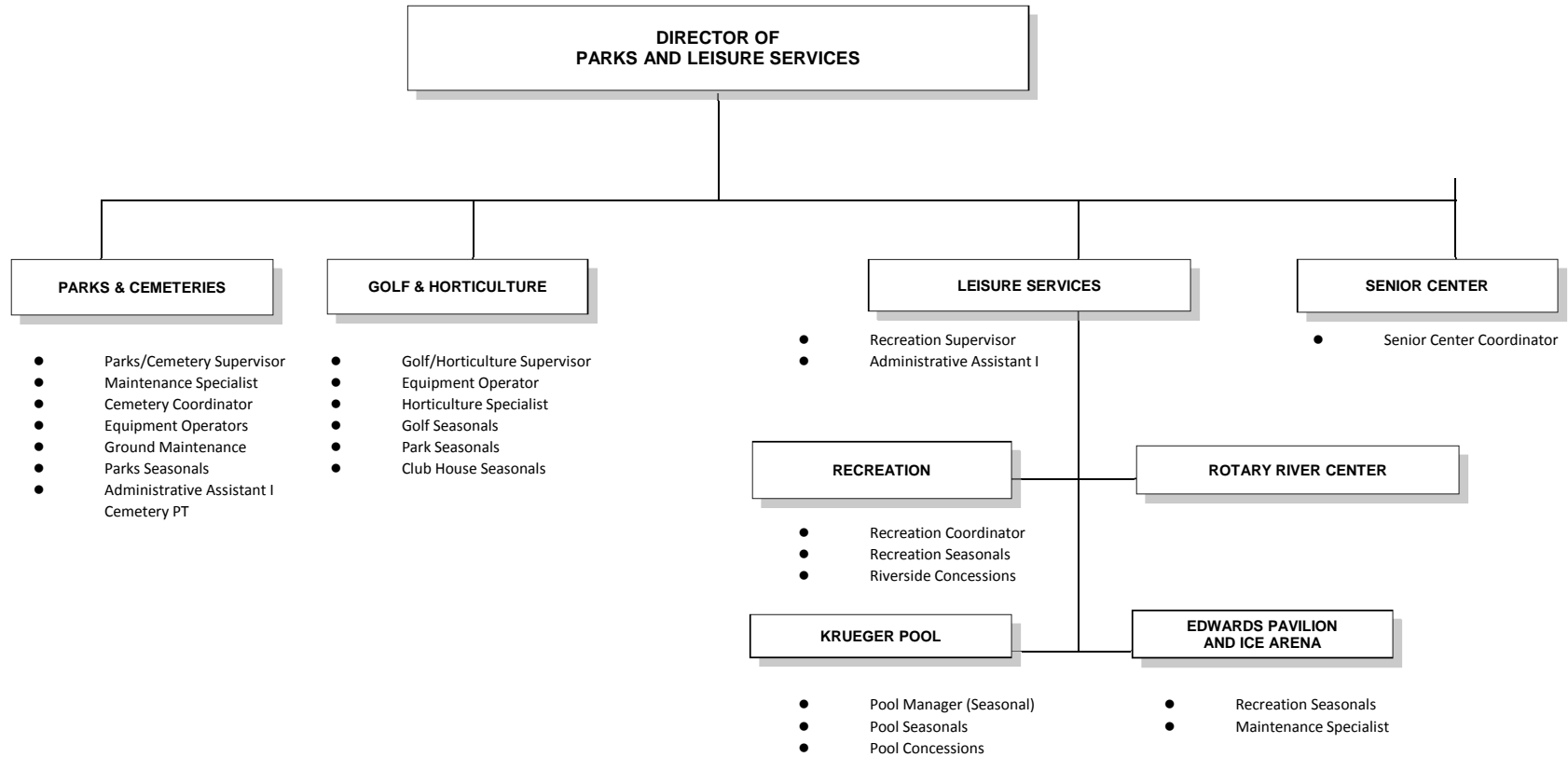
Parks Division Description:

The Parks Division provides for all citizens a variety of public Parks & Grounds that are well maintained, physically attractive, safe, accessible and enjoyable. Improvement of the parks infrastructure will continue and includes structure maintenance, grounds and amenity maintenance, upgrading park signage, and expansion of horticultural areas.

EXPENDITURES



CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
PARKS AND LEISURE SERVICES DIVISION
ORGANIZATIONAL CHART
2016



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
PARKS OPERATIONS										
LICENSES & PERMITS										
1707377	4178 DOG PARK LICENSE	(\$2,112)	(\$3,018)	(\$2,501)	(\$3,000)	(\$1,521)	(\$2,185)	(\$3,000)	\$0	0.00%
DEPARTMENTAL EARNING										
1707377	455101 ANNUAL FEE	(\$1,501)	(\$1,327)	(\$1,479)	(\$1,500)	(\$1,122)	(\$1,200)	(\$1,500)	\$0	0.00%
1707377	455102 DAILY FEE	(\$3,598)	(\$3,039)	(\$2,676)	(\$3,498)	(\$526)	(\$1,800)	(\$3,498)	\$0	0.00%
1707377	455420 PARKS REV	(\$2,465)	(\$3,460)	(\$3,981)	(\$1,100)	(\$1,610)	(\$2,500)	(\$3,000)	(\$1,900)	172.73%
1707377	455616 SHELTERS	(\$19,528)	(\$17,836)	(\$20,754)	(\$18,000)	(\$15,108)	(\$18,000)	(\$20,000)	(\$2,000)	11.11%
OTHER REVENUES										
1707377	4632 RESPONSE RECOVERY	\$0	(\$840)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES		(\$29,204)	(\$29,520)	(\$31,391)	(\$27,098)	(\$19,886)	(\$25,685)	(\$30,998)	(\$3,900)	14.39%
PERSONNEL SERVICES										
1707377	5110 REGULAR PERSONNEL	\$482,325	\$514,301	\$519,952	\$529,213	\$258,574	\$529,213	\$523,120	(\$6,093)	-1.15%
1707377	5112 OUT-OF-CLASS PAY	\$71	\$332	\$0	\$50	\$80	\$80	\$50	\$0	0.00%
1707377	5120 PART TIME PERSONNEL	\$13,493	\$17,785	\$20,058	\$17,767	\$9,187	\$17,767	\$17,742	(\$25)	-0.14%
1707377	5130 EXTRA PERSONNEL	\$115,631	\$124,899	\$126,364	\$135,200	\$49,642	\$148,200	\$148,560	\$13,360	9.88%
1707377	5150 OVERTIME	\$2,274	\$3,628	\$4,892	\$7,184	\$1,925	\$3,500	\$7,184	\$0	0.00%
1707377	5191 WISCONSIN RETIREMENT FUND	\$34,444	\$39,631	\$41,072	\$37,265	\$19,557	\$39,115	\$36,172	(\$1,093)	-2.93%
1707377	5192 WORKER'S COMPENSATION	\$31,392	\$31,968	\$41,300	\$44,923	\$22,462	\$44,924	\$52,982	\$8,059	17.94%
1707377	519301 SOCIAL SECURITY	\$37,793	\$40,785	\$41,426	\$42,771	\$19,648	\$39,296	\$42,848	\$77	0.18%
1707377	519302 MEDICARE	\$8,839	\$9,538	\$9,689	\$10,004	\$4,595	\$9,190	\$10,022	\$18	0.18%
1707377	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$198,192	\$208,112	\$223,109	\$226,870	\$103,601	\$207,203	\$208,445	(\$18,425)	-8.12%
1707377	519401 VEBA	\$0	\$2,126	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707377	5195 LIFE INSURANCE	\$1,776	\$1,787	\$1,872	\$1,938	\$994	\$1,987	\$2,306	\$368	18.99%
1707377	5196 UNEMPLOYMENT COMPENSATION	\$20,623	\$19,423	\$14,823	\$20,000	\$12,012	\$24,023	\$16,500	(\$3,500)	-17.50%
CONTRACTUAL SERVICE										
1707377	5211 VEHICLE EQUIP OPER. & MAINT.	\$130,667	\$155,543	\$194,032	\$144,486	\$52,786	\$110,000	\$133,345	(\$11,141)	-7.71%
1707377	5214 OTHER EQUIPMENT MAINTENANCE	\$4,432	\$1,829	\$1,282	\$1,200	\$1,209	\$1,500	\$1,200	\$0	0.00%
1707377	5215 COMP/OFF M	\$0	\$0	\$0	\$60	\$0	\$0	\$60	\$0	0.00%
1707377	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$2,029	\$3,261	\$1,697	\$4,000	\$1,115	\$4,000	\$4,000	\$0	0.00%
1707377	5225 PROFESSIONAL DUES	\$513	\$550	\$415	\$800	\$300	\$800	\$800	\$0	0.00%
1707377	5231 OFFICIAL NOTICES&PUBLICATIONS	\$0	\$43	\$134	\$300	\$0	\$0	\$300	\$0	0.00%
1707377	5232 DUPLICATING & DRAFTING	\$342	\$366	\$1,273	\$700	\$0	\$0	\$700	\$0	0.00%
1707377	5241 CONTRACTED SERV-LABOR	\$58,244	\$54,027	\$48,495	\$60,480	\$13,813	\$45,480	\$49,112	(\$11,368)	-18.80%
1707377	5244 OTHER FEES	\$43,152	\$43,329	\$45,078	\$43,135	\$28,742	\$43,135	\$43,135	\$0	0.00%
1707377	5248 ADVERTISING,MARKETING,PROMOS	\$500	\$802	\$1,653	\$2,500	\$0	\$2,500	\$1,500	(\$1,000)	-40.00%
1707377	5249 CONTRACTED SERV - SECURITY	\$286	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707377	5251 AUTO & TRAVEL	\$159	\$47	\$148	\$500	\$0	\$500	\$500	\$0	0.00%
1707377	5255 PHYSICAL EXAMS	\$0	\$0	\$0	\$2,345	\$0	\$0	\$0	(\$2,345)	-100.00%
1707377	5261 STRUCTURE MAINTENANCE	\$50,301	\$52,336	\$64,015	\$75,000	\$11,898	\$75,000	\$65,000	(\$10,000)	-13.33%
1707377	5262 PAINTING/CLEANING MAINTENANCE	\$14,640	\$15,654	\$35	\$21,500	\$0	\$21,500	\$19,000	(\$2,500)	-11.63%
1707377	5263 ELECTRICAL MAINTENANCE	\$10,859	\$5,160	\$6,384	\$8,240	\$3,127	\$8,240	\$7,000	(\$1,240)	-15.05%
1707377	5264 PLUMBING MAINTENANCE	\$5,626	\$1,243	\$2,351	\$1,280	\$740	\$1,280	\$1,280	\$0	0.00%
1707377	5265 HEATING MAINTENANCE	\$0	\$0	\$0	\$200	\$0	\$200	\$0	(\$200)	-100.00%
1707377	5271 TELEPHONE - LOCAL	\$1,694	\$2,135	\$2,368	\$2,205	\$1,005	\$2,205	\$2,187	(\$18)	-0.82%
1707377	5274 RADIO & COMMUNICATION SERVICES	\$0	\$0	\$0	\$500	\$0	\$500	\$0	(\$500)	-100.00%
MATERIALS & SUPPLIES										
1707377	5321 ELECTRICITY	\$28,607	\$25,460	\$27,433	\$27,000	\$11,116	\$27,000	\$27,000	\$0	0.00%
1707377	5322 GAS/HEATING FUEL	\$3,404	\$3,842	\$4,217	\$3,300	\$1,901	\$3,300	\$3,300	\$0	0.00%
1707377	5323 WATER	\$11,302	\$8,335	\$6,306	\$10,314	\$1,200	\$8,647	\$10,314	\$0	0.00%
1707377	5324 SEWER SERVICE CHARGE	\$2,701	\$3,486	\$3,059	\$2,295	\$184	\$2,295	\$2,295	\$0	0.00%
1707377	5325 STORMWATER SERVICE CHARGE	\$7,191	\$7,815	\$7,509	\$7,000	\$3,438	\$7,000	\$7,000	\$0	0.00%
1707377	5331 POSTAGE & EXPRESS MAIL	\$262	\$508	\$468	\$390	\$107	\$390	\$390	\$0	0.00%
1707377	5332 OFFICE/COMP EQUIP & SUPPLIES	\$1,422	\$2,137	\$1,611	\$1,860	\$137	\$1,860	\$1,860	\$0	0.00%
1707377	5343 GENERAL COMMODITIES	\$75,831	\$96,037	\$96,601	\$86,000	\$24,984	\$97,000	\$97,000	\$11,000	12.79%
1707377	5345 MAINTENANCE MATERIALS	\$1,302	\$1,215	\$2,635	\$2,330	\$363	\$3,330	\$2,330	\$0	0.00%
1707377	5347 UNIFORMS	\$1,915	\$1,881	\$1,923	\$3,464	\$175	\$3,464	\$3,464	\$0	0.00%
1707377	5348 OTHER EQUIPMENT UNDER \$1,000	\$2,177	\$1,597	\$1,451	\$2,650	\$2,178	\$2,650	\$2,650	\$0	0.00%
1707377	5351 BOOKS & SUBSCRIPTIONS	\$0	\$122	\$0	\$100	\$0	\$100	\$100	\$0	0.00%
FIXED EXPENSES										
1707377	5412 RENT/EQUIP	\$4,612	\$13,061	\$12,462	\$4,800	\$206	\$4,800	\$1,800	(\$3,000)	-62.50%
TOTAL EXPENDITURES		\$1,411,022	\$1,516,136	\$1,579,590	\$1,594,119	\$663,003	\$1,543,175	\$1,554,553	(\$39,566)	-2.48%
NET TOTAL		\$1,381,818	\$1,486,616	\$1,548,198	\$1,567,021	\$643,116	\$1,517,490	\$1,523,555	(\$43,466)	-2.77%

BUDGET MODIFICATIONS: No fee increases for 2016. General commodities were increased to reflect actuals.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Provide quality maintenance of the parks system infrastructure.	Total acres maintained	900	900	900	900	900
		# parks maintained	42	42	42	42	42
		# park structures maintained	38	38	38	38	38
		# picnic shelters maintained	15	15	15	15	15
		# playgrounds maintained	23	25	25	25	25
		# park acres mowed	315	315	315	315	315
		# miles sidewalk for snow removal	24	24	24	24	24
		# flower beds/hort areas maintained	398	398	401	401	401
		# hort areas developed	6	2	3	0	0
		Vandalism-related expenses	\$900	\$200	\$500	200	200
		# park shelters/restrooms renovated	0	0	1	1	1
		# parking lots/roads repaired/seal-coated	2	2	0	0	0
		# basketball court s resurfaced	0	0	1	1	1
		# park structure roofs repaired	1	0	0	0	1
		# Adopt-A-Park sponsors	1	0	1	5	10
		# ball field preparations	270	270	270	270	270
	2. Encourage public use of the City park facilities	# picnic shelter permits	303	278	281	285	290
		# of Boat launch annual permits	51	57	50	55	60
		# boat launch daily permits	636	548	512	540	540
		# community special events	16	14	12	12	12
	3. Evaluate quality of services of City Parks	# monthly written park inspections	12	9	9	9	9
EFFICIENCY & EFFECTIVENESS:	3. Evaluate quality of services of City Parks	% facility inspections rated satisfactory	90	90	90	95	95
		% picnic shelter surveys rated satisfactory	90	90	90	95	95
	4. Utilize City work order module to record and track parks maintenance projects.	% annual contractual services confirmed by February 1	100	100	100	100	100
		% vandalism repaired within 1 weeks notice	100	100	100	100	100
		% completion of special projects	85	100	100	100	100
	5. Fully implement the Parks Maintenance and Operations Plan (PMOP).	Develop special projects work plan by January 15	90	95	95	100	100
		% annual work plan completed with deadlines	90	95	95	95	95
2015 STRATEGIC GOAL(S):	Provide effective and efficient management of parkland within the City of Beloit to include staff management and training, fiscal operations, standard quality of services, planning, marketing, and maintenance of parkland and facilities.	Implement a signage program which provides park rules and general public information within park sites	2	3	2	3	3
		Continue to offer and market the Adopt-a-Park Program	0	1	1	5	10
		removing graffiti from our parks within 48 hours of notification	X	X	X	X	X
	Provide effective and efficient landscape management that continually improves the aesthetic qualities of the city owned parks, open space, streetscapes, and recreation facilities throughout the year.	Continue implementation of a Special Landscaping Project Plan each year	X	X	X	X	X
		Continue partnership with Rock County Parks in the implementation of our controlled burn plan within various identified park sites	0	0	2	3	4

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Parks

City of Beloit Strategic Goal: 1

Program: Parks & Leisure Services Division: Parks & Administration

Objective:

- Maintain our current city parks and related facilities in a clean, safe, and attractive manner.
- Implement the Parks & Open Space Plan that identifies future improvements to existing parks and facilities.

Action Steps:

1. Maintain our park mowing program.
2. Maintain landscaping beds in our parks and streetscape areas within the city.
3. Complete necessary park repairs and general maintenance.
4. Complete graffiti removal within 48 hours of notice.
5. Complete routine inspections of parks, playgrounds, park facilities.
6. Work with schools and volunteer groups that provide seasonal park clean-up assistance.
7. Prepare and schedule park improvement project(s) as designated with the annual CIP Plan.
8. Seek assistance from other Divisions and/or Departments in preparing for the implementation of each project.
9. Hire contractors to complete projects and/or specialized maintenance services.
10. Annually, review the CIP Plan with the Parks & Recreation Commission and seek their advisement regarding prioritization of these projects and other future projects that they would like the department to consider implementing.
11. Assist in Snow Removal Operations.
12. Provide assistance and support to Leisure Services in the delivery of safe & quality programs within city parks & facilities.

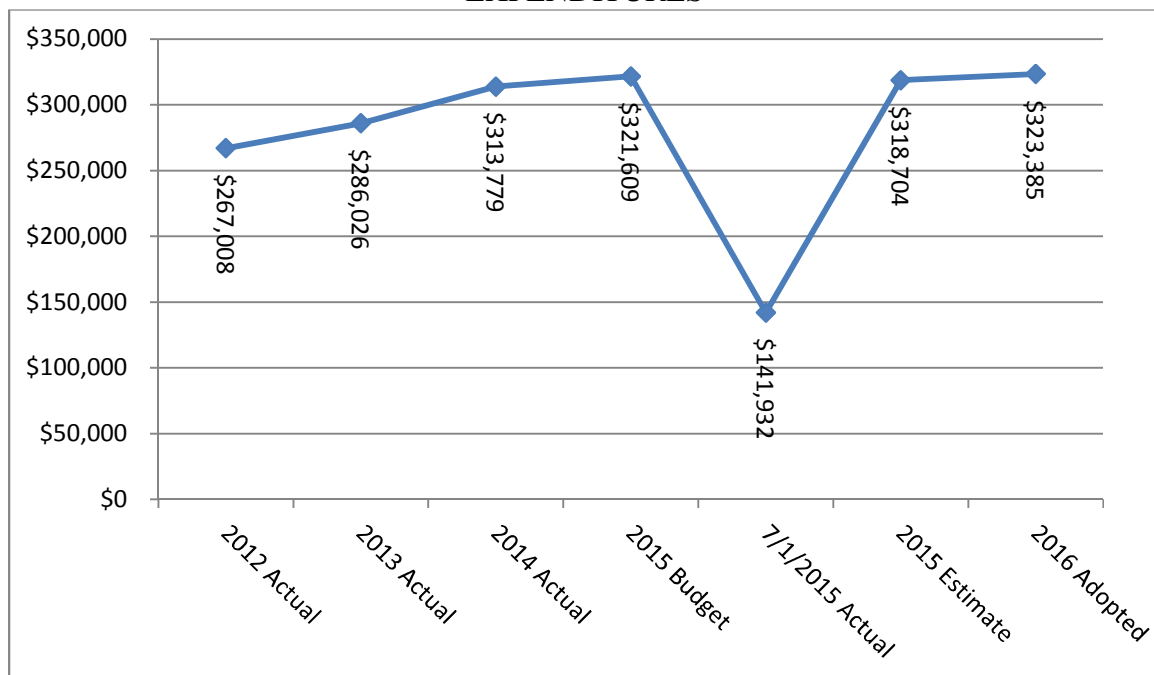
DEPARTMENT – PUBLIC WORKS

General Fund

Recreation Division Description:

The Recreation Division develops, implements, and maintains a diverse program of affordable recreational activities and services, which effectively meet the cultural, social and leisure needs of our customers.

EXPENDITURES



		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT	
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE	
RECREATION OPERATION											
DEPARTMENTAL EARNING											
1707378	4501	DONATIONS - GENERAL	(\$1,100)	(\$200)	\$0	(\$300)	\$0	(\$300)	(\$300)	\$0	0.00%
1707378	455020	YOUTH MUD RUN	\$0	\$0	\$0	(\$3,985)	(\$5,500)	(\$3,000)	(\$3,000)	100.00%	
1707378	455021	GOLF LESSONS - YOUTH	(\$1,153)	(\$1,458)	(\$1,365)	(\$1,177)	(\$1,742)	(\$1,900)	(\$1,588)	(\$411)	34.92%
1707378	455060	RESIDENTS IDENTIFICATION CARD	(\$442)	(\$122)	(\$832)	(\$420)	(\$360)	(\$420)	(\$420)	\$0	0.00%
1707378	455061	TENNIS LESSONS	(\$156)	(\$655)	(\$234)	(\$737)	(\$585)	(\$650)	(\$737)	\$0	0.00%
1707378	455072	WPRA TICKET PROGRAM	(\$47)	(\$479)	(\$300)	(\$300)	(\$4,689)	(\$300)	(\$300)	\$0	0.00%
1707378	455074	SUMMER DAY CAMP	(\$4,066)	(\$5,023)	(\$8,481)	(\$7,419)	(\$1,416)	(\$4,700)	(\$7,522)	(\$103)	1.39%
1707378	455079	PICNIC KIT RENTAL	(\$82)	(\$88)	(\$63)	(\$292)	(\$25)	(\$200)	(\$292)	\$0	0.00%
1707378	455080	ADULT BASKETBALL	(\$4,179)	(\$3,090)	(\$1,398)	(\$4,230)	(\$38)	(\$1,400)	(\$2,740)	\$1,490	-35.22%
1707378	455081	ADULT VOLLEYBALL	(\$13,547)	(\$14,002)	(\$14,604)	(\$12,427)	(\$657)	(\$13,500)	(\$13,514)	(\$1,087)	8.75%
1707378	455082	ADULT SOFTBALL	(\$18,735)	(\$17,336)	(\$15,322)	(\$16,041)	(\$11,433)	(\$12,500)	(\$14,487)	\$1,554	-9.69%
1707378	455085	SWIMMING LESSONS	\$180	\$80	(\$9,829)	\$0	(\$12,993)	(\$12,993)	(\$13,825)	(\$13,825)	0.00%
1707378	455088	CAMPS & CLINICS	(\$2,483)	(\$2,726)	(\$3,128)	(\$2,855)	(\$2,914)	(\$3,200)	(\$2,738)	\$117	-4.10%
1707378	455094	LEARN TO SKATE	(\$1)	\$129	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	455275	CONCESSION REVENUE	(\$18,739)	(\$10,959)	(\$23,772)	(\$20,318)	(\$5,433)	(\$22,500)	(\$20,318)	\$0	0.00%
TOTAL REVENUES		(\$64,550)	(\$55,929)	(\$79,327)	(\$66,516)	(\$46,270)	(\$80,063)	(\$81,781)	(\$15,265)	22.95%	
PERSONNEL SERVICES											
1707378	5110	REGULAR PERSONNEL	\$105,986	\$110,688	\$123,716	\$122,284	\$62,036	\$122,284	\$122,719	\$435	0.36%
1707378	5113	ON-CALL PAY	\$155	\$0	\$280	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5130	EXTRA PERSONNEL	\$47,403	\$49,710	\$55,186	\$57,000	\$25,012	\$57,000	\$63,650	\$6,650	11.67%
1707378	5150	OVERTIME	\$0	\$186	\$73	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5191	WISCONSIN RETIREMENT FUND	\$6,294	\$7,400	\$8,377	\$8,221	\$4,220	\$8,221	\$8,099	(\$122)	-1.48%
1707378	519301	SOCIAL SECURITY	\$9,501	\$9,938	\$11,060	\$11,306	\$5,387	\$11,306	\$11,795	\$489	4.33%
1707378	519302	MEDICARE	\$2,222	\$2,324	\$2,587	\$2,645	\$1,260	\$2,645	\$2,760	\$115	4.35%
1707378	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$42,424	\$47,056	\$50,385	\$49,279	\$24,539	\$49,279	\$45,990	(\$3,289)	-6.67%
1707378	519401	VEBA	\$0	\$0	\$4,845	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5195	LIFE INSURANCE	\$405	\$404	\$110	\$119	\$62	\$119	\$154	\$35	29.41%
CONTRACTUAL SERVICE											
1707378	5211	VEHICLE EQUIP OPER. & MAINT.	\$2,348	\$6,462	\$5,288	\$5,953	\$1,288	\$5,500	\$5,627	(\$326)	-5.48%
1707378	5214	OTHER EQUIPMENT MAINTENANCE	\$781	\$424	\$1,438	\$1,368	\$1,317	\$1,500	\$2,225	\$857	62.65%
1707378	5215	COMPUTER/OFFICE EQUIP MAIN.	\$1,824	\$2,586	\$1,579	\$3,000	\$442	\$1,900	\$2,000	(\$1,000)	-33.33%
1707378	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$1,248	\$520	\$1,327	\$1,800	\$526	\$1,800	\$1,800	\$0	0.00%
1707378	5225	PROFESSIONAL DUES	\$0	\$250	\$250	\$320	\$250	\$300	\$320	\$0	0.00%
1707378	5231	OFFICIAL NOTICES&PUBLICATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5232	DUPLICATING & DRAFTING	\$1,002	\$484	\$910	\$1,600	\$0	\$1,200	\$1,500	(\$100)	-6.25%
1707378	5240	CONTRACTED SERV-PROFESSIONAL	\$1,277	\$103	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5241	CONTRACTED SERV-LABOR	\$2,350	\$2,147	\$2,137	\$3,000	\$291	\$2,850	\$3,000	\$0	0.00%
1707378	5244	OTHER FEES	\$1,826	\$1,938	\$1,934	\$2,770	\$1,659	\$2,500	\$4,440	\$1,670	60.29%
1707378	5248	ADVERTISING,MARKETING,PROMOS	\$11,435	\$14,219	\$12,202	\$15,000	\$1,602	\$14,500	\$14,000	(\$1,000)	-6.67%
1707378	5250	CONCESSION EXPENSE	\$5,517	\$4,109	\$4,878	\$7,000	\$555	\$7,000	\$6,500	(\$500)	-7.14%
1707378	5251	AUTO & TRAVEL	\$680	\$546	\$551	\$500	\$1,348	\$1,500	\$1,000	\$500	100.00%
1707378	5257	UOMPUTER SERVICES	\$28	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5261	STRUCTURE MAINTENANCE	\$747	\$1,800	\$651	\$2,500	\$214	\$2,500	\$1,500	(\$1,000)	-40.00%
1707378	5262	PAINTING/CLEANING MAINTENANCE	\$400	\$0	\$218	\$1,000	\$0	\$750	\$1,000	\$0	0.00%
1707378	5263	ELECTRICAL MAINTENANCE	\$0	\$535	\$1,400	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5265	HEATING MAINTENANCE	\$250	\$283	\$355	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5271	TELEPHONE - LOCAL	\$4,332	\$4,239	\$4,021	\$4,345	\$1,171	\$4,025	\$2,807	(\$1,538)	-35.40%
MATERIALS & SUPPLIES											
1707378	5321	ELECTRICITY	\$2,173	\$1,853	\$1,957	\$2,400	\$703	\$2,000	\$2,400	\$0	0.00%
1707378	5322	GAS/HEATING FUEL	\$1,051	\$1,269	\$1,461	\$1,600	\$677	\$1,500	\$1,600	\$0	0.00%
1707378	5323	WATER	\$172	\$158	\$165	\$216	\$64	\$175	\$216	\$0	0.00%
1707378	5324	SEWER SERVICE CHARGE	\$157	\$143	\$159	\$216	\$55	\$175	\$216	\$0	0.00%
1707378	5325	STORMWATER SERVICE CHARGE	\$129	\$119	\$119	\$117	\$50	\$125	\$117	\$0	0.00%
1707378	5331	POSTAGE & EXPRESS MAIL	\$667	\$2,089	\$1,429	\$750	\$195	\$750	\$750	\$0	0.00%
1707378	5332	OFFICE/COMP EQUIP & SUPPLIES	\$1,111	\$898	\$1,512	\$1,500	\$227	\$1,500	\$1,500	\$0	0.00%
1707378	5343	GENERAL COMMODITIES	\$7,291	\$7,862	\$7,942	\$9,300	\$6,608	\$9,300	\$8,600	(\$700)	-7.53%
1707378	5347	UNIFORMS	\$460	\$1,092	\$1,085	\$1,200	\$177	\$1,200	\$1,800	\$600	50.00%
FIXED EXPENSES											
1707378	5412	RENT/EQUIP	\$3,363	\$2,192	\$2,193	\$3,300	\$0	\$3,300	\$3,300	\$0	0.00%
TOTAL EXPENDITURES		\$267,008	\$286,026	\$313,779	\$321,609	\$141,932	\$318,704	\$323,385	\$1,776	0.55%	
NET TOTAL		\$202,458	\$230,097	\$234,452	\$255,093	\$95,662	\$238,642	\$241,604	(\$13,489)	-5.29%	

BUDGET MODIFICATIONS: Increase in extra personnel for Beloit Tide Swim Coaches. This cost is offset by the revenue received for swimming lessons.

Youth mud run was added during 2015 and is \$30 per person.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Provide regular program for marketing, promotion, and public relations.	# of radio spots		22	20	20	20	20
		# of print media ads		13	14	15	15	15
		# of Public Service Announcements		25	30	27	30	30
		# of flyers distributed at Beloit School District		67,244	66,377	64,341	65,000	65,000
	2. Provide regular enjoyable, affordable, cost effective recreation programs that attract and retain residents.	Day camp registration		60	65	140	116	120
		Tennis Class registration		14	15	16	22	30
		Volleyball Team registration		74	74	74	80	80
		Softball Team registration		51	35	38	40	40
		Golf lesson registrations		23	21	23	20	30
		Playground program attendance		3,550	3,610	3,596	3,600	3,600
		# of customer surveys completed.		175	175	175	300	300
	3. Collaborate and assist other agencies and programs.	# cooperative programs special events		13	13	13	13	13
	4. Assist other city divisions with customer services.	# park shelter permits processed		303	278	281	300	300
		# golf passes processed		263	251	205	200	200
	5. Plan and evaluate Leisure Services programs.	# of individual reports created for each program.		2	2	2	2	2
				pre/post	pre/post	pre/post	pre/post	pre/post
EFFICIENCY & EFFECTIVENESS:	5. Plan and evaluate Leisure Services programs.	Average cost per media ad		327	318	330	330	330
		% of individual reports for each program upon completion.		90%	90%	90	90	90
2015 STRATEGIC GOAL(S):	Provide effective and efficient administration of recreational programs and related services to the community through the continual maintenance of community recreational facilities, continual development of recreational programming, fiscal responsibility, and the marketing of these services.	Perform an inventory of existing programs and services that other local agencies offer to the community, and consider duplicating similar programs that may increase participation.		X	X	x	x	x
		Identify and consider partnering with other local civic organizations that share a similar mission in offering recreational and athletic programs, and community-wide special events:		X	X	x	x	x
		Continue to expand the services offered at the Lagoon Concession and continue to increase our marketing of these services in order to generate greater revenue annually.		X	X	x	x	x
		Finalize a 2012 Master Plan		X	X	x	x	x

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Recreation

City of Beloit Strategic Goal: 1

Program: Parks & Leisure Services Division: Recreation Operations

Objective:

- Provide recreational & athletic programs.
- Provide related recreational services to community organizations.
- Maintain clean, safe, and attractive facilities.
- Market programs and services.

Action Steps:

1. Implement a diverse variety of recreational and/or athletic programs that primarily meet the growing needs of Beloit residents as well as citizens within the Stateline area that utilize our services.
2. Create a seasonal Recreation Program Guide inclusive of all our services and program offered by the Parks & Leisure Services Division.
3. Work cooperatively with local civic organizations that use our parks and recreational facilities, including but not limited to the following groups:
 - Beloit Youth Hockey Association
 - Beloit Memorial High School / SD of Beloit
 - Beloit International Film Festival (BIFF)
 - Beloit Snappers
 - Visit Beloit
 - Friends of the Riverfront
 - Downtown Beloit Association
 - Welty Environmental Center
4. Operate and expand our services offered at the Lagoon Concessions.
5. Oversee and promote our park rental reservation system for Park Shelters, Edwards Pavilion, the Rotary River Center, and the new Big Hill Center.
6. Operate recreational facilities for public use, and complete repairs and facility improvements as warranted at the Edwards Ice Arena/Pavilion, Krueger Pool, Moore Pavilion/Lagoon Concessions, the Rotary River Center, and the new Big Hill Center.

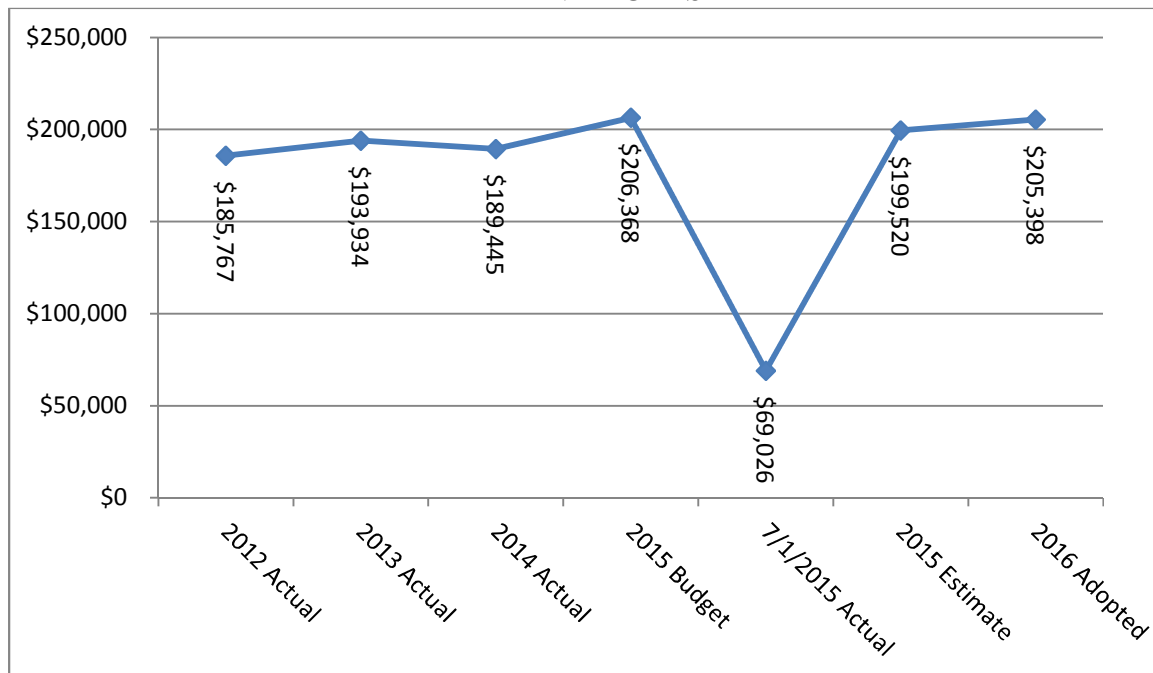
DEPARTMENT – PUBLIC WORKS

General Fund

Krueger Pool Division Description:

The Krueger Pool Division develops, implements, and maintains and promotes an affordable, cost effective summer aquatic program which effectively meets the cultural, social and leisure needs of the community. The facility offers a main pool, diving pool and spray ground. The main pool features a rain dropper and two basketball hoops. The diving pool has a diving board and drop slide. The spray ground features an interactive area and spray attractions.

EXPENDITURES



		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT	
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE	
KRUEGER POOL											
DEPARTMENTAL EARNING											
1707380	455085	SWIMMING LESSONS	(\$4,912)	(\$3,253)	(\$5,963)	(\$4,265)	(\$2,663)	(\$5,900)	(\$4,265)	\$0	0.00%
1707380	455511	POOL OPEN SWIM -RENTAL	(\$5,862)	(\$5,940)	(\$3,447)	(\$2,712)	(\$3,175)	(\$3,800)	(\$2,816)	(\$104)	3.83%
1707380	455515	KRUEGER POOL - CONCESSIONS	(\$11,613)	(\$9,908)	(\$9,702)	(\$10,632)	(\$3,245)	(\$10,600)	(\$10,632)	\$0	0.00%
1707380	455560	KRUEGER POOL- OPEN SWIM DAILY	(\$27,990)	(\$24,594)	(\$22,038)	(\$26,979)	(\$7,288)	(\$23,000)	(\$26,979)	\$0	0.00%
1707380	455565	KRUEGER POOL- OPEN SWIM DIVING	(\$415)	(\$1,563)	(\$1,092)	(\$1,323)	(\$405)	(\$1,200)	(\$1,323)	\$0	0.00%
1707380	455570	KRUEGER POOL - OPEN SWIM SEAS	(\$17,539)	(\$18,910)	(\$18,058)	(\$18,817)	(\$5,819)	(\$18,100)	(\$17,236)	\$1,581	-8.40%
1707380	455575	POOL - SESSIONS	(\$490)	(\$426)	(\$325)	(\$1,113)	(\$166)	(\$400)	(\$1,113)	\$0	0.00%
1707380	455580	POOL-TRIATHLON REVENUE	(\$5,513)	(\$4,015)	(\$3,105)	(\$4,250)	\$150	(\$4,250)	\$0	\$4,250	-100.00%
TOTAL REVENUES		(\$74,334)	(\$68,609)	(\$63,730)	(\$70,091)	(\$22,610)	(\$67,250)	(\$64,364)	\$5,727	-8.17%	
PERSONNEL SERVICES											
1707380	5110	REGULAR PERSONNEL	\$26,345	\$27,615	\$29,239	\$29,904	\$15,169	\$29,904	\$29,975	\$71	0.24%
1707380	5130	EXTRA PERSONNEL	\$63,146	\$61,137	\$62,211	\$67,000	\$17,038	\$65,000	\$70,000	\$3,000	4.48%
1707380	5150	OVERTIME	\$339	\$591	\$0	\$1,000	\$0	\$0	\$500	(\$500)	-50.00%
1707380	5191	WISCONSIN RETIREMENT FUND	\$1,579	\$2,188	\$2,393	\$2,078	\$1,196	\$2,000	\$2,045	(\$33)	-1.59%
1707380	519301	SOCIAL SECURITY	\$5,533	\$5,509	\$5,635	\$6,407	\$1,976	\$6,400	\$6,713	\$306	4.78%
1707380	519302	MEDICARE	\$1,294	\$1,288	\$1,318	\$1,498	\$462	\$1,400	\$1,549	\$51	3.40%
1707380	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$9,574	\$10,385	\$10,521	\$10,574	\$5,187	\$10,574	\$9,868	(\$706)	-6.68%
1707380	5195	LIFE INSURANCE	\$42	\$53	\$71	\$67	\$36	\$67	\$73	\$6	8.96%
CONTRACTUAL SERVICE											
1707380	5214	OTHER EQUIPMENT MAINTENANCE	\$26	\$0	\$98	\$400	\$0	\$400	\$400	\$0	0.00%
1707380	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$365	\$0	\$65	\$700	\$185	\$700	\$400	(\$300)	-42.86%
1707380	5241	CONTRACTED SERV-LABOR	\$23,312	\$15,317	\$18,459	\$17,800	\$10,140	\$17,500	\$17,800	\$0	0.00%
1707380	5244	OTHER FEES	\$1,017	\$1,446	\$1,599	\$1,310	\$1,130	\$1,300	\$1,310	\$0	0.00%
1707380	524480	TRIATHLON EXPENSES	\$3,702	\$1,802	\$1,382	\$3,000	\$91	\$100	\$0	(\$3,000)	-100.00%
1707380	5248	ADVERTISING,MARKETING,PROMOS	\$862	\$875	\$701	\$1,000	\$72	\$1,000	\$1,000	\$0	0.00%
1707380	5250	CONCESSION EXPENSE	\$3,729	\$5,427	\$6,330	\$5,500	\$0	\$5,800	\$6,800	\$1,300	23.64%
1707380	5261	STRUCTURE MAINTENANCE	\$1,799	\$3,308	\$3,619	\$3,000	\$0	\$3,000	\$3,000	\$0	0.00%
1707380	5262	PAINTING/CLEANING MAINTENANCE	\$498	\$11,910	\$1,375	\$800	\$334	\$800	\$3,800	\$3,000	375.00%
1707380	5263	ELECTRICAL MAINTENANCE	\$1,121	\$1,844	\$664	\$8,000	\$3,824	\$4,500	\$1,000	(\$7,000)	-87.50%
1707380	5264	PLUMBING MAINTENANCE	\$3,021	\$4,683	\$2,759	\$1,000	\$2,893	\$6,500	\$4,000	\$3,000	300.00%
1707380	5265	HEATING MAINTENANCE	\$3,328	\$2,604	\$3,897	\$2,800	\$2,648	\$2,700	\$2,800	\$0	0.00%
1707380	5271	TELEPHONE - LOCAL	\$92	\$63	\$123	\$300	\$19	\$125	\$135	(\$165)	-55.00%
MATERIALS & SUPPLIES											
1707380	5321	ELECTRICITY	\$10,435	\$14,584	\$14,911	\$15,450	\$3,343	\$15,000	\$15,450	\$0	0.00%
1707380	5322	GAS/HEATING FUEL	\$3,631	\$10,402	\$6,740	\$8,240	\$914	\$6,800	\$8,240	\$0	0.00%
1707380	5323	WATER	\$7,160	\$1,536	\$5,574	\$5,400	\$748	\$5,400	\$5,400	\$0	0.00%
1707380	5324	SEWER SERVICE CHARGE	\$339	\$3,127	\$556	\$1,890	\$708	\$1,500	\$1,890	\$0	0.00%
1707380	5343	GENERAL COMMODITIES	\$12,059	\$5,156	\$6,959	\$7,500	\$1,362	\$7,500	\$7,500	\$0	0.00%
1707380	5347	UNIFORMS	\$286	\$113	\$749	\$750	(\$450)	\$750	\$750	\$0	0.00%
1707380	5348	OTHER EQUIPMENT UNDER \$1,000	\$686	\$954	\$1,389	\$3,000	\$0	\$2,700	\$3,000	\$0	0.00%
TOTAL EXPENDITURES		\$185,767	\$193,934	\$189,445	\$206,368	\$69,026	\$199,520	\$205,398	(\$970)	-0.47%	
NET TOTAL		\$111,433	\$125,325	\$125,715	\$136,277	\$46,416	\$132,270	\$141,034	\$4,757	3.49%	

BUDGET MODIFICATIONS: Due to decreased participation the triathlon has been cut.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Provide a well maintained Facility that attracts and retains residents.	# maintenance audits completed.		4	4	4	4	4
		# water quality inspections		260	258	220	220	220
		# hours closed due to maintenance		6	4	0	0	0
	2. Provide a regular program of marketing, promotion, and public relations.	# of print media ads		5	5	5	5	5
	3. Fully implement a facility maintenance and operations Plan	# of on-site inspections		4	4	4	4	4
	4. Provide enjoyable and affordable aquatic services that attract and retain residents.	# season passes sold.		178	210	35	38	45
		public swim attendance		14,907	13,483	11,451	12,752	13,500
		hours of pool rental		134	135	44	54	65
		# swim program surveys completed		300	300	300	300	300
	EFFICIENCY & EFFECTIVENESS:	4. Provide enjoyable and affordable aquatic services that attract and retain residents.	% audits rated satisfactory	90%	90%	90%	90%	90%
			% of customers rating service satisfactory.	93%	93%	94%	94%	94%
		Average daily attendance.		201	198	184	188	200

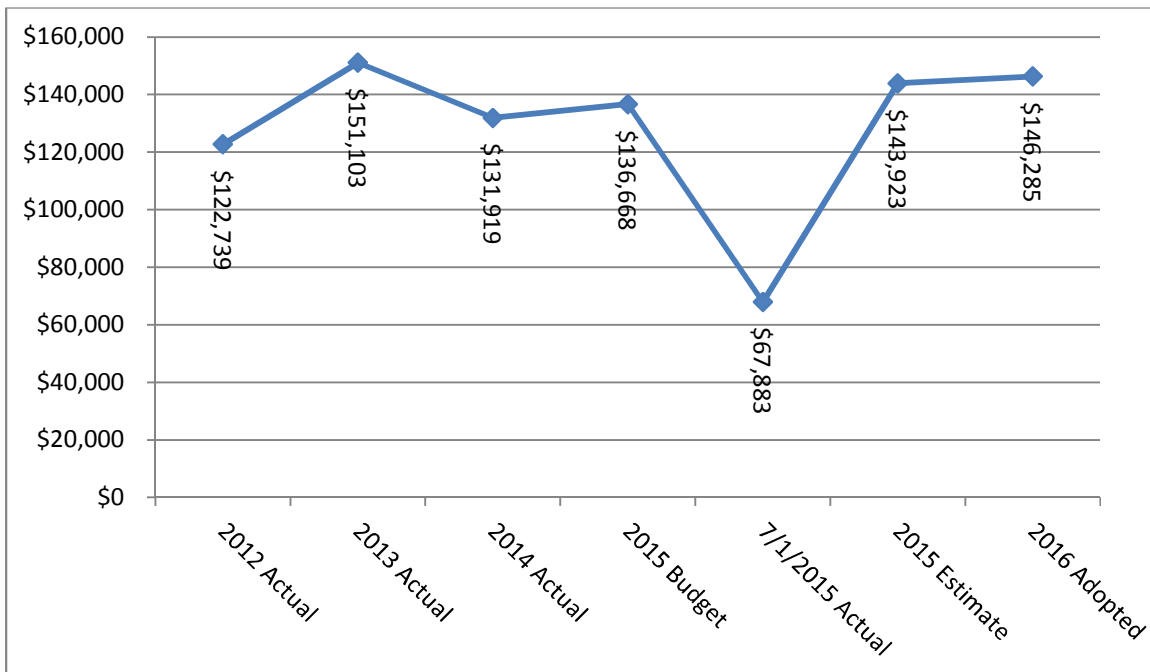
DEPARTMENT – PUBLIC WORKS

General Fund

Grinnell Hall Division Description:

The Grinnell Senior Center provides a program which meets the recreational, social, and leisure needs of the older population in the community. Beloit Senior Center is one of the sites for the Rock County Nutrition Program. Well-balanced nutritious meals are served at 12:00 noon, Monday through Friday at the Center. For a donation, persons age 60 and over are eligible to participate, as well as those under 60 are welcome to as well for a nominal defined fee. Grinnell Hall offers a wide- variety of activities designed especially for those 55 and older during their operational hours of 8:00 am – 4:30 pm daily, Monday through Friday. The Beloit Senior Center is associated with over 1100 other area agencies that provide senior service within the Beloit community; the Social Security Administration meets the third Thursday of the month at Grinnell Hall, and they are often available to provide additional assistance or answer questions. Grinnell Hall also has an internet hookup to assist in finding information and answering questions.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
GRINNELL SENIOR CTR										
DEPARTMENTAL EARNING										
1707381	4501 DONATIONS	(\$1,120)	(\$2,000)	(\$822)	(\$1,100)	(\$505)	(\$800)	(\$1,100)	\$0	0.00%
1707381	456105 SR CTR	(\$7,191)	(\$3,647)	(\$13,983)	(\$7,659)	(\$8,188)	(\$9,200)	(\$7,229)	\$430	-5.61%
1707381	456106 TRIPS-GRINNELL	\$0	\$0	\$0	\$0	\$0	\$0	(\$13,440)	(\$13,440)	100.00%
	TOTAL REVENUES	(\$8,311)	(\$5,647)	(\$14,805)	(\$8,759)	(\$8,693)	(\$10,000)	(\$21,769)	(\$13,010)	148.53%
PERSONNEL SERVICES										
1707381	5110 REGULAR PERSONNEL	\$60,909	\$50,393	\$43,435	\$44,545	\$22,712	\$44,545	\$44,928	\$383	0.86%
1707381	5130 EXTRA PERSONNEL	\$40	\$1,238	\$3,517	\$3,440	\$1,811	\$8,440	\$13,840	\$10,400	0.00%
1707381	5191 WISCONSIN RETIREMENT FUND	\$3,604	\$2,795	\$3,041	\$2,995	\$1,545	\$2,995	\$2,965	(\$30)	-1.00%
1707381	519301 UOCIAL SECURITY	\$3,779	\$3,213	\$2,923	\$2,944	\$1,520	\$2,944	\$3,644	\$700	23.78%
1707381	519302 MEDICARE	\$884	\$752	\$684	\$689	\$356	\$689	\$851	\$162	23.51%
1707381	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$8,591	\$20,327	\$23,444	\$23,444	\$11,722	\$23,444	\$21,879	(\$1,565)	-6.68%
1707381	519401 VEBA	\$675	\$19,254	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707381	5195 LIFE INSURANCE	\$493	\$204	\$230	\$230	\$356	\$230	\$253	\$23	10.00%
CONTRACTUAL SERVICE										
1707381	5214 OTHER EQUIPMENT MAINTENANCE	\$510	\$970	\$1,200	\$2,000	\$0	\$2,000	\$800	(\$1,200)	-60.00%
1707381	5215 COMPUTER/OFFICE EQUIP MAIN.	\$153	\$254	\$0	\$2,200	\$1,032	\$1,800	\$2,200	\$0	0.00%
1707381	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$777	\$796	\$650	\$800	(\$10)	\$800	\$800	\$0	0.00%
1707381	5225 PROFESSIONAL DUES	\$190	\$190	\$190	\$200	\$190	\$190	\$200	\$0	0.00%
1707381	5232 DUPLICATING & DRAFTING	\$1,157	\$2,835	\$2,138	\$1,200	\$1,732	\$2,400	\$1,200	\$0	0.00%
1707381	5240 CONTRACTED SERV-PROFESSIONAL	\$1,146	\$1,897	\$8,014	\$2,000	\$860	\$2,000	\$2,000	\$0	0.00%
1707381	5241 CONTRACTED SERV-LABOR	\$465	\$263	\$665	\$600	\$507	\$600	\$600	\$0	0.00%
1707381	5244 OTHER FEES	\$152	\$141	\$1,041	\$160	\$75	\$160	\$160	\$0	0.00%
1707381	5248 ADVERTISING,MARKETING,PROMOS	\$1,135	\$119	\$660	\$1,000	\$0	\$800	\$1,000	\$0	0.00%
1707381	5249 CONTRACTED SERV - SECURITY	\$323	\$422	\$2,528	\$375	\$456	\$456	\$475	\$100	26.67%
1707381	5251 AUTO & TRAVEL	\$408	\$0	\$130	\$600	\$0	\$600	\$600	\$0	0.00%
1707381	525101 TRIPS-GRINNELL	\$0	\$0	\$0	\$0	\$4,370	\$4,370	\$0	\$0	0.00%
1707381	5261 STRUCTURE MAINTENANCE	\$504	\$2,665	\$203	\$2,500	\$0	\$2,500	\$2,500	\$0	0.00%
1707381	5262 PAINTING/CLEANING MAINTENANCE	\$15,460	\$15,753	\$14,011	\$16,500	\$7,691	\$15,500	\$16,500	\$0	0.00%
1707381	5263 ELECTRICAL MAINTENANCE	\$155	\$220	\$361	\$750	\$0	\$500	\$750	\$0	0.00%
1707381	5264 PLUMBING MAINTENANCE	\$43	\$1,943	\$255	\$750	\$1,426	\$2,300	\$2,750	\$2,000	266.67%
1707381	5271 TELEPHONE - LOCAL	\$1,278	\$850	\$853	\$1,026	\$272	\$900	\$670	(\$356)	-34.70%
MATERIALS & SUPPLIES										
1707381	5321 ELECTRICITY	\$8,186	\$9,079	\$9,390	\$8,250	\$3,422	\$8,250	\$8,250	\$0	0.00%
1707381	5322 GAS/HEATING FUEL	\$6,494	\$7,279	\$7,684	\$9,000	\$3,424	\$7,800	\$8,000	(\$1,000)	-11.11%
1707381	5323 WATER	\$520	\$428	\$419	\$550	\$192	\$450	\$550	\$0	0.00%
1707381	5324 SEWER SERVICE CHARGE	\$344	\$264	\$306	\$500	\$114	\$350	\$500	\$0	0.00%
1707381	5325 STORMWATER SERVICE CHARGE	\$218	\$185	\$202	\$220	\$84	\$210	\$220	\$0	0.00%
1707381	5331 POSTAGE & EXPRESS MAIL	\$799	\$239	\$726	\$1,500	\$777	\$1,200	\$1,500	\$0	0.00%
1707381	5332 OFFICE/COMP EQUIP & SUPPLIES	\$1,845	\$779	\$1,087	\$3,000	\$601	\$2,200	\$3,000	\$0	0.00%
1707381	5343 GENERAL COMMODITIES	\$1,292	\$2,405	\$1,635	\$2,500	\$647	\$2,100	\$2,500	\$0	0.00%
1707381	5347 UNIFORMS	\$211	\$188	\$191	\$200	\$0	\$200	\$200	\$0	0.00%
	TOTAL EXPENDITURES	\$122,739	\$151,103	\$131,919	\$136,668	\$67,883	\$143,923	\$146,285	\$9,617	7.04%
	NET TOTAL	\$114,428	\$145,456	\$117,114	\$127,909	\$59,190	\$133,923	\$124,516	(\$3,393)	-2.65%

BUDGET MODIFICATIONS: 6 trips planned for 2016. An Assistant has been added to the extra personnel for 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Promote the Center's services and public relations.	# of community speaking engagements	15	16	18	20	20
	2. Promote volunteerism	# of volunteer hours	13,738	13,832	13,936	13,700	13,700
	3. Offer a variety of programs, services, and connections that attract and retain residents.	# of ordered meals	6,341	4,371	4,457	4,500	4,500
		# of health screening participants	886	290	335	325	325
		# of special events	16	14	16	15	15
		annual attendance	23,919	25,822	26,341	26,500	26,500
EFFICIENCY & EFFECTIVENESS:		# or registered members	145	175	286	400	400
	3. Offer a variety of programs, services, and connections that attract and retain residents.	% of monthly reports or work completed in relation to the plan	95%	95%	95%	95%	95%
	4. Offer a variety of programs, services, and connections that attract and retain residents.	Average daily attendance	95	102	115	115	115
	5. Fully implement the facility maintenance and operations plan.	% of maintenance audits completed	100%	100%	100%	100%	100%
		% of On-site inspections of the facility with written reports completed.	89%	100%	100%	100%	100%
2015 STRATEGIC GOAL(S):	Through the coordination of the Grinnell Advisory Board, develop and implement programming for a diversified senior population.	partner with American Association of Retired Persons (AARP) to provide a Tax assistance program	Yes	Yes	Yes	Yes	Yes
		partner with the Rock County Nutrition Program	Yes	Yes	Yes	Yes	Yes
		Coordinate and conduct the annual Beloit Senior Fair	Yes	Yes	Yes	Yes	Yes
		Create a marketing plan and prepare Public Service Announcement (PSA)'s for local newspaper publication, local Television Stations, and Radio Stations	Yes	Yes	Yes	Yes	Yes

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Grinnell Hall

City of Beloit Strategic Goal: 1

Program: Parks & Leisure Services Division: Grinnell Hall Senior Center

Objective:

- Coordinate and implement programming for a diversified senior population.
- Operate and manage Grinnell Hall as a special use facility for Senior Citizens.

Action Steps:

1. Seek additional community partners, allowing us to increase programming economically.
2. Continue to partner with the Rock County Council on Aging Nutrition Program.
3. Continue to partner with AARP to provide affordable tax assistance to seniors.
4. Coordinate and implement the annual Beloit Senior Fair.
5. Cooperatively work with the Recreation staff to provide intergenerational programming.
6. Search and obtain grants that will provide financial assist to the center in purchasing supplies and/or equipment that will benefit programs and/or the operations of the facility.
7. Continue to make facility improvements as funding allows, that enhance the building's operations as related to programs and services.
8. Continue to work cooperatively with the Grinnell Hall Advisory Board of Directors regarding the operations of the building and program offerings.

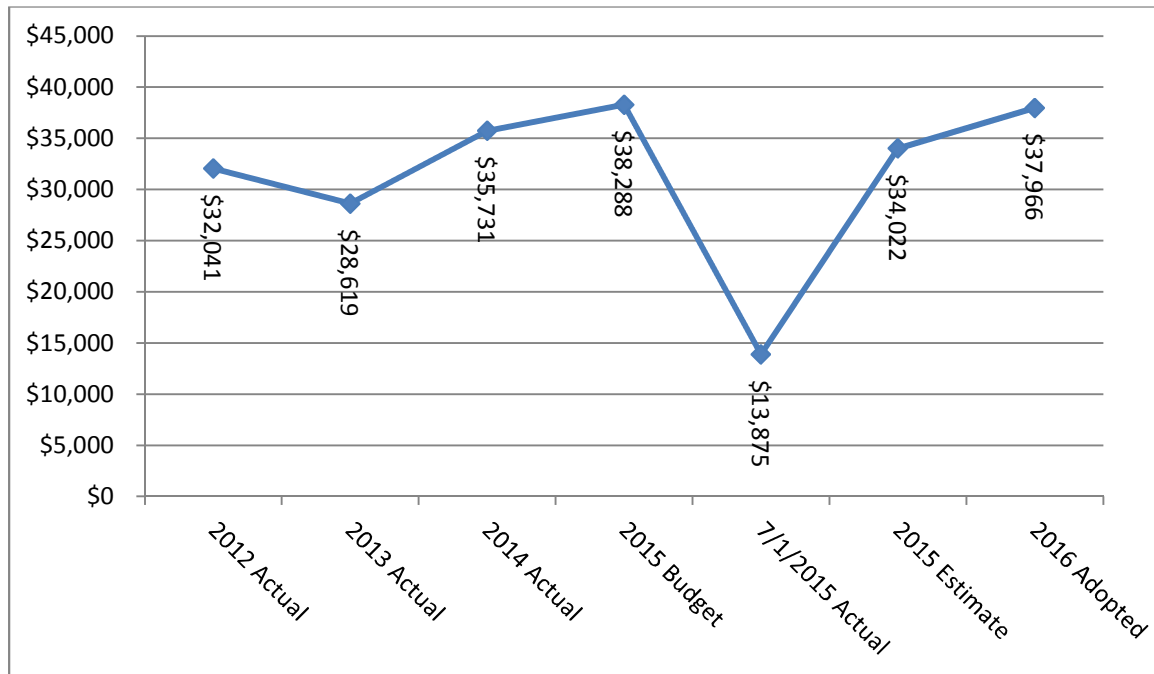
DEPARTMENT – PUBLIC WORKS

General Fund

Rotary River Center Division Description:

The Rotary River Center Division operates a community facility for social, cultural and business purposes that is well maintained, physically attractive, safe and enjoyable. The Rotary River Center is a beautiful 3,000 square foot structure that overlooks the scenic Rock River. It is the perfect setting for events of all kinds and is provided to Beloit residents at an incredibly low rate. The center is equipped to seat 120, but has a maximum capacity of 266. There is a serving kitchen with a coffee maker, large refrigeration unit and sinks, two restrooms, central air conditioning, public address system, overhead screen storage closets and furniture and a coat rack.

EXPENDITURES



		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ROTARY RIVER CENTER										
DEPARTMENTAL EARNING										
1707382	455617 RIVERCENTR	(\$25,626)	(\$33,916)	(\$29,579)	(\$31,143)	(\$20,002)	(\$31,500)	(\$31,143)	\$0	0.00%
	TOTAL REVENUES	(\$25,626)	(\$33,916)	(\$29,579)	(\$31,143)	(\$20,002)	(\$31,500)	(\$31,143)	\$0	0.00%
PERSONNEL SERVICES										
1707382	5110 REGULAR PERSONNEL	\$4,441	\$4,562	\$4,700	\$4,832	\$2,449	\$4,832	\$4,825	(\$7)	-0.14%
1707382	5150 OVERTIME	\$0	\$70	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707382	5191 WISCONSIN RETIREMENT FUND	\$263	\$308	\$329	\$325	\$167	\$325	\$318	(\$7)	-2.15%
1707382	519301 SOCIAL SECURITY	\$267	\$283	\$286	\$291	\$149	\$291	\$294	\$3	1.03%
1707382	519302 MEDICARE	\$62	\$66	\$67	\$68	\$35	\$68	\$69	\$1	1.47%
1707382	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$2,146	\$2,313	\$2,344	\$2,344	\$1,172	\$2,344	\$2,188	(\$156)	-6.66%
1707382	5195 LIFE INSURANCE	\$9	\$11	\$15	\$15	\$8	\$15	\$17	\$2	13.33%
CONTRACTUAL SERVICE										
1707382	5240 CONTRACTED SERV-PROFESSIONAL	\$0	\$0	\$1,031	\$0	\$0	\$0	\$0	\$0	0.00%
1707382	5241 CONTRACTED SERV-LABOR	\$407	\$494	\$324	\$575	\$282	\$575	\$575	\$0	0.00%
1707382	5248 ADVERTISING,MARKETING,PROMOS	\$3,352	\$2,849	\$3,993	\$4,000	\$749	\$3,800	\$4,000	\$0	0.00%
1707382	5249 CONTRACTED SERV - SECURITY	\$608	\$505	\$519	\$550	\$534	\$534	\$575	\$25	4.55%
1707382	5261 STRUCTURE MAINTENANCE	\$1,416	\$0	\$2,034	\$1,500	\$1,570	\$1,700	\$1,500	\$0	0.00%
1707382	5262 PAINTING/CLEANING MAINTENANCE	\$7,154	\$6,562	\$9,782	\$9,220	\$3,285	\$7,200	\$9,220	\$0	0.00%
1707382	5263 ELECTRICAL MAINTENANCE	\$0	\$296	\$0	\$100	\$0	\$0	\$100	\$0	0.00%
1707382	5265 HEATING MAINTENANCE	\$721	\$0	\$48	\$500	\$0	\$500	\$500	\$0	0.00%
1707382	5271 TELEPHONE - LOCAL	\$376	\$217	\$229	\$400	\$27	\$250	\$217	(\$183)	-45.75%
MATERIALS & SUPPLIES										
1707382	5321 ELECTRICITY	\$8,397	\$7,715	\$7,259	\$8,500	\$2,837	\$7,500	\$8,500	\$0	0.00%
1707382	5322 GAS/HEATING FUEL	\$1,135	\$1,430	\$1,356	\$1,300	\$612	\$1,400	\$1,300	\$0	0.00%
1707382	5323 WATER	\$0	\$0	\$0	\$2,268	\$0	\$1,188	\$1,188	(\$1,080)	-47.62%
1707382	5324 SEWER SERVICE CHARGE	\$0	\$0	\$0	\$0	\$0	\$0	\$1,080	\$1,080	100.00%
1707382	5343 GENERAL COMMODITIES	\$1,289	\$938	\$1,416	\$1,500	\$0	\$1,500	\$1,500	\$0	0.00%
	TOTAL EXPENDITURES	\$32,041	\$28,619	\$35,731	\$38,288	\$13,875	\$34,022	\$37,966	(\$322)	-0.84%
	NET TOTAL	\$6,415	(\$5,297)	\$6,153	\$7,145	(\$6,127)	\$2,522	\$6,823	(\$322)	-4.51%

BUDGET MODIFICATIONS: No fee increases for 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

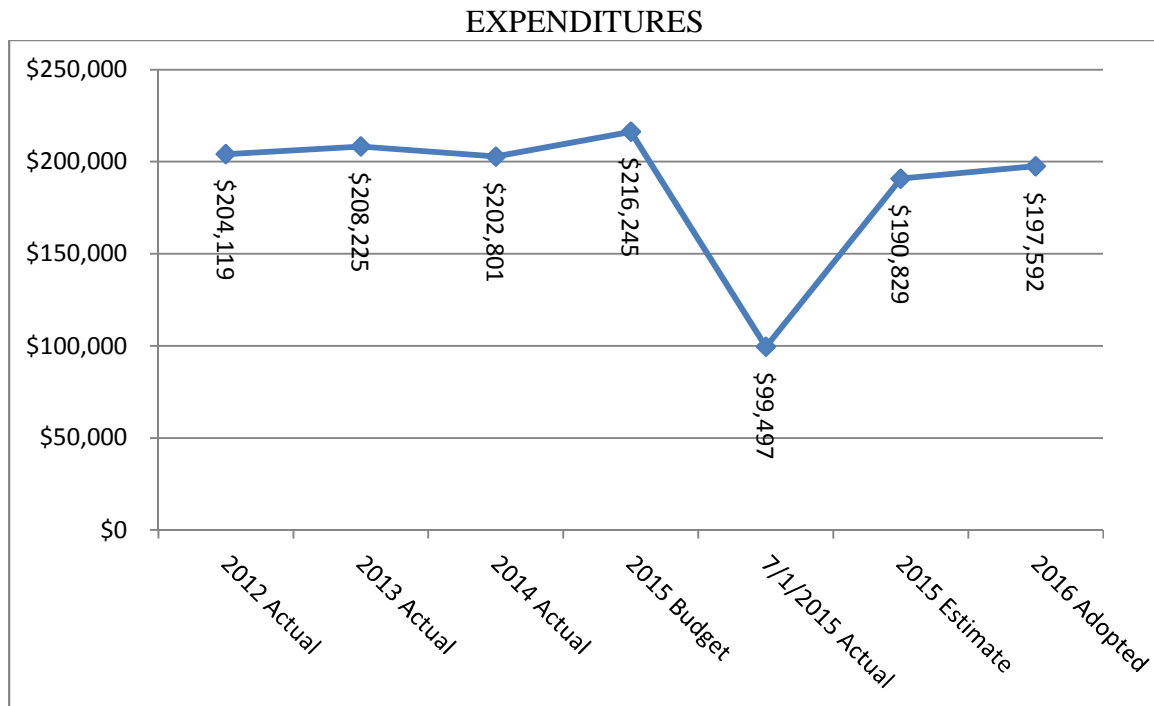
<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>		2012	2013	2014	2015	2016
				Actual	Actual	Actual	Target	Target
WORKLOAD:	1. Encourage public use of the Rotary Center.	# of Rotary Center rentals (paid).		92	90	95	100	100
		# of Rotary Center rentals (free).		74	73	72	70	70
		# of print media ads		16	16	16	16	16
	2. Fully implement the Rotary Center component of the Parks maintenance and operations plan (RMOP) which was developed in 2004.	Develop annual work plan for Rotary Center facility improvements, repairs, and maintenance by Feb.		Done	Done	Done	Done	Done
	3. Evaluate quality of service of the Rotary Center.	# of facility inspections		12	12	12	12	12
EFFICIENCY & EFFECTIVENESS:	3. Evaluate quality of service of the Rotary Center.	% of facility inspections rated satisfactory.		95%	95%	95%	95%	95%
		% of customer surveys rating service satisfactory.		90%	90%	90%	90%	90%
	4. Evaluate the Rotary Center Operation to include a long-term strategic plan for future operation.	Review policies and procedures. Evaluate services and funding sources.		X	X	X	X	X

DEPARTMENT – PUBLIC WORKS

General Fund

Ice Arena & Edward's Pavilion Division Description:

The Edwards Ice Arena is an indoor/outdoor facility that provides recreational ice skating activities, lessons, and is home to the Beloit Memorial High School varsity team as well as to the recreational hockey league run by the Beloit Youth Hockey Association (BYHA). Pete's Hockey Shop provides equipment and supplies and is open in conjunction to the seasonal skating program from October – March annually.



			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
EDWARDS ICE ARENA											
DEPARTMENTAL EARNING											
1707304	455065	FIGURE SKATING	(\$66)	(\$123)	(\$6,191)	(\$228)	\$73	(\$150)	(\$228)	\$0	0.00%
1707304	455066	SKATE RENTAL	(\$5,665)	(\$6,172)	(\$635)	(\$6,851)	(\$2,860)	(\$6,515)	(\$6,851)	\$0	0.00%
1707304	455067	ICE SKATE PASS	(\$1,736)	(\$1,170)	(\$1,507)	(\$2,091)	(\$30)	(\$1,500)	(\$2,091)	\$0	0.00%
1707304	455068	PRO SHOP RENT	(\$949)	(\$1,327)	\$0	(\$1,134)	\$0	\$0	\$0	\$1,134	-100.00%
1707304	455093	PUBLIC SKATING	(\$11,289)	(\$11,206)	(\$11,018)	(\$11,619)	(\$5,695)	(\$11,300)	(\$11,619)	\$0	0.00%
1707304	455663	RENTAL - TELFER ICE RINK	(\$56,606)	(\$71,425)	(\$68,338)	(\$63,648)	(\$49,556)	(\$71,000)	(\$66,121)	(\$2,473)	3.89%
		TOTAL REVENUES	(\$76,311)	(\$91,423)	(\$87,689)	(\$85,571)	(\$58,068)	(\$90,465)	(\$86,910)	(\$1,339)	1.56%
PERSONNEL SERVICES											
1707304	5110	REGULAR PERSONNEL	\$48,221	\$50,624	\$41,741	\$42,953	\$21,777	\$42,953	\$42,985	\$32	0.07%
1707304	5130	EXTRA PERSONNEL	\$23,675	\$22,490	\$24,159	\$23,875	\$11,854	\$23,875	\$23,875	\$0	0.00%
1707304	5150	OVERTIME	\$0	\$0	\$127	\$100	\$74	\$100	\$100	\$0	0.00%
1707304	5191	WISCONSIN RETIREMENT FUND	\$3,071	\$3,779	\$3,641	\$2,888	\$1,823	\$2,888	\$2,845	(\$43)	-1.49%
1707304	519301	SOCIAL SECURITY	\$4,525	\$4,509	\$4,066	\$4,088	\$2,075	\$4,088	\$4,120	\$32	0.78%
1707304	519302	MEDICARE	\$1,058	\$1,054	\$951	\$956	\$485	\$956	\$962	\$6	0.63%
1707304	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$16,876	\$18,342	\$16,299	\$16,433	\$8,167	\$16,433	\$15,336	(\$1,097)	-6.68%
1707304	5195	LIFE INSURANCE	\$64	\$82	\$100	\$94	\$54	\$94	\$103	\$9	9.57%
CONTRACTUAL SERVICE											
1707304	5211	VEHICLE EQUIP OPER. & MAINT.	\$6,867	\$5,811	\$7,681	\$7,860	\$3,737	\$7,500	\$7,524	(\$336)	-4.27%
1707304	5214	OTHER EQUIPMENT MAINTENANCE	\$7,163	\$13,925	\$10,219	\$9,825	\$5,034	\$9,825	\$9,825	\$0	0.00%
1707304	5225	PROFESSIONAL DUES	\$100	\$100	\$200	\$100	\$0	\$100	\$100	\$0	0.00%
1707304	5232	DUPLICATING & DRAFTING	\$593	\$659	\$426	\$800	\$0	\$600	\$800	\$0	0.00%
1707304	5241	CONTRACTED SERV-LABOR	\$1,028	\$926	\$1,129	\$1,000	\$791	\$1,000	\$1,000	\$0	0.00%
1707304	5244	OTHER FEES	\$3,696	\$2,444	\$941	\$900	\$298	\$900	\$900	\$0	0.00%
1707304	5248	ADVERTISING,MARKETING,PROMOS	\$982	\$1,259	\$667	\$2,000	\$0	\$2,000	\$1,000	(\$1,000)	-50.00%
1707304	5261	STRUCTURE MAINTENANCE	\$433	\$1,659	\$3,805	\$12,300	\$1,926	\$6,500	\$2,950	(\$9,350)	-76.02%
1707304	5262	PAINTING/CLEANING MAINTENANCE	\$222	\$500	\$650	\$500	\$25	\$500	\$500	\$0	0.00%
1707304	5263	ELECTRICAL MAINTENANCE	\$700	\$3,697	\$1,325	\$1,200	\$780	\$1,200	\$1,200	\$0	0.00%
1707304	5264	PLUMBING MAINTENANCE	\$1,351	\$2,010	\$6,059	\$1,200	\$795	\$1,200	\$1,200	\$0	0.00%
1707304	5265	HEATING MAINTENANCE	\$213	\$390	\$1,587	\$1,000	\$892	\$1,600	\$1,000	\$0	0.00%
MATERIAL & SUPPLIES											
1707304	5321	ELECTRICITY	\$24,076	\$25,157	\$21,909	\$27,000	\$10,857	\$23,000	\$27,000	\$0	0.00%
1707304	5322	GAS/HEATING FUEL	\$8,738	\$5,786	\$4,386	\$8,000	\$4,237	\$6,800	\$8,000	\$0	0.00%
1707304	5323	WATER	\$2,247	\$2,125	\$961	\$1,836	\$240	\$1,000	\$1,836	\$0	0.00%
1707304	5324	SEWER SERVICE CHARGE	\$1,875	\$1,231	\$208	\$2,000	\$250	\$600	\$2,000	\$0	0.00%
1707304	5325	STORMWATER SERVICE CHARGE	\$2,150	\$1,613	\$1,075	\$1,700	\$538	\$1,100	\$1,700	\$0	0.00%
1707304	5343	GENERAL COMMODITIES	\$5,017	\$4,940	\$5,600	\$7,050	\$959	\$7,050	\$7,050	\$0	0.00%
FIXED EXPENSES											
1707304	5412	RENT/EQUIP	\$240	\$359	\$359	\$400	\$180	\$400	\$400	\$0	0.00%
		TOTAL EXPENDITURES	\$166,811	\$175,471	\$160,959	\$178,058	\$77,847	\$164,262	\$166,311	(\$11,747)	-6.60%
		NET TOTAL	\$90,500	\$84,048	\$73,271	\$92,487	\$19,779	\$73,797	\$79,401	(\$13,086)	-14.15%

BUDGET MODIFICATIONS: No fee increases for 2016.

			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
EDWARDS PAVILION											
1707383	455611	TELFER RNT	(\$400)	(\$100)	\$0	(\$300)	\$0	\$0	\$0	\$300	0.00%
1707383	455613	PAVILION	(\$6,419)	(\$5,452)	(\$8,991)	(\$6,072)	(\$4,879)	(\$6,500)	(\$6,545)	(\$473)	7.79%
		TOTAL REVENUES	(\$6,819)	(\$5,552)	(\$8,991)	(\$6,372)	(\$4,879)	(\$6,500)	(\$6,545)	(\$173)	2.72%
PERSONNEL SERVICES											
1707383	5110	REGULAR PERSONNEL	\$11,103	\$11,405	\$11,750	\$12,080	\$6,121	\$12,080	\$12,063	(\$17)	-0.14%
1707383	5191	WISCONSIN RETIREMENT FUND	\$657	\$759	\$823	\$812	\$416	\$812	\$796	(\$16)	-1.97%
1707383	519301	SOCIAL SECURITY	\$667	\$696	\$716	\$727	\$373	\$727	\$734	\$7	0.96%
1707383	519302	MEDICARE	\$156	\$163	\$167	\$170	\$87	\$170	\$172	\$2	1.18%
1707383	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$5,365	\$5,784	\$5,861	\$5,861	\$2,931	\$5,861	\$5,470	(\$391)	-6.67%
1707383	5195	LIFE INSURANCE	\$21	\$29	\$37	\$38	\$19	\$38	\$42	\$4	10.53%
CONTRACTUAL SERVICE											
1707383	5211	VEHICLE EQUIP OPER. & MAINT.	\$1,695	\$253	\$1,421	\$1,029	\$415	\$829	\$1,079	\$50	4.86%
1707383	5241	CONTRACTED SERV-LABOR	\$1,304	\$1,331	\$749	\$1,245	\$750	\$1,100	\$1,245	\$0	0.00%
1707383	5244	OTHER FEES	\$0	\$0	\$0	\$500	\$0	\$350	\$500	\$0	0.00%
1707383	5261	STRUCTURE MAINTENANCE	\$929	\$2,383	\$2,289	\$2,300	\$1,100	\$2,300	\$2,300	\$0	0.00%
1707383	5262	PAINTING/CLEANING MAINTENANCE	\$704	\$507	\$34	\$700	\$0	\$700	\$700	\$0	0.00%
MATERIALS & SUPPLIES											
1707383	5321	ELECTRICITY	\$10,261	\$4,888	\$11,723	\$6,800	\$6,310	\$1,100	\$6,800	\$0	0.00%
1707383	5322	GAS/HEATING FUEL	\$1,450	\$1,293	\$2,014	\$1,500	\$286	\$1,800	\$1,500	\$0	0.00%
1707383	5323	WATER	\$751	\$897	\$1,338	\$925	\$913	\$1,000	\$925	\$0	0.00%
1707383	5324	SEWER SERVICE CHARGE	\$360	\$152	\$213	\$400	\$1,057	\$1,100	\$400	\$0	0.00%
1707383	5325	STORMWATER SERVICE CHARGE	\$1,344	\$1,613	\$2,150	\$1,600	\$806	\$1,600	\$1,600	\$0	0.00%
1707383	5343	GENERAL COMMODITIES	\$542	\$601	\$555	\$1,500	\$65	\$1,500	\$1,500	\$0	0.00%
		TOTAL EXPENDITURES	\$37,308	\$32,754	\$41,841	\$38,187	\$21,650	\$33,067	\$37,826	(\$361)	-0.95%
		NET TOTAL	\$30,489	\$27,202	\$32,851	\$31,815	\$16,771	\$26,567	\$31,281	(\$534)	-1.68%

BUDGET MODIFICATIONS: No fee increases for 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Encourage public use of the Edwards Center	# of pavilion rentals	14	12	15	15	15
	2. Evaluate quality of services	# of facility inspections	6	6	6	6	6
EFFICIENCY & EFFECTIVENESS:	2. Evaluate quality of services	% of inspections rated satisfactory	90%	90%	90%	90%	90%
WORKLOAD:	1. Provide enjoyable recreation services that attract and retain residents.	# of ice rink passes.	44	42	27	30	30
		# of ice skating lesson registrants	5	0	0	0	0
		Ice rink usage in hours by school district	144	147	151	150	150
		Ice rink usage by BYHA hours	809.25	781.25	783.75	800	800
		Ice rink usage by other organizations hours	51.5	53.25	51.25	50	50
		# Skate Rentals	1,466	1,481	1476	1475	1475
		# Public Skate Admissions	2,049	2,150	2,150	2,150	2,150
	2. Provide well maintained facilities that attract and retain residents.	# of maintenance audits completed	6	6	6	6	6
EFFICIENCY & EFFECTIVENESS:	2. Provide well maintained facilities that attract and retain residents.	% audits rated satisfactory	90%	90%	90%	90%	90%

DEPARTMENT – PUBLIC WORKS

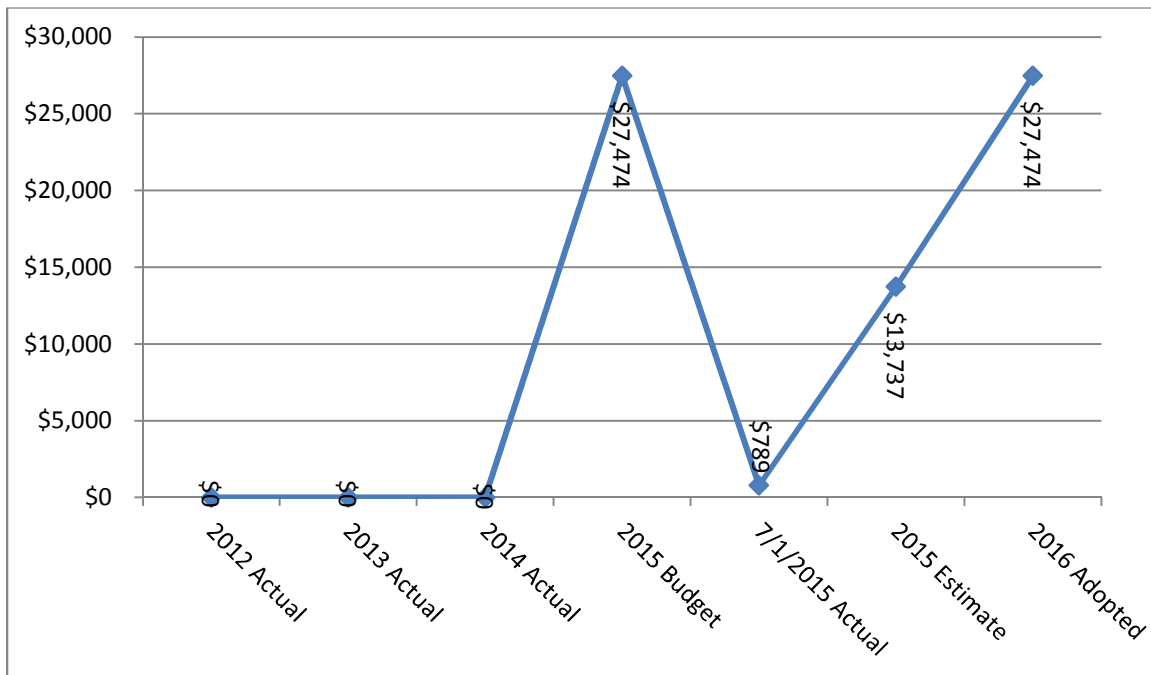
General Fund

Big Hill Division Description:

The City of Beloit in 2015 purchased the Girls Scouts building located at Big Hill Park. A new cost center was added to the budget to track Revenues and Expenses.

A variety of uses for the building may include (but not limited to): Public Room Rentals; Development of a Nature Educational Center/Museum; Enhance and expand Day Camp Programming; Public and/or Private Leasing of Office Space; Partnership Program opportunities with Non For Profit Groups; Develop as a Small Conference Retreat Center; Enhancement to Beloit's Winterfest and the future new Bike Trail to be developed within Big Hill Park.

