



City of Beloit, Wisconsin 2019 Adopted Operating Budget





Beloit

WISCONSIN

ABOUT BELOIT

Located west of Interstate Highway 90, which travels south to Chicago and north to Madison, and connecting directly to Milwaukee via Interstate Highway 43, Beloit is situated midway along the Wisconsin/Illinois border.

At the beginning of the 1800s, several hundred Native Americans of the Winnebago tribe lived in a village called Ke-chunk-nee-shun-nuk-ra, or the Turtle, where the Rock River and Turtle Creek join. The first known white man to settle in Rock County alongside the Winnebago was Joseph Thiebault, a French trapper who came to the area in the 1820s to trade with the tribe. Thiebault's cabin was located just north of the state line, near the site where Beloit City Hall now stands.

Caleb Blodgett, another of the earliest pioneers and merchants, dubbed this place New Albany but a citizen committee soon renamed it. Although the exact history remains disputed, it seems that the name Beloit was coined from a French word, Balotte, to mean "handsome ground"; the spelling was then fashioned after Detroit, which the community saw as a great symbol of trade and growth.

The first African-Americans living in Beloit were Emmanuel Craig, a coachman, and his family. Arriving in the mid-1830s, the Craigs were among those who witnessed the formation of the township government in 1842 and the founding of Beloit College in 1846, two years before Wisconsin achieved statehood.

Beloit was officially incorporated as a city by the State of Wisconsin on March 31, 1856, and citizens adopted a Council-Manager form of government in 1929.

One hundred and forty-five years after incorporation, the City of Beloit covers approximately 15 square miles. It is home to over 36,683 residents as well as more than 88 industrial firms, 850 retail establishments, several corporate headquarters, a minor league baseball team, several museums and an internationally acclaimed college that bears the community's name.

One of the most ethnically diverse communities in the Midwest, Beloit's population according to the United States Census Bureau 2010 is 68.9% Caucasian, 15.1% African-American, 17.1% Hispanic/Latino, 1.1% Asian American, with another 14.8% from other ethnic or racial backgrounds.

As the City of Beloit continues to celebrate its rich heritage and cultural diversity, local government, businesses and residents are working to make the Beloit of the 21st century an even greater community.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Beloit
Wisconsin**

For the Fiscal Year Beginning

January 1, 2018

Christopher P. Morill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Beloit, Wisconsin**, for its Annual Budget for the fiscal year beginning **January 1, 2018**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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November 5, 2018

To Council President Kevin Leavy, Members of the City Council, and Residents of the City of Beloit:

It is my pleasure to submit to you the Adopted Operating and Capital Improvement Budgets for the fiscal year beginning January 1, 2019. All funds are balanced using current revenue estimates and available resources, all while maintaining the City's financial security and meeting the service demands of the community. The budget process is designed to allow the City to allocate resources to meet community needs, to the greatest degree possible, as expressed in the City Council's Mission Statement and Strategic Plan and Goals. The total Adopted Operating Budget and Capital Improvement Plan for 2019 equals \$96,814,199 and the Adopted General Fund budget is \$32,022,662.

The total General Fund revenues are increasing by \$923,827 in spite of detrimental legislative changes affecting the City's inspection program. Major funding sources, such as shared revenue and expenditure restraint, remained flat with the exception of state highway aids which are projected to increase by \$65,000. While we are certainly grateful that other existing state aids remained at current levels, the lack of any significant revenue growth makes it very difficult to continue operating at status quo. The state retained the same formula for calculating the property tax levy limit which remains at either 0% or the percent increase in net new construction, whichever is greater. The City's increase in net new construction for 2018 is 1.10%. Another growth opportunity for the levy occurs when Tax Increment Districts (TID) close. The City's TID #5 closed in 2017 which created additional growth of 1.31% for the 2018 levy. Combined, the net new construction and TID #5 closure added \$256,000 of capacity to the levy. Interest rates have continued to climb from historic lows which allowed the City to budget an additional \$197,000 of interest income in 2019. The state has begun the phase out of personal property taxes which has a direct impact on the levy and state aids. The personal property aid payment for 2019 will be approximately \$181,000. Although the state has agreed to make local governments whole for the time being, there is no guarantee that this payment will remain at appropriate levels or at all in the future. The remaining personal property is assessed at \$64 million which is equivalent to approximately \$624,000 in tax revenue.