EXPENDITURES



			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
BIG HILL PARK CENTER											
DEPARTMENTAL EARNING											
1707386	455617	BIGHILLREN	\$0	\$0	\$0	(\$15,000)	\$0	(\$7,500)	(\$28,375)	(\$13,375)	89.17%
		TOTAL REVENUES	\$0	\$0	\$0	(\$15,000)	\$0	(\$7,500)	(\$28,375)	(\$13,375)	89.17%
CONTRACTUAL SERVICE											
1707386	5214	OTH EQ MAI	\$0	\$0	\$0	\$6,900	\$0	\$3,450	\$6,900	\$0	0.00%
1707386	5215	COMP/OFF M	\$0	\$0	\$0	\$3,000	\$0	\$1,500	\$3,000	\$0	0.00%
1707386	5248	ADV/MARKT	\$0	\$0	\$0	\$1,000	\$0	\$500	\$1,000	\$0	0.00%
1707386	5261	STRUCT MAI	\$0	\$0	\$0	\$1,000	\$0	\$500	\$1,000	\$0	0.00%
1707386	5262	PAINT/CLEN	\$0	\$0	\$0	\$2,000	\$0	\$1,000	\$2,000	\$0	0.00%
1707386	5271	TEL-LOCAL	\$0	\$0	\$0	\$400	\$0	\$200	\$400	\$0	0.00%
MATERIALS & SUPPLIES											
1707386	5321	ELECTRICITY	\$0	\$0	\$0	\$7,344	\$591	\$3,672	\$7,344	\$0	0.00%
1707386	5322	GAS/HEAT	\$0	\$0	\$0	\$4,272	\$198	\$2,136	\$4,272	\$0	0.00%
1707386	5325	STORMWATER	\$0	\$0	\$0	\$558	\$0	\$279	\$558	\$0	0.00%
1707386	5343	GENL COMM	\$0	\$0	\$0	\$1,000	\$0	\$500	\$1,000	\$0	0.00%
		TOTAL EXPENDITURES	\$0	\$0	\$0	\$27,474	\$789	\$13,737	\$27,474	\$0	0.00%
		NET TOTAL	\$0	\$0	\$0	\$12,474	\$789	\$6,237	(\$901)	(\$13,375)	-107.22%

BUDGET MODIFICATIONS: 2016 will be the first full year the facility will be open.

The following rental fees have been established: Lower Level Community Room w/kitchenette (resident) \$150, Lower Level Community Room w/kitchenette (non-resident) \$225 and Lower Level Community Room w/kitchenette (non-profit) \$50. Upper Level Conference Room (resident) \$200, Upper Level Conference Room (non-resident) \$300 and Upper Level Conference Room (non-profit) \$50. Upper Level Banquet Room (resident) \$350, Upper Level Banquet Room (non-resident) and Upper Level Banquet Room (non-profit) \$100.

CAPITAL IMPROVEMENT FUND

The Capital Improvement Fund is used to account for major capital acquisition or construction of major capital facilities contained in the City's Capital Improvement Program. Major capital acquisition or capital facilities are defined as those projects that have both a single acquisition greater than \$10,000 and a useful life of ten years or more.

Also included in the City of Beloit's Capital Improvement Fund category are replacements or acquisition of vehicles (Equipment Fund), computer equipment and software (Computer Fund); and expenses for plans, studies, legal services and engineering services unless directly associated with a specific, near term capital project (CIP Engineering). Funding sources include the sale of long-term debt, special assessments, state/federal grants, and a variety of other sources as circumstances dictate.

The 2016 Capital Improvement Budget totals \$13,258,105.

Please note, the following section provides a list of the 2016-2021 Capital Improvement Program and description of 2016's CIP projects.

2016 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	7/1/2015 YTD	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
FINES/FORFEITURES	(\$13,846)	(\$5,368)	(\$1,953)	\$0	\$0	\$0	\$0	\$0	0.00%
INTERGOVT									
AIDS/GRANTS	(\$272,296)	(\$82,608)	(\$904,830)	(\$98,160)	(\$179,532)	(\$98,160)	(\$1,761,447)	(\$1,663,287)	1694.47%
CASH & PROPERTY									
INC.	(\$560,580)	(\$148,530)	(\$375,521)	(\$319,600)	(\$90,153)	(\$316,000)	(\$306,000)	\$13,600	-4.26%
DEPARTMENTAL									
EARNINGS	(\$1,617,762)	(\$2,302,691)	(\$1,292,533)	(\$2,901,815)	(\$459,368)	(\$2,901,815)	(\$5,101,492)	(\$2,199,677)	75.80%
OTHER FINANCING									
SRCE	(\$3,825,653)	(\$3,847,389)	(\$3,340,429)	(\$4,675,742)	(\$3,170,000)	(\$4,675,742)	(\$7,671,690)	(\$2,995,948)	64.07%
TOTAL	(\$6,290,137)	(\$6,386,586)	(\$5,915,266)	(\$7,995,317)	(\$3,899,053)	(\$7,991,717)	(\$14,840,629)	(\$6,845,312)	85.62%
EXPENDITURES:									
CAPITAL									
IMPROVEMENTS	\$5,479,671	\$4,286,261	\$3,786,395	\$6,267,452	\$4,862,938	\$6,267,452	\$13,258,105	\$6,990,653	111.54%
CIP ENGINEERING	\$574,055	\$506,782	\$554,748	\$529,000	\$240,578	\$528,854	\$549,650	\$20,650	3.90%
EQUIP REPLACEMENT	\$552,587	\$598,261	\$1,985,183	\$1,152,950	\$518,827	\$1,152,950	\$1,031,874	(\$121,076)	-10.50%
COMP REPLACEMENT	\$25,096	\$37,920	\$336,418	\$45,915	\$27,563	\$45,915	\$1,000	(\$44,915)	-97.82%
TOTAL	\$6,631,409	\$5,429,224	\$6,662,744	\$7,995,317	\$5,649,906	\$7,995,171	\$14,840,629	\$6,845,312	85.62%

City of Beloit
2016-2021 Capital Improvement Program Implementation Schedule

2015

April 15	Wednesday	CIP kick-off meeting. Print your own 2016-2021 CIP Handbook and request forms for review.
May 15	Friday	Deadline for submittal of 2016 project request forms to CIP Budget Committee.
May 29	Friday	Deadline for 2016-2021 CIP Projects.
June 12	Friday	Distribution of Preliminary 2016 CIP list.
June 22 – June 26		CIP Budget Committee meets with Departments and Divisions to review projects for consideration for the 2016 CIB.
July 10	Friday	Final 2016-2021 CIP adjustments due.
July 16	Thursday	CIP Budget Committee meets to review 2016 CIP Budget.
July 23	Thursday	CIP Budget Committee meets to review 2016-2021 CIP projects.
October 5	Monday	2016 CIB and 2016-2021 CIP presented to City Council.
October - Nov.	TBD	City Council Budget and CIP Workshops.
October 19	Monday	City Council Public Hearing on 2016 CIB and 2016-2021 CIP.
November 2	Monday	City Council consideration of 2016 CIB and 2016-2021 CIP approval.

Introduction

The Capital Improvement Program(CIP) is a six-(6) year planning document designed to guide decisions concerning capital expenditures. The first year of the Plan (2016) is intended to accurately reflect that year's anticipated appropriation for major capital projects and is called the Capital Improvement Budget (CIB). The subsequent five years (2016 – 2021) represent anticipated capital needs during the period as submitted by Department and Division Heads. The CIP is reviewed and revised each year in order to reflect the City's changing needs and revise priorities.

The CIP document is not intended to be cast in stone when it is adopted by the Council. Rather it is a planning document and, as with all planning documents, it is subject to annual review and revision by the Council to reflect changes in community needs, service requirements and environmental factors.

The process of determining major capital needs and establishing a financial program extending beyond the annual budget encourages department and division managers and community leaders to examine long-range capital needs and allows the City to develop comprehensive fiscal policies. The CIP review process provides a basis to compare projects and provides opportunities to explore alternate funding sources. The following narrative will describe the intent of the City of Beloit's 2016-2021 Capital Improvement Program and define this year's budget process.

Continue to use the Capital Budgeting Model for the 2016 CIP. This model is built on existing ordinances, resolutions, and departmental practices. Simple plans such as equipment and computer replacement funds are examples. Policies and practices related to capital projects would include replacement cycles of existing capital, years of service, condition of infrastructure triggering replacement, employee space needs, open space needs and capacity limits.

Purpose

The purpose of this document is to determine those projects that will make up a six-(6) year capital improvement program for 2016-2021 in order to establish a Capital Improvement Fund. The main goals are:

- To review annually the capital budget through a uniform process.
- To ensure capital projects and budgets are consistent with adopted policies, plans and goals.
- To provide for public participation in the budget process.
- To coordinate efforts among departments and with other affected groups.
- To identify capital needs for future years and develop a financial plan to implement.
- To prioritize projects according to a consistent, objective scoring system.
- To link capital appropriations to operating budgets and available revenues.

Capital Improvement Program Process

Definitions

The CIP Budget Committee is a group of City staff members responsible for reviewing capital requests and making recommendations on projects to be included in the CIP. The committee members will include:

- City Manager
- Assistant to the City Manager
- Finance & Administrative Services Director (Eric Miller)
- Budget Analyst (Jessica Tison)
- Director of Public Works (Gregory Boysen)
- City Engineer (Mike Flesch)

For the purpose of this process, a capital project is defined as:

- Public facility acquisitions, additions, improvements and rehabilitations exceeding **\$10,000** with a useful life in excess of 10 years;
- Land acquisition;
- Capital equipment purchases in excess of **\$10,000**.

The \$10,000 figure is consistent with the City's asset capitalization policy. Basically, this definition covers:

- Major infrastructure improvements;
- Major expenditures to acquire, renovate, construct, or demolish physical plants and facilities;
- Higher cost pieces of equipment with longer life span.

Not included in the capital budget are:

- Replacement or acquisition of lower cost vehicles, equipment and machinery of shorter life span, including computer equipment and software;
- Routine maintenance items;
- Operating expenses for plans, studies, legal and engineering services unless directly associated with a specific, near term capital project.

These items will be addressed in the Operations budget.

2016 Capital Improvement Budget

1. Recommendation for 2016 Capital Improvement Budget

Where relevant, the Department or Division Head is encouraged to refer to the 2015 Strategic Plan, the City Council's strategic objectives or the adopted plans and goals of other planning and governing jurisdictions, such as the Stateline Area Transportation Study (SLATS), to ensure that any project requested is consistent with the community's goals.

2. The Review for 2016 Project Requests

The Capital Improvement Program budget committee establishes the Capital Improvement

Program criteria. An important aspect of the process is to communicate to the Department or Division Heads what broad objectives and fiscal policies are most important.

The budget committee will meet several times to: (1) assure that Department or Division Heads are fully briefed on the proposal and; (2) so that the budget committee can examine the projects to insure that they are equitable.

The City Council has adopted a debt policy to provide parameters for future borrowing. The debt policy parameters assign first priority to projects that meet at least one of the following:

- require NO general obligation borrowing;
- generate sufficient tax increment, tax revenue or special assessment revenue to offset the debt service in total;
- are necessary to fulfill the City's obligations under a signed contract, or under state, federal requirements or court orders;
- are necessary to remedy imminent danger to health and safety.

Project approval for requests that do not meet these criteria will be very competitive for the limited GO borrowing cap.

3. Coordination

When the project proposal necessitates review by another department head, that department head will be consulted. Department and Division heads are encouraged to consult and advise prior to submitting projects of mutual interest.

The initial list will include both carryover and new projects submitted for 2016. The CIP Budget Committee will meet to review. The list will be distributed to the Department and Division Heads and City Council by the budget office. The list should be distributed by the Department or Division Head to appropriate city committees or interested citizen groups to secure their response and suggestions.

Since one of the objectives of the Capital Improvement Program is to coordinate projects involving other jurisdictions, department heads should also communicate with their counterparts on any projects requiring multi-jurisdictional cooperation to ascertain how their project plans may affect the City's.

2016-2021 Capital Improvement Program

The Capital Improvement Program is a critical part of the strategic plan of the City. The CIP is adopted annually by the City Council and represents a five year planning period. The need for considerable advanced project identification, planning, evaluation, and financial planning cannot be overstated. For long term capital projects, consider the following:

- replacement of capital equipment or facilities that will have exhausted their useful life
- renovation or remodeling of city facilities that will no longer be functional/adequate
- repair and replacement of public infrastructure according to industry standards
- construction of new facilities or infrastructure to meet the needs of the community, especially as identified in the master plan or other adopted City plans.

Description of Program Categories

The capital budget has been divided into functional categories. Use these codes on bottom left corner of project request form.

Categories/Sub-categories:	CODE*
Infrastructure Improvements	199
State Highway Improvements	501
General Public Works	502
Street and Intersection Improvements	503
Sanitary Sewer and Wastewater Treatment	504
Water Utility	505
Development and Redevelopment	299
TIF 8 (Commerce Park)	520
TIF 9 (Mall Redevelopment)	518
TIF 10 (Gateway Business Park)	605
TIF 11 (Industrial Park)	606
TIF 12 (Frito Lay)	609
TIF 13 (Milwaukee Road)	612
TIF 14 (4 th Street Corridor)	614
Other Community Development	508
New or Expanded Operations	509
Buildings and Grounds	399
New or Expanded Operations	519
Repair and Renovation of Existing Operations	510
Capital Equipment	499
Equipment Replacement	511
Vehicle Replacement	512
New Equipment	513
Plans, Studies Administration	699
Environmental	514
Administration/Financing	515

*use code for data entry

Funding Mechanisms

The FY 2016-2021 Capital Improvement Program has a number of different sources of Funding. These fund sources are described below.

Projects within each fund source compete against other projects in that fund source for funding.

4900

General Obligation Debt.

4900 General Obligation Debt: Sanitary Sewer

4900 General Obligation Debt: Storm Sewer

4900 General Obligation Debt: Water Utility

These are bonds and notes for which the full faith and credit of the City is pledged. In some cases G.O. Bonds require voter approval upon petition by citizenry. Issuance of G.O. Bonds and Notes are limited to 5% of the equalized valuation of the City. These funds may be used for projects which are to be repaid from earnings but are usually designated for general city projects.

4031

Tax Increment Funds: This funding source consists of taxes levied on increases in TIF District Funds #8 – 14 since creation of the districts. These funds are earmarked for redevelopment projects within the Tax Incremental Financing Districts and to pay indebtedness incurred for the districts. There may be additional TIF Districts in the future.

49007

Utility Revenue Bond: A bond issued to finance the construction of public utility services.

4999

Fund Balance: Funds remaining after the application of available revenues and resources to support expenditures.

4999

Equipment: This fund consists of annual contributions from the operating budget set aside over several years for future replacement of capital equipment. In some cases the replacement may require substantial funds above that which has been reserved for that equipment fund. Proceeds from the sale of used equipment are revenue to the fund and can be applied toward the replacement cost.

4430

Special Assessments: Special assessments are charges against certain properties to defray the cost of infrastructure improvements deemed to primarily benefit those properties. Assessments may recover all or a portion of the incurred costs depending on city policies.

4330

State/Federal Revenues: The City of Beloit received various payments from the State of Wisconsin for different purposes including project specific grants. General Shared Revenues may be used for any governmental purpose but are usually not allocated for CIP projects. Highway Aid revenues are ear-marked for operation, maintenance and construction. The City also maintains State routes within City limits and receives Connecting Aide payments from the State.

CITY OF BELOIT
2016 CAPITAL IMPROVEMENT BUDGET

Project Title			2016 Total Budget	GO Debt	TID Financing	Revenue Bonds	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Operating Budget	Other
GENERAL OBLIGATION FINANCING												
General Public Works												
P2902258	DPW Operations	TERRACE TREE PLANTING & REMOVAL	50,000	50,000								
P2902268	Engineering	SIDEWALK IMPROVEMENTS	115,000	20,000					95,000			
P2901400	Engineering	CITY OWNED PARKING LOT REHAB	50,000	50,000								
Street Maintenance & Improvements												
P2902187	Engineering	STREET MAINTENANCE	1,325,000	1,325,000								
P2901470	Engineering	PRAIRIE AVE. RECONSTRUCTION: CRANSTON - HUEBBE	175,000	175,000								
P2902188	Engineering	SPECIAL ASSESSMENT PROJECTS	100,000						100,000			
P2903301	Engineering	WISCONSIN AVE RECONSTRUCTION	775,000	775,000								
P2901492	Engineering	BROAD ST. BRIDGE DECK REPAIRS	85,000	85,000								
P2902059	Engineering	HENRY AVE RESURFACING: ROYCE - PRAIRIE	90,000	90,000								
New or Expanded Operations												
P2919471	Library	LIBRARY COFFEE SHOP	100,000	100,000								
Repair and Renovation of Existing Operations												
P2910450	Parks & Leisure Services	PARK FACILITIES & AMENITIES ENHANCEMENT	283,500	276,259								7,241
P2973624	Parks & Leisure Services	PARKS PARKING LOTS	85,000	85,000								
P2910575	Parks & Leisure Services	RECREATION FACILITY ENHANCEMENTS	85,000	85,000								
P2901474	DPW Operations	OPERATIONS ROOF REPLACEMENT & HVAC	575,000	575,000								

CITY OF BELOIT

2016 CAPITAL IMPROVEMENT BUDGET

Project Title		2016 Total Budget	GO Debt	TID Financing	Revenue Bonds	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Operating Budget	Other
Equipment Replacement											
Fire Department	FIRE MOBILE DATA COMPUTER REPLACEMENT	52,300	52,300								
Fire Department	HYDRAULIC EXTRICATION EQUIPMENT	100,000	100,000								
DPW Operations	FLEET LIGHT DUTY SHOP LIFT	15,520	15,520								
Vehicle Replacement											
Fire Department	ENGINE 693 & 696 REPLACEMENT	422,577	422,577								
Police Department	(POLICE) SPECIALTY VEHICLES REPLACEMENT	50,000	50,000								
New Equipment											
Police Department	TASERS	75,000	75,000								
Information Systems	DOOR & BADGE SYSTEM EXPANSION	92,000	92,000								
Information Systems	FIBER OPTIC & RADIO EXPANSION	50,000	50,000								
DPW Operations	TRASH & RECYCLING AUTOMATION PROGRAM	2,554,546					2,554,546				
Parks & Leisure Services	BARK BLOWER	58,000	58,000								
Other Community Development											
Community Development	PROPERTY ACQUISITION & DEMOLITION	150,000	150,000								
New or Expanded Operations											
Engineering	POWERHOUSE RIVERWALK	1,387,592	126,145						1,261,447		
		8,901,035	4,882,801	0	0	0	2,554,546	195,000	1,261,447	0	7,241
GO Financing Costs @ Approximately 2.5%		122,070	122,070								
GO STREETS, OPERATIONS, & EQUIPMENT FINANCING		9,023,105	5,004,871	0	0	0	2,554,546	195,000	1,261,447	0	7,241
TOTAL GENERAL OBLIGATION FINANCING COSTS		9,023,105	5,004,871	0	0	0	2,554,546	195,000	1,261,447	0	7,241

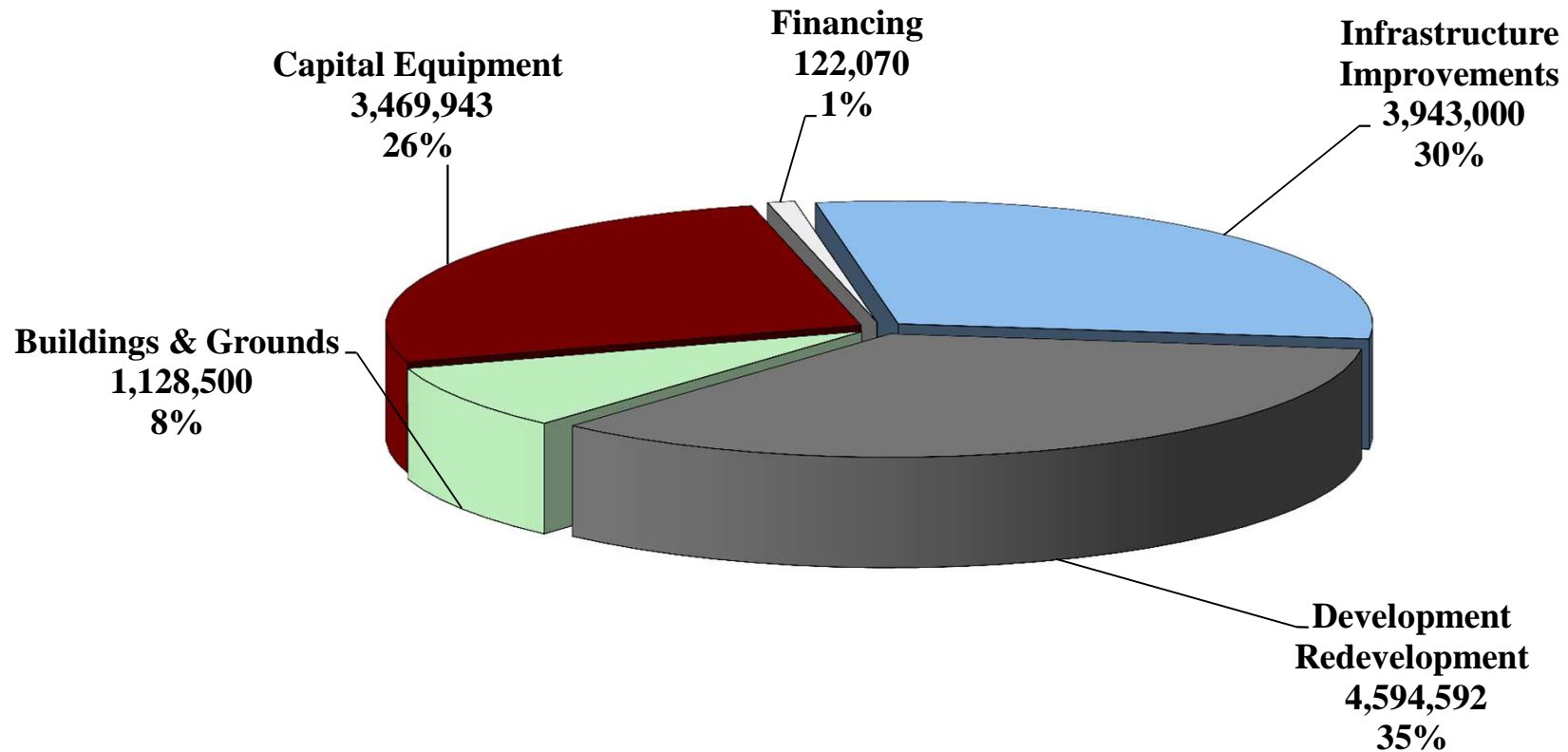
CITY OF BELOIT
2016 CAPITAL IMPROVEMENT BUDGET

Project Title			2016 Total Budget	GO Debt	TID Financing	Revenue Bonds	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Operating Budget	Other
UTILITIES FINANCING												
Sanitary Sewer and Wastewater Treatment												
P2304199	Water Resources	SANITARY SEWER REPAIR	448,000								448,000	
P2305646	Water Resources	SANITARY SEWER CAMERA	105,000								105,000	
P2305647	Water Resources	EXTERNALLY HEATED DESICCANT DRYER	36,000								36,000	
P2305648	Water Resources	ROTARY SCREW AIR COMPRESSOR	87,000								87,000	
P2305649	Water Resources	LIFT STATION PUMPING EQUIPMENT UPGRADES	99,000								99,000	
			775,000	0	0	0	0	0	0	0	775,000	0
Revenue Bond Financing Costs @ Approximately 12.5%			0			0						
TOTAL SANITARY SEWER FINANCING			775,000	0	0	0	0	0	0	0	775,000	0
Public Water Supply												
P2605472	Water Resources	WELL PUMPING EQUIPMENT	102,000								102,000	
P2605540	Water Resources	REPLACE TC HYDRANTS	39,000								39,000	
P2605634	Water Resources	WATER METER FLEXNET TRANSMITTERS	67,000								67,000	
P2605587	Water Resources	WATER METER REPLACEMENT	115,000								115,000	
P2605650	Water Resources	SHORE DRIVE WATER MAIN	80,000								58,000	22,000
			403,000	0	0	0	0	0	0	0	381,000	22,000
Revenue Bond Financing Costs @ Approximately 12.5%			403,000	0		0						
TOTAL WATER FINANCING			403,000	0	0	0	0	0	0	0	381,000	22,000

**CITY OF BELOIT
2016 CAPITAL IMPROVEMENT BUDGET**

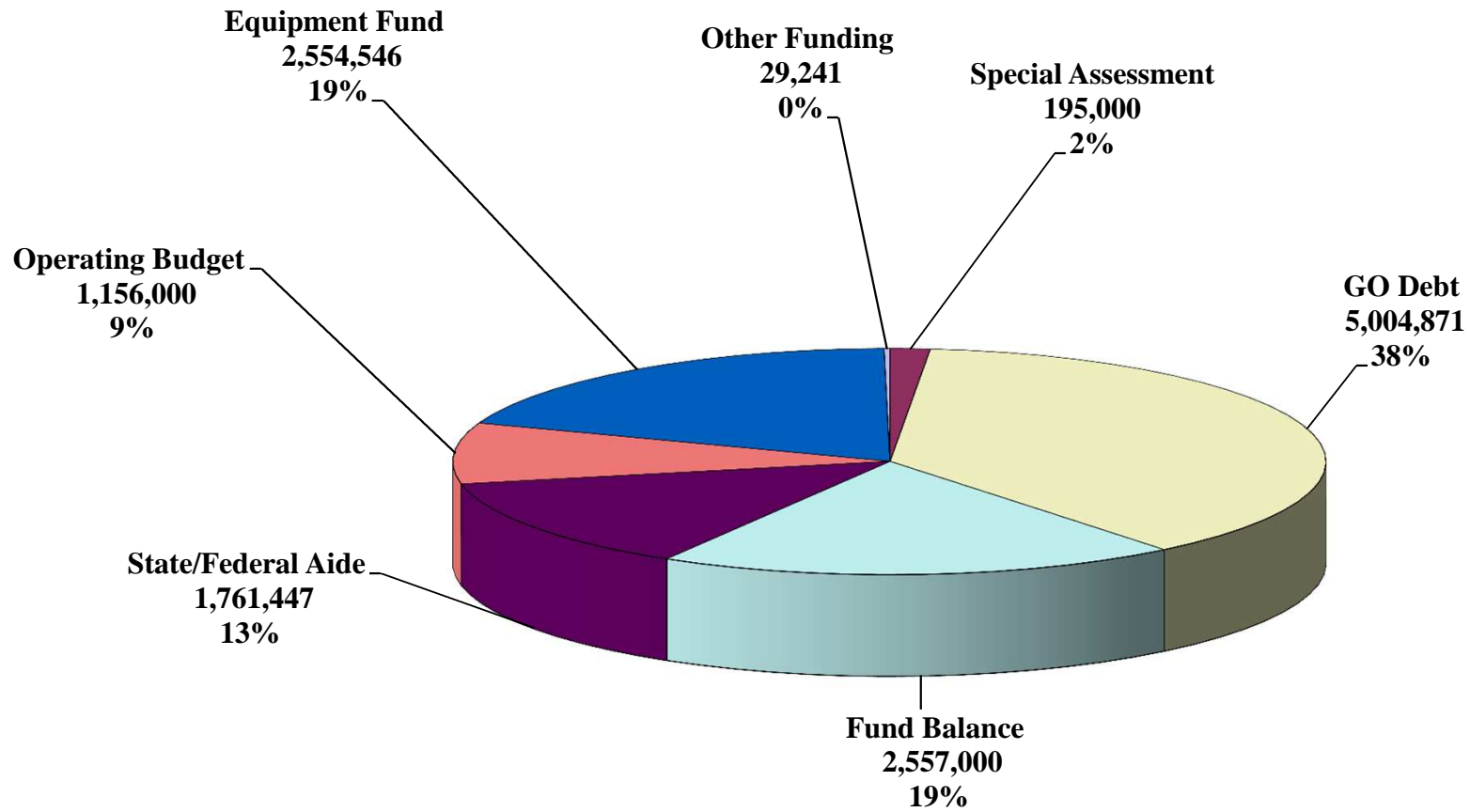
Project Title		2016 Total Budget	GO Debt	TID Financing	Revenue Bonds	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Operating Budget	Other
TID FINANCING											
TID #10											
P5005571	Parks & Leisure Services	EAGLES RIDGE PARK	10,000			10,000					
P5004651	Engineering	TOWNHALL RD. RECON: RAILROAD - GATEWAY BLVD	60,000			60,000					
P5001652	Engineering	COLLEY RD. RECON: GATEWAY - EAST CITY LIMITS	1,843,000			1,343,000			500,000		
			1,913,000	0	0	1,413,000	0	0	500,000	0	0
		Lease Revenue Financing Costs @ Approximately 12.5%	0	0							
		TOTAL TID #10 FINANCING	1,913,000	0	0	1,413,000	0	0	500,000	0	0
TID #13											
P5371646	Engineering	BRANIGAN FRONTAGE RD. RE-ALIGNMENT	325,000			325,000					
P5321607	Engineering	MILWAUKEE ROAD GATEWAY CORRIDOR IMPROVEMENT	744,000			744,000					
			1,069,000	0	0	1,069,000	0	0	0	0	0
		Lease Revenue Financing Costs @ Approximately 12.5%	0	0							
		TOTAL TID #13 FINANCING	1,069,000	0	0	1,069,000	0	0	0	0	0
TID #14											
P5401653	Engineering	DEMOLITION OF THIRD STREET PROPERTIES	75,000			75,000					
		Lease Revenue Financing Costs @ Approximately 12.5%	0	0							
		TOTAL TID #14 FINANCING	75,000	0	0	75,000	0	0	0	0	0
		GRAND TOTAL ALL ISSUES	13,258,105	5,004,871	0	2,557,000	2,554,546	195,000	1,761,447	1,156,000	29,241

2016 Capital Improvement Budget Uses of Funding



**Total Capital Improvement
Budget - \$13,258,105**

2016 Capital Improvement Budget Funding Sources



**Total Capital Improvement
Budget - \$13,258,105**

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted	2016	2017	2018	2019	2020	2021	Grand Total Budget
<i>Infrastructure Improvements</i>								
General Public Works								
TERRACE TREE PLANTING & REMOVAL	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$400,000
SIDEWALK IMPROVEMENTS	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$805,000
CITY OWNED PARKING LOT REHAB		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
4TH STREET BIKE PATH LIGHTING			\$60,000					\$60,000
CRANSTON ROAD SHARED USE PATH						\$40,000		\$40,000
TOTAL GENERAL PUBLIC WORKS	\$215,000	\$215,000	\$275,000	\$215,000	\$215,000	\$255,000	\$215,000	\$1,605,000
Street and Intersection Improvements								
STREET MAINTENANCE	\$1,300,000	\$1,325,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,125,000
SPECIAL ASSESSMENTS	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000
PRAIRIE AVE. RECONSTRUCTION: CRANSTON - HUEBBE		\$175,000	\$175,000		\$1,198,000	\$1,198,000		\$2,746,000
WISCONSIN AVE RECONSTRUCTION	\$830,000	\$775,000						\$1,605,000
BROAD ST. BRIDGE DECK REPAIRS		\$85,000	\$85,000					\$170,000
HENRY AVE RESURFACING: ROYCE - PRAIRIE		\$90,000	\$360,000					\$450,000
FOURTH STREET BRIDGE OVER LENIGAN CREEK	\$150,000		\$209,000					\$359,000
TOWNLINE CURB & GUTTER			\$26,000	\$313,700				\$339,700
HENRY AVE RESURFACING: PARK - ROYCE			\$21,500	\$288,500				\$310,000
LIBERTY & SIXTH TRAFFIC SIGNALS - SHOPIERE ROAD RECONSTRUCTION			\$225,000	\$80,000	\$950,000			\$1,030,000
GRAND AVE. BRICK PAVERS				\$45,000	\$606,000			\$651,000
HENRY AVE RESURFACING: RIVERSIDE - PARK				\$13,000	\$185,000			\$198,000
EMERSON RECONSTRUCTION					\$840,000			\$840,000
STREET LIGHTING UPDATE					\$155,000			\$155,000
SHOPIERE RD/HENRY AVE: PRAIRIE AVE - ROYCE						\$196,500	\$965,000	\$1,161,500
TOTAL STREETS AND INTERSECTIONS	\$2,380,000	\$2,550,000	\$2,701,500	\$2,340,200	\$5,534,000	\$2,994,500	\$2,565,000	\$21,065,200
<i>Total General Obligation Infrastructure Improvements</i>								
	\$2,595,000	\$2,765,000	\$2,976,500	\$2,555,200	\$5,749,000	\$3,249,500	\$2,780,000	\$22,670,200

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted	2016	2017	2018	2019	2020	2021	Grand Total Budget
<i>Buildings and Grounds</i>								
Repair and Renovation of Existing Operations								
PARK AMENITIES & FACILITY ENHANCEMENTS	\$160,000	\$283,500	\$440,000	\$705,000	\$617,500	\$860,000	\$1,405,000	\$4,471,000
PARKS PARKING LOTS	\$35,000	\$85,000	\$147,000	\$325,000	\$40,000	\$30,000	\$205,000	\$867,000
RECREATIONAL FACILITY ENHANCEMENTS	\$52,100	\$85,000	\$135,000	\$115,000	\$10,000	\$150,000		\$547,100
OPERATIONS ROOF, HVAC REPLACEMENT		\$575,000						\$575,000
TRANSIT GARAGE FACILITY MAINTENANCE			\$125,000	\$185,000	\$150,000	\$750,000		\$1,210,000
REPLACE FLEETS OVERHEAD HOSE REELS			\$20,000					\$20,000
CITY FUEL SYSTEM			\$160,000					\$160,000
OPERATIONS FACILITY DOORS			\$51,500					\$51,500
SOLID WASTE TRANSFER DOCK REPLACE			\$20,000					\$20,000
REPAVE OPERATIONS EAST PARKING LOT					\$100,000			\$100,000
TOTAL REPAIR & RENOVATION	\$247,100	\$1,028,500	\$1,098,500	\$1,330,000	\$917,500	\$1,790,000	\$1,610,000	\$8,021,600
New or Expanded Operations								
LIBRARY COFFEE SHOP		\$100,000						\$100,000
COLD STORAGE (OPERATIONS & PARKS)			\$215,340					\$215,340
COMPOST FACILITY			\$75,000					\$75,000
SHIRLAND AVE PROPERTY LEASE EXPANSION					\$15,000			\$15,000
COMMINGLED TRANSFER STATION						\$410,000		\$410,000
TOTAL NEW OR EXPANDED OPERATIONS	\$0	\$100,000	\$290,340	\$0	\$15,000	\$410,000	\$0	\$815,340
GO ENTERPRISE FUND FINANCING								
CEMETERIES REPAIRS	10,000		20,000	0	10,000	20,000		\$60,000
TOTAL ENTERPRISE FUNDS	\$10,000	\$0	\$20,000	\$0	\$10,000	\$20,000	\$0	\$60,000
 <i>Total Buildings and Grounds</i>								
	\$257,100	\$1,128,500	\$1,408,840	\$1,330,000	\$942,500	\$2,220,000	\$1,610,000	\$8,896,940

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted	2016	2017	2018	2019	2020	2021	Grand Total Budget
<i>Capital Equipment</i>								
Equipment Replacement								
FIRE MOBILE DATA COMPUTER REPLACEMENT		\$52,300						\$52,300
HYDRAULIC EXTRICATION EQUIPMENT		\$100,000	\$100,000					\$200,000
FLEET LIGHT DUTY SHOP LIFT		\$15,520						\$15,520
TRANSIT COMPUTER REPLACEMENT	\$8,100		\$8,100		\$8,100			\$24,300
POLICE MOBILE DATA COMPUTER	\$150,000		\$160,000					\$310,000
TOTAL EQUIPMENT REPLACEMENT	\$158,100	\$167,820	\$268,100	\$0	\$8,100	\$0	\$0	\$602,120
Vehicle Replacement								
ENGINE 693, 696 & 697 REPLACEMENT	\$402,577	\$422,577		\$410,000				\$1,235,154
(POLICE) SPECIALTY VEHICLES REPLACEMENT	\$50,000	\$50,000	\$50,000	\$50,000				\$200,000
AMBULANCE 6210 REPLACEMENT			\$200,000					\$200,000
TRANSIT BUS REPLACEMENT	\$825,000				\$1,944,810		\$1,389,150	\$4,158,960
AMBULANCE 6213 REPLACEMENT					\$160,000			\$160,000
AMBULANCE 6215 REPLACEMENT							\$170,000	\$170,000
TOTAL VEHICLE REPLACEMENT	\$1,277,577	\$472,577	\$250,000	\$460,000	\$2,104,810	\$0	\$1,559,150	\$6,124,114
New Equipment								
TASERS		\$75,000						\$75,000
DOOR & BADGE SYSTEM EXPANSION		\$92,000						\$92,000
FIBER OPTIC & RADIO EXPANSION		\$50,000	\$50,000	\$50,000	\$50,000			\$200,000
TRASH & RECYCLING AUTOMATION PROGRAM		\$2,554,546	\$1,300,000					\$3,854,546
BARK BLOWER		\$58,000						\$58,000
STOREROOM PALLET STACKER				\$16,505				\$16,505
TOTAL NEW EQUIPMENT	\$0	\$2,829,546	\$1,350,000	\$66,505	\$50,000	\$0	\$0	\$4,296,051
<i>Total Capital Equipment</i>	\$1,435,677	\$3,469,943	\$1,868,100	\$526,505	\$2,162,910	\$0	\$1,559,150	\$11,022,285

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted	2016	2017	2018	2019	2020	2021	Grand Total Budget
Wastewater Treatment								
SANITARY SEWER REPAIR	\$309,500	\$448,000	\$463,000	\$479,000	\$495,000	\$511,000	\$526,000	\$3,231,500
SANITARY SEWER CAMERA		\$105,000						\$105,000
EXTERNALLY HEATED DESICCANT DRYER		\$36,000						\$36,000
ROTARY SCREW AIR COMPRESSOR		\$87,000						\$87,000
LIFT STATION PUMPING EQUIPMENT UPGRADES		\$99,000	\$562,000	\$316,000				\$977,000
WPCF EFFLUENT PHOSPHORUS REDUCTION	\$483,000		\$492,500		\$2,543,000			\$3,518,500
AERATION SYSTEM MEDIUM VOLTAGE DRIVE			\$240,000					\$240,000
ANAEROBIC DIGESTER MIXING			\$2,276,000					\$2,276,000
ORTHO PHOSPHORUS ANALYZER			\$30,000					\$30,000
NORTH WEST INTERCEPTOR SPLITTER BOX								
CONSTRUCTION & SLIP LINING				\$300,000				\$300,000
HYPOCHLORITE TANK REPLACEMENT				\$115,000				\$115,000
WASTEWATER TREATMENT	\$792,500	\$775,000	\$4,063,500	\$1,210,000	\$3,038,000	\$511,000	\$526,000	\$10,916,000
Public Water Supply								
WELL PUMPING EQUIPMENT	\$99,000	\$102,000	\$105,000	\$108,000	\$111,000	\$114,000	\$117,000	\$756,000
REPLACE TC HYDRANTS	\$37,000	\$39,000	\$41,000	\$44,000	\$47,000	\$49,000	\$51,000	\$308,000
WATER METER FLEXNET TRANSMITTERS	\$65,000	\$67,000	\$69,000	\$71,000	\$73,000	\$75,000	\$78,000	\$498,000
WATER METER REPLACEMENT	\$115,000	\$115,000	\$119,000	\$123,000	\$127,000	\$131,000	\$135,000	\$865,000
SHORE DRIVE WATER MAIN		\$80,000	\$1,080,000					\$1,160,000
SOUTH GATEWAY WATER MAIN			\$250,000					\$250,000
BURTON WATER BOOSTER			\$40,000	\$755,000				\$795,000
NEWARK ROAD WATER MAIN					\$1,200,000			\$1,200,000
EAST SIDE NEIGHBORHOOD INITIATIVE WATER MAIN						\$200,000		\$200,000
TOTAL PUBLIC WATER SUPPLY	\$316,000	\$403,000	\$1,704,000	\$1,101,000	\$1,558,000	\$569,000	\$381,000	\$6,032,000
Total Water Resources Infrastructure								
	\$1,108,500	\$1,178,000	\$5,767,500	\$2,311,000	\$4,596,000	\$1,080,000	\$907,000	\$16,948,000

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted	2016	2017	2018	2019	2020	2021	Grand Total Budget
<i>Development and Redevelopment</i>								
Other Community Development								
PROPERTY ACQUISITION & DEMOLITION	\$200,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,100,000
POWERHOUSE RIVERWALK	\$126,145	\$1,387,592	\$250,000					\$1,763,737
MILWAUKEE ROAD BIKE PEDESTRIAN PATH & LIGHTING			\$420,000	\$1,617,000				\$2,037,000
<i>TIF #10</i>								
EAGLES RIDGE PARK	\$191,300	\$10,000	\$78,300	\$100,000				\$379,600
TOWNHALL RD. RECON: RAILROAD - GATEWAY BLVD		\$60,000	\$594,000					\$654,000
COLLEY RD. RECON: GATEWAY - EAST CITY LIMITS		\$1,843,000						\$1,843,000
GATEWAY LIGHTING RETROFIT TO LED			\$280,000					\$280,000
TOWNHALL RD RECON: COLLEY RD - RAILROAD			\$58,000	\$650,000				\$708,000
<i>TIF #13</i>								
BRANIGAN FRONTAGE RD. RE-ALIGNMENT	\$30,000	\$325,000						\$355,000
MILWAUKEE ROAD GATEWAY CORRIDOR IMPROVEMENT	\$1,312,183	\$744,000	\$1,650,000		\$1,300,000			\$5,006,183
FORD STREET AREA ROAD REALIGNMENT	\$571,000			\$1,125,000	\$1,625,000			\$3,321,000
<i>TIF #14</i>								
DEMOLITION OF THIRD STREET PROPERTIES		\$75,000						\$75,000
Total Development & Redevelopment								
	\$2,430,628	\$4,594,592	\$3,480,300	\$3,642,000	\$3,075,000	\$150,000	\$150,000	\$17,522,520
TOTAL FINANCING OF ISSUE								
		122,070	378,674	367,768	986,177	92,863	117,821	\$ 2,065,372
Total 2016-2021 Projects in Concept								
	\$ 7,826,905	\$ 13,258,105	\$ 15,879,914	\$ 10,732,473	\$ 17,511,587	\$ 6,792,363	\$ 7,123,971	\$ 79,125,317

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
GO, TID, and Utility Revenue Bond BORROWING

Project	Total Borrowing	2016 GO Borrowing	2016 TID Financing	2016 Utility Revenue Borrowing	2017 GO Borrowing	2017 TID Financing	2017 Utility Revenue Borrowing	2018 GO Borrowing	2018 TID Financing	2018 Utility Revenue Borrowing
TERRACE TREE PLANTING & REMOVAL	300,000	50,000			50,000			50,000		
SIDEWALK IMPROVEMENTS	120,000	20,000			20,000			20,000		
CITY OWNED PARKING LOT REHAB	300,000	50,000			50,000			50,000		
4TH STREET BIKE PATH LIGHTING	60,000				60,000					
CRANSTON ROAD SHARED USE PATH	40,000									
STREET MAINTENANCE	8,825,000	1,325,000			1,500,000			1,500,000		
PRAIRIE AVE. RECONSTRUCTION: CRANSTON - HUEBBE	846,000	175,000			175,000					
WISCONSIN AVE RECONSTRUCTION	775,000	775,000								
BROAD ST. BRIDGE DECK REPAIRS	170,000	85,000			85,000					
HENRY AVE RESURFACING: ROYCE - PRAIRIE	450,000	90,000			360,000					
GRAND AVE. BRICK PAVERS	651,000							45,000		
FOURTH STREET BRIDGE OVER LENIGAN CREEK	69,000				69,000					
TOWNLINE CURB & GUTTER	339,700				26,000			313,700		
HENRY AVE RESURFACING: PARK - ROYCE	310,000				21,500			288,500		
SHOPIERE ROAD RECONSTRUCTION	1,030,000							80,000		
LIBERTY & SIXTH TRAFFIC SIGNALS -INTERCONNECTION	225,000				225,000					
HENRY AVE RESURFACING: RIVERSIDE - PARK	198,000							13,000		
SHOPIERE RD/HENRY AVE: PRAIRIE AVE - ROYCE	1,161,500									
EMERSON RECONSTRUCTION	840,000									
STREET LIGHTING UPDATE	155,000									
PARK AMENITIES & FACILITY ENHANCEMENTS	4,303,759	276,259			440,000			705,000		
PARKS PARKING LOTS	832,000	85,000			147,000			325,000		
RECREATIONAL FACILITY ENHANCEMENTS	495,000	85,000			135,000			115,000		
OPERATIONS ROOF & HVAC REPLACEMENT	575,000	575,000								
FLEET LIGHT DUTY SHOP LIFT	15,520	15,520								
TRANSIT GARAGE FACILITY MAINTENANCE	242,000				25,000			37,000		
REPLACE FLEETS OVERHEAD HOSE REELS	20,000				20,000					
SOLID WASTE TRANSFER DOCK REPLACE	20,000				20,000					
REPAVE OPERATIONS EAST PARKING LOT	100,000									
CITY FUEL SYSTEM	160,000				160,000					
OPERATIONS FACILITY DOORS	51,500				51,500					
LIBRARY COFFEE SHOP	100,000	100,000								
COLD STORAGE (OPERATIONS & PARKS)	215,340				215,340					
COMPOST FACILITY	75,000				75,000					
SHIRLAND AVE PROPERTY LEASE EXPANSION	15,000									
COMMINGLED TRANSFER STATION	250,000									

CITY OF БЕLOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
GO, TID, and Utility Revenue Bond BORROWING

Project	Total Borrowing	2016 GO Borrowing	2016 TID Financing	2016 Utility Revenue Borrowing	2017 GO Borrowing	2017 TID Financing	2017 Utility Revenue Borrowing	2018 GO Borrowing	2018 TID Financing	2018 Utility Revenue Borrowing
CEMETERIES REPAIRS	50,000				20,000					
FIRE MOBILE DATA COMPUTER REPLACEMENT	52,300	52,300								
HYDRAULIC EXTRICATION EQUIPMENT	200,000	100,000			100,000					
TRANSIT COMPUTER REPLACEMENT	3,240				1,620					
POLICE MOBILE DATA COMPUTER REPLACEMENT	160,000				160,000					
ENGINE 693, 696 & 697 REPLACEMENT	832,577	422,577						410,000		
(POLICE) SPECIALTY VEHICLES REPLACEMENT	150,000	50,000			50,000			50,000		
AMBULANCE 6210 REPLACEMENT	200,000				200,000					
TRANSIT BUS REPLACEMENT	666,792									
AMBULANCE 6213 REPLACEMENT	90,000									
AMBULANCE 6215 REPLACEMENT	90,000									
TASERS	75,000	75,000								
DOOR & BADGE SYSTEM EXPANSION	92,000	92,000								
FIBER OPTIC & RADIO EXPANSION	200,000	50,000			50,000			50,000		
BARK BLOWER	58,000	58,000								
STOREROOM PALLET STACKER	16,505							16,505		
WPCF EFFLUENT PHOSPHORUS REDUCTION UPGRADE	2,543,000									
NEWARK ROAD WATER MAIN	1,200,000									
PROPERTY ACQUISITION & DEMOLITION	900,000	150,000			150,000			150,000		
POWERHOUSE RIVERWALK	251,145	126,145			125,000					
MILWAUKEE ROAD BIKE PEDESTRIAN PATH & LIGHTING	2,037,000				420,000			1,617,000		
GATEWAY LIGHTING RETROFIT TO LED	280,000					280,000				
TOWNHALL RD RECON: COLLEY RD - RAILROAD	708,000					58,000			650,000	
FORD STREET AREA ROAD REALIGNMENT	2,750,000								1,125,000	
MILWAUKEE ROAD GATEWAY CORRIDOR IMPROVEMENT	2,950,000					1,650,000				
Summary Total	40,890,878	4,882,801	0	0	5,206,960	1,988,000	0	5,835,705	1,775,000	0
FINANCING OF ISSUE										
	2,065,372	122,070	0	0	130,174	248,500	0	145,893	221,875	0
TOTAL BORROWING	42,956,250	5,004,871	0	0	5,337,134	2,236,500	0	5,981,598	1,996,875	0

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
GO, TID, and Utility Revenue Bond BORROWING

Project	Total Borrowing	2019 GO Borrowing	2019 TID Financing	2019 Utility Revenue Borrowing	2020 GO Borrowing	2020 TID Financing	2020 Utility Revenue Borrowing	2021 GO Borrowing	2021 TID Financing	2021 Utility Revenue Borrowing
TERRACE TREE PLANTING & REMOVAL	300,000	50,000			50,000			50,000		
SIDEWALK IMPROVEMENTS	120,000	20,000			20,000			20,000		
CITY OWNED PARKING LOT REHAB	300,000	50,000			50,000			50,000		
4TH STREET BIKE PATH LIGHTING	60,000									
CRANSTON ROAD SHARED USE PATH	40,000				40,000					
STREET MAINTENANCE	8,825,000	1,500,000			1,500,000			1,500,000		
PRAIRIE AVE. RECONSTRUCTION: CRANSTON - HUEBBE	846,000	248,000			248,000					
WISCONSIN AVE RECONSTRUCTION	775,000									
BROAD ST. BRIDGE DECK REPAIRS	170,000									
HENRY AVE RESURFACING: ROYCE - PRAIRIE	450,000									
GRAND AVE. BRICK PAVERS	651,000	606,000								
FOURTH STREET BRIDGE OVER LENIGAN CREEK	69,000									
TOWNLINE CURB & GUTTER	339,700									
HENRY AVE RESURFACING: PARK - ROYCE	310,000									
SHOPIERE ROAD RECONSTRUCTION	1,030,000	950,000								
LIBERTY & SIXTH TRAFFIC SIGNALS -INTERCONNECTION	225,000									
HENRY AVE RESURFACING: RIVERSIDE - PARK	198,000	185,000								
SHOPIERE RD/HENRY AVE: PRAIRIE AVE - ROYCE	1,161,500				196,500			965,000		
EMERSON RECONSTRUCTION	840,000	840,000								
STREET LIGHTING UPDATE	155,000	155,000								
PARK AMENITIES & FACILITY ENHANCEMENTS	4,303,759	617,500			860,000			1,405,000		
PARKS PARKING LOTS	832,000	40,000			30,000			205,000		
RECREATIONAL FACILITY ENHANCEMENTS	495,000	10,000			150,000					
OPERATIONS ROOF & HVAC REPLACEMENT	575,000									
FLEET LIGHT DUTY SHOP LIFT	15,520									
TRANSIT GARAGE FACILITY MAINTENANCE	242,000	30,000			150,000					
REPLACE FLEETS OVERHEAD HOSE REELS	20,000									
SOLID WASTE TRANSFER DOCK REPLACE	20,000									
REPAVE OPERATIONS EAST PARKING LOT	100,000	100,000								
CITY FUEL SYSTEM	160,000									
OPERATIONS FACILITY DOORS	51,500									
LIBRARY COFFEE SHOP	100,000									
COLD STORAGE (OPERATIONS & PARKS)	215,340									
COMPOST FACILITY	75,000									
SHIRLAND AVE PROPERTY LEASE EXPANSION	15,000	15,000								
COMMINGLED TRANSFER STATION	250,000				250,000					

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
GO, TID, and Utility Revenue Bond BORROWING

Project	Total Borrowing	2019 GO Borrowing	2019 TID Financing	2019 Utility Revenue Borrowing	2020 GO Borrowing	2020 TID Financing	2020 Utility Revenue Borrowing	2021 GO Borrowing	2021 TID Financing	2021 Utility Revenue Borrowing
CEMETERIES REPAIRS	50,000	10,000			20,000					
FIRE MOBILE DATA COMPUTER REPLACEMENT	52,300									
HYDRAULIC EXTRICATION EQUIPMENT	200,000									
TRANSIT COMPUTER REPLACEMENT	3,240	1,620								
POLICE MOBILE DATA COMPUTER REPLACEMENT	160,000									
ENGINE 693, 696 & 697 REPLACEMENT	832,577									
(POLICE) SPECIALTY VEHICLES REPLACEMENT	150,000									
AMBULANCE 6210 REPLACEMENT	200,000									
TRANSIT BUS REPLACEMENT	666,792	388,962						277,830		
AMBULANCE 6213 REPLACEMENT	90,000	90,000								
AMBULANCE 6215 REPLACEMENT	90,000							90,000		
TASERS	75,000									
DOOR & BADGE SYSTEM EXPANSION	92,000									
FIBER OPTIC & RADIO EXPANSION	200,000	50,000								
BARK BLOWER	58,000									
STOREROOM PALLET STACKER	16,505									
WPCF EFFLUENT PHOSPHORUS REDUCTION UPGRADE	2,543,000			2,543,000						
NEWARK ROAD WATER MAIN	1,200,000			1,200,000						
PROPERTY ACQUISITION & DEMOLITION	900,000	150,000			150,000			150,000		
POWERHOUSE RIVERWALK	251,145									
MILWAUKEE ROAD BIKE PEDESTRIAN PATH & LIGHTING	2,037,000									
GATEWAY LIGHTING RETROFIT TO LED	280,000									
TOWNHALL RD RECON: COLLEY RD - RAILROAD	708,000									
FORD STREET AREA ROAD REALIGNMENT	2,750,000		1,625,000							
MILWAUKEE ROAD GATEWAY CORRIDOR IMPROVEMENT	2,950,000		1,300,000							
Summary Total	40,890,878	6,107,082	2,925,000	3,743,000	3,714,500	0	0	4,712,830	0	0
FINANCING OF ISSUE										
	2,065,372	152,677	365,625	467,875	92,863	0	0	117,821	0	0
TOTAL BORROWING	42,956,250	6,259,759	3,290,625	4,210,875	3,807,363	0	0	4,830,651	0	0

General Obligation Indebtedness - City of Beloit

With Estimated Impact of Debt Reduction Plan

HISTORICAL AND PROJECTED

<i>Levy Year</i>	<i>Equalized Assessed Value</i>	<i>% Increase EAV</i>	<i>Debt Limit</i>	<i>New Debt Issued</i>	<i>Debt Retired</i>	<i>Balance December 31</i>	<i>Bonding Power</i>	<i>Legal Debt Limit Ratio</i>
<u>Actual</u>								
1982	549,986,161		27,499,308	4,920,000	1,892,850	17,879,050	9,620,258	65.0%
1983	549,749,900	-0.04%	27,487,495	1,950,000	1,972,850	17,856,200	9,631,295	65.0%
1984	550,580,400	0.15%	27,529,020	2,505,000	1,980,975	18,380,225	9,148,795	66.8%
1985	552,853,600	0.41%	27,642,680	1,565,000	2,072,225	17,873,000	9,769,680	64.7%
1986	555,875,700	0.55%	27,793,785	5,745,000	2,048,000	21,570,000	6,223,785	77.6%
1987	557,356,700	0.27%	27,867,835	1,575,475	3,890,000	19,255,475	8,612,360	69.1%
1988	570,182,000	2.30%	28,509,100	1,250,000	2,135,000	18,370,475	10,138,625	64.4%
1989	584,922,200	2.59%	29,246,110	1,710,000	2,215,000	17,865,475	11,380,635	61.1%
1990	591,999,010	1.21%	29,599,951	1,000,000	2,200,000	16,665,475	12,934,476	56.3%
1991	607,329,490	2.59%	30,366,475	1,000,000	2,287,500	15,377,975	14,988,500	50.6%
1992	620,479,600	2.17%	31,023,980	6,925,000	2,176,250	20,126,725	10,897,255	64.9%
1993	649,403,600	4.66%	32,470,180	1,730,410	2,313,900	19,543,235	12,926,945	60.2%
1994	699,168,500	7.66%	34,958,425	5,580,000	7,016,435	18,106,800	16,851,625	51.8%
1995	742,161,322	6.15%	37,108,066	2,850,000	2,350,700	18,606,100	18,501,966	50.1%
1996	841,967,900	13.45%	42,098,395	5,630,000	4,105,650	20,130,450	21,967,945	47.8%
1997	904,672,800	7.45%	45,233,640	9,805,000	4,466,425	25,469,025	19,764,615	56.3%
1998	974,085,000	7.67%	48,704,250	932,000	2,677,475	23,723,550	24,980,700	48.7%
1999	1,014,290,700	4.13%	50,714,535	4,785,000	2,754,075	25,754,475	24,960,060	50.8%
2000	1,052,181,500	3.74%	52,609,075	4,905,000	3,863,500	26,795,975	25,813,100	50.9%
2001	1,113,497,300	5.83%	55,674,865	6,920,000	6,406,975	27,309,000	28,365,865	49.1%
2002	1,165,552,800	4.67%	58,277,640	3,852,675	3,480,775	27,680,900	30,596,740	47.5%
2003	1,224,010,800	5.02%	61,200,540	12,088,452	8,344,302	31,425,050	29,775,490	51.3%
2004	1,289,346,100	5.34%	64,467,305	8,050,000	6,985,900	32,489,150	31,978,155	50.4%
2005	1,387,616,400	7.62%	69,380,820	9,475,000	5,208,548	36,755,602	32,625,218	53.0%
2006	1,470,055,900	5.94%	73,502,795	9,165,000	5,013,635	40,906,967	32,595,828	55.7%
2007	1,630,887,400	10.94%	81,544,370	16,738,000	5,124,088	52,520,879	29,023,491	64.4%
2008	1,718,751,200	5.39%	85,937,560	5,392,520	4,963,601	52,949,798	32,987,762	61.6%
2009	1,744,186,100	1.48%	87,209,305	11,295,000	4,394,471	59,850,327	27,358,978	68.6%
2010	1,610,889,800	-7.64%	80,544,490	4,765,000	4,667,774	60,565,689	19,978,801	75.2%
2011	1,558,718,400	-3.24%	77,935,920	1,500,000	4,680,201	57,385,489	20,550,431	73.6%
2012	1,507,977,900	-3.26%	75,398,895	3,858,613	5,157,850	56,086,252	19,312,643	74.4%
2013	1,377,134,000	-8.68%	68,856,700	3,684,194	5,070,875	54,699,571	14,157,129	79.4%
2014	1,471,696,200	6.87%	73,584,810	3,517,343	5,503,051	52,713,863	20,870,947	71.6%
2015	1,557,937,900	5.86%	77,896,895	3,210,000	5,385,945	50,537,918	27,358,977	64.9%
<u>Estimated</u>								
2016	1,529,457,600	-1.83%	76,472,880	5,004,871	5,460,716	50,082,073	26,390,807	65.5%
2017	1,537,104,888	0.50%	76,855,244	5,337,134	5,755,570	49,663,637	27,191,607	64.6%
2018	1,544,790,412	0.50%	77,239,521	5,981,598	5,130,478	50,514,757	26,724,764	65.4%
2019	1,556,376,341	0.75%	77,818,817	6,259,759	5,561,405	51,213,111	26,605,706	65.8%
2020	1,571,940,104	1.00%	78,597,005	3,807,363	5,310,834	49,709,640	28,887,365	63.2%
2021	1,591,589,355	1.25%	79,579,468	4,830,651	5,684,568	48,855,723	30,723,745	61.4%
2022	1,615,463,196	1.50%	80,773,160	5,000,000	5,688,465	48,167,258	32,605,902	59.6%
2023	1,643,733,801	1.75%	82,186,690	5,000,000	5,613,028	47,554,230	34,632,460	57.9%
2024	1,676,608,478	2.00%	83,830,424	5,000,000	6,020,863	46,533,367	37,297,057	55.5%
2025	1,710,140,647	2.00%	85,507,032	5,000,000	6,005,863	45,527,504	39,979,528	53.2%
2026	1,744,343,460	2.00%	87,217,173	5,000,000	5,395,863	45,131,641	42,085,532	51.7%
2027	1,779,230,329	2.00%	88,961,516	5,000,000	5,090,863	45,040,778	43,920,738	50.6%
2028	1,814,814,936	2.00%	90,740,747	5,000,000	4,185,863	45,854,915	44,885,832	50.5%
2029	1,851,111,235	2.00%	92,555,562	5,000,000	3,960,863	46,894,052	45,661,510	50.7%

**GENERAL OBLIGATION DEBT SERVICE PLAN
TWENTY YEAR PROJECTION
2016 - 2036**

	Due 2016	Due 2017	Due 2018	Due 2019	Due 2020	Due 2021	Due 2022	Due 2023	Due 2024	Due 2025	Due 2026	Due 2027	Due 2028	Due 2029	Due 2030	Due 2031	Due 2032	Due 2033	Due 2034	Due 2035	Due 2036
Current Principal	1,385,000	1,435,000	1,320,000	1,390,000	1,115,000	1,170,000	980,000	700,000	700,000	575,000	0	0	0	0	0	0	0	0	0	0	0
Current Interest	430,822	371,278	312,523	254,160	199,978	150,542	104,230	68,700	39,251	12,219	0	0	0	0	0	0	0	0	0	0	0
Total	1,815,822	1,806,278	1,632,523	1,644,160	1,314,978	1,320,542	1,084,230	768,700	739,251	587,219	0	0	0	0	0	0	0	0	0	0	0
2016 Issue (\$5,004,871)																					
Principal		250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244	250,244
Interest @ 4.00 %	100,097	200,195	190,185	180,175	170,166	160,156	150,146	140,136	130,127	120,117	110,107	100,097	90,088	80,078	70,068	60,058	50,049	40,039	30,029	20,019	10,010
2017 Issue (\$5,337,134)																					
Principal			266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857	266,857
Interest @ 4.00 %		106,743	213,485	202,811	192,137	181,463	170,788	160,114	149,440	138,765	128,091	117,417	106,743	96,068	85,394	74,720	64,046	53,371	42,697	32,023	21,349
2018 Issue (\$5,981,598)																					
Principal				299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080	299,080
Interest @ 4.00 %			119,632	239,264	227,301	215,338	203,374	191,411	179,448	167,485	155,522	143,558	131,595	119,632	107,669	95,706	83,742	71,779	59,816	47,853	35,890
2019 Issue (\$6,259,759)																					
Principal					312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988	312,988
Interest @ 4.00 %				125,195	250,390	237,871	225,351	212,832	200,312	187,793	175,273	162,754	150,234	137,715	125,195	112,676	100,156	87,637	75,117	62,598	50,078
2020 Issue (\$3,807,363)																					
Principal						190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368	190,368
Interest @ 4.00 %					125,195	250,390	237,871	225,351	212,832	200,312	187,793	175,273	162,754	150,234	137,715	125,195	112,676	100,156	87,637	75,117	62,598
2021 Issue (\$4,830,651)																					
Principal							241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533
Interest @ 4.00 %						125,195	250,390	237,871	225,351	212,832	200,312	187,793	175,273	162,754	150,234	137,715	125,195	112,676	100,156	87,637	75,117
2022 Issue (\$5,000,000)																					
Principal								241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533
Interest @ 4.00 %							125,195	250,390	237,871	225,351	212,832	200,312	187,793	175,273	162,754	150,234	137,715	125,195	112,676	100,156	87,637
2023 Issue (\$5,000,000)																					
Principal									241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533
Interest @ 4.00 %								125,195	250,390	237,871	225,351	212,832	200,312	187,793	175,273	162,754	150,234	137,715	125,195	112,676	100,156
2024 Issue (\$5,000,000)																					
Principal										241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533
Interest @ 4.00 %									125,195	250,390	237,871	225,351	212,832	200,312	187,793	175,273	162,754	150,234	137,715	125,195	112,676
2025 Issue (\$5,000,000)																					
Principal											241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533	241,533
Interest @ 4.00 %										125,195	250,390	237,871	225,351	212,832	200,312	187,793	175,273	162,754	150,234	137,715	125,195
2026 Issue (\$5,000,000)																					
Principal												250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %											143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250	186,875	172,500	158,125
2027 Issue (\$5,000,000)																					
Principal													250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %												143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250	186,875	172,500
2028 Issue (\$5,000,000)																					
Principal														250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %													143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250	186,875
2029 Issue (\$5,000,000)																					
Principal															250,000	250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %														143,750	287,500	273,125	258,750	244,375	230,000	215,625	201,250
2030 Issue (\$5,000,000)																					
Principal																250,000	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %															143,750	287,500	273,125	258,750	244,375	230,000	215,625
2031 Issue (\$5,000,000)																					
Principal																	250,000	250,000	250,000	250,000	250,000
Interest @ 5.75 %																143,750	287,500	273,125	258,750	244,375	230,000
2032 Issue (\$5,000,000)																					
Principal																		250,000	250,000	250,000	250,000
Interest @ 5.75 %																	143,750	287,500	273,125	258,750	244,375
2033 Issue (\$5,000,000)																					
Principal																			250,000	250,000	250,000
Interest @ 5.75 %																		136,563	273,125	258,750	244,375
2034 Issue (\$5,000,000)																					
Principal																				250,000	250,000
Interest @ 5.75 %																			129,375	258,750	244,375
2035 Issue (\$5,000,000)																					
Principal																					250,000
Interest @ 5.75 %																				122,188	244,375
2036 Issue (\$5,000,000)																					
Principal																					115,000
Interest @ 5.75 %																					
	\$7,255,049	\$7,554,941	\$6,869,666	\$7,345,497	\$7,377,130	\$7,717,580	\$7,652,222	\$7,560,836	\$7,970,993	\$8,202,276	\$7,859,784	\$7,803,675	\$7,184,682	\$7,272,584	\$7,398,582	\$7,485,442	\$7,805,179	\$7,881,847	\$7,946,897	\$7,940,415	\$7,964,778
Principal	5,010,186	5,312,832	4,602,231	5,029,170	5,015,261	5,319,245	5,229,512	5,108,557	5,497,716	5,724,587	5,361,550	5,254,963	4,569,963	4,584,963	4,643,560	4,857,996	4,912,996	4,942,996	4,736,552	4,482,166	4,277,199
Interest	2,244,863	2,242,109	2,267,435	2,316,326	2,361,869	2,398,335	2,422,710	2,452,279	2,473,278	2,477,689	2,498,234	2,548,711	2,614,719	2,687,620	2,755,022	2,827,446	2,892,183	2,802,289	2,557,845	2,318,562	2,089,454
	\$7,255,049	\$7,554,941	\$6,869,666	\$7,345,497	\$7,377,130	\$7,717,580	\$7,652,222	\$7,560,836	\$7,970,993	\$8,202,276	\$7,859,784	\$7,803,675	\$7,184,682	\$7,272,584	\$7,398,582	\$7,485,442	\$7,805,179	\$7,745,285	\$7,294,397		

DEBT LOAD LIMITATIONS

Descriptions	Targets	2010 ACTUAL	2011 ACTUAL	2012 ACTUAL	2013 Actual	2014 Actual	2015 BUDGET	2016 BUDGET
Ratio of General Obligation Debt to Total Equalized Value	3.0 - 3.5%	3.76%	3.68%	3.72%	3.97%	3.58%	3.24%	3.27%
Obligation Debt Per Capita	\$950 - \$1050	\$1,638.42	\$1,553.27	\$1,522.01	\$1,485.59	\$1,431.66	\$1,372.57	\$1,360.05
Equalized Tax Rate for General Obligation Debt	\$3.80 - \$4.25	\$2.92	\$3.34	\$3.73	\$3.54	\$4.11	\$3.87	\$3.64
Ratio of Annual Debt Payments to Annual Operating Budget	10 - 20%	12.66%	12.42%	17.33%	16.58%	17.70%	17.37%	17.87%
Ratio of Net Debt Levy to Annual Operating Budget	10 - 15%	11.66%	12.14%	16.38%	14.54%	15.40%	15.48%	15.61%
Ratio of Unreserved General Fund Balance to Operating Budget	10 - 15%	23.67%	22.32%	30.73%	27.28%	24.96%	25.03%	25.41%

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST



PROJECT TITLE: P2902258 CITY TREE PLANTING & REMOVAL

DEPARTMENT: Public Works/Operations

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Forestry Work Group & Parks Division

RESPONSIBLE PERSON: Chris Walsh

<div style="border: 1px solid black; width: 50px; height: 50px; margin: 0 auto;"></div>	<div style="border: 1px solid black; width: 50px; height: 50px; margin: 0 auto;"></div>	<div style="border: 1px solid black; width: 50px; height: 50px; margin: 0 auto; display: flex; align-items: center; justify-content: center;"> <div style="font-size: 2em; font-weight: bold;">X</div> </div>
One Time Project or Item	Multi-Year Project or Item	Yearly Project or Item

PROJECT STATUS:

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Removal of ash and other hazardous trees in the right-of-way, park, golf course and cemetery trees to help maintain our urban forest. Repopulate our urban forest with planting a variety of trees in the right-of-way, golf course, parks and cemeteries.

JUSTIFICATION:

The City of Beloit has approximately 1,660 green ash trees and 335 white ash trees in the right-of-way, golf course, parks and cemeteries. The city first detected the Emerald Ash Bore in 2013 and projects that the ash trees will all be dead by 2019. To mitigate this horrific disease, removals and planting will need to occur, to manage our urban forest.

IMPACT ON OPERATING BUDGET:

Contracted out service, no impact on DPW operations general fund operating budget. The estimated issuance interest expense for these projects each year, which are budgeted in the debt service fund is \$1,250 in 2016 through 2021 with a projected 10 years to pay off each project.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt	\$100,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$400,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$100,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$400,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5343	Roadway Const-Streets	\$100,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$400,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$100,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$400,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 502

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST



PROJECT TITLE: P2902268 Sidewalk Improvements

DEPARTMENT: Public Works/ Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Annual Project for public safety

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

<input type="checkbox"/>	One Time Project or Item	<input type="checkbox"/>	Multi-Year Project or Item	<input checked="" type="checkbox"/>	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

DESCRIPTION: Sidewalk repairs including a small number of handicap ramps.

JUSTIFICATION: Abutting land owners are required by City Ordinance to be responsible for the repair of defective sidewalk. The City is required to install and maintain handicap ramps. These criteria for replacement follows Americans with Disabilities Act (ADA) requirements.

IMPACT ON OPERATING BUDGET: No impact on operating budget because the property owner maintains sidewalk by municipal code.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$140,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments	\$95,000.00	\$95,000.00	\$95,000.00	\$95,000.00	\$95,000.00	\$95,000.00	\$95,000.00	\$665,000.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$805,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$70,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$105,000.00	\$735,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$115,000.00	\$805,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 502

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2901400 City Owned Parking Lot Rehab

DEPARTMENT: Public Works

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Engineering

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

	One Time Project or Item
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	Multi-Year Project or Item
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X	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

This project will address crack sealing and sealcoating and striping of all city owned parking lots. Base repair and curbing replacement will be performed as needed for each lot. This is a recurring project and will cycle through all of the paring lots that are city owned.

JUSTIFICATION:

City Owned lots have mostly been reconstructed and are now in need of continued care. This project will address structural and surface to extend the life cycle of the lots pavements and curbing.

IMPACT ON OPERATING BUDGET:

No significant impacts, could reduce risk of damage to vehicles and equipment.

The estimated issuance interest expense for these projects, which are budgeted in the debt service fund from 2016 to 2021 is \$1,250 with a projected 10 years to pay off each project.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$300,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$300,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$30,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$270,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$300,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 502

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST



PROJECT TITLE: P2902187 Street Maintenance

DEPARTMENT: Public Works/ Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Annual Project

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

	One Time Project or Item
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	Multi-Year Project or Item
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X	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Bituminous overlay and sealing of deteriorated streets, curb and gutter repair, alley paving upon request by property owners and concrete pavement repair are all components of this program.
This annual program will replace water based pavement markings with epoxy pavement markings.

JUSTIFICATION:

Needed to restore the structural integrity land surface readability of street pavements.
Street maintenance needs and citizen requests for improvements far exceed the available funding.
The epoxy pavement markings have better reflectivity and do not need repainting yearly as the water based markings do.

IMPACT ON OPERATING BUDGET:

No impact, other streets failing as these are repaired. The painting crew will not be required to repaint these lines annually and will be able to address signage and other striping issues instead. The estimated issuance interest expense for these projects, which are budgeted in the debt service fund for 2016 is \$33,125 and from 2017 to 2021 is \$37,500 with a projected 20 years to pay off each project.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt	\$1,300,000.00	\$1,325,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$10,125,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spel Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
Totals		\$1,300,000.00	\$1,325,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$10,125,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$264,000.00	\$185,000.00	\$210,000.00	\$210,000.00	\$210,000.00	\$210,000.00	\$210,000.00	\$1,499,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets	\$1,036,000.00	\$1,140,000.00	\$1,290,000.00	\$1,290,000.00	\$1,290,000.00	\$1,290,000.00	\$1,290,000.00	\$8,626,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
Totals		\$1,300,000.00	\$1,325,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	\$10,125,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 503

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2901470 Prairie Avenue Reconstruction Cranston Road to Huebbe Parkway
DEPARTMENT: Public Works/Engineering
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Public Works
RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS: ☐ One Time Project or Item ☒ Multi-Year Project or Item ☐ Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

This project will design the reconstruction/rehabilitation of Prairie Avenue from Cranston Rd to Huebbe Pkwy. The design will follow DOT process and plan preparation will be to DOT standards. As part of the design the complete reconstruction will be evaluated along with the needed cross section to accommodate the traffic in the design year. Pedestrian and bike needs will also be analyzed.

JUSTIFICATION:

Department Of Transportation (DOT) funding is now advising local agencies to complete the design of projects to maximize the funds available for construction. This corridor has deteriorated concrete pavement with varying cross section between 4-lane divided and non-divided urban sections. Construction of this design will be funded at 80% state and federal with the remaining 20% as the local match.

IMPACT ON OPERATING BUDGET:

Negligible impact to the operating budget.

The estimated issuance interest expense for this project, which is budgeted in the debt

service fund for 2016 & 2017 is \$4,375 and from 2019 & 2020 is \$6,200 with a projected 20 years to pay off the project.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$175,000.00	\$175,000.00		\$248,000.00	\$248,000.00		\$846,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds					\$950,000.00	\$950,000.00		\$1,900,000.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$175,000.00	\$175,000.00	\$0.00	\$1,198,000.00	\$1,198,000.00	\$0.00	\$2,746,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs		\$163,000.00	\$163,000.00					\$326,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$12,000.00	\$12,000.00		\$10,000.00	\$10,000.00		\$44,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets					\$1,188,000.00	\$1,188,000.00		\$2,376,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$175,000.00	\$175,000.00	\$0.00	\$1,198,000.00	\$1,198,000.00	\$0.00	\$2,746,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 503

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2902188 Special Assessment Projects

DEPARTMENT: Public Works/ Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM

RESPONSIBLE PERSON: Annual Project for public health and safety

Mike Flesch

PROJECT STATUS:

<input type="checkbox"/>	One Time Project or Item	<input type="checkbox"/>	Multi-Year Project or Item	<input checked="" type="checkbox"/>	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

DESCRIPTION:

This project will provide funding for projects requested by citizens. The cost of the requested projects will be specially assessed back to the property owners. These type of projects would include street extensions, sanitary sewer extensions and water main extension. Initial alley paving also would be a project.

JUSTIFICATION:

Program not funded by other means. All costs are to be special assessed.

A citizen has inquired about getting sewer service. The private septic systems in this area are aging and approaching the end of their useful life. The area is in the City's Sewer Service Area and service should be provided. The costs will be special assessed to the benefiting properties.

IMPACT ON OPERATING BUDGET:

These projects are typically small sewer and or water extension and alley paving. The system expansions are small and do not impact the budget significantly, depending on the size and scope of project initiated.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$700,000.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$700,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$52,500.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets	\$92,500.00	\$92,500.00	\$92,500.00	\$92,500.00	\$92,500.00	\$92,500.00	\$92,500.00	\$647,500.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$700,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 503

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2903301 Wisconsin Avenue Reconstruction

DEPARTMENT: Public Works/ Engineering

RESPONSIBLE PERSON: Mike Flesch



PROJECT STATUS:

	One Time Project or Item
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X	Multi-Year Project or Item
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	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization, and successful new development.

DESCRIPTION:

This project will reconstruct Wisconsin Avenue from Woodward Ave to White Ave.

The project consists of new subgrade, pavement, concrete curb and gutter, and driveway approaches. New street lighting will also be added.

JUSTIFICATION:

The existing pavement is deteriorated and difficult to maintain. The neighbors petitioned the City to have this work completed.

IMPACT ON OPERATING BUDGET:

The additional decorative street lighting will increase the engineering general fund electricity budget and the lights now will be owned by the city increasing long term maintenance costs including diggers hotline. The estimated issuance cost for this project, which is budgeted in the debt service fund, in 2016 is \$19,375, with a projected 20 years to pay off the project.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$12,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt	\$830,000.00	\$775,000.00						\$1,605,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
Totals		\$830,000.00	\$775,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,605,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs	\$160,000.00	\$65,000.00						\$225,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$20,000.00	\$10,000.00						\$30,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets	\$650,000.00	\$700,000.00						\$1,350,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
Totals		\$830,000.00	\$775,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,605,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 503

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2901492 Broad Street Bridge Deck Repairs

DEPARTMENT: Public Works/Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Engineering

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

	One Time Project or Item
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X	Multi-Year Project or Item
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	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

This project will repair spalling concrete on the deck surface to restore ride and extend the service life of the structure. Eastbound lanes one year, westbound the second.

JUSTIFICATION:

Without repairs the useful life of the bridge will be reduced.

IMPACT ON OPERATING BUDGET:

Reduce the money spent on patching potholes on the structure.

The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2016 & 2017 is \$2,125, with a projected 10 years to pay off the project.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	-\$500.00	-\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$1,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$85,000.00	\$85,000.00					\$170,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok
		\$0.00	\$85,000.00	\$85,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$170,000.00

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$5,000.00	\$5,000.00					\$10,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets		\$80,000.00	\$80,000.00					\$160,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok
		\$0.00	\$85,000.00	\$85,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$170,000.00

PROGRAM: 199

SUB-PROGRAM: 503

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2902059 Henry Avenue/Shopiere Road Reconstruction between Royce and Prairie

DEPARTMENT: Public Works - Engineering

**PERSON
AND/OR GROUP
REQUESTING
PROJECT OR**

DPW

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

<div style="border: 1px solid black; width: 40px; height: 40px; margin: 0 auto; line-height: 40px;">X</div>	One Time Project or Item	<div style="border: 1px solid black; width: 40px; height: 40px; margin: 0 auto;"></div>	Multi-Year Project or Item	<div style="border: 1px solid black; width: 40px; height: 40px; margin: 0 auto;"></div>	Yearly Project or Item
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**CIP PROJECT
ACCOMPLISHES COUNCIL
GOAL(S).**

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

This project will reconstruct the roadway to a 4-lane cross-section. New curb and gutter will be installed along with adjustments to storm sewer to accommodate the new width. R.O.W. acquisition will be required and the new width will require tree removal and an adjustment to the curve radius. Fly-ash stabilization will take place along with new pavement marking. Rail Road improvements and decorative lighting are not included in this project.

JUSTIFICATION:

The road surface is starting to deteriorate along with the curb and gutter. A new 4-lane roadway will be built for this section.
This project is part of an overall improvement to the surface of Henry Avenue/Shopiere Road to a 4-lane road between Riverside Drive and I39/90.

**IMPACT ON OPERATING
BUDGET:**

The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2016 is \$2,250 and in 2017 is \$9,000 with a projected 10 years to pay off the project.
No impact on operating budget.

**OPERATING MAINTENANCE BUDGET
PROJECTIONS:**

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$90,000.00	\$360,000.00					\$450,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$90,000.00	\$360,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$30,000.00	\$360,000.00					\$390,000.00
5510	Land Acq/Relocate		\$60,000.00						\$60,000.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$90,000.00	\$360,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$450,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 503

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2919471 Library Coffee Shop
DEPARTMENT: Library

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: Nick Dimassis

PROJECT STATUS:

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

Goal 2: Continue competitive and sustainable economic development focused on workforce development, as well as business retention and recruitment to fully serve the business and entrepreneurial community resulting in private investment and job creation.

Goal 4: Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

DESCRIPTION:

2016: The Beloit Public Library is looking to expand its services to residents, businesses, and community organizations. A coffee shop will be a key attraction/amenity for library customers and for businesses/corporations using the meeting rooms for meetings and training. The library has identified two potential coffee shop sites: (Option A) the 1,120 SF program/activity room on the east side of the building north of the entrance; or (Option B) the current 288 SF vending/seating area just inside the entrance. The plans for both options (see attached) would include accessibility to the current restrooms and the Hendricks Meeting Room (which can be partitioned to accommodate two groups.) The library proper would retain its current scheduled hours, but would market its meeting spaces to businesses and organizations that have voiced a need for such spaces in the early morning hours, e.g., 7am-9am. It would also meet the need of library customers for food on premises throughout the day. A preliminary estimated cost for Option A is \$124,775 and Option B is \$97,650, but the request is for \$100,000 regardless of chosen option. Which option will be chosen will depend on vendor interest, total cost and funding available. The library is pursuing a feasibility study and also pursuing partnerships to implement it. Final approval will be required from the Library Board and City Council.

JUSTIFICATION:

2016: There is a growing demand for meeting spaces from all sectors of the community. Businesses in particular, even the largest corporations, have expressed a need for more meeting spaces for internal reasons as well as for meeting with other community organizations. The library can help satisfy demand simply by expanding availability to its current spaces (with very little staff intervention.) The coffee shop would provide additional space for individual and group meetings or individual study. In addition, the library was moved from the downtown to its current location for reasons beyond just space needs and adding a coffee shop would offer an amenity not available nearby--serving customers of the other Eclipse Center tenants as well as increasing foot traffic into the library itself. Above all, by making the Beloit Public Library an even more attractive and accessible place, the city will be moving ever closer to "foster[ing] effective and efficient service delivery" (Goal 4) and enabling "business retention and recruitment to fully serve the business and entrepreneurial community resulting in private investment and job creation" (Goal 2).

IMPACT ON OPERATING BUDGET:

2016: The facility costs would be one-time (see architect estimates attached) to prep the area for the selected coffee shop operator. The coffee shop option spaces would be repurposed, not new build, thus the utility costs are for the most part already budgeted for, with increases in water usage to be determined. The library will be exploring pricing structures for use by businesses (in keeping with current policy of charging for-profits for meeting room use).

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$100,000.00						\$100,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
Totals			\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs		\$7,900.00						\$7,900.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$92,100.00						\$92,100.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
Totals			\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399

SUB-PROGRAM: 519

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2910450 PARK FACILITIES & ENHANCEMENTS
DEPARTMENT: DPW - PARKS & LEISURE SERVICES DIVISION

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM PRIORITY PROJECTS AS IDENTIFIED BY DIVISION STAFF & PARC
RESPONSIBLE PERSON: BRIAN RAMSEY, DIRECTOR OF PARKS & LEISURE SERVICES

	One Time Project or Item	X	Multi-Year Project or Item		Yearly Project or Item
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PROJECT STATUS:

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the Sustainability stewardship of the City resources, services, and infrastructure, to protect both our built and natural environment and enhance the quality of life for the current and future generations.

DESCRIPTION:

2016 - BIG HILL PARK - Install Wood Rail Fence @ Bike Trail Head = \$10,000
 2016 - BIG HILL PARK - Pave Pole Barn area: Hort material storage = \$26,000
 2016 - CHRISTILLA PARK - purchase & install new swings, border, & playground mulch = \$7,500
 2016 - HOPE PARK - purchase & install new swings, border, & playground mulch = \$7,500
 2016 - KRUEGER PARK - Infield resurfacing Softball Field = \$15,000
 2016 - LEESON PARK - Purchase & install new playground equipment, border, & playground mulch = \$75,000
 2016 - LEESON PARK - Purchase & install new wood-rail fence as safety prevention between playground & park roadway = \$10,000
 2016 - RIVERSIDE PARK - replace/rebuild Tennis Courts = \$100,000
 2016 - RIVERWALK - purchase & install distance markers along Riverwalk Trail - \$5,000
 2016 - SUMMIT PARK - transform tennis courts to Jr. Basketball Courts = \$5,000
 2016 - SUMMIT PARK - upgrade Soccer Field & add new Goals (E/W layout) = \$5,000
 2016 - TOTEM MOUND PARK - purchase & install new interpretative signage = \$7,500
 2016 - TURTLE CREEK FLOODPLAIN TRAILS - purchase & install Trail directional signage = \$5,000
 2016 - VERNON PARK - Install new Jr. Basketball Courts = \$5,000

2017 - BIG HILL PARK - wood rail fencing near bike trail LL = \$10,000
 2017 - CHRISTILLA PARK - install walkway from Christilla to inner park area = \$50,000
 2017 - FIELD PARK - landscape & add historic signage at northwest corner = \$20,000
 2017 - FREEMAN PARK - develop park master plan = \$5,000.
 2017 - HARPER'S PRAIRIE PARK - install environmental signage & park furnishings = \$10,000
 2017 - HINCKLEY PARK - park master plan = \$5,000
 2017 - HORACE WHITE PARK - sidewalk improvements with ADA accessible route throughout the park = \$110,000
 2017 - KRUEGER PARK - replace playground = \$75,000
 2017 - REV US PRIDE PARK - repair cracks, color coat basketball court & replace basketball goals = \$15,000
 2017 RIVERSIDE PARK - repair concrete flatwork where needed = \$25,000
 2017 - SUMMIT PARK - soccer field renovation = \$55,000
 2017 - TURTLE CREEK FLOODPLAIN - add park benches & trash containers through out trail network = \$10,000
 2017 - TURTLE CREEK PARK - install picnic shelter = \$50,000

2018 - BIG HILL PARK - general signage improvements = \$10,000
 2018 - BIG HILL PARK - wood rail by UL picnic area = \$10,000
 2018 - BROOKS STREET PARK - landscaping (shade trees) = \$5,000
 2018 - BROOKS STREET PARK - replace playground equipment = \$30,000
 2018 - CHRISTILLA PARK - install small picnic shelter = \$50,000
 2018 - FIELD PARK - upgrade lighting system at park site = \$75,000
 2018 - HILLARD PARK - site furnishings (benches, picnic tables, signage, litter cans, bike racks) = \$10,000
 2018 HINCKLEY PARK - landscaping (general) = \$10,000
 2018 - HORACE WHITE PARK - landscaping = \$20,000
 2018 - KRUEGER PARK - reconfigure park entrance to the south = \$150,000
 2018 - LEESON PARK - remodel/replace park shelter/tr building & park master plan = \$110,000
 2018 - REV US PRIDE PARK - replace playground = \$35,000
 2018 RIVERSIDE PARK - replace light bulbs with new LED lighting = \$100,000
 2018 RIVERWALK - repair concrete flatwork where needed = \$10,000
 2018 - ROOSEVELT PARK - reconstruct stairs down into park = \$50,000
 2018 - VERNON PARK - upgrade baseball fields & repurpose existing tennis courts = \$30,000

2019 - BIG HILL PARK - Woodland trail retaining wall = \$80,000
 2019 - BROWN_HATCHETT PARK - replace playground equipment = \$30,000
 2019 - BROWN_HATCHETT PARK - replace fence along Porter Ave. with ornamental fence = \$7,500
 2019 - BROWN_HATCHETT PARK -landscaping adding shade trees = \$5,000
 2019 - CHRISTILLA PARK - landscaping general = \$10,000
 2019 - HARPER'S PRAIRIE PARK - prairie restoration = \$10,000
 2019 - HILLARD PARK - renovate existing shelter = \$30,000
 2019 - HINKLEY PARK - add picnic shelter = \$50,000
 2019 - HOPE PARK - replace playground equipment = \$40,000
 2019 - HORACE WHITE PARK - general signage improvements = \$20,000
 2019 - LEESON PARK - ball field backstop, plaza & lighting upgrades (2 fields) = \$200,000
 2019 - REV US PRIDE PARK - riverbank improvements = \$50,000
 2019 - RIVERSIDE PARK - upgrade & improve lower Moore concession area & rest rooms = \$50,000
 2019 - SCHELLENGER PARK - remove existing limestone staircase = \$10,000
 2019 SUMMIT PARK - Shelter renovations = \$25,000

2020 - BIG HILL PARK - amphitheater renovation = \$10,000
2020 - HILLARD PARK - install new baseball backstop (NE corner) = \$20,000
2020 - HINCKLEY PARK - add walking/bike path = \$75,000
2020 - HOPE PARK - construct new park entrance w/landscaping & park furnishings = \$10,000
2020 - HORACE WHITE PARK - replace playground = \$75,000
2020 - KRUEGER PARK - erosion control (lower level) = \$60,000
2020 - LEE LANE PARK - develop park plan landscaping design & install walking path & site furnishings = \$70,000
2020 - LEESON PARK - replace road gates by bridges = \$40,000
2020 - MECHANICS GREEN PARK - add informational signage in Rhoades Arboretum = \$5,000
2020 - RIVERSIDE PARK - replace tree house in Turtle Island = \$75,000
2020 - TURTLE CREEK FLOODPLAIN - construct bridges to expand trail network = \$250,000
2020 - TURTLE CREEK PARK - install new playground = \$30,000
2020 - WOOTON PARK - picnic shelter/gazebo, tennis court with upgraded lighting = \$140,000
2021 - BIG HILL PARK - native prairie & shade tree installation = \$75,000
2021 - CHRISTILLA PARK - install perimeter walking path around park = \$60,000
2021 - FREEMAN PARK - install shelter = \$75,000
2021 - FREEMAN PARK - site furnishings (benches, picnic tables, signage, litter cans, bike racks) = \$10,000
2021 - FREEMAN PARK - install playground = \$40,000
2021 - HILLARD PARK - replace playground = \$40,000
2021 - HINCKLEY PARK - add basketball court & skate spot = \$55,000
2021 - HINCKLEY PARK - upgrade & improve athletic fields: soccer & softball = \$75,000
2021 - HOPE PARK - replace perimeter fencing with ornamental fence + \$30,000
2021 - HORACE WHITE PARK - ramble walkway picnic area with rock outcroppings = \$40,000
2021 - HORACE WHITE PARK - garden area with relocated cannon = \$80,000
2021 - KRUEGER PARK - re-cap and renovate light house, add skate spot = \$45,000
2021 - LEESON PARK - repave roads, realign park entrance, construct walking bridge over creek, construct new picnic shelter, install new playground (upper area), install sandlot backstop = \$435,000
2021 - MECHANICS GREEN PARK - add central seating area in Rhoades Arboretum = \$20,000
2021 - RIVERSIDE PARK - add new playground near Mid-lawn shelter = \$40,000
2021 - ROOSEVELT PARK - renovate ball field & sports lighting = \$125,000
2021 - SUMMIT PARK - replace perimeter fence with black vinyl fencing = \$50,000
2021 - TELFER PARK - replace playground = \$60,000
2021 - TOWNVIEW PARK - native prairie restoration = \$50,000

JUSTIFICATION:

2016 - BIG HILL PARK - wood rail fence will prevent vehicles from driving into the prairie parkland area & damaging the park; it's a safety feature
2016 - BIG HILL PARK - paving is needed to improve quality of storing Hort material & supplies.
2016 @ CHRISTILLA PARK - remove antiquated swings and provide new, safer swings, with proper safety fall zones.
2016 @ HOPE PARK - no swings exist in this park and need to be added to increase the play value of this park site.
2016 @ KRUEGER PARK - this ball field is heavily used by BMHS Girls SB teams, as well as city leagues & need to improve quality of infield.
2016 @ LEESON PARK - existing playground equipment is 21 years old (1994) & scheduled for replacement; the wood-rail fence will provide a safety barrier between the playground area and the park roadway.
2016 @ RIVERSIDE PARK - existing Tennis Courts are extensively cracked and deteriorating, repair, rebuild, and/or replace is a priority
2016 @ RIVERWALK - purchase & install of new signage & distance markers greatly enhance the public's use of this heavily used park amenity
2016 - SUMMIT PARK - new Jr. BB Courts repurposes the old tennis court area & enhance recreation activity & use by patrons.
2016 - SUMMIT PARK - soccer participation is dramatically increasing and this field needs improvements in order to accommodate its use.
2016 - TOTEM MOUND PARK - new signage will provide historic and interpretative information regarding Indian Effigy Mounds
2016 @ TURTLE CREEK FLOODPLAIN TRAILS - purchase & installation of signage & directional markers enhance use by general public.
2016 @ VERNON PARK - new Jr. BB Courts will repurpose old tennis court area & enhance recreation activity & use by patrons.

IMPACT ON

OPERATING BUDGET:

New Playground equipment should reduce maintenance and repairs over the next 2-3 years (minimally), otherwise, general maintenance of playgrounds will remain the same within the scope of the parks fund budget. \$7,241 in park impact fees will be used in 2016.
The estimated issuance interest expense for these projects which would be budgeted in the debt service fund is \$6,900 in 2016, \$11,00 in 2016, \$17,625 in 2018, \$15,435 in 2019, \$21,500 in 2020 and \$35,125 in 2021.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

<i>Object</i>	<i>Funding Sources</i>	<i>Prior Adopted</i>	<i>2016</i>	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>GRAND TOTAL</i>
4900	GO Debt	\$160,000.00	\$276,259.00	\$440,000.00	\$705,000.00	\$617,500.00	\$860,000.00	\$1,405,000.00	\$4,463,759.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other		\$7,241.00						\$7,241.00
	<i>Totals</i>	\$160,000.00	\$283,500.00	\$440,000.00	\$705,000.00	\$617,500.00	\$860,000.00	\$1,405,000.00	\$4,471,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

<i>Object</i>	<i>Outlay Type</i>	<i>Prior Adopted</i>	<i>2016</i>	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>GRAND TOTAL</i>
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$160,000.00	\$283,500.00	\$440,000.00	\$705,000.00	\$617,500.00	\$860,000.00	\$1,405,000.00	\$4,471,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	<i>Totals</i>	\$160,000.00	\$283,500.00	\$440,000.00	\$705,000.00	\$617,500.00	\$860,000.00	\$1,405,000.00	\$4,471,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2973624 PARKING LOT ENHANCEMENTS
DEPARTMENT: DPW - PARKS & LEISURE SERVICES DIVISION
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: PRIORITY PROJECTS AS IDENTIFIED BY DIVISION STAFF & PARC
 BRIAN RAMSEY, DIRECTOR OF PARKS & LEISURE SERVICES

PROJECT STATUS:

	x	
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One Time Project or Item Multi-Year Project or Item Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the Sustainability stewardship of the City resources, services, and infrastructure, to protect both our built and natural environment and enhance the quality of life for the current and future generations.

DESCRIPTION:

2016 - TURTLE CREEK PARK - design & build a new 10 stall (min.) Parking Lot near the basketball court = \$35,000
 2016 - TURTLE CREEK FLOODPLAIN - development of Parking Lot off of Milwaukee Road = \$10,000
 2016 - KRUEGER PARK - resurface the Parking Lot that accommodates users of Krueger Pool & the KHGC = \$35,000
 2017 - BIG HILL PARK - resurface parking lot = \$30,000
 2017 - LEESON PARK - Dog park parking lot construction (10 stalls) = \$17,000
 2017 - TELFER PARK - parking lot (off of skyline) rebuild/construction = \$100,000
 2018 - KRUEGER PARK - parking lot renovation = \$125,000
 2018 - TELFER PARK - resurface main parking lot = \$200,000
 2019 - TELFER PARK - replace parking lot lighting = \$40,000
 2020 - SUMMIT PARK - parking lot = \$30,000
 2021 - HINCKLEY PARK - add off the street parking lot = \$100,000
 2021 - FREEMAN PARK - parking lot construction = \$100,000
 2021 - LUETY PARK - resurface off-street parking area = \$5,000

JUSTIFICATION:

2016 @ TURTLE CREEK PARK - there is no defined parking area in this park site, and due to the volume of users, the grass is being destroyed and a Parking Lot needs to be built to accommodate the users of the basketball court, playground, and other park amenities.
 2016 @ TURTLE CREEK FLOODPLAIN - additional funding required based upon estimated proposal from City Engineering Division. Original proposal authorized @ \$35,000 & available in 2015 CIP.
 2016 @ KRUEGER PARK - this parking lot is deteriorating and needs repaired, resurfacing, and striping in order to accommodate users at the pool and at the Golf Course.

IMPACT ON OPERATING BUDGET:

Through the development and implementation of these various parking lots may actually reduce some various regular maintenance to these areas as parking will be better controlled and reduce damage to the park site(s).
 The estimated issuance interest expense for these projects which would be budgeted in the debt service fund is \$2,125 in 2016, \$3,675 in 2017, \$8,125 in 2018, \$1,000 in 2019, \$750 in 2020 and \$5,125 in 2021 with a projected 10 years to pay off the projects.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

<i>Object</i>	<i>Funding Sources</i>	<i>Prior Adopted</i>	<i>2016</i>	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>GRAND TOTAL</i>
4900	GO Debt	\$35,000.00	\$85,000.00	\$147,000.00	\$325,000.00	\$40,000.00	\$30,000.00	\$205,000.00	\$867,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	<i>Totals</i>	\$35,000.00	\$85,000.00	\$147,000.00	\$325,000.00	\$40,000.00	\$30,000.00	\$205,000.00	\$867,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

<i>Object</i>	<i>Outlay Type</i>	<i>Prior Adopted</i>	<i>2016</i>	<i>2017</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>GRAND TOTAL</i>
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$5,000.00						\$5,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$35,000.00	\$80,000.00	\$147,000.00	\$325,000.00	\$40,000.00	\$30,000.00	\$205,000.00	\$862,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	<i>Totals</i>	\$35,000.00	\$85,000.00	\$147,000.00	\$325,000.00	\$40,000.00	\$30,000.00	\$205,000.00	\$867,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2910575 RECREATION FACILITY ENHANCEMENTS

DEPARTMENT: DPW - PARKS & LEISURE SERVICES DIVISION

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM PRIORITY PROJECTS AS IDENTIFIED BY DIVISION STAFF & PARC

RESPONSIBLE PERSON: BRIAN RAMSEY, DIRECTOR OF PARKS & LEISURE SERVICES

PROJECT STATUS:

	One Time Project or Item	X	Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the Sustainability stewardship of the City resources, services, and infrastructure, to protect both our built and natural environment and enhance the quality of life for the current and future generations.

DESCRIPTION:

2016 - KRUEGER POOL - rebuild/repair retaining wall = \$10,000
2016 - KRUEGER POOL - purchase & install new Marquee style sign with light & message board = \$20,000
2016 - EDWARDS CENTER - replace interior doors - Locker Rooms & Rest Rooms = \$25,000
2016 - EDWARDS CENTER - enclose the north wall of the Pavilion/Ice Arena = \$30,000
2017 - KRUEGER POOL - replace perimeter fencing = \$100,000
2017 - LEISURE SERVICES OFFICE - replace roof using historic period shingles = \$10,000
2017 - EDWARDS CENTER - paint pavilion interior ceiling = \$25,000
2018 - KRUEGER POOL - renovate concession area = \$5,000
2018 - KRUEGER POOL - bath house improvements = \$20,000
2018 - EDWARDS CENTER - enclose the west end wall = \$30,000
2018 - EDWARDS CENTER - enclose the north wall = \$60,000
2019 - EDWARDS CENTER - replace exterior fencing with black vinyl = \$10,000
2020 - KRUEGER POOL - add water slide to pool = \$50,000
2020 - EDWARDS CENTER - replace roof on lobby area = \$100,000

JUSTIFICATION:

2016 @ KRUEGER POOL - retaining wall is leaning & is a safety concern, needs to be replaced or repaired
2016 @ KRUEGER POOL - new Marquee signage will provide space to advertise & market events & activities at the pool & golf course
2016 @ EDWARDS CENTER - interior doors dented and rusting and in needed of replacement.
2016 @ EDWARDS CENTER - enclosure greatly enhance this facility and provide greater comfort to spectators attending hockey games

IMPACT ON OPERATING BUDGET:

If these projects for infrastructure repairs are not addressed through the CIP, then they will still need to be addressed through the Operational Fund Budget of each facility. Ignoring these repairs may lead to further repair and maintenance issues and could possibly lead to more costly repairs.
The estimated issuance interest expense for these projects which would be budgeted in the debt service fund is \$2,125 in 2016, \$3,375 in 2017, \$2,875 in 2018, \$250 in 2019 and \$3,750 in 2020, with a projected 10 years to pay off the projects.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt	\$52,100.00	\$85,000.00	\$135,000.00	\$115,000.00	\$10,000.00	\$150,000.00		\$547,100.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$52,100.00	\$85,000.00	\$135,000.00	\$115,000.00	\$10,000.00	\$150,000.00	\$0.00	\$547,100.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$52,100.00	\$85,000.00	\$135,000.00	\$115,000.00	\$10,000.00	\$100,000.00		\$497,100.00
5533	Vehicle/Eq/Software						\$50,000.00		\$50,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$52,100.00	\$85,000.00	\$135,000.00	\$115,000.00	\$10,000.00	\$150,000.00	\$0.00	\$547,100.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399
SUB-PROGRAM: 510

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2901474 Operation Facility Roof Replacement including HVAC System

DEPARTMENT: Public Works/Operations

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Chris Walsh

RESPONSIBLE PERSON: Chris Walsh

PROJECT STATUS:

<input type="checkbox"/>	One Time Project or Item	<input checked="" type="checkbox"/>	Multi-Year Project or Item	<input type="checkbox"/>	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION: Replace the Operation Facility 1997 roof and HVAC systems.

JUSTIFICATION: The roof and HVAC systems will be 20 years old and due for replacement.

IMPACT ON OPERATING BUDGET:

The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$14,375 in 2016 with a projected 10 years to pay off the equipment.

5% reduction in heating and air conditioning costs with updated energy efficient system.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	-\$3,400.00	-\$3,400.00	-\$3,400.00	-\$3,400.00	-\$3,400.00	-\$17,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$575,000.00						\$575,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$575,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$575,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs		\$569,250.00						\$569,250.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$5,750.00						\$5,750.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$575,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$575,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 399

SUB-PROGRAM: 510

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST



PROJECT TITLE: P2963493 Mobile Data Computers (MDC)
DEPARTMENT: Fire
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: Chief Brad Liggett
 Chief Brad Liggett

PROJECT STATUS:

X	One Time Project or Item
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	Multi-Year Project or Item
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	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.
3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

DESCRIPTION: Replace all of non-functioning MDC Equipment. This equipment is 13 years old and the software technology has surpassed the useful life of the current computer stock. All but one of our current units are not functioning and can not be repaired. Current units are not compatible with our 911 Computer Aided Design Upgrade. We need 15 units at \$2,892 each installed and 5 tablets at \$1,784 each.

JUSTIFICATION: This is essential to emergency response communications with the 911 Center. These machines provide real-time response information to firefighters and paramedics, while reducing radio traffic that keeps the airways open for crisis communications. We will have the availability of incident mapping, electronic pre-incident action plans, and critical incident information from the dispatch center at our finger tip.

IMPACT ON OPERATING BUDGET:

None we currently have a maintenance budget for these items and these are in need of replacement.
 The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2016 is \$1,310, with a projected 10 years to pay off the equipment.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$52,300.00						\$52,300.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$52,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$52,300.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$52,300.00						\$52,300.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$52,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$52,300.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 511

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2963496 Hydraulic Extrication Equipment

DEPARTMENT: Fire

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Assistant Chief Tim Curtis

RESPONSIBLE PERSON: Assistant Chief Tim Curtis



PROJECT STATUS:

	One Time Project or Item	X	Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

DESCRIPTION:

Replace aging hydraulic extrication equipment to meet rapidly changing automotive safety standards.

JUSTIFICATION:

Our current equipment is over a decade old and can not sustain the riggers of the new safety technology.
 All of our heavy lift air bag systems have expired useful life certification.

IMPACT ON OPERATING BUDGET:

No impact on operating budget. We will maintain our current maintenance contract.
 The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2016 and 2017 is \$2,500, with a projected 10 years to pay off the equipment.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$100,000.00	\$100,000.00					\$200,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
Totals		\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$100,000.00	\$100,000.00					\$200,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
Totals		\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499

SUB-PROGRAM: 511

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2902641 Fleet Light Duty Shop Lift

DEPARTMENT: Public Works-Fleet

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Fleet Work Group

RESPONSIBLE PERSON: Chris Walsh

PROJECT STATUS:

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Remove and replace Fleet's light duty vehicle and equipment shop lift purchased in 1998. This lift is original to the building, 18 years old.

JUSTIFICATION:

The hoist (lift) is in need of constant maintenance and repair. Cylinders are in need of replacement as they have reached their life expectancy. Fleet mechanics are becoming concerned with safety while using the lift.

IMPACT ON OPERATING BUDGET:

Reduction in operating and maintenance costs by \$4000/year for 2016, 2017 & 2018 while under warranty.
 The estimated issuance interest expense for this piece of equipment, which is budgeted in the debt service fund is \$400 in 2016 with a projected 10 years to pay off the equipment.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	-\$4,000.00	-\$4,000.00	-\$4,000.00	\$0.00	\$0.00	\$0.00	-\$12,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$15,520.00						\$15,520.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$15,520.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,520.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000		\$15,520.00						\$15,520.00
	Totals	\$0.00	\$15,520.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,520.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499

SUB-PROGRAM: 511

CITY OF BELOIT 2016 - 2021 CAPITAL IMPROVEMENT PROGRAM PROJECT REQUEST

PROJECT TITLE: P2963030 Engine 693, 696 & 697 Replacement
DEPARTMENT: Fire
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: Bradley Liggett



PROJECT STATUS:

<input type="checkbox"/>	One Time Project or Item	<input checked="" type="checkbox"/>	Multi-Year Project or Item	<input type="checkbox"/>	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.
3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

DESCRIPTION:

Replacement of Engines 693 and 696. Engine city #693 was purchased in 1997 and scheduled for replacement in 2012 according to the vehicle replacement program. Engine city #696 & 697 were purchased in 1999 and are scheduled for replacement in 2016 according to the vehicle replacement program. Engine #693 is currently 18 years old and the cost of maintenance has increase significantly.
 Engine #696 & 697 are 16 years old and the cost of maintenance has also increased significantly.

JUSTIFICATION:

This causes the out-of-service time for these pieces of apparatus to increase as well.
 years
 old. This purchase would bring all front line apparatus within compliance of the standard. If we schedule the bid and design in 2015, the replacement engines would be delivered in 2016. By then engine 693 would have been in service for 20 years.

IMPACT ON OPERATING BUDGET:

Replacing these engines will reduce these costs and increase safety, efficiency, and above all reliability. The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2016 is \$10,565 & 2018 is \$10,250 with a projected 10 years to pay off the equipment.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$422,577.00		\$410,000.00				\$832,577.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund	\$402,577.00							\$402,577.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$402,577.00	\$422,577.00	\$0.00	\$410,000.00	\$0.00	\$0.00	\$0.00	\$1,235,154.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$20,000.00						\$20,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000	\$402,577.00	\$402,577.00		\$410,000.00				\$1,215,154.00
	Totals	\$402,577.00	\$422,577.00	\$0.00	\$410,000.00	\$0.00	\$0.00	\$0.00	\$1,235,154.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 512

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2962703 Specialty vehicle Replacement Funding
DEPARTMENT: Police
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Police Department
RESPONSIBLE PERSON: Captain William Tyler

PROJECT STATUS:

<input type="checkbox"/>	One Time Project or Item	<input checked="" type="checkbox"/>	Multi-Year Project or Item	<input type="checkbox"/>	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

DESCRIPTION:

The purchase of one to two replacement fleet vehicles during each of the next four years. The vehicle replacement fund is only able to support some of the vehicle fleet. Vehicles that are coming due for replacement are extended life vehicles (longer than 7 years), are specialized in nature or directly support patrol activities. This would allow us to cycle the vehicles and extend the operational life of the replacements.

Evidence Unit - 2015

Prisoner Transport Van - 2016

Raid Support Vehicle - 2017

Raid Van - 2018

JUSTIFICATION:

The vehicle replacement fund can only support the replacement of the five patrol cars that are rotated each year, as they are on a 3 year replacement cycle. These other vehicles are necessary for essential department operations. Only vehicles on the authorized replacement schedule would be able to be replaced, subject to normal and customary approval processes.

IMPACT ON OPERATING BUDGET:

The vehicles that would be replaced range in cost from \$25K - \$65K per vehicle under current cost projections.

Since these are limited use vehicles, they should have an extended useful life projection before replacement would be needed.

The estimated issuance interest expense for this equipment, in 2016-2018 is \$1,250 and with a projected 10 years to pay off the equipment.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

REVENUE DATA:

2016	2017	2018	2019	2020	2021	GRAND TOTAL
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00				\$200,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$200,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00				\$200,000.00
	Totals	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$200,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 512

CITY OF BELOIT

2015 - 2020 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2962642 Replacement Electronic Control Devices

DEPARTMENT: Police

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Police Department

RESPONSIBLE PERSON: Captain William Tyler

PROJECT STATUS:

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current generations.
3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

DESCRIPTION: Replacement of department Electronic Control Devices (TASERS)

JUSTIFICATION:

Current model of TASER ECD's stopped support and production of these models in 2014.

We have a sufficient supply to last through 2015 and into 2016, however, will need to replace them in 2016.

We would replace all current devices (estimated at approximately 50 devices)

The models that we use are the TASER X26 models. They stopped production of these models in 2014.

They stopped supporting the models with spare parts and service in 2015. We have enough units and spare parts to last us through 2015 and until early 2016 unless we have a large amount of those that breakdown before that time. We are on borrowed time currently with all of the units and accessories that we currently use. The company is forcing everyone to go with the upgraded versions which cost more, have more capabilities, etc. Currently, if we have one go down, we cannot maintenance them after 2015, we have to purchase new ones. The new ones require additional training and new deployment holsters for all of the officers. Newly purchased items are covered under the first three years under a progressive maintenance plan, that depreciates over the three years. The new units are projected to be nearly \$1,500.00 each.

IMPACT ON OPERATING BUDGET:

Routine electrical and maintenance cost projections for the improvements. Not anticipated to be a significant change to operating budget for these additional storage location.

The estimated issuance interest expense for this equipment, in 2016 is \$1,875 and with a projected 10 years to pay off the equipment.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

REVENUE DATA:

		2016	2017	2018	2019	2020	2021	GRAND TOTAL
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$75,000.00						\$75,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$75,000.00						\$75,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499

SUB-PROGRAM: 513

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2919088 Door And Badge System Expansion / Upgrade
DEPARTMENT: Finance and Administrative Services, Information Systems Division
RESPONSIBLE PERSON: IT Department

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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PROJECT STATUS:
CIP PROJECT
ACCOMPLISHES
COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations. 3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

DESCRIPTION:

This project addresses upgrading hardware door controllers and an integrated networked badging system to include the WPCF and Fire Departments. This project consists of replacing existing Keri Systems controller boxes with new Brevo circuitry while using existing wiring and door locks / latches. The system will have a single hosted server which will be integrated into backup systems and will allow a single vendor for both badges and control.

JUSTIFICATION:

The current door system is fragmented and the unsupported software is cumbersome to use. Consolidating the systems allows greater flexibility and control from a single centralized area. It also reduces multiple data entry, and enhances security and public safety. Because the system is networked, an IP based camera and printing system can be moved to different departments without having employees travel to City Hall.

IMPACT ON OPERATING BUDGET:

No impact, ongoing computer software maintenance support fee, but that number would be minimal and can be offset by some cutting other support fees. The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund in 2016 is \$2,300, with a projected 10 years to pay off the equipment.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

2016	2017	2018	2019	2020	2021	GRAND TOTAL
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$92,000.00						\$92,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$0.00	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$92,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$92,000.00						\$92,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$92,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499
SUB-PROGRAM: 513

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2919643 Fiber Optic and Radio Expansion

DEPARTMENT: Finance and Administrative Services, Information Systems Division

RESPONSIBLE PERSON: IT Department

PROJECT STATUS:

	One Time Project or Item	X	Multi-Year Project or Item		Yearly Project or Item
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**CIP PROJECT
ACCOMPLISHES COUNCIL
GOAL(S).**

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations. 3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources. 4. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and successful new development.

DESCRIPTION:

This project starts to build a City owned fiber optic network to replace older T1 connectivity and provide more reliable and faster connections with greater redundancy. Fiber optic communication offers faster phone connectivity to allow video conferencing for training sessions as well as provide better coordination for all departments if emergency situations arise. It will also allow the City to offer expanded data services at much faster speed

JUSTIFICATION:

The City's current network relies on slow 1.5mb T1 lines and multiple AiroNet radio communications that are becoming obsolete. Current radio are over 7 years old, no longer supported, and finding repair parts is difficult. By installing fiber optic and using radio as a secondary redundant option, our current speeds would be increased from 20 mbps to 10240 mbps. This would allow other departments to share resources quickly.

IMPACT ON OPERATING

BUDGET: No impact, ongoing computer software maintenance support fee, but that number would be minimal and can be offset by some cutting other support
The estimated issuance interest expense for this equipment
which would be budgeted in the debt service fund in 2016-2019 is \$1,250, with a projected 10 years to pay off the equipment.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00			\$200,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$200,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00			\$200,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$200,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499

SUB-PROGRAM: 513

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2902644 Trash and Recycling Automation Program

DEPARTMENT: Public Works/Operations

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Chris Walsh

RESPONSIBLE PERSON: Chris Walsh

PROJECT STATUS:

	One Time Project or Item	X	Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-friendly municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

2016-Purchase each single family dwelling 2-96 gallon carts (25,510) to include 2% extra at an estimated \$45.89 per 96 gallon cart, with a total of 25,510 carts to be purchased at a total of \$1,170,536 with shipping \$25,740 for a grand total of \$1,196,276.
 Purchase automated equipment - 7 vehicles will be purchased at a cost of \$247,610 each and 11 will be traded at an estimated total of \$375,000.
 A total cost with trade in for vehicles will be \$1,358,270. The amortization of both the carts and trucks will be 10 years.
 2017- Design and construct a solid waste vehicle storage facility including docks for recycling and trash transfer.

JUSTIFICATION:

2016 Automation would reduce injuries in solid waste, reduce the number of solid waste trucks and would clean up curb during day of collection.
 2017 Solid Waste Facility is a combination of the need for more space, segregating trash truck issues from other vehicles (rodents eating wiring).
 CIP budget and funded with vehicle replacement versus GO debt.
 budget out year and funded with vehicle replacement versus GO debt.

IMPACT ON OPERATING BUDGET:

The Solid Waste equipment reserve amount is \$2,012,260, therefore the remainder of \$1,842,286 will be borrowed from the equipment replacement fund. This will add debt service payments to the solid waste and recycling budgets and decrease overall vehicle reserve amounts.
 Debt service payments entered below.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$63,572.00	\$65,479.16	\$67,443.53	\$69,466.84	\$71,550.85	\$73,697.37	\$411,209.75

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund		\$2,554,546.00	\$1,300,000.00					\$3,854,546.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$2,554,546.00	\$1,300,000.00	\$0.00	\$0.00		\$0.00	\$3,854,546.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs			\$1,300,000.00					\$1,300,000.00
5533	Vehicle/Eq/Software		\$1,196,276.00						\$1,196,276.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000		\$1,358,270.00						\$1,358,270.00
	Totals	\$0.00	\$2,554,546.00	\$1,300,000.00	\$0.00	\$0.00		\$0.00	\$3,854,546.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499

SUB-PROGRAM: 513

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2903645 BARK BLOWER

DEPARTMENT: DPW - PARKS & LEISURE SERVICES

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM PRIORITY PROJECT AS IDENTIFIED BY DIVISION STAFF & CITY MANAGER

RESPONSIBLE PERSON: Brian Ramsey, Director of Parks & Leisure Services



PROJECT STATUS:

X	One Time Project or Item
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	Multi-Year Project or Item
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	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the Sustainability stewardship of the City resources, services, and infrastructure, to protect both our built and natural environment and enhance the quality of life for the current and future generations.

DESCRIPTION:

Purchase one (1) new Bark Blower by FINN Model BB302 @ \$57,990.00 (based upon 2015 model pricing as provide by Dan Lutz, Fleet Manager, and as proposed from LF George, Inc. - Waukesha, WI).

JUSTIFICATION:

Annually, the Parks Division budgets approximately \$11,000 to rent a Bark Blower in order to spread new mulch along Riverside Drive median, as well as all of our landscaping beds within our city parks, and the downtown parking lots. Additionally, the Bark Blower is use to spread mulch in designated playground sites as warranted in order to meet safety criteria and ADA requirements.

IMPACT ON OPERATING BUDGET:

By purchasing this piece of equipment will save the operations budget over \$11,000 annually, and will off-set its purchasing cost within six (6) years from the year in which it is purchased.
 The estimated issuance interest expense for this equipment which would be budgeted in the debt service fund is \$1,450 in 2016, with a projected 10 years to pay off the equipment.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

2016	2017	2018	2019	2020	2021	GRAND TOTAL
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$58,000.00						\$58,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$0.00	\$58,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$58,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$58,000.00						\$58,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$58,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$58,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 499

SUB-PROGRAM: 513

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST



PROJECT TITLE: P2967520: Property Acquisition/ Code Enforcement-Demolition

DEPARTMENT: Community Development

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Julie Christensen

RESPONSIBLE PERSON: Julie Christensen

PROJECT STATUS:

	One Time Project or Item		Multi-Year Project or Item
		X	Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization, and successful new development.

DESCRIPTION:

Purchase properties foreclosed on by Rock County and other properties which are available for purchase during the course of the year which may have a negative impact on the City's neighborhoods. This program is also used to fund the demolition of condemned properties. If a property owner does not demolish the property as ordered, the City will hire a contractor to demolish the property.

JUSTIFICATION:

The Housing Incentive Policy, which was adopted by the City Council, identifies as an activity the purchase of foreclosed properties from Rock County. Also, during the year, properties often become available for sale which are detrimental to our neighborhoods. It is in the best interest of the City to make these defensive purchases. It is also important to reduce the number of unsafe structures in the City of Beloit. The proposed activities to be funded help stabilize our neighborhoods.

IMPACT ON OPERATING BUDGET:

Acquisition and probable demolition of the homes will aid in blight reduction and reduce the number of negative neighborhood issues which normally arise where there are blighted or vacant structures. This will also help bring up the average value of the remaining housing stock in these areas. The drawback is that the City shall not receive any revenue from property taxes on the property until such time that ownership is transferred to another owner. The estimated issuance interest expense for this project is \$3,750 in 2016-2021, with a projected 20 years to pay off each project.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:							
REVENUE DATA:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt	\$200,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$1,100,000.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$200,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$1,100,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$315,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$35,000.00
5510	Land Acq/Relocate	\$150,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$750,000.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$200,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$1,100,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299

SUB-PROGRAM: 508

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2971635 Powerhouse Riverwalk

DEPARTMENT: Public Works/Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Beloit College

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

	One Time Project or Item	X	Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

The Powerhouse Riverwalk is part of a unique redevelopment with Beloit College partnering with Alliant Energy to convert the mothballed power plant into a student activity and recreational center. The path will run along the riverfront next to the power plant property.

JUSTIFICATION:

The riverwalk will fill in a key 850 foot gap in Beloit's trail system, moving bike and pedestrian traffic to a beautiful stretch along the Rock River. the local match is to be split equally between Beloit College and the City.

IMPACT ON OPERATING BUDGET:

No significant impact.

The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2016 is \$3,150 and in 2017 is \$3,100 with a projected 10 years to pay off the project.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt		\$126,145.00	\$125,000.00					\$251,145.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds		\$1,261,447.00						\$1,261,447.00
4500	Operating Budget								\$0.00
4501	Beloit College		\$126,145.00	\$125,000.00					\$251,145.00
	Totals		\$126,145.00	\$1,387,592.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$1,763,737.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs	\$119,145.00							\$119,145.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$7,000.00	\$7,000.00						\$14,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$1,380,592.00	\$250,000.00					\$1,630,592.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$126,145.00	\$1,387,592.00	\$250,000.00	\$0.00	\$0.00	\$0.00	\$1,763,737.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 509

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P2304199 Sanitary Sewer Repair & Maintenance

DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM: Harry Mathos

RESPONSIBLE PERSON: Harry Mathos

PROJECT STATUS:

	One Time Project or Item
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	Multi-Year Project or Item
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X	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Repair of sanitary sewer collection system, including cured-in-place-pipe (CIPP) lining of mains, grouting, manhole repair/reconstruction, etc. Extend through 2021. There remains around 100 miles of non-PVC sewer main to reline, so this rate of relining would project completion within 50 years.

JUSTIFICATION:

Aged pipes and manholes in danger of collapse, causing sewer blockages, street damage, etc. Same facilities are source of excessive inflow and infiltration (I&I) which causes wasted lift station pumping energy and wastewater treatment costs.

IMPACT ON OPERATING BUDGET: The long-term upgrades could help reduce the operating budget impact by (urgent/emergency maintenance). The projects will be funded from the Wastewater fund operating budget and will impact that budget annually.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$134,000.00	\$138,000.00	\$141,000.00	\$145,000.00	\$149,000.00	\$154,000.00	\$861,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$309,500.00	\$448,000.00	\$463,000.00	\$479,000.00	\$495,000.00	\$511,000.00	\$526,000.00	\$3,231,500.00
4501	Other								\$0.00
	Totals	\$309,500.00	\$448,000.00	\$463,000.00	\$479,000.00	\$495,000.00	\$511,000.00	\$526,000.00	\$3,231,500.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$42,500.00	\$10,000.00	\$12,000.00	\$14,000.00	\$16,000.00	\$18,000.00	\$20,000.00	\$132,500.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer	\$267,000.00	\$438,000.00	\$451,000.00	\$465,000.00	\$479,000.00	\$493,000.00	\$506,000.00	\$3,099,000.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$309,500.00	\$448,000.00	\$463,000.00	\$479,000.00	\$495,000.00	\$511,000.00	\$526,000.00	\$3,231,500.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 504

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2305646 Sanitary Sewer Camera

DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Harry Mathos

RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS:

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on sustainable stewardship of City resources, services and infrastructure, to protect both out built and natural environment and enhance the quality of life of current and future generations.

DESCRIPTION: Replace current camera equipment. Units provide real-time and immediate diagnosis of sanitary and storm sewer systems. Eliminates the need to dig in evaluation system conditions and issues.

JUSTIFICATION: Current units are nearing the end of their useful life - unit is becoming obsolete and difficult to maintain.

IMPACT ON OPERATING BUDGET:

Replacing the older, inefficient unit will enhance preventive and corrective maintenance procedures.
 The project in 2016 will be funded from the Wastewater fund operating budget and will impact that budget.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$3,400.00	\$3,500.00	\$3,600.00	\$3,700.00	\$3,800.00	\$18,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$105,000.00						\$105,000.00
4501	Other								\$0.00
Totals			\$0.00	\$105,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$105,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$105,000.00						\$105,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
Totals			\$0.00	\$105,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$105,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 504

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2305647 Externally Heated Desiccant Dryer

DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Harry Mathos

RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS:

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on sustainable stewardship of City resources, services and infrastructure, to protect both out built and natural environment and enhance the quality of life of current and future generations.

DESCRIPTION: Replace current instrument air dryer system with latest energy efficient models.

JUSTIFICATION: Current units are nearing the end of their useful life. The units run 24/7 and are critical to the facility operation.

IMPACT ON OPERATING BUDGET:

Replacing older, inefficient units will reduce energy and corrective maintenance expenditures.

The project in 2016 will be funded from the Wastewater fund operating budget and will impact that budget.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$36,000.00						\$36,000.00
4501	Other								\$0.00
	Totals	\$0.00	\$36,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$36,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$36,000.00						\$36,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$36,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$36,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 504

CITY OF BELOIT 2016 - 2021 CAPITAL IMPROVEMENT PROGRAM PROJECT REQUEST

PROJECT TITLE: P2305648 Rotary Screw Air Compressor

DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Harry Mathos

RESPONSIBLE PERSON: Harry Mathos



PROJECT STATUS:

X	One Time Project or Item		Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on sustainable stewardship of City resources, services and infrastructure, to protect both out built and natural environment and enhance the quality of life of current and future generations.

DESCRIPTION: Replace current instrument air compressors with latest energy efficient models.

JUSTIFICATION: Current units are nearing the end of their useful life. The units run 24/7 and are critical to the facility operation.

IMPACT ON OPERATING BUDGET:

Replacing older, inefficient units will reduce energy and corrective maintenance expenditures.
The project in 2016 will be funded from the Wastewater fund operating budget and will impact that budget.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	-\$3,400.00	-\$3,500.00	-\$3,600.00	-\$3,700.00	-\$3,800.00	-\$18,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$87,000.00						\$87,000.00
4501	Other								\$0.00
	Totals		\$87,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$87,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software		\$87,000.00						\$87,000.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$87,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$87,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 504

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST



PROJECT TITLE: P2305649 Lift Station Pumping Equipment Upgrades
DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM RESPONSIBLE PERSON: Harry Mathos
 Harry Mathos

One Time Project or Item	X	Multi-Year Project or Item	Yearly Project or Item
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PROJECT STATUS:

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Riverside Liftstation (LS) wet well rehab and hydrogen sulfide control equipment, Northw
 wet well rehab and pump replacement, Shirland Avenue LS pump replacement and Turtle
 Creek LS wet well rehab. Including on-site generators for emergency power.

JUSTIFICATION:

These wastewater pumping stations were typically designed for peak flow conditions. Variable speed drive motor controllers improve lower speed and output efficiencies some, but even more energy savings can be obtained by downsizing select pumps.

IMPACT ON OPERATING BUDGET: Should see energy savings on the order of 10 percent of the project cost.
 Other than funding from the operating budget, project would tend to stabilize the annual operating budget.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	-\$2,500.00	-\$3,000.00	-\$3,500.00	-\$4,000.00	-\$4,500.00	-\$17,500.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$99,000.00	\$562,000.00	\$316,000.00				\$977,000.00
4501	Other								\$0.00
	Totals	\$0.00	\$99,000.00	\$562,000.00	\$316,000.00	\$0.00	\$0.00	\$0.00	\$977,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$9,900.00	\$51,000.00	\$28,000.00				\$88,900.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$89,100.00	\$511,000.00	\$288,000.00				\$888,100.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$99,000.00	\$562,000.00	\$316,000.00	\$0.00	\$0.00	\$0.00	\$977,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 504

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2605472 Well Pumping Equipment
DEPARTMENT: Public Works - Water Resources Division
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: Harry Mathos/Mike Tinder
 Harry Mathos



PROJECT STATUS:

	One Time Project or Item		Multi-Year Project or Item	X	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Replace water well and booster station pumping equipment, including pumps, motors, switchgear, control equipment, etc.

JUSTIFICATION:

Water station pumping equipment requires periodic replacement as it reaches its service life. There are currently twelve pumping stations; Nominally two stations per year should be upgraded to ensure system reliability, code compliance, etc.

IMPACT ON OPERATING BUDGET:

Other than funding from operating budget, projects would tend to keep operating budget stable, with improved efficiencies offsetting energy cost increases.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:							
REVENUE DATA:	\$1,500.00	\$1,600.00	\$1,700.00	\$1,800.00	\$1,900.00	\$2,000.00	\$10,500.00

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$99,000.00	\$102,000.00	\$105,000.00	\$108,000.00	\$111,000.00	\$114,000.00	\$117,000.00	\$756,000.00
4501	Other								\$0.00
	Totals	\$99,000.00	\$102,000.00	\$105,000.00	\$108,000.00	\$111,000.00	\$114,000.00	\$117,000.00	\$756,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
314	Wells and Springs								\$0.00
321	Structures & Improvements								\$0.00
325	Electric Pumping Equipment	\$99,000.00	\$102,000.00	\$105,000.00	\$108,000.00	\$111,000.00	\$114,000.00	\$117,000.00	\$756,000.00
332	Treatment								\$0.00
343	Mains								\$0.00
345	Services								\$0.00
349	Hydrants								\$0.00
392	Transportation Equipment								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$99,000.00	\$102,000.00	\$105,000.00	\$108,000.00	\$111,000.00	\$114,000.00	\$117,000.00	\$756,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 505

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST



PROJECT TITLE: P2605540 Traverse City Hydrant Replacement

DEPARTMENT: Public Works - Water Resources Division

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Harry Mathos/Mike Tinder

RESPONSIBLE PERSON: Harry Mathos

PROJECT STATUS:

	One Time Project or Item		Multi-Year Project or Item	X	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Replace the 113 Traverse City hydrants currently in the public water supply system over a period of 8 years (approximately 15 per year).

JUSTIFICATION:

The old Traverse City hydrants operate with great difficulty, if at all. Poses a risk to general operations as well as fire fighting situations.

IMPACT ON OPERATING BUDGET:

After installation, no net impact on operating budget.
These projects would be funded from the Water Utility fund operating budget in 2016 - 2021 and would impact that budget annually.

OPERATING MAINTENANCE BUDGET PROJECTIONS:

REVENUE DATA:

2016	2017	2018	2019	2020	2021	GRAND TOTAL
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$37,000.00	\$39,000.00	\$41,000.00	\$44,000.00	\$47,000.00	\$49,000.00	\$51,000.00	\$308,000.00
4501	Other								\$0.00
	Totals	\$37,000.00	\$39,000.00	\$41,000.00	\$44,000.00	\$47,000.00	\$49,000.00	\$51,000.00	\$308,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
314	Wells and Springs								\$0.00
345	Services								\$0.00
349	Hydrants	\$37,000.00	\$39,000.00	\$41,000.00	\$44,000.00	\$47,000.00	\$49,000.00	\$51,000.00	\$308,000.00
392	Transportation Equipment								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$37,000.00	\$39,000.00	\$41,000.00	\$44,000.00	\$47,000.00	\$49,000.00	\$51,000.00	\$308,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199

SUB-PROGRAM: 505

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2605634 Water Meter FlexNet Transmitters
DEPARTMENT: Public Works - Water Resources Division
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: Harry Mathos/Mike Tinder
 Harry Mathos



PROJECT STATUS:

	One Time Project or Item
	Multi-Year Project or Item
X	Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Annually purchase 1300 new Sensus FlexNet water meter transmitters through 2024.

JUSTIFICATION:

In 2011 the Sensus water meter reading system was upgraded to incorporate the current FlexNet technology. Completion of replacement target date of 2024 coincides with 20-year battery life and periodic exchange cycle.

IMPACT ON OPERATING BUDGET:

This project would be funded from the annual operating budget; there would also be minor materials costs for wire, etc.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$150.00	\$200.00	\$250.00	\$300.00	\$350.00	\$400.00	\$1,650.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$65,000.00	\$67,000.00	\$69,000.00	\$71,000.00	\$73,000.00	\$75,000.00	\$78,000.00	\$498,000.00
4501	Other								\$0.00
	Totals	\$65,000.00	\$67,000.00	\$69,000.00	\$71,000.00	\$73,000.00	\$75,000.00	\$78,000.00	\$498,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility	\$65,000.00	\$67,000.00	\$69,000.00	\$71,000.00	\$73,000.00	\$75,000.00	\$78,000.00	\$498,000.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$65,000.00	\$67,000.00	\$69,000.00	\$71,000.00	\$73,000.00	\$75,000.00	\$78,000.00	\$498,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 505

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2605587 Water Meter Replacement
DEPARTMENT: Public Works - Water Resources Division
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM
RESPONSIBLE PERSON: Harry Mathos/Mike Tinder
 Harry Mathos



PROJECT STATUS:

	One Time Project or Item
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	Multi-Year Project or Item
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X	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure, to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Replace all current water meters that exceed newly enacted lead limit levels.
 We have approximately 13,000 meters in the system that do not meet the new 2014 No Lead standard.
 We anticipate purchasing/replacing 1000 meters per year. • Each 5/8" meter costs \$115 for a total of \$115,000 per year.
 Note this only includes 5/8" residential meters. There are another 749 larger meters within the system some with a significantly higher cost.
 The meter replacement schedule is a 10 year cycle.

JUSTIFICATION:

On January 4, 2011 the Reduction of Lead in Drinking Water Act was signed in to law. This rule prohibits public utilities from installing plumbing fixtures (meters) that do not meet the new standard. Also, it prohibits any current meters not in compliance to be re-installed if removed.

IMPACT ON OPERATING BUDGET:

Directly impacts Water fund operating budget because it only is done if funding is available in operating budget.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
455901	Operating Budget	\$115,000.00	\$115,000.00	\$119,000.00	\$123,000.00	\$127,000.00	\$131,000.00	\$135,000.00	\$865,000.00
4501	Other								\$0.00
	Totals	\$115,000.00	\$115,000.00	\$119,000.00	\$123,000.00	\$127,000.00	\$131,000.00	\$135,000.00	\$865,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng								\$0.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility	\$115,000.00	\$115,000.00	\$119,000.00	\$123,000.00	\$127,000.00	\$131,000.00	\$135,000.00	\$865,000.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$115,000.00	\$115,000.00	\$119,000.00	\$123,000.00	\$127,000.00	\$131,000.00	\$135,000.00	\$865,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 505

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P2605650 Shore Drive Water Main and Road Reconstruction
DEPARTMENT: Public Works - Water Resources Division & Engineering
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM RESPONSIBLE PERSON: Harry Mathos and Mike Flesch



PROJECT STATUS:

<div style="border: 1px solid black; width: 40px; height: 40px; margin: 0 auto;"></div> One Time Project or Item	<div style="border: 1px solid black; width: 40px; height: 40px; margin: 0 auto; line-height: 40px;">X</div> Multi-Year Project or Item	<div style="border: 1px solid black; width: 40px; height: 40px; margin: 0 auto;"></div> Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION:

Install 3750 feet of 12-inch water main along Shore Drive and Dawson. The roads will be reconstructed due to the water main work.

JUSTIFICATION:

Water main replacement/extension is required to supply sufficient water for future Burton Booster Station.

IMPACT ON OPERATING BUDGET:

The project in 2016 and 2017 will be funded from the Water Utility fund operating budget and will impact that budget. Portion will come from Town of Beloit.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$4,000.00
REVENUE DATA:							

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance								\$0.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget		\$58,000.00	\$780,000.00					\$838,000.00
4501	Other TOB		\$22,000.00	\$300,000.00					\$322,000.00
	Totals	\$0.00	\$80,000.00	\$1,080,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,160,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$80,000.00						\$80,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs			\$80,000.00					\$80,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets			\$470,000.00					\$470,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility			\$530,000.00					\$530,000.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$80,000.00	\$1,080,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,160,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 199
SUB-PROGRAM: 505

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P5005571 EAGLES RIDGE PARK - TID FUND #10

DEPARTMENT: DPW - PARKS & LEISURE SERVICES DIVISION

**PERSON AND/OR
GROUP REQUESTING
PROJECT OR ITEM**

PRIORITY PROJECT AS IDENTIFIED BY DIVISION STAFF AND PARKS & REC COMMISSION

RESPONSIBLE PERSON: BRIAN RAMSEY, DIRECTOR OF PARKS & LEISURE SERVICES

PROJECT STATUS:

	One Time Project or Item	X	Multi-Year Project or Item		Yearly Project or Item
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**CIP PROJECT
ACCOMPLISHES
COUNCIL GOAL(S).**

Goal 1 - As an eco-municipality, focus on the sustainable stewardship of City resources, services, and infrastructure, to protect both built and natural environment, and enhance the quality of life for current and future growth.

DESCRIPTION:

2016 - EAGLES RIDGE PARK - construct a new Sand Volleyball Court = \$10,000
2017 - EAGLES RIDGE PARK - develop open playfield for open space/soccer = \$30,000
2017 - EAGLES RIDGE PARK - grading and general landscape = \$48,300
2018 - EAGLES RIDGE PARK - construction, parking lot with 15-30 stalls = \$100,000

JUSTIFICATION:

EAGLES RIDGE PARK - funding available in TID #10 to develop park amenity as identified within the park development plan (2012).

**IMPACT ON OPERATING
BUDGET:**

It is anticipated that these new Park Enhancements will have minimal impact on the Operations Budget with the exception of general maintenance. Will directly impact operating budget by using TIF fund balance to finance projects.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance	\$191,300.00	\$10,000.00	\$78,300.00	\$100,000.00				\$379,600.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$191,300.00	\$10,000.00	\$78,300.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$379,600.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$5,000.00							\$5,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs	\$186,300.00	\$10,000.00	\$78,300.00	\$100,000.00				\$374,600.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$191,300.00	\$10,000.00	\$78,300.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$379,600.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299

SUB-PROGRAM: 605

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P5001651 Townhall Rd Reconstruction Rail Road to Gateway Blvd

DEPARTMENT: Public Works

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM

RESPONSIBLE PERSON: Public Works Engineering
Mike Flesch

PROJECT STATUS:

	One Time Project or Item	X	Multi-Year Project or Item		Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

Goal 1 - As an eco-municipality, focus on the sustainable stewardship of City resources, services, and infrastructure, to protect both built and natural environment, and enhance the quality of life for current and future growth.

DESCRIPTION:

This project will reconstruct Townhall road to an urban section. It will include curb and gutter, new pavement, sidewalk and on street bike lanes. Street lighting will also be included. Design will occur in 2016 with construction in 2017.

JUSTIFICATION:

The current street is a rural cross section and the area is developing. An urban section is desired. This will eliminate the ongoing shoulder erosion and provide the finished appearance for the Corporate Headquarters that has just been completed and future development on the west side of the street. TIF 10 is the funding source

IMPACT ON OPERATING BUDGET:

The street lights will add additional electricity and maintenance costs. The impact will depend on the number of lights required to light the street. Will directly impact operating budget by using TIF fund balance to finance projects.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$12,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance		\$60,000.00	\$594,000.00					\$654,000.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$60,000.00	\$594,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$654,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs		\$5,000.00						\$5,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$55,000.00	\$44,000.00					\$99,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets			\$550,000.00					\$550,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$60,000.00	\$594,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$654,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299

SUB-PROGRAM: 605

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P5001652 Colley Road Reconstruction Gateway to East City Limits

DEPARTMENT: Public Works

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Public Works

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

X	One Time Project or Item
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	Multi-Year Project or Item
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	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION: This project will reconstruct Colley Road to an Urban section. On road bike lanes will be added, open ditches will remain behind the curb. Sidewalks will be added to the north side and on the east side of Gateway Boulevard south of Cranston Road. Traffic Signals will be added at the intersection of Gateway Boulevard. Street lighting will be included. Sanitary sewer will also be extended.

JUSTIFICATION: The current street is a rural cross section and is narrow. The current pavement is not designed to take the truck loadings that the current development requires. A Transportation Economic Assistance (TEA) Grant is being applied for the \$500,000 State/Federal Funding.

IMPACT ON OPERATING BUDGET: Electricity will be the greatest impact on the operating budget.
Will directly impact operating budget by using TIF fund balance to finance projects.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$20,000.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance		\$1,343,000.00						\$1,343,000.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds		\$500,000.00						\$500,000.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$0.00	\$1,843,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,843,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs		\$128,000.00						\$128,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$15,000.00						\$15,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets		\$1,515,000.00						\$1,515,000.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer		\$185,000.00						\$185,000.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$0.00	\$1,843,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,843,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299

SUB-PROGRAM: 605

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P5371646 Branigan Frontage Road Re-Alignment

DEPARTMENT: Public Works/Engineering

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Mike Flesch

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

	One Time Project or Item
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X	Multi-Year Project or Item
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	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

DESCRIPTION: This project will line up the frontage roads of Wall Mart and Menards on the North end of Branigan Road.

JUSTIFICATION: The off set frontage roads are a problem with congestion and are not what is expected by the motoring public. Aligning the frontage roads will enhance traffic movement in this area.

IMPACT ON OPERATING BUDGET: Will directly impact operating budget by using TIF fund balance to finance projects.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance	\$30,000.00	\$325,000.00						\$355,000.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals	\$30,000.00	\$325,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$355,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs	\$10,000.00							\$10,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$20,000.00	\$25,000.00						\$45,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs		\$300,000.00						\$300,000.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$30,000.00	\$325,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$355,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299

SUB-PROGRAM: 612

CITY OF BELOIT
2016 - 2021 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

PROJECT TITLE: P5321607 Milwaukee Road Gateway Corridor Improvement
DEPARTMENT: Economic Development/Public Works
PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Vision Beloit's First Impressions Committee and the I-90 Business Connection
RESPONSIBLE PERSON: Andrew Janke/Mike Flesch



PROJECT STATUS:

	One Time Project or Item	X	Multi-Year Project or Item	
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 Yearly Project or Item

CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

#1 As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations. #4 Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

DESCRIPTION:

Improvements will include signal upgrades, an off road pedestrian/bike path on the south side, storm rain gardens, and striping in 2017. Improvements will include pavement reconstruction, curb & gutter, and new median sign in 2019.

JUSTIFICATION:

The Milwaukee Road Corridor is the primary entrance into the City of Beloit and provides visitors with their impression of the City. Although not considered blighted it fails to leave the same impression that other areas of the City do. In 2011, staff and citizens completed a plan that provided a series of recommendations for improving pedestrian access, lighting, landscaping and signage. This will construct the plan's vision.

IMPACT ON OPERATING BUDGET:

The estimated issuance interest expense for this in 2017 is \$206,250 and in 2019 is \$162,500 , with a projected 14 years to pay off the project before TID 13's dissolution.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing	\$1,092,183.00		\$1,650,000.00		\$1,300,000.00			\$4,042,183.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance		\$744,000.00						\$744,000.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4999	Operating Budget	\$220,000.00							\$220,000.00
4501	Other								\$0.00
	Totals	\$1,312,183.00	\$744,000.00	\$1,650,000.00	\$0.00	\$1,300,000.00	\$0.00	\$0.00	\$5,006,183.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs	\$222,000.00							\$222,000.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng	\$129,000.00	\$60,000.00	\$90,000.00		\$100,000.00			\$379,000.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets	\$961,183.00	\$684,000.00	\$1,560,000.00		\$1,200,000.00			\$4,405,183.00
5516	Demolition & Site Prep								\$0.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals	\$1,312,183.00	\$744,000.00	\$1,650,000.00	\$0.00	\$1,300,000.00	\$0.00	\$0.00	\$5,006,183.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299
SUB-PROGRAM: 612

CITY OF BELOIT

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

PROJECT TITLE: P5401653 Demolition of Third Street Properties

DEPARTMENT: Public Works

PERSON AND/OR GROUP REQUESTING PROJECT OR ITEM Public Works

RESPONSIBLE PERSON: Mike Flesch

PROJECT STATUS:

X	One Time Project or Item
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	Multi-Year Project or Item
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	Yearly Project or Item
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CIP PROJECT ACCOMPLISHES COUNCIL GOAL(S).

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization, and successful new development.

DESCRIPTION:

This project will demolish four houses purchased from Glenda Hamilton and restore the area to greenspace/parkland.
The properties are on Third, Second and Merrill Streets.
Project includes building removal, driveway removal, sidewalk repair, and site restoration to turf.

JUSTIFICATION:

Removal of the homes makes it so the city is not a landlord and limits future maintenance to mowing of grass
TID 14 is the funding source.

IMPACT ON OPERATING BUDGET:

Will directly impact operating budget by using TIF fund balance to finance projects.

	2016	2017	2018	2019	2020	2021	GRAND TOTAL
OPERATING MAINTENANCE BUDGET PROJECTIONS:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

REVENUE DATA:

Object	Funding Sources	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
4900	GO Debt								\$0.00
4031	TID Financing								\$0.00
490007	Utility Revenue Bond								\$0.00
4999	Fund Balance		\$75,000.00						\$75,000.00
4999	Equipment Fund								\$0.00
4430	Spcl Assessments								\$0.00
4330	State/Federal Funds								\$0.00
4500	Operating Budget								\$0.00
4501	Other								\$0.00
	Totals		\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

EXPENDITURE DATA:

Object	Outlay Type	Prior Adopted	2016	2017	2018	2019	2020	2021	GRAND TOTAL
5240	Professional Svcs								\$0.00
5240	Real Estate Svcs								\$0.00
5258	In-house Design/Eng		\$7,500.00						\$7,500.00
5510	Land Acq/Relocate								\$0.00
5511	Construction Costs								\$0.00
5533	Vehicle/Eq/Software								\$0.00
5514	Roadway Const-Streets								\$0.00
5516	Demolition & Site Prep		\$67,500.00						\$67,500.00
5519	Sidewalks								\$0.00
5522	Storm Sewer System								\$0.00
5523	Sanitary Sewer								\$0.00
5525	Water Utility								\$0.00
5531	Vehicle - over \$1,000								\$0.00
	Totals		\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
		Ok	Ok	Ok	Ok	Ok	Ok	Ok	Ok

PROGRAM: 299

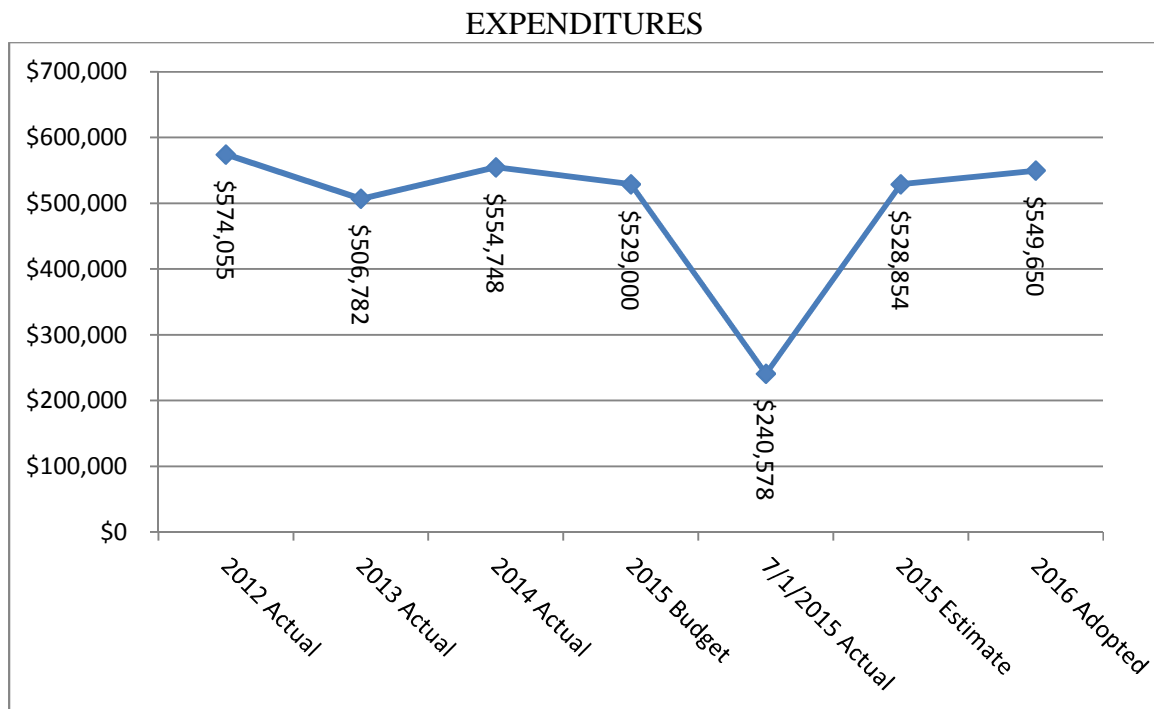
SUB-PROGRAM: 614

DEPARTMENT – PUBLIC WORKS

Capital Improvement Fund

CIP Engineering Division Description:

The CIP Design – Engineering was established to allocate time and expenses of the engineering staff to the capital projects that they design or administer. The Fund recovers its costs through charges to the various Capital Improvement Projects that time and expenses were allocated.



ACCOUNTS FOR:		29707192 CIP ENGINEERING			2015	2015	2015	2016	AMOUNT	PCT
		2012	2013	2014		7/1/2015				
CAPITAL IMPROVEMENTS PROGRAM		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPARTMENTAL EARNINGS										
29707192	4505 OPERATING INCOME	(\$574,500)	(\$479,644)	(\$485,840)	(\$529,000)	\$0	(\$529,000)	(\$549,650)	(\$20,650)	3.90%
TOTAL REVENUES		(\$574,500)	(\$479,644)	(\$485,840)	(\$529,000)	\$0	(\$529,000)	(\$549,650)	(\$20,650)	3.90%
PERSONNEL SERVICES										
29707192	5110 REGULAR PERSONNEL	\$318,178	\$262,279	\$317,435	\$275,120	\$128,110	\$270,000	\$275,332	\$212	0.08%
29707192	511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$4,000	\$0	\$4,000	\$7,635	\$3,635	90.88%
29707192	5130 EXTRA PERSONNEL	\$14,618	\$6,258	\$10,302	\$15,300	\$0	\$7,800	\$15,300	\$0	0.00%
29707192	5150 OVERTIME	\$702	\$4,958	\$3,399	\$5,000	\$636	\$5,000	\$5,000	\$0	0.00%
29707192	5191 WISCONSIN RETIREMENT FUND	\$18,866	\$19,653	\$22,390	\$18,709	\$8,496	\$18,709	\$18,481	(\$228)	-1.22%
29707192	5192 WORKER'S COMPENSATION	\$14,112	\$11,544	\$11,272	\$12,192	\$6,096	\$12,192	\$16,017	\$3,825	31.37%
29707192	519301 SOCIAL SECURITY	\$20,311	\$16,915	\$20,174	\$16,919	\$7,887	\$16,919	\$17,051	\$132	0.78%
29707192	519302 MEDICARE	\$4,750	\$3,958	\$4,718	\$3,957	\$1,845	\$3,957	\$3,988	\$31	0.78%
29707192	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$87,384	\$76,676	\$82,147	\$73,648	\$32,997	\$73,648	\$64,167	(\$9,481)	-12.87%
29707192	519401 VEBA	\$0	\$0	\$0	\$0	\$12,537	\$12,537	\$0	\$0	0.00%
29707192	5195 LIFE INSURANCE	\$686	\$687	\$742	\$611	\$243	\$611	\$532	(\$79)	-12.93%
CONTRACTUAL SERVICE										
29707192	5211 VEHICLE EQUIP OPER. & MAINT.	\$8,245	\$8,018	\$8,743	\$9,862	\$2,093	\$9,862	\$8,019	(\$1,843)	-18.69%
29707192	5214 OTHER EQUIPMENT MAINTENANCE	\$0	\$0	\$0	\$700	\$1,250	\$1,250	\$700	\$0	0.00%
29707192	5215 COMPUTER/OFFICE EQUIP MAIN.	\$2,928	\$10,647	\$3,288	\$4,217	\$3,449	\$4,217	\$3,800	(\$417)	-9.89%
29707192	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$5,008	\$628	\$338	\$9,500	\$985	\$9,500	\$10,000	\$500	5.26%
29707192	5232 DUPLICATING & DRAFTING	\$4,770	\$2,618	\$413	\$2,200	\$688	\$2,200	\$2,200	\$0	0.00%
29707192	5244 OTHER FEES	\$0	\$230	\$157	\$0	\$478	\$450	\$0	\$0	0.00%
29707192	5255 PHYSICAL EXAMS	\$0	\$0	\$0	\$0	\$128	\$128	\$0	\$0	0.00%
29707192	5257 COMPUTER SERVICES	\$743	\$5,511	\$4,930	\$9,200	\$1,500	\$9,200	\$10,800	\$1,600	17.39%
29707192	5274 RADIO & COMMUNICATION SERVICES	\$0	\$0	\$0	\$250	\$0	\$0	\$250	\$0	0.00%
29707192	5285 INSURANCE - FLEET	\$448	\$404	\$383	\$309	\$159	\$309	\$345	\$36	11.65%
29707192	5286 INSURANCE-COMPREHENSIVE LIAB	\$4,308	\$3,756	\$3,642	\$2,729	\$1,364	\$2,729	\$2,471	(\$258)	-9.45%
29707192	5289 INSURANCE - OTHER	\$308	\$303	\$359	\$336	\$146	\$336	\$308	(\$28)	-8.33%
MATERIALS & SUPPLIES										
29707192	5332 OFFICE/COMP EQUIP & SUPPLIES	\$668	\$861	\$274	\$2,890	\$94	\$2,800	\$3,000	\$110	3.81%
29707192	5347 UNIFORMS	\$1,554	\$1,410	\$639	\$2,720	\$400	\$2,500	\$2,960	\$240	8.82%
FIXED EXPENSES										
29707192	5411 RENT/NON-CAPITAL LEASE-BUILDNG	\$56,000	\$60,000	\$59,000	\$58,000	\$29,000	\$58,000	\$58,000	\$0	0.00%
DEPRECIATION		\$0	\$0	\$0	\$631	\$0	\$0	\$23,294	\$22,663	3591.60%
29707192	5730 RESERVE-VEHICLE REPLACEMENT	\$5,004	\$5,004	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
29707192	573001 RESERVE-COMPUTER SOFT/HARDWARE	\$4,464	\$4,464	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES		\$574,055	\$506,782	\$554,748	\$529,000	\$240,578	\$528,854	\$549,650	\$20,650	3.90%
NET TOTAL		(\$445)	\$27,138	\$68,908	\$0	\$240,578	(\$146)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Business as usual.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
2015 STRATEGIC GOAL(S):	1. Implement CIP Program.	# of CIP projects	23	19	15	20	16
	To develop recommendations for and administer the Capital Improvement Program.	Completion of CIP projects within budget.	100%	95%	95%	98%	100%
		Evaluate contractor performance.	100%	100%	100%	100%	100%

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

CIP Engineering

City of Beloit Strategic Goal: 1

Program: Engineering/CIP

Objective:

To develop recommendations for and administer the Capital Improvement Program. Completion of CIP projects within budget.

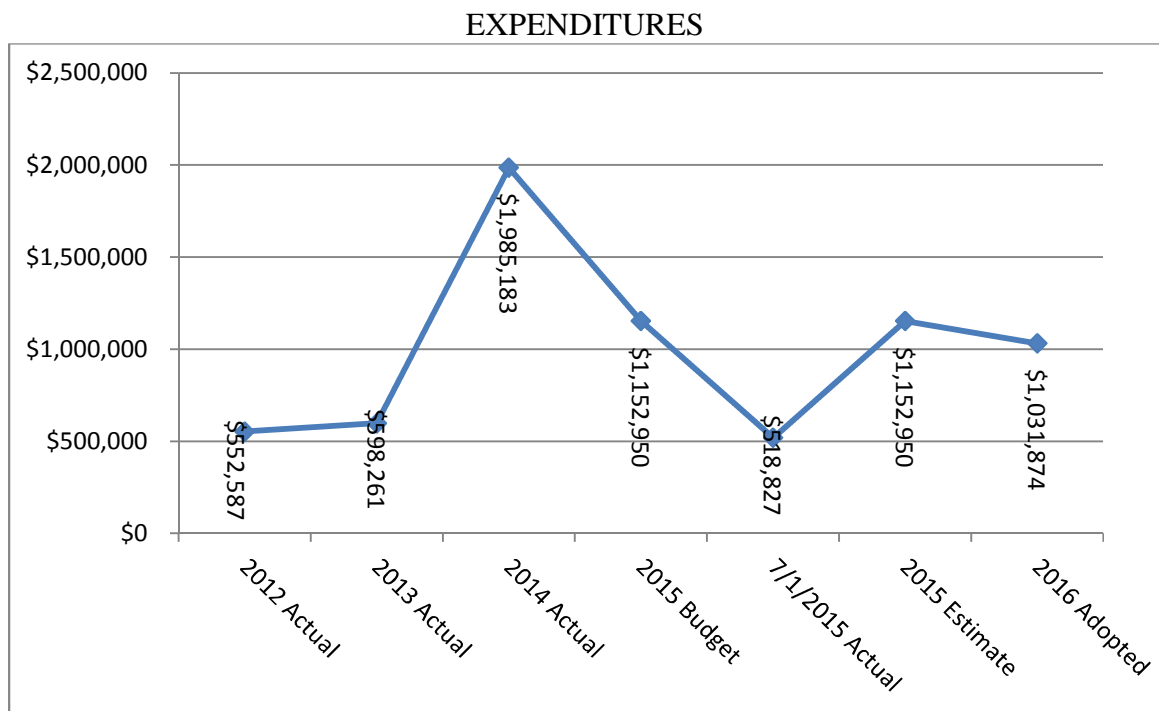
Action Steps:

1. Prepare schedule for each project.
2. Assign staff to projects.
3. Evaluate staffing needs to meet project schedules.
4. Evaluate project.
5. Evaluate contractor performance.

CAPITAL IMPROVEMENT FUND

Equipment Replacement Fund Description:

The Equipment Replacement Fund is used to accumulate funds to assist with the purchase of motorized equipment by various City departments, based on the usage of the equipment during its useful life. Fees are charged to the departments based on the type of equipment, its estimated replacement cost, and useful life.



33 EQUIPMENT REPLACEMENT FUND

ACCOUNTS FOR:		2012	2013	2014	2015	2015	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015 YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
CASH & PROPERTY										
33	4413 INTEREST INCOME	(\$158,008)	(\$163,753)	(\$99,781)	(\$118,000)	(\$46,108)	(\$118,000)	(\$110,000)	\$8,000	-6.78%
	441302 GAIN (LOSS) ON MARKET VALUES	(\$121,533)	\$280,108	\$63,146	\$0	(\$16,851)	\$0	\$0	\$0	0.00%
	4416 RECOVERIES FROM CITY-OWNED PRP	(\$44,469)	(\$65,218)	(\$136,245)	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
33	4505 OPERATING INCOME	(\$884,016)	(\$940,260)	(\$767,192)	(\$879,000)	(\$439,500)	(\$879,000)	(\$841,296)	\$37,704	-4.29%
OTHER FINANCING SOURCE										
33	4999 FUNDBALAPP	\$0	\$0	\$0	(\$155,950)	\$0	(\$155,950)	(\$80,578)	\$75,372	-48.33%
TOTAL REVENUES		(\$1,208,026)	(\$889,123)	(\$940,072)	(\$1,152,950)	(\$502,459)	(\$1,152,950)	(\$1,031,874)	\$121,076	-10.50%
CAPITAL OUTLAY										
33	5531 EQUIP OVER 1,000	\$552,587	\$598,261	\$1,985,183	\$1,152,950	\$518,827	\$1,152,950	\$1,031,874	(\$121,076)	-10.50%
TOTAL EXPENDITURES		\$552,587	\$598,261	\$1,985,183	\$1,152,950	\$518,827	\$1,152,950	\$1,031,874	(\$121,076)	-10.50%
NET TOTAL		(\$655,439)	(\$290,862)	\$1,045,112	\$0	\$16,368	\$0	\$0	\$0	0.00%

Budget Modifications: No equipment reserve amounts are budgeted in the General Fund.

EQUIPMENT REPLACEMENT RESERVE FUND											
PROJECTED FOR YEAR ENDING 12/31/2016						2016					
Equipment Number	Year Acquired	Expected Replacement Year	Estimated Useful Life	Estimated Remaining Life	Manufacturer	Model	Description	Department	Dept Account #	Original Cost (Gross of Trade-in)	End of Life Estimated Replacement Cost
Police											
3237	2011	2016	5	0	CHEVROLET	IMPALA	SQUAD CAR - CSO	POLICE	01622315	19,671.00	26,405.00
3345	2013	2016	3	0	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	24,000.00
3346	2013	2016	3	0	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	24,000.00
3347	2013	2016	3	0	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	24,000.00
3348	2013	2016	3	0	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	24,000.00
3349	2013	2016	3	0	FORD	Police Interceptor	SQUAD CAR RED DAYS	POLICE	01622315	23,861.00	24,000.00
	Total Police									138,976.00	146,405.00
Fire											
1170	2005	N/A	N/A	N/A	CHEVROLET	IMPALA	SQUAD CAR - SPECIAL OPS	FIRE	01666300	18,103.00	45,000.00
	Total Fire									18,103.00	45,000.00
Street Admin											
412	2002	2014	12	-2	GMC	SIERRA 2500	4WD PICKUP	STREETS	01707259	23,871.00	31,996.00
	Total Street									23,871.00	31,996.00
Snow											
403	2001	2011	10	-5	GMC	TOPKICK C7H042	PLOW TRUCK	SNOW	01707273	86,265.00	150,000.00
	Total Snow									86,265.00	150,000.00
Parks											
423	2003	2012	9	-4	GMC	SONOMA	4 WD PICKUP W/PLOW	PARKS	01707377	23,133.00	31,500.00
8018	2008	2016	8	0	Toro	Groundsmaster	MOWER	PARKS	01707377	39,601.76	42,000.00
	Total Parks									62,734.76	73,500.00
Golf											
890	2004	2015	11	-1	JOHN DEERE	PROGATOR 2020	PROGATOR	GOLF	21707386	29,564.55	13,973.00
	Total Golf									29,564.55	13,973.00
Wastewater											
575	1999	2014	15	-2	GMC	TC15903	PICKUP	WWTP	23707565	16,617.00	31,500.00
588	1999	2014	15	-2	VOLVO	ACL64BT	SEMI TRACTOR	WWTP	23707563	76,893.00	120,000.00
2022	2006	2016	10	0	GMC	CANYON	PICK-UP	WWTP	23707565	16,171.00	31,500.00
445	2004	2013	9	-3	GMC	SIERRA 3500	TON PICKUP TRUCK W/CRAN	WWTP	23707567	59,027.00	85,000.00
395	1990	2014	24	-2	AGCHEM	13000 GAL	NURSE TANK	WWTP	23707563	76,059.00	90,000.00
396	1990	2014	24	-2	AGCHEM	13000 GAL	NURSE TANK	WWTP	23707563	76,059.00	90,000.00
	Total Wastewater									320,826.00	448,000.00
Water Utility											

EQUIPMENT REPLACEMENT RESERVE FUND
PROJECTED FOR YEAR ENDING 12/31/2016 2016

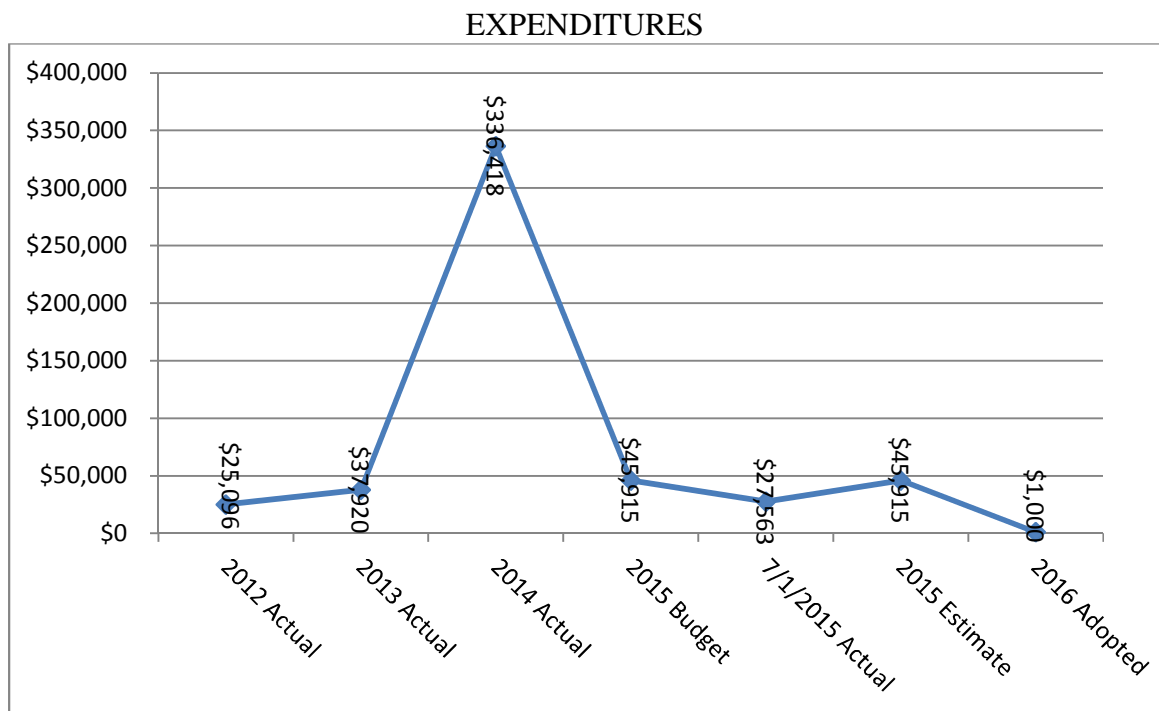
Equipment Number	Year Acquired	Expected Replacement Year	Estimated Useful Life	Estimated Remaining Life	Manufacturer	Model	Description	Department	Dept Account #	Original Cost (Gross of Trade-in)	End of Life Estimated Replacement Cost
447	2004	2014	10	-2	GMC	SIERRA 3500	1 TON PICK UP W/ PLOW/VAC	WATER	26707675	61,418.00	60,000.00
2020	2006	2016	10	0	GMC	CANYON	PICK-UP	WATER	26707675	16,725.00	31,500.00
2021	2006	2016	10	0	GMC	CANYON	PICK-UP	WATER	26707675	16,725.00	31,500.00
	Total Water									94,868.00	123,000.00
	Total City Funds Available Less Interest Income									775,208.31	1,031,874.00

	33622315	146,405.00
	33707259	31,996.00
	33666300	45,000.00
	33707273	150,000.00
	33707377	73,500.00
	33707386	13,973.00
	33707565	448,000.00
	33707675	123,000.00
		<u>1,031,874.00</u>

CAPITAL IMPROVEMENT FUND

Computer Replacement Fund Description:

The Computer Replacement Fund is used to accumulate funds to assist with the purchase of equipment by various City departments, based on the usage of the equipment during its useful life. Fees are charged to the departments based on the type of equipment, its estimated replacement cost, and useful life.