The 2018 equalized assessed values are published by the Wisconsin Department of Revenue in mid-August. These values are based on 2017 property sales and other information provided by the local assessor. The equalized values increased by a total of \$43.2 million, or 2.69%. Manufacturing saw the biggest percentage increase of 14%, however, residential realized the largest dollar increase of \$47.8 million.

The City of Beloit continues to experience trends of moderately increasing expenses, particularly for commodities, utilities, maintenance, etc., as well as personnel and healthcare costs without the benefit of offsetting revenues to support them. The Adopted property tax levy is increasing by \$603,942 to be spread across several departments; \$400,000 is for debt service. The City is increasing the fee for the sewer and water utility by 3%. The water utility will utilize the simplified rate case increase allowed by the Public Service Commission (PSC). The new rates should become effective early in the second half of 2019. The increase in fee revenue will be used to help fund crucial capital projects needed to maintain sewer and water infrastructure.

BUDGET PROCESS AND OVERVIEW

The City's budget process begins each year in April with the Capital Improvement Plan kick off meeting, followed by the distribution of budget handbooks which occurred in May. Staff worked diligently throughout the summer with the City Manager, Department Directors, and Division Heads in order to prepare the budget for presentation to the City Council by the first meeting in October. One workshop was held on October 8th where the Council had the opportunity to see each departmental budget in detail and had the opportunity to ask questions to get more familiar with the budget. The annual Capital Improvement Program was also reviewed during this workshop. After the workshop, a public hearing was held during the regular City Council meeting on Monday, October 15th.

Total Budget Expenditure Summary:

	2018 Adopted Budget	2019 Adopted Budget	Change Amount	Percent Change
General Fund	\$31,098,835	\$32,022,662	\$923,827	2.97%
Debt Service Fund	\$5,936,175	\$6,000,244	\$64,069	1.08%
Special Revenue Funds	\$16,494,882	\$14,562,991	(\$1,931,891)	-11.71%
Enterprise Funds	\$18,066,237	\$19,007,892	\$941,655	5.21%
Total Operating Budget	\$71,596,129	\$71,593,789	(\$2,340)	-0.00%
Internal Service Funds	\$12,730,193	\$13,715,083	\$984,890	7.74%
Total Budget with Internal Service Fund	\$84,326,322	\$85,308,872	\$982,550	1.17%
Capital Improvements Budget	\$21,492,717	\$11,505,327	(\$9,987,390)	-46.47%
Grand Total Budget	\$105,819,039	\$96,814,199	(\$9,004,840)	-8.51%

The total Adopted budget of \$96,814,199 is a decrease of (\$9,004,840), or -8.51% from the prior year's budget. The following charts summarize the changes in the General Fund from 2018 to 2019:

General Fund Expenditures: by Department

	2018 BUDGET	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
EXPENDITURES:					
City Council	\$49,241	\$48,178	\$50,653	\$1,412	2.87%
City Manager	\$350,108	\$345,260	\$364,184	\$14,076	4.02%
City Attorney	\$690,587	\$689,229	\$707,451	\$16,864	2.44%
Information Systems	\$670,556	\$640,389	\$704,683	\$34,127	5.09%
Human Resources	\$206,087	\$206,645	\$183,741	(\$22,346)	-10.84%
Economic Development	\$282,866	\$282,654	\$287,035	\$4,169	1.47%
Finance & Administrative Services	\$2,321,905	\$1,862,862	\$2,756,100	\$434,195	18.70%
Police Department	\$11,662,547	\$11,064,218	\$11,887,227	\$224,680	1.93%
Fire Department	\$7,694,566	\$7,969,389	\$7,937,097	\$242,531	3.15%
Community Development	\$1,075,403	\$1,037,904	\$1,053,120	(\$22,283)	-2.07%
Dept of Public Works	\$6,094,969	\$6,040,621	\$6,091,371	(\$3,598)	-0.06%
TOTAL	\$31,098,835	\$30,187,349	\$32,022,662	\$923,827	2.97%