32 COMPUTER REPLACEMENT

ACCOUNTS FOR:		2012	2013	2014	2015	7/1/2015	2015	2016	AMOUNT	PCT
COMPUTER REPLACEMENT		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
CASH & PROPERTY										
32	4313 INTEREST INCOME	(\$9,577)	(\$9,322)	(\$10,739)	(\$6,600)	(\$328)	(\$3,000)	(\$1,000)	\$5,600	0.00%
DEPARTMENTAL EARNINGS										
32	4505 OPERATING INCOME	(\$43,788)	(\$43,788)	(\$39,501)	(\$39,315)	(\$19,868)	(\$39,315)	\$0	\$39,315	-100.00%
OTHER FINANCING SOURCE										
32	4900 OTHER FINAN SRCE-BOND PROCEEDS	\$0	\$0	(\$111,216)	\$0	\$0	\$0	\$0		
32	4999 FUND BALANCE APPLIED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-100.00%
TOTAL REVENUES		(\$53,365)	(\$53,110)	(\$161,457)	(\$45,915)	(\$20,196)	(\$42,315)	(\$1,000)	\$44,915	-97.82%
CAPITAL OUTLAY										
32	5534 EQUIP-COMPUTER OVER \$1,000	\$25,096	\$37,920	\$336,418	\$45,915	\$27,563	\$45,915	\$0	\$0	0.00%
32	5899	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000		
TOTAL EXPENDITURES		\$25,096	\$37,920	\$336,418	\$45,915	\$27,563	\$45,915	\$1,000	(\$44,915)	-97.82%
NET TOTAL		(\$28,269)	(\$15,190)	\$174,961	\$0	\$7,367	\$3,600	\$0	\$0	0.00%

Budget Modifications: No equipment reserve amounts are budgeted in the General Fund or Enterprise Funds.

DEBT SERVICE FUND

The Debt Service Fund accounts for the payment of principal and interest on general obligation bonds and notes that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has sold bond issues that have financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

2016 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
TAXES	(\$4,873,523)	(\$4,445,195)	(\$4,787,927)	(\$4,800,000)	(\$3,719,884)	(\$4,800,000)	(\$4,769,154)	\$30,846	-0.64%
INTERGOVT AIDS/GRANT	(\$125,309)	(\$69,019)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY INC.	(\$34,454)	(\$26,993)	(\$178,306)	\$0	(\$466)	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS	(\$263,775)	(\$351,221)	(\$107,025)	(\$186,500)	\$0	(\$186,500)	\$0	\$186,500	-100.00%
OTHER FINANCING SRCE	(\$5,610,375)	(\$14,214,088)	(\$6,956,469)	(\$1,340,391)	(\$1,342,171)	(\$1,340,391)	(\$1,570,085)	(\$229,694)	17.14%
TOTAL	(\$10,907,436)	(\$19,106,516)	(\$12,029,727)	(\$6,326,891)	(\$5,062,521)	(\$6,326,891)	(\$6,339,239)	(\$12,348)	0.20%
EXPENDITURES:									
DEBT SERVICE	\$14,894,053	\$18,771,304	\$12,164,757	\$6,326,891	\$5,412,391	\$6,326,891	\$6,339,239	\$12,348	0.20%
TOTAL	\$14,894,053	\$18,771,304	\$12,164,757	\$6,326,891	\$5,412,391	\$6,326,891	\$6,339,239	\$12,348	0.20%

DEBT SERVICE FUND

2016 Operating Budget

The Debt Service Fund accounts for the payment of principal and interest on general obligation bonds that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has sold bond issues that have financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

The City debt service obligation also included general obligation debt issued for the benefit of the City's Tax Increment Increment Financing Districts #8, #10, #11, #12, #13 and #14. The Water Utility, Wastewater Utility and Storm Water Utility issue other debt through revenue bonds. Bonds for the payment of which the full faith and credit of the issuing government are pledged.

As of December 31, 2015, the City's outstanding debt is estimated to total \$50,852,590. The amount represents 65% of the City's legal debt limit of \$77,896,895.

	<u>2015 Adopted</u>	<u>2016 Adopted</u>	<u>Change</u>	<u>% Change</u>
Debt Service Levy	\$4,800,000.00	\$4,769,154.00	(\$30,846.00)	-0.64%

Estimated Fund Balance January 1, 2016

2016 Revenues

Tax Levy	\$4,769,154
Library Donations	\$0
Operating Transfer in TIF #5	\$332,150
Operating Transfer in TIF #6	\$170,165
Operating Transfer in TIF #8	\$130,000
Operating Transfer in TIF #9	\$16,675
Operating Transfer in TIF #10	\$291,527
Operating Transfer in TIF #11	\$99,930
Operating Transfer in TIF #12	\$65,900
Operating Transfer in TIF #13	\$75,688
Fund Balance Applied	\$388,050
TOTAL REVENUES	\$6,339,239

2016 Expenditures

Principal Corporate Purpose Bonds	\$5,032,721
Interest Corporate Purpose Bonds	\$1,306,518
TOTAL EXPENDITURES	\$6,339,239

Estimated Fund Balance December 31, 2016 **(\$388,050)**

Long-Term Obligations

Long-term obligations activity for the year ended December 31, 2014 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Amounts due within one year
Governmental Activities					
Bonds and Notes Payable:					
General Obligation Debt					
General	\$49,839,619	\$8,627,275	\$10,161,066	\$48,305,828	\$4,848,174
Premium on debt	\$389,297	\$256,111	\$38,254	\$607,154	\$0
Sub-totals	\$50,228,916	\$8,883,386	\$10,199,320	\$48,912,982	\$4,848,174
Other Liabilities:					
Compensated Absences					
Sick Leave	\$1,023,955	\$112,106	\$145,837	\$990,224	\$140,331
Vacation	\$1,403,236	\$1,455,550	\$1,403,236	\$1,455,550	\$1,455,550
Other post-employment benefit liability	\$26,890,588	\$4,592,238	\$0	\$31,482,826	\$0
Other Debt					
Town of Turtle	\$70,000	\$0	\$10,000	\$60,000	\$10,000
Capital Leases					
Payable to component unit	\$18,269,381	\$0	\$1,898,993	\$16,370,388	\$2,460,000
Other capital leases	\$428,441	\$0	\$82,015	\$346,426	\$0
Total other liabilities	\$48,085,601	\$6,159,894	\$3,540,081	\$50,705,414	\$4,065,881
Total Governmental Activities					
Long -Term Liabilities	\$98,314,517	\$15,043,280	\$13,739,401	\$99,618,396	\$8,914,055
	Beginning Balance	Increases	Decreases	Ending Balance	Amounts due within one year
Business - Type Activities					
Bonds and Notes Payable:					
General Obligation Debt	\$4,859,952	\$657,725	\$836,820	\$4,680,857	\$495,921
Revenue Bonds	\$27,110,000	\$0	\$1,295,000	\$25,815,000	\$1,325,000
CWFL revenue bond	\$3,129,884	\$0	\$141,066	\$2,988,818	\$144,452
Add/(Subtract) Deferred Amounts For:					
(Discounts)	(\$217,197)	\$0	(\$217,197)	\$0	\$0
Premiums	\$243,763	\$2,830	\$66,963	\$179,630	\$0
Sub-total	\$35,126,402	\$660,555	\$2,122,652	\$33,664,305	\$1,965,373
Other Liabilities:					
Compensated Absences	\$465,545	\$277,235	\$246,427	\$496,353	\$298,374
Other post employment benefit liability	\$193,906	\$0	\$12,891	\$181,015	\$0
Sub-total	\$659,451	\$277,235	\$259,318	\$677,368	\$298,374
Total Business-type Activities					
Long-Term Liabilities	\$35,785,853	\$937,790	\$2,381,970	\$34,341,673	\$2,263,747

GOVERNMENTAL ACTIVITIES GENERAL OBLIGATION DEBT

All general obligation notes and bonds payable are backed by the full faith and credit of the City. Notes and bonds in the governmental funds will be retired by future property tax levies or tax increments accumulated by the debt service fund. Business-type activities debt is payable by revenues from user fees of those funds or, if the revenues are not sufficient, by future tax levies. In accordance with Wisconsin Statutes, total general obligation indebtedness of the City may not exceed five percent of the equalized value of taxable property within the City's jurisdiction. The debt limit as of December 31, 2015, is estimated at \$77,896,895. Total general obligation debt outstanding \$50,852,590.

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-15
General obligation promissory notes Series 2006B	5/1/2006	5/1/2016	4.00%	\$639,754	\$77,702
General obligation corporate purpose bonds Series 2007A	6/1/2007	6/1/2027	4.00% - 4.75%	\$11,249,589	\$540,577
General obligation corporate purpose bonds Series 2008	6/19/2008	6/1/2028	3.75% - 4.10%	\$2,260,670	\$1,574,156
General obligation corporate purpose bonds Series 2009	5/28/2009	5/01/209	1.10% - 4.65%	\$7,057,000	\$1,885,000
2011 State Trust Fund Loan	8/1/2011	5/1/2021	3.75%	\$1,500,000	\$952,030
General obligation refunding bonds Series 2011A	10/12/2011	4/1/2025	2.45%	\$9,701,732	\$7,088,625
General obligation refunding bonds Series 2011B	12/8/2011	3/1/2025	1.00% - 4.10%	\$4,280,000	\$2,915,000
General obligation refunding bonds Series 2012A	6/4/2012	3/1/2032	2.00% - 3.25%	\$7,130,000	\$6,195,000
2012 State Trust Fund Loan	10/1/2012	3/15/2017	2.50%	\$330,000	\$170,933
General obligation refunding bonds Series 2013A	2/13/2013	5/1/2027	2.00% - 3.00%	\$6,729,000	\$5,619,200
General obligation refunding bonds Series 2013C	2/13/2013	5/1/2027	0.55% - 2.50%	\$885,000	\$720,000
General obligation refunding bonds Series 2013D	6/13/2013	4/1/2033	2.00% - 3.375%	\$7,485,000	\$6,610,000
2013 State Trust Fund Loan	8/1/2013	3/15/2023	2.75%	\$547,500	\$542,156
General obligation promissory notes Series 2014A	5/15/2014	5/1/2024	2.00% - 2.40%	\$850,000	\$815,000
General obligation corporate purpose bonds series 2014B	5/15/2014	5/1/2034	2.00% - 3.50%	\$7,777,275	\$7,752,275
General obligation promissory notes Series 2015B	3/19/2015	3/1/2025	0.80% - 2.40%	\$720,000	\$720,000
General obligation corporate purpose bonds series 2015C	3/19/2015	3/1/2035	2.00% - 3.25%	\$2,450,000	\$2,450,000
TOTAL GOVERNMENTAL ACTIVITIES - GENERAL OBLIGATION DEBT					\$46,627,654

BUSINESS TYPE ACTIVITIES GENERAL OBLIGATION DEBT

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-15
General obligation promissory notes Series 2006B	5/1/2006	5/1/2016	4.00%	\$595,247	\$72,298
General obligation corporate purpose bonds Series 2007A	6/1/2007	6/1/2027	4.00% - 4.75%	\$820,411	\$39,423
General obligation corporate purpose bonds Series 2008	6/19/2008	6/1/2028	3.75% - 4.10%	\$1,954,330	\$1,360,844
General obligation corporate purpose bonds Series 2009	5/28/2009	5/1/2029	1.10% - 4.60%	\$333,000	\$200,000
General obligation refunding bonds Series 2011A	10/12/2011	4/1/2025	2.45%	\$1,378,268	\$1,036,375
General obligation refunding bonds Series 2012A	6/4/2012	3/1/2032	2.00% - 3.25%	\$110,000	\$110,000
2012 State Trust Fund Loan	10/1/2012	3/15/2017	2.50%	\$47,000	\$24,344
General obligation refunding bonds Series 2013A	2/13/2013	5/1/2027	2.00% - 3.00%	\$601,000	\$485,800
General obligation refunding bonds Series 2013D	6/13/2013	4/1/2033	2.00% - 3.375%	\$250,000	\$210,000
2013 State Trust Fund Loan	8/1/2013	3/15/2023	2.75%	\$129,600	\$8,127
General obligation promissory notes Series 2014A	5/15/2014	5/1/2024	2.00% - 2.40%	\$270,000	\$250,000
General obligation corporate purpose bonds Series 2014B	5/15/2014	5/1/2034	2.00% - 3.50%	\$387,725	\$387,725
General obligation promissory notes Series 2015B	3/19/2015	3/1/2025	0.80% - 2.40%	\$40,000	\$40,000
TOTAL BUSINESS TYPE ACTIVITIES - GENERAL OBLIGATION DEBT					\$4,224,936
TOTAL GENERAL OBLIGATION DEBT					\$50,852,590

REVENUE DEBT

Revenues bonds are payable only from revenues derived from the operations of the responsible proprietary fund.

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-15
Water Utility					
Revenue Bonds	1/24/2007	11/1/2028	4.00% - 4.50%	\$13,975,000	\$13,445,000
Revenue Bonds	5/28/2009	11/1/2029	3.50% - 5.00%	\$3,910,000	\$2,975,000
Revenue Bonds	4/6/2010	11/1/2030	2.00% - 4.50%	\$4,025,000	\$2,975,000
Revenue Bonds	2/13/2013	11/1/2019	2.00% - 3.00%	\$5,745,000	\$3,895,000
Total Water Utility					\$23,290,000
Storm Water Revenue Refunding Bonds	3/4/2015	5/1/2030	2.00% - 3.50%	\$1,225,000	\$1,225,000
Sewer Utility Revenue Bonds	5/11/2011	5/1/2031	2.40%	\$3,481,777	\$2,844,366
TOTAL REVENUE BONDS					\$27,359,366

ENTERPRISE FUNDS

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Among these funds are Water Utility, Wastewater Utility, Storm Water Utility, Golf Course, Cemeteries, Ambulance and Mass Transit.

2016 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
TAXES	(\$537,256)	(\$554,367)	(\$612,481)	(\$662,833)	(\$662,833)	(\$662,833)	(\$662,833)	\$0	0.00%
LICENSES & PERMITS	(\$6,620)	(\$33,030)	(\$4,390)	(\$1,000)	(\$1,400)	(\$750)	(\$1,000)	\$0	0.00%
FINES & FORFEITURES	(\$307,314)	(\$281,637)	(\$251,275)	(\$394,850)	(\$70,800)	(\$391,750)	(\$358,245)	\$36,605	-9.27%
INTERGOVT AIDS/GRANT	(\$1,107,004)	(\$1,106,664)	(\$1,118,761)	(\$1,152,375)	(\$9,184)	(\$1,105,124)	(\$1,167,273)	(\$14,898)	1.29%
CASH & PROPERTY INC.	(\$632,918)	(\$382,346)	(\$334,433)	(\$303,723)	(\$69,302)	(\$291,932)	(\$323,748)	(\$20,025)	6.59%
DEPARTMENTAL EARNINGS	(\$15,217,123)	(\$14,719,779)	(\$14,823,271)	(\$15,063,357)	(\$5,943,626)	(\$14,654,792)	(\$15,277,959)	(\$214,602)	1.42%
OTHER REVENUES	(\$132,667)	(\$26,981)	(\$423,025)	(\$11,590)	(\$250)	\$0	(\$11,590)	\$0	0.00%
OTHER FINANCING SRCE	\$0	(\$317,572)	(\$509,043)	(\$802,321)	\$0	\$0	(\$412,695)	\$389,626	-48.56%
TOTAL	(\$17,940,902)	(\$17,422,376)	(\$18,076,679)	(\$18,392,049)	(\$6,757,394)	(\$17,107,181)	(\$18,215,343)	\$176,706	-0.96%
EXPENDITURES:									
GOLF COURSE	\$518,304	\$519,606	\$531,739	\$500,615	\$236,710	\$458,598	\$464,258	(\$36,357)	-7.26%
CEMETERIES	\$320,141	\$343,811	\$351,406	\$326,107	\$137,889	\$312,446	\$341,041	\$14,934	4.58%
WATER UTILITY	\$5,240,449	\$6,057,153	\$5,424,878	\$6,154,872	\$1,591,090	\$6,228,625	\$6,154,189	(\$683)	-0.01%
WATER POLLUTION CONTROL	\$8,447,493	\$9,184,830	\$8,869,126	\$7,033,379	\$2,808,043	\$6,861,089	\$6,965,601	(\$67,778)	-0.96%
STORM WATER UTILITY	\$973,915	\$985,925	\$1,011,431	\$1,068,070	\$499,932	\$1,020,048	\$1,114,528	\$46,458	4.35%
AMBULANCE	\$1,060,310	\$1,189,300	\$1,174,702	\$1,230,135	\$576,783	\$1,159,863	\$1,127,604	(\$102,531)	-8.33%
MASS TRANSIT	\$1,872,136	\$1,898,276	\$2,009,499	\$2,078,871	\$936,929	\$1,927,177	\$2,048,122	(\$30,749)	-1.48%
TOTAL	\$18,432,749	\$20,178,901	\$19,372,781	\$18,392,049	\$6,787,376	\$17,967,846	\$18,215,343	(\$176,706)	-0.96%

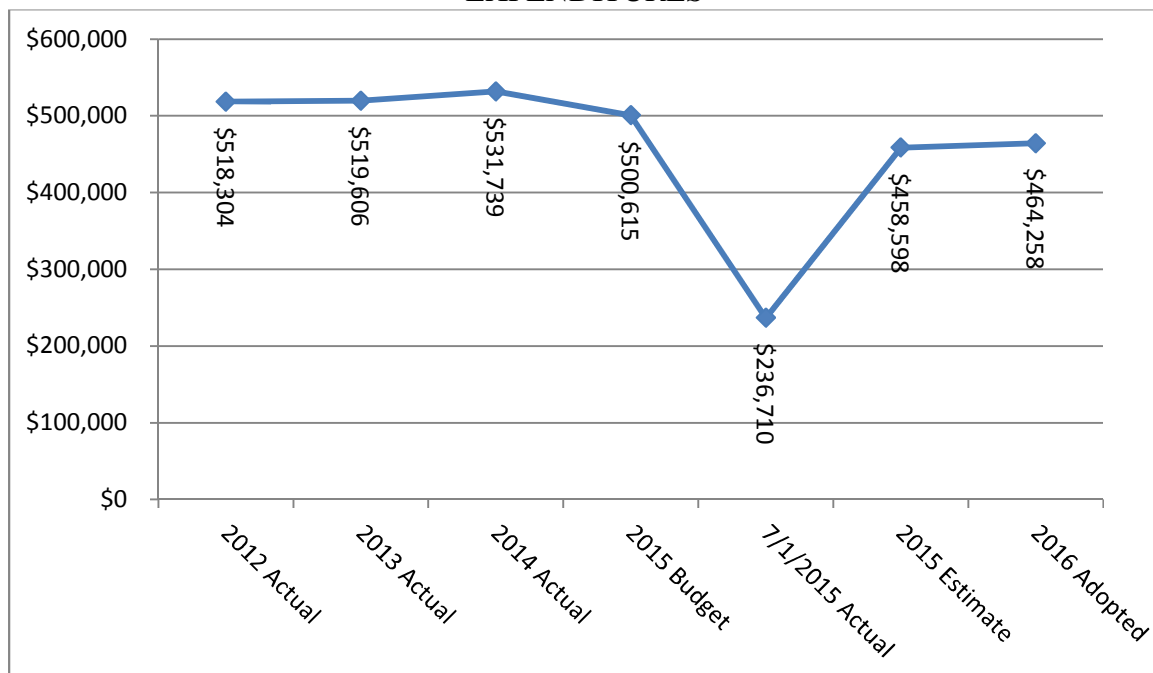
DEPARTMENT – PUBLIC WORKS

Enterprise Fund

Krueger Haskell Golf Course Division Description:

Krueger-Haskell Municipal Golf course is a City owned and operated 18 hole course located on the west side of the city. The course is open from March to November each year. Prior to 2006 the Golf Course was operated by an outside contractor, but since 2006 the city has resumed operations with the exception of the food and beverage area which is operated by a contractual concessionaire that leases space within the clubhouse. During the last several years staff has devoted considerable time preparing the budget for the Krueger-Haskell Golf Course including reviewing and studying current trends in golf, and utilization levels at the Golf Course. Each year our fees have been reviewed and adjusted to ensure we remain competitive with other area courses as well as providing incentives to attract additional play. None of these efforts have proven to have a significant impact on generating revenues sufficient to operate the facility to its expected condition. As a result, we have included \$50,000 in the 2016 tax levy devoted to fund the Golf Course.

EXPENDITURES



21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR: GOLF COURSE		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES										
21707386	403001 TAXSUBSIDY	\$0	\$0	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	\$0	0.00%
GRANTS/AIDE										
21707386	436002 OPERATING GRANTS - FEDERAL CASH & PROPERTY INC.	(\$903)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	4413 INTEREST	\$78	\$354	\$10	\$0	\$2	\$0	\$0	\$0	0.00%
21707386	441304 DEBT ISSUANCE PREMIUM	\$0	\$0	(\$264)	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
21707386	455205 DAILY FEES	(\$170,119)	(\$151,626)	(\$167,114)	(\$180,000)	(\$55,789)	(\$160,000)	(\$165,252)	\$14,748	-8.19%
21707386	455210 SEASONAL PASS	(\$99,436)	(\$101,328)	(\$90,560)	(\$105,018)	(\$89,600)	(\$89,600)	(\$90,918)	\$14,100	-13.43%
21707386	455211 CART PASSES	(\$25,600)	(\$28,194)	(\$30,961)	(\$30,000)	(\$32,890)	(\$32,890)	(\$27,490)	\$2,510	-8.37%
21707386	455213 CART RENTALS	(\$109,588)	(\$94,949)	(\$94,246)	(\$111,633)	(\$36,533)	(\$101,000)	(\$106,634)	\$4,999	-4.48%
21707386	455214 STORAGE FEES	(\$864)	(\$863)	(\$974)	(\$920)	(\$948)	(\$974)	(\$920)	\$0	0.00%
21707386	455216 TRAIL FEES	(\$1,081)	(\$810)	(\$871)	(\$1,135)	(\$825)	(\$854)	(\$1,135)	\$0	0.00%
21707386	455217 OTHER FEES	(\$1,685)	(\$2,683)	(\$2,362)	(\$1,819)	(\$1,320)	(\$1,819)	(\$1,819)	\$0	0.00%
21707386	455275 CONCESSION REVENUE - 8%	(\$15,500)	(\$16,500)	(\$8,400)	(\$10,500)	(\$4,500)	(\$10,500)	(\$10,500)	\$0	0.00%
21707386	4553 PRO SHOP	(\$7,070)	(\$5,375)	(\$4,259)	(\$8,000)	(\$1,779)	(\$5,000)	(\$8,000)	\$0	0.00%
OTHER REVENUES										
21707386	4699 OTHER INCOME	\$0	(\$2,780)	\$0	(\$1,590)	\$0	\$0	(\$1,590)	\$0	0.00%
TOTAL REVENUES		(\$431,768)	(\$404,754)	(\$450,001)	(\$500,615)	(\$274,182)	(\$452,637)	(\$464,258)	\$36,357	-7.26%
PERSONNEL SERVICES										
21707386	5110 REGULAR PERSONNEL	\$73,078	\$75,178	\$78,176	\$78,510	\$40,379	\$78,510	\$44,834	(\$33,676)	-42.89%
21707386	511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$162	\$0	\$0	\$1,473	\$1,311	809.26%
21707386	5130 EXTRA PERSONNEL	\$71,170	\$74,798	\$73,070	\$73,201	\$27,592	\$62,000	\$72,958	(\$243)	-0.33%
21707386	5150 OVERTIME	\$356	\$102	\$78	\$500	\$446	\$500	\$500	\$0	0.00%
21707386	5161 VACATION	\$171	\$3,044	\$2,496	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5191 WISCONSIN RETIREMENT FUND	\$7,274	\$7,595	\$8,118	\$5,313	\$3,944	\$5,000	\$2,992	(\$2,321)	-43.69%
21707386	5192 WORKER'S COMPENSATION	\$4,944	\$5,208	\$6,272	\$6,921	\$3,460	\$6,900	\$7,939	\$1,018	14.71%
21707386	519301 SOCIAL SECURITY	\$8,961	\$9,339	\$9,391	\$9,378	\$4,240	\$9,300	\$7,356	(\$2,022)	-21.56%
21707386	519302 MEDICARE	\$2,096	\$2,184	\$2,196	\$2,194	\$992	\$2,100	\$1,709	(\$485)	-22.11%
21707386	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$22,248	\$20,797	\$24,684	\$21,867	\$15,670	\$21,867	\$16,566	(\$5,301)	-24.24%
21707386	519405 OPEB INS	(\$746)	(\$634)	(\$339)	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5195 LIFE INSURANCE	\$217	\$231	\$321	\$291	\$191	\$291	\$145	(\$146)	-50.17%
21707386	5196 UNEMPLOYMENT	\$13,484	\$13,333	\$12,645	\$15,000	\$9,633	\$13,000	\$13,000	(\$2,000)	-13.33%
CONTRACTUAL SERVICE										
21707386	5211 VEHICLE EQUIP OPER. & MAINT.	\$48,271	\$60,188	\$56,585	\$53,387	\$24,674	\$48,000	\$48,970	(\$4,417)	-8.27%
21707386	5214 OTHER EQUIPMENT MAINTENANCE	\$0	\$0	\$174	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5215 COMPUTER/OFFICE EQUIP MAIN.	\$1,464	\$1,567	\$1,644	\$1,809	\$1,725	\$1,725	\$1,900	\$91	5.03%
21707386	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$1,068	\$40	\$124	\$800	\$69	\$200	\$800	\$0	0.00%
21707386	5225 PROFESSIONAL DUES	\$714	\$890	\$940	\$730	\$660	\$730	\$755	\$25	3.42%
21707386	5231 OFFICIAL NOTICES&PUBLICATIONS	\$0	\$83	\$0	\$100	\$0	\$0	\$100	\$0	0.00%
21707386	5232 DUPLICATING & DRAFTING	\$247	\$719	\$739	\$1,210	\$55	\$800	\$1,210	\$0	0.00%
21707386	5241 CONTRACTED SERV-LABOR	\$16,081	\$22,495	\$28,871	\$20,700	\$2,500	\$15,000	\$20,700	\$0	0.00%
21707386	5244 OTHER FEES	\$5,368	\$4,856	\$5,231	\$5,460	\$1,360	\$5,460	\$5,460	\$0	0.00%
21707386	5248 ADVERTISING,MARKETING,PROMOS	\$13,876	\$12,970	\$14,610	\$8,600	\$6,901	\$8,600	\$8,600	\$0	0.00%
21707386	5249 CONTRACTED SERV - SECURITY	\$830	\$0	\$501	\$750	\$428	\$428	\$750	\$0	0.00%
21707386	5254 LEGAL SERVICES	\$1,859	\$0	\$946	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5255 PHYSICAL EXAMS	\$0	\$0	\$0	\$380	\$0	\$0	\$0	(\$380)	-100.00%
21707386	5257 COMPUTER SERVICES	\$3,542	\$2,443	\$2,676	\$2,880	\$1,338	\$2,880	\$2,880	\$0	0.00%
21707386	5261 STRUCTURE MAINTENANCE	\$1,327	\$1,548	\$1,730	\$4,700	\$214	\$500	\$1,200	(\$3,500)	-74.47%
21707386	5262 PAINTING/CLEANING MAINTENANCE	\$506	\$787	\$1,693	\$800	\$99	\$400	\$800	\$0	0.00%
21707386	5263 ELECTRICAL MAINTENANCE	\$245	\$622	\$474	\$1,000	\$113	\$500	\$1,000	\$0	0.00%
21707386	5264 PLUMBING MAINTENANCE	\$2,796	\$3,884	\$2,959	\$4,193	\$1,058	\$2,500	\$3,600	(\$593)	-14.14%
21707386	5265 HEATING MAINTENANCE	\$18	\$685	\$493	\$500	\$0	\$500	\$500	\$0	0.00%
21707386	5271 TELEPHONE - LOCAL	\$4,364	\$3,131	\$3,604	\$3,497	\$1,064	\$2,000	\$3,087	(\$410)	-11.72%
21707386	5284 INSURANCE-FIRE & EXTENDED COV.	\$1,400	\$1,590	\$2,291	\$2,405	\$1,192	\$1,192	\$1,857	(\$548)	-22.79%
21707386	5285 INSURANCE - FLEET	\$2,153	\$2,013	\$1,451	\$1,485	\$764	\$761	\$1,678	\$193	13.00%
21707386	5286 INSURANCE-COMPREHENSIVE LIAB	\$3,024	\$2,700	\$2,764	\$2,394	\$1,198	\$1,198	\$2,339	(\$55)	-2.30%
21707386	5289 INSURANCE - OTHER	\$278	\$276	\$338	\$359	\$160	\$160	\$362	\$3	0.84%

21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR:		2012	2013	2014	2015	2015	2015	2016	AMOUNT	PCT
GOLF COURSE		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES										
21707386	5321 ELECTRICITY	\$22,713	\$19,516	\$19,167	\$21,500	\$5,255	\$18,000	\$20,000	(\$1,500)	-6.98%
21707386	5322 GAS/HEATING FUEL	\$2,756	\$3,995	\$4,814	\$4,000	\$1,597	\$3,500	\$4,000	\$0	0.00%
21707386	5323 WATER	\$42,512	\$31,202	\$22,321	\$27,345	\$5,602	\$22,500	\$27,345	\$0	0.00%
21707386	5324 SEWER SERVICE CHARGE	\$1,238	\$440	\$709	\$1,200	\$365	\$750	\$1,200	\$0	0.00%
21707386	5325 STORMWATER SERVICE CHARGE	\$4,388	\$4,092	\$4,039	\$4,000	\$1,683	\$4,000	\$4,000	\$0	0.00%
21707386	5331 POSTAGE & EXPRESS MAIL	\$404	\$264	\$245	\$300	\$6	\$300	\$300	\$0	0.00%
21707386	5332 OFFICE/COMP EQUIP & SUPPLIES	\$752	\$199	\$2,473	\$200	\$0	\$100	\$200	\$0	0.00%
21707386	5343 GENERAL COMMODITIES	\$20,493	\$27,012	\$24,671	\$23,939	\$18,492	\$24,000	\$23,938	(\$1)	0.00%
21707386	5346 MOTOR FUEL	\$9,020	\$11,866	\$13,947	\$12,000	\$2,715	\$10,000	\$12,000	\$0	0.00%
21707386	5347 UNIFORMS	\$380	\$358	\$382	\$1,000	\$100	\$400	\$1,000	\$0	0.00%
21707386	5349 PRO SHOP EXPENSES	\$5,797	\$4,072	\$4,613	\$6,019	\$418	\$4,500	\$6,019	\$0	0.00%
21707386	5351 BOOKS/SUBS	\$62	\$0	\$0	\$0	\$127	\$0	\$0	\$0	0.00%
FIXED EXPENSES										
21707386	5412 RENT/NON-CAPITAL LEASE-EQUIP	\$29,869	\$33,421	\$34,402	\$33,686	\$15,269	\$34,000	\$33,686	\$0	0.00%
CAPITAL OUTLAY										
21707386	5533 BUILDINGS/CONSTRUCTION	\$16,500	\$0	\$9,902	\$0	\$22,343	\$22,343	\$0	\$0	0.00%
DEBT SERVICE										
21707386	5641 PRINCIPAL - CORP PURPOSE BONDS	\$0	\$0	\$0	\$12,747	\$0	\$0	\$14,348	\$1,601	12.56%
21707386	5642 INTEREST - CORP PURPOSE BONDS	\$605	\$359	\$838	\$1,203	\$614	\$1,203	\$721	(\$482)	-40.07%
DEPRECIATION										
21707386	5730 RESERVE-VEHICLE REPLACEMENT	\$20,004	\$20,004	\$20,000	\$20,000	\$10,000	\$20,000	\$20,000	\$0	0.00%
21707386	5731 DEPRECIATION - BUILDINGS	\$5,404	\$5,404	\$5,404	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5732 DEPRECIATION - EQUIPMENT	\$433	\$433	\$433	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5733 DEPRECIATION-LAND IMPROVEMENTS	\$22,290	\$22,290	\$15,436	\$0	\$0	\$0	\$0	\$0	0.00%
21	5899 FUNDCONT	\$0	\$0	\$0	\$0	\$0	\$0	\$17,481	\$17,481	100.00%
TOTAL EXPENDITURES		\$518,304	\$519,606	\$531,739	\$500,615	\$236,710	\$458,598	\$464,258	(\$36,357)	-7.26%
NET TOTAL		\$86,536	\$114,852	\$81,738	\$0	(\$37,471)	\$5,961	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Golf fees were raised mid year in 2015 and therefore were not increased again for 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Improve the efficiency of the Golf Course records and accounting system.	# written inspections completed	9	9	9	9	9
		# reports on play levels/revenue	9	9	9	9	9
		Total revenue	\$431,700	\$404,913	\$450,001	\$532,082	\$456,258
	2. Fully implement the Golf Course Maintenance and Operations plan (GMOP).	# municipal golf committee meetings	9	9	9	9	9
		Develop special projects work plan by February 15	1	1	1	1	1
	3. Encourage public use of the golf course.	# of rounds (18-hole equivalent)	25,174	21,822	20,056	20,250	20,500
		# of season passes.	242	240	214	232	203
		# play days and tournaments	25	27	34	35	35
		# special events	12	12	12	12	12
		# cart rentals: daily	12,375	10,658	10,234	10,400	10,600
		# cart rentals: season	55	53	52	52	52
		# print media ads	30	30	30	30	30
		# customer surveys completed	78	47	53	75	80
EFFICIENCY & EFFECTIVENESS:	3. Encourage public use of the golf course.	% customers satisfied with maintenance	91	92	95	90	90
		% customers satisfied with City clubhouse operation	99	99	96	95	95
		% customers satisfied with concessionaire	85	75	90	90	90
		% returning seasons pass holders	87	87	87	95	100
	4. Continue to improve the golf course facilities.	% Rebuild bunkers within time frame and budget.	0	0	0	1	3
		% Construct blue tees within time frame and budget.	1	0	0	1	1
		% work orders completed within deadlines	94	90	92	90	90
		% annual work plan completed within deadlines	90	90	90	90	90
	5. To operate the golf course on a 100% revenue supported basis.	% revenue supported	86.05	78.29	78.21	100	100
2015 STRATEGIC GOAL(S):	Provide effective and efficient management of the Krueger – Haskell Golf Course to include staff management, fiscal controls, quality services, planning, marketing and promotion, and facility maintenance.	monthly meetings with the Golf Course Advisory Committee	9	9	9	9	9
		Develop a volunteer Ranger Program	1	1	1	1	1
		survey rate structure of other golf courses within the region	4	4	4	4	4
		Inventory pro-shop merchandise quarterly	4	4	4	4	4
		Complete an Annual Report of the Golf Course Operations	Yes	Yes	Yes	Yes	Yes

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Krueger Haskell Golf Course

City of Beloit Strategic Goal: 1

Program: Parks & Leisure Services Division: Golf Operations

Objective:

- Manage an 18 hole, public golf course facility.
- Provide general golf related programming and services for leagues, tournaments, and special events.
- Provide a golf facility for High School competition/play.

Action Steps:

1. Sustain our standard maintenance program.
2. Strategically market the golf course using the social media, website/internet media, commercial radio media, as well as various print ad media.
3. Increase the number of rounds played annually.
4. Increase the annual revenue.
5. Provide golf merchandise for sale at the Clubhouse.
6. Through our customers, continue to evaluate the quality of the services, operations, and maintenance of the golf facility.
7. Through our customers, continue to evaluate the concessionaire and their services that will enhance the golf operations.
8. Annually, survey the rate structure at other golf courses within the region and compare our services and pricing schedule.
9. Recommend fee changes as deemed necessary in order to meet the fiscal revenue projections of operating the golf course.
10. Provide staff training as warranted.
11. Conduct monthly meetings with the Golf Course Advisory Committee.
12. Complete an Annual Report of the Golf Course Operations and annually review this report with the Golf Advisory Committee along with recommendations regarding the operations for the following fiscal year.

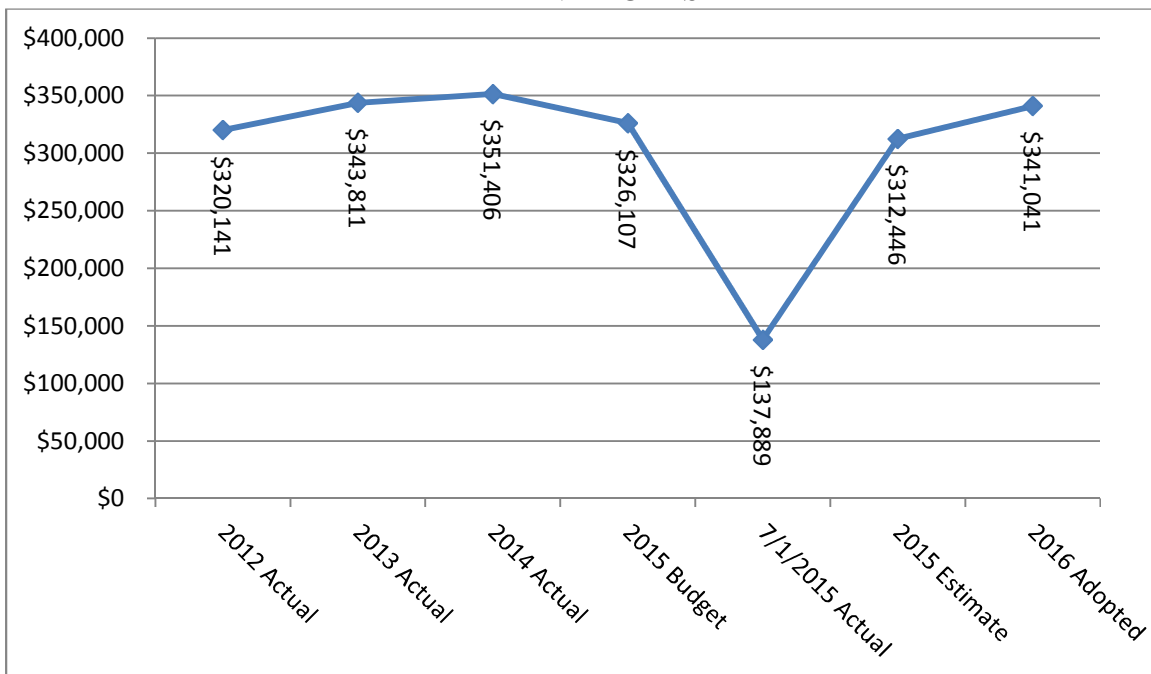
DEPARTMENT – PUBLIC WORKS

Enterprise Fund

Cemeteries Division Description:

Eastlawn and Oakwood Cemeteries are City owned and operated. In 2016 \$28,114 in tax subsidy is being applied to balance the cemeteries budget. The Cemetery Fund does receive interest revenue from the Cemetery Perpetual Care Fund. When the lots are sold, some of the sale proceeds go into the Perpetual Care Fund. These funds are invested and the interest earned on those investments is transferred to the Cemetery Fund to offset expenses. The City provides a public burial ground in a manner which exemplifies the best possible maintenance, burial services and administration.

EXPENDITURES



22707387 CEMETERIES

ACCOUNTS FOR:		2012	2013	2014	2015	2015	2015	2016	AMOUNT	PCT
CEMETERIES		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES						7/1/2015				
22707387	403001 TAX LEVY - SUBSIDY	(\$20,000)	(\$20,000)	(\$28,114)	(\$28,114)	(\$28,114)	(\$28,114)	(\$28,114)	\$0	0.00%
GRANTS/AIDE										
	436002 OPERATING GRANTS - FEDERAL	(\$2,044)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY INC.										
22707387	4413 INTEREST	(\$86,348)	(\$105,637)	(\$88,535)	(\$89,000)	\$9	(\$89,000)	(\$89,000)	\$0	0.00%
22707387	441304 DEBT ISSUANCE PREMIUM	\$0	\$0	(\$1,056)	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	441601 SALE OF CEMETERY SPACES	(\$48,377)	(\$30,095)	(\$20,768)	(\$39,755)	(\$7,873)	(\$33,080)	(\$39,755)	\$0	0.00%
DEPARTMENTAL EARNINGS										
22707387	455303 CEMETERY GRAVE OPENINGS	(\$130,750)	(\$134,110)	(\$120,415)	(\$154,238)	(\$70,250)	(\$128,425)	(\$140,500)	\$13,738	-8.91%
22707387	455304 MARKERS	(\$3,034)	(\$4,184)	(\$3,436)	(\$5,000)	(\$1,625)	(\$3,550)	(\$5,000)	\$0	0.00%
OTHER REVENUES										
22707387	4699 OTHER INCOME	(\$3,187)	(\$7,020)	(\$6,090)	(\$10,000)	\$0	\$0	(\$10,000)	\$0	0.00%
22707387	4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	(\$28,672)	(\$28,672)	100.00%
	TOTAL REVENUES	(\$293,740)	(\$301,046)	(\$268,413)	(\$326,107)	(\$107,852)	(\$282,169)	(\$341,041)	(\$14,934)	4.58%
PERSONNEL SERVICES										
22707387	5110 REGULAR PERSONNEL	\$70,462	\$80,008	\$62,842	\$68,907	\$35,042	\$68,907	\$69,238	\$331	0.48%
22707387	511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$150	\$0	\$0	\$1,170	\$1,020	680.00%
22707387	5120 PART TIME PERSONNEL	\$18,985	\$19,670	\$20,113	\$21,019	\$10,757	\$21,019	\$21,207	\$188	0.89%
22707387	5130 EXTRA PERS	\$685	\$2,714	\$0	\$0	\$800	\$800	\$0	\$0	0.00%
22707387	5150 OVERTIME	\$3,047	\$4,768	\$2,877	\$3,200	\$3,559	\$5,000	\$3,200	\$0	0.00%
22707387	5161 VACATION PAY	\$1,065	(\$506)	\$129	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5191 WISCONSIN RETIREMENT FUND	\$5,514	\$7,113	\$5,999	\$6,269	\$3,358	\$6,269	\$7,121	\$852	13.59%
22707387	5192 WORKER'S COMPENSATION	\$2,304	\$2,796	\$3,616	\$2,883	\$1,442	\$2,883	\$3,304	\$421	14.60%
22707387	519301 SOCIAL SECURITY	\$5,694	\$6,596	\$5,317	\$5,709	\$3,106	\$5,709	\$6,685	\$976	17.10%
22707387	519302 MEDICARE	\$1,332	\$1,543	\$1,243	\$1,335	\$726	\$1,335	\$1,518	\$183	13.71%
22707387	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$37,636	\$39,984	\$33,117	\$33,636	\$16,818	\$33,636	\$34,672	\$1,036	3.08%
22707387	519401 VEBA	\$0	\$1,902	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	519405 OPEB INS	(\$746)	(\$631)	(\$339)	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5195 LIFE INSURANCE	\$373	\$305	\$169	\$188	\$98	\$188	\$276	\$88	46.81%

22707387 CEMETERIES

ACCOUNTS FOR: CEMETERIES		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CONTRACTUAL SERVICE										
22707387	5211 VEHICLE EQUIP OPER. & MAINT.	\$15,461	\$22,578	\$32,908	\$18,174	\$3,099	\$11,628	\$18,603	\$429	2.36%
22707387	5214 OTHER EQUIPMENT MAINTENANCE	\$0	\$0	\$0	\$300	\$59	\$59	\$300	\$0	0.00%
22707387	5215 COMPUTER/OFFICE EQUIP MAIN.	\$5,199	\$4,718	\$3,636	\$5,453	\$4,686	\$5,453	\$5,644	\$191	3.50%
22707387	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$131	\$119	\$123	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5231 OFFICIAL NOTICES&PUBLICATIONS	\$1,143	\$876	\$751	\$850	\$300	\$850	\$850	\$0	0.00%
22707387	5232 DUPLICATING & DRAFTING	\$0	\$0	\$0	\$200	\$240	\$500	\$300	\$100	50.00%
22707387	5240 CONTRACTED SERV-PROFESSIONAL	\$0	\$0	\$0	\$100	\$0	\$100	\$0	(\$100)	-100.00%
22707387	5241 CONTRACTED SERV-LABOR	\$105,795	\$106,779	\$109,612	\$111,763	\$40,657	\$111,763	\$117,013	\$5,250	4.70%
22707387	5249 CONTRACTED SERV - SECURITY	\$393	\$538	\$421	\$554	\$442	\$554	\$554	\$0	0.00%
22707387	5254 LEGAL SERV	\$154	\$50	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5261 STRUCTURE MAINTENANCE	\$262	\$3,791	\$574	\$2,000	\$227	\$2,000	\$2,000	\$0	0.00%
22707387	5262 PAINTING/CLEANING MAINTENANCE	\$71	\$1,523	\$34	\$1,300	\$0	\$1,300	\$1,300	\$0	0.00%
22707387	5271 TELEPHONE - LOCAL	\$1,148	\$899	\$993	\$1,377	\$367	\$1,377	\$1,014	(\$363)	-26.36%
22707387	5284 INSURANCE-FIRE & EXTENDED COV.	\$705	\$896	\$1,207	\$1,220	\$605	\$1,220	\$1,455	\$235	19.26%
22707387	5285 INSURANCE - FLEET	\$1,052	\$949	\$757	\$753	\$387	\$753	\$841	\$88	11.69%
22707387	5286 INSURANCE-COMPREHENSIVE LIAB	\$1,776	\$1,788	\$1,916	\$1,576	\$788	\$1,576	\$1,523	(\$53)	-3.36%
22707387	5289 INSURANCE - OTHER	\$124	\$144	\$189	\$194	\$84	\$194	\$189	(\$5)	-2.58%
MATERIALS & SUPPLIES										
22707387	5321 ELECTRICITY	\$2,172	\$2,143	\$2,233	\$2,200	\$795	\$2,200	\$2,200	\$0	0.00%
22707387	5322 GAS/HEATING FUEL	\$1,303	\$1,786	\$2,258	\$2,540	\$1,469	\$2,540	\$2,540	\$0	0.00%
22707387	5323 WATER	\$1,237	\$1,273	\$1,052	\$1,400	\$399	\$1,400	\$1,400	\$0	0.00%
22707387	5325 STORMWATER SERVICE CHARGE	\$1,622	\$1,498	\$1,498	\$1,545	\$624	\$1,545	\$1,545	\$0	0.00%
22707387	5331 POSTAGE & EXPRESS MAIL	\$50	\$41	\$68	\$85	\$20	\$85	\$85	\$0	0.00%
22707387	5332 OFFICE/COMP EQUIP & SUPPLIES	\$221	\$30	\$135	\$90	\$116	\$115	\$90	\$0	0.00%
22707387	5343 GENERAL COMMODITIES	\$7,630	\$10,041	\$7,583	\$12,000	\$3,688	\$12,000	\$12,000	\$0	0.00%
22707387	5347 UNIFORMS	\$290	\$272	\$282	\$300	\$0	\$300	\$300	\$0	0.00%
22707387	5351 BOOKS & SUBSCRIPTIONS	\$0	\$0	\$156	\$160	\$0	\$160	\$160	\$0	0.00%
FIXED EXPENSES										
22707387	5412 RENT/NON-CAPITAL LEASE-EQUIP	\$0	\$0	\$1,200	\$0	\$0	\$0	\$0	\$0	0.00%
DEBT SERVICE										
22707387	5642 INTEREST - CORP PURPOSE BONDS	\$318	\$0	\$1,377	\$0	\$0	\$2,090	\$0	\$0	0.00%
22707387	5643 PRINCIPAL - PROMISSORY NOTES	\$0	\$0	\$0	\$11,739	\$0	\$0	\$18,595	\$6,856	58.40%
22707387	5644 INTEREST - PROMISSORY NOTES	\$0	\$207	\$0	\$2,853	\$2,091	\$2,853	\$2,149	(\$704)	-24.68%
DEPRECIATION										
22707387	573001 RESERVE-COMPUTER SOFT/HARDWARE	\$2,088	\$2,088	\$2,085	\$2,085	\$1,043	\$2,085	\$0	(\$2,085)	-100.00%
22707387	5731 DEPRECIATION - BUILDINGS	\$2,017	\$2,017	\$2,017	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5732 DEPRECIATION - EQUIPMENT	\$433	\$433	\$433	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5733 DEPR-LAND	\$572	\$572	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY										
22707387	5511 BUILDINGS/CONSTRUCTION	\$20,424	\$9,500	\$40,827	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES		\$320,141	\$343,811	\$351,406	\$326,107	\$137,889	\$312,446	\$341,041	\$14,934	4.58%
NET TOTAL		\$26,401	\$42,765	\$82,993	\$0	\$30,036	\$30,277	\$0	\$0	0.00%

BUDGET MODIFICATIONS: No CIP projects are budgeted for 2016, road repairs have been moved into the Street Maintenance CIP.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Cemetery services.	Total average maintained	32	32	32	32	32
		# of interments.	119	131	106	130	135
		# spaces sold	109	85	64	85	90
		# cremations	51	44	41	50	55
		# markers/foundations set	25	14	14	15	15
		# disinterments	2	0	0	0	0
	2. Establish customer satisfaction.	# written inspections completed	10	10	10	10	10
	3. Cemetery infrastructure improvements.	# grave stones vandalized	13	0	7	2	2
		# grave sites renovated	230	224	262	265	270
	4. Develop a cemetery maintenance and operations plan (CMOP)	Total revenue (not including PC)	\$179,127	\$164,205	\$141,183	\$193,993	\$180,255
EFFICIENCY & EFFECTIVENESS:	4. Develop a cemetery maintenance and operations plan (CMOP)	% revenue supported	80	80	80	80	80
		Develop special projects work plan by February 15	Yes	Yes	Yes	Yes	Yes
		% work orders completed within deadlines	90	85	90	95	95
	5. Develop a Cemetery Manual for office and record procedures.	% annual work plan completed within deadlines	95	90	90	95	95
2015 STRATEGIC GOAL(S):	Provide effective and efficient management of Eastlawn and Oakwood Cemeteries to include staff management, fiscal control, quality services, planning, and facility maintenance.	Annually, schedule an informational meeting with local Funeral Home Directors	NA	NA	NA	NA	NA
		Review and revise the Cemetery Rules & Regulations Manual	NA	NA	NA	NA	NA

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Cemeteries

City of Beloit Strategic Goal: 1

Program: Parks & Leisure Services Division: Cemetery Operations

Objective:

- Manage and maintain the general operations of the city owned cemeteries.
- Provide general cemetery services.

Action Steps:

1. Contract and hire ground maintenance services to mow and trim cemeteries.
2. Track and record all cemetery services.
3. Review and recommend services fee structure.
4. Keep records as required by State Statue.
5. Update our database for platting of the cemetery plots and clerical software files.
6. Enhance public relations through appropriate staff training and sensitive marketing techniques including at the annual Senior Fair.
7. Twice a year (spring & fall) schedule and implement a cemetery clean-up program as outlined within the Cemetery Rules & Regulations Manual.
8. Provide appropriate assistance to Funeral Homes in scheduling funerals and our services.
9. Maintain and care for all grave sites as allocated within the Perpetual Care program.
10. Develop and promote a Scattering Garden where ceremonial remains can be appropriately disposed for a nominal fee within the confines of cemeteries operations of a Scattering Garden.

DEPARTMENT – PUBLIC WORKS

Enterprise Fund

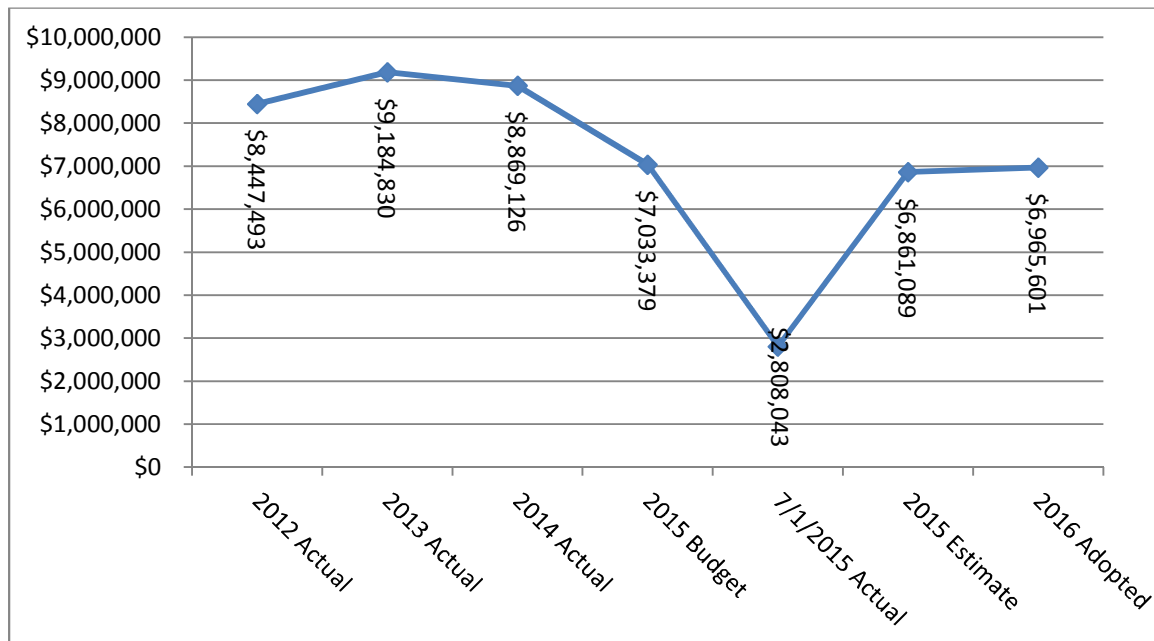
Wastewater Division Description:

The Water Pollution Control Facility (WPCF) Fund accounts for the operation of the Wastewater Utility and the selling of wastewater services. Activities include operation and maintenance of the WPCF and pumping stations, industrial pretreatment and commercial discharge compliance, biosolids recycling, collection system maintenance and system engineering support.

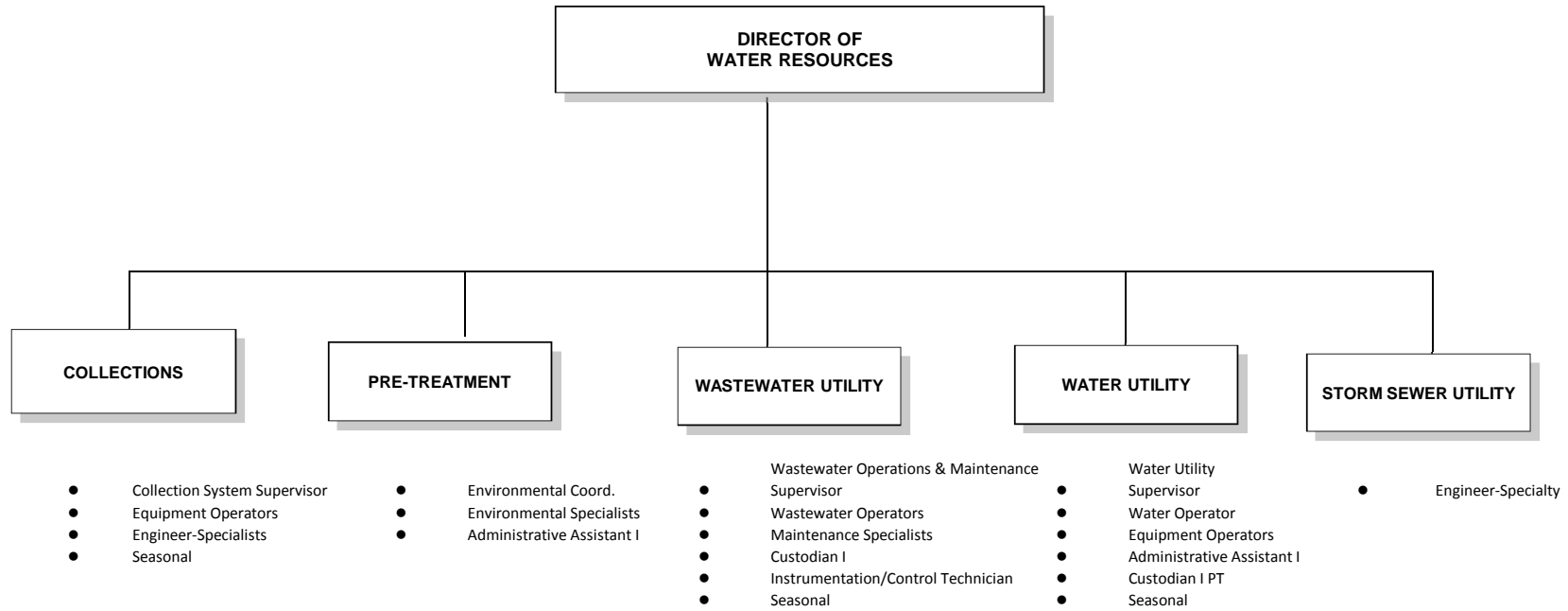
Revenue sources include residential, commercial and industrial user fees and lesser amounts from interest income, permitting and citation fees, lab analyses, and septage haulers. Wastewater rates have been stable since 2003 and are being raised by 3% for 2016.

The WPCF has a biochemical oxygen demand (BOD) treatment rating of 42,140 pounds per day (PPD). 29,804 PPD is currently allocated to all classes of customers. Flow rating of the plant is 11.3 million gallons per day (MGD), with an average daily flow of around 4 MGD. There is approximately 168 miles of sewer collection mains.

EXPENDITURES



CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
WATER RESOURCES DIVISION
ORGANIZATIONAL CHART
2016



23 WASTEWATER

ACCOUNTS FOR:			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
LICENSES & PERMITS											
23707561	4175	INDUSTRIAL PERMIT FEES IPT	(\$6,620)	(\$33,030)	(\$4,390)	(\$1,000)	(\$1,400)	(\$750)	(\$1,000)	\$0	0.00%
FINES & PENALTIES											
23707561	4237	CITATIONS & PENALTIES IPT FUND	(\$5,800)	(\$4,980)	(\$4,326)	(\$7,000)	(\$2,050)	(\$4,300)	(\$5,500)	\$1,500	-21.43%
23707561	4241	NSF SERVICE CHARGES	(\$1,650)	(\$1,470)	(\$1,710)	(\$1,650)	(\$720)	(\$1,250)	(\$1,650)	\$0	0.00%
23707561	4279	PENALTY ON TAXES	(\$172,297)	(\$160,429)	(\$142,205)	(\$193,105)	(\$48,915)	(\$193,105)	(\$158,000)	\$35,105	-18.18%
GRANTS/AIDE											
	436002	OPERATING GRANTS	(\$2,017)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY INC.											
23707561	4411	RENT	(\$19,369)	(\$20,982)	(\$17,754)	(\$19,368)	(\$11,298)	(\$19,368)	(\$19,368)	\$0	0.00%
23707561	4413	INTEREST INCOME	(\$194,301)	(\$147,338)	(\$125,657)	(\$97,000)	(\$6,295)	(\$97,000)	(\$125,000)	(\$28,000)	28.87%
23707561	441304	DEBT ISSUANCE PREMIUM	\$0	\$0	(\$2,625)	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	4416	RECOVERIES FROM CITY-OWNED PRP	\$0	\$0	\$0	(\$100)	\$0	\$0	(\$100)	\$0	0.00%
DEPARTMENTAL EARNINGS											
23707561	450801	SAMPLER REPLACEMENT FEE SIU	(\$320)	\$0	\$0	(\$160)	\$0	(\$100)	(\$160)	\$0	0.00%
23707561	450802	SPECIAL COST RECOVERY IPT	(\$10,949)	(\$9,753)	(\$8,209)	(\$11,000)	(\$8,410)	(\$9,000)	(\$8,500)	\$2,500	-22.73%
23707561	450803	VEHICLE USE COST RECOVERY IPT	(\$430)	(\$4,256)	\$2,978	(\$485)	\$0	(\$485)	(\$2,500)	(\$2,015)	415.46%
23707561	455901	REGULAR RESIDENTIAL CUSTOMERS	(\$3,170,992)	(\$3,089,171)	(\$3,057,348)	(\$3,165,000)	(\$1,216,636)	(\$3,052,000)	(\$3,198,150)	(\$33,150)	1.05%
23707561	455902	REGULAR COMMERCIAL CUSTOMERS	(\$1,304,378)	(\$1,165,844)	(\$1,228,840)	(\$1,200,000)	(\$505,814)	(\$1,214,000)	(\$1,261,750)	(\$61,750)	5.15%
23707561	455903	REVENUES - INDUSTRIAL	(\$2,075,410)	(\$2,109,669)	(\$2,223,301)	(\$2,034,000)	(\$869,193)	(\$2,097,000)	(\$2,135,000)	(\$101,000)	4.97%
23707561	455905	TRUCKED WASTE TREATMENT	(\$5,710)	(\$1,328)	(\$5,752)	(\$1,500)	(\$471)	(\$1,500)	(\$1,500)	\$0	0.00%
23707561	455906	WATER ANALYSIS	(\$3,280)	(\$3,580)	(\$2,980)	(\$3,125)	(\$700)	(\$2,900)	(\$3,250)	(\$125)	4.00%
23707561	455907	RECLAMATION HAULER'S PERMIT	(\$125)	\$0	\$0	(\$175)	\$0	(\$125)	(\$50)	\$125	-71.43%
23707561	455908	SEWER SERVICES - OTHER MUNIS	(\$40,627)	(\$40,004)	(\$46,407)	(\$40,000)	(\$20,723)	(\$43,200)	(\$40,000)	\$0	0.00%
23707561	455910	VACTOR/TELEVISIONS REVENUE	(\$630)	(\$676)	(\$4,171)	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	455920	EMERGENCY RESPONSE RECOVERY	(\$726)	(\$1,103)	\$0	(\$750)	\$0	(\$750)	\$0	\$750	-100.00%
23707561	455930	MANHOURS IPT	(\$582)	(\$1,067)	(\$1,213)	(\$776)	\$0	(\$750)	(\$1,000)	(\$224)	28.87%
23707561	455932	IN-HOUSE ANALYSIS IPT	(\$1,644)	(\$3,056)	(\$995)	(\$2,250)	\$0	(\$2,200)	(\$873)	\$1,377	-61.20%
23707561	455938	METAL ANALYSIS IPT	\$0	\$0	(\$2,129)	\$0	\$0	\$0	(\$2,250)	(\$2,250)	100.00%
OTHER REVENUES											
23707561	4619	RESTITUTION	\$0	\$0	(\$270)	\$0	(\$146)	\$0	\$0	\$0	0.00%
23707561	4624	RECOVERIES OF PRIOR YEAR EXP	(\$101,226)	(\$205)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	4652	REPAYMENT-WATER TO SEWER LOAN	(\$26,681)	(\$16,941)	(\$6,086)	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	4691	FEDERAL CONTRIBUTION REVENUE	\$0	\$0	(\$410,359)						
23707561	4699	OTHER INCOME	(\$1,573)	(\$35)	(\$220)	\$0	(\$104)	\$0	\$0	\$0	0.00%
	4999	FUND BALANCE	\$0	\$0	\$0	(\$254,935)	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES			(\$7,147,336)	(\$6,814,917)	(\$7,293,967)	(\$7,033,379)	(\$2,692,875)	(\$6,739,783)	(\$6,965,601)	\$67,778	-0.96%
WPCF OPERATIONS											
PERSONNEL SERVICES											
23707561	5110	REGULAR PERSONNEL	\$748,342	\$871,970	\$858,043	\$957,055	\$468,720	\$975,679	\$909,165	(\$47,890)	-5.00%
23707561	511022	WAGE ADJUSTMENT	\$4	\$0	\$0	\$3,460	\$0	\$0	\$36,010	\$32,550	940.75%
23707561	5113	ONCALL	\$13,695	\$2	\$15,541	\$14,300	\$8,415	\$14,300	\$14,300	\$0	0.00%
23707561	5120	PART TIME PERSONNEL	\$21,476	\$10,670	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5130	EXTRA PERSONNEL	\$4,000	\$0	\$2,820	\$11,100	\$0	\$5,500	\$5,700	(\$5,400)	-48.65%
23707561	5150	OVERTIME	\$8,318	\$7,678	\$7,620	\$7,083	\$5,802	\$7,870	\$9,975	\$2,892	40.83%
23707561	5161	VACATION PAY	\$3,934	\$32,232	\$9,801	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5191	WISCONSIN RETIREMENT FUND	\$49,170	\$61,492	\$63,955	\$68,282	\$33,856	\$67,700	\$61,294	(\$6,988)	-10.23%
23707561	5192	WORKER'S COMPENSATION	\$58,836	\$57,660	\$68,204	\$71,944	\$35,972	\$71,944	\$86,638	\$14,694	20.42%
23707561	519301	SOCIAL SECURITY	\$48,924	\$54,866	\$54,026	\$59,971	\$29,795	\$59,950	\$56,111	(\$3,860)	-6.44%
23707561	519302	MEDICARE	\$11,504	\$12,928	\$12,796	\$14,132	\$6,976	\$13,952	\$13,076	(\$1,056)	-7.47%
23707561	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$257,667	\$279,142	\$265,424	\$299,287	\$150,345	\$300,690	\$290,021	(\$9,266)	-3.10%
23707561	519401	VEBA	\$0	\$7,035	\$0	\$0	\$9,281	\$18,562	\$0	\$0	0.00%
23707561	519405	OPEB INSURANCE EXPENSE	(\$13,193)	(\$11,205)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5195	LIFE INSURANCE	\$2,075	\$2,351	\$2,927	\$3,190	\$1,520	\$3,040	\$3,252	\$62	1.94%
23707561	5196	UNEMPLOYMENT COMPENSATION	\$1,016	(\$11,205)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

23 WASTEWATER

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
CONTRACTUAL SERVICE										
23707561	5211 VEHICLE EQUIP OPER. & MAINT.	\$6,224	\$8,269	\$10,996	\$4,387	\$264	\$2,500	\$5,394	\$1,007	22.95%
23707561	5215 COMPUTER/OFFICE EQUIP MAIN.	\$29,437	\$32,530	\$36,771	\$39,174	\$29,058	\$39,174	\$39,850	\$676	1.73%
23707561	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$2,574	\$2,483	\$2,563	\$4,175	\$2,382	\$4,175	\$10,945	\$6,770	162.16%
23707561	5225 PROFESSIONAL DUES	\$791	\$413	\$345	\$435	\$45	\$175	\$615	\$180	41.38%
23707561	5232 DUPLICATING & DRAFTING	\$132	\$375	\$235	\$175	\$0	\$100	\$250	\$75	42.86%
23707561	5239 JOINT METERING EXPENSE	\$236,583	\$241,538	\$0	\$231,847	\$0	\$231,487	\$231,847	\$0	0.00%
23707561	5240 CONTRACTED SERV-PROFESSIONAL	\$78,013	\$107,216	\$91,397	\$80,000	\$51,365	\$80,000	\$122,600	\$42,600	53.25%
23707561	5241 CONTRACTED SERV-LABOR	\$60,447	\$37,476	\$22,513	\$35,100	\$23,664	\$35,100	\$35,100	\$0	0.00%
23707561	5244 OTHER FEES	\$44,320	\$48,494	\$43,022	\$42,900	\$29,956	\$42,900	\$48,000	\$5,100	11.89%
23707561	5245 BAD DEBT EXPENSE	\$186	\$47	\$0	\$0	\$712	\$0	\$0	\$0	0.00%
23707561	5248 ADVERTISING,MARKETING,PROMOS	\$2,381	\$508	\$2,781	\$500	\$48	\$200	\$2,000	\$1,500	300.00%
23707561	5254 LEGAL SERVICES	\$1,936	\$1,837	\$2,365	\$2,900	\$0	\$0	\$2,000	(\$900)	-31.03%
23707561	5255 PHYSICAL EXAMS	\$1,246	\$1,303	\$1,232	\$3,612	\$378	\$1,800	\$3,012	(\$600)	-16.61%
23707561	5256 LAUNDRY	\$0	\$4,987	\$17,235	\$13,050	\$6,251	\$13,050	\$13,050	\$0	0.00%
23707561	5261 STRUCTURE MAINTEN	\$7,574	\$297	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5263 ELECTRICAL MAINTEN	\$8,318	\$223	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5271 TELEPHONE - LOCAL	\$29,262	\$23,109	\$25,319	\$25,580	\$8,929	\$25,580	\$20,017	(\$5,563)	-21.75%
23707561	5284 INSURANCE-FIRE & EXTENDED COV.	\$43,929	\$52,180	\$70,350	\$70,838	\$35,115	\$70,230	\$84,471	\$13,633	19.25%
23707561	5285 INSURANCE - FLEET	\$11,648	\$12,439	\$9,198	\$9,064	\$4,659	\$9,318	\$10,274	\$1,210	13.35%
23707561	5286 INSURANCE-COMPREHENSIVE LIAB	\$41,916	\$41,268	\$40,661	\$33,320	\$16,660	\$33,320	\$32,857	(\$463)	-1.39%
23707561	5289 INSURANCE - OTHER	\$6,981	\$6,794	\$7,944	\$8,011	\$3,744	\$7,488	\$8,346	\$335	4.18%
MATERIALS & SUPPLIES										
23707561	5321 ELECTRICITY	\$572,248	\$569,063	\$549,313	\$550,000	\$254,870	\$510,000	\$550,000	\$0	0.00%
23707561	5322 GAS/HEATING FUEL	\$67,223	\$92,824	\$97,559	\$93,000	\$56,798	\$93,000	\$98,000	\$5,000	5.38%
23707561	5323 WATER	\$33,984	\$36,002	\$39,082	\$34,000	\$15,959	\$32,000	\$34,000	\$0	0.00%
23707561	5324 SEWER SERVICE CHARGE	\$88,360	\$106,041	\$137,656	\$98,000	\$58,032	\$116,000	\$105,000	\$7,000	7.14%
23707561	5325 STORMWATER SERVICE CHARGE	\$5,616	\$5,270	\$5,270	\$5,350	\$2,196	\$4,400	\$5,350	\$0	0.00%
23707561	5331 POSTAGE & EXPRESS MAIL	\$15,836	\$16,853	\$17,001	\$16,750	\$7,801	\$15,600	\$16,750	\$0	0.00%
23707561	5332 OFFICE/COMP EQUIP & SUPPLIES	\$7,624	\$11,126	\$7,170	\$13,600	\$5,363	\$12,800	\$11,600	(\$2,000)	-14.71%
23707561	5342 MEDICAL SUPPLIES & DRUGS	\$2,302	\$2,410	\$478	\$2,884	\$94	\$1,700	\$2,884	\$0	0.00%
23707561	5343 GENERAL COMMODITIES	\$9,583	\$6,435	\$3,833	\$5,500	\$1,714	\$4,100	\$5,500	\$0	0.00%
23707561	534303 COMMODITIES - SODIUM BISULFITE	\$11,153	\$16,403	\$20,705	\$16,000	\$10,125	\$16,800	\$16,000	\$0	0.00%
23707561	534305 COMMODITIES - SALT	\$1,335	\$1,432	\$318	\$1,550	\$0	\$750	\$1,550	\$0	0.00%
23707561	534306 COMMODITIES-FERRIC CHLORIDE	\$32,516	\$62,708	\$67,794	\$52,000	\$23,195	\$46,700	\$65,000	\$13,000	25.00%
23707561	534309 COMMODITIES-POLYMER	\$77,059	\$56,118	\$67,433	\$80,000	\$35,358	\$77,800	\$80,000	\$0	0.00%
23707561	534310 COMMODITIES-MISC CHEMICALS	\$9,117	\$8,653	\$9,172	\$8,900	\$7,484	\$8,900	\$8,900	\$0	0.00%
23707561	534311 COMMODITIES-HYPOCHLORITE	\$21,412	\$15,195	\$12,795	\$24,000	\$6,368	\$15,500	\$24,000	\$0	0.00%
23707561	5345 MAINTENANCE MATERIALS	\$1,188	\$1,075	\$1,016	\$1,330	\$833	\$1,300	\$1,330	\$0	0.00%
23707561	5347 UNIFORMS	\$0	\$0	\$0	\$0	\$2,262	\$0	\$0	\$0	0.00%
23707561	5348 EQUIP<1000	\$746	\$3,610	\$1,830	\$3,305	\$1,629	\$3,200	\$3,305	\$0	0.00%
23707561	5351 BOOKS & SUBSCRIPTIONS	\$168	\$112	\$29	\$75	\$0	\$75	\$75	\$0	0.00%
23707561	5352 TRAINING EQUIPMENT & SUPPLIES	\$0	\$961	\$81	\$950	\$201	\$950	\$250	(\$700)	-73.68%
FIXED COSTS										
23707561	5411 RENT/BUILD	\$134,000	\$141,000	\$138,000	\$137,000	\$68,500	\$137,000	\$137,000	\$0	0.00%
CAPITAL OUTLAY										
23707561	5533 EQUIP-OTHER OVER \$1,000	\$0	\$8,763	\$10,491	\$10,000	\$3,662	\$7,500	\$10,000	\$0	0.00%
23707561	5534 EQUIP-COMPUTER OVER \$1,000	\$11,004	\$3,574	\$2,925	\$7,000	\$0	\$1,500	\$4,000	(\$3,000)	-42.86%
DEBT SERVICE										
23707561	5641 PRINCIPAL - CORP PURPOSE BONDS	\$0	\$0	\$0	\$238,489	\$0	\$238,489	\$252,971	\$14,482	6.07%
23707561	5642 INTEREST - CORP PURPOSE BONDS	\$118,660	\$111,471	\$102,843	\$99,036	\$51,220	\$110,440	\$91,616	(\$7,420)	-7.49%
DEPRECIATION										
23707561	573001 RESERVE-COMPUTER SOFT/HARDWARE	\$2,994	\$35,928	\$35,925	\$35,925	\$17,963	\$39,526	\$0	(\$35,925)	-100.00%
23707561	5899 RESERVE/SUBSIDY	\$0	\$0	\$0	\$0	\$0	\$0	\$58	\$58	100.00%
	5731 DEPRECIATION - BUILD	\$2,518,136	\$2,609,954	\$2,616,330	\$0	\$0	\$0	\$0	\$0	0.00%
	5736 BOND DISCOUNT AMORTIZATION	\$936	\$2,622	\$7,272	\$0	\$0	\$0	\$0	\$0	0.00%

23 WASTEWATER

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
FUNDCONT										
23	5801 CIPOPERAT	\$563,864	\$614,381	\$550,687	\$769,500	\$122,405	\$769,500	\$775,000	\$5,500	0.71%
23	5926 OPER TRANSFER OUT	\$0	\$317,572	\$6,683	\$0	\$0	\$0	\$0	\$0	0.00%
23	5985 OPER TRANSFER OUT	\$0	\$70,572	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES		\$6,136,727	\$6,927,530	\$6,255,774	\$4,419,016	\$1,717,944	\$4,401,314	\$4,456,309	\$37,293	0.84%
NET TOTAL		\$1,300,157	\$2,369,913	\$1,575,158	\$0	\$115,168	\$121,306	\$0	\$0	0.00%

BUDGET MODIFICATIONS: 2014 was the last year of the repayment of loan from the Water Utility Fund to the Wastewater Fund. A wastewater rate study is proposed for 2016. The following CIP projects are budgeted for 2016: Sanitary Sewer Repairs for \$448,000, a Sanitary Sewer Camera for \$105,000, a Externally Heated Desiccant Dryer for \$36,000,

a Rotary Screw Air Compressor for \$87,000 and Lift Station Pumping Equipment Upgrades for \$99,000. Rates will be increased 3% for residential and commercial. The new rates in the City will be \$6.49 per month residential customer charge, \$3.04 per 748 gallons residential treatment charge. The new rates in the City will be \$7.21 per month commercial customer charge, \$3.38 per 748 gallons commercial treatment charge. The new rates outside the City will be \$8.89 per month commercial and residential customer charge, \$4.55 per 748 gallons commercial and residential treatment charge.

23 WASTEWATER

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
PRETREATMENT										
PERSONNEL SERVICES										
23707562	5110 REGULAR PERSONNEL	\$249,126	\$264,535	\$285,219	\$272,982	\$137,974	\$275,948	\$261,483	(\$11,499)	-4.21%
23707562	5113 ON-CALL PAY	\$660	\$3,960	\$3,172	\$0	\$0	\$0	\$0	\$0	-100.00%
23707562	5130 EXTRA PERSONNEL	\$0	\$0	\$592	\$0	\$0	\$0	\$0	\$0	0.00%
23707562	5150 OVERTIME	\$2,245	\$0	\$5,058	\$2,686	\$2,683	\$2,900	\$3,624	\$938	34.92%
23707562	5174 VEHICLE ALLOWANCE	\$0	\$1,344	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707562	5191 WISCONSIN RETIREMENT FUND	\$15,012	\$17,971	\$20,541	\$18,536	\$9,999	\$19,998	\$17,495	(\$1,041)	-5.62%
23707562	519301 SOCIAL SECURITY	\$15,405	\$16,558	\$17,986	\$16,642	\$8,581	\$17,162	\$16,210	(\$432)	-2.60%
23707562	519302 MEDICARE	\$3,603	\$3,872	\$4,206	\$3,892	\$2,007	\$4,014	\$3,738	(\$154)	-3.96%
23707562	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$72,737	\$75,743	\$82,277	\$79,421	\$47,381	\$94,762	\$67,555	(\$11,866)	-14.94%
23707562	5195 LIFE INSURANCE	\$780	\$652	\$754	\$801	\$413	\$826	\$939	\$138	17.23%
CONTRACTUAL SERVICE										
23707562	5211 VEHICLE EQUIP OPER. & MAINT.	\$4,207	\$1,976	\$4,121	\$3,952	\$150	\$1,200	\$3,298	(\$654)	-16.55%
23707562	5214 OTHER EQUIPMENT MAINTENANCE	\$1,178	\$3,410	\$3,208	\$4,500	\$143	\$2,500	\$2,750	(\$1,750)	-38.89%
23707562	5215 COMPUTER/OFFICE EQUIP MAIN.	\$36	\$142	\$0	\$1,000	\$0	\$500	\$250	(\$750)	-75.00%
23707562	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$1,698	\$4,490	\$2,932	\$4,000	\$1,062	\$4,000	\$4,000	\$0	0.00%
23707562	5224 PUBLIC EDUCATION	\$7,748	\$9,515	\$6,783	\$8,500	\$4,847	\$7,500	\$11,000	\$2,500	29.41%
23707562	5225 PROFESSIONAL DUES	\$50	\$0	\$50	\$90	\$0	\$90	\$90	\$0	0.00%
23707562	5231 OFFICIAL NOTICES&PUBLICATIONS	\$23	\$8	\$0	\$300	\$8	\$75	\$100	(\$200)	-66.67%
23707562	5232 DUPLICATING & DRAFTING	\$2	\$0	\$0	\$600	\$103	\$300	\$125	(\$475)	-79.17%
23707562	5240 CONTRACTED SERV-PROFESSIONAL	\$4,798	(\$15,928)	\$19,921	\$19,500	\$7,077	\$19,500	\$18,600	(\$900)	-4.62%
23707562	5244 CONTRACTED SERV-LABOR	\$845	\$1,689	\$0	\$2,000	\$0	\$0	\$0	(\$2,000)	-100.00%
23707562	5246 OTHER FEES	\$3,000	\$3,500	\$1,473	\$8,500	\$50	\$2,000	\$1,500	(\$7,000)	-82.35%
23707562	5251 CONTRIBUTIONS TO ORGANIZATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$3,500	\$3,500	0.00%
23707562	5252 ADVERTISING,MARKETING,PROMOS	\$0	\$11	\$0	\$100	\$0	\$0	\$50	(\$50)	0.00%
23707562	5254 LEGAL SERVICES	\$0	\$0	\$22	\$1,500	\$0	\$0	\$750	(\$750)	-50.00%
23707562	5271 TELEPHONE - LOCAL	\$877	\$1,055	\$729	\$1,000	\$409	\$820	\$1,000	\$0	0.00%
MATERIALS & SUPPLIES										
23707562	5331 POSTAGE & EXPRESS MAIL	\$462	\$471	\$1,076	\$500	\$284	\$570	\$500	\$0	0.00%
23707562	5332 OFFICE/COMP EQUIP & SUPPLIES	\$5,194	\$5,075	\$5,848	\$0	\$828	\$0	\$0	\$0	0.00%
23707562	5343 GENERAL COMMODITIES	\$0	\$36	\$612	\$250	\$0	\$175	\$250	\$0	0.00%
23707562	534307 COMMODITIES-LAB SUPPLIES	\$41,061	\$45,327	\$30,746	\$44,000	\$7,523	\$39,000	\$44,000	\$0	0.00%
23707562	5345 MAINTENANCE MATERIALS	\$112	\$45,095	\$121	\$400	\$0	\$125	\$400	\$0	0.00%
23707562	5347 UNIFORMS	\$1,578	\$2,221	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707562	5348 OTHER EQUIPMENT UNDER \$1,000	\$18,274	\$24,963	\$9,429	\$5,900	\$670	\$4,500	\$5,900	\$0	0.00%
23707562	5352 TRAINING EQUIPMENT & SUPPLIES	\$18,786	\$2,486	\$2,296	\$6,000	\$0	\$2,500	\$3,500	(\$2,500)	-41.67%
CAPITAL OUTLAY										
23707562	5533 EQUIP-OTHER OVER \$1,000	\$0	(\$24,793)	\$18,965	\$15,610	\$2,474	\$7,500	\$6,000	(\$9,610)	-61.56%
23707562	5534 EQUIP-COMPUTER OVER \$1,000	\$0	(\$1,876)	\$3,451	\$3,000	\$0	\$1,500	\$1,600	(\$1,400)	-46.67%
23707562	5730 RES-VEHIC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES		\$469,497	\$493,508	\$531,588	\$526,162	\$234,665	\$509,965	\$480,207	(\$45,955)	-8.73%

BUDGET MODIFICATIONS: Business as usual.

23 WASTEWATER

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
BIOSOLID TREATMENT WPCF										
PERSONNEL SERVICES										
23707563	5110 REGULAR PERSONNEL	\$45,894	\$46,911	\$47,391	\$44,654	\$22,684	\$45,368	\$44,812	\$158	0.35%
23707563	5150 OVERTIME	\$66	\$47	\$2,408	\$342	\$0	\$342	\$2,076	\$1,734	507.02%
23707563	5191 WISCONSIN RETIREMENT FUND	\$2,720	\$3,127	\$3,486	\$3,024	\$1,543	\$3,086	\$3,095	\$71	2.35%
23707563	519301 SOCIAL SECURITY	\$2,850	\$2,911	\$3,088	\$2,758	\$1,406	\$2,812	\$2,907	\$149	5.40%
23707563	519302 MEDICARE	\$666	\$681	\$722	\$640	\$329	\$658	\$650	\$10	1.56%
23707563	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$22,631	\$22,272	\$23,444	\$21,099	\$10,376	\$20,752	\$19,691	(\$1,408)	-6.67%
23707563	519401 VEBA	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707563	5195 LIFE INSURANCE	\$227	\$254	\$267	\$210	\$105	\$210	\$236	\$26	12.38%
CONTRACTUAL SERVICE										
23707563	5211 VEHICLE EQUIP OPER. & MAINT.	\$98,225	\$74,571	\$91,976	\$116,458	\$36,856	\$88,300	\$94,109	(\$22,349)	-19.19%
23707563	5244 OTHER FEES	\$24,864	\$86,322	\$104,437	\$77,425	\$60,514	\$96,000	\$84,000	\$6,575	8.49%
MATERIALS & SUPPLIES										
23707563	5345 MAINTENANCE MATERIALS	\$1,044	\$2,089	\$169,811	\$1,650	\$1,550	\$2,300	\$4,200	\$2,550	154.55%
DEPRECIATION										
23707563	5730 RESERVE-VEHICLE REPLACEMENT	\$120,000	\$120,000	\$120,000	\$120,000	\$60,000	\$120,000	\$120,000	\$0	0.00%
23707563	573001 RESERVE- COMPUTER	\$32,934	\$0	\$0	\$0	\$0	\$0		\$0	0.00%
TOTAL EXPENDITURES		\$352,121	\$359,185	\$567,029	\$388,260	\$195,364	\$379,828	\$375,776	(\$12,484)	-3.22%

BUDGET MODIFICATIONS: Business as usual.

23 WASTEWATER

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
COLLECTION/PUMPING STATION										
PERSONNEL SERVICES										
23707565	5110 REGULAR PERSONNEL	\$220,168	\$207,112	\$205,626	\$278,372	\$138,338	\$276,676	\$297,933	\$19,561	7.03%
23707565	5112 OUT-OF-CLASS PAY	\$1,327	\$142	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5130 EXTRA PERSONNEL	\$0	\$10,017	\$19,219	\$17,612	\$4,517	\$17,942	\$17,942	\$330	1.87%
23707565	5150 OVERTIME	\$2,261	\$3,477	\$5,194	\$2,784	\$2,317	\$2,784	\$3,525	\$741	26.62%
23707565	5191 WISCONSIN RETIREMENT FUND	\$12,849	\$14,027	\$14,946	\$18,905	\$9,875	\$19,750	\$19,897	\$992	5.25%
23707565	519301 SOCIAL SECURITY	\$13,841	\$13,660	\$14,213	\$18,282	\$8,979	\$17,958	\$19,669	\$1,387	7.59%
23707565	519302 MEDICARE	\$3,237	\$3,195	\$3,324	\$4,276	\$2,100	\$4,200	\$4,308	\$32	0.75%
23707565	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$94,393	\$85,662	\$90,217	\$121,909	\$60,204	\$120,408	\$122,524	\$615	0.50%
23707565	519401 VEBA	\$0	\$0	\$10,531	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5195 LIFE INSURANCE	\$2,291	\$762	\$719	\$933	\$519	\$1,038	\$1,184	\$251	26.90%
23707565	5196 UNEMPLOYMENT COMPENSATION	\$930	\$0	\$463	\$0	\$1,906	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE										
23707565	5211 VEHICLE EQUIP OPER. & MAINT.	\$48,049	\$51,455	\$58,042	\$53,560	\$14,137	\$53,560	\$47,001	(\$6,559)	-12.25%
23707565	5215 COMPUTER/OFFICE EQUIP MAIN.	\$87	\$120	\$31	\$250	\$0	\$75	\$75	(\$175)	-70.00%
23707565	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$1,447	\$2,206	\$1,025	\$2,050	\$14	\$1,560	\$2,050	\$0	0.00%
23707565	5225 PROFESSIONAL DUES	\$258	\$157	\$161	\$259	\$181	\$259	\$259	\$0	0.00%
23707565	5240 CONTRACTED SERV-PROFESSIONAL	\$11,842	\$6,470	\$5,188	\$7,000	\$0	\$7,000	\$7,000	\$0	0.00%
23707565	5244 OTHER FEES	\$2,590	\$830	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5256 LAUNDRY	\$0	\$338	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5271 TELEPHONE - LOCAL	\$331	\$27	\$296	\$480	\$221	\$445	\$480	\$0	0.00%
MATERIALS & SUPPLIES										
23707565	5331 POSTAGE	\$157	\$0	\$124	\$75	\$2	\$75	\$75	\$0	0.00%
23707565	5332 OFFICE/COM	\$0	\$0	\$506	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5343 GENERAL COMMODITIES	\$0	\$23	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5345 MAINTENANCE MATERIALS	\$16,520	\$30,291	\$16,045	\$22,500	\$11,045	\$17,800	\$22,500	\$0	0.00%
DEPRECIATION										
23707565	5730 RES-VEHIC	\$80,004	\$80,004	\$80,000	\$80,000	\$40,000	\$80,000	\$80,000	\$0	0.00%
TOTAL EXPENDITURES		\$512,582	\$509,975	\$525,869	\$629,247	\$294,357	\$621,530	\$646,422	\$17,175	2.73%

BUDGET MODIFICATIONS: Increase in regular personnel due to adjustments to the allocations of staff.

23 WASTEWATER

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
PLANT MAINTENANCE										
PERSONNEL SERVICES										
23707567	5110 REGULAR PERSONNEL	\$270,122	\$291,865	\$289,465	\$259,096	\$105,181	\$210,362	\$207,291	(\$51,805)	-19.99%
23707567	5113 ON-CALL PAY	\$89	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707567	5150 OVERTIME	\$3,280	\$4,389	\$3,527	\$2,801	\$2,688	\$3,200	\$3,402	\$601	21.46%
23707567	5173 TOOL ALLOWANCE	\$2,400	\$2,400	\$2,400	\$2,400	\$2,100	\$2,400	\$2,400	\$0	0.00%
23707567	5191 WISCONSIN RETIREMENT FUND	\$16,185	\$19,242	\$20,809	\$17,608	\$7,339	\$14,678	\$13,905	(\$3,703)	-21.03%
23707567	519301 SOCIAL SECURITY	\$16,905	\$18,485	\$18,308	\$16,202	\$6,798	\$13,596	\$13,018	(\$3,184)	-19.65%
23707567	519302 MEDICARE	\$3,954	\$4,323	\$4,282	\$3,790	\$1,590	\$3,180	\$2,995	(\$795)	-20.98%
23707567	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$132,745	\$134,562	\$135,487	\$119,565	\$47,955	\$95,910	\$90,799	(\$28,766)	-24.06%
23707567	5195 LIFE INSURANCE	\$946	\$892	\$915	\$789	\$360	\$720	\$842	\$53	6.72%
CONTRACTUAL SERVICE										
23707567	5211 VEHICLE EQUIP OPER. & MAINT.	\$29,111	\$28,194	\$41,467	\$26,656	\$10,601	\$15,700	\$25,668	(\$988)	-3.71%
23707567	5214 OTHER EQUIPMENT MAINTENANCE	\$993	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707567	5223 SCHOOLS, SEMINARS, & CONFERENCES	\$6,364	\$2,659	\$4,638	\$5,000	\$1,998	\$3,800	\$6,000	\$1,000	20.00%
23707567	5240 CONTRACTED SERV-PROFESSIONAL	\$0	\$0	\$0	\$330	\$0	\$0	\$330	\$0	0.00%
23707567	5241 CONTRACTED SERV-LABOR	\$64,213	\$129,700	\$82,587	\$136,800	\$22,057	\$136,800	\$131,800	(\$5,000)	-3.65%
23707567	5251 AUTO & TRAVEL	\$1,175	\$270	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707567	5256 LAUNDRY	\$9,336	\$8,875	\$385	\$0	\$0	\$0	\$0	\$0	0.00%
23707567	5261 STRUCTURE MAINTENANCE	\$42,063	\$14,928	\$8,517	\$23,000	\$17,788	\$19,100	\$23,000	\$0	0.00%
23707567	5262 PAINTING/CLEANING MAINTENANCE	\$0	\$0	\$7	\$2,250	\$0	\$750	\$1,500	(\$750)	-33.33%
23707567	5263 ELECTRICAL MAINTENANCE	\$1,925	\$15,550	\$16,363	\$15,000	\$9,774	\$15,000	\$15,000	\$0	0.00%
23707567	5264 PLUMBING MAINTENANCE	\$150	\$1,125	\$116	\$1,500	\$334	\$1,200	\$1,500	\$0	0.00%
23707567	5265 HEATING MAINTENANCE	\$27,963	\$9,708	\$10,427	\$20,000	\$9,263	\$18,500	\$20,000	\$0	0.00%
23707567	5266 GROUNDS MAINTENANCE	\$3,119	\$5,436	\$2,737	\$4,750	\$516	\$4,750	\$4,750	\$0	0.00%
23707567	5271 TELEPHONE - LOCAL	\$772	\$729	\$736	\$0	\$283	\$566	\$0	\$0	0.00%
MATERIALS & SUPPLIES										
23707567	5331 POSTAGE & EXPRESS MAIL	\$6	\$482	\$0	\$175	\$0	\$0	\$175	\$0	0.00%
23707567	5332 OFFICE/COMP EQUIP & SUPPLIES	\$11	\$468	\$280	\$0	\$77	\$77	\$0	\$0	0.00%
23707567	5343 GENERAL COMMODITIES	\$0	\$408	\$287	\$500	\$99	\$250	\$500	\$0	0.00%
23707567	534308 COMMODITIES-LUBRICATION	\$5,315	\$3,505	\$4,023	\$3,750	\$186	\$2,500	\$3,750	\$0	0.00%
23707567	5345 MAINTENANCE MATERIALS	\$161,339	\$144,271	\$167,939	\$199,000	\$59,655	\$199,000	\$204,000	\$5,000	2.51%
23707567	5511 NEW BUILDINGS/CONSTRUCTION	\$0	(\$136,652)	\$0	\$16,000	\$0	\$16,000	\$0	(\$16,000)	-100.00%
23707567	5533 EQUIP-VEHICULAR OVER \$1,000	\$0	\$0	\$6,500	\$0	\$32	\$20,000	\$8,000	\$8,000	0.00%
DEPRECIATION										
23707567	5730 RES-VEHIC	\$20,004	\$20,004	\$20,000	\$20,000	\$10,000	\$20,000	\$20,000	\$0	0.00%
TOTAL EXPENDITURES		\$820,485	\$725,818	\$842,202	\$896,962	\$316,672	\$818,039	\$800,625	(\$96,337)	-10.74%

BUDGET MODIFICATIONS: Decrease in regular personnel due to adjustments to the allocations of staff.

23 WASTEWATER

ACCOUNTS FOR:			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
WPCF ENGINEERING											
PERSONNEL SERVICES											
23707569	5110	REGULAR PERSONNEL	\$83,265	\$86,522	\$63,752	\$86,388	\$34,161	\$68,332	\$113,972	\$27,584	31.93%
23707569	5191	WISCONSIN RETIREMENT FUND	\$4,927	\$5,762	\$4,305	\$5,808	\$2,324	\$4,648	\$7,523	\$1,715	29.53%
23707569	519301	SOCIAL SECURITY	\$5,135	\$5,337	\$3,945	\$5,295	\$2,118	\$4,236	\$7,067	\$1,772	33.47%
23707569	519302	MEDICARE	\$1,201	\$1,248	\$923	\$1,238	\$495	\$990	\$1,653	\$415	33.52%
23707569	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$32,815	\$32,290	\$36,891	\$30,524	\$9,795	\$19,950	\$31,812	\$1,288	4.22%
23707569	5195	LIFE INSURANCE	\$290	\$267	\$125	\$254	\$26	\$52	\$85	(\$169)	-66.54%
CONTRACTUAL SERVICE											
23707569	5214	OTHER EQUIPMENT MAINTENANCE	\$1,162	\$1,765	\$0	\$1,500	\$0	\$750	\$1,500	\$0	0.00%
23707569	5215	COMPUTER/OFFICE EQUIP MAIN.	\$0	\$4	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707569	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$259	\$1,858	\$35	\$475	\$0	\$250	\$750	\$275	57.89%
23707569	5225	PROFESSIONAL DUES	\$195	\$0	\$126	\$0	\$0	\$0	\$0	\$0	0.00%
23707569	5231	OFFICIAL NOTICES&PUBLICATIONS	\$515	\$461	\$296	\$450	\$0	\$250	\$450	\$0	0.00%
23707569	5232	DUPLICATING & DRAFTING	\$231	\$0	\$0	\$150	\$0	\$0	\$0	(\$150)	-100.00%
23707569	5240	CONTRACTED SERV-PROFESSIONAL	\$23,492	\$29,626	\$33,027	\$38,000	\$0	\$28,000	\$38,000	\$0	0.00%
23707569	5241	CONTRACTED SERV-LABOR	\$1,920	\$2,985	\$3,000	\$3,000	\$0	\$2,600	\$3,000	\$0	0.00%
23707569	5271	TELEPHONE - LOCAL	\$194	\$219	\$95	\$300	\$7	\$75	\$100	(\$200)	-66.67%
MATERIALS & SUPPLIES											
23707569	5331	POSTAGE & EXPRESS MAIL	\$61	\$40	\$1	\$50	\$7	\$30	\$50	\$0	0.00%
23707569	5332	OFFICE/COMP EQUIP & SUPPLIES	\$124	\$224	\$2	\$0	\$0	\$0	\$0	\$0	0.00%
23707569	5345	MAINTENANCE MATERIALS	\$296	\$206	\$140	\$300	\$108	\$250	\$300	\$0	0.00%
TOTAL EXPENDITURES			\$156,081	\$168,814	\$146,663	\$173,732	\$49,041	\$130,413	\$206,262	\$32,530	18.72%

BUDGET MODIFICATIONS: Increase in regular personnel due to allocation changes.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:**

2012
Actual

2013
Actual

2014
Actual

2015
Target

2016
Target

WORKLOAD	1. Track trends and daily operations.	Number of Discharge Monitoring Reports	12	12	12	12	12
	2. Monitor operating costs.	Number of operating cost reports	12	12	12	12	12
EFFICIENCY & EFFECTIVENESS	1. Prepare Compliance Maintenance Annual Report (CMAR).	CMAR Report completed by- June 30th	1	1	1	1	1
	2. Operate and maintain facility per Department of Natural Resources standards	DNR review completed by May 30th	1	1	1	1	1
2015 STRATEGIC GOAL(S)	Continue to manage the economic and environmental performance of the Water Pollution Control Facility, sanitary sewer collections system and industrial pre-treatment program.	Finalize roadmap to meet new phosphorous standard limits.	1	1	1	1	1
		Quarterly hot-spot and bi-annual system wide collections system cleaning	1	1	1	1	1
		Continually seek improvement for biosolids thickening and recycling program.	4	4	4	4	4

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u> <u>PERFORMANCE INDICATORS:</u>		2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Control pollutants from entering the sewer system that could interfere with the WPCF	Number of plant interferences.	0	0	0	0
	2. Conduct Significant Industrial User (SIU) inspections, permits, review SIU Spill Control Prevention Plans (SCPP), etc.	Number of SIU inspections	10	11	11	11
		Regular meetings w/SIUs	6	6	4	4
		Number of commercial inspections	203	144	144	147
		SIU and 5 year commercial permits.	72	65	0	0
		Public education activities.	14	7	8	8
	3. Program performance summary report.	Quarterly pretreatment, commercial, laboratory and clerical reports.	4	4	4	4
EFFICIENCY & EFFECTIVENESS:	4. Conduct program audit by the State of Wisconsin	Acceptable audit corrective action within timeframe	0	0	0	0
		Percent of pretreatment items addressed within 60 days.	100	100	100	100
		Percent of water and wastewater lab items addressed within 60 days.	100	100	100	100

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS:

2012
Actual

2013
Actual

2014
Actual

2015
Target

2016
Target

WORKLOAD:	1. Sample biosolids for priority pollutants and nutrients	Number of biosolids tests performed	12	12	12	12	12
	2. Liquid biosolids land applied	Gallons of biosolids hauled	6,449,600	3,735,200	4,147,010	5,500,000	5,500,000
EFFICIENCY & EFFECTIVENESS:	1. Submit annual biosolids reports to DNR	Complete DNR forms 3400-055, 3400-49, 3400-54 and 3400-56 by January 31	4	4	4	4	4
	2. Measure the amount of cake biosolids hauled.	Metric tons	1,351	1,225	2,268	1,750	1,750

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Assure one-third of system is cleaned annually.	Number of sanitary sewer feet cleaned.	585,906	372,234	598,118	575,000	575,000
	2. Correct defects and reduce groundwater infiltration and surface water inflow using contractors and Water Resources personnel.	Number of feet of sewer lines rehabilitated.	12,000	36,320	81,100	80,000	80,000
		Number of manholes rehabilitated	280	320	300	300	300
		Number of sanitary sewer feet televised.	46,156	37,682	30,412	31,000	31,000

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Expand predictive equipment monitoring program.	Number of predictive maintenance tasks being performed.	125	125	130	130	130
	2. Complete work orders generated quarterly.	Number of work orders	475	500	500	500	500
EFFICIENCY & EFFECTIVENESS:	1. Complete work orders generated quarterly.	Percent of work orders closed quarterly.	95	95	95	95	95
	2. Identify, evaluate and implement equipment upgrades and process modifications which best meet operational needs.	The number of cost effective, energy efficient upgrades made through-out the year.	5	3	1	2	2
	3. Assure preventive and corrective maintenance is being performed in a timely manner.	Percent of time equipment is readily available for use.	95	95	95	95	95

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Develop a yearly and long range capital improvement programs to address the above goals.	Completed prior to CIP development for next year.	1	1	1	1	1
EFFICIENCY & EFFECTIVENESS:	1. Acquire all data fields that we determine to be of usefulness and provide them to Engineering for input into the Cityworks database.	Percent of system input.	100	100	100	100	100
	2. Reduce infiltration and inflow thereby reducing operating costs and extending the useable life and capacity of the plant.	Peak daily flows (Million Gallons/Day)	12	12	9.800	9.800	9.800
		Average daily flow (Million Gallons/Day)	4	3.9	4.075	4.000	4.000

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Wastewater

City of Beloit Strategic Goal: 1

Program: Wastewater Utility Operations

Objective:

- Effectively manage the economic and environmental performance of the Water Pollution Control Facility (WPCF), sanitary sewer collections system and industrial pre-treatment program.
- Comply with all National Pollutant Discharge Elimination System (NPDES) requirements.
- Comply with all Environmental Protection Agency (EPA) requirements for Industrial Pretreatment Program.
- Upgrade and maintain all system equipment for reliable and efficient operation
- Minimize odors emitted from the WPCF.
- Effectively manage commercial inspection and permitting program.
- Minimize sanitary sewer collections system backups.

Action Steps:

1. Operate the WPCF to economically meet discharge permit limits, including all lab analyses and regulatory reporting.
2. Maintain critical equipment at the WPCF and pump stations to ensure reliable, cost effective system-wide operation.
3. Continue to pursue alternative methods for beneficial reuse of bio-solids with landfill partners, agricultural land owners and other local partners.
4. Implement pilot program for WPCF phosphorous discharge reduction strategy.
5. Complete quarterly hot-spot and biannual system wide collections system cleaning.
6. Continue to clear and maintain off-road sewer easements to ensure access for maintenance and emergencies.
7. Repair and/or line collections system segments and manholes to reduce Inflow and Infiltration (I&I) thereby reducing overall system operating costs.
8. Utilize TV truck and gear to improve sewer televising capabilities and rehab procedures.
9. Perform industrial/commercial inspections and monitor reports to ensure discharge permit compliance.
10. Re-issue permits to Significant Industrial User's and other businesses on schedule.
11. Continue mercury minimization program and participation in Rock County Prescription Roundup.
12. Expand public education programs utilizing PW Foxx mascot, Public Works Week activities, local media, community events, etc.

DEPARTMENT – PUBLIC WORKS

Enterprise Fund

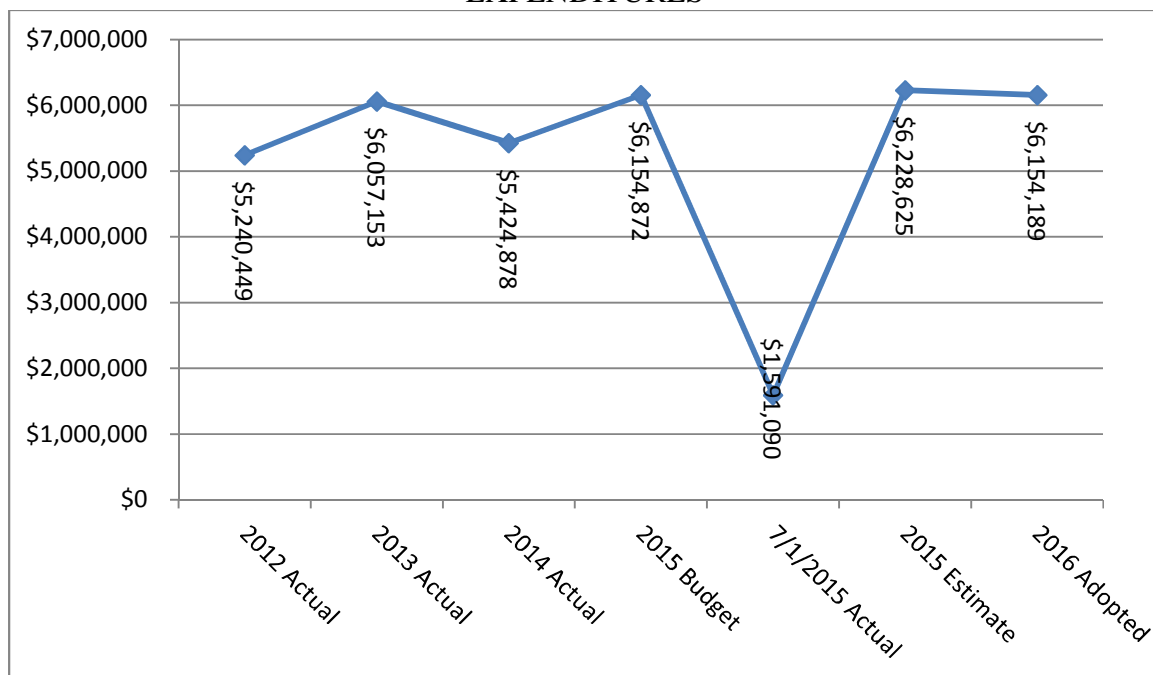
Water Utility Division Description:

The Water Utility Fund accounts for the operation of the physical public water supply system and selling of water services. Activities include production and treatment of drinking water, operation and maintenance of pumping and storage facilities, maintenance of metering systems, maintenance of services, mains, hydrants and valves, public and private fire protection services, and wholesale water supply to South Beloit's system.

Revenue sources include residential, commercial, industrial and wholesale user fees, public and private fire protection fees and lesser amounts from interest income and cell site leases. Current rates have been in place since December 2011.

The source of supply for the water utility is from eight groundwater wells, with a reliable capacity of 18.6 million gallons per day (MGD). Average daily pumpage is 6.9 MGD and peak day is around 10 MGD. There is 2.75 MG of elevated storage in four towers. There is approximately 180 miles of main, 1700 hydrants, 2500 valves and 15,500 services in the system, including service to parts of the Town of Beloit.

EXPENDITURES



26 WATER UTILITY

ACCOUNTS FOR:			2012	2013	2014	2015	2015	2015	2016	AMOUNT	PCT
WATER UTILITY			ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD 7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
FINES/FORFEITURES											
26707419	4279	PENALTY ON TAXES	(\$127,567)	(\$114,758)	(\$103,034)	(\$193,095)	(\$19,114)	(\$193,095)	(\$193,095)	\$0	0.00%
CASH & PROPERTY											
26707419	4413	INTEREST	(\$257,281)	(\$56,366)	(\$55,869)	(\$42,000)	(\$5,210)	(\$42,000)	(\$42,000)	\$0	0.00%
26707419	441304	DEBT ISSUANCE PREMIUM	\$0	\$0	(\$2,830)	\$0		\$0		\$0	0.00%
DEPARTMENTAL EARNINGS											
26707421	45051	OP. INCOME	\$0	(\$105,013)	(\$74,718)	\$0	(\$45)	\$0	\$0	\$0	0.00%
26707461	4505	OP. INCOME	\$0	\$0	(\$707)	\$0	\$0	\$0	\$0		
26707462	45052	OP. INCOME	(\$39,610)	(\$40,204)	(\$43,268)	(\$40,000)	(\$18,059)	(\$36,119)	(\$40,000)	\$0	0.00%
26707463	45053	OP. INCOME	(\$798,127)	(\$800,901)	(\$802,153)	(\$818,000)	(\$335,010)	(\$800,400)	(\$842,540)	(\$24,540)	3.00%
26707464	45054	OP. INCOME	(\$138,967)	(\$127,762)	(\$120,446)	(\$107,000)	(\$42,329)	(\$107,000)	(\$107,000)	\$0	0.00%
26707466	45055	OP. INCOME	(\$370,051)	(\$323,846)	(\$322,432)	(\$372,000)	(\$131,907)	(\$338,000)	(\$372,000)	\$0	0.00%
26707471	45056	OP. INCOME	(\$82,357)	(\$33,015)	(\$23,897)	(\$33,000)	(\$29,605)	(\$59,210)	(\$33,000)	\$0	0.00%
26707474	45057	OP. INCOME	(\$68,117)	\$0	\$0	(\$75,000)	\$0	(\$75,000)	(\$75,000)	\$0	0.00%
26707461	450501	INVENTORY	\$0	\$190	\$0	\$0	\$11	\$0	\$0	\$0	0.00%
26707461	450502	RESIDENT	(\$2,603,447)	(\$2,506,500)	(\$2,411,230)	(\$2,553,500)	(\$971,857)	(\$2,506,700)	(\$2,581,180)	(\$27,680)	1.08%
26707461	450503	COMMERCIAL	(\$813,795)	(\$745,424)	(\$637,299)	(\$815,045)	(\$275,581)	(\$732,000)	(\$752,930)	\$62,115	-7.62%
26707461	450504	INDUSTRIAL	(\$333,480)	(\$333,761)	(\$346,144)	(\$333,000)	(\$141,787)	(\$337,000)	(\$337,000)	(\$4,000)	1.20%
26707461	450509	OPERATING INCOME-IRRIGATION	\$0	\$0	(\$872)	\$0	(\$468)	(\$468)	\$0	\$0	0.00%
26707461	450510	OPER INCOME-MULTI-FAMILY RESID	\$0	\$0	(\$135,467)	\$0	(\$8,503)	(\$8,503)	\$0	\$0	0.00%
26707472	4508	LEASE REVENUE	(\$436,776)	(\$453,050)	(\$456,357)	(\$479,000)	(\$208,132)	(\$479,000)	(\$459,000)	\$20,000	-4.18%
OTHER FINANCING SRCE											
26	4923	OPER TRANSFER	\$0	(\$317,572)	(\$6,683)	\$0	\$0	\$0	\$0	\$0	0.00%
26	4999	FUNDBALAPP	\$0	\$0	\$0	(\$294,232)	\$0	\$0	(\$319,444)	(\$25,212)	8.57%
26		CAPITAL CONTRIBUTIONS	\$0	\$0	(\$502,360)	\$0	\$0	\$0	\$0	\$0	
TOTAL REVENUES			(\$6,069,575)	(\$5,957,982)	(\$6,045,765)	(\$6,154,872)	(\$2,187,596)	(\$5,714,495)	(\$6,154,189)	\$683	-0.01%
PERSONNEL SERVICES											
26	5110	REGULAR PERSONNEL	\$562,460	\$565,376	\$579,903	\$643,325	\$321,692	\$643,384	\$660,718	\$17,393	2.70%
26	511022	WAGE ADJUST	\$0	\$0	\$0	\$763	\$0	\$0	\$9,795	\$9,032	1183.75%
26	5112	OUTOFCLASS	\$1,710	\$332	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	5113	ONCALL	\$20,932	\$20,382	\$16,175	\$20,870	\$9,431	\$20,870	\$20,870	\$0	0.00%
26	5120	PART TIME PERSONNEL	\$14,634	\$15,407	\$15,567	\$15,506	\$7,950	\$15,900	\$15,661	\$155	1.00%
26	5130	EXTRA PERSONNEL	\$12,650	\$13,558	\$7,409	\$18,870	\$4,991	\$9,980	\$11,248	(\$7,622)	-40.39%
26	5150	OVERTIME	\$3,797	\$6,244	\$27,874	\$7,111	\$4,825	\$7,100	\$7,111	\$0	0.00%
26	5161	VACATION	\$2,496	\$8,711	\$4,723	\$0	\$0	\$0	\$0	\$0	0.00%
26	5191	WISCONSIN RETIREMENT FUND	\$36,886	\$43,842	\$46,389	\$47,458	\$24,040	\$48,080	\$48,802	\$1,344	2.83%
26	5192	WORKER'S COMPENSATION	\$15,792	\$15,264	\$18,364	\$18,497	\$9,248	\$18,496	\$24,737	\$6,240	33.74%
26	519301	SOCIAL SECURITY	\$37,780	\$39,939	\$39,573	\$42,406	\$21,370	\$42,740	\$45,775	\$3,369	7.94%
26	519302	MEDICARE	\$8,868	\$9,389	\$9,344	\$10,075	\$5,002	\$10,010	\$10,350	\$275	2.73%
26	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$215,114	\$222,534	\$207,412	\$227,701	\$108,617	\$217,324	\$217,367	(\$10,334)	-4.54%
26	519401	VEBA	\$0	\$5,628	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	519405	OPEB INS	(\$2,988)	(\$2,537)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	5195	LIFE INSURANCE	\$1,515	\$1,542	\$1,759	\$1,876	\$952	\$1,910	\$2,314	\$438	23.35%
26	5196	UNEMPLOYMENT	\$2,707	\$863	\$3,354	\$2,000	\$0	\$0	\$2,000	\$0	0.00%
CONTRACTUAL SERVICE											
26	5211	VEHICLE EQUIP OPER. & MAINT.	\$14,745	\$16,129	\$12,311	\$20,641	\$1,850	\$13,000	\$17,092	(\$3,549)	-17.19%
26	5215	COMPUTER/OFFICE EQUIP MAIN.	\$12,602	\$17,199	\$21,258	\$15,595	\$15,002	\$15,595	\$57,950	\$42,355	271.59%
26	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$696	\$1,824	\$713	\$1,850	\$1,248	\$1,850	\$2,200	\$350	18.92%
26	5225	PROFESSIONAL DUES	\$90	\$187	\$794	\$370	\$0	\$175	\$370	\$0	0.00%
26	5231	NOTICES	\$0	\$0	\$625	\$100	\$0	\$50	\$100	\$0	0.00%
26	5240	CONTRACTED SERV-PROFESSIONAL	\$74,766	\$96,617	\$96,462	\$175,000	\$68,013	\$175,000	\$178,550	\$3,550	2.03%
26	5241	CONTRACTED SERV-LABOR	\$23,741	\$181,004	\$18,757	\$195,500	\$7,600	\$195,000	\$195,500	\$0	0.00%
26	5241	CONT SERV-MAIN	\$124,318	\$0	\$263,648	\$0	\$106,016	\$160,000	\$0	\$0	0.00%
26	524101	CONT SERV-HYDRANTS/VALVE REPL	\$0	\$62,302	\$54,196	\$50,000	\$17,580	\$50,000	\$50,000	\$0	0.00%
26	524102	CONT SERV-LEAD SERVICE REPL	\$0	\$98,576	\$55,750	\$99,000	\$20,695	\$99,000	\$99,000	\$0	0.00%
26	524103	CONT SERV-RETIRED SERVICE LINE	\$0	\$0	\$0	\$50,000	\$4,169	\$50,000	\$50,000	\$0	0.00%
26	524104	NEW SERVICE INSTALLATIONS	\$0	\$0	\$0	\$30,000	\$3,895	\$30,000	\$30,000	\$0	0.00%
26	5244	OTHER FEES	\$2,185	\$13,474	\$4,997	\$8,650	\$1,855	\$4,200	\$19,450	\$10,800	124.86%
26	5254	LEGAL SERVICES	\$2,662	\$6,358	\$7,679	\$3,000	\$0	\$1,500	\$3,000	\$0	0.00%
26	5255	PHYSICALS	\$240	\$192	\$305	\$0	\$171	\$0	\$0	\$0	0.00%
26	5256	LAUNDRY	\$4,720	\$2,038	\$1,554	\$2,800	\$650	\$1,500	\$2,800	\$0	0.00%
26	5261	STRUCTURE MAINTENANCE	\$8,155	\$256,130	\$9,223	\$20,000	\$678	\$14,000	\$16,000	(\$4,000)	-20.00%
26	5266	GROUPS	\$335	\$71	\$60	\$250	\$0	\$0	\$150	(\$100)	-40.00%
26	5271	TELEPHONE - LOCAL	\$1,677	\$1,907	\$3,459	\$11,414	\$2,495	\$4,990	\$9,167	(\$2,247)	-19.69%
26	5284	INSURANCE-FIRE & EXTENDED COV.	\$9,515	\$9,769	\$10,212	\$10,096	\$1,145	\$10,096	\$10,954	\$858	8.50%
26	5285	INSURANCE - FLEET	\$1,068	\$1,144	\$1,003	\$1,089	\$560	\$1,089	\$1,114	\$25	2.30%
26	5286	INSURANCE-COMPREHENSIVE LIAB	\$32,232	\$32,028	\$34,818	\$28,615	\$14,308	\$28,615	\$28,753	\$138	0.48%
26	5289	INSURANCE - OTHER	\$2,255	\$2,588	\$3,432	\$3,526	\$1,525	\$3,526	\$3,585	\$59	1.67%

ACCOUNTS FOR:			2012	2013	2014	2015	2015	2015	2016	AMOUNT	PCT
WATER UTILITY			ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD 7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES											
26	5321	ELECTRICITY	\$326,301	\$319,265	\$341,172	\$318,000	\$163,581	\$327,100	\$328,000	\$10,000	3.14%
26	5322	GAS/HEAT	\$10,552	\$12,064	\$13,421	\$15,564	\$7,929	\$15,800	\$13,700	(\$1,864)	-11.98%
26	5323	WATER	\$4,469	\$3,607	\$4,096	\$3,400	\$1,043	\$2,100	\$3,600	\$200	5.88%
26	5324	SEWER CHG	\$1,315	\$2,176	\$613	\$2,000	\$231	\$750	\$1,300	(\$700)	-35.00%
26	5325	STORMWATER	\$2,926	\$2,804	\$2,543	\$2,925	\$1,091	\$2,100	\$2,975	\$50	1.71%
26	5331	POSTAGE	\$21,856	\$22,039	\$22,932	\$21,090	\$11,035	\$21,090	\$21,090	\$0	0.00%
26	5332	OFFICE/COM	\$179	\$463	\$143	\$350	\$263	\$350	\$350	\$0	0.00%
26	5333	CONSERVATION REB	\$0	\$500	\$500	\$12,500	\$100	\$250	\$12,500	\$0	0.00%
26	5334	CONSERVATION-EDU	\$375	\$250	\$25,000	\$500	\$0	\$0	\$500	\$0	0.00%
26	5343	GENERAL COMMODITIES	\$65,180	\$31,522	\$14,237	\$48,500	\$7,895	\$36,000	\$48,500	\$0	0.00%
26	534310	MISCCHEM	\$0	\$140	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	5345	MAINTENANCE MATERIALS	\$112,121	\$19,138	\$93,747	\$145,800	\$33,415	\$125,000	\$145,800	\$0	0.00%
FIXED COSTS											
26	5421	PAYMENT IN LIEU OF TAXES	\$788,993	\$909,594	\$848,775	\$906,000	\$0	\$906,000	\$855,000	(\$51,000)	-5.63%
DEBT SERVICE											
26	5641	PRINCIPAL - CORP PURPOSE BONDS	\$0	\$0	\$0	\$1,441,897	\$0	\$1,441,897	\$1,476,618	\$34,721	2.41%
26	5642	INTEREST - CORP PURPOSE BONDS	\$1,259,071	\$1,088,173	\$1,059,008	\$1,022,392	\$512,604	\$1,025,208	\$985,773	(\$36,619)	-3.58%
26	565101	PRINCIPAL- REVENUE BONDS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26	565102	INTEREST - REVENUE BONDS	\$27,267	\$16,941	\$6,086	\$0	\$0	\$0	\$0	\$0	0.00%
DEPRECIATION											
26	5730	RESERVE-VEHICLE REPLACEMENT	\$24,996	\$27,743	\$25,000	\$25,000	\$12,500	\$25,000	\$25,000	\$0	0.00%
26	5731	DEPR-BUILD	\$1,180,410	\$1,511,925	\$1,196,444	\$0	\$0	\$0	\$0	\$0	0.00%
26	5736	BOND DISCOUNT AMORTIZATION	\$164,083	\$322,798	\$192,061	\$0	\$0	\$0	\$0	\$0	0.00%
FUNDCONT											
	5801	CIP OPERATING	\$0	\$0	\$0	\$405,000	\$51,836	\$405,000	\$381,000	(\$24,000)	-5.93%
26	5899	FUNDCONT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES			\$5,240,449	\$6,057,153	\$5,424,878	\$6,154,872	\$1,591,090	\$6,228,625	\$6,154,189	(\$683)	-0.01%
NET TOTAL			(\$829,126)	\$99,171	(\$620,887)	\$0	(\$596,505)	\$514,130	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The water utility is currently undergoing a comprehensive system study that will include a discussion on rates.

Decreased PILOT (Payment in lieu of taxes) based off 2014 actual.

2016 CIP projects: Well pumping equipment \$102,000, replace TC hydrants \$39,000, water meter Flexnet transmitters \$67,000,

Water meter replacement \$115,000 and Shore Drive Water Main \$80,000.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD	1. Rehabilitate wells and pumping equipment.	Schedule and complete two station rehabs per year.	2	2	2	2	2
	2. Track lost and unaccounted water percentage.	Calculate and manage lost and unaccounted water percent.	12	18.4	10	12	12
EFFICIENCY & EFFECTIVENESS:	1. Perform periodic meter accuracy testing.	Percent of system hydrants flushed.	65	65	65	65	65
		Percent of distribution valves exercised.	50	50	50	50	50
		Percent of required water meters tested or replaced	100	100	100	100	100
	2. Ensure water quality meets Safe Drinking Water Act (SDWA) standards.	Percent of completion of sampling program.	100	100	100	100	100
	3. Complete annual Consumer Confidence Report.	Deliver Consumer Confidence Report by July 1.	1	1	1	1	1
2015 STRATEGIC GOAL(S)	Continue to manage the safe and economic performance of the water system.	Continue programs to replace antiquated Traverse City hydrants	12	10	10	10	10

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Water Utility

City of Beloit Strategic Goal: 1

Program: Water Utility Operations.

Objective:

- Continue to manage the safe and economic performance of the public water system.
- Comply with the Safe Drinking Water Act.
- Meet all domestic, industrial and fire protection water supply demands.
- Maintain reliable well and pumping system operation.
- Maintain reliable distribution system operation.
- Provide accurate customer metering and billing protocols.

Action Steps:

1. Operate the water production and storage system components to efficiently provide all domestic, process and fire protection water demands.
2. Manage water treatment systems and monitor water quality to ensure public health and safety.
3. Exercise and maintain all valves/hydrants and periodically flush the distribution system.
4. Continue pump station maintenance program to annually rehabilitate two wells and one booster station.
5. Implement water main replacement program to eliminate under-sized main, replace break-prone segments, close loops, etc.
6. Replace Traverse City hydrants and install Storz connections to speed Fire Department response.
7. Continue meter testing and periodic exchange program to ensure compliance with the Reduction of Lead in Drinking Water Act and provide for accurate customer billing.
8. Continue upgrades to Sensus Automated Meter Reading system by meter transmitter upgrades to FlexNet, relocating premise transmitters outside and adding base or repeater stations as necessary.
9. Continue Private Well Permitting and Abandonment Program.
10. Continue Comprehensive Cross Connection Control Program.
11. Maintain non-revenue loss water below 15%.

DEPARTMENT – PUBLIC WORKS

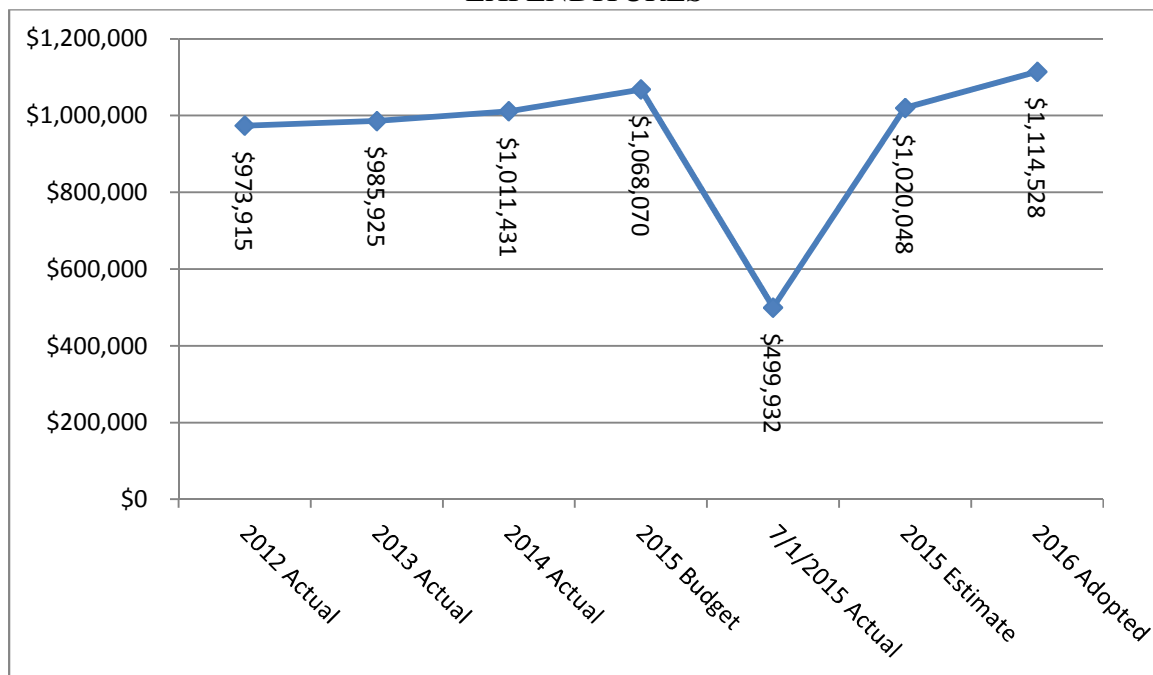
Enterprise Fund

Storm Water Utility Division Description:

The Storm Water Utility was created in 2007 to establish funding to meet the requirements of the DNR's new pollution discharge elimination permit and accounts for the operation of the physical storm water discharge system and collection of storm water fees. Activities include a street sweeping program, yard waste collection, and the cleaning and maintenance of approximately 172 miles of storm water mains, thousands of catch basins, and various public storm water ponds. Efforts also include inspection of construction related erosion control systems, public education on reducing storm water runoff pollution, etc.

Revenue sources include residential and commercial user fees based upon the amount of impervious area on the user's property. Units of impervious area are based upon the average single-family residential unit (SFU) amount of 3347 square feet. The current user charge is \$3.00 per SFU there is a \$.50 increase in this fee for next year.

EXPENDITURES



		27707508 STORM WATER UTILITY								
ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
STORM WATER UTILITY		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
GRANT/AIDE										
4301	INTERGOV AIDS & GRNT	(\$25,005)	(\$22,440)	(\$19,928)	(\$21,951)	(\$9,184)	\$0	\$0	\$21,951	0.00%
436002	OPERATING GRANTS	(\$7,198)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CASH & PROPERTY										
27707508	4413 INTEREST	(\$17,259)	(\$14,022)	(\$8,591)	(\$11,500)	(\$719)	(\$11,500)	(\$8,500)	\$3,000	-26.09%
27707508	441304 DEBT ISSUANCE PREMIUM	\$0	\$0	(\$7,314)	\$0	(\$37,939)	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
27707508	455901 RESIDENTS	(\$941,597)	(\$944,958)	(\$950,477)	(\$945,000)	(\$397,450)	(\$945,000)	(\$1,106,028)	(\$161,028)	17.04%
OTHER FINC SRCE										
27707508	4999 FUND BALANCE	\$0	\$0	\$0	(\$89,619)	\$0	\$0	\$0	\$89,619	-100.00%
TOTAL REVENUES		(\$991,059)	(\$981,420)	(\$986,309)	(\$1,068,070)	(\$445,292)	(\$956,500)	(\$1,114,528)	(\$46,458)	4.35%
PERSONNEL SERVICES										
27707508	5110 REGULAR PERSONNEL	\$241,907	\$236,186	\$304,586	\$309,483	\$155,901	\$309,483	\$334,559	\$25,076	8.10%
27707508	511022 WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$498	\$0	\$0	\$7,475	\$6,977	1401.00%
27707508	5130 EXTRA PERSONNEL	\$16,046	\$9,270	\$10,395	\$7,215	\$3,330	\$11,248	\$11,248	\$4,033	55.90%
27707508	5150 OVERTIME	\$8	\$209	\$175	\$522	\$0	\$200	\$528	\$6	1.15%
27707508	5161 VACATION PAY	\$1,400	(\$10,857)	\$2,589	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5191 WISCONSIN RETIREMENT FUND	\$14,354	\$15,720	\$21,295	\$20,841	\$10,606	\$21,212	\$22,729	\$1,888	9.06%
27707508	5192 WORKER'S COMPENSATION	\$4,872	\$6,588	\$10,860	\$14,242	\$7,122	\$14,244	\$17,341	\$3,099	21.76%
27707508	519301 SOCIAL SECURITY	\$15,926	\$15,137	\$19,379	\$19,314	\$9,825	\$19,650	\$21,174	\$1,860	9.63%
27707508	519302 MEDICARE	\$3,724	\$3,540	\$4,549	\$4,530	\$2,299	\$4,598	\$4,967	\$437	9.65%
27707508	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$101,455	\$90,169	\$122,289	\$124,973	\$62,433	\$124,866	\$129,967	\$4,994	4.00%
27707508	519401 VEBA	\$0	\$2,713	\$2,340	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	519405 OPEB INSURANCE EXPENSE	(\$2,489)	(\$2,113)	(\$1,131)	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5195 LIFE INSURANCE	\$934	\$744	\$803	\$856	\$372	\$744	\$1,083	\$227	26.52%
CONTRACTUAL SERVICE										
27707508	5211 VEHICLE EQUIP OPER. & MAINT.	\$85,215	\$81,289	\$102,896	\$92,286	\$21,681	\$42,000	\$78,614	(\$13,672)	-14.81%
27707508	5215 COMPUTER/OFFICE EQUIP MAIN.	\$4,435	\$5,048	\$5,955	\$5,445	\$5,195	\$5,200	\$5,800	\$355	6.52%
27707508	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$1,591	\$1,757	\$2,316	\$2,350	\$482	\$1,500	\$1,850	(\$500)	-21.28%
27707508	5225 PROFESSIONAL DUES	\$82	\$0	\$161	\$100	\$0	\$100	\$100	\$0	0.00%
27707508	5240 CONTRACTED SERV-PROFESSIONAL	\$10,105	\$13,139	\$11,492	\$11,500	\$8,835	\$11,500	\$11,500	\$0	0.00%
27707508	5241 CONTRACTED SERV-LABOR	\$0	\$28,567	\$40,287	\$50,000	\$10,000	\$50,000	\$50,000	\$0	0.00%
27707508	5244 OTHER FEES	\$11,500	\$11,650	\$12,050	\$11,500	\$5,000	\$11,500	\$11,500	\$0	0.00%
27707508	5248 ADVERTISING,MARKETING,PROMOS	\$0	\$536	\$0	\$500	\$0	\$250	\$125	(\$375)	-75.00%
27707508	5254 LEGAL SERVICES	\$0	\$0	\$462	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5258 IN-HOUSE ENGINEERING	\$17,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5271 TELEPHONE - LOCAL	\$140	\$193	\$333	\$206	\$132	\$206	\$112	(\$94)	-45.63%
27707508	5285 INSURANCE - FLEET	\$1,883	\$2,501	\$2,058	\$1,539	\$791	\$1,582	\$2,285	\$746	48.47%
27707508	5286 INSURANCE-COMPREHENSIVE LIAB	\$5,376	\$5,340	\$5,551	\$4,907	\$2,454	\$4,908	\$4,990	\$83	1.69%
27707508	5289 INSURANCE - OTHER	\$376	\$432	\$548	\$605	\$262	\$524	\$622	\$17	2.81%
MATERIALS & SUPPLIES										
27707508	5331 POSTAGE & EXPRESS MAIL	\$15,109	\$15,198	\$15,746	\$15,700	\$5,849	\$15,700	\$15,700	\$0	0.00%
27707508	5332 OFFICE/COMP EQUIP & SUPPLIES	\$226	\$6	\$38	\$250	\$0	\$125	\$75	(\$175)	-70.00%
27707508	5345 MAINTENANCE MATERIALS	\$2,500	\$0	\$1,785	\$1,500	\$580	\$1,500	\$1,500	\$0	0.00%
27707508	5348 EQUIP<1000	\$0	(\$121,402)	\$0	\$500	\$0	\$500	\$250	(\$250)	-50.00%
FIXED EXPENSES										
27707508	5411 RENT/BUILD	\$21,000	\$22,000	\$22,000	\$21,000	\$10,500	\$21,000	\$21,000	\$0	0.00%
CAPITAL OUTLAY										
5522	STORM SEWER SYSTEM	\$12,802	\$150,492	(\$1,549)	\$0	\$71,156	\$0	\$0	\$0	0.00%
DEBT SERVICE										
27707508	5641 PRINC-CORP	\$0	\$0	\$0	\$126,980	\$0	\$126,980	\$142,135	\$15,155	11.93%
27707508	5642 INT-CORP	\$119,066	\$112,576	\$106,461	\$103,728	\$47,629	\$103,728	\$66,620	(\$37,108)	-35.77%
27707508	5649 PAYMENT TO ESCROW	\$0	\$325	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPRECIATION										
27707508	5730 RES-VEHIC	\$114,996	\$114,996	\$0	\$115,000	\$57,500	\$115,000	\$115,000	\$0	0.00%
27707508	5731 DEPR-BUILD	\$148,841	\$149,368	\$151,205	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5736 BOND DISCOUNT AMORTIZATION	\$3,469	\$24,487	\$33,507	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5899 FUNDCONT	\$0	\$0	\$0	\$0	\$0	\$0	\$33,679	\$33,679	100.00%
TOTAL EXPENDITURES		\$973,915	\$985,925	\$1,011,431	\$1,068,070	\$499,932	\$1,020,048	\$1,114,528	\$46,458	4.35%
NET TOTAL		(\$17,144)	\$4,505	\$25,122	\$0	\$54,641	\$63,548	\$0	\$0	0.00%

BUDGET MODIFICATIONS: All storm water fees were increased by \$0.50 in 2016. Single Family Unit - SFU is 3,347 sq. ft. of impervious surface monthly fee will be \$3.50 Apartment Building or Condos - 3 or 4 units (.7 SFU) per unit/monthly will be \$2.60. Apartment Building or Condos - 5 or more units (.5 SFU) per unit/monthly will be \$2.00. All other type building - Calculated using SFU per SFU/monthly will be \$3.50
Regular personnel increased due to allocation changes.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD	1. Clean and remove debris from stormwater conveyance system.	Feet of stormwater conveyance system cleaned annually.	10,604	11,102	1,914	2,000	3,000
	2. Televis stormwater conveyance system and inlets prior to street construction and overlay program to assure system integrity.	Feet of televising performed on stormwater conveyance system.	6,988	10,057	3,770	5,000	6,000
EFFICIENCY & EFFECTIVENESS	1. Maintain stormwater system records in Geographical Information System (GIS) Database.	Stormwater system map up to date	Yes	Yes	Yes	Yes	Yes
	2. Partner with neighboring communities to educate citizens on the sources and effects of storm water pollution.	Implement public education and outreach program through the Rock River Stormwater Group.	Yes	Yes	Yes	Yes	Yes
2015 STRATEGIC GOAL(S)	Reduce stormwater pollution to protect our surface water bodies and groundwater supply and comply with all State & Federal storm water regulations.	Progress in the evaluation and implementation of the Rock River Total Maximum Daily Load (TMDL)	N/A	N/A	N/A	Yes	Yes
		Dry weather outfall inspections	7	23	9	14	9
		Erosion Control Inspections	299	590	426	400	400

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Storm Water

City of Beloit Strategic Goal: 1

Program: Storm Water Utility Operations.

Objective:

- Continue to manage the economic and environmental performance of the Storm Water Utility
- Reduce storm water pollution to protect surface water bodies and groundwater supply
- Comply with all State & Federal storm water regulations
- Comply with Wisconsin Pollution Discharge Elimination System (WPDES) MS4 permit requirements

Action Steps:

1. Partner with neighboring communities through the Rock River Stormwater Group to educate the citizens of the Rock River Watershed as to storm water pollution concerns.
2. Partner with citizens and community organizations to clean existing and reduce future pollution to the storm water conveyance system.
3. Detect and eliminate illicit discharges.
4. Administer the storm water pollution prevention program used at all municipal facilities.
5. Improve storm water conveyance system through effective preventative maintenance.
6. Televis storm water conveyance system prior to street construction projects to assure system integrity.
7. Track construction site erosion control inspections and enforcement actions.
8. Monitor all City owned non-structural storm water facilities.
9. Monitor all major storm sewer outfalls.

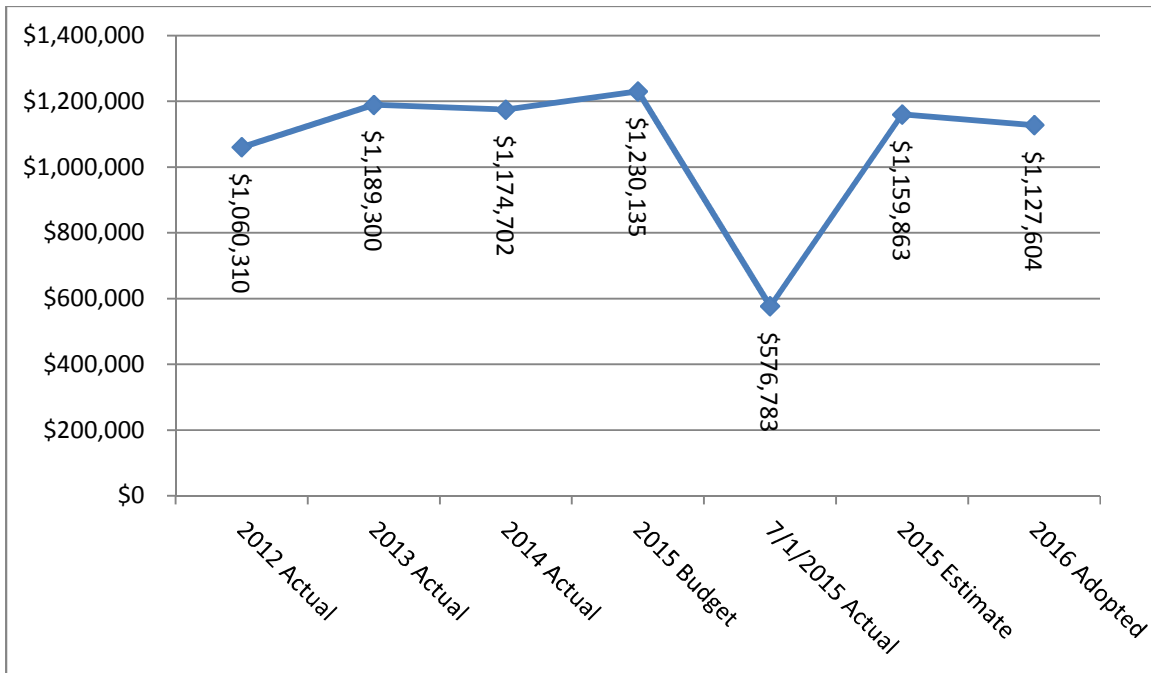
DEPARTMENT – FIRE

Enterprise Fund

Ambulance Division Description:

The Ambulance Fund was established in 1998 to account for all transactions that pertain to ambulance services. Funding sources for the fund are user fees assessed for ambulance services. In 2016 the Ambulance Fund will not use any tax levy. User fees are now covering 94% of the ambulance fund expenses in the 2016 budget and the remainder is covered by ambulance fund balance. This Division provides Advanced Emergency Medical Services care and transport for residents and visitors of Beloit. It provides a Paramedic level of service with a Paramedic Engine First Response concept, and transport with two Paramedic ambulances, and one Emergency Medical Transportation Basic Ambulance. This program provides for a portion of personnel and all of the equipment, maintenance costs for the program. This program also supplements the all hazards response mission of the Firefighting and Rescue Division.

EXPENDITURES



24666400 AMBULANCE

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
AMBULANCE SERVICES		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
CASH & PROPERTY INC.										
24666400	4413 INTEREST	(\$8,282)	(\$4,775)	(\$34)	(\$3,600)	(\$3)	(\$30)	(\$25)	\$3,575	-99.31%
DEPARTMENTAL EARNINGS										
24666400	4520 AMBULANCE SERVICES - BELOIT	(\$1,088,359)	(\$1,015,492)	(\$1,071,670)	(\$1,063,000)	(\$374,904)	(\$1,000,000)	(\$1,063,000)	\$0	0.00%
OTHER FINANCING SRCE										
24666400	4999 FUNDBALAPP	\$0	\$0	\$0	(\$163,535)	\$0	\$0	(\$64,579)	\$98,956	-60.51%
TOTAL REVENUES		(\$1,096,641)	(\$1,020,267)	(\$1,071,704)	(\$1,230,135)	(\$374,907)	(\$1,000,030)	(\$1,127,604)	\$102,531	-8.33%
PERSONNEL SERVICES										
24666400	5110 REGULAR PERSONNEL	\$558,488	\$599,167	\$619,309	\$625,799	\$324,233	\$635,921	\$635,564	\$9,765	1.56%
24666400	511022 WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$823	\$0	\$0	\$1,835	\$1,012	122.96%
24666400	5150 OVERTIME	\$0	\$65	\$54	\$0	\$13	\$0	\$0	\$0	0.00%
24666400	5160 HOLIDAY PAY	\$12,320	\$12,320	\$12,320	\$12,320	\$0	\$12,320	\$12,320	\$0	0.00%
24666400	5161 VACATION PAY	(\$2,187)	\$10,540	(\$1,437)	\$0	\$0	\$0	\$0	\$0	0.00%
24666400	5191 WISCONSIN RETIREMENT FUND	\$118,376	\$113,871	\$98,516	\$92,404	\$46,844	\$92,422	\$89,283	(\$3,121)	-3.38%
24666400	5192 WORKER'S COMPENSATION	\$21,048	\$24,288	\$27,976	\$31,393	\$15,696	\$31,392	\$34,047	\$2,654	8.45%
24666400	519301 SOCIAL SECURITY	\$2,704	\$3,439	\$3,658	\$3,660	\$1,864	\$3,712	\$3,879	\$219	5.98%
24666400	519302 MEDICARE	\$8,233	\$8,866	\$9,171	\$9,100	\$4,702	\$9,220	\$9,148	\$48	0.53%
24666400	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$150,875	\$171,923	\$167,465	\$169,074	\$84,423	\$168,957	\$170,830	\$1,756	1.04%
24666400	5195 LIFE INSURANCE	\$442	\$476	\$550	\$577	\$291	\$598	\$615	\$38	6.59%
CONTRACTUAL SERVICE										
24666400	5214 OTHER EQUIPMENT MAINTENANCE	\$7,573	\$11,770	\$12,550	\$14,830	\$170	\$13,000	\$14,830	\$0	0.00%
24666400	5215 COMPUTER/OFFICE EQUIP MAIN.	\$2,928	\$3,135	\$3,288	\$3,617	\$3,449	\$3,450	\$3,800	\$183	5.06%
24666400	5223 SCHOOLS,SEMINARS,& CONFERENCES	\$8,996	\$8,158	\$9,987	\$15,750	\$9,685	\$15,750	\$15,750	\$0	0.00%
24666400	5225 PROFESSIONAL DUES	\$0	\$425	\$659	\$655	\$1,009	\$1,009	\$655	\$0	0.00%
24666400	5232 DUPLICATING & DRAFTING	\$866	\$1,685	\$831	\$1,750	\$0	\$900	\$1,750	\$0	0.00%
24666400	5240 CONTRACTED SERV-PROFESSIONAL	\$35,811	\$48,890	\$54,612	\$50,000	\$18,931	\$54,000	\$48,000	(\$2,000)	-4.00%
24666400	5274 LEGAL SERVICES	\$0	\$726	\$55	\$0	\$0	\$0	\$0	\$0	0.00%
24666400	5285 INSURANCE - FLEET	\$1,440	\$1,743	\$966	\$1,239	\$637	\$1,239	\$1,383	\$144	11.62%
24666400	5286 INSURANCE-COMPREHENSIVE LIAB	\$5,724	\$6,252	\$6,429	\$5,767	\$2,884	\$5,767	\$5,747	(\$20)	-0.35%
24666400	5289 INSURANCE - OTHER	\$400	\$505	\$634	\$710	\$308	\$710	\$716	\$6	0.85%
MATERIALS & SUPPLIES										
24666400	5331 POSTAGE & EXPRESS MAIL	\$546	\$550	\$551	\$550	\$0	\$550	\$550	\$0	0.00%
24666400	5342 MEDICAL SUPPLIES & DRUGS	\$44,033	\$51,883	\$48,886	\$49,000	\$15,794	\$25,000	\$31,000	(\$18,000)	-36.73%
24666400	5343 GENERAL COMMODITIES	\$2,448	\$2,035	\$6,768	\$4,000	\$897	\$3,000	\$4,000	\$0	0.00%
24666400	5345 MAINTENANCE MATERIALS	\$2,312	\$191	\$976	\$2,000	\$686	\$1,200	\$2,000	\$0	0.00%
24666400	534503 MAINTENANCE MATERIALS - FIRE	\$4,114	\$21,951	\$24,242	\$9,000	\$7,171	\$9,100	\$9,000	\$0	0.00%
24666400	534605 FUEL - FIRE	\$18,148	\$24,112	\$23,829	\$22,454	\$7,708	\$22,454	\$19,152	(\$3,302)	-14.71%
24666400	5347 UNIFORMS	\$3,455	\$2,795	\$2,283	\$3,000	\$2,348	\$3,000	\$3,000	\$0	0.00%
24666400	5351 BOOKS & SUBSCRIPTIONS	\$25	\$150	\$98	\$500	\$0	\$0	\$500	\$0	0.00%
24666400	5352 TRAINING EQUIPMENT & SUPPLIES	\$642	\$136	\$331	\$750	\$0	\$0	\$750	\$0	0.00%
CAPITAL OUTLAY										
24666400	5533 EQUIP-OTHER OVER \$1,000	\$14,240	\$20,941	\$2,841	\$7,500	\$8,887	\$8,887	\$7,500	\$0	0.00%
24666400	5929 OTHER>1001	\$0	\$0	\$0	\$55,608	\$0	\$0	\$0	(\$55,608)	-100.00%
DEPRECIATION										
24666400	5730 RES-VEHICLE	\$35,004	\$35,004	\$35,000	\$35,000	\$17,500	\$35,000	\$0	(\$35,000)	-100.00%
24666400	573001 RESCOMPREP	\$1,308	\$1,308	\$1,305	\$1,305	\$653	\$1,305	\$0	(\$1,305)	-100.00%
TOTAL EXPENDITURES		\$1,060,310	\$1,189,300	\$1,174,702	\$1,230,135	\$576,783	\$1,159,863	\$1,127,604	(\$102,531)	-8.33%
NET TOTAL		(\$36,331)	\$169,033	\$102,998	\$0	\$201,875	\$159,833	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Decreases due to Stryker Cot lease payments being paid and vehicle & computer reserves have been taken out.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
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WORKLOAD:	1. To provide educational opportunities for our employees in order to meet state mandated training requirements.	# of employees who attend paramedic refresher program	27	27	35	35	35
	2. To provide cutting edge emergency medical services that meet the needs of each patient under our care.	# of performance questionnaires sent	1,200	1,200	1,200	1,200	1,200
		# of questionnaires returned	336	305	296	300	300
		% of questionnaires that rated satisfactory ambulance service.	100%	100%	99%	99%	100%
EFFICIENCY & EFFECTIVENESS:	3. To provide advanced life support to the City of Beloit through a system of first response within 4-5 minutes of dispatch.	# of Ambulance Runs	3,517	3,726	3,835	3,800	3,800
		% of ambulance runs average response times are under 5 minutes	80.20%	79.60%	83%	80%	80%
	4. Maintain ambulance collection rate of 50%.	Ambulance Revenue Collection Rate	62.20%	66.78%	60%	60%	60%
	Better utilize our current technological capabilities to develop a process to decrease the amount of paper copies of EMS reports that are currently generated by ambulance calls.	50% reduction in paper based documentation.	NA	NA	N/A	40% Reduction	75% Reduction
2015 STRATEGIC GOAL(S):	Provide state of the art technology for emergency cardiac care that meets the current standard of care.	# of employees attending training for improvement of interfacility protocols to reflect advanced care during transfers.	27	27	35	35	35
		To use technology and job tools to reducing work related injuries caused by lifting by 30% by July 1, 2015.	NA	NA	100% Reduction	75% Reduction	75% Reduction
	To complete a review and revision of Emergency Medical Services general orders by December 31, 2014.	Implement County Wide protocols by 12/31/2014.	NA	NA	Complete	Complete	Complete
		Complete General order review and revision by 12/31/2014.	NA	NA	Complete	Complete	Complete

2016 STRATEGIC PLAN

DEPARTMENT – FIRE

Ambulance

Division: Ambulance

City of Beloit Strategic Goals: 1 & 3

Objective:

Develop a Community Paramedic Program for the Beloit Fire Department. The purpose of this program is to provide better access to healthcare services within the community.

Action steps:

1. By May 1st, 2015 identify a joint labor/management committee along with our department's medical direction hospital that will look at the efficacy of developing a Community Paramedic Program.
 2. By October 30, 2015 identify stakeholders that the department will partner with in an effort to bring these services to the community. This will include finding a funding source for the program.
 3. By October 30, 2015 have an educational curriculum developed that will meet the needs of the program and the community.
 4. By November 15, 2015 conduct a selection process for six personnel who will be interested in attending the Community Paramedic class
 5. By December 31, 2015 the initial six personnel will have finished all of their necessary training.
 6. By January 15, 2016 begin to conduct our first home visits with trained personnel. The second group of paramedics will also have been selected by this date to attend Community Health Paramedic (CHP) School.
 7. By February 28, 2016 conduct an assessment of the initial program to ascertain the need for adjustments to the curriculum or operations.
-

Objective:

Continuation of the data entry process for CodeStat.

Action steps:

1. By January 15, 2016 review the CodeStat database to ensure that at least 80% of all cardiac arrests have been downloaded since 2014.
 2. By February 1, 2016 begin to distribute QA reports to personnel on cardiac arrest efficiency and outcomes.
 3. By July 1, 2015 check on the progress of the project and determine if a second coordinator may need to be assigned to the project in order to help with data entry.
 4. As part of the QA process for cardiac arrest calls all personnel will receive a print-out summary report of the response personnel's performance. This will be implemented by September 30, 2015.
 5. By December 1, 2015 assess the overall progress of the program. The goal will be to have 95% of all of the cardiac arrest cases downloaded in to the database.
-

Division: Ambulance

City of Beloit Strategic Goals: 1 & 3

Program: Ambulance Replacement

Objective:

Replace Ambulance 6210 with an updated chassis and box by October 2016.

Action Steps:

1. Revise the ambulance chassis and box specifications to include additions discovered by the past Ambulance Committee by January 1, 2016.
2. Send out ambulance specifications for the bid process by January 2, 2016.
3. Award the ambulance contract by February 2, 2016.
4. Take delivery of new ambulance by October 2016.

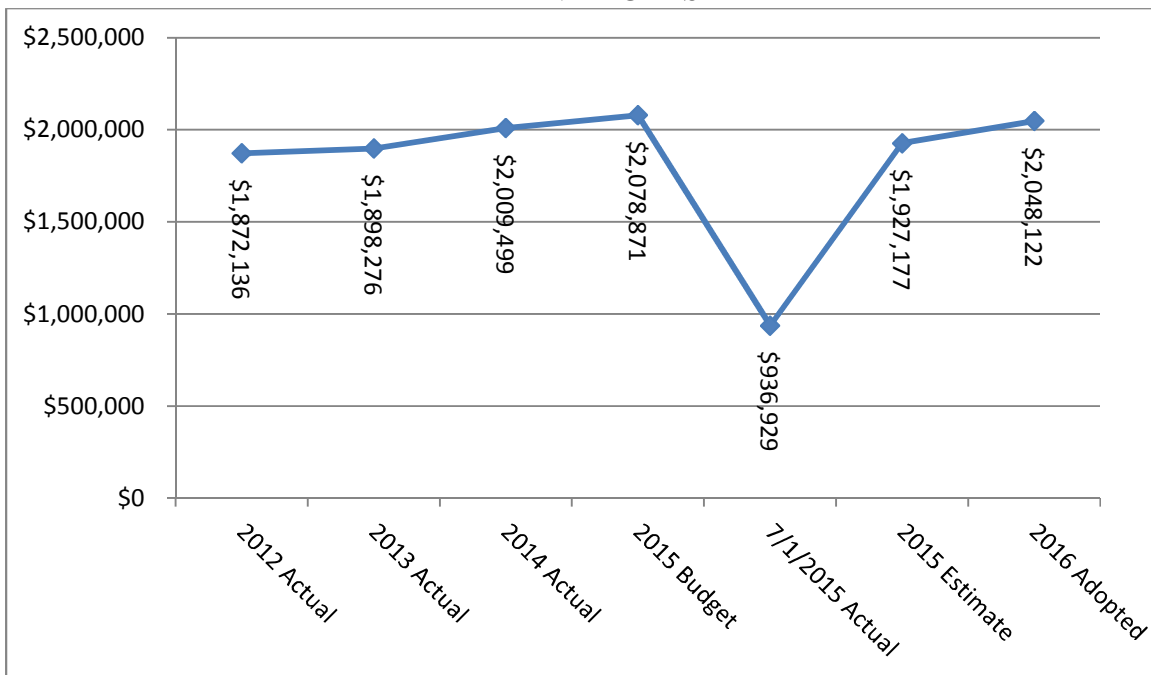
DEPARTMENT – PUBLIC WORKS

Enterprise Fund

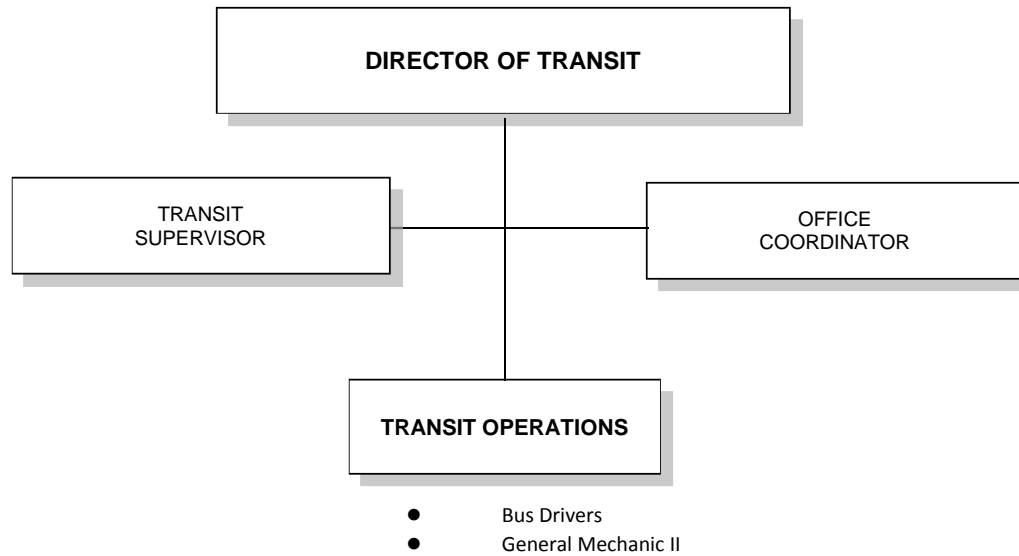
Transit Division Description:

The Mass Transit Fund accounts for the operation and maintenance of the Beloit Transit System. Funding sources are State and Federal grants (57%) and Departmental Earnings (14%). Tax support covers (29%) of the expenses. Transit's goal is to provide high quality and safe transportation service at a reasonable cost for citizens in the Greater Beloit area, who depend on public transit to meet their mobility needs.