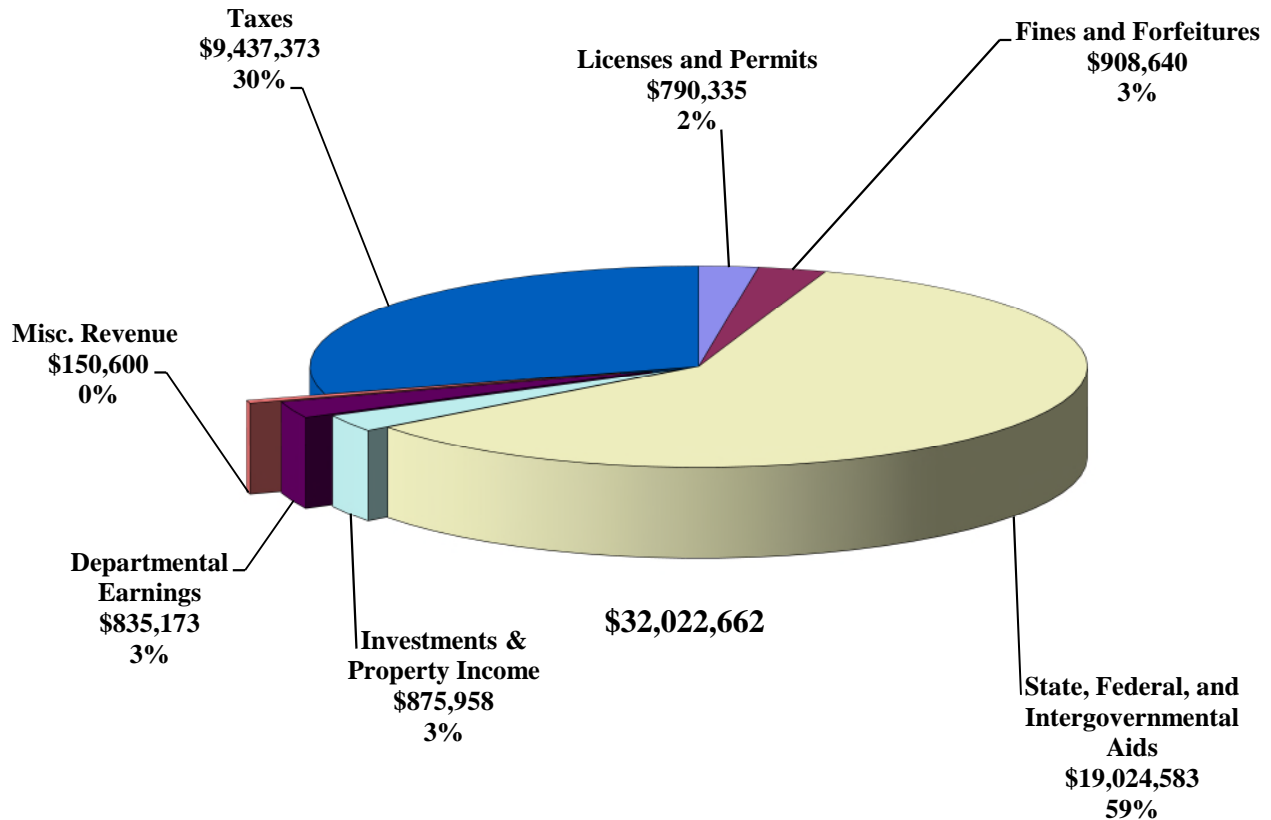
General Fund Revenues: by Category

	2018 BUDGET	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
REVENUE:					
Taxes	(\$9,170,931)	(\$9,162,431)	(\$9,437,373)	(\$266,442)	2.91%
Licenses & Permits	(\$896,410)	(\$754,053)	(\$790,335)	\$106,075	-11.83%
Fines & Forfeitures	(\$838,100)	(\$870,830)	(\$908,640)	(\$70,540)	8.42%
Inter Govt Aids/Grant	(\$18,715,000)	(\$18,837,589)	(\$19,024,583)	(\$309,583)	1.65%
Investments & Property Income	(\$529,132)	(\$219,844)	(\$875,958)	(\$346,826)	65.55%
Departmental Earnings	(\$874,212)	(\$798,596)	(\$835,173)	\$39,039	-4.47%
Miscellaneous Revenues	(\$75,050)	(\$43,478)	(\$150,600)	(\$75,550)	100.67%
Other Financing Sources	\$0	\$0	\$0	\$0	0.00%
TOTAL	(\$31,098,835)	(\$30,686,821)	(\$32,022,662)	(\$923,827)	2.97%

GENERAL FUND BUDGET HIGHLIGHTS

As noted in the chart above, the General Fund budget of \$32,022,662 increased by \$923,827 or 2.97% compared to the 2018 budget.

2019 City of Beloit General Fund Revenues



Revenues

The City receives substantial funding for its general government services from State and Federal sources. In 2019, \$19 million of the General Fund budget will be supported by State and Federal aid; this represents 59% of General Fund revenues. Municipal aid payments from the State of Wisconsin comprise the largest single source of the City's State and Federal aid. The largest local source of revenue for the City's General Fund is the property tax. The General Fund portion of the tax levy is \$7.85 million, which is an increase of \$228,642 over last year's tax levy. The property tax levy is discussed in greater detail later in the transmittal letter.