EXPENDITURES



CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
TRANSIT DIVISION
ORGANIZATIONAL CHART
2016



25 BELOIT TRANSIT SYSTEM

ACCOUNTS FOR: BELOIT TRANSIT SYSTEM		2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES										
25	403001 TAX LEVY - SUBSIDY	(\$517,256)	(\$534,367)	(\$534,367)	(\$584,719)	(\$584,719)	(\$584,719)	(\$584,719)	\$0	0.00%
STATE/FED GRANTS AID										
25	433001 STATE PARA TRANSIT SUPPLEMNT	(\$16,448)	(\$16,871)	(\$21,575)	(\$21,575)	\$0	(\$20,989)	(\$21,575)	\$0	0.00%
25	436001 OPERATING GRANTS - STATE	(\$479,526)	(\$461,344)	(\$462,307)	(\$486,337)	\$0	(\$478,285)	(\$505,433)	(\$19,096)	3.93%
25	436002 OPERATING GRANTS - FEDERAL	(\$573,863)	(\$606,009)	(\$614,048)	(\$622,512)	\$0	(\$605,850)	(\$640,265)	(\$17,753)	2.85%
CASH & PROPERTY INC.										
25	4413 INTEREST INCOME	(\$1,779)	\$1,764	\$284	(\$1,400)	\$23	\$46	\$0	\$1,400	-100.00%
25	441304 DEBT ISSUANCE PREMIUM	\$0	\$0	(\$3,432)	\$0	\$0	\$0	\$0		
25	4416	\$0	(\$5,249)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
25	4508 RENT/LEASE REVENUE	(\$19,363)	(\$20,091)	(\$20,910)	(\$19,000)	(\$6,678)	(\$13,360)	(\$20,000)	(\$1,000)	5.26%
25	456310 RIDERSHIP FARES - ADULT	(\$68,066)	(\$63,739)	(\$57,927)	(\$76,605)	(\$22,625)	(\$45,250)	(\$46,000)	\$30,605	-39.95%
25	456311 RIDERSHIP FARES - BJE	(\$47,604)	(\$48,091)	(\$58,554)	(\$59,107)	(\$15,695)	(\$31,390)	(\$35,000)	\$24,107	-40.79%
25	456312 RIDERSHIP FARES - PASSES	(\$36,130)	(\$35,602)	(\$39,584)	(\$40,000)	(\$14,475)	(\$28,950)	(\$35,000)	\$5,000	-12.50%
25	456314 RIDERSHIP FARES - E & H	(\$7,328)	(\$8,537)	(\$8,723)	(\$10,490)	(\$3,137)	(\$6,270)	(\$7,000)	\$3,490	-33.27%
25	456315 RIDERSHIP FARES - TOKENS	(\$45,853)	(\$48,184)	(\$36,106)	(\$52,700)	(\$13,292)	(\$26,580)	(\$28,000)	\$24,700	-46.87%
25	456320 OTHER INCOME	(\$133)	(\$563)	(\$235)	(\$1,130)	(\$140)	(\$280)	(\$1,130)	\$0	0.00%
25	456335 ADVERTISING REVENUE	(\$15,704)	(\$15,888)	(\$24,228)	(\$19,000)	(\$13,955)	(\$27,910)	(\$30,000)	(\$11,000)	57.89%
25	456340 LOCAL ORGANIZATIONAL BILLING	(\$81,730)	(\$79,219)	(\$77,905)	(\$84,296)	\$0	(\$91,780)	(\$94,000)	(\$9,704)	11.51%
TOTAL REVENUES		(\$1,910,783)	(\$1,941,990)	(\$1,959,616)	(\$2,078,871)	(\$674,691)	(\$1,961,567)	(\$2,048,122)	\$30,749	-1.48%
PERSONNEL SERVICES										
25	511001 REGULAR PERSONNEL	\$673,404	\$643,345	\$726,057	\$799,838	\$375,191	\$750,380	\$828,085	\$28,247	3.53%
25	511022 WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$500	\$0	\$0	\$11,519	\$11,019	2203.80%
25	5120 PART TIME PERSONNEL	\$104,091	\$115,200	\$109,178	\$121,889	\$54,278	\$108,560	\$130,987	\$9,098	7.46%
25	515001 OVERTIME	\$25,578	\$20,998	\$19,787	\$25,000	\$14,433	\$28,870	\$25,000	\$0	0.00%
25	5160 HOLIDAY PAY	\$25,392	\$33,814	\$27,324	\$0	\$12,583	\$25,170	\$0	\$0	0.00%
25	5161 VACATION PAY	\$22,098	\$60,759	\$63,089	\$0	\$27,448	\$54,900	\$0	\$0	0.00%
25	5162 SICK LEAVE	\$17,597	\$42,672	\$19,368	\$0	\$10,970	\$21,940	\$0	\$0	0.00%
25	5166 UNCLASSIFIED LEAVE	\$1,971	\$12,585	\$1,564	\$0	\$1,562	\$3,120	\$0	\$0	0.00%
25	5173 TOOL ALLOWANCE	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$0	100.00%
25	5191 WISCONSIN RETIREMENT	\$51,207	\$58,312	\$63,483	\$53,376	\$32,154	\$64,310	\$62,966	\$9,590	17.97%
25	5192 WORKER'S COMPENSATION	\$46,344	\$51,336	\$56,816	\$57,094	\$26,688	\$53,380	\$66,586	\$9,492	16.63%
25	519301 SOCIAL SECURITY	\$55,294	\$56,792	\$59,012	\$50,569	\$30,707	\$61,410	\$61,876	\$11,307	22.36%
25	519302 MEDICARE	\$12,931	\$13,282	\$13,801	\$11,827	\$7,182	\$14,360	\$14,120	\$2,293	19.39%
25	5194 HOSPITAL/SURG/DENTAL	\$326,216	\$331,447	\$355,901	\$358,260	\$167,410	\$334,820	\$321,305	(\$36,955)	-10.32%
25	519401 VEBA	\$4,200	\$5,957	\$4,550	\$4,550	\$0	\$4,550	\$4,550	\$0	0.00%
25	519405 OPEB INSURANCE EXPENSE	(\$8,214)	(\$6,976)	(\$3,732)	\$0	\$0	\$0	\$0	\$0	0.00%
25	5195 LIFE INSURANCE	\$3,394	\$3,416	\$3,891	\$4,155	\$1,937	\$3,870	\$4,245	\$90	2.17%
25	5196 UNEMPLOYMENT COMPENSATION	\$1,405	(\$874)	\$1,635	\$1,150	\$4,731	\$9,460	\$5,000	\$3,850	334.78%
CONTRACTUAL SERVICE										
25	5215 COMPUTER/OFFICE EQUIP	\$4,774	\$2,019	\$3,099	\$1,460	\$6,341	\$12,680	\$1,460	\$0	0.00%
25	5223 SCHOOLS,SEMINARS,& CON	\$2,810	\$4,247	\$3,760	\$2,880	\$743	\$1,490	\$2,880	\$0	0.00%
25	5225 PROFESSIONAL DUES	\$1,798	\$1,390	\$1,510	\$1,390	\$3,335	\$3,335	\$1,390	\$0	0.00%
25	5231 OFFICIAL NOTICES&PUB	\$891	\$21	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
25	5232 DUPLICATING & DRAFTING	\$961	\$1,964	\$4,007	\$1,000	\$1,017	\$2,030	\$1,000	\$0	0.00%
25	5240 CONTR SERV-PROFESSIONAL	\$0	\$0	\$11,701	\$0	\$11,012	\$11,012	\$0	\$0	0.00%
25	524001 (PARATRANSIT SERVICES	\$24,186	\$22,914	\$26,414	\$27,756	(\$20,989)	\$26,000	\$27,756	\$0	0.00%
25	5244 OTHER FEES	\$10,919	\$9,524	\$2,759	\$9,500	\$5,985	\$9,500	\$9,500	\$0	0.00%
25	5248 ADVERTISING,MARKETING	\$17,435	\$1,229	\$5,931	\$10,000	\$225	\$10,000	\$5,000	(\$5,000)	-50.00%
25	5251 AUTO & TRAVEL	\$205	\$1,303	\$91	\$300	\$258	\$520	\$300	\$0	0.00%
25	5254 LEGAL SERVICES	\$1,791	\$1,122	\$3,899	\$1,000	\$3,064	\$5,000	\$1,000	\$0	0.00%
25	5255 PHYSICAL EXAMS	\$2,670	\$4,073	\$2,541	\$3,200	\$1,096	\$2,190	\$3,200	\$0	0.00%
25	5261 STRUCTURE MAINTENANCE	\$6,898	\$9,324	\$6,940	\$10,000	\$5,150	\$10,300	\$10,000	\$0	0.00%
25	5262 PAINTING/CLEANING MAIN	\$5,222	\$5,023	\$5,882	\$5,420	\$1,114	\$2,230	\$5,420	\$0	0.00%
25	5263 ELECTRICAL MAINTENANCE	\$138	\$160	\$308	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
25	5264 PLUMBING MAINTENANCE	\$299	\$0	\$1,145	\$1,000	\$194	\$1,000	\$1,000	\$0	0.00%
25	5265 HEATING MAINTENANCE	\$233	\$0	\$2,807	\$1,000	\$429	\$1,000	\$1,000	\$0	0.00%
25	5271 TELEPHONE - LOCAL	\$9,393	\$8,191	\$6,310	\$8,938	\$2,570	\$7,000	\$6,806	(\$2,132)	-23.85%
25	5274 RADIO & COMMUNICATION	\$13	\$0	\$420	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
25	5284 INSURANCE-FIRE & EXTEND	\$2,262	\$2,673	\$3,609	\$3,641	\$1,805	\$3,610	\$4,364	\$723	19.86%
25	5285 INSURANCE - FLEET	\$33,002	\$27,571	\$28,900	\$32,300	\$6,840	\$28,600	\$24,225	(\$8,075)	-25.00%
25	528501 FLEET-PHYSICAL DAMAGE	\$7,820	\$5,506	\$5,820	\$8,100	\$0	\$0	\$6,840	(\$1,260)	-15.56%
25	5286 INSURANCE-COMP LIAB	\$11,412	\$11,568	\$11,600	\$9,603	\$28,611	\$6,840	\$9,711	\$108	1.12%
25	5289 INSURANCE - OTHER	\$935	\$1,050	\$1,276	\$1,314	\$578	\$1,160	\$1,353	\$39	2.97%

ACCOUNTS FOR: BELOIT TRANSIT SYSTEM			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
MATERIALS & SUPPLIES			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
25	5321	ELECTRICITY	\$25,621	\$28,515	\$30,926	\$28,290	\$15,373	\$30,750	\$28,290	\$0	0.00%
25	5322	GAS/HEATING FUEL	\$6,902	\$8,342	\$12,956	\$15,650	\$8,219	\$16,440	\$15,650	\$0	0.00%
25	5323	WATER	\$1,345	\$1,373	\$1,411	\$1,130	\$588	\$1,180	\$1,130	\$0	0.00%
25	5324	SEWER SERVICE CHARGE	\$1,022	\$1,011	\$1,050	\$920	\$486	\$970	\$920	\$0	0.00%
25	5325	STORMWATER SERVICE	\$2,092	\$2,131	\$2,131	\$1,700	\$888	\$1,780	\$1,700	\$0	0.00%
25	5331	POSTAGE & EXPRESS MAIL	\$116	\$316	\$125	\$550	\$84	\$170	\$550	\$0	0.00%
25	5332	OFFICE/COMP EQUIP & SUP	\$2,753	\$687	\$1,613	\$1,500	\$480	\$960	\$1,500	\$0	0.00%
25	5343	GENERAL COMMODITIES	\$3,180	\$651	\$3,901	\$2,913	\$2,082	\$2,100	\$2,913	\$0	0.00%
25	534301	TIRES & TUBES	\$5,708	\$9,341	\$6,247	\$10,000	\$612	\$6,000	\$10,000	\$0	0.00%
25	5345	MAINTENANCE MATERIALS	\$2,916	\$5,018	\$4,926	\$4,000	\$1,671	\$3,340	\$4,000	\$0	0.00%
25	534501	PARTS	\$44,868	\$41,668	\$48,007	\$44,740	\$13,076	\$26,150	\$44,740	\$0	0.00%
25	534601	FUEL	\$234,225	\$208,056	\$197,793	\$170,928	\$55,611	\$120,000	\$130,000	(\$40,928)	-23.94%
25	534602	OIL	\$8,147	\$8,806	\$12,428	\$8,000	\$637	\$5,000	\$8,000	\$0	0.00%
25	5347	UNIFORMS	\$4,116	\$2,732	\$8,392	\$8,000	\$544	\$5,000	\$8,000	\$0	0.00%
25	5351	BOOKS & SUBSCRIPTIONS	\$0	\$0	\$0	\$1,340	\$0	\$1,000	\$1,340	\$0	0.00%
DEBT SERVICE											
25	5641	PRINCIPAL - CORP PU BONDS	\$0	\$0	\$0	\$133,521	\$0	\$0	\$117,322	(\$16,199)	-12.13%
25	5642	INTEREST - CORP PU BONDS	\$19,550	\$16,092	\$14,543	\$14,579	\$9,322	\$18,640	\$8,523	(\$6,056)	-41.54%
TOTAL EXPENDITURES			\$1,872,136	\$1,898,276	\$2,009,499	\$2,078,871	\$936,929	\$1,927,177	\$2,048,122	(\$30,749)	-1.48%
NET TOTAL			(\$38,647)	(\$43,714)	\$49,883	\$0	\$262,238	(\$34,390)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Fuel cost projections have come down for 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** 2012 2013 2014 2015 2016
Actual Actual Actual Target Target

2015 EFFICIENCY & EFFECTIVENESS	1. Operate an efficient transit service.	Operating expense per revenue hour.	\$84.87	\$91.80	\$99.82	\$90.17	\$95.15
		<i>"how much does it cost to operate a bus per revenue hour?"</i>					
		Operating expense per revenue passengers - excludes transfers.	7.74	8.16	9.03	9.45	9.64
		<i>"how much does it cost to operate a bus per passenger?"</i>					
		Total revenue per operating expenses.	13	13	15	14	15
		<i>"How much farebox revenue do we earn out of all the expenses?"</i>					
	2. Monitor On-Time Performance to establish a realistic standard for City Transit Service.	Passengers per revenue hour.	11	11	11	11	11
		<i>"How many passengers do we carry per hour, per bus?"</i>					
	3. Develop, implement and evaluate safety and customer service	Passengers per capita.	7.9	6.6	6.1	5.5	5.4
2015 STRATEGIC GOAL(S):	Develop new 2014/2015 Transit Development Plan.	Develop and evaluate a customer service survey				completed	completed
		Decrease current passenger complaints				ongoing	ongoing

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Transit

City of Beloit Strategic Goal: 1

Program: Transit - Transit Development Plan

Objective:

Continued growth of ridership and revenue.

Action Steps:

1. Evaluate operating expense per revenue hour.
2. Evaluate operating expense per revenue passengers – excludes transfers.
3. Increase total revenue per operating expenses.
4. Maintain revenue passengers per revenue hour.
5. Maintain revenue passengers per capita.
6. Maintain revenue hours per capita.
7. Develop, implement and evaluate safety and customer service trainings.
8. Decrease current passenger complaints.
9. Develop and evaluate a customer service survey.
10. Monitor on-time performance to establish a realistic standard for City Transit Service.

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The specific revenue sources are restricted or committed by statute, ordinance, or external factors (creditors, grantors, contributors, or laws and regulations of other governments), or by constitutional provisions or enabling legislation for specific operating purposes. Included among these are Police Grants, SAFER Fire Grant, Community Development Block Grants, Home Program, Park Impact Fees, MPO Traffic Engineering, TID # 5, TID #6, TID # 8, TID #9, TID # 10, TID # 11, TID # 12, TID #13, TID #14, Solid Waste/Recycling and Library Operations.

2016 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
TAXES	(\$9,075,505)	(\$9,600,907)	(\$8,825,564)	(\$9,061,521)	(\$6,872,561)	(\$9,116,209)	(\$9,368,958)	(\$307,437)	3.39%
FINES & FORFEITURES	(\$414,877)	(\$212,552)	(\$124,604)	(\$84,000)	(\$31,940)	(\$81,535)	(\$79,000)	\$5,000	-5.95%
INTERGOVT AIDS/GRANT	(\$1,849,533)	(\$2,066,366)	(\$2,263,085)	(\$2,385,296)	(\$2,091,431)	(\$2,294,212)	(\$2,417,804)	(\$32,508)	1.36%
CASH & PROPERTY INC.	(\$286,129)	(\$236,801)	(\$234,929)	(\$107,783)	(\$148,077)	(\$252,648)	(\$118,403)	(\$10,620)	9.85%
DEPARTMENTAL EARNINGS	(\$2,714,259)	(\$2,775,308)	(\$2,570,269)	(\$2,593,968)	(\$1,195,028)	(\$2,551,359)	(\$2,552,383)	\$41,585	-1.60%
OTHER REVENUES	(\$328,758)	(\$243,224)	(\$261,681)	(\$180,346)	(\$110,754)	(\$37,500)	(\$136,462)	\$43,884	-24.33%
OTHER FINANCING SRCE	(\$1,903,232)	(\$605,572)	(\$421,006)	(\$651,128)	\$0	\$0	(\$134,676)	\$516,452	-79.32%
TOTAL	(\$16,572,293)	(\$15,740,730)	(\$14,701,138)	(\$15,064,042)	(\$10,449,792)	(\$14,333,463)	(\$14,807,686)	\$256,356	-1.70%
EXPENDITURES:									
POLICE GRANTS	\$560,393	\$938,861	\$615,801	\$554,900	\$347,158	\$523,201	\$539,900	(\$15,000)	-2.70%
SAFER FIRE GRANT	\$0	\$155,154	\$330,308	\$227,185	\$221,206	\$236,110	\$282,838	\$55,653	24.50%
COMMUNITY DEV BLOCK GRANT	\$780,814	\$1,021,233	\$768,640	\$756,300	\$756,300	\$753,738	\$762,909	\$6,609	0.87%
HOME PROGRAM	\$163,884	\$238,620	\$180,931	\$197,860	\$279,886	\$197,860	\$209,475	\$11,615	5.87%
MPO TRAFFIC ENGINEERING	\$171,499	\$198,339	\$198,830	\$278,000	\$133,300	\$239,940	\$278,000	\$0	0.00%
PARK IMPACT FEES	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$7,241	\$7,241	100.00%
TID #5 - DOWNTOWN OVERLAY	\$3,191,292	\$1,640,096	\$1,378,785	\$1,186,242	\$1,407,662	\$1,189,308	\$1,141,453	(\$44,789)	-3.78%
TID #6 - BELOIT 2000- RIVERFRNT	\$1,107,694	\$779,826	\$786,215	\$1,010,407	\$423,519	\$454,938	\$995,629	(\$14,778)	-1.46%
TID #8 - INDUSTRIAL PARK	\$258,141	\$256,664	\$126,332	\$161,764	\$203,475	\$203,975	\$166,478	\$4,714	2.91%
TID #9 - BELOIT MALL	\$15,305	\$13,563	\$20,150	\$179,660	\$17,325	\$18,275	\$179,934	\$274	0.15%
TID #10 - GATEWAY IND. PARK	\$7,327,295	\$3,968,786	\$5,392,515	\$4,492,323	\$4,035,437	\$3,766,184	\$4,508,003	\$15,680	0.35%
TID #11 - INDUSTRIAL PARK	\$90,500	\$94,029	\$99,806	\$233,260	\$114,602	\$117,980	\$224,479	(\$8,781)	-3.76%
TID #12 - FRITO LAY	\$65,923	\$63,643	\$64,238	\$145,848	\$64,498	\$67,635	\$83,342	(\$62,506)	-42.86%
TID #13 - MILWAUKEE ROAD	\$325,382	\$316,041	\$280,954	\$795,653	\$156,890	\$785,003	\$581,017	(\$214,636)	-26.98%
TID #14 - 4TH STREET CORRIDOR	\$650	\$50,692	\$13,095	\$60,360	\$135,692	\$134,036	\$76,822	\$16,462	27.27%
SOLID WASTE COLLECTION	\$2,319,104	\$2,535,292	\$2,459,855	\$2,532,318	\$1,081,037	\$2,365,524	\$2,494,733	(\$37,585)	-1.48%
LIBRARY OPERATIONS	\$2,047,959	\$2,063,120	\$2,107,788	\$2,251,962	\$1,071,889	\$2,211,176	\$2,275,433	\$23,471	1.04%
TOTAL	\$18,455,834	\$14,363,959	\$14,824,240	\$15,064,042	\$10,449,874	\$13,264,883	\$14,807,686	(\$256,356)	-1.70%

DEPARTMENT – POLICE

Special Revenue Fund

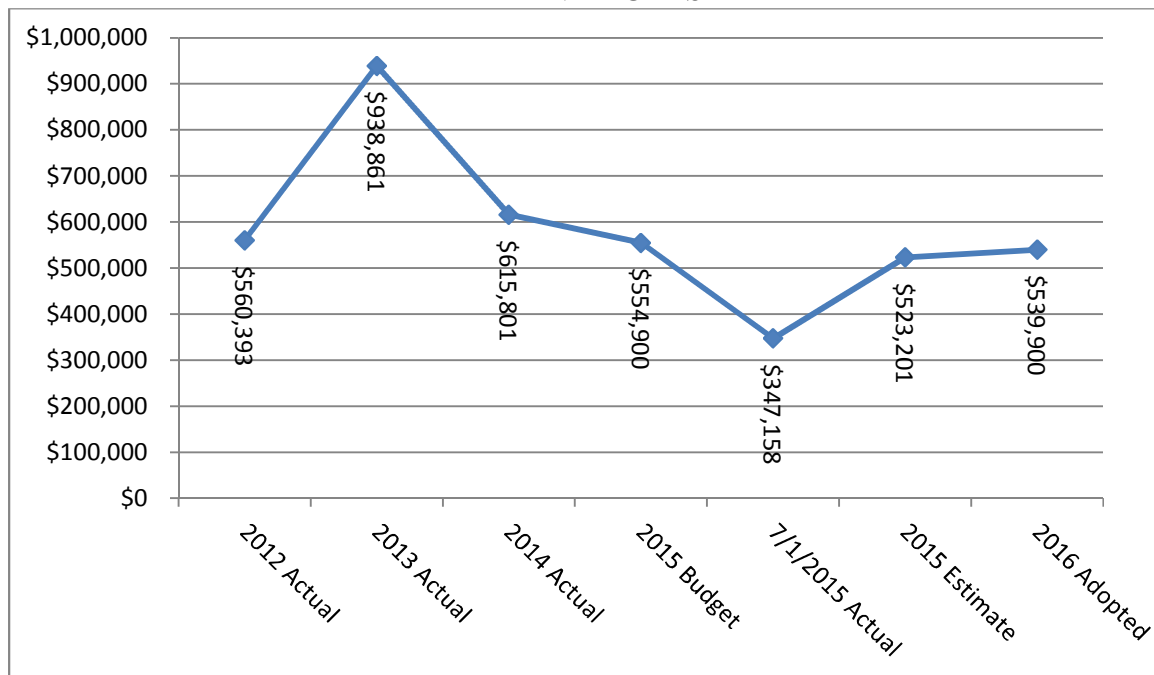
Police Grants Fund Description:

The Police Department Grants Fund accounts for all federal, state, and intergovernmental grants that are awarded to the Police Department. The department applies for grants that compliment current or on-going efforts within the police department furthering the goals established by the City Council. Funds are requested monthly, quarterly, or as directed by grant guidelines. Local match is provided through tax levy dollars.

The OJA grant assists in funding two patrol positions to maintain patrol staffing levels.

The School Resources grant partially funds officers who work in school resource positions. A partnership between the city and the school district to supply 3 officers full time to the schools. One works full time at the high school; two work full time and are shared between the East Side middle schools and West Side middle schools.

EXPENDITURES



POLICE GRANTS

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
10025 OJA BEAT PATROL										
TAXES										
61622239__	403001__ TAX LEVY - SUBSIDY	(\$60,000)	(\$60,000)	(\$62,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	\$0	0.00%
INTERGOVT AIDS/GRANT										
61622239__	4350__ INTERGOVERNMENT-ST	(\$121,434)	(\$121,434)	(\$121,434)	(\$121,000)	(\$121,434)	(\$121,434)	(\$121,000)	\$0	0.00%
TOTAL REVENUES		(\$181,434)	(\$181,434)	(\$183,434)	(\$161,000)	(\$161,434)	(\$161,434)	(\$161,000)	\$0	0.00%
PERSONNEL SERVICES					\$161,000			\$161,000	\$0	0.00%
61622239__	5110__ REGULAR PERSONNEL	\$111,718	\$129,018	\$125,710		\$86,205	\$129,307		\$0	0.00%
61622239__	5160__ HOLIDAY PAY	\$0	\$0	\$0		\$0	\$0		\$0	0.00%
61622239__	5172__ UNIFORM ALLOWANCE	\$0	\$1,300	\$0		\$0	\$0		\$0	0.00%
61622239__	5191__ WISCONSIN RETIREMENT	\$18,463	\$10,710	\$14,846		\$9,601	\$14,402		\$0	0.00%
61622239__	5192__ WORKER'S COMP	\$3,924	\$9,680	\$5,664		\$4,152	\$6,228		\$0	0.00%
61622239__	519301__ SOCIAL SECURITY	\$7,893	\$7,898	\$7,785		\$5,363	\$8,045		\$0	0.00%
61622239__	519302__ MEDICARE	\$1,846	\$1,848	\$1,821		\$1,254	\$1,881		\$0	0.00%
61622239__	5194__ HOSPITAL/SURG/DENTAL	\$21,013	\$23,512	\$23,153		\$15,536	\$23,305		\$0	0.00%
61622239__	519401__ VEBA	\$1,350	\$1,350	\$1,350		\$1,334	\$2,000		\$0	0.00%
61622239__	5195__ LIFE INSURANCE	\$157	\$129	\$139		\$98	\$147		\$0	0.00%
TOTAL EXPENDITURES		\$166,364	\$185,445	\$180,468	\$161,000	\$123,543	\$185,315	\$161,000	\$0	0.00%
10259 SPEED ENFORCEMENT										
INTERGOVT AIDS/GRANT										
61622239__	436001__ OPERATING GRANTS - STA	(\$4,114)	(\$11,033)	\$0	(\$10,000)	\$0	\$0	\$0	\$10,000	-100.00%
TOTAL REVENUES		(\$4,114)	(\$11,033)	\$0	(\$10,000)	\$0	\$0	\$0	\$10,000	-100.00%
PERSONNEL SERVICES					\$10,000			\$0	(\$10,000)	-100.00%
61622239__	515009__ OVERTIME - GRANT	\$2,998	\$9,310	\$0		\$0			\$0	0.00%
61622239__	5191__ WISCONSIN RETIREMENT	\$542	\$1,522	\$0		\$0			\$0	0.00%
61622239__	519301__ SOCIAL SECURITY	\$184	\$569	\$0		\$0			\$0	0.00%
61622239__	519302__ MEDICARE	\$43	\$133	\$0		\$0			\$0	0.00%
71622239__	5533__ EQUIP-OTH OVER \$1,000	\$0	\$0	\$0		\$0			\$0	0.00%
TOTAL EXPENDITURES		\$3,767	\$11,534	\$0	\$10,000	\$0	\$0	\$0	(\$10,000)	-100.00%
10571 ALCOHOL ENFORCEMENT										
INTERGOVT AIDS/GRANT										
61622239__	436001__ OPERATING GRANTS - STA	(\$26,493)	(\$36,650)	(\$27,892)	(\$35,000)	(\$16,025)	(\$24,037)	(\$35,000)	\$0	0.00%
TOTAL REVENUES		(\$26,493)	(\$36,650)	(\$27,892)	(\$35,000)	(\$16,025)	(\$24,037)	(\$35,000)	\$0	
PERSONNEL SERVICES					\$35,000			\$35,000	\$0	0.00%
61622239__	515009__ OVERTIME - GRANT	\$15,446	\$24,429	\$26,212		\$12,990	\$19,485		\$0	0.00%
61622239__	5191__ WISCONSIN RETIREMENT	\$4,485	\$3,950	\$3,096		\$1,447	\$2,170		\$0	0.00%
61622239__	519301__ SOCIAL SECURITY	\$1,427	\$1,511	\$1,616		\$799	\$1,199		\$0	0.00%
61622239__	519302__ MEDICARE	\$334	\$353	\$378		\$187	\$280		\$0	0.00%
MATERIALS & SUPPLIES										
61622239__	5332__ OFFICE/COMP EQUIP & SU	\$4,900	\$4,999	\$4,999		\$0	\$4,999		\$0	0.00%
TOTAL EXPENDITURES		\$26,592	\$35,242	\$36,301	\$35,000	\$15,423	\$28,133	\$35,000	\$0	0.00%
70061 POLICE SCHOOL LIAISON										
TAXES										
61622239__	403001__ TAX LEVY - SUBSIDY	(\$56,000)	(\$56,000)	(\$60,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	\$0	0.00%
INTERGOVT AIDS/GRANT										
61622239__	4370__ BELOIT SCHOOL DISTRICT	(\$151,120)	(\$156,891)	(\$153,561)	(\$240,000)	(\$202,766)	(\$202,766)	(\$240,000)	\$0	0.00%
61622239__	4999 FUND BALANCE	\$0	\$0	\$0						
TOTAL REVENUES		(\$207,120)	(\$212,891)	(\$213,561)	(\$330,000)	(\$292,766)	(\$292,766)	(\$330,000)	\$0	0.00%
PERSONNEL SERVICES					\$330,000			\$330,000	\$0	0.00%
61622239__	5110__ REGULAR PERSONNEL	\$121,463	\$127,824	\$148,771		\$105,501	\$158,252		\$0	0.00%
61622239__	5120__ PART TIME PERSONNEL	\$10,843	\$11,083	\$11,220		\$7,469	\$11,204		\$0	0.00%
61622239__	5172__ UNIFORM ALLOWANCE	\$1,300	\$1,300	\$0		\$0	\$0		\$0	0.00%
61622239__	5191__ WISCONSIN RETIREMENT	\$23,710	\$20,743	\$17,573		\$11,752	\$17,628		\$0	0.00%
61622239__	5192__ WORKER'S COMPEN	\$3,924	\$4,620	\$5,664		\$4,152	\$6,228		\$0	0.00%
61622239__	519301__ SOCIAL SECURITY	\$8,189	\$8,666	\$9,857		\$6,939	\$10,409		\$0	0.00%
61622239__	519302__ MEDICARE	\$1,915	\$2,027	\$2,305		\$1,623	\$2,434		\$0	0.00%
61622239__	5194__ HOSPITAL/SURG/DENTAL	\$45,023	\$44,515	\$56,598		\$41,027	\$61,541		\$0	0.00%
61622239__	519401__ VEBA	\$1,350	\$1,339	\$1,350		\$2,025	\$3,038		\$0	0.00%
61622239__	5195__ LIFE INSURANCE	\$168	\$153	\$199		\$150	\$226		\$0	0.00%
CONTRACTUAL SERVICE										
61622239__	5286__ INSURANCE-COMPREEN	\$2,676	\$2,676	\$2,601		\$1,917	\$2,876		\$0	0.00%
61622239__	5289__ INSURANCE - OTHER	\$190	\$215	\$257		\$205	\$307		\$0	0.00%
TOTAL EXPENDITURES		\$220,751	\$225,161	\$256,396	\$330,000	\$182,762	\$274,143	\$330,000	\$0	0.00%

POLICE GRANTS

ACCOUNTS FOR:			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
10612 JAG - ROCK COUNTYNEIGHBORHOOD											
INTERGOVT AIDS/GRANT											
61622239__	436001__	OPERATING GRANTS - STA	\$0	\$0	(\$7,835)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES			\$0	\$0	(\$7,835)	\$0	\$0	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES											
61622239__	515009__	OVERTIME - GRANT	\$0	\$0	\$7,786	\$0	\$0	\$0	\$0	\$0	0.00%
61622239__	5191__	WISCONSIN RETIREMENT	\$0	\$0	\$5,485	\$0	\$0	\$0	\$0	\$0	0.00%
61622239__	519301__	SOCIAL SECURITY	\$0	\$0	\$480	\$0	\$0	\$0	\$0	\$0	0.00%
61622239__	519302__	MEDICARE	\$0	\$0	\$113	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES			\$0	\$0	\$13,864	\$0	\$0	\$0	\$0	\$0	0.00%
10487 SAFE STREETS TASK FORCE											
INTERGOVT AIDS/GRANT											
71622239__	436002__	OPERATING GRANTS - FEDI	(\$21,627)	(\$56,745)	(\$24,796)	(\$13,900)	(\$6,459)	(\$9,689)	(\$13,900)	\$0	0.00%
TOTAL REVENUES			(\$21,627)	(\$56,745)	(\$24,796)	(\$13,900)	(\$6,459)	(\$9,689)	(\$13,900)	\$0	0.00%
PERSONNEL SERVICES						\$13,900			\$13,900	\$0	0.00%
71622239__	515009__	OVERTIME - GRANT	\$26,105	\$54,055	\$33,888		\$9,686	\$14,529		\$0	0.00%
71622239__	5191__	WISCONSIN RETIREMENT	\$5,070	\$8,465	\$4,002		\$1,079	\$1,618		\$0	0.00%
71622239__	519301__	SOCIAL SECURITY	\$1,606	\$2,255	\$2,078		\$596	\$894		\$0	0.00%
71622239__	519302__	MEDICARE	\$376	\$527	\$486		\$139	\$209		\$0	0.00%
TOTAL EXPENDITURES			\$33,157	\$65,302	\$40,454	\$13,900	\$11,500	\$17,250	\$13,900	\$0	0.00%
35230 BYRNE MEMORIAL JUSTICE ASSISTANCE											
INTERGOVT AIDS/GRANT											
71622239__	436002__	OPERATING GRANTS - FED	(\$36,814)	(\$10,900)	(\$40,292)	\$0	\$0	(\$13,290)	\$0	\$0	0.00%
TOTAL REVENUES			(\$36,814)	(\$10,900)	(\$40,292)	\$0	\$0	(\$13,290)	\$0	\$0	0.00%
PERSONNEL SERVICES											
71622239__	515009__	OVERTIME - GRANT	\$0	\$9,967	\$9,027	\$0	\$6,733	\$10,100	\$0	\$0	0.00%
71622239__	5191__	WISCONSIN RETIREMENT	\$0	\$1,629	\$1,401	\$0	\$750	\$1,124	\$0	\$0	0.00%
71622239__	519301__	SOCIAL SECURITY	\$0	\$615	\$623	\$0	\$419	\$629	\$0	\$0	0.00%
71622239__	519302__	MEDICARE	\$0	\$144	\$175	\$0	\$98	\$147	\$0	\$0	0.00%
71622239__	5533__	EQUIP-OTH OVER \$1,000	\$18,821	\$11,463	\$19,066	\$0	\$860	\$1,290	\$0	\$0	0.00%
TOTAL EXPENDITURES			\$18,821	\$23,818	\$30,292	\$0	\$8,860	\$13,290	\$0	\$0	0.00%
35379 POLICE VESTS											
TAXES											
71622239__	403001__	TAX LEVY FOR OTH FUND	(\$3,500)	(\$3,500)	(\$3,500)	\$0	\$0	\$0	\$0	\$0	0.00%
INTERGOVT AIDS/GRANT											
71622239__	436002__	OPERATING GRANTS - FED	(\$11,935)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES			(\$15,435)	(\$3,500)	(\$3,500)	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__	5533__	EQUIP-OTH OVER \$1,000	\$19,409	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__	5244__	OTHER FEES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES			\$19,409	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
81008 POLICE-ST & FED CONFISCATED FUNDS											
CASH & PROPERTY											
71622239__	4413__	INTEREST INCOME - CON	(\$1,060)	(\$6,132)	(\$63)	\$0	(\$59)	(\$59)	\$0	\$0	0.00%
FINES & FORFEITURES											
71622240__	4270__	POLICE CONFISCT FUNDS	(\$335,788)	(\$140,415)	(\$55,886)	\$0	(\$2,135)	(\$2,135)	\$0	\$0	0.00%
TOTAL REVENUES			(\$336,848)	(\$146,547)	(\$55,950)	\$0	(\$2,194)	(\$2,194)	\$0	\$0	0.00%
71622240__	5244__	OTHER FEES	\$42,534	\$379,167	\$53,887	\$0	\$5,070	\$5,070	\$0	\$0	0.00%
TOTAL EXPENDITURES			\$42,534	\$379,167	\$53,887	\$0	\$5,070	\$5,070	\$0	\$0	0.00%
10582 SEAT BELT ENFORCEMENT											
INTERGOVT AIDS/GRANT											
71622239__	436001__	OPERATING GRANTS - STA	(\$29,040)	(\$12,979)	(\$4,199)	(\$5,000)	\$0	\$0	\$0	\$5,000	-100.00%
TOTAL REVENUES			(\$29,040)	(\$12,979)	(\$4,199)	(\$5,000)	\$0	\$0	\$0	\$5,000	-100.00%
PERSONNEL SERVICES											
71622239__	515009__	OVERTIME - GRANT	\$19,353	\$10,643	\$3,465	\$5,000	\$0	\$0	\$0	(\$5,000)	-100.00%
71622239__	5191__	WISCONSIN RETIREMENT	\$3,699	\$1,740	\$409	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__	519301__	SOCIAL SECURITY	\$1,184	\$656	\$214	\$0	\$0	\$0	\$0	\$0	0.00%
71622239__	519302__	MEDICARE	\$277	\$153	\$50	\$0	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES											
71622239__	5332__	OFFICE/COMP EQUIP & SU	\$4,485	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES			\$28,998	\$13,192	\$4,139	\$5,000	\$0	\$0	\$0	(\$5,000)	-100.00%
NET TOTAL REVENUES			(\$858,924)	(\$672,678)	(\$561,459)	(\$554,900)	(\$478,878)	(\$503,410)	(\$539,900)	\$15,000	-2.70%
NET TOTAL EXPENDITURES			\$560,393	\$938,861	\$615,801	\$554,900	\$347,158	\$523,201	\$539,900	(\$15,000)	-2.70%
NET TOTAL			(\$298,531)	\$266,183	\$54,342	\$0	(\$131,720)	\$19,791	\$0	\$0	0.00%

Budget Modifications: Business as usual.

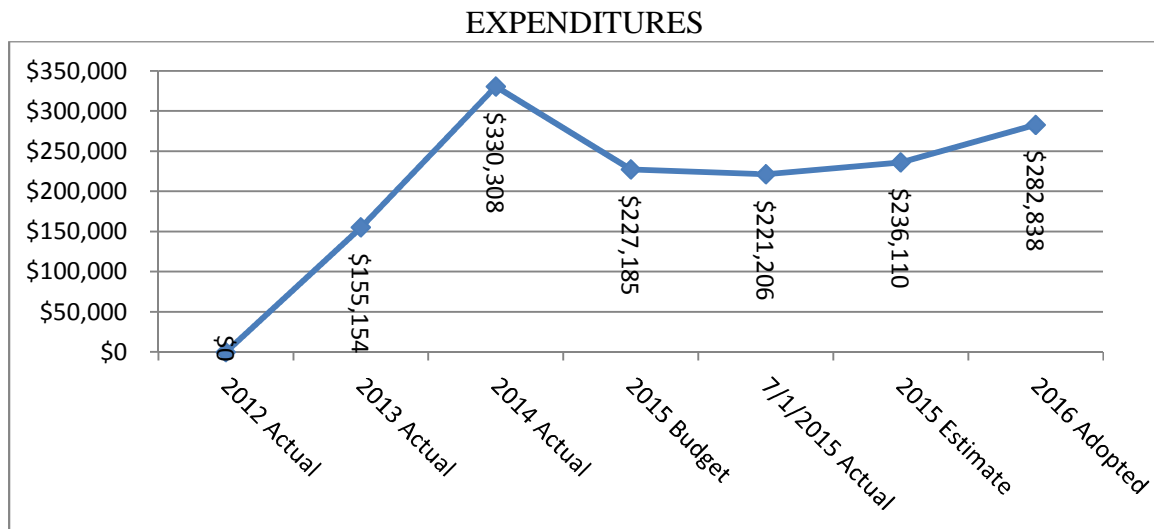
DEPARTMENT – FIRE

Special Revenue Fund

SAFER Grant Description:

The US Department of Homeland Security Federal Emergency Management Agency Staffing for Adequate Fire and Emergency Response Grant (SAFER) was created to provide funding directly to fire departments to help them increase or maintain the number of trained, "front line" firefighters available in their communities. The goal of SAFER is to enhance the local fire departments' abilities to comply with staffing, response and operational standards established by the NFPA specifically NFPA 1710: STANDARD FOR THE ORGANIZATION AND DEPLOYMENT OF FIRE SUPPRESSION OPERATIONS, EMERGENCY MEDICAL OPERATIONS, AND SPECIAL OPERATIONS TO THE PUBLIC BY CAREER FIRE DEPARTMENTS. This grant award provides \$490,365 over 24 months for three firefighter Full Time Equivalents. This increases our minimum daily staffing to a soft 16, improving fire ground safety, response times and operational efficiency.

The Fire department will add an additional position to the general fund for half the year by retaining the veteran currently funded through the original SAFER grant, which will expire on June 30, 2016. This will be necessary in order to remain in compliance with the new SAFER grant which will fund three firefighters beginning January 1, 2016 and will expire December 31, 2017. These are not permanent positions and will be reevaluated upon expiration of the grant.



SAFER GRANT

ACCOUNTS FOR:			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
INTERGOVT AIDS/GRANT											
74666300	436002	OPERATING GRANTS - FEDERAL	\$0	(\$146,322)	(\$337,984)	(\$227,185)	(\$180,818)	(\$227,185)	(\$282,838)	(\$55,653)	24.50%
TOTAL REVENUES			\$0	(\$146,322)	(\$337,984)	(\$227,185)	(\$180,818)	(\$227,185)	(\$282,838)	(\$55,653)	24.50%
PERSONNEL SERVICES											
74666300	5110	REGULAR PERSONNEL	\$0	\$111,611	\$240,060	\$170,396	\$157,716	\$170,396	\$215,857	\$45,461	26.68%
74666301	5191	WISCONSIN RETIREMENT FUND	\$0	\$21,883	\$39,180	\$17,533	\$24,610	\$17,533	\$31,899	\$14,366	81.94%
74666302	5192	WORKER'S COMPENSATION	\$0	\$0	\$1,792	\$0	\$8,925	\$8,925	\$0	\$0	0.00%
74666303	519301	SOCIAL SECURITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
74666304	519302	MEDICARE	\$0	\$1,632	\$3,505	\$1,636	\$2,302	\$1,636	\$3,128	\$1,492	91.20%
74666305	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$0	\$20,028	\$45,627	\$37,558	\$27,556	\$37,558	\$31,815	(\$5,743)	-15.29%
74666306	5195	LIFE INSURANCE	\$0	\$0	\$144	\$62	\$97	\$62	\$139	\$77	100.00%
TOTAL EXPENDITURES			\$0	\$155,154	\$330,308	\$227,185	\$221,206	\$236,110	\$282,838	\$55,653	24.50%
NET TOTAL			\$0	\$8,832	(\$7,676)	\$0	\$40,388	\$8,925	\$0	\$0	0.00%

Budget Modifications: The Fire department will add an additional position to the general fund for half the year by retaining the veteran currently funded through the original SAFER grant, which will expire on June 30, 2016. This will be necessary in order to remain in compliance with the new SAFER grant which will fund three firefighters beginning January 1, 2016 and will expire December 31, 2017. These are not permanent positions and will be reevaluated upon expiration of the grant.

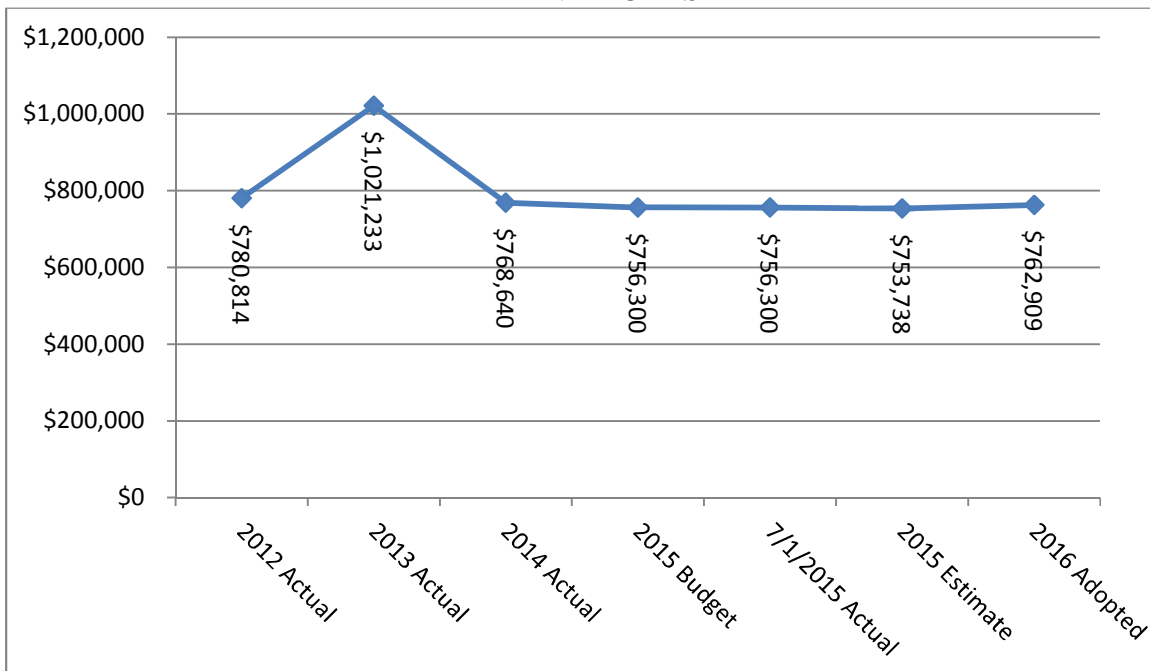
DEPARTMENT – COMMUNITY DEVELOPMENT

Special Revenue Fund

CDBG Program Description:

The Community Development Block Grant Fund was established as a Special Revenue Fund and is used to account for the use of CDBG funds. Spending is restricted for these funds according to guidelines established by the Department of Housing and Urban Development (HUD). The CDBG program provides funds for cities to help meet the needs of low/moderate income individuals and families and to eliminate slum and blight conditions. Eligible activities for use of these funds include public service programs, code enforcement, housing rehabilitation, economic development, small business assistance, housing and homeless programs, and planning and program administration. The City of Beloit receives an annual allocation of CDBG funds from HUD. The amount of the allocation varies each year depending on the funding decisions made by the federal government. In addition, there is income generated from programs originally funded with CDBG funds which is also budgeted and must meet the same spending guidelines as grant proceeds. These programs include Neighborhood Housing Services of Beloit (NHS), the Economic Development Revolving Loan fund, the Housing Rehabilitation Revolving Loan Fund, and the Systematic Rental Inspection Program.

EXPENDITURES



City of Beloit

2016 BUDGET SUMMARIES

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
CDBG - HOUSING REHABILITATION REVOLVING LOAN FUND									
94530517									

REVENUES

INTERGOVT AIDS/GRANT	(\$97,784)	(\$177,950)	(\$171,242)	(\$171,555)	(\$171,555)	(\$169,377)	(\$178,494)	(\$6,939)	4.04%
DEPARTMENTAL EARNINGS	(\$70,192)	(\$63,945)	(\$85,000)	(\$85,000)	(\$85,000)	(\$85,000)	(\$104,000)	(\$19,000)	22.35%
TOTAL	(\$167,976)	(\$241,895)	(\$256,242)	(\$256,555)	(\$256,555)	(\$254,377)	(\$282,494)	(\$25,939)	10.11%

EXPENDITURES

CONTRACTED SERVICES	\$167,976	\$241,895	\$256,242	\$256,555	\$256,555	\$254,377	\$282,494	\$25,939	10.11%
TOTAL	\$167,976	\$241,895	\$256,242	\$256,555	\$256,555	\$254,377	\$282,494	\$25,939	10.11%

Program Income		\$	104,000
CDBG Funding		\$	178,494
TOTAL		\$	282,494

CDBG - SYSTEMATIC RENTAL INSPECTION

94530567

REVENUES

INTERGOVT AIDS/GRANT	(\$49,431)	(\$110,900)	(\$115,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$127,000)	(\$77,000)	154.00%
DEPARTMENTAL EARNINGS	(\$201,725)	(\$60,613)	(\$75,000)	(\$75,000)	(\$75,000)	(\$75,000)	(\$82,109)	(\$7,109)	9.48%
TOTAL	(\$251,156)	(\$171,513)	(\$190,000)	(\$125,000)	(\$125,000)	(\$125,000)	(\$209,109)	(\$84,109)	67.29%

EXPENDITURES

PERSONNEL SERVICES	\$251,156	\$171,513	\$190,000	\$125,000	\$125,000	\$125,000	\$209,109	\$84,109	67.29%
TOTAL	\$251,156	\$171,513	\$190,000	\$125,000	\$125,000	\$125,000	\$209,109	\$84,109	67.29%

Program Income		\$	82,109
CDBG Funding		\$	127,000
TOTAL		\$	209,109

CDBG - PUBLIC SERVICES

REVENUES

INTERGOVT AIDS/GRANT	(\$113,398)	(\$130,816)	(\$156,098)	(\$113,445)	(\$113,445)	(\$113,061)	(\$114,506)	(\$1,061)	0.94%
TOTAL	(\$113,398)	(\$130,816)	(\$156,098)	(\$113,445)	(\$113,445)	(\$113,061)	(\$114,506)	(\$1,061)	0.94%

EXPENDITURES

CONTRACTUAL SERVICES	\$113,398	\$130,816	\$156,098	\$113,445	\$113,445	\$113,061	\$114,506	\$1,061	0.94%
TOTAL	\$113,398	\$130,816	\$156,098	\$113,445	\$113,445	\$113,061	\$114,506	\$1,061	0.94%

Budget Modifications:

Beloit Meals on Wheels - Home Delivered Meals Assistance	\$	5,000
Community Action - Fatherhood Initiative & Skills Enhancement	\$	26,506
Family Services - Beloit Domestic Violence Center: Emergency Housing	\$	7,000
Family Services - Home Companion Registry for Senior Personal Care	\$	12,000
Hands of Faith - Emergency Shelter for Homeless Families	\$	8,000
Health Net: Primary Care - Medical, Dental, Vision Clinic	\$	9,000
Latino Service Provides Coalition - Hispanic Community Inclusion	\$	8,000
Merrill Community Center - Youth & Senior Programs	\$	15,000
Project 16:49 - Robin Housing Transitional Living Program	\$	5,000
Stateline Literacy Council - Hispanic Outreach for Comprehensive Literacy	\$	14,000
Voluntary Action Center - Beloit Senior Chore Service	\$	5,000
TOTAL	\$	114,506

City of Beloit
2016 BUDGET SUMMARIES

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
CDBG - ECONOMIC DEVELOPMENT									
94530568									
REVENUES									
INTERGOVT AIDS/GRANT	\$0	\$0	\$0	(\$80,000)	(\$80,000)	(\$80,000)	(\$22,400)	\$57,600	-72.00%
TOTAL	\$0	\$0	\$0	(\$80,000)	(\$80,000)	(\$80,000)	(\$22,400)	\$57,600	-72.00%

EXPENDITURES									
PERSONNEL COSTS	\$0	\$0	\$0	\$80,000	\$80,000	\$80,000	\$22,400	(\$57,600)	-72.00%
TOTAL	\$0	\$0	\$0	\$80,000	\$80,000	\$80,000	\$22,400	(\$57,600)	-72.00%

**CDBG -
BELOIT ECONOMIC DEVELOPMENT
CORPORATION**

94510302

REVENUES									
DEPARTMENTAL EARNINGS	(\$37,555)	(\$223,681)	(\$31,800)	(\$31,800)	(\$31,800)	(\$31,800)	\$0	\$0	0.00%
TOTAL	(\$37,555)	(\$223,681)	(\$31,800)	(\$31,800)	(\$31,800)	(\$31,800)	\$0	\$0	0.00%

EXPENDITURES									
CONTRACTUAL SERVICES	\$49,508	\$223,681	\$31,800	\$31,800	\$31,800	\$31,800	\$0	\$0	0.00%
TOTAL	\$49,508	\$223,681	\$31,800	\$31,800	\$31,800	\$31,800	\$0	\$0	0.00%

**CDBG -
PLANNING AND PROGRAM
ADMINISTRATION**

94521468

REVENUES									
INTERGOVT AIDS/GRANT	(\$139,553)	(\$133,247)	(\$130,000)	(\$145,000)	(\$145,000)	(\$145,000)	(\$130,000)	\$0	0.00%
TOTAL	(\$139,553)	(\$133,247)	(\$130,000)	(\$145,000)	(\$145,000)	(\$145,000)	(\$130,000)	\$0	0.00%

EXPENDITURES									
PERSONNEL SERVICES	\$139,553	\$133,247	\$130,000	\$145,000	\$145,000	\$145,000	\$130,000	\$0	0.00%
TOTAL	\$139,553	\$133,247	\$130,000	\$145,000	\$145,000	\$145,000	\$130,000	\$0	0.00%

**CDBG -
NHS OF BELOIT , INC.**

94530568

REVENUES									
DEPARTMENTAL EARNINGS	(\$59,223)	(\$120,081)	(\$4,500)	(\$4,500)	(\$4,500)	(\$4,500)	(\$4,400)	\$0	0.00%
TOTAL	(\$59,223)	(\$120,081)	(\$4,500)	(\$4,500)	(\$4,500)	(\$4,500)	(\$4,400)	\$0	0.00%

EXPENDITURES									
CONTRACTUAL SERVICES	\$59,223	\$120,081	\$4,500	\$4,500	\$4,500	\$4,500	\$4,400	\$0	0.00%
TOTAL	\$59,223	\$120,081	\$4,500	\$4,500	\$4,500	\$4,500	\$4,400	\$0	0.00%

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>		2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
EFFICIENCY & EFFECTIVENESS:	1. Effectively administer CDBG funds	CDBG Grant Award Received From HUD		4/30/2012	8/5/2013	7/7/2014	7/30/2015	7/30/2015
		Prepare CDBG and HOME contracts		Completed	Completed	Completed	9/30/2015	9/30/2016
		Complete CDBG CAPER by March 31		Completed	Completed	Completed	3/31/2016	3/31/2017
		Complete Annual CDBG Budget by November 15		Completed	Completed	Completed	11/15/2015	11/15/2016
		Complete CDBG Annual Action Plan by November 15		Completed	Completed	Completed	11/15/2015	11/15/2016
		Percent of CDBG Subgrantees Monitored		100%	80%	90%	100%	100%

2016 STRATEGIC PLAN DEPARTMENT – COMMUNITY DEVELOPMENT CDBG

City of Beloit Strategic Goal: 1 and 5

Program: Community Development Block Grant (CDBG)

Objective:

Continue to provide the City and local agencies with funds to help meet the needs of low- and moderate-income residents and eliminate slums and blight.

Action Steps:

1. Prepare CDBG contracts for agencies which were awarded funds for 2016.
2. Administer the CDBG program for 2016.
3. Hold a public application and planning process for 2016 funds.
4. Prepare the Annual Plan for submission to HUD.
5. Continue to address issues and strategies identified in the City's Consolidated Plan.
6. Submit the Annual Plan and CDBG Budget to HUD.

City of Beloit Strategic Goal: 1 and 5

Program: Community Development Block Grant (CDBG)

Objective:

Evaluate the potential for providing CDBG funding under economic development to facilitate employment training and education that matches current and incoming local employment opportunities.

Action Steps:

1. Evaluate prior year funding for possible reallocation for this purpose.
2. Develop a strategy to implement and continue this effort.
3. Coordinate services with a local agency to carry out the following:
 - a. Evaluate employment pool needs of current and incoming employers.
 - b. Coordinate training opportunities for residents
 - c. Administer a program to assist residents in obtaining appropriate training and matching those residents with local employment opportunities.
4. Submit the Annual Plan and CDBG Budget to HUD.

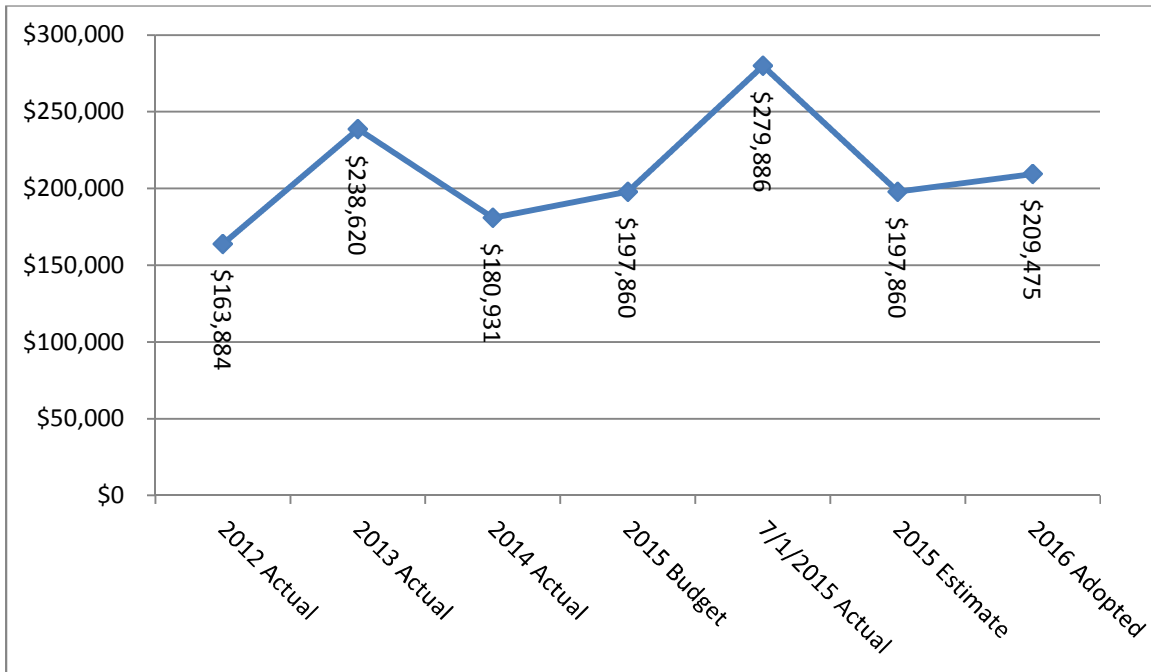
DEPARTMENT – COMMUNITY DEVELOPMENT

Special Revenue Fund

HOME Program Description:

The City of Beloit is a member of the Rock County HOME Consortium. This allows us to receive an annual allocation of HOME Investment Partnerships Program (HOME) dollars directly from the Department of Housing and Urban Development. 15 percent of the dollars received in Rock County is allocated to a Community Housing Development Organization (CHDO) in Beloit and 19 percent of the dollars received in Rock County is allocated to the City of Beloit. Eligible projects include home-buyer assistance, housing rehabilitation, rental housing activities, and tenant-based rental assistance. Budgeted in 2016 is \$63,739 for CHDO activities and \$80,736 for City projects. The CHDO funds will be provided to NHS for owner-occupied rehabilitation projects and down payment assistance and the City funds will be used for the City's housing rehabilitation program.

EXPENDITURES



92 WI RENTAL REHAB/FED HOME

ACCOUNTS FOR:		2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
INTERGOVT AIDS/GRANT										
436002	OPERATING GRANTS - FED	(\$88,415)	(\$120,865)	(\$72,455)	(\$162,860)	(\$65,340)	(\$162,860)	(\$144,475)	\$18,385	-11.29%
CASH & PROPERTY INC.										
4413	INTEREST	(\$13,570)	(\$16,380)	(\$11,020)	\$0	(\$7,500)	\$0	\$0	\$0	0.00%
OTHER REVENUES										
4651	PROGRAM INCOME	(\$48,059)	(\$40,134)	(\$69,560)	(\$35,000)	(\$108,996)	(\$35,000)	(\$65,000)	(\$30,000)	85.71%
4699	OTHER INC	\$8,912	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
	TOTAL REVENUES	(\$141,132)	(\$177,379)	(\$153,035)	(\$197,860)	(\$181,836)	(\$197,860)	(\$209,475)	(\$11,615)	5.87%
PERSONNEL SERVICES										
5110	REGULAR PERSONNEL	\$0	\$36,887	\$7,520	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE										
5240	CONT-PROF	\$10,187	\$46,401	\$88,443	\$197,860	\$105,441	\$197,860	\$209,475	\$11,615	5.87%
5244	OTHER FEES	\$1,420	\$1,910		\$0	\$0	\$0	\$0	\$0	0.00%
5261	STRUCT MAI	\$152,277	\$153,422	\$84,968	\$0	\$174,445	\$0	\$0	\$0	0.00%
	TOTAL EXPENDITURES	\$163,884	\$238,620	\$180,931	\$197,860	\$279,886	\$197,860	\$209,475	\$11,615	5.87%
	NET TOTAL	\$22,752	\$61,241	\$27,896	\$0	\$98,050	\$0	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Revenue projection for program income was higher based on prior year actuals.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

PROGRAM OBJECTIVES: **PERFORMANCE INDICATORS:** 2012 Actual 2013 Actual 2014 Actual 2015 Target 2016 Target

<u>EFFICIENCY & EFFECTIVENESS:</u>	1. Effectively administer HOME funds for the City of Beloit	Complete Integrated Disbursement and Information System completion data entry by March 31	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time
		Provide information to Janesville for the Annual Action Plan by October 15	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time
		Complete annual HOME budget by November 15	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time

2016 STRATEGIC PLAN DEPARTMENT – COMMUNITY DEVELOPMENT HOME

City of Beloit Strategic Goal: 1 and 5

Program: HOME Investment Partnership Program (HOME)

Objective:

Provide affordable housing options to the City's low and moderate-income households.

Action Steps:

1. Prepare HOME contracts with the Community Housing Development Organizations (CHDOs) receiving HOME funds in 2016.
2. Work with CHDOS to ensure funds are expended.
3. Administer the Housing Rehab loan program.
4. Submit information to Janesville for the Annual Plan for submission to HUD.

City of Beloit

2016 BUDGET SUMMARIES

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
PARK IMPACT FEES									
75070377									
81027									
REVENUES									
DEPARTMENTAL EARNINGS	(\$206)	(\$1,272)	(\$2,307)	\$0	\$0	\$0	(\$7,241)	(\$7,241)	100.00%
TOTAL	(\$206)	(\$1,272)	(\$2,307)	\$0	\$0	\$0	(\$7,241)	(\$7,241)	100.00%
EXPENDITURES									
OTHER FINANCING USES	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$7,241	\$7,241	100.00%
TOTAL	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$7,241	\$7,241	100.00%

Budget Modifications: The park impact fee is the fee charged at the time of building permit to improve the City's parks. The purpose of an impact fee is to charge future residents their share of the cost for future public park improvements. Funding in 2016 is for Park Amenities CIP projects.

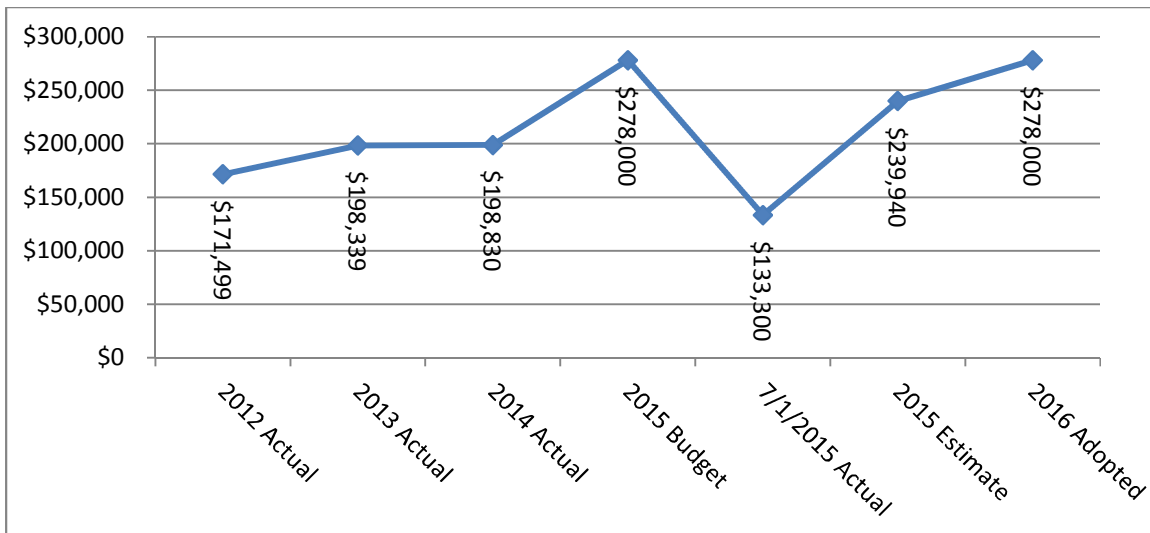
DEPARTMENT – PUBLIC WORKS

Special Revenue Fund

MPO Program Description:

The MPO – Engineering Fund was established in 1997 to account for all transactions that pertain to Metropolitan Planning expenses. Funding sources for the fund include grants from surrounding jurisdictions and tax levy as a local contribution. Grant funding covers 91% of the planning expenses in the 2012 budget. The State Line Area Transportation Study (SLATS) is the designated Metropolitan Planning Organization (MPO) for the Beloit Urbanized Area. SLATS is one of 12 metropolitan planning organizations that share responsibility for Transportation Planning in the State of Wisconsin and one of 14 metropolitan planning organizations in the State of Illinois. SLATS is represented by the following local governments: City of Beloit, Town of Beloit, Town of Turtle, Rock County, City of South Beloit, Village of Rockton, Rockton Township, and Winnebago County. Intergovernmental transportation planning conducted by a MPO is mandated by the Federal Highway Administration for all urbanized areas over 50,000 in population. SLATS is responsible for maintaining a (3-C) continuing, cooperative and comprehensive transportation planning process for the entire Stateline Area. This planning process must consider the safe and efficient movement of people, services, and freight by all modes of travel - including streets and highways, public transportation, commuter railways, bicycle, and pedestrian as well as intermodal connections for freight and passengers between ground transportation, airports, and railroads. The SLATS urbanized area comprises an area of 55 square miles and a total population of 58,732.

EXPENDITURES



MPO TRAFFIC ENGINEERING

ACCOUNTS FOR:			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES											
65	403001	TAX LEVY FOR OTHER FUNDS	(\$25,000)	(\$25,000)	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	\$0	0.00%
INTERGOVT AIDS/GRANT											
65	4391	MULTIPLE INTERGOVERNMENT AID	(\$161,634)	(\$123,418)	(\$133,420)	(\$252,000)	(\$184,473)	(\$221,368)	(\$252,000)	\$0	0.00%
TOTAL REVENUES			(\$186,634)	(\$148,418)	(\$159,420)	(\$278,000)	(\$210,473)	(\$247,368)	(\$278,000)	\$0	0.00%
PERSONNEL SERVICES						\$223,000			\$223,000		
65	5110	REGULAR PERSONNEL	\$93,010	\$84,783	\$71,172		\$56,028	\$100,851			
65	5191	WISCONSIN RETIREMENT FUND	\$5,502	\$5,387	\$4,975		\$3,811	\$6,860			
65	5192	WORKER'S COMPENSATION	\$3,234	\$3,672	\$3,664		\$1,926	\$3,467			
65	519301	SOCIAL SECURITY	\$5,734	\$5,237	\$4,400		\$3,474	\$6,253			
65	519302	MEDICARE	\$1,341	\$1,225	\$1,029		\$812	\$1,462			
65	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$24,941	\$40,025	\$19,146		\$20,318	\$36,572			
65	5195	LIFE INSURANCE	\$516	\$452	\$65		\$113	\$203			
CONTRACTUAL SERVICE						\$55,000			\$55,000		
65	5223	SCHOOLS, SEMINARS,& CONFERENCES	\$4,052	\$6,627	\$1,400		\$122	\$220			
65	5231	OFFICIAL NOTICES PUBLICATIONS	\$1,086	\$1,450	\$290		\$293	\$528			
65	5240	CONTR SERV-PROFESSIONAL	\$24,945	\$43,914	\$87,720		\$43,481	\$78,267			
65	5241	CONTRACTED SERV-LABOR	\$2,070	\$1,321	\$0		\$0	\$0			
65	5251	AUTO & TRAVEL	\$1,709	\$1,158	\$1,313		\$1,632	\$2,938			
65	5271	TELEPHONE - LOCAL	\$340	\$280	\$328		\$126	\$226			
65	5286	INSURANCE-COMPREHENSIVE LIAB	\$1,430	\$1,560	\$1,570		\$977	\$1,758			
65	5289	INSURANCE - OTHER	\$111	\$126	\$154		\$104	\$188			
MATERIALS & SUPPLIES											
65	5331	POSTAGE & EXPRESS MAIL	\$508	\$340	\$501		\$83	\$149			
65	5332	OFFICE/COMP EQUIP & SUPPLIES	\$224	\$468	\$679		\$0	\$0			
65	5351	BOOKS & SUBSCRIPTIONS	\$746	\$314	\$424		\$0	\$0			
TOTAL EXPENDITURES			\$171,499	\$198,339	\$198,830	\$278,000	\$133,300	\$239,940	\$278,000	\$0	0.00%
NET TOTAL			(\$15,135)	\$49,921	\$39,410	\$0	(\$77,173)	(\$7,427)	\$0	\$0	0.00%

Budget Modifications: No significant changes.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

4. Collaborate with other jurisdictions and organizations to foster effective and efficient service delivery, reducing cost for taxpayers and stimulating regional prosperity.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>		2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
EFFICIENCY & EFFECTIVENESS:	1. Update a six-year transportation improvement program.	% of special transportation studies completed on schedule.		100	100	100	100	100
		Unified planning work program completed & approved by Nov. 1		yes	yes	Yes	yes	yes
		Transportation Improvement Program completed and approved by Oct. 1		yes	yes	yes	yes	yes
2015 STRATEGIC GOAL(S):	# of Technical and Policy Committees meetings			4	4	4	3	4
	Update the Six Year Transportation Improvement Plan			yes	yes	yes	yes	yes

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

MPO Transportation

City of Beloit Strategic Goal: 1

Program: Engineering/ Metropolitan Planning Program (MPO) Transportation Planning

Objective:

To maintain a cooperative, continuous and comprehensive area wide transportation planning program and promote a forum for resolution of regional transportation issues.

Complete required plans and updates on time.

Action Steps:

1. Hold quarterly meetings of the Technical and Policy Committees.
2. Implement the Long Range Transportation Plan.
3. Update the Six Year Transportation Improvement Plan.

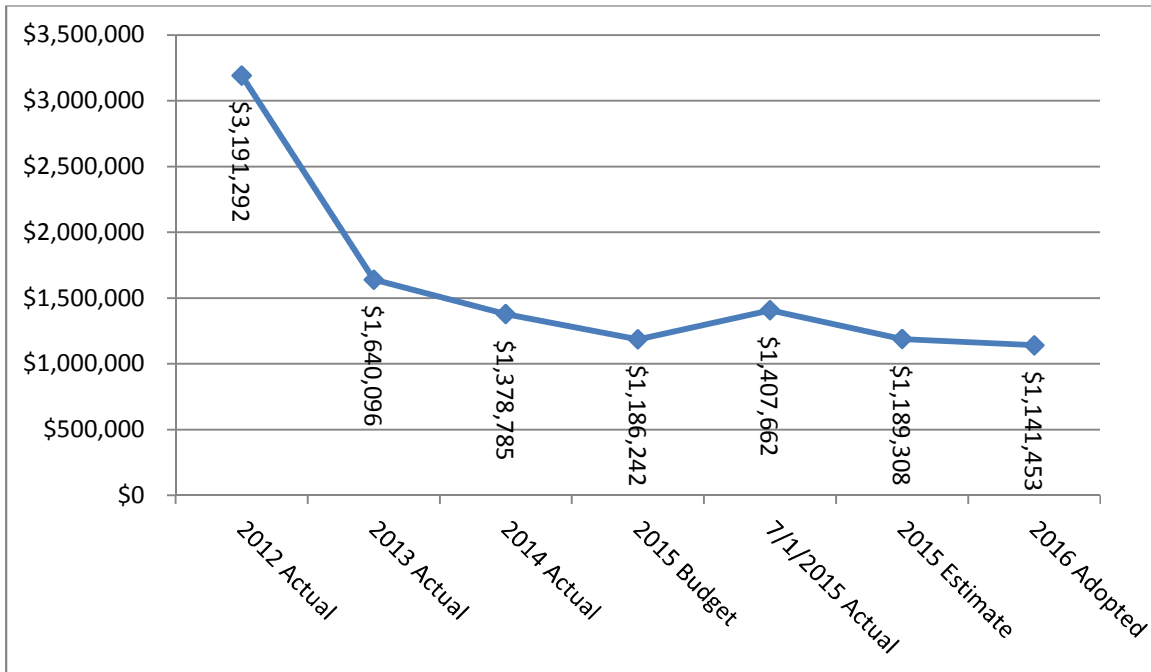
SPECIAL REVENUE FUND

TIF #5 Description:

Tax Increment District Number Five was created September 24, 1990. TID #5 was created to develop the Downtown area. The expenditure period expired September 24, 2012 and the dissolution date of the TID is September 24, 2017.

- The operating budget includes \$1,024,396 in debt service payments.

EXPENDITURES

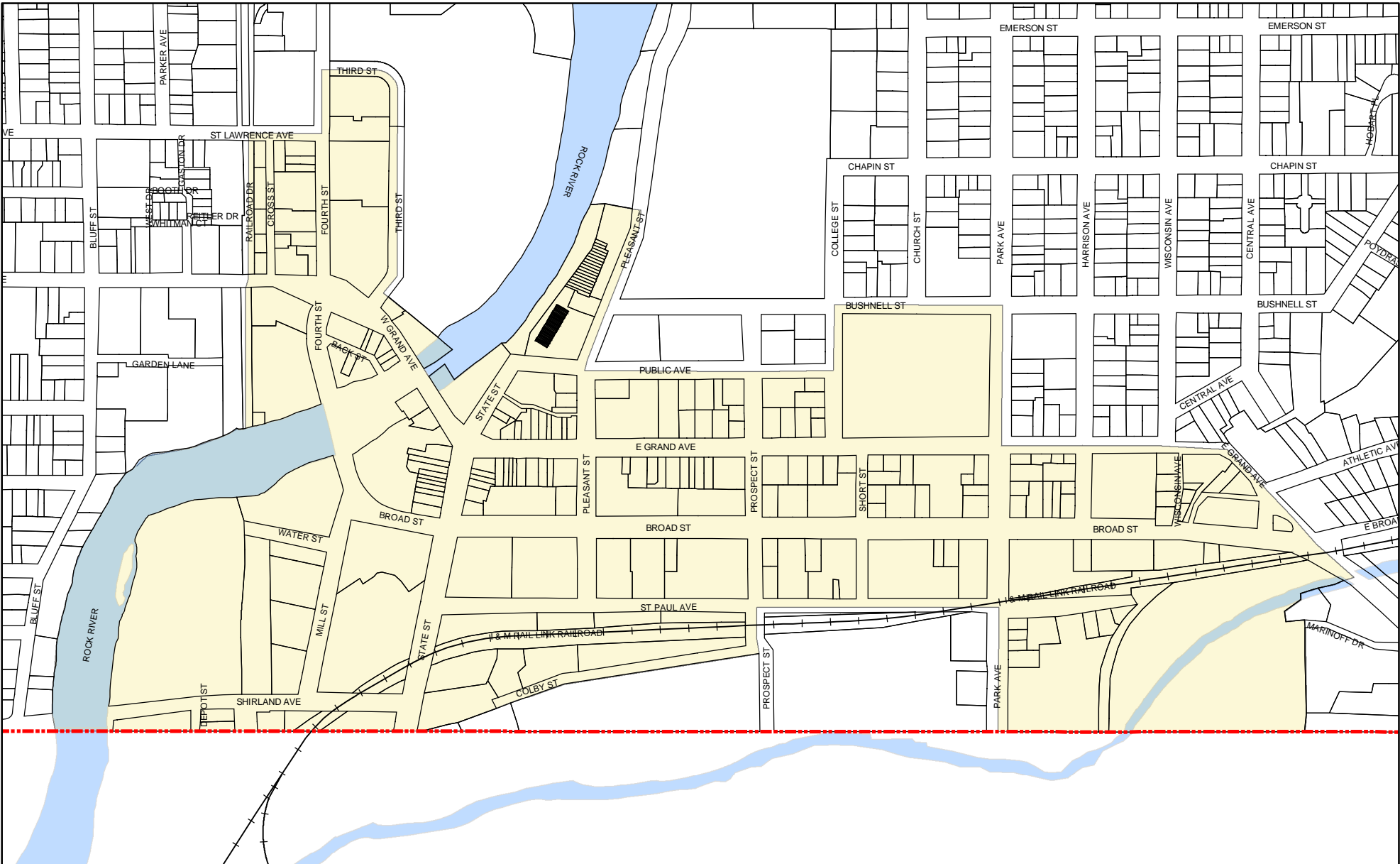


TID #5 - DOWNTOWN OVERLAY

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
4031	TAX INCREMENTAL REVENUE	(\$1,051,256)	(\$930,892)	(\$836,205)	(\$938,676)	(\$737,676)	(\$945,923)	(\$1,053,561)	(\$114,885)	12.24%
INTERGOVT AIDS/GRANT										
4337	COMPUTER EXEMPTION AID	(\$160,051)	(\$59,635)	(\$65,897)	(\$65,897)	(\$87,892)	(\$87,892)	(\$87,892)	(\$21,995)	33.38%
CASH & PROPERTY INC.										
4411	RENT/LEASE PAYMENTS	(\$102,157)	(\$98,948)	(\$104,761)	\$0	(\$71,803)	(\$107,705)	\$0	\$0	0.00%
4413	INTEREST INCOME	(\$10,160)	\$1,974	\$2,694	(\$5,900)	\$1,149	\$3,000	\$0	\$5,900	-100.00%
DEPARTMENTAL EARNINGS										
4501	DONATIONS - GENERAL	(\$40,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER FINANCING SRCE										
4900	OTHER FINAN SRCE-BOND PROCEEDS	\$0	(\$535,000)	(\$53,618)	\$0	\$0	\$0	\$0	\$0	0.00%
490001	LOAN PROCEEDS	(\$1,498,489)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
4999	FUND BALANCE	\$0	\$0	\$0	(\$175,769)	\$0	\$0	\$0	\$175,769	100.00%
4929	OP. TRANSFERS IN - CIP FUND29	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES		(\$2,862,113)	(\$1,622,501)	(\$1,057,787)	(\$1,186,242)	(\$896,222)	(\$1,138,520)	(\$1,141,453)	\$44,789	-3.78%
CONTRACTUAL SERVICE										
5240	CONTR SERV-PROFESSIONAL	\$226,283	\$5,831	\$3,472	\$1,500	\$170	\$1,500	\$150	(\$1,350)	-90.00%
5258	IN-HOUSE ENGINEERING	\$47,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5261	STRUCTURE MAINTENANCE	\$40,060	\$26,052	\$18,462	\$0	\$20	\$1,666	\$5,000	\$5,000	100.00%
CAPITAL OUTLAY										
5510	LAND ACQUISITION	\$101,680	\$1,007	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5511	BUILDINGS/CONSTRUCTION	\$188,472	\$22,984	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5514	ROADWAY CONSTRUCTION - STREETS	\$517,328	(\$23,027)	\$220,198	\$0	\$0	\$0	\$0	\$0	0.00%
5516	DEMOLITION & SITE PREPARATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5563	DEVELOPMENT INCENTIVES	\$812,833	\$0	\$0	\$0	\$293,000	\$0	\$0	\$0	0.00%
5598	FINANCING COSTS	\$77,234	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5599	PROJECT MANAGEMENT & ADMIN.	\$10,980	\$3,432	\$6,884	\$10,000	\$11,400	\$11,400	\$15,000	\$5,000	50.00%
DEBT SERVICE										
5641	PRINCIPAL - CORP PURPOSE BONDS	\$425,000	\$580,000	\$600,000	\$615,000	\$615,000	\$615,000	\$640,000	\$25,000	4.07%
5642	INTEREST - CORP PURPOSE BONDS	\$73,356	\$30,180	\$71,978	\$64,217	\$9,647	\$64,217	\$52,246	(\$11,971)	-18.64%
5649	PAYMENT TO ESCROW AGENT	\$166,509	\$0	\$0	\$0	\$0	\$0		\$0	0.00%
5899	FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$96,907	\$96,907	100.00%
OTHER EXPENSES										
5910	OPERATING TRANSFER OUT-FUND 10	\$504,557	\$993,637	\$457,790	\$495,525	\$478,425	\$495,525	\$332,150	(\$163,375)	-32.97%
TOTAL EXPENDITURES		\$3,191,292	\$1,640,096	\$1,378,785	\$1,186,242	\$1,407,662	\$1,189,308	\$1,141,453	(\$44,789)	-3.78%
NET TOTAL		\$329,179	\$17,595	\$320,996	\$0	\$511,440	\$50,788	\$0	\$0	0.00%

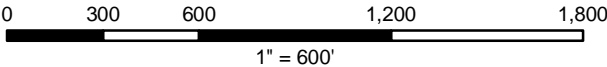
Budget Modifications: The 2015 TID #5 Increment value of \$35,812,960 increased from 2014's TID #5 Increment value of \$30,640,490.

Tax Incremental District Number 5



Legend

--- City Limits



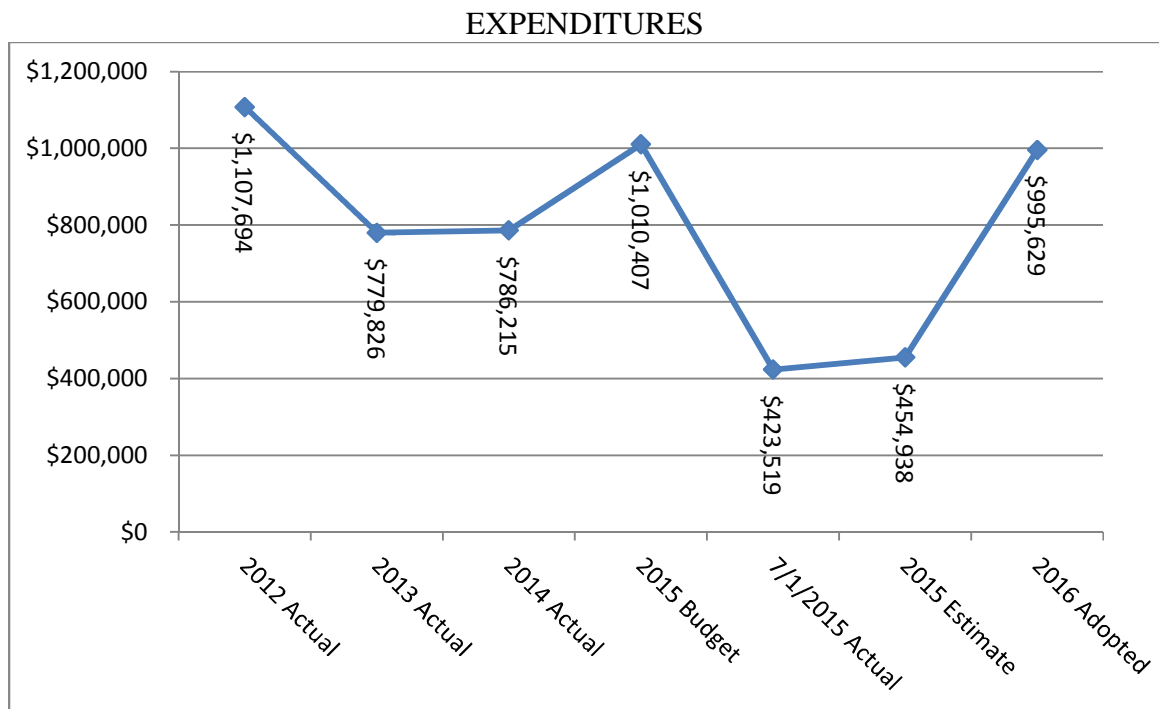
Drawn by: Kirby Benz
Engineering Division
July 1, 2005

SPECIAL REVENUE FUND

TIF #6 Description:

Tax Increment District Number Six was created September 3, 1991 to emphasize redevelopment along the Rock River from just North of the Angel Museum to Henry Avenue. TID #6's expenditure period closed September 3, 2013 and the dissolution date is September 3, 2018.

- The operating budget includes \$430,648 in debt service payments and development incentive payment of \$32,340 to ABC Supply.

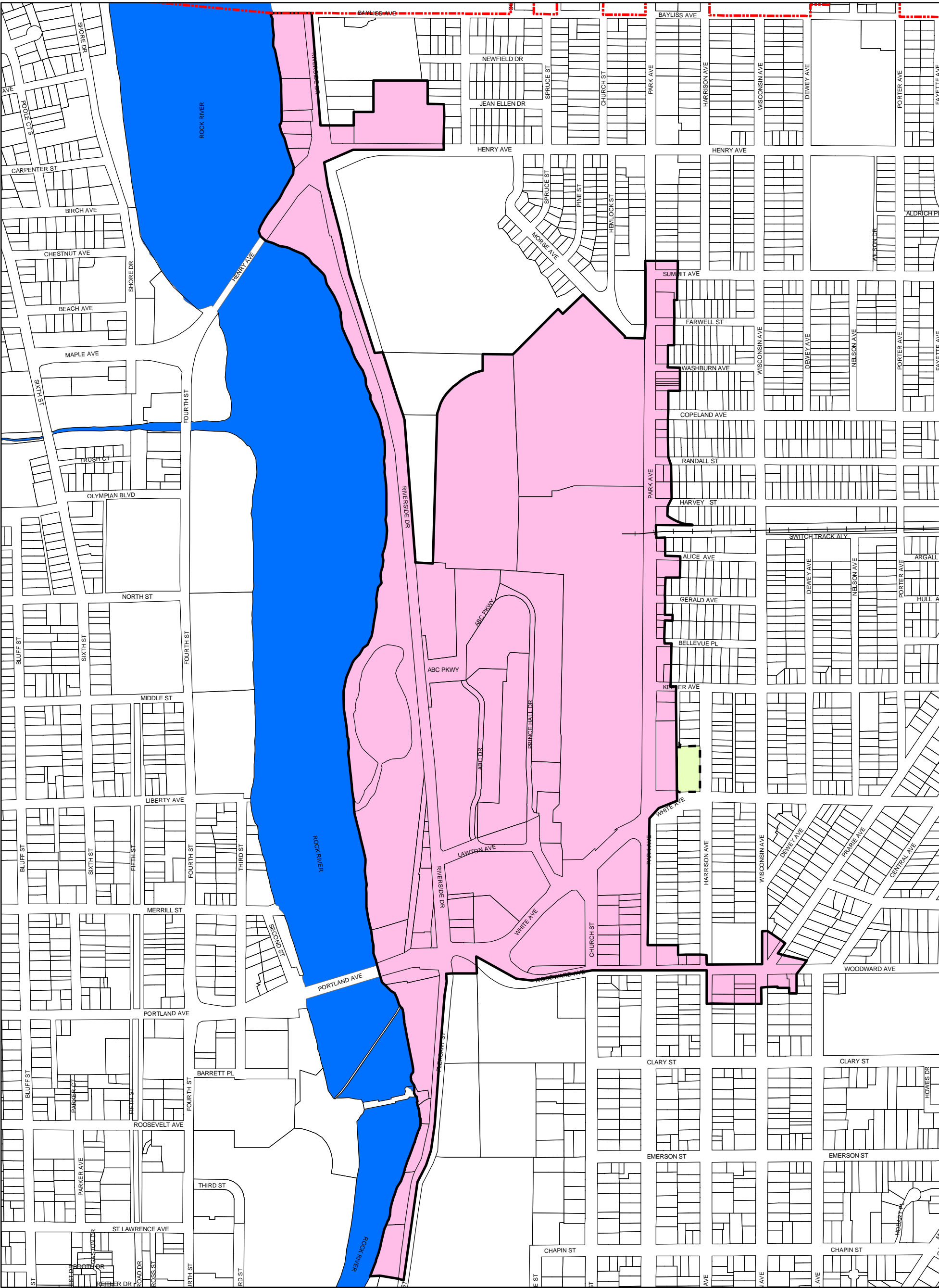


TID #6 - BELOIT 2000-RIVERFRNT

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
4031	TAX INCREMENTAL REVENUE	(\$902,502)	(\$892,032)	(\$860,598)	(\$902,707)	(\$709,409)	(\$909,677)	(\$884,842)	\$17,865	-1.98%
INTERGOVT AIDS/GRANT										
4337	COMPUTER EXEMPTION AID	(\$67,378)	(\$84,411)	(\$100,700)	(\$100,700)	(\$99,787)	(\$99,787)	(\$99,787)	\$913	-0.91%
CASH & PROPERTY INC.										
4413	INTEREST INCOME	(\$8,158)	(\$7,082)	(\$6,761)	(\$7,000)	(\$5,581)	(\$11,250)	(\$11,000)	(\$4,000)	57.14%
OTHER FINANCING SRCE										
4900	OTHER FINAN SRCE-BOND PROCEEDS	\$0	\$0	(\$20,000)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES		(\$978,038)	(\$983,525)	(\$988,059)	(\$1,010,407)	(\$814,777)	(\$1,020,714)	(\$995,629)	\$14,778	-1.46%
CONTRACTUAL SERVICE										
5240	CONTR SERV-PROFESSIONAL	\$3,459	\$150	\$1,500	\$150	\$150	\$150	\$150	\$0	0.00%
5258	IN-HOUSE ENGINEERING	\$15,000	\$14,822	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY										
5511	BUILDINGS/CONSTRUCTION	\$305,071	\$13,832	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5514	ROADWAY CONSTRUCT-STREETS	\$26,455	\$1,350	\$5,767	\$0	\$0	\$0	\$0	\$0	0.00%
5563	DEVELOPMENT INCENTIVES	\$23,577	\$29,251	\$30,906	\$30,906	\$32,340	\$32,340	\$32,340	\$1,434	4.64%
5599	PROJECT MANAGEMENT & ADMIN.	\$6,635	\$3,000	\$2,200	\$2,000	\$3,200	\$3,200	\$4,000	\$2,000	100.00%
DEBT SERVICE										
5641	PRINCIPAL - CORP PURPOSE BONDS	\$150,000	\$175,000	\$200,000	\$200,000	\$200,000	\$200,000	\$225,000	\$25,000	12.50%
5642	INTEREST - CORP PURPOSE BONDS	\$36,720	\$42,749	\$52,608	\$44,358	\$24,239	\$44,358	\$35,483	(\$8,875)	-20.01%
5653	OTHER INTEREST	\$15,073	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5899	FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$558,103	\$0	\$0	\$528,491	(\$29,612)	-5.31%
OTHER EXPENSES										
5910	OPERATING TRANSFER OUT-FUND 10	\$525,704	\$499,672	\$493,235	\$174,890	\$163,589	\$174,890	\$170,165	(\$4,725)	-2.70%
TOTAL EXPENDITURES		\$1,107,694	\$779,826	\$786,215	\$1,010,407	\$423,519	\$454,938	\$995,629	(\$14,778)	-1.46%
NET TOTAL		\$129,656	(\$203,699)	(\$201,844)	\$0	(\$391,258)	(\$565,776)	\$0	\$0	0.00%

Budget Modifications: The 2015 TID #6 Increment value of \$30,077,600 increased from 2014's TID #6 Increment value of \$29,466,400.

Tax Incremental District Number 6

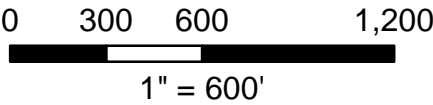


Legend

Tid 6 - District Boundary

Tid 6 - Boundary Amendment (2005)

City Limits



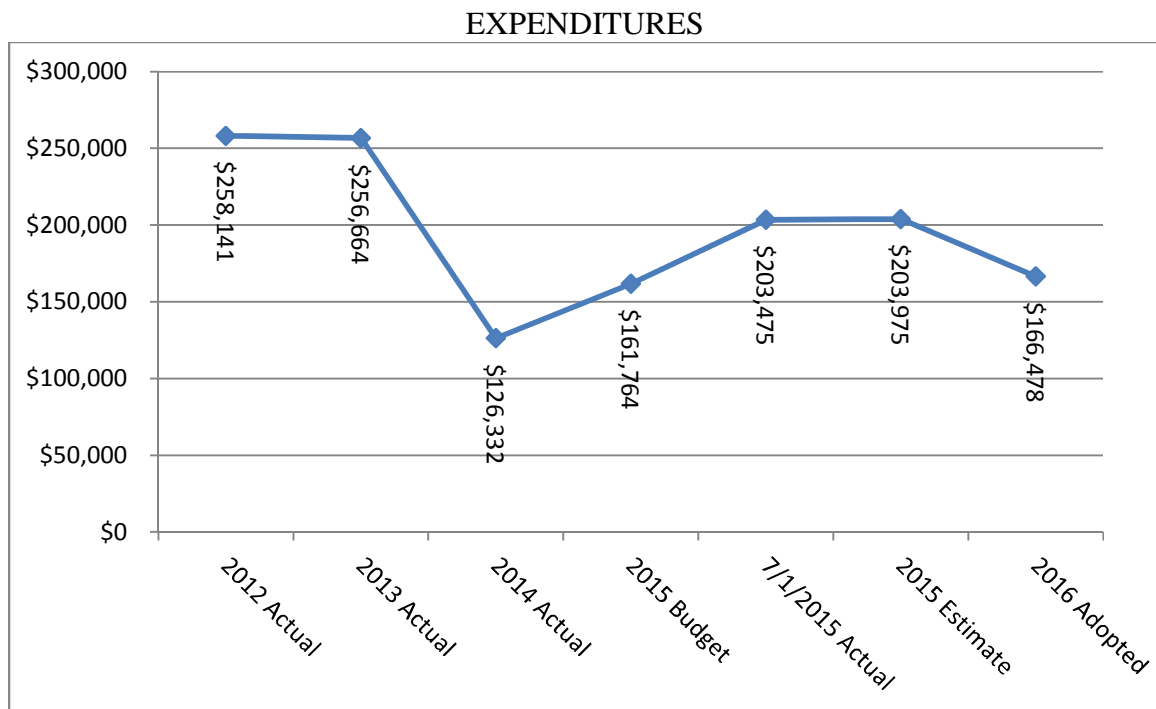
Drawn by: Kirby Benz
Engineering Division
July 1, 2005

SPECIAL REVENUE FUND

TIF #8 Description:

Tax Increment District Number Eight was created August 2, 1995 to develop the area east of the railroad tracks and west of the I-90 Industrial Park. The expenditure period closes on August 2, 2017 and the dissolution date is August 2, 2022. This is the area designated as the future Beloit Casino site.

- Debt service payment of \$130,000 is included in the operating budget.

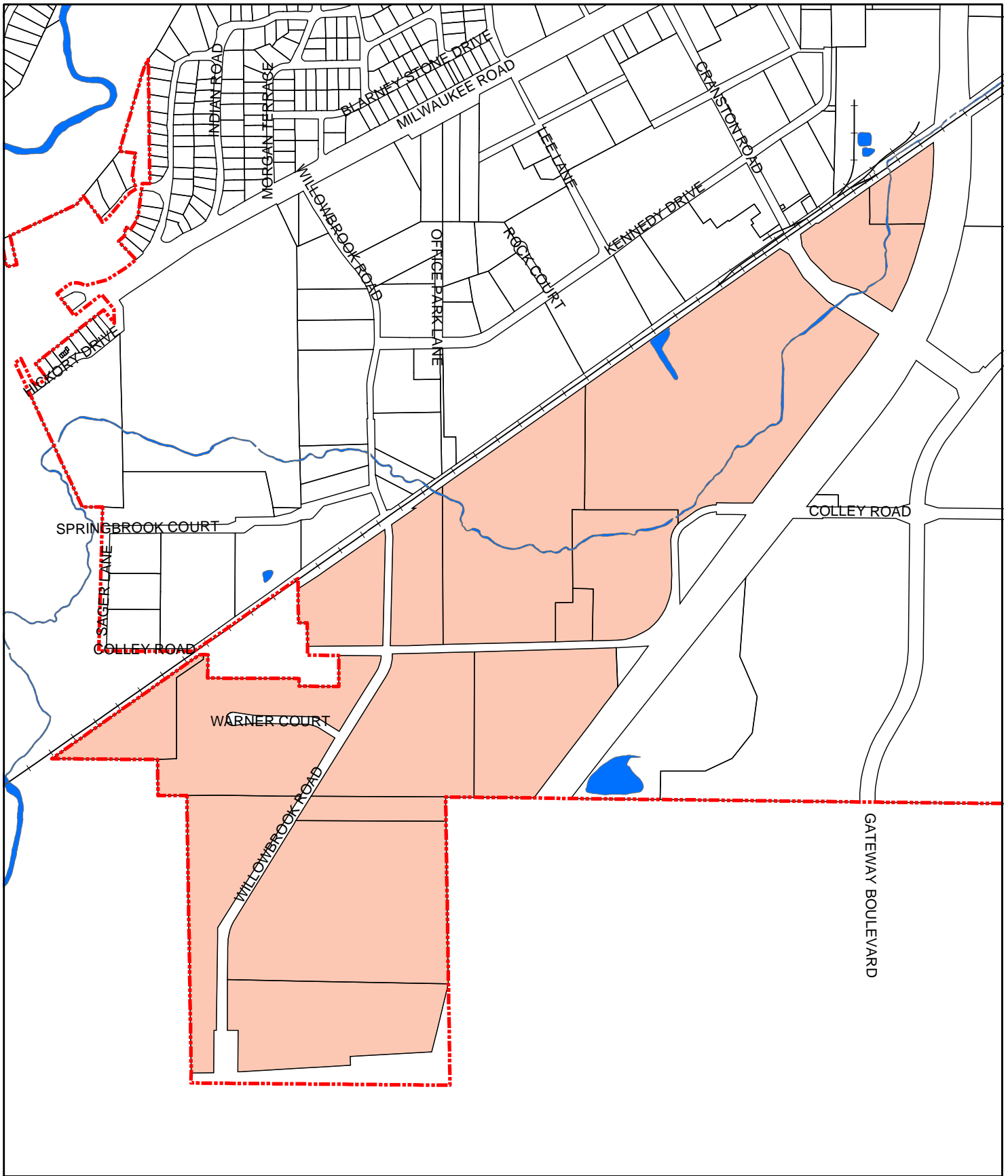


TID #8 - INDUSTRIAL PARK

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
4031	TAX INCREMENTAL REVENUE	(\$151,591)	(\$121,872)	(\$120,047)	(\$128,741)	(\$101,174)	(\$129,735)	(\$133,375)	(\$4,634)	3.60%
CASH & PROPERTY INC.										
4411	RENT/LEASE PAYMENTS	(\$33,024)	(\$33,023)	(\$33,022)	(\$33,023)	(\$16,511)	(\$33,103)	(\$33,103)	(\$80)	0.24%
4413	INTEREST INCOME	\$8,349	\$10,094	\$12,998	\$0	(\$1,020)	\$1,700	\$0	\$0	0.00%
4416	RECOVERIES FROM CITY-OWN	(\$12,000)	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES		(\$188,266)	(\$143,801)	(\$140,071)	(\$161,764)	(\$118,705)	(\$161,138)	(\$166,478)	(\$4,714)	2.91%
CONTRACTUAL SERVICE										
5240	CONTR SERV-PROFESSIONAL	\$150	\$150	\$500	\$150	\$150	\$150	\$150	\$0	0.00%
CAPITAL OUTLAY										
5599	PROJECT MANAGEMENT & AD	\$500	\$500	\$588	\$500	\$0	\$500	\$2,000	\$1,500	300.00%
5899	FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$41,068	\$0	\$0	\$34,328	(\$6,740)	-16.41%
OTHER EXPENDITURES										
5901	OPERATING TRANSFER OUT	\$257,491	\$256,014	\$125,244	\$120,046	\$203,325	\$203,325	\$130,000	\$9,954	8.29%
TOTAL EXPENDITURES		\$258,141	\$256,664	\$126,332	\$161,764	\$203,475	\$203,975	\$166,478	\$4,714	2.91%
NET TOTAL		\$69,875	\$112,863	(\$13,739)	\$0	\$84,770	\$42,837	\$0	\$0	0.00%

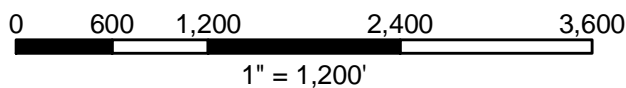
Budget Modifications: The 2015 TID #8 Increment value of \$4,533,700 increased from 2014's TID #8 Increment value of \$4,202,400.

Tax Incremental District Number 8



Legend

----- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

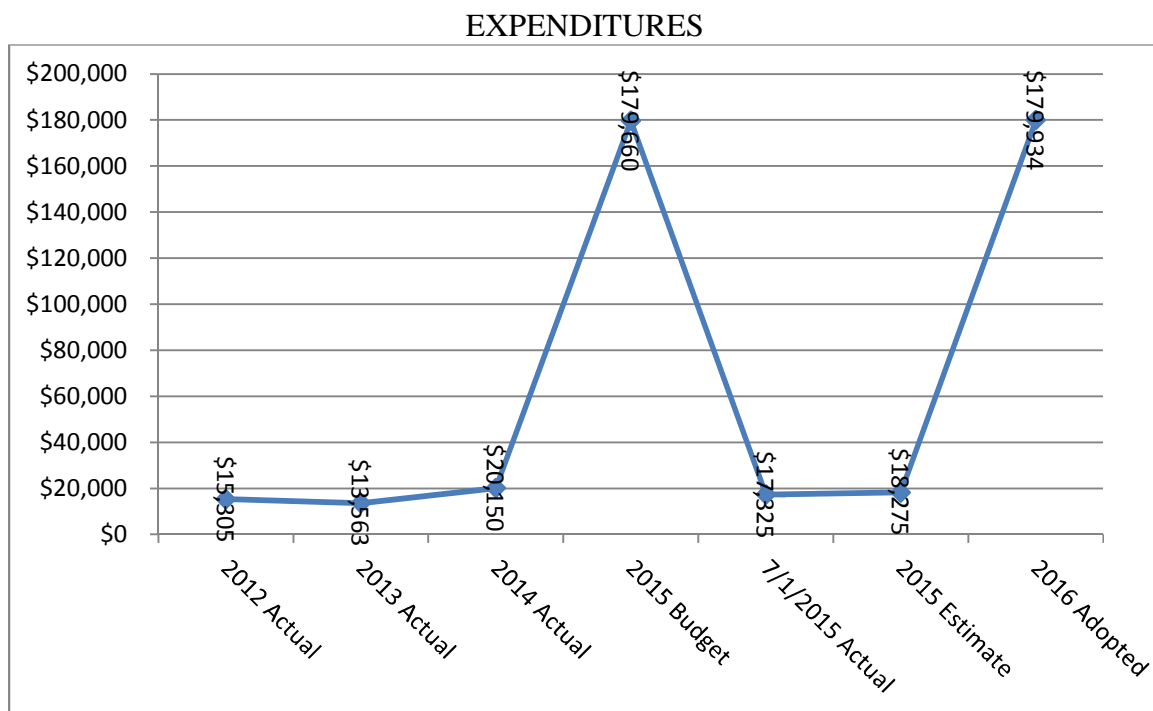
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SPECIAL REVENUE FUND

TIF #9 Description:

Tax Increment District Number Nine was created July 7, 1998 to promote the development and revitalization of the former Beloit Mall. It replaced TID #7. The expenditure period closes on July 7, 2020 and the dissolution date is July 7, 2025.

- The operating budget includes debt service of \$16,675.

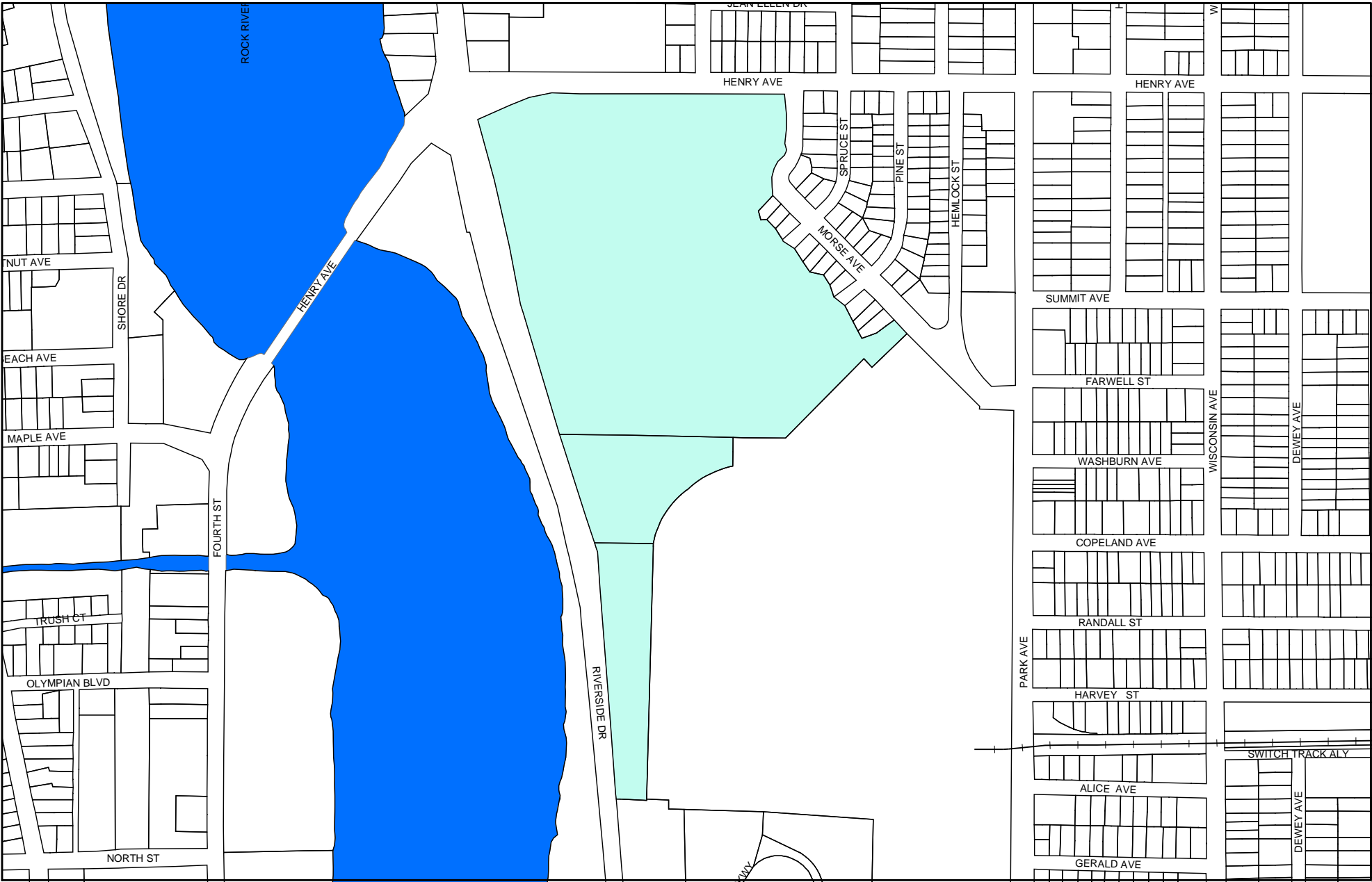


TID #9 - BELOIT MALL

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
4031	TAX INCREMENTAL REVENUE	(\$87,064)	(\$92,978)	(\$82,388)	(\$137,622)	(\$108,153)	(\$138,685)	(\$145,649)	(\$8,027)	5.83%
INTERGOVT AIDS/GRANT										
4337	COMPUTER EXEMPTION AID	(\$365)	(\$559)	(\$1,760)	(\$1,760)	(\$2,034)	(\$2,034)	(\$2,034)	(\$274)	15.57%
CASH & PROPERTY INC.										
4413	INTEREST INCOME	(\$2,364)	(\$2,115)	(\$3,427)	(\$1,100)	(\$2,892)	(\$6,000)	(\$4,000)	(\$2,900)	263.64%
OTHER REVENUES										
4602	DEVELOPER FEES	(\$67,636)	(\$85,325)	(\$189,087)	(\$39,178)	\$0	\$0	(\$28,251)	\$10,927	-27.89%
TOTAL REVENUES		(\$157,429)	(\$180,977)	(\$276,662)	(\$179,660)	(\$113,079)	(\$146,719)	(\$179,934)	(\$274)	0.15%
CONTRACTUAL SERVICE										
5240	CONTR SERV-PROFESSIONAL	\$150	\$150	\$2,500	\$150	\$150	\$150	\$150	\$0	0.00%
CAPITAL OUTLAY										
5599	PROJECT MANAGEMENT & ADMIN.	\$555	\$929	\$0	\$500	\$1,000	\$1,000	\$1,000	\$500	100.00%
5899	FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$161,885	\$0	\$0	\$162,109	\$224	0.14%
OTHER FINANCING USE										
5910	OPERATING TRANSFER OUT-FUND 10	\$14,600	\$12,484	\$17,650	\$17,125	\$16,175	\$17,125	\$16,675	(\$450)	-2.63%
TOTAL EXPENDITURES		\$15,305	\$13,563	\$20,150	\$179,660	\$17,325	\$18,275	\$179,934	\$274	0.15%
NET TOTAL		(\$142,124)	(\$167,414)	(\$256,512)	\$0	(\$95,754)	(\$128,444)	\$0	\$0	0.00%

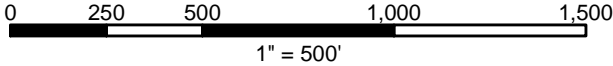
Budget Modifications: The 2015 TID #9 Increment value of \$4,950,900 increased from 2014's TID #9 Increment value of \$4,492,300.

Tax Incremental District Number 9



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

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SPECIAL REVENUE FUND

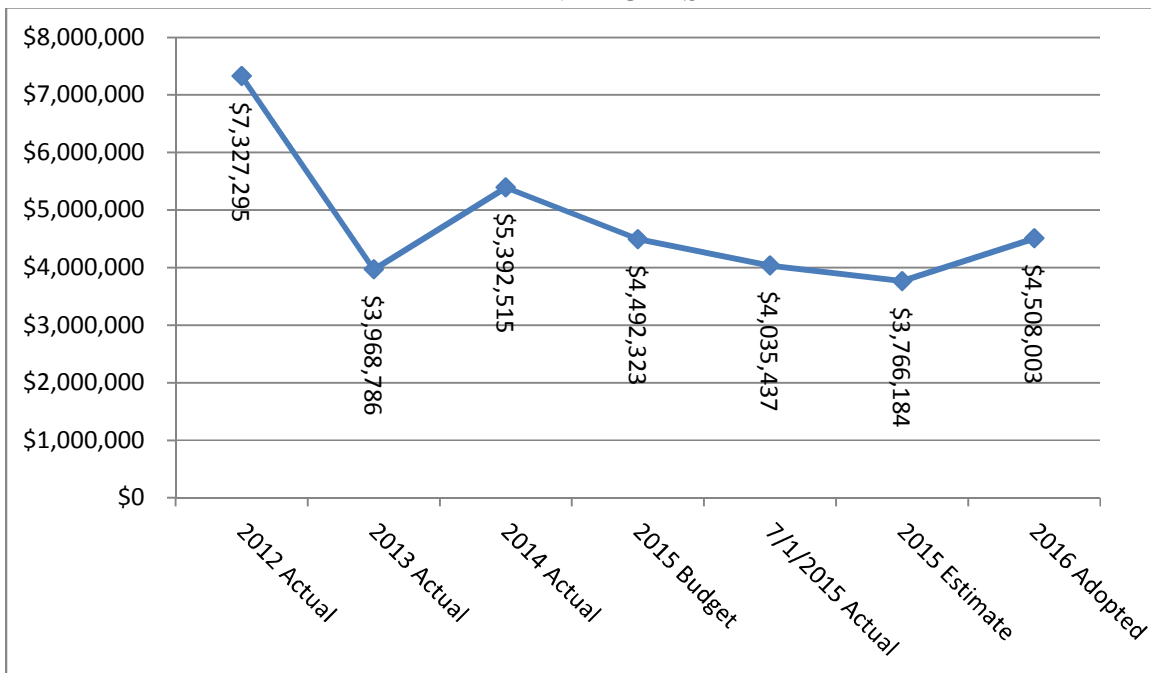
TIF #10 Description:

Tax Increment District #10 was created January 1, 2000 to develop the Gateway area east of I-90. The expenditure period closes in October 2019 and the dissolution date is October 16, 2024.

The following project will be funded from fund balance in 2016:

- Eagles Ridge Park for \$10,000.
- Townhall Road Reconstruction from Railroad – Gateway Blvd. for \$60,000
- Colley Road Reconstruction from Gateway – East City Limits for \$1,343,000 and \$500,000 from Transportation Economic Assistance (TEA) Grant.
- The operating budget includes debt service payments of \$2,127,318 and developer incentive payments of \$762,965.

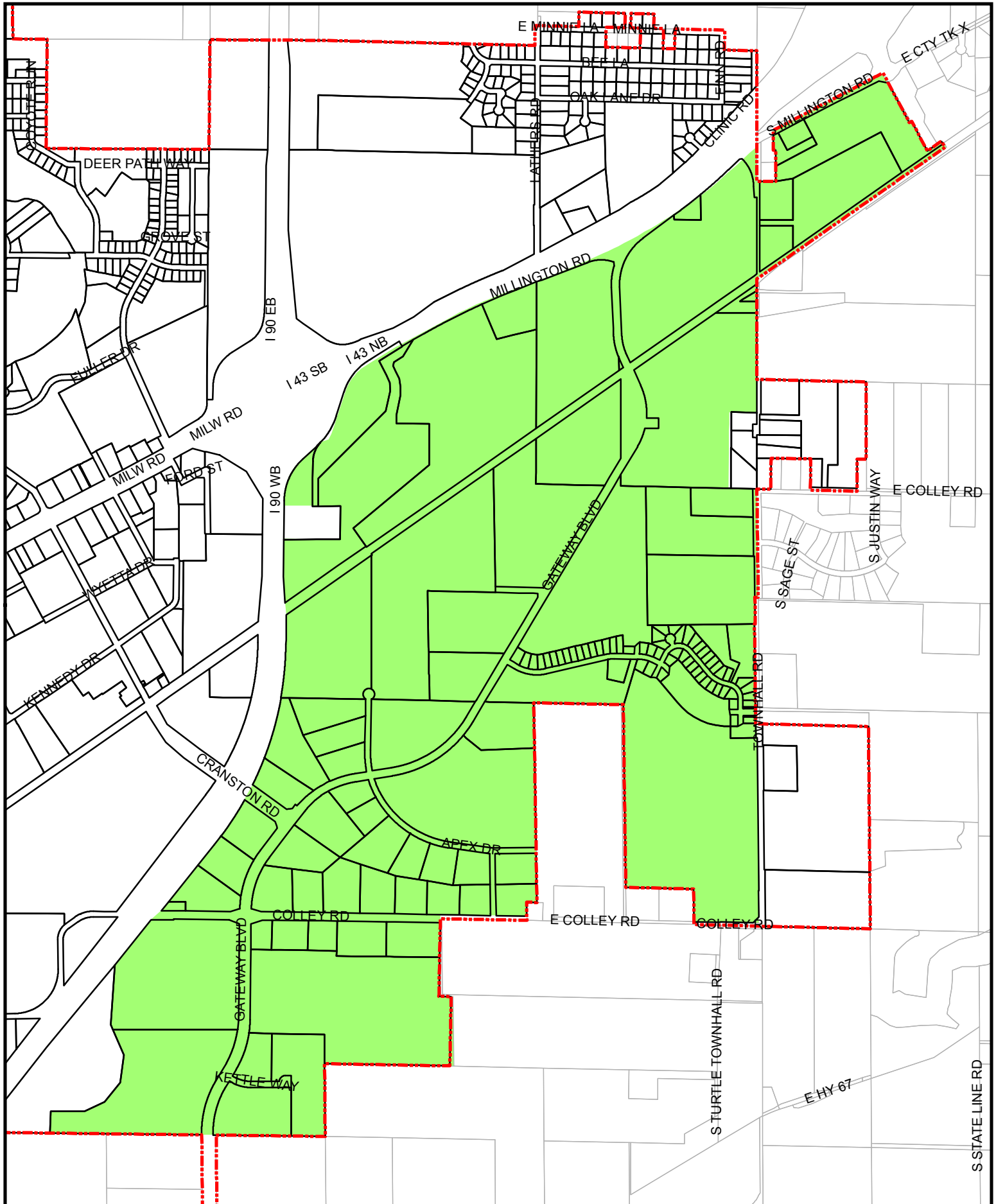
EXPENDITURES



TID #10 - GATEWAY IND. PARK

ACCOUNTS FOR:	2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$4,041,474)	(\$4,913,954)	(\$4,404,026)	(\$4,305,652)	(\$3,323,446)	(\$4,338,577)	(\$4,336,187)	(\$30,535)	0.71%
INTERGOVT AIDS/GRANT									
4337 COMPUTER EXEMPTION AID	(\$99,809)	(\$135,616)	(\$166,911)	(\$166,911)	(\$137,516)	(\$137,516)	(\$137,516)	\$29,395	-17.61%
CASH & PROPERTY INC.									
4412 RENT/LEASE	\$0	(\$10,658)	(\$31,658)	(\$10,660)	(\$16,329)	(\$16,329)	(\$16,300)	\$0	0.00%
4413 INTEREST INCOME	\$0	(\$17,913)	(\$15,612)	(\$9,100)	(\$8,484)	(\$20,500)	(\$18,000)	(\$8,900)	97.80%
4416 RECOVERIES FROM CITY-OWN	(\$56,350)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER REVENUES									
4624 RECOVERIES OF PRIOR YEAR	(\$152,214)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER FINANCING SRCE									
490003 LEASE PROCEEDS	(\$404,743)	\$0	(\$340,888)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$4,754,590)	(\$5,078,141)	(\$4,959,095)	(\$4,492,323)	(\$3,485,775)	(\$4,512,922)	(\$4,508,003)	(\$15,680)	0.35%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$150	\$12,388	\$47,313	\$500	\$30,301	\$150	\$150	(\$350)	-70.00%
5246 CONTRIBUTIONS TO ORGAN	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	0.00%
5258 IN-HOUSE ENGINEERING	\$22,000	\$30,000	\$5,000	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5510 LAND ACQUISITION	\$2,682,000	\$675,061	\$1,184,203	\$0	\$0	\$0	\$0	\$0	0.00%
5511 BUILDINGS/CONSTRUCTION	\$0	\$0	\$81,416		\$228,256	\$0	\$0	\$0	0.00%
5514 ROADWAY CONSTRUCTION - STR	\$1,263,317	\$0	\$0	\$0	\$90,231	\$0	\$0	\$0	0.00%
5523 SANITARY SEWER	\$0	\$0	\$407,000	\$0	\$0	\$0	\$0	\$0	0.00%
5526 WATER SYSTEM IMPROVEMENTS	\$102,266	\$0	\$452,557	\$0	\$227,537	\$0	\$0	\$0	0.00%
5563 DEVELOPMENT INCENTIVES	\$705,434	\$763,967	\$786,079	\$820,211	\$1,188,658	\$1,188,658	\$762,965	(\$57,246)	-6.98%
5598 FINANCING COSTS	\$18,366	\$14,293	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5599 PROJECT MANAGEMENT & ADMIN.	\$21,281	\$64,117	\$46,501	\$40,000	\$116,314	\$120,000	\$60,000	\$20,000	50.00%
DEBT SERVICE									
5641 PRINCIPAL - CORP PURPOSE BON	\$1,304,592	\$1,430,000	\$1,455,000	\$1,580,000	\$1,580,000	\$1,580,000	\$1,615,000	\$35,000	2.22%
5642 INTEREST - CORP PURPOSE BON	\$933,685	\$703,364	\$641,700	\$577,812	\$304,590	\$577,813	\$512,318	(\$65,494)	-11.33%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$1,174,238	\$0	\$0	\$1,256,042	\$81,804	6.97%
5910 OPERATING TRAN OUT-FUND 10	\$264,204	\$265,596	\$275,746	\$289,562	\$259,548	\$289,563	\$291,528	\$1,966	0.68%
TOTAL EXPENDITURES	\$7,327,295	\$3,968,786	\$5,392,515	\$4,492,323	\$4,035,437	\$3,766,184	\$4,508,003	\$15,680	0.35%
NET TOTAL	\$2,572,705	(\$1,109,355)	\$433,420	\$0	\$549,661	(\$746,738)	\$0	\$0	0.00%

Budget Modifications: The 2015 TID #10 Increment value of \$145,846,400 increased from 2014's TID #10 Increment value of \$139,026,900.



-  City Limits
-  TID 10

Tax Incremental District 10

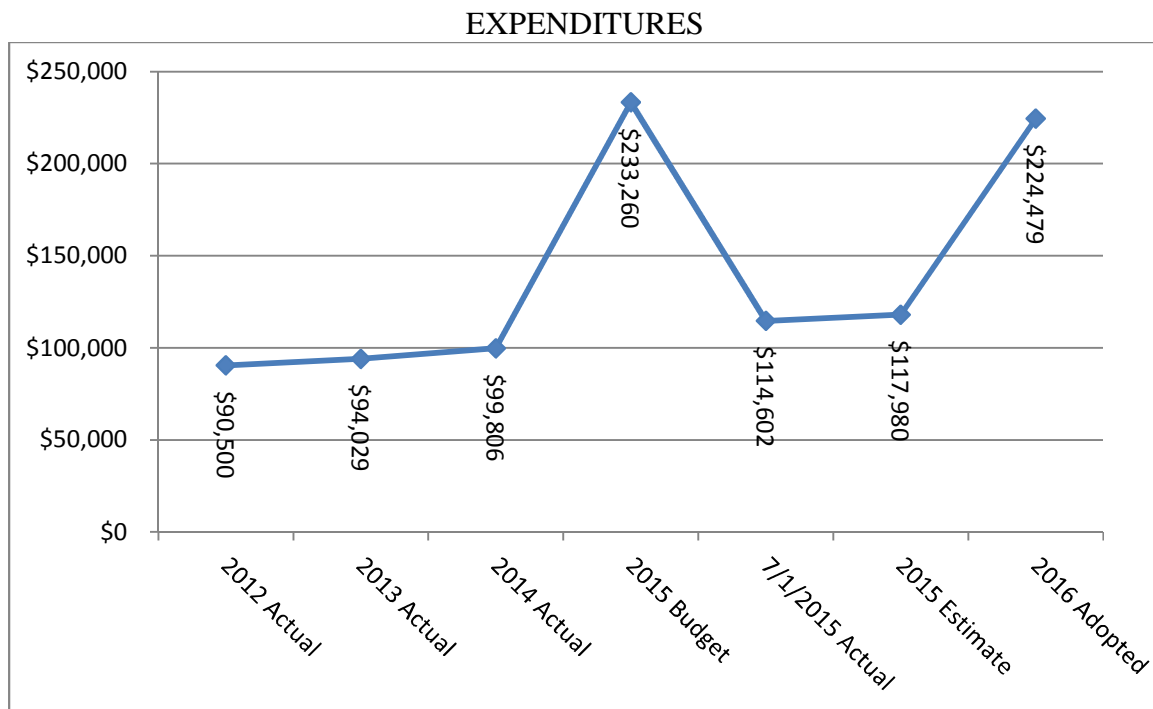


SPECIAL REVENUE FUND

TIF #11 Description:

Tax Increment District #11 was created January 1, 2001 to develop the I-90 Industrial Park area between Springbrook Court to the south and Colley Road to the north. This lot is located south of the City of Beloit DPW facility, west Colley Road and east of Leeson of Alliant Energy, north of Colley Road and east of Leeson Park. The expenditure period closes October 2020 and the dissolution date is October 1, 2025.

- The budget includes \$99,930 for debt service and \$22,234 for developer incentive payments.

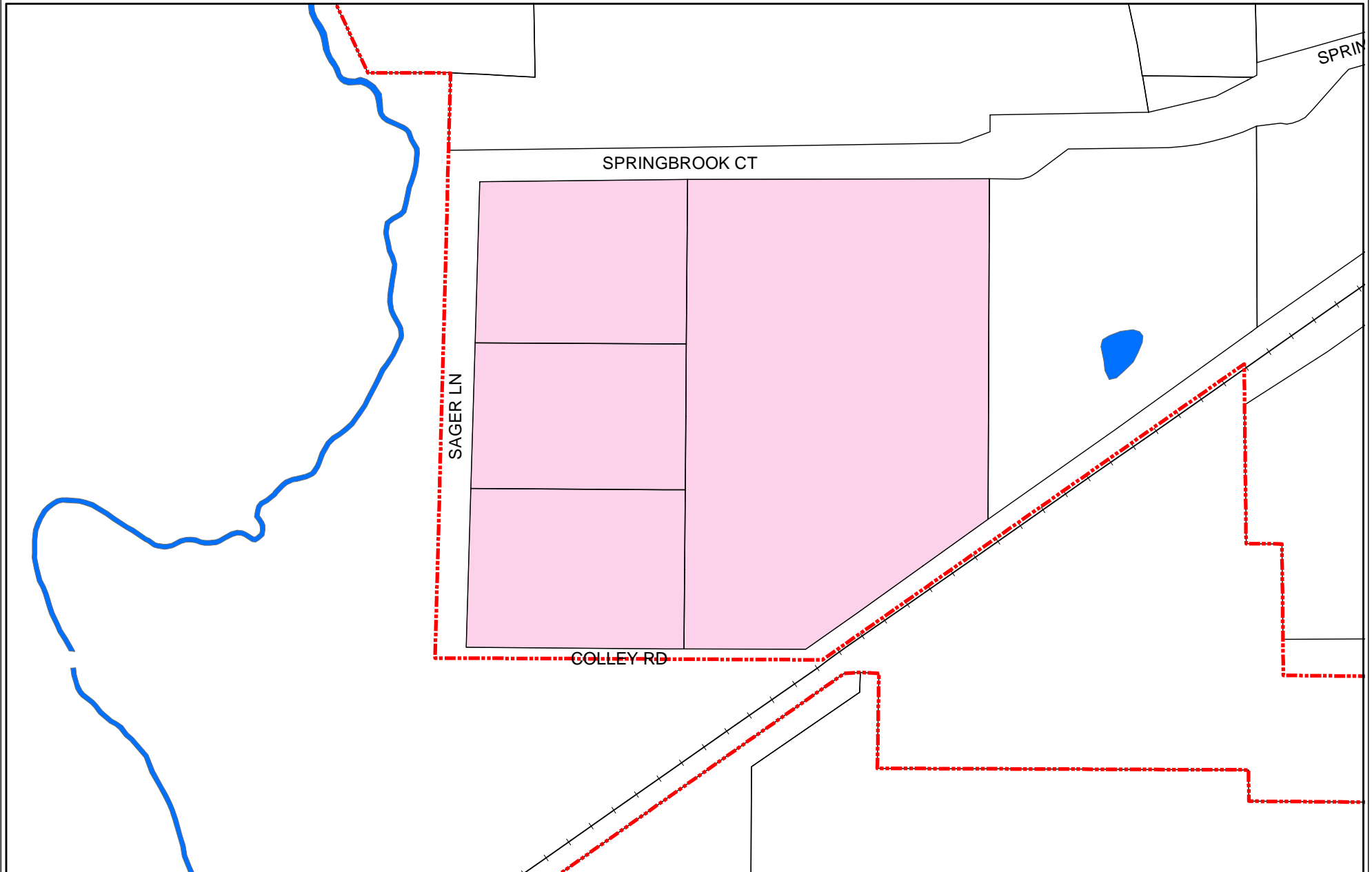


TID #11 - INDUSTRIAL PARK

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
4031	TAX INCREMENTAL REVENUE	(\$112,640)	(\$115,520)	(\$229,258)	(\$229,151)	(\$180,082)	(\$230,920)	(\$216,724)	\$12,427	-5.42%
INTERGOVT AIDS/GRANT										
4337	COMPUTER EXEMPTION AID	(\$255)	(\$428)	(\$309)	(\$309)	(\$225)	(\$255)	(\$255)	\$54	-17.48%
CASH & PROPERTY INC.										
4413	INTEREST INCOME	(\$4,997)	(\$5,104)	(\$7,678)	(\$3,800)	(\$3,626)	(\$7,000)	(\$7,500)	(\$3,700)	97.37%
TOTAL REVENUES		(\$117,892)	(\$121,052)	(\$237,245)	(\$233,260)	(\$183,934)	(\$238,175)	(\$224,479)	\$8,781	-3.76%
CONTRACTUAL SERVICE										
5240	CONTR SERV-PROFESSIONAL	\$150	\$150	\$500	\$150	\$150	\$150	\$150	\$0	100.00%
CAPITAL OUTLAY										
5563	DEVELOPMENT INCENTIVES	\$17,840	\$18,449	\$24,696	\$24,696	\$22,234	\$22,234	\$22,234	(\$2,462)	-9.97%
5599	PROJECT MANAGEMENT & ADMIN.	\$500	\$500	\$1,000	\$500	\$1,000	\$1,000	\$1,000	\$500	100.00%
5899	FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$113,318	\$0	\$0	\$101,165	(\$12,153)	-10.72%
OTHER FINANCING USE										
5910	OPERATING TRANSFER OUT-FUND 10	\$72,010	\$74,930	\$73,610	\$94,596	\$91,218	\$94,596	\$99,930	\$5,334	5.64%
TOTAL EXPENDITURES		\$90,500	\$94,029	\$99,806	\$233,260	\$114,602	\$117,980	\$224,479	(\$8,781)	-3.76%
NET TOTAL		(\$27,392)	(\$27,023)	(\$137,439)	\$0	(\$69,331)	(\$120,195)	\$0	\$0	0.00%

Budget Modifications: The 2015 TID #11 Increment value of \$7,366,900 decreased from 2014's TID #11 Increment value of \$7,480,000.

Tax Incremental District Number 11



Legend

--- City Limits

0 150 300 600 900
1" = 300'



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

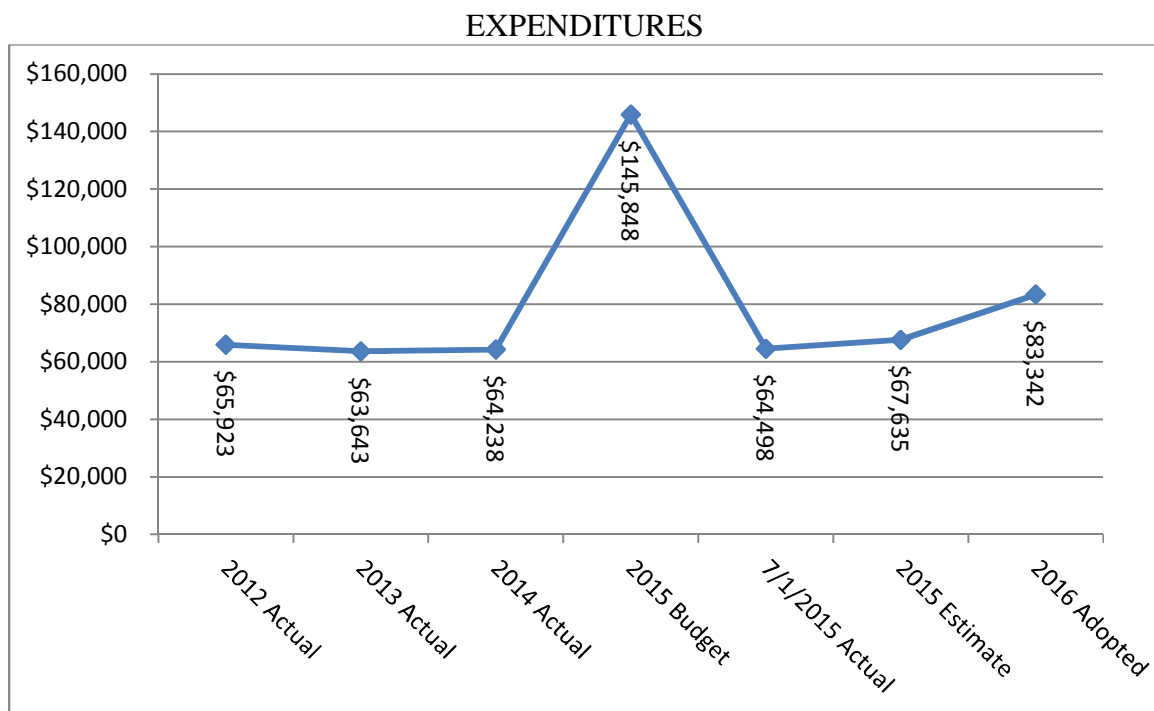
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SPECIAL REVENUE FUND

TIF #12 Description:

Tax Increment District Number Twelve was created January 1, 2003 to assist Frito-Lay with its expansion efforts and help Frito-Lay remain competitive in the future. The expenditure period closes September 2021 and the dissolution date is September 3, 2026.

- The budget includes debt service of \$65,900.

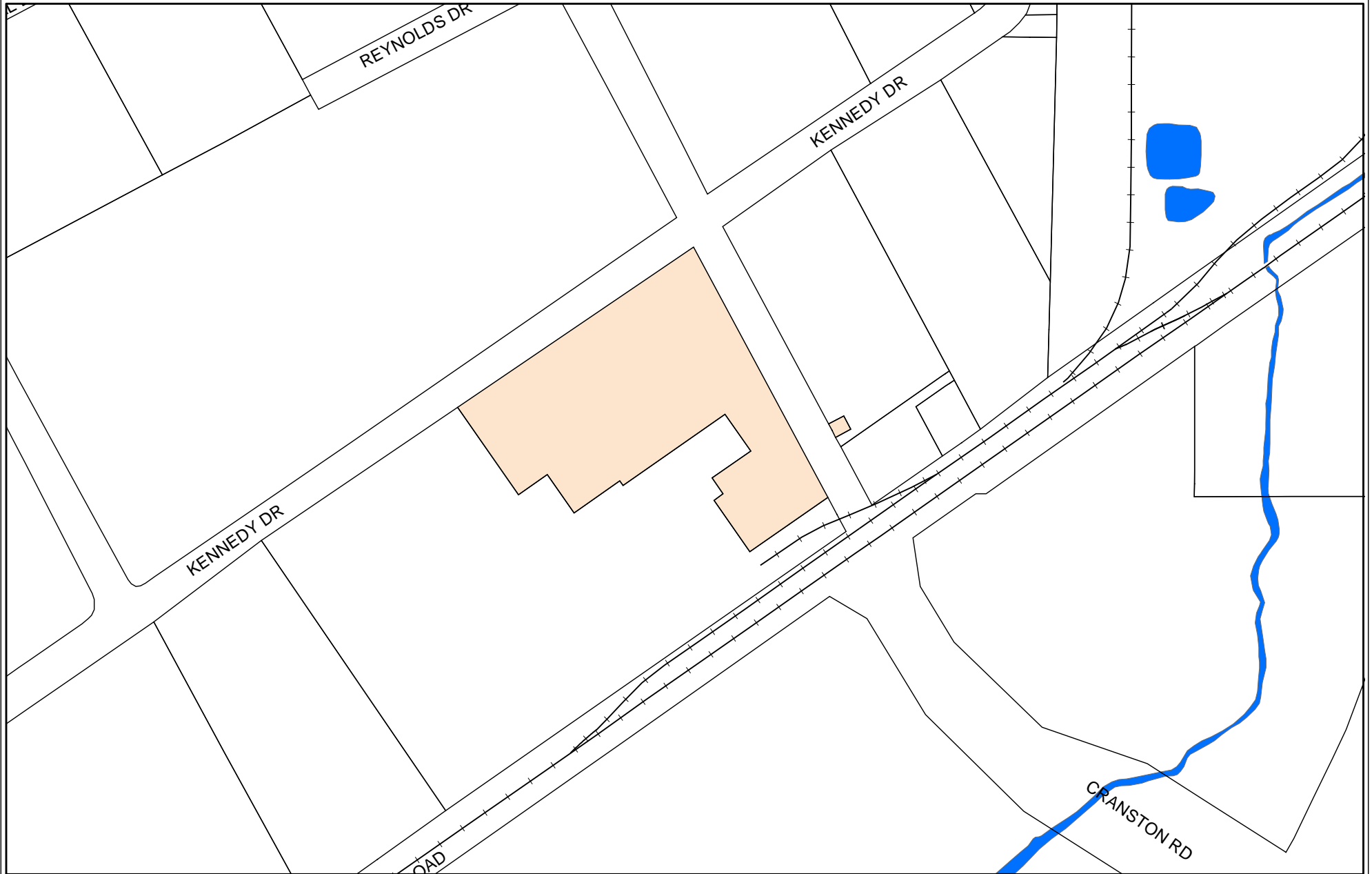


TID #12 - FRITO LAY

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
4031	TAX INCREMENTAL REVENUE	(\$73,932)	(\$76,803)	(\$89,981)	(\$38,163)	(\$29,990)	(\$38,457)	(\$34,846)	\$3,317	-8.69%
INTERGOVT AIDS/GRANT										
4337	COMPUTER EXEMPTION AID	(\$869)	(\$4,387)	(\$2,417)	(\$2,417)	(\$6,085)	(\$6,085)	(\$6,085)	(\$3,668)	151.76%
CASH & PROPERTY INC.										
4413	INTEREST INCOME	(\$2,003)	(\$2,424)	(\$3,768)	(\$1,800)	(\$1,211)	(\$3,700)	(\$3,000)	(\$1,200)	66.67%
OTHER REVENUES										
4602	DEVELOPER FEES	(\$66,639)	(\$114,457)	\$0	(\$103,468)	\$0	\$0	(\$39,411)	\$64,057	-61.91%
TOTAL REVENUES		(\$143,443)	(\$198,071)	(\$96,165)	(\$145,848)	(\$37,287)	(\$48,242)	(\$83,342)	\$62,506	-42.86%
CONTRACTUAL SERVICE										
5240	CONTR SERV-PROFESSIONAL	\$150	\$150	\$500	\$150	\$150	\$150	\$150	\$0	0.00%
CAPITAL OUTLAY										
5599	PROJECT MANAGEMENT & ADMIN.	\$500	\$500	\$1,000	\$500	\$1,000	\$1,000	\$1,000	\$500	100.00%
5899	FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$78,713	\$0	\$0	\$16,292	(\$62,421)	-79.30%
OTHER FINANCING USE										
5910	OPERATING TRANSFER OUT-FUND 10	\$65,273	\$62,993	\$62,738	\$66,485	\$63,348	\$66,485	\$65,900	(\$585)	-0.88%
TOTAL EXPENDITURES		\$65,923	\$63,643	\$64,238	\$145,848	\$64,498	\$67,635	\$83,342	(\$62,506)	-42.86%
NET TOTAL		(\$77,520)	(\$134,428)	(\$31,928)	\$0	\$27,211	\$19,393	\$0	\$0	0.00%

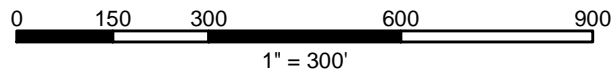
Budget Modifications: The 2015 TID #12 Increment value of \$1,184,500 decreased from 2014's TID #12 Increment value of \$1,245,700.

Tax Incremental District Number 12



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

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SPECIAL REVENUE FUND

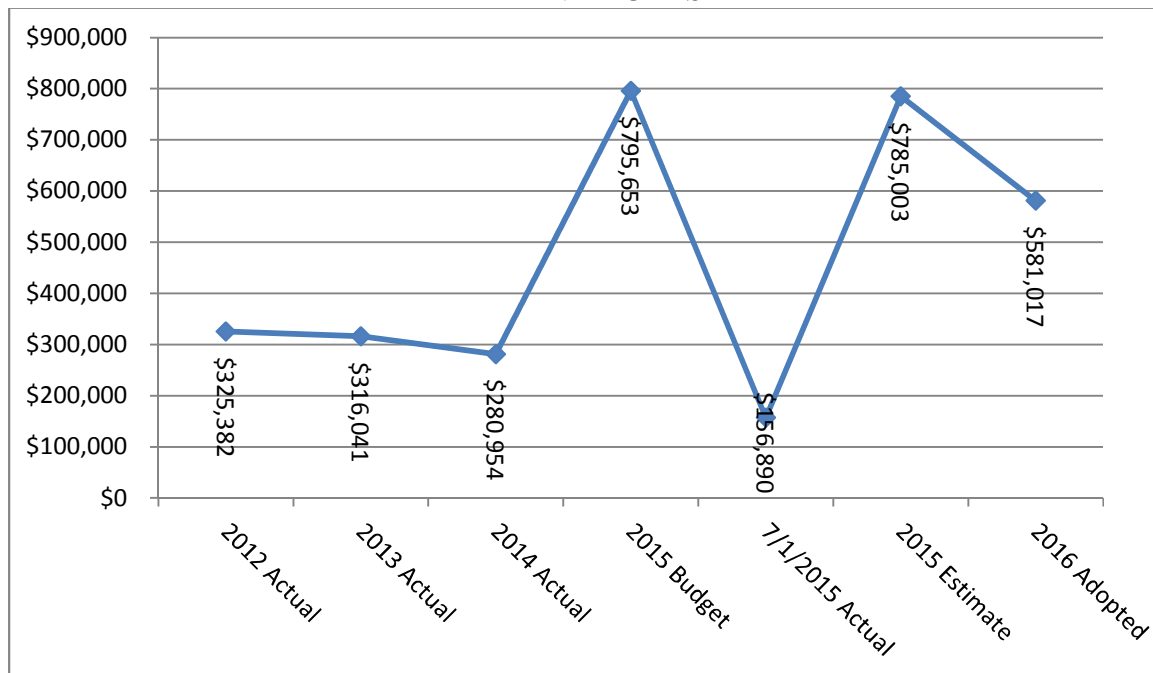
TIF #13 Description:

Tax Increment District Number Thirteen was created September 12, 2005. It was created as a “Mixed Use District” and is suitable for a combination of commercial and residential uses. It is located west of I-39/90 and predominantly to the north of Milwaukee Road in the vicinity of Menards. The expenditure period closes September 2020 and the dissolution date is September 12, 2025.

There are two CIP projects for 2016 funded through fund balance:

- Branigan Frontage Rd. Realignment for \$325,000
- Milwaukee Road Gateway Corridor Improvement for \$744,000
- The budget also includes debt service payments of \$177,616.

EXPENDITURES

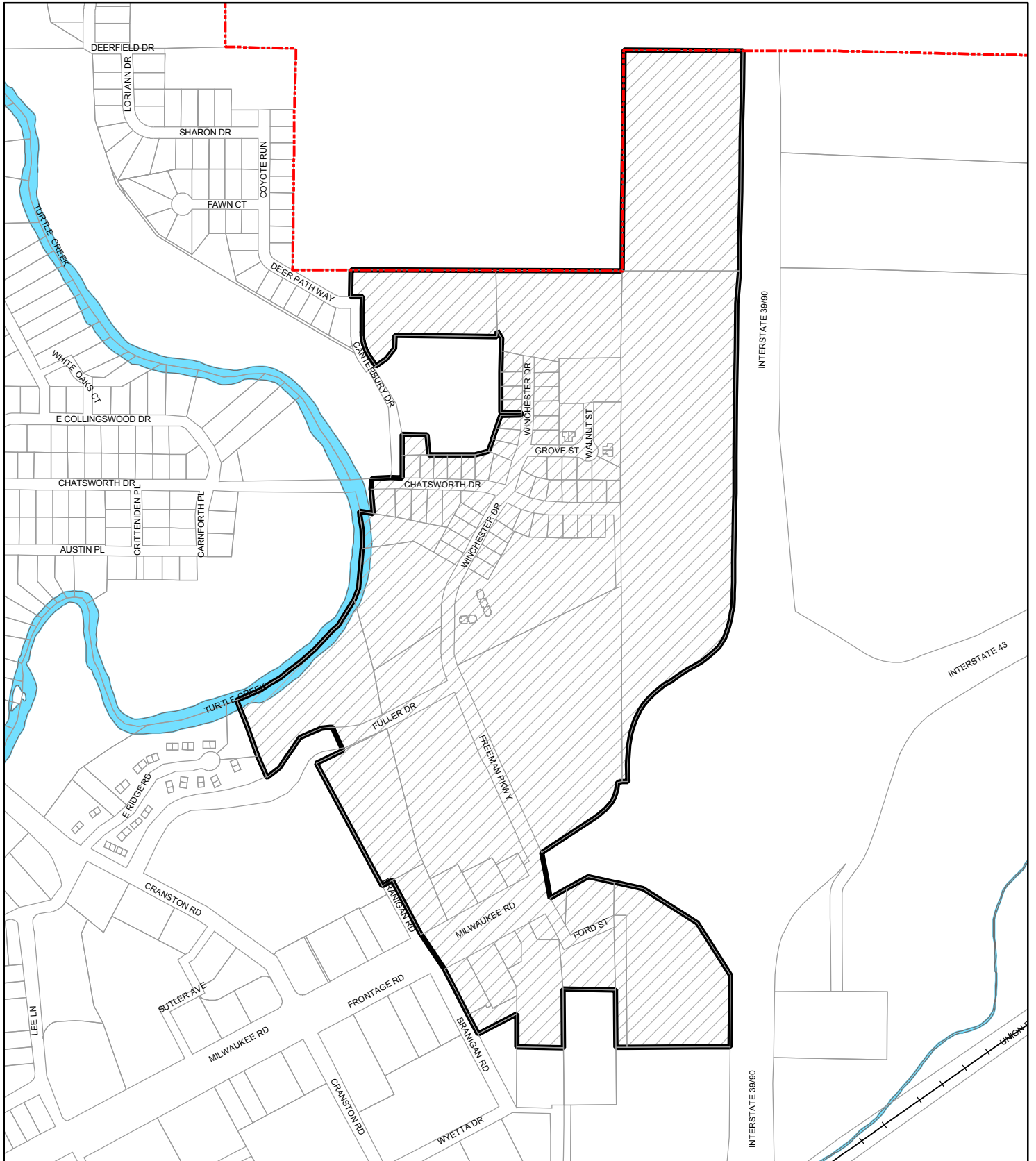


TID #13 - MILWAUKEE ROAD

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
4031	TAX INCREMENTAL REVENUE	(\$664,266)	(\$493,904)	(\$247,609)	(\$389,064)	(\$305,752)	(\$392,067)	(\$556,736)	(\$167,672)	43.10%
INTERGOVT AIDS/GRANT										
4337	COMPUTER EXEMPTION AID	(\$3,026)	(\$2,253)	(\$2,430)	(\$2,430)	(\$2,281)	(\$2,281)	(\$2,281)	\$149	-6.13%
CASH & PROPERTY INC.										
4413	INTEREST INCOME	(\$21,554)	(\$24,399)	(\$28,768)	(\$17,600)	(\$9,681)	(\$23,500)	(\$22,000)	(\$4,400)	25.00%
OTHER FINANCING SRCE										
4900	OTHER FINAN SRCE-BOND PROCEEDS	\$0	\$0	(\$6,500)	\$0	\$0	\$0	\$0	\$0	0.00%
4999	FUND BALANCE	\$0	\$0	\$0	(\$386,559)	\$0	\$0	\$0	\$386,559	0.00%
TOTAL REVENUES		(\$688,846)	(\$520,556)	(\$285,308)	(\$795,653)	(\$317,714)	(\$417,848)	(\$581,017)	\$214,636	-26.98%
CONTRACTUAL SERVICE										
5240	CONTR SERV-PROFESSIONAL	\$2,150	\$98,551	\$56,098	\$15,000	\$150	\$150	\$150	(\$14,850)	-99.00%
5258	IN-HOUSE ENGINEERING	\$18,000	\$36,000	\$75,000	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY										
5511	BUILDINGS/CONSTRUCTION	\$12,998	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5514	ROADWAY CONSTRUCTION - STREETS	\$99,654	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5519	SIDEWALKS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5598	FINANCING COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5599	PROJECT MANAGEMENT & ADMIN.	\$1,000	\$1,000	(\$33,908)	\$4,000	\$8,200	\$8,200	\$10,000	\$6,000	150.00%
DEBT SERVICE										
5641	PRINCIPAL - CORP PURPOSE BONDS	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$70,000	\$5,000	7.69%
5642	INTEREST - CORP PURPOSE BONDS	\$36,242	\$33,954	\$34,551	\$33,365	\$16,996	\$33,365	\$31,928	(\$1,437)	-4.31%
5899	FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$601,000	\$0	\$601,000	\$393,251	(\$207,749)	-34.57%
OTHER FINANCING USE										
5910	OPERATING TRANSFER OUT-FUND 10	\$90,338	\$81,536	\$84,213	\$77,288	\$66,544	\$77,288	\$75,688	(\$1,600)	-2.07%
TOTAL EXPENDITURES		\$325,382	\$316,041	\$280,954	\$795,653	\$156,890	\$785,003	\$581,017	(\$214,636)	-26.98%
NET TOTAL		(\$363,464)	(\$204,515)	(\$4,354)	\$0	(\$160,825)	\$367,155	\$0	\$0	0.00%

Budget Modifications: The 2015 TID #13 Increment value of \$18,924,600 increased from 2014's TID #13 Increment value of \$12,699,900.

Tax Incremental District 13



Legend



Tid 13 Final



City Limits

0 400 800 1,600



1 inch equals 800 feet

Drawn By: Kirby Benz
Engineering Division
June 24, 2005

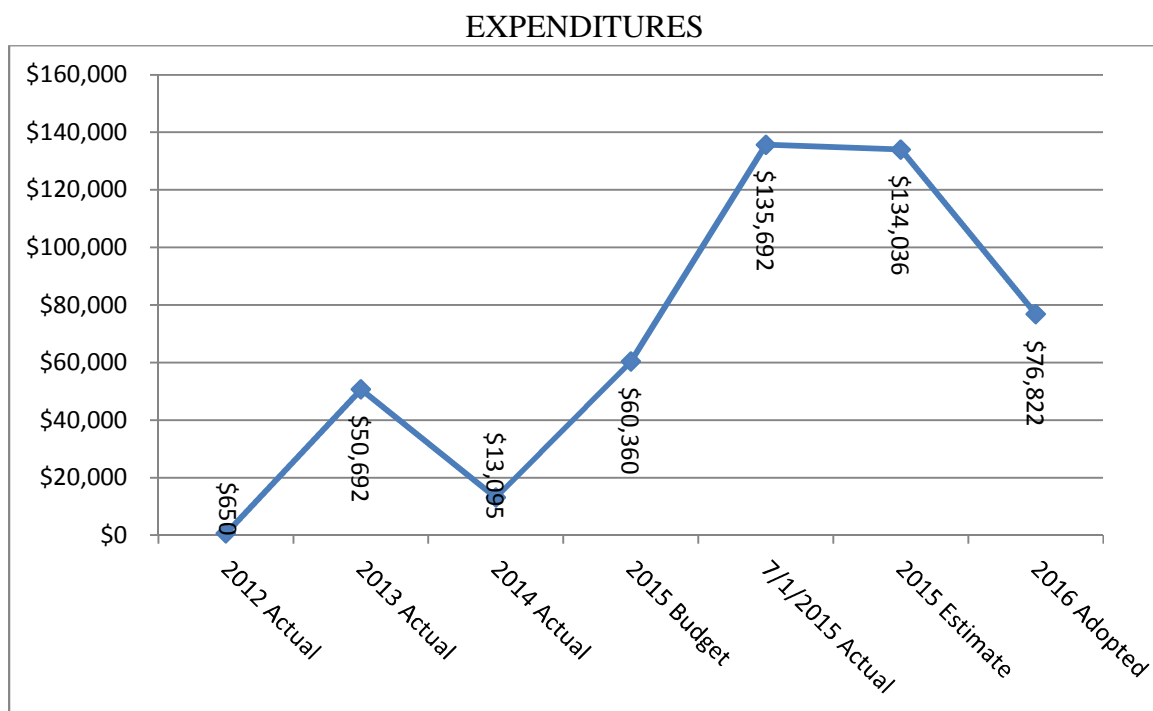
SPECIAL REVENUE FUND

TIF #14 Description:

Tax Increment District Number Fourteen was created September 4, 2007. It was created as a “Rehabilitation or Conservation District” based upon a finding that at least 50%, by area, of the real property within the District is in need of rehabilitation or conservation work. The boundary is described as bounded on the North by Liberty Avenue, on the West by Fifth Street, on the East by the Rock River, and on the South by St. Lawrence Avenue. The expenditure period closes September 2029 and the dissolution date is September 4, 2034.

There is one CIP project for 2016 that will be funded through fund balance:

- Demolition of Third Street Properties for \$75,000.

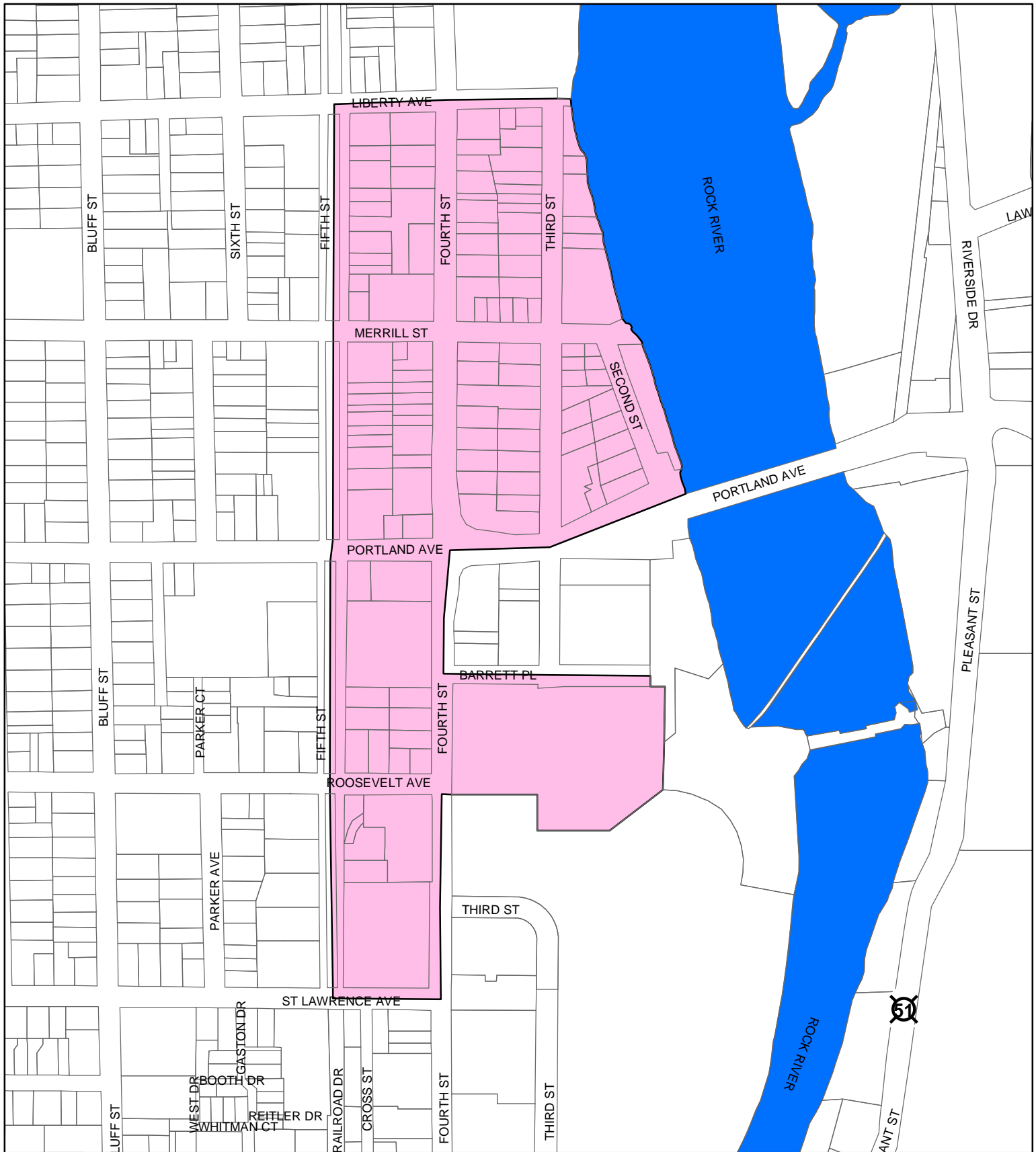


TID #14 - 4TH STREET CORRIDOR


ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
4031	TAX INCREMENTAL REVENUE	(\$85,403)	(\$42,575)	(\$28,075)	(\$54,868)	(\$43,119)	(\$55,291)	(\$70,161)	(\$15,293)	27.87%
INTERGOVT AIDS/GRANT										
4337	COMPUTER EXEMPTION AID	(\$2,057)	(\$2,626)	(\$3,292)	(\$3,292)	(\$3,661)	(\$3,661)	(\$3,661)	(\$369)	11.21%
CASH & PROPERTY INC.										
4413	INTEREST INCOME	(\$2,707)	(\$3,250)	(\$3,646)	(\$2,200)	(\$1,141)	(\$2,900)	(\$3,000)	(\$800)	36.36%
4411	RENT/LEASE PAYMENTS	\$0	\$0	\$0	\$0	(\$3,234)	(\$9,702)	\$0	\$0	0.00%
TOTAL REVENUES		(\$90,167)	(\$48,451)	(\$35,013)	(\$60,360)	(\$51,154)	(\$71,554)	(\$76,822)	(\$16,462)	27.27%
CONTRACTUAL SERVICE										
5240	CONTR SERV-PROFESSIONAL	\$150	\$9,192	\$1,500	\$150	\$150	\$150	\$150	\$0	0.00%
5258	IN-HOUSE ENGINEERING	\$0	\$0	\$10,750	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY										
5514	ROADWAY CONSTRUCTION - STREETS	\$0	\$41,000	\$845	\$0	\$133,595	\$132,939	\$0	\$0	0.00%
5599	PROJECT MANAGEMENT & ADMIN.	\$500	\$500	\$0	\$500	\$1,947	\$947	\$1,000	\$500	100.00%
5899	FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$59,710	\$0	\$0	\$75,672	\$15,962	26.73%
TOTAL EXPENDITURES		\$650	\$50,692	\$13,095	\$60,360	\$135,692	\$134,036	\$76,822	\$16,462	27.27%
NET TOTAL		(\$89,517)	\$2,241	(\$21,918)	\$0	\$84,538	\$62,482	\$0	\$0	0.00%

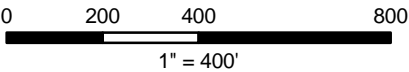
Budget Modifications: The 2015 TID #14 Increment value of \$2,384,900 increased from 2014's TID #9 Increment value of \$1,791,000.

Proposed Tax Incremental District Number 14



Legend

 TID 14



Drawn by: Keith Houston
Engineering Division
June 28, 2007

DEPARTMENT – PUBLIC WORKS

Special Revenue Fund

Solid Waste Program Description:

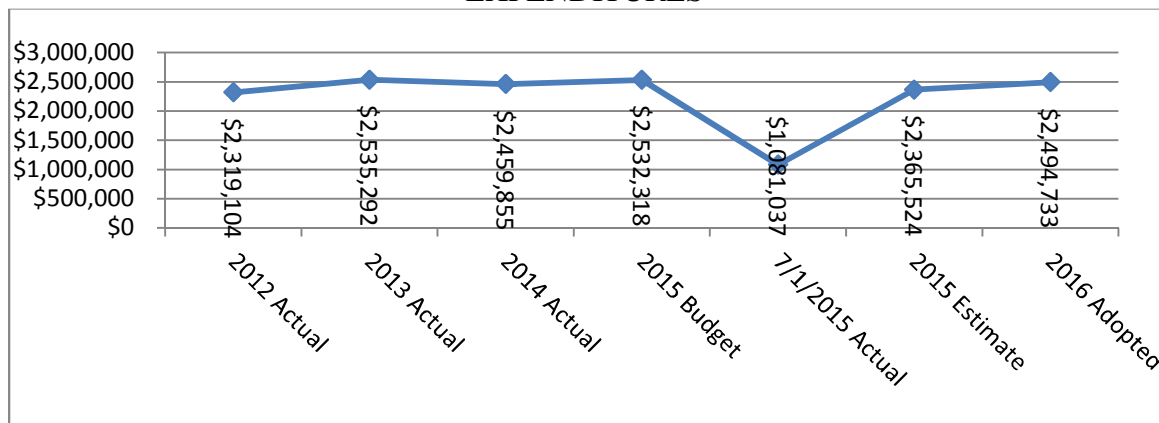
The Solid Waste fund started in 2003 to account for expenses and revenues of refuse and recycling program.

The Solid Waste removal fee will remain at \$14.00 per month for weekly collection which includes five solid waste containers and unlimited recyclables per residence. The City of Beloit is expected to transition from manual residential solid waste collection to automated solid waste collection on June 6, 2016. The changes that residents will face in June are as follows:

- Each residence will receive two-96 gallon carts with educational materials
- Every other week recycling pick up
- Bulky/appliances items will need to be pre-paid and pre-scheduled
- 4 or 8 yard dumpsters will be available for move outs, however they will need to be pre-paid and pre-scheduled
- High volume charges and pickups are eliminated
- The Sharps program will be eliminated
- All TV's will be assessed a \$5.00 charge per item

Refuse Collection - Provides Beloit's residents and city facilities with a cost effective, environmentally correct quality service of weekly solid waste collection and disposal. The Solid Waste crew collects and disposes of over 8,000 tons annually. Recycling - Provides the City of Beloit with an effective waste reduction and recycling program in accordance with Beloit's City Ordinance 17.06 and State Law NR544 to ensure a sustainable environment for Beloit residents. The crew maintains a diversion rate of over 38%, while selling over 1,700 tons of paper to local company, Beloit Boxboard.

EXPENDITURES



85 SOLID WASTE

ACCOUNTS FOR:			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
REFUSE	4923	TRANSFER FROM SEW	\$0	(\$70,572)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
FINES & FORFEITURES											
85707274	4279	TAX PENALT	(\$28,570)	(\$25,877)	(\$23,498)	(\$29,000)	(\$4,374)	(\$29,000)	(\$29,000)	\$0	0.00%
INTERGOVT AIDS/GRANT											
85707274	436002	OPERATING GRANTS	(\$4,126)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS											
85707274	456706	BULKY FEE	(\$26,060)	(\$31,718)	(\$29,045)	(\$37,680)	(\$15,560)	(\$35,000)	(\$31,480)	\$6,200	-16.45%
85707274	456707	MOVIN OUT	(\$21,896)	(\$24,990)	(\$26,698)	(\$32,813)	(\$15,151)	(\$32,000)	(\$37,800)	(\$4,987)	15.20%
85707274	456715	SETOUTFEES	(\$5,250)	(\$7,500)	(\$23,125)	(\$6,375)	(\$3,250)	(\$6,500)	(\$6,375)	\$0	0.00%
85707274	456801	S.WASTE FE	(\$2,105,085)	(\$2,106,281)	(\$2,102,136)	(\$2,105,100)	(\$874,591)	(\$2,105,100)	(\$2,101,344)	\$3,756	-0.18%
85707274	456802	TRASH	(\$1,099)	(\$9,005)	(\$49,941)	(\$63,190)	(\$24,095)	(\$64,029)	(\$64,089)	(\$899)	1.42%
TOTAL REVENUES			(\$2,192,086)	(\$2,275,943)	(\$2,254,443)	(\$2,274,158)	(\$937,020)	(\$2,271,629)	(\$2,270,088)	\$4,070	-0.18%
PERSONNEL SERVICES											
85707274	5110	REG PERSONL	\$356,768	\$373,297	\$364,742	\$380,057	\$175,447	\$354,038	\$432,362	\$52,305	13.76%
85707274	511022	WAGE ADJUSTMENT	\$0	\$0	\$0	\$824	\$0	\$824	\$20,100	\$19,276	2339.32%
85707274	5130	EXTRA PERSONNEL	\$0	\$1,218	\$875	\$40,872	\$4,512	\$17,425	\$0	(\$40,872)	100.00%
85707274	5150	OVERTIME	\$12,651	\$14,935	\$14,307	\$14,100	\$8,951	\$14,100	\$5,940	(\$8,160)	-57.87%
85707274	5191	WIS RETIRE	\$21,739	\$26,812	\$26,957	\$26,510	\$12,507	\$24,654	\$28,929	\$2,419	9.12%
85707274	5192	WORK COMP	\$10,236	\$10,080	\$15,236	\$16,570	\$8,284	\$15,410	\$19,117	\$2,547	15.37%
85707274	519301	SOC SEC	\$22,532	\$23,868	\$23,293	\$26,427	\$11,551	\$24,577	\$27,660	\$1,233	4.67%
85707274	519302	MEDICARE	\$5,270	\$5,582	\$5,447	\$6,181	\$2,701	\$5,748	\$6,187	\$6	0.10%
85707274	5194	HOSP INS	\$147,025	\$165,157	\$153,447	\$148,875	\$61,547	\$138,454	\$149,599	\$724	0.49%
85707274	5195	LIFE INS	\$556	\$564	\$479	\$493	\$218	\$459	\$771	\$278	56.39%
85707274	5196	UNEMPLOYMENT	\$0	\$726	\$2,213	\$2,000	\$4,810	\$6,800	\$6,660	\$4,660	0.00%
CONTRACTUAL SERVICE											
85707274	5211	VEH. OPER	\$231,612	\$240,476	\$244,370	\$236,935	\$71,376	\$172,000	\$211,277	(\$25,658)	-10.83%
85707274	5215	COMP/OFF M	\$1,464	\$205	\$0	\$1,809	\$1,725	\$1,800	\$1,900	\$91	5.03%
85707274	5223	SCHOOL/SEM	\$140	\$310	\$0	\$550	\$0	\$500	\$550	\$0	0.00%
85707274	5225	PROF DUES	\$189	\$195	\$0	\$215	\$0	\$215	\$215	\$0	0.00%
85707274	5232	DUPL/DRAFT	\$0	\$25	\$0	\$60	\$0	\$60	\$55	(\$5)	-8.33%
85707274	5240	CONT-PROF	\$2,030	\$1,156	\$3,400	\$3,187	\$1,601	\$3,960	\$3,960	\$773	24.25%
85707274	5244	OTHER FEES	\$268,745	\$278,173	\$276,447	\$295,595	\$99,665	\$285,000	\$253,475	(\$42,120)	-14.25%
85707274	5248	ADVERTISING	\$0	\$0	\$0	\$0	\$0	\$0	\$13,000	\$13,000	100.00%
85707274	5254	LEGAL SERVICES	\$341	\$528	\$1,130	\$0	\$0	\$0	\$1,500	\$1,500	0.00%
85707274	5285	INS-FLEET	\$8,299	\$7,494	\$6,024	\$8,841	\$4,545	\$8,841	\$7,051	(\$1,790)	-20.25%
85707274	5286	INS-LIAB	\$8,076	\$8,472	\$8,816	\$7,319	\$3,660	\$7,319	\$7,007	(\$312)	-4.26%
85707274	5289	INS-OTHER	\$564	\$685	\$869	\$902	\$390	\$902	\$873	(\$29)	-3.22%
MATERIALS & SUPPLIES											
85707274	5331	POSTAGE	\$8,833	\$5,980	\$20,238	\$3,000	\$6,205	\$14,000	\$14,076	\$11,076	369.20%
85707274	5332	OFFICE/COM	\$600	\$89	\$41	\$555	\$0	\$555	\$650	\$95	17.12%
85707274	5343	GENL COMM	\$3,752	\$3,112	\$6,473	\$5,800	\$1,460	\$5,800	\$4,800	(\$1,000)	-17.24%
85707274	5347	UNIFORMS	\$1,912	\$2,110	\$1,739	\$2,400	\$400	\$2,400	\$1,800	(\$600)	-25.00%
DEBT SERVICE											
85707274	5641	PRINCIPAL - CORP	\$0	\$0	\$0	\$0	\$0	\$0	\$23,652	\$23,652	100.00%
85707274	5642	INTEREST - CORP	\$0	\$0	\$0	\$0	\$0	\$0	\$8,134	\$8,134	100.00%
DEPRECIATION											
85707274	5730	RES-VEHIC	\$266,004	\$347,552	\$269,192	\$266,000	\$133,000	\$266,000	\$243,542	(\$22,458)	-8.44%
85707274	573002	BIN RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$39,876	\$39,876	100.00%
TOTAL EXPENDITURES			\$1,379,338	\$1,518,801	\$1,445,736	\$1,496,077	\$614,554	\$1,371,841	\$1,534,718	\$38,641	2.58%

85 SOLID WASTE

ACCOUNTS FOR:			2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
<u>RECYCLING</u>											
FINES & FORFEITURES											
85707275	4279	TAX PENALT	(\$2,210)	(\$969)	(\$863)	\$0	\$0	\$0	\$0	\$0	0.00%
INTERGOVT AIDS/GRANT											
85707275	436001	STATE GRT	(\$138,197)	(\$138,231)	(\$138,016)	(\$138,000)	(\$138,003)	(\$138,003)	(\$138,000)	\$0	0.00%
DEPARTMENTAL EARNINGS											
85707275	456701	BINS	(\$1,429)	(\$1,335)	(\$1,623)	(\$1,345)	(\$754)	(\$1,200)	\$0	\$1,345	-100.00%
85707275	456702	WASTE OIL	(\$1,768)	(\$1,053)	(\$288)	(\$855)	(\$210)	(\$800)	(\$855)	\$0	0.00%
85707275	456703	RECYCLES	(\$82,539)	(\$59,527)	(\$69,627)	(\$85,680)	(\$27,087)	(\$46,480)	(\$43,480)	\$42,200	-49.25%
85707275	456704	WHITE GOOD	(\$2,492)	(\$3,335)	(\$2,479)	(\$3,000)	(\$1,902)	(\$3,000)	(\$3,000)	\$0	0.00%
85707275	456705	LEAF FEES	(\$4,900)	(\$6,700)	(\$8,500)	(\$6,500)	\$0	(\$7,000)	(\$8,500)	(\$2,000)	30.77%
85707275	456709	SALE OF ELECTRONICS	\$0	\$0	\$0	\$0	\$0	\$0	(\$6,000)	(\$6,000)	100.00%
85707275	456710	TIRE FEES	(\$111)	(\$214)	(\$444)	(\$300)	(\$220)	(\$350)	(\$300)	\$0	0.00%
85707275	456712	BATTERIES	\$0	(\$281)	(\$1,456)	(\$280)	(\$184)	(\$300)	(\$300)	(\$20)	7.14%
85707275	456713	YARDSTICKR	(\$17,366)	(\$21,362)	(\$29,904)	(\$21,000)	(\$18,312)	(\$22,500)	(\$23,010)	(\$2,010)	9.57%
85707275	456714	APPLIANCE	(\$1,050)	(\$1,609)	(\$1,632)	(\$1,200)	(\$825)	(\$1,200)	(\$1,200)	\$0	0.00%
TOTAL REVENUES			(\$252,062)	(\$234,616)	(\$254,830)	(\$258,160)	(\$187,497)	(\$220,833)	(\$224,645)	\$33,515	-12.98%
PERSONNEL SERVICES											
85707275	5110	REG PERSONL	\$312,653	\$336,338	\$309,097	\$342,481	\$172,204	\$342,481	\$284,568	(\$57,913)	-16.91%
85707275	5130	EXTRA PERSONNEL	\$0	\$0	\$23,904	\$47,216	\$0	\$0	\$0	(\$47,216)	100.00%
85707275	5150	OVERTIME	\$14,933	\$14,717	\$14,711	\$15,395	\$7,015	\$15,395	\$11,255	(\$4,140)	-26.89%
85707275	5191	WIS RETIRE	\$19,590	\$23,379	\$24,781	\$24,073	\$12,051	\$24,073	\$19,525	(\$4,548)	-18.89%
85707275	5192	WORK COMP	\$10,632	\$9,684	\$13,660	\$13,566	\$6,784	\$13,566	\$16,228	\$2,662	19.62%
85707275	519301	SOC SEC	\$20,220	\$21,529	\$21,402	\$24,736	\$10,935	\$24,736	\$17,530	(\$7,206)	-29.13%
85707275	519302	MEDICARE	\$4,729	\$5,035	\$5,022	\$5,799	\$2,559	\$5,799	\$4,113	(\$1,686)	-29.07%
85707275	5194	HOSP INS	\$139,518	\$140,231	\$128,051	\$130,478	\$63,167	\$130,478	\$93,552	(\$36,926)	-28.30%
85707275	5195	LIFE INS	\$615	\$651	\$794	\$826	\$415	\$826	\$809	(\$17)	-2.06%
CONTRACTUAL SERVICE											
85707275	5211	VEH. OPER	\$153,891	\$196,831	\$199,541	\$174,685	\$68,908	\$166,500	\$163,367	(\$11,318)	-6.48%
85707275	5215	COMPUTER/OFF EQ	\$0	\$1,567	\$1,644	\$2,044	\$367	\$3,853	\$3,853	\$1,809	100.00%
85707275	5223	SCHOOL/SEM	\$0	\$1,112	\$1,058	\$575	\$868	\$868	\$900	\$325	56.52%
85707275	5225	PROF DUES	\$0	\$0	\$100	\$130	\$0	\$130	\$130	\$0	0.00%
85707275	5232	DUPL/DRAFT	\$797	\$1,005	\$544	\$1,095	\$1,047	\$1,100	\$1,100	\$5	0.46%
85707275	5240	CONT-PROF	\$45,617	\$44,246	\$48,518	\$37,204	\$14,778	\$44,800	\$46,136	\$8,932	24.01%
85707275	5244	OTHER FEES	\$145	\$606	\$1,024	\$735	\$471	\$735	\$662	(\$73)	-9.93%
85707275	5248	ADV/MARKT	\$8,308	\$7,018	\$14,551	\$10,990	\$3,595	\$10,990	\$15,000	\$4,010	36.49%
85707275	5254	LEGAL SERVICES	\$253	\$418	\$495	\$0	\$0	\$1,000	\$1,500	\$1,500	0.00%
85707275	5271	TEL-LOCAL	\$1,281	\$1,261	\$1,835	\$1,845	\$558	\$1,845	\$1,220	(\$625)	-33.88%
85707275	5285	INS-FLEET	\$4,246	\$7,505	\$3,703	\$3,683	\$1,893	\$3,683	\$4,112	\$429	11.65%
85707275	5286	INS-LIAB	\$5,664	\$5,628	\$5,590	\$4,728	\$2,364	\$4,728	\$4,823	\$95	2.01%
85707275	5289	INS-OTHER	\$396	\$455	\$552	\$582	\$252	\$582	\$601	\$19	3.26%
MATERIALS & SUPPLIES											
85707275	5331	POSTAGE	\$4,546	\$6,068	\$2,472	\$1,180	\$650	\$1,620	\$1,620	\$440	37.29%
85707275	5332	OFFICE/COM	\$1,102	\$1,080	\$1,002	\$1,095	\$1,026	\$1,095	\$1,092	(\$3)	-0.27%
85707275	5343	GENL COMM	\$1,128	\$623	\$117	\$1,600	\$0	\$3,000	\$3,000	\$1,400	87.50%
85707275	5347	UNIFORMS	\$1,500	\$1,500	\$1,953	\$1,500	\$578	\$1,800	\$1,800	\$300	20.00%
DEBT SERVICE											
85707274	5641	PRINCIPAL - CORP	\$0	\$0	\$0	\$0	\$0	\$0	\$23,652	\$23,652	100.00%
85707274	5642	INTEREST - CORP	\$0	\$0	\$0	\$0	\$0	\$0	\$8,134	\$8,134	100.00%
DEPRECIATION											
85707275	5730	RES-VEHIC	\$188,004	\$188,004	\$188,000	\$188,000	\$94,000	\$188,000	\$138,002	(\$49,998)	-26.59%
85707274	573002	BIN RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$39,876	\$39,876	100.00%
TOTAL EXPENDITURES			\$939,766	\$1,016,491	\$1,014,119	\$1,036,241	\$466,483	\$993,683	\$908,160	(\$128,081)	-12.36%
85	5899	RESERVE/SUBSIDY	\$0	\$0	\$0	\$0	\$0	\$0	\$51,855	\$51,855	100.00%
NET TOTAL			(\$125,044)	\$24,733	(\$49,419)	\$0	(\$43,480)	(\$126,938)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: With going to an automation program, the Solid Waste fund will borrow from the Equipment Replacement fund for the vehicles and bins. A debt service and a bin reserve budget have been added to pay back the Equipment Replacement fund.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

1. As an eco-municipality, focus on the sustainable stewardship of City resources, services and infrastructure; to protect both our built and natural environment and enhance the quality of life for current and future generations.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	Provide curbside garbage collection service to all residents living in single-family homes, multi-family homes with 4 or less units, ADA customers, city facilities and school dumpsters.	Total tonnage collected and disposed trash	8,422	8,787	9,988	10,000	9,000
		Total number of bulk waste collected	1,758	1,778	1,882	1,800	1,575
		Total number of high volume pickups	3,320	3,225	25,997	24,518	NA
		Dumpster rentals	N/A	N/A	N/A	N/A	160
		Total number of ADA collection/week	N/A	N/A	N/A	31	31
		Total number of City facility dumpsters	N/A	N/A	N/A	14	14
		Total number of school dumpsters	N/A	N/A	N/A	N/A	TBD
EFFICIENCY & EFFECTIVENESS:	Provide exceptional customer service outreach and technology.	Number of speaking engagements and/or special events	N/A	N/A	N/A	N/A	TBD
		Numer of web searches Waste Wizard	N/A	N/A	N/A	N/A	TBD
		Number of citizen that downloaded mobile app	N/A	N/A	N/A	N/A	TBD
WORKLOAD:	Maintain an effective Recycling Program through efficient curbside and drop off collection of recyclables for residences, ADA customers and City Facilities.	Tons of Recycling.	2,300	2,170	2,424	2,300	2,530
EFFICIENCY & EFFECTIVENESS:	Maintain an effective Recycling Program through efficient curbside and drop off collection of recyclables for residences, ADA customers, schools and City Facilities.	Diversion rate	40%	37%	37%	37%	40%
2015 STRATEGIC GOAL(S):	Provide curbside garbage collection service to all residents living in single-family homes, multi-family homes with 4 or less units, ADA customers, city facilities and school dumpsters.	Complete Department of Natural Resources (DNR) reporting	Completed	Completed	Completed	Completed	April
		Host Clean Sweep in conjunction with Rock County	Done	Done	Done	Done	September
		Electronics Reporting to DNR	Completed	Completed	Completed	Completed	August
		Implement electronics recycling and clean sweep programs for City residents	15 Ton	45 Ton	51 Ton	51 Ton	51 Ton
		Review Landfill and Recycling contracts Annually				Delevan to Janesville	May
		Review recycling alternatives	Reviewed	Automation	Reviewed	Automation	Continually

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Solid Waste

City of Beloit Strategic Goal: 1

Program: Operations / Recycling/Solid Waste

Objective:

Maintain a sustainable Recycling and Solid Waste Program through efficient curbside and drop off collection of recyclables and solid waste for 12,504 residences, 35 Americans with Disabilities Act (ADA) customers, 16 City Facilities and 16 School Facilities. Coordinate the intergovernmental relationship with Beloit & Turtle Township. The Department of Natural Resources funding is secured and required diversion rate achieved.

Action Steps:

1. Continue to develop procedures for improvement and efficiency, develop timeline for changes.
2. Continue to discuss route and procedure changes with work group based on current routes and tonnages.
3. Complete Department of Natural Resources (DNR) grant reporting.
4. Research commodity brokers for commingled containers and other commodities as needed.
5. Implement electronics recycling and clean sweep programs for City residents.
6. Continue to monitor the state of economy and the effects of both budgets.
7. Research and develop new sustainable practices that are economically feasible.
8. Look at recycling alternatives.

DEPARTMENT – LIBRARY

Special Revenue Fund

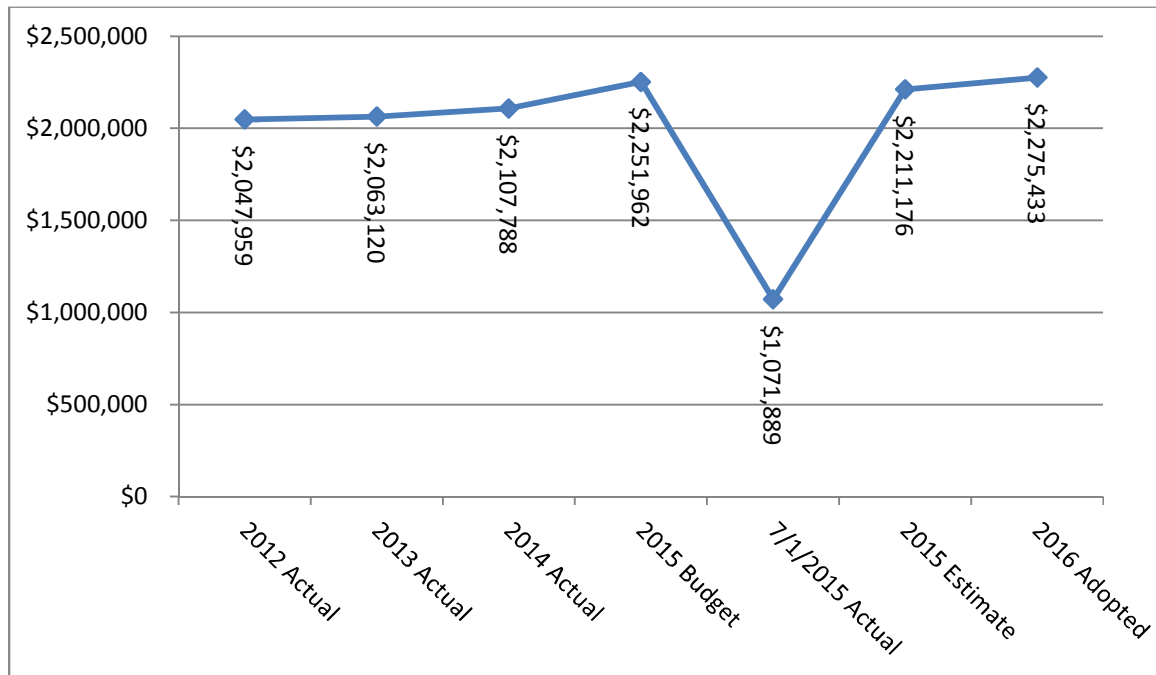
Library Description:

The Library Fund accounts for all transactions that pertain to Library services and facilities. The Library's mission is "To improve the quality of life in our community by providing resources and services that stimulate lifelong personal enrichment, enjoyment, reading, and learning."

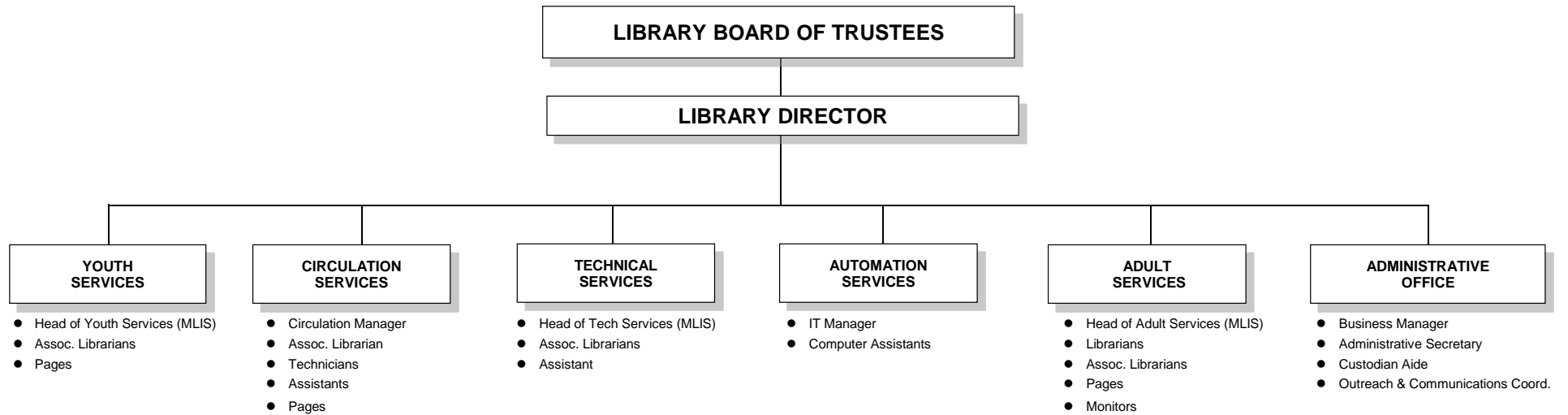
Funding includes tax levy monies from the City of Beloit and Rock County, with other revenue from overdue fines, replacement fees, and user fees for printing, copying, and meeting room rentals.

The Library serves residents of every age, with over 70% of the service population having Library cards. The Library's Vision statement is "Connecting our community to the world of ideas where learning never ends."

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
PUBLIC LIBRARY
ORGANIZATIONAL CHART
2016**



60644100 LIBRARY

ACCOUNTS FOR: LIBRARY			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES											
60644100	403001	TAXSUBSIDY	(\$1,760,877)	(\$1,775,877)	(\$1,775,877)	(\$1,780,877)	(\$1,177,760)	(\$1,780,877)	(\$1,780,877)	\$0	0.00%
FINES & FORFEITURES											
60644100	4212	LIBRARY	(\$48,309)	(\$45,291)	(\$44,357)	(\$55,000)	(\$25,432)	(\$50,400)	(\$50,000)	\$5,000	-9.09%
INTERGOVT AIDS/GRANT											
60644100	436004	ALS AID	(\$307,008)	(\$288,070)	(\$285,145)	(\$276,635)	(\$276,632)	(\$276,632)	(\$278,680)	(\$2,045)	0.74%
CASH & PROPERTY INC.											
60644100	4413	INTEREST	(\$24,374)	(\$22,441)	(\$437)	(\$15,600)	(\$153)	(\$15,600)	(\$500)	\$15,100	-96.79%
DEPARTMENTAL EARNINGS											
60644100	4501	DONATIONS	(\$1,258)	(\$4,063)	(\$756)	(\$1,000)	(\$2,740)	(\$3,200)	(\$1,000)	\$0	0.00%
60644100	4506	COPY FEES	(\$15,453)	(\$14,881)	(\$13,258)	(\$14,000)	(\$7,682)	(\$14,500)	(\$14,000)	\$0	0.00%
60644100	455425	POPREV	(\$1,399)	(\$1,375)	(\$1,104)	(\$1,500)	(\$512)	(\$1,100)	(\$1,500)	\$0	0.00%
60644100	4578	LOSTBOOKS	(\$11,823)	(\$9,953)	(\$9,229)	(\$15,500)	(\$5,134)	(\$10,200)	(\$10,000)	\$5,500	-35.48%
60644100	4579	NONRESSTAT	(\$380)	(\$534)	(\$418)	(\$350)	(\$519)	(\$600)	(\$400)	(\$50)	14.29%
OTHER REVENUES											
60644100	4699	OTHER INC	(\$3,122)	(\$3,308)	(\$3,034)	(\$2,700)	(\$1,758)	(\$2,500)	(\$3,800)	(\$1,100)	40.74%
OTHER FINANCING SRCE											
60644100	4999	FUNDBALAPP	\$0	\$0	\$0	(\$54,800)	\$0	\$0	(\$117,676)	(\$62,876)	114.74%
60644100	4999	81025 FBCOMP	\$0	\$0	\$0	(\$34,000)	\$0	\$0	(\$17,000)	\$17,000	-50.00%
TOTAL REVENUES			(\$2,174,003)	(\$2,165,793)	(\$2,133,616)	(\$2,251,962)	(\$1,498,323)	(\$2,155,609)	(\$2,275,433)	(\$23,471)	1.04%
PERSONNEL SERVICES											
60644100	5110	REG PERSNL	\$673,587	\$667,783	\$686,807	\$740,964	\$383,021	\$761,550	\$757,057	\$16,093	2.17%
60644100	511022	WAGEADJLNE	\$0	\$0	\$0	\$16,000	\$0	\$0	\$20,290	\$4,290	26.81%
60644100	5120	PT PERSONL	\$262,089	\$268,947	\$279,559	\$271,418	\$129,350	\$268,900	\$270,722	(\$696)	-0.26%
60644100	5130	EXTRA PERS	\$126,113	\$144,292	\$143,295	\$156,998	\$67,664	\$145,000	\$155,290	(\$1,708)	-1.09%
60644100	5150	OVERTIME	\$0	\$0	\$78	\$600	\$0	\$0	\$600	\$0	0.00%
60644100	5191	WIS RETIRE	\$54,397	\$60,748	\$65,764	\$66,238	\$33,713	\$67,426	\$63,253	(\$2,985)	-4.51%
60644100	5192	WORK COMP	\$2,460	\$2,676	\$3,200	\$3,165	\$1,582	\$3,165	\$4,495	\$1,330	42.02%
60644100	519301	SOC SEC	\$65,232	\$66,583	\$68,275	\$71,996	\$35,694	\$72,878	\$72,869	\$873	1.21%
60644100	519302	MEDICARE	\$15,256	\$15,572	\$15,967	\$16,839	\$8,348	\$17,044	\$17,031	\$192	1.14%
60644100	5194	HOSP INS	\$218,224	\$168,421	\$165,263	\$187,604	\$88,144	\$190,300	\$217,431	\$29,827	15.90%
60644100	5195	LIFE INS	\$3,201	\$3,116	\$3,280	\$3,384	\$1,718	\$3,400	\$3,688	\$304	8.98%
60644100	5196	UNEMPLOYMENT C	\$0	\$90	\$673	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
60644100	5215	COMP/OFF M	\$16,745	\$21,123	\$22,461	\$23,115	\$16,997	\$21,500	\$24,855	\$1,740	7.53%
60644100	5223	SCHOOL/SEM	\$6,657	\$4,839	\$4,488	\$10,200	\$1,317	\$8,400	\$8,700	(\$1,500)	-14.71%
60644100	5225	PROF DUES	\$969	\$1,174	\$1,626	\$1,600	\$1,312	\$2,060	\$2,800	\$1,200	75.00%
60644100	5232	DUPL/DRAFT	\$709	\$1,515	\$1,013	\$1,000	\$870	\$1,100	\$1,500	\$500	50.00%
60644100	5240	CONT-PROF	\$2,977	\$16,867	\$23,580	\$4,930	\$1,343	\$8,500	\$3,850	(\$1,080)	-21.91%
60644100	5241	CONT-LABOR	\$3,349	\$3,674	\$3,944	\$3,565	\$3,750	\$3,850	\$3,725	\$160	4.49%
60644100	5244	OTHER FEES	\$560	\$558	\$748	\$900	\$367	\$900	\$960	\$60	6.67%
60644100	5246	CONT - ORG	\$46,213	\$47,221	\$45,834	\$48,835	\$48,832	\$48,832	\$49,790	\$955	1.96%
60644100	5248	ADV/MARKT	\$1,768	\$1,513	\$2,571	\$4,000	\$1,161	\$4,000	\$4,000	\$0	0.00%
60644100	5249	CONTR-SECY	\$3,960	\$3,960	\$3,960	\$4,080	\$2,310	\$3,960	\$3,960	(\$120)	-2.94%
60644100	5251	AUTO/TRAVL	\$1,373	\$1,462	\$1,457	\$2,770	\$853	\$1,700	\$2,645	(\$125)	-4.51%
60644100	5253	INDIRECT	\$37,093	\$37,093	\$40,159	\$41,421	\$0	\$41,421	\$41,776	\$355	0.86%
60644100	5254	LEGAL SERV	\$100	\$165	\$649	\$1,500	\$0	\$400	\$1,500	\$0	0.00%
60644100	5257	COMPUTER S	\$6,018	\$7,975	\$6,900	\$5,000	\$3,425	\$5,000	\$7,000	\$2,000	40.00%
60644100	5261	STRUCT MAI	\$2,273	\$6,926	\$1,814	\$7,500	\$4,603	\$7,500	\$7,500	\$0	0.00%
60644100	5262	PAINT/CLEN	\$32,079	\$30,468	\$30,932	\$32,200	\$17,074	\$31,400	\$32,640	\$440	1.37%
60644100	5263	ELECTRICAL	\$4,976	\$4,709	\$5,277	\$5,000	\$1,592	\$4,500	\$5,000	\$0	0.00%
60644100	5264	PLUMBING	\$880	\$690	\$1,240	\$1,800	\$158	\$1,150	\$1,800	\$0	0.00%
60644100	5265	HEATING	\$11,217	\$13,009	\$8,656	\$10,100	\$8,998	\$12,900	\$10,100	\$0	0.00%
60644100	5266	GROUND	\$3,805	\$5,455	\$4,192	\$6,500	\$4,216	\$6,800	\$5,500	(\$1,000)	-15.38%
60644100	5271	TEL-LOCAL	\$12,019	\$9,275	\$9,542	\$15,287	\$4,809	\$9,500	\$11,948	(\$3,339)	-21.84%
60644100	5284	INS-FIRE	\$8,064	\$9,503	\$12,756	\$12,840	\$6,365	\$12,840	\$15,768	\$2,928	22.80%
60644100	5286	INS-LIAB	\$12,108	\$11,916	\$12,314	\$10,651	\$5,325	\$10,651	\$10,520	(\$131)	-1.23%
60644100	5289	INS-OTHER	\$1,383	\$1,420	\$1,735	\$1,829	\$828	\$1,829	\$1,874	\$45	2.46%

60644100 LIBRARY

ACCOUNTS FOR: LIBRARY			2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES											
60644100	5321	ELECTRICITY	\$66,291	\$60,364	\$62,606	\$63,000	\$23,162	\$61,000	\$63,000	\$0	0.00%
60644100	5322	GAS/HEAT	\$8,479	\$9,708	\$10,826	\$13,500	\$4,866	\$9,800	\$11,000	(\$2,500)	-18.52%
60644100	5323	WATER	\$3,153	\$2,410	\$2,428	\$2,625	\$552	\$2,400	\$2,625	\$0	0.00%
60644100	5324	SEWER CHG	\$983	\$831	\$940	\$1,050	\$386	\$1,000	\$1,050	\$0	0.00%
60644100	5325	STORMWATER	\$1,775	\$1,502	\$1,638	\$1,720	\$683	\$1,720	\$1,720	\$0	0.00%
60644100	5331	POSTAGE	\$2,795	\$2,945	\$3,193	\$3,300	\$1,202	\$3,000	\$3,300	\$0	0.00%
60644100	5332	OFFICE/COM	\$40,472	\$38,706	\$39,807	\$45,640	\$13,189	\$41,000	\$40,000	(\$5,640)	-12.36%
60644100	5343	GENL COMM	\$7,046	\$8,413	\$6,331	\$7,800	\$1,942	\$6,500	\$7,820	\$20	0.26%
60644100	5361	PERIODICAL	\$16,347	\$15,463	\$12,538	\$13,845	\$585	\$13,000	\$13,845	\$0	0.00%
60644100	5362	AV MATERL	\$46,774	\$54,142	\$74,307	\$73,886	\$26,226	\$73,500	\$73,879	(\$7)	-0.01%
60644100	5363	BINDING	\$434	\$286	\$212	\$500	\$0	\$250	\$500	\$0	0.00%
60644100	5364	ADULT BOOK	\$120,509	\$110,977	\$100,038	\$97,687	\$38,114	\$97,000	\$95,287	(\$2,400)	-2.46%
60644100	5365	CHILDREN'S	\$47,260	\$43,452	\$47,496	\$44,000	\$22,237	\$44,000	\$46,400	\$2,400	5.45%
60644100	5366	ELECTRONIC	\$20,220	\$31,288	\$30,934	\$39,080	\$15,637	\$28,200	\$39,120	\$40	0.10%
60644100	5367	B&TPROCE	\$5,066	\$5,447	\$5,013	\$5,000	\$2,248	\$5,400	\$5,400	\$400	8.00%
60644100	5368	PROGSERV	\$4,780	\$4,670	\$4,629	\$5,500	\$1,336	\$3,000	\$3,050	(\$2,450)	-44.55%
FIXED EXPENSES											
60644100	5412	RENT/EQUIP	\$6,441	\$7,595	\$7,817	\$8,000	\$3,340	\$8,050	\$8,000	\$0	0.00%
CAPITAL OUTLAY											
60644100	5532	OFFIC>1000	\$11,280	\$24,183	\$17,025	\$34,000	\$30,449	\$32,000	\$17,000	(\$17,000)	-50.00%
TOTAL EXPENDITURES			\$2,047,959	\$2,063,120	\$2,107,788	\$2,251,962	\$1,071,889	\$2,211,176	\$2,275,433	\$23,471	1.04%
NET TOTAL			(\$126,044)	(\$102,673)	(\$25,828)	\$0	(\$426,435)	\$55,567	\$0	\$0	0.00%

BUDGET MODIFICATIONS: In the 2016 CIP there is \$100,000 budgeted for the creation of a coffee shop.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

3. Proactively partner with individuals and businesses to promote a safe and healthy community, minimize personal injury, prevent loss of life and protect property and natural resources.

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
WORKLOAD:	1. Attract residents by providing convenient library services	Library Visitors		294,136	279,508	263,924	254,000	258,000
		BPL Cardholders		34,061	35,241	36,653	37,000	37,500
	2. Provide opportunities for self-directed personal growth and development.	Computer Training classes for the public.		113	54	2	20	24
		Programs offered to the public		492	524	452	500	525
		Items Circulated		519,594	487,777	455,062	440,000	450,000
EFFICIENCY & EFFECTIVENESS:	2. Provide opportunities for self-directed personal growth and development.	Computer Training attendance		431	243	13	50	100
		Program Attendance		24,027	19,773	26,483	28,000	30,000
	3. Increase print collection to meet appropriate state standards.	New books added to collection		12,863	11,763	10,997	11,000	11,000
		Book Collection Size		148,667	153,076	154,232	155,000	155,000
	4. Expand electronic offerings	Use of downloadable A/V and ebooks		6,268	9,836	12,414	18,000	20,000
		Database sessions		1,706	6,441	35,856	34,000	35,000
	5. Enhance residents' well being by connecting them to needed resources & library materials.	Total Collection Size		179,206	185,461	190,106	195,000	195,000
		Programs & Classes Offered		605	578	454	520	549
		Program & Class Attendance		24,458	20,016	26,496	30,050	30,100
		Public Internet Computers Available		53	58	59	59	59
		Public Internet Computer Uses		64,272	54,233	42,213	39,000	40,000
		Reference Transactions		55,897	54,012	39,399	35,000	35,000
2015 STRATEGIC GOAL(S):	Support and promote high-quality library services to residents of the City of Beloit and Rock County.	Maintain WI State Standards for Library Services						
		Provide services essential to our library members						
		Collaborate with ALS libraries to maximize cost-efficiency						
		Maintain existing public service hours						
		Explore improvements in workflow efficiency						

2016 STRATEGIC PLAN

DEPARTMENT – LIBRARY

Mission Statement

Improve the quality of life in our community by providing resources and services that stimulate lifelong personal enrichment, enjoyment, reading, and learning.

Vision Statement

Connecting our community to the world of ideas where learning never ends.

Beloit Public Library

“Making a great city even greater”

The Board of Trustees of the Beloit Public Library (BPL) has adopted this One-Year Strategic Plan to guide the library over the next twelve months. It is designed to focus the energies and resources of the library on three key areas, yet provide flexibility for staff to pursue excellence and innovation as they arise. By focusing on the current and emerging needs of the community, the Board of Trustees aims to place the Beloit Public Library among the top libraries in Wisconsin—and the nation.

Focus Areas

The three focus areas are Literacy, Jobs & Careers, and Quality of Life. The Board of Trustees believe that these are the most important to the City of Beloit itself. By focusing on these, BPL will be at the forefront of offering vital educational and economic opportunities as well as providing high-quality facilities of which all residents can be proud. Excellence in all three areas will also broadcast to potential residents and employers that Beloit is a community that takes 21st Century skills and knowledge—and growth through self-improvement—seriously. It says that Beloit is a city of the future.

Actions

Each of these three broad focus areas will be supported by multiple actions: classes, programs, outreach, events, etc. These will take place within the library and without; independently and in partnership with other organizations. Which actions are pursued at any given time will depend on the determination and entrepreneurial vision of the library’s staff. To that end, the strategic plan is purposely constructed to allow the library to be nimble in its operations—in order to achieve its goals.

Some examples of actions in the three focus areas are:

- **Literacy:** Without the ability to read, it is difficult to learn and even more difficult to graduate. BPL’s literacy efforts include numerous year-round early-literacy classes and the Summer Library Club to prevent “summer slide” between school years. It will be looking to increase its computer-literacy offerings as well as English Language Learner (ELL) programming. BPL will also be looking to STEM outcomes to inform its spaces (e.g., creating a Makerspaces Lab) and classes.

- ***Jobs & Careers:*** Limited educational experience and economic turbulence are two barriers for those seeking employment or career advancement. BPL currently provides resume-building classes, job-searching resources and instruction, and proctoring for those enrolled in traditional and online education programs. It will expand its offerings to address eGovernment, social media, and security and privacy issues. Our technological world is growing increasingly complex and Beloit residents are looking for help. They will find it at BPL.
- ***Quality of Life:*** The economic health of a city, like that of an individual business, is determined by how attractive it is to customers. BPL will provide high-quality spaces and experiences that evolve to meet the needs of all residents today and tomorrow. In particular, BPL will be exploring ways to provide a greater variety of public meeting spaces for an even broader range of purposes.

Measures BPL will monitor the success of its actions. Success will be determined by the way each action affects four specific measures: visits; program attendance; public internet use; and circulation. These four have been selected because all public libraries report them annually. Moreover, the library community uses them for national comparative purposes. And BPL aims to be a national leader.

INTERNAL SERVICE FUNDS

These funds are used to report any activity that provides goods or services to other funds, departments, or agencies of the government and its component units on a cost reimbursement basis. The City has established internal service funds for its fleet maintenance operations, liability insurance coverage and health and dental insurance coverages. User departments are charged fees for the purpose of recovering the full cost of providing these goods or services.

2016 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2012 ACTUAL	2013 ACTUAL	2014 ACTUAL	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
INTERGOVT AIDS/GRANT	(\$534)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS	(\$11,380,007)	(\$11,805,201)	(\$12,113,408)	(\$11,950,730)	(\$6,310,118)	(\$11,583,893)	(\$11,529,649)	\$421,081	-3.52%
OTHER REVENUES	(\$181,927)	(\$141,023)	(\$168,193)	(\$141,579)	(\$79,705)	(\$158,460)	(\$150,072)	(\$8,493)	6.00%
OTHER FINANCING SRCE	\$0	\$0	\$0	(\$16,360)	\$0	\$0	\$0	\$16,360	-100.00%
TOTAL	(\$11,562,468)	(\$11,946,224)	(\$12,281,601)	(\$12,108,669)	(\$6,389,823)	(\$11,742,353)	(\$11,679,721)	\$428,948	-3.54%
EXPENDITURES:									
MUNICIPALITIES MUTUAL									
INSUR	\$1,175,675	\$1,520,911	\$1,653,481	\$1,536,182	\$974,201	\$1,480,325	\$1,698,464	\$162,282	10.56%
HEALTH AND DENTAL PLAN	\$8,652,122	\$8,370,853	\$8,576,125	\$9,107,010	\$5,128,046	\$9,203,064	\$8,639,034	(\$467,976)	-5.14%
FLEET MAINTENANCE	\$1,453,573	\$1,400,278	\$1,505,291	\$1,465,477	\$651,569	\$1,395,300	\$1,342,223	(\$123,254)	-8.41%
TOTAL	\$11,281,370	\$11,292,042	\$11,734,896	\$12,108,669	\$6,753,816	\$12,078,689	\$11,679,721	(\$428,948)	-3.54%

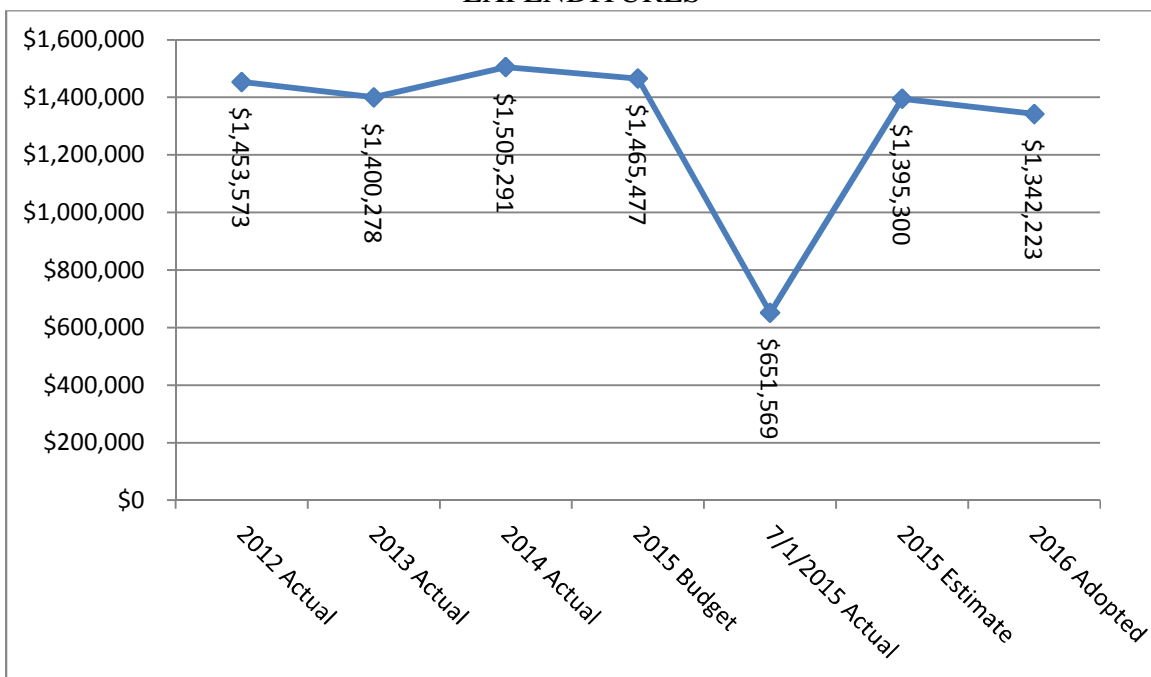
DEPARTMENT – PUBLIC WORKS

Internal Service Fund

Fleet Division Description:

The Equipment Operation and Maintenance Fund provide comprehensive and routine operation and maintenance service to various City Departments. The Fund recovers its costs through charges to the various departments of the City. Charges are based on historical experience of equipment maintenance and operational costs and rates are determined each year to provide for anticipated costs. The Fleet's goal is to establish efficient and effective delivery of Public Works fleet services by providing customer agencies with safe, reliable, economical and environmentally sound transportation and related support services. These services are responsive to the needs of the various departments, conserving vehicle and equipment investments.

EXPENDITURES



11707269 FLEET OPERATIONS

ACCOUNTS FOR:		2012	2013	2014	2015	2015 YTD	2015	2016	AMOUNT	PCT
FLEET OPERATIONS		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
FUNDCONT										
11	436002	OPERATING GRANTS - FEDERAL	(\$534)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
11707269	4505	OP. INCOME	(\$1,274,743)	(\$1,447,277)	(\$1,659,222)	(\$1,465,477)	(\$460,954)	(\$1,106,290)	(\$1,342,223)	\$123,254 -8.41%
OTHER INCOME										
4699	OTHER INCOME	\$0	(\$1,779)	(\$1,665)	\$0	(\$950)	(\$950)	\$0	\$0	0.00%
TOTAL REVENUES		(\$1,275,277)	(\$1,449,056)	(\$1,660,887)	(\$1,465,477)	(\$461,904)	(\$1,107,240)	(\$1,342,223)	\$123,254 -8.41%	
PERSONNEL SERVICES										
11707269	5110	REG PERSNL	\$283,993	\$303,787	\$316,739	\$326,691	\$165,770	\$326,691	\$322,238	(\$4,453) -1.36%
11707269	511022	WAGE ADJUSTMENT	\$0	\$0	\$0	\$703	\$0	\$703	\$6,155	\$5,452 775.53%
11707269	5150	OVERTIME	\$10,672	\$5,291	\$3,792	\$4,620	\$6,149	\$10,000	\$7,260	\$2,640 57.14%
11707269	5173	TOOL ALLOW	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$0 0.00%
11707269	5191	WIS RETIRE	\$18,517	\$21,152	\$22,358	\$22,277	\$11,695	\$22,277	\$21,747	(\$530) -2.38%
11707269	5192	WORK COMP	\$11,544	\$12,120	\$13,396	\$14,517	\$7,258	\$14,517	\$17,503	\$2,986 20.57%
11707269	519301	SOC SEC	\$19,202	\$18,968	\$19,701	\$20,127	\$10,605	\$20,127	\$20,177	\$50 0.25%
11707269	519302	MEDICARE	\$4,491	\$4,436	\$4,608	\$4,706	\$2,480	\$4,706	\$4,612	(\$94) -2.00%
11707269	5194	HOSP INS	\$108,903	\$106,775	\$113,308	\$113,589	\$58,393	\$113,589	\$105,956	(\$7,633) -6.72%
11707269	519401	VEBA	\$0	\$1,407	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
11707269	5195	LIFE INS	\$849	\$941	\$1,143	\$1,209	\$611	\$1,209	\$1,266	\$57 4.71%
CONTRACTUAL SERVICE										
11707269	5211	VEH. OPER	\$9,808	\$10,118	\$6,519	\$8,254	\$1,334	\$3,200	\$8,254	\$0 0.00%
11707269	5215	COMP/OFF M	\$2,928	\$3,135	\$3,288	\$3,842	\$5,432	\$5,432	\$3,800	(\$42) -1.09%
11707269	5223	SCHOOL/SEM	\$1,251	\$1,644	\$210	\$4,080	\$1,761	\$3,500	\$3,000	(\$1,080) -26.47%
11707269	5225	PROF DUES	\$213	\$157	\$161	\$180	\$165	\$165	\$185	\$5 2.78%
11707269	5232	DUPL/DRAFT	\$740	\$35	\$141	\$320	\$0	\$320	\$320	\$0 0.00%
11707269	5241	CONT-LABOR	\$2,284	\$3,222	\$2,594	\$3,600	\$2,495	\$3,600	\$3,500	(\$100) -2.78%
11707269	5244	OTHER FEES	\$670	\$620	\$30	\$120	\$50	\$50	\$50	(\$70) -58.33%
11707269	5254	LEGAL	\$781	\$0	\$0	\$0	\$0	\$0	\$0	\$0 0.00%
11707269	5256	LAUNDRY	\$3,443	\$3,790	\$4,086	\$3,700	\$1,739	\$4,200	\$4,200	\$500 13.51%
11707269	5285	INS-FLEET	\$662	\$598	\$477	\$474	\$244	\$474	\$529	\$55 11.60%
11707269	5286	INS-LIAB	\$7,752	\$8,508	\$8,268	\$6,820	\$3,410	\$6,820	\$6,846	\$26 0.38%
11707269	5289	INS-OTHER	\$543	\$687	\$816	\$840	\$364	\$840	\$853	\$13 1.55%
MATERIALS & SUPPLIES										
11707269	5331	POSTAGE	\$38	\$133	\$156	\$120	\$18	\$100	\$120	\$0 0.00%
11707269	5332	OFFICE/COM	\$557	\$554	\$787	\$480	\$146	\$480	\$480	\$0 0.00%
11707269	5343	GENL COMM	\$12,640	\$18,953	\$17,332	\$18,040	\$6,325	\$17,500	\$17,442	(\$598) -3.31%
11707269	5345	MAINT MATL	\$365,540	\$423,258	\$502,062	\$387,564	\$188,265	\$400,000	\$394,605	\$7,041 1.82%
11707269	534504	MAINT-SHOP	\$23,109	\$29,367	\$24,047	\$26,000	\$9,265	\$25,500	\$26,000	\$0 0.00%
11707269	5346	MOTOR FUEL	\$535,881	\$402,178	\$413,464	\$457,256	\$160,971	\$387,000	\$350,808	(\$106,448) -23.28%
11707269	534606	FUELSHOP	\$94	\$262	\$517	\$148	\$26	\$100	\$117	(\$31) -20.95%
11707269	5347	UNIFORMS	\$1,405	\$808	\$1,000	\$1,000	\$400	\$1,000	\$500	(\$500) -50.00%
FIXED EXPENSES										
5412	RENT/NON-CAPITAL LEASE-EQ	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500	\$2,500	100.00%
CAPITAL OUTLAY										
11707269	5533	OTHER>1000	\$10,927	\$3,237	\$10,150	\$23,000	\$0	\$10,000	\$10,000	(\$13,000) -56.52%
DEPRECIATION										
11707269	5730	RES-VEHIC	\$9,996	\$9,996	\$10,000	\$10,000	\$5,000	\$10,000	\$0	(\$10,000) -100.00%
11707269	5732	DEPR-EQUIP	\$2,940	\$2,940	\$2,940	\$0	\$0	\$0	\$0	\$0 0.00%
TOTAL EXPENDITURES		\$1,453,573	\$1,400,278	\$1,505,291	\$1,465,477	\$651,569	\$1,395,300	\$1,342,223	(\$123,254) -8.41%	
NET TOTAL		\$178,296	(\$48,778)	(\$155,596)	\$0	\$189,665	\$288,060	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Unleaded gas is projected at \$2.55 per gallon. Diesel is projected at \$3.04 per gallon. A significant drop in fuel costs projected for 2016. Vehicle reserve taken out for 2016.

PERFORMANCE MEASURES that illustrate progress & 2015 strategic goal accomplishments

PROGRAM STRIVES TO OBTAIN COUNCIL STRATEGIC OBJECTIVE:

5. Apply sound, sustainable practices to promote a high quality community through historic preservation, community revitalization and new development.

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>		2012 Actual	2013 Actual	2014 Actual	2015 Target	2016 Target
2015 STRATEGIC GOAL(S):	WORKLOAD: 1. Utilize MUNIS Work Order Module to record and track maintenance and operating costs/activities for each piece of equipment.	# of vehicles		207	214	214	214	210
	EFFICIENCY & EFFECTIVENESS: 1. Utilize MUNIS Work Order Module to record and track maintenance and operating costs/activities for each piece of equipment. 2. Calculate fleet rates via MUNIS documentation.	% of repeat work orders.		1.04%	1.58%	2.36%	2%	2%
		% of maintenance inspections performed		50%	50%	50%	50%	50%
		Overhead rate established		\$82.01	\$82.86	\$85.79	\$85.47	\$85.47
		Monitor and maintain the equipment replacement scoring model to reflect optimum replacement of each vehicle		On Going	On Going	On Going	On Going	On Going

2016 STRATEGIC PLAN

DEPARTMENT – PUBLIC WORKS

Fleet Maintenance

City of Beloit Strategic Goal: 1

Program: Operations / Fleet

Objective:

Establish efficient and cost effective delivery of fleet services by providing departments with safe, reliable, economical and environmentally sound transportation and related support services that are responsive to the needs of customer departments and that conserve vehicle and equipment investments.

Action Steps:

1. Track equipment work orders and post work orders monthly.
2. Research additional sustainable projects applicable to fleet including alternative fueling systems.
3. Monitor and maintain the equipment replacement scoring model to reflect optimum replacement of each vehicle.
4. Review and make recommendations for the equipment reserve account, annually with Finance.

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Internal Service Fund

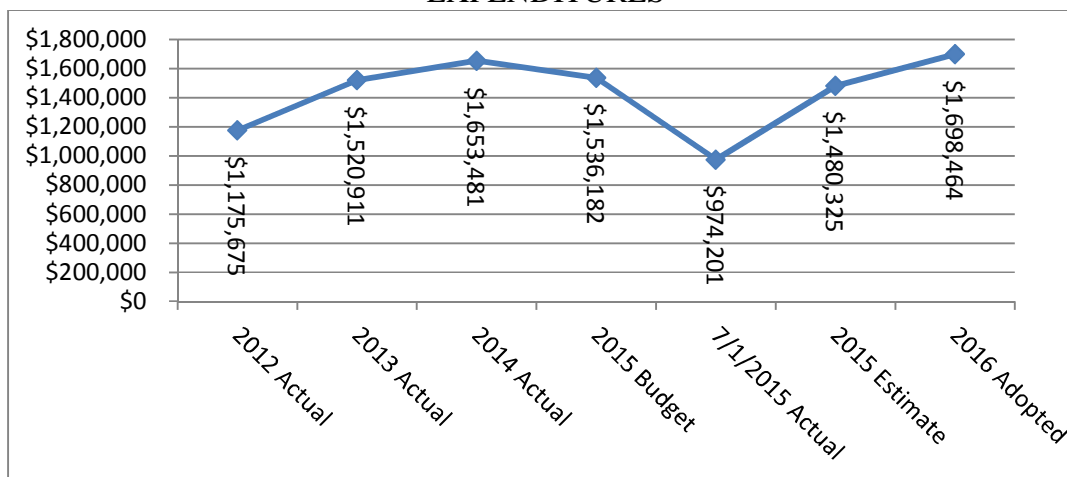
Insurance Division Description:

The Liability Insurance Fund accounts for claims filed against, and paid by the City under the City's self-insured program. Claims are administered by the Risk Manager and the Cities and Villages Mutual Insurance Company (CVMIC). CVMIC provides liability insurance coverage to the cities and villages which make up the membership of the Wisconsin Municipal Insurance Commission. CVMIC is self-insured to \$2,000,000 for each insurance risk and has an outside insurance policy for losses from \$2,000,000 to \$10,000,000. Losses paid by CVMIC plus administrative expenses will be recovered through premiums to the participating pool of municipalities. The City's share of such losses is approximately 3.72%.

The City was an original member of CVMIC and issued \$1,575,475 of debt to capitalize our share of the fund. Debt service is paid but principle and interest payments have been offset by premium refunds each year since the beginning. The debt was paid off in full on April 1, 2007.

The City pays an annual premium to the mutual for its general liability insurance, which provides coverage up to \$5,000,000 per occurrence, less the city's retained liability. The city's retained liability is limited to \$50,000 per occurrence and an annual aggregate limit of \$200,000. The Fund recovers its costs through premiums charged to the various departments of the City.

EXPENDITURES



14612035 MUNICIPAL INSURANCE

ACCOUNTS FOR: MUNICIPAL INSURANCE			2012	2013	2014	2015	2015	2015	2016	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD 7/1/2015	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPARTMENTAL EARNINGS											
14612035	4505	OP. INCOME	(\$1,144,311)	(\$1,204,067)	(\$1,389,532)	(\$1,394,603)	(\$695,188)	(\$1,394,603)	(\$1,548,392)	(\$153,789)	11.03%
OTHER INCOME											
14612035	4699	OTHER INC	(\$181,927)	(\$139,244)	(\$166,528)	(\$141,579)	(\$78,755)	(\$157,510)	(\$150,072)	(\$8,493)	6.00%
TOTAL REVENUES			(\$1,326,238)	(\$1,343,311)	(\$1,556,060)	(\$1,536,182)	(\$773,943)	(\$1,552,113)	(\$1,698,464)	(\$162,282)	10.56%
PERSONNEL SERVICES											
14612035	5110	REG PERSONL	\$56,550	\$58,087	\$58,863	\$59,433	\$30,528	\$30,528	\$58,519	(\$914)	-1.54%
14612035	511022	WAGE ADJUSTMENT	\$0	\$0	\$0	\$177	\$0	\$0	\$0	(\$177)	-100.00%
14612035	5191	WIS RETIRE	\$3,346	\$3,868	\$4,120	\$3,996	\$1,661	\$1,661	\$4,177	\$181	4.53%
14612035	5192	WORK COMP	\$638,956	\$669,569	\$833,095	\$852,528	\$485,948	\$852,528	\$961,562	\$109,034	12.79%
14612035	519301	SOC SEC	\$3,506	\$3,601	\$3,650	\$3,643	\$1,893	\$1,893	\$3,505	(\$138)	-3.79%
14612035	519302	MEDICARE	\$820	\$842	\$854	\$852	\$443	\$443	\$848	(\$4)	-0.47%
14612035	5194	HOSP INS	\$19,236	\$16,952	\$8,049	\$8,050	\$21,616	\$21,616	\$19,770	\$11,720	145.59%
14612035	5195	LIFE INS	\$319	\$350	\$409	\$414	\$172	\$172	\$82	(\$332)	-80.19%
CONTRACTUAL SERVICE											
14612035	5223	SCHOOL/SEM	\$544	\$499	\$2,409	\$2,500	\$0	\$0	\$2,500	\$0	0.00%
14612035	5225	PROF DUES	\$810	\$925	\$830	\$900	\$435	\$435	\$900	\$0	0.00%
14612035	5232	DUPL/DRAFT	\$182	\$185	\$147	\$250	\$142	\$142	\$225	(\$25)	-10.00%
14612035	5240	CONTRACTED SERV-PROFESSIONAL	\$19,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
14612035	5245	BAD DEBT	\$591	\$177	\$251	\$250	\$76	\$76	\$250	\$0	0.00%
14612035	5251	AUTO/TRAVL	\$1,109	\$875	\$1,022	\$1,000	\$226	\$226	\$1,000	\$0	0.00%
14612035	5254	LEGAL SERV	\$124,196	\$241,193	\$140,451	\$125,000	\$9,888	\$100,000	\$125,000	\$0	0.00%
14612035	5271	TEL-LOCAL	\$972	\$1,311	\$1,129	\$1,320	\$753	\$753	\$1,200	(\$120)	-9.09%
14612035	5284	INS-FIRE	\$98,775	\$134,595	\$164,560	\$165,945	\$164,521	\$164,521	\$200,000	\$34,055	20.52%
14612035	5285	INS-FLEET	\$75,003	\$53,438	\$58,422	\$62,410	\$64,161	\$64,161	\$69,715	\$7,305	11.70%
14612035	5286	INS-LIAB	\$28,787	\$291,253	\$83,534	\$155,234	\$155,234	\$155,234	\$158,339	\$3,105	2.00%
14612035	5287	INSURCLAIM	\$70,571	\$8,095	\$262,800	\$50,000	\$567	\$50,000	\$50,000	\$0	0.00%
14612035	5289	INS-OTHER	\$31,463	\$34,683	\$28,447	\$39,605	\$35,804	\$35,804	\$40,472	\$867	2.19%
MATERIALS & SUPPLIES											
14612035	5331	POSTAGE	\$194	\$216	\$239	\$250	\$103	\$103	\$250	\$0	0.00%
14612035	5332	OFFICE/COM	\$245	\$197	\$199	\$200	\$28	\$28	\$150	(\$50)	-25.00%
	5899	FUNDCONT	\$0	\$0	\$0	\$2,225	\$0	\$0	\$0	(\$2,225)	-100.00%
TOTAL EXPENDITURES			\$1,175,675	\$1,520,911	\$1,653,481	\$1,536,182	\$974,201	\$1,480,325	\$1,698,464	\$162,282	10.56%
NET TOTAL			(\$150,563)	\$177,600	\$97,421	\$0	\$200,258	(\$71,788)	\$0	\$0	0.00%

BUDGET MODIFICATIONS:

Worker's Compensation experience modification factor increased from 1.18 to 1.19

The big change in the property insurance cost is that the City will no longer be part of the Local Government Property Insurance Fund (LGPIF) that was administered by the state.

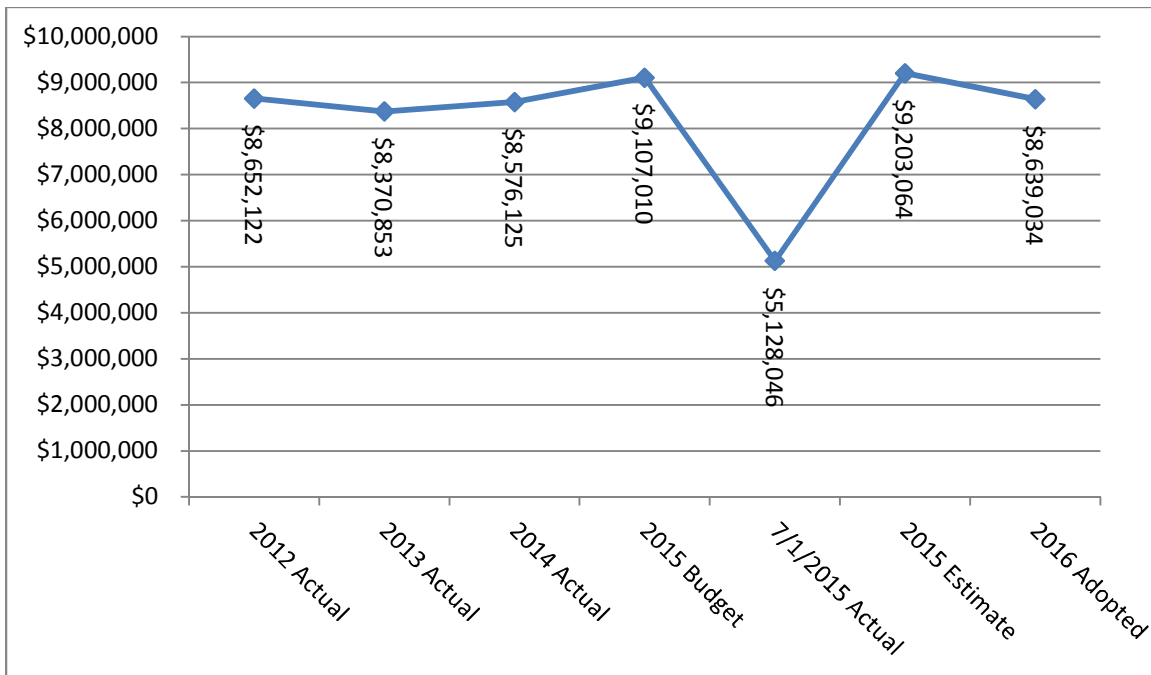
We are now going to be insured through Municipal Property Insurance Company (MPIC). The LGPIF was anticipating raising premiums by 100% so we decided to switch to MPIC.

INTERNAL SERVICE FUND

Health & Dental Fund Description:

The Health Insurance Fund is an Internal Service Fund that is used to account for all claims filed against, and paid by the City under the City's self-insured program. Costs paid include dental claims, medical claims, prescription drugs, administration costs, and a stop loss policy. The City pays all of the premium costs for its regular full time and some part-time departmental employees as well as retirees of the police and fire departments. The rates are driven by experience or claims and the maintenance of a positive balance in the fund.

EXPENDITURES



15 & 16 HEALTH AND DENTAL INSURANCE

	2012 ACTUALS	2013 ACTUALS	2014 ACTUALS	2015 BUDGET	2015 YTD 7/1/2015	2015 ESTIMATE	2016 ADOPTED	AMOUNT CHANGE	PCT CHANGE
DEPARTMENTAL EARNINGS									
450505 INSURANCE REIMBURSEMENTS	(\$801,519)	(\$286,755)	(\$435,610)	(\$275,000)	(\$83,675)	(\$275,000)	(\$275,000)	\$0	0.00%
450506 DEPARTMENTAL CHARGES	(\$8,077,225)	(\$8,807,650)	(\$8,557,661)	(\$8,740,650)	(\$5,042,245)	(\$8,750,000)	(\$8,289,034)	\$451,616	-5.17%
450507 OPERATING INC - SELF-PAYS	(\$82,210)	(\$59,452)	(\$71,383)	(\$75,000)	(\$28,057)	(\$58,000)	(\$75,000)	\$0	0.00%
OTHER FUNDING SRCE									
4999 FUNDBALAPP	\$0	\$0	\$0	(\$16,360)	\$0	\$0	\$0	\$16,360	100.00%
TOTAL REVENUES	(\$8,960,953)	(\$9,153,857)	(\$9,064,654)	(\$9,107,010)	(\$5,153,977)	(\$9,083,000)	(\$8,639,034)	\$467,976	-5.14%
PERSONNEL SERVICES									
5110 REG PERSNL	\$0	\$0	\$0	\$55,000	\$20,800	\$38,400	\$42,432	(\$12,568)	-22.85%
5191 WIS RETIRE	\$0	\$0	\$0	\$3,740	\$1,414	\$2,612	\$2,801	(\$939)	-25.11%
5192 WORK COMP	\$0	\$0	\$0	\$0	\$0	\$0	\$80	\$80	100.00%
519301 SOC SEC	\$0	\$0	\$0	\$3,410	\$1,289	\$2,382	\$2,631	(\$779)	-22.84%
519302 MEDICARE	\$0	\$0	\$0	\$797	\$302	\$560	\$615	(\$182)	-22.84%
5194 HOSP INS	\$0	\$0	\$0	\$23,444	\$9,768	\$19,540	\$22,532	(\$912)	-3.89%
5195 LIFE INS	\$0	\$0	\$0	\$150	\$0	\$58	\$150	\$0	0.00%
CONTRACTUAL SERVICE									
5215 COMP/OFF M	\$0	\$0	\$0	\$500	\$0	\$0	\$500	\$0	0.00%
5240 CONT-LABOR	\$26,661	\$10,509	\$15,932	\$30,000	\$15,946	\$16,631	\$16,262	(\$13,738)	-45.79%
5282 INSURANCE-HOSP,SURGICAL,DENTAL	\$0	(\$375,700)	\$84,264	\$0	\$0	\$0	\$0	\$0	0.00%
528201 HEALTH INS - CLAIMS	\$7,031,798	\$7,132,495	\$7,044,506	\$7,234,471	\$4,107,033	\$7,509,689	\$6,957,835	(\$276,636)	-3.82%
528202 HEALTH INS - STOP LOSS	\$1,222,766	\$1,272,798	\$1,080,367	\$1,164,028	\$734,661	\$1,195,000	\$1,257,280	\$93,252	8.01%
528203 HEALTH INS - ADMIN-1ST CHOICE	\$209,236	\$167,879	\$183,270	\$279,229	\$150,743	\$251,000	\$164,457	(\$114,772)	-41.10%
528204 HEALTH INS - MANAGED CARE	\$17,402	\$16,466	\$16,292	\$16,458	\$10,988	\$16,567	\$16,459	\$1	0.01%
528205 HEALTH INS - MEDICARE REIMB	\$144,259	\$146,406	\$151,494	\$144,728	\$75,102	\$150,625	\$155,000	\$10,272	7.10%
5899 RESERVE	\$0	\$0	\$0	\$151,055	\$0	\$0	\$0	(\$151,055)	-100.00%
TOTAL EXPENDITURES	\$8,652,122	\$8,370,853	\$8,576,125	\$9,107,010	\$5,128,046	\$9,203,064	\$8,639,034	(\$467,976)	-5.14%
NET TOTAL	(\$308,831)	(\$783,003)	(\$488,529)	\$0	(\$25,931)	\$120,064	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The 2016 rate schedule for PPO plan members. Single \$758/mo - \$9,090/yr & Family \$1,878/mo - \$22,532/yr

The change in the health fund was directly attributed to the changes made to health plan design. By increasing employee deductibles, co-pays, and out of pocket maximums the revenues and expenses will decrease in the fund.

GLOSSARY OF BUDGET TERMS

Accrual Basis: The basis of accounting under which transactions are recognized when they occur, regardless of the timing of estimated cash flows.

Ad Valorem Taxes: Property taxes which are levied on real and personal property according to the property's valuation and the tax rate.

Appropriation: Legal authorization by the City Council to make expenditures and to incur obligations for a specific purpose.

Assessed Valuation: The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Asset: Resources owned or held by a government which have monetary value.

Attrition: A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

Authorized Positions: Employee positions, which are authorized in the adopted budget, to be filled during the year.

Balanced Budget: A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

Baseline Budget: The Baseline Budget is the budget requests submitted by departments that represent the cost of providing existing levels of services in the following year's budget.

Bond or Note: A written promise to pay a specific sum of money, called face value or principal amount, at a specified date or dates in the future, called the maturity dates, together with a periodic interest rate.

Budget: The financial plan for the operation of a program or organization which includes estimated or proposed expenditures for a given period and the proposed means of financing those expenditures.

Budget Message: A general outline of the budget which includes comments regarding the government's experience during the past period, its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in the budget.

Calendar Year: A twelve month period (January - December) to which an annual operating budget applies.

Capital Assets: Assets of significant value and having a useful life of several years.

Capital Improvement Budget (CIB): Authorization by the City Council to undertake selected capital improvement project as outlined in the CIP for the coming year.

Capital Improvement Program (CIP): An annually updated 6-year plan or schedule of projected expenditures for public facilities and improvements which includes estimated project costs, sources of funds and timing of work over a six-year period.

Capital Outlay: Fixed assets which have a value of \$1,000 or more and have a useful economic lifetime of more than one year.

Capital Project: Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Community Based Organizations (CBO): Non-profit organizations that undertake services that provide a benefit to a segment of the local community.

Community Development Block Grant (CDBG): CDBG provides eligible metropolitan cities and urban counties (called "entitlement with annual direct grants that they can use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

GLOSSARY OF BUDGET TERMS

Community Service Officers (CSO): Un-sworn Officers in the Police Department that perform limited police duties such as parking enforcement.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Services other than employee services such as contractual arrangements and consultant services which may be required by the City.

Cost-of-Living Adjustment (COLA): An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service Fund: A fund established to account for the accumulation of resources for and the payment of general long term debt, principal, and interest.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Depreciation: That portion of the cost of a capital asset that is charged as an expense during a period. This is a process of estimating and recording the lost usefulness, expired useful life, or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the loss of usefulness of a fixed asset is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Encumbrance: The commitment of appropriated funds to purchase an item or service.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that the cost of providing goods and services to the general public on a continuing basis be financed or recovered through user charges.

Equalized value: Equalized value is the market value of all taxable property within the municipality as determined by the State of Wisconsin.

Equipment Replacement Fund: A separate Internal Service Fund of the City used to accumulate resources for the replacement of rolling stock owned by the City with a value of more than \$10,000 and a useful life of greater than 8 years.

Expenditure Restraint Program (Payments): An incentive program instituted by the State whereby a local government receives a grant if it keeps expense increases below the rate of inflation plus the value of new property tax growth.

Expenditures: The cost of goods received or services rendered for the City.

Fiduciary Funds: These are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs.

Financial Policy: The City's policy with respect to taxes, spending and debt management as they relate to government services programs, and capital investments.

Fixed Assets: assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fringe (or Employee) Benefits: Benefits paid by the City for social security, retirement, group health, life and dental insurance. It also includes costs for worker's compensation and unemployment.

Full Time Equivalent Position (FTE): A position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a part time typist working for 20 hours per week would be equivalent to .5 of a full time position.

Fund: The fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equity or balances and changes therein which are segregated for the purpose of carrying out specific activities or obtaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance: Funds remaining after the application of available revenues and resources to support expenditures for the fund.

General Fund: A fund used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bonds: Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GLOSSARY OF BUDGET TERMS

General Obligation Corporate Purpose Bonds: Borrowing for any project for a public purpose or refunding any municipal obligation, including interest on them. Source of repayment is a direct, annual, irrevocable tax. Maximum term is 20 years from the date of the obligation.

General Obligation Promissory Note: Borrowing for any public purpose, including but not limited to paying any general or current municipal expense, and refunding any municipal obligation, including interest on them. Source of repayment is a direct, annual, irrevocable tax. Maximum term is 10 years from the date of the obligation.

Geographic Information Systems (GIS): Text and mapping information connected through a database located on a server.

Goal: Broad statement of desired results for the city, department, and/or activity relating to the quality of services to be provided to the citizens of the City.

Governmental Funds: These include general, special revenue, capital project, and debt service. They measure how government is doing in the short term and often in comparison to the budget. The city maintains 25 individual governmental funds.

Grants: A contribution by a government or other organization to support a particular function.

Interfund Transfers: The movement of monies between funds of the same governmental entity.

Intergovernmental Aids/Grants: Revenues from other governments, primarily in the form of Federal and State Grants, but may also be payments from other local governments.

Internal Service Fund: A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost/reimbursement basis.

Kettl Commission: A commission convened by former Governor Thompson to explore alternative methods of the State financial support to local government services.

Level of Service: Generally used to define the existing or current services, programs, and facilities provided by the government for its citizens. Level of service of any given activity may be increased, decreased, or remain the same depending upon the needs, alternatives, and available resources.

Levy: To impose taxes for the support of government activities.

Long-term Debt: Debt with a maturity of more than one year after the date of issuance.

Materials and Supplies: Supplies required by the municipality in order to perform the services to its citizens.

Mill: The property tax rate which is based on the valuation of property.

Objectives: Specific measurable achievements that an activity seeks to accomplish within a given time frame which are directed to a particular goal. An objective should be stated in terms of results, not processes or activities.

Operating Budget: The budget that results from normal operations of City services.

Ordinance: A formal legislative enactment by the governing body of a municipality.

GLOSSARY OF BUDGET TERMS

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure: Data collected to determine how effective or efficient a program is in achieving its objectives.

Personnel Services: Expenditures for salaries, wages, and related employee benefits for persons employed by the municipality.

Prior Service (Pension) Liability: A pension, or retirement liability created when the State Legislature enhanced retirement benefits for existing employees based on their prior years of service. The liability is owed to the Wisconsin Retirement System.

Prior-Year Encumbrances: Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved.

Program: Particular and primary part of a function of governments. A program encompasses associated activities directed toward the attainment of established program objectives.

Program Revenue: Revenues earned by a program, including fees for services, license and permit fees and fines.

Proprietary Funds: These are used to report the same functions presented as business-like activities in the government-wide financial statements. Proprietary funds are reported using the full accrual basis of accounting method. The City's business-type funds are the same as the business-type activities reported in the government-wide statements but provide more detail and additional information, such as cash flows.

Recommended Budget: The Recommended Budget is the budget submitted by the City Manager to the Council that incorporates any recommendations for changes in levels of services.

Reserve: An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution: An order of a legislative body requiring less legal formality than an ordinance; additionally, it has less legal status.

Revenue: Income received by the City to support the government program of services to the citizens. Income includes such items as State aids, property tax, fees, user charges, grants and fines.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund: Funds used to account for proceeds of specific revenue sources that are legally restricted to expenditures for a specific purposes.

State Shared Revenue: An appropriation from the State's income and sales tax revenue to local communities for the propose of equalizing property tax rates throughout Wisconsin.

State Trust Fund Loan: Loans to towns, villages, cities and counties for the purpose of financing projects for a public purpose permitted by the Board of Commissioners of Public Lands. Source of repayment is a direct, annual, irrevocable tax. Maximum term is not to exceed 20 years.

Tax Base: The value of all real and personal property the City appropriates its tax levy to.

Tax Incremental Finance District (TID or TIF): An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The districts captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

GLOSSARY OF BUDGET TERMS

Tax Levy: The amount of money generated by taxes imposed against property by a taxing body to support government's activities.

Taxable Valuations: Valuations set upon real estate or other property by a government as the basis for levying taxes.

Taxes: Compulsory charges levied by government for the purpose of financing services performed for the common benefit. This does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

Transfers In/Out: Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

Unreserved Fund Balance: the portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charge: The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Utility Revenue Bond: a bond issued to finance the construction of public utility services.

GLOSSARY OF ACRONYMS

AARP	American Association of Retired Persons.
ABLCC	Alcohol Beverage License Control Committee.
ACH	Automated Clearing House.
ADA	Americans with Disabilities Act.
ADAAA	Americans with Disabilities Act Amendments Act.
AD & D	Accidental Death & Dismemberment.
ALS	Automated Library System.
AMR	Automated Meter Reading.
APT US & C	Association of Public Treasurers of the United States and Canada.
APWA	American Public Works Association.
ARRA	American Recovery & Reinvestment Act.
ART	Assessment & Recruitment Team.
ATF	Bureau of Alcohol, Tobacco, Firearms and Explosives.
AVL	Automatic Vehicle Location.
BACTV	Beloit Access Cable tv.
BEDC	Beloit Economic Development Corporation: A 503C corporation chartered to stimulate the Beloit economy and retain existing businesses.
BFAI	Beloit Fine Arts Incubator.
BHA	Beloit Housing Authority: A local Authority created under Federal fiat dedicated to affordable housing for City of Beloit Residents.
BIA	Bureau of Indian Affairs.
BID	Business Improvement District: A special assessment district of contiguous parcels commercial properties created by a petition for the purposes of development, redevelopment, maintenance, operation and promotion of a business improvement district.
BIFF	Beloit International Film Festival.
BMHS	Beloit Memorial High School.
BOD	Bio-chemical Oxygen Demand.
BOR	Board of Review.
BPL	Beloit Public Library.
BPPA	Beloit Police Patrol Association: A local police union.
BPSA	Beloit Police Supervisors Association: A local police supervisor union.
BRE	Business Retention & Expansion.
BTS	Beloit Transit System.
BYHA	Beloit Youth Hockey Association.
CAFR	Comprehensive Annual Financial Report.
CALEA	Commission of Accreditation for Law Enforcement Agencies.
CAMA	Computer Assisted Mass Appraisal.

GLOSSARY OF ACRONYMS

CASL	Casual: A seasonal worker.
CBO	Community Based Organizations: Non-profit organizations that undertake services that provide a benefit to a segment of the local community.
CBRNE	Chemical, Biological, Radiological, Nuclear, Explosive.
CC-EMPT	Critical Care Emergency Transport Program.
CCR	Consumer Confidence Report.
CDA	Community Development Authority: The CDA was created under Section 66.40 of the Wisconsin State Statutes to carry out blight elimination, slum clearance, urban renewal, and housing projects.
CDBG	Community Development Block Grant: CDBG provides eligible metropolitan cities and urban counties (called "entitlement communities") with annual direct grants that they can use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.
CDZ	Community Development Zones.
CFP	Consolidated Funding Program.
CHP	Community Health Paramedic.
CHDO	Community Housing Development Organization.
CIB	Capital Improvement Budget: Authorization by the City Council to undertake selected capital improvement project as outlined in the CIP for the coming year.
CIP	Capital Improvement Program: An annually updated 6-year plan or schedule of projected expenditures for public facilities and improvements which includes estimated project costs, sources of funds and timing of work over a six-year period.
CIPP	Cured-in-place-pipe.
CMAR	Compliance Monitoring Annual Report.
CMOM	Capacity Management Operations & Maintenance Requirements.
CMOP	Cemeteries Maintenance Operating Plan.
CNG	Compressed Natural Gas.
COD	Chemical Oxygen Demand.
COLA	Cost of Living Allowance.
COPS	Community Oriented Policing Services.
CPAT	Candidate Physical Ability Test.
CPFA	Certified Public Finance Administrator.
CPM	Certified Professional Manager.
CSO	Community Service Officers: Un-sworn Officers in the Police Department that perform limited police duties such as parking enforcement.
CVMIC	Cities and Villages Mutual Insurance Company.
CWFP	Clean Water Fund Program.
DATCP	Department of Agriculture, Trade and Consumer Protection.
DBA	Downtown Beloit Association: Operating under Section 66.1109 of the Wisconsin State Statutes for the purpose of revitalize the business center section of Beloit, the Association levies a special assessment to beautify and promote customer consideration of shopping in the downtown.
DHL	Diggers Hotline Locating.

GLOSSARY OF ACRONYMS

DNR	Department of Natural Resources.
DOE	Department of Energy.
DOR	Department of Revenue.
DOT	Department of Transportation.
DOZ	Gateway Development Opportunity Zone.
DPW	Department of Public Works.
EAB	Emerald Ash Borer.
EAV	Equalized Assessed Value.
EDA	Economic Development Association.
EDMR	Electronic Discharge Monitoring Reports.
EECBG	Energy Efficiency & Conservation Block Grant.
EEOC	Equal Employment Opportunity Commission.
ELL	English Language Learner.
EMAC	Emergency Management Assistance Compact.
EMS	Emergency Medical Staff.
EMT	Emergency Medical Transportation.
EOC	Emergency Operations Center.
EOHRC	Equal Opportunity & Human Relations Commission.
EPA	Environmental Protection Agency.
FABL	Friends at Beloit Library.
FBI	Federal Bureau of Investigation.
FCC	Federal Communications Commission.
FEMA	Federal Emergency Management Agency.
FLSA	Fair Labor Standards Act.
FOE	Focus on Energy.
FSS	Family Self Sufficiency.
FTA	Federal Transit Administration.
FTC	Federal Trade Commission.
FTE	Full Time Equivalent Position: A position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a part time typist working for 20 hours per week would be equivalent to .5 of a full time position.
GAAFR	Governmental Accounting, Auditing, and Financial Reporting
GAAP	Generally Accepted Accounting Principals.
GAB	Government Accountability Board.
GASB	Governmental Accounting Standards Board.
GBEDC	Greater Beloit Economic Development Corporation.

GLOSSARY OF ACRONYMS

GED	General Education Development.
GFOA	Government Finance Officers Association.
GIS	Geographic Information Systems: A database and mapping system that provides information on infrastructure assets, city mapping including lot and building information, and will allow the city to due enhanced demographic mapping.
GMOP	Golf Course Maintenance Operating Plan.
GPM	Gallons per Minute.
GPS	Global Positioning System.
GVS	Global Valuation System.
HAT	Hazardous Awareness Team.
HAVA	Help America Vote.
HCP	Hendrick's Commercial Properties.
HGL	Hydraulic Grade Line.
HHO	Hydrogen Generators
HOME	Department of Housing and Urban Development Investment Partnerships Program.
HSEEP	Homeland Security Exercise and Evaluation Program.
HUD	United States Department of Housing and Urban Development: A cabinet level agency of the Federal Government created in 1965 with the Department of Housing and Urban Development Act dedicated to affordable housing for every American and economic development of distressed neighborhoods.
IAAI	International Association of Arson Investigators.
IAAO	International Association of Assessing Officers.
IACP	International Association of Chiefs of Police.
ICMA	(International City/County Management Association)
ICSC	International Council of Shopping Centers.
IDIS	Integrated Disbursement & Information System.
IDOT	Illinois Department of Transportation.
I&I	Inflow and Infiltration.
IIMC	International Institute of Municipal Clerks.
IMT	Incident Management Team.
ISO	Insurance Services Organization.
JAMPO	Janesville Metropolitan Planning Organization.
JIB	Horizontal Beam.
LCP	Local Control Panel.
LEED	Leadership in Energy and Environmental Design.
LHC	Lead Hazard Control.
LIBR	2537 for library employees.
LINAC	Linear Particle Accelerator.

GLOSSARY OF ACRONYMS

LLC	Limited Liability Company.
LPO	Leadership in Police Organizations.
LRIP	Local Road Improvement Program.
LRMS	Law Records Management Systems.
LRP	Loan Repayment Program.
LSTA	Library Services and Technology Act.
LTFP	Long-Term Financial Plan.
L&U	Lost and Unaccounted.
LWFC	Land & Water Conservation Fund.
MABAS	Mutual Aid Box Alarm System
MADREP	Madison Based 8 County Regional Economic Development Organization.
MCL	Maximum Contamination Level.
MDC	Mobile Data Computer
MEPP	Master Exercise Practitioner Program.
MGD	Million Gallons Per Day.
MiLB	Minor League Baseball.
MLG	Mooney Lasage Group.
MLS	Multiple Listing Service.
MOU	Memo of Understanding
MPO	Metropolitan Planning Program.
MSD	Metropolitan Sewage District.
MTAW	Municipal Treasurers Association of Wisconsin.
MVARS	Mobile Video Recording Devices.
NDI	Neighborhood Development Initiative.
NFPA	National Fire Protection Association.
NHS	Neighborhood Housing Services.
NIBINS	National Integrated Ballistics Information Network.
NILS	Neighborhood Initiatives & Leisure Services: A department of the City responsible for planning, building code enforcement, and recreation programs.
NIMS	National Incident Management System.
NOC	Network Operations Center.
NON	Non-Union: Exempt Employees.
NPDES	National Pollutant Discharge Elimination System.
NSP	Neighborhood Stabilization Program.
NULI	Non-Union library: Exempt library employees.

GLOSSARY OF ACRONYMS

OJA	Office of Justice Assistance.
OSHA	Occupational Safety & Health Administration.
OWI	Operating While Intoxicated.
PASER	Pavement Surface Evaluation and Rating.
PC	Perpetual Care.
PCB	Polychlorinated Biphenyls.
PCS	Process Control Systems.
PEG	Public, educational and government channels.
PFC	Police & Fire Commission.
PILOT	Payment in lieu of Taxes.
PIO	Public Information Officer.
PMOP	Parks Maintenance & Operations Plan.
POS	Point of Sale.
POTW	Publicly Owned Treatment Works.
PPD	Pounds Per Day.
PPO	Program Purpose, Objectives and Performance Indicators: Objectives set for the budget year that highlight the reason for the program's existence and measurable performance indicators.
PRV	Pressure Reducing Valve.
PSA	Public Service Announcement.
PSC	Public Service Commission.
PSCW	Public Service Commission Wisconsin.
RCEDC	Rock County Economic Development Corporation.
RCEM	Rock County Emergency Management.
REI	Recycling Efficiency Incentive.
RFI	Request for Information.
RFP	Request For Proposal.
RMAP	Rockford Metropolitan Agency for Planning.
RMOP	Restructurable Modeling of Organization Players.
RMTD	Regional Mass Transit District.
ROI	Return on Investment.
ROW	Right-Of-Way.
RSP	Resident Support Program.
RSVP	Rock County Senior Volunteer Program.
SAFER	Staffing for Adequate Fire & Emergency Response Grant.
SAN	Storage Area Network.
SAS	Statement of Auditing Standards.

GLOSSARY OF ACRONYMS

SCADA	Supervisory Control and Data Acquisition.
SCBA	Self Contained Breathing Apparatus.
SCTEA	Stateline Career & Technical Education Academy.
SDWA	Safe Drinking Water Act.
SFU	Single Family Unit.
SIU	Significant Industrial User.
SLAMM	Source Loading and Management Model.
SLANT	State Line Area Narcotics Team: A consortium of local police and sheriff departments exchanging personnel for narcotics related investigations.
SLATS	State Line Area Transportation Study.
SMTD	Stateline Mass Transit District.
SOE	School of Engineering.
SOP	Standard Operating Procedure.
SRO	School Resource Officer.
SSO	Compliance Monitoring Annual Report.
SVRS	Statewide Voter Registration System.
SWOT	Strengths, Weaknesses, Opportunities, and Threats.
TAZ	Traffic Analysis Zones.
TDP	Transit Department Plan.
TEA	Transportation Economic Assistance.
TEACH	Technology for Educational Achievement.
TEMS	Tactical Emergency Medical Service.
TDP	Transit Development Plan.
TID or TIF	Tax Incremental Finance District: An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The districts captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.
TIP	Transportation Improvement Program.
TIPSS	Titan Public Safety Solution.
TMDL	Total Maximum Daily Load.
TOD	Total Oxygen Demand.
TRIP	Tax Refund Interception Program.
TRT	Technical Rescue Team.
TSS	Total Suspended Solids.
USPAP	Department of Revenue Uniform Standards of Professional Appraisal Practice.
VEBA	Voluntary Employee Beneficiary Association.
VFD	Variable Frequency Drive.

GLOSSARY OF ACRONYMS

VMVCT	Vision, Mission, Values and Communications Team.
VPN	Virtual Private Network.
WAN	Wide Area Network.
WAPP	Wisconsin Association of Public Purchasers.
WCMC	Wisconsin Certified Municipal Clerk.
WDATCP	Wisconsin Department of Agriculture Trade and Consumer Protection.
WDNR	Wisconsin Department of Natural Resources.
WEDA	Wisconsin Economic Development Association.
WHEDA	Wisconsin Housing and Economic Development Authority.
WILEAG	Wisconsin Law Enforcement Accreditation Group.
WISDOT	Wisconsin Department of Transportation.
WMCA	Wisconsin Municipal Clerks Association.
WOW	Working on Wellness.
WPCF	Water Pollution Control Facility: A new name for a sewage treatment plant.
WPDES	Wastewater Wisconsin Pollution Discharge Elimination System.
WPRA	Wisconsin Park & Recreation Association.
WRS	Wisconsin Retirement System: The State of Wisconsin's public sector's employee pension fund run by the State.
WSGA	Wisconsin State Golf Association.
WSLH	Wisconsin State Lab of Hygiene.
WTRIP	Wisconsin Tax Refund Interception Program.
YTD	Year to Date.