Fee Changes

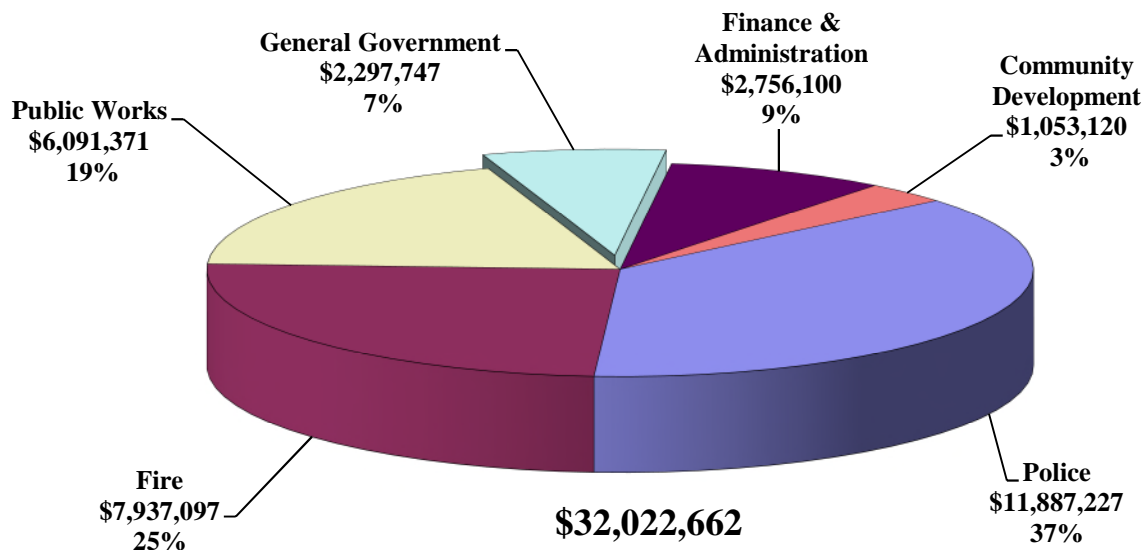
Each year user fees and charges for services are reviewed to make certain they properly reflect the cost of providing the underlying services. There were minor changes to various parks and

recreation programs as well as modest rate increases in the wastewater and water utilities. The voluntary, complaint based, and systematic rental inspection programs were significantly impacted by the legislature (Assembly Bill 771). This Bill effectively eliminated \$244,000 in revenue related to the rental inspection program. It is unclear at this time how much revenue will be generated from the new rental inspection program in 2019. The lost revenue was offset by \$35,000 that the City is able to charge for residential rental registrations. This program is administered and monitored by the Community Development Department.

Expenditures

The 2019 General Fund operating budget totals \$32,022,662 which increased by \$923,827 or 2.97% compared to the 2018 budget. The budget provides funding for all major programs and service levels as depicted in the chart below. Public safety remains the dominant use of General Fund expenditures at \$19.8 million or 62% of the budget. A Police Inspector position has been added to the Police Administration budget and will not be filled until the fourth quarter of 2019. In 2018 a vacant part time Administrative Assistant II position in the Police Department was filled as full time, a full time Community Service/Animal Control Officer was filled with two part time Community Service/Animal Control Officers, and a full time Evidence Custodian position was replaced with two part time Evidence Custodians. The Department of Public Works underwent a complete restructuring in 2018 which resulted in a vacant Equipment Operator position being replaced with a new DPW Administrative Supervisor position. The restructuring also created a new Forestry org which included five Equipment Operator positions that were moved from the Street/R.O.W. budget. The Forestry org will fall under the Parks and Recreation Division. The vacant Parks and Cemetery Supervisor position was replaced with a Supervisor of City Wide Facilities position. A vacant part time Administrative Assistant I position in Parks was not filled and will be used to help fund the new Administrative Supervisor position.

**2019 City of Beloit
General Fund
Expenditures
Displayed by Department**



MUNICIPAL TAX LEVY

As of January 1, 2018, assessed values totaled \$1,603,302,980, which is an increase of \$8,776,350 or 0.55% from the prior year. The assessed values are provided by the city assessor and are used to calculate the 2018 tax rate and property tax bills to be collected in 2019.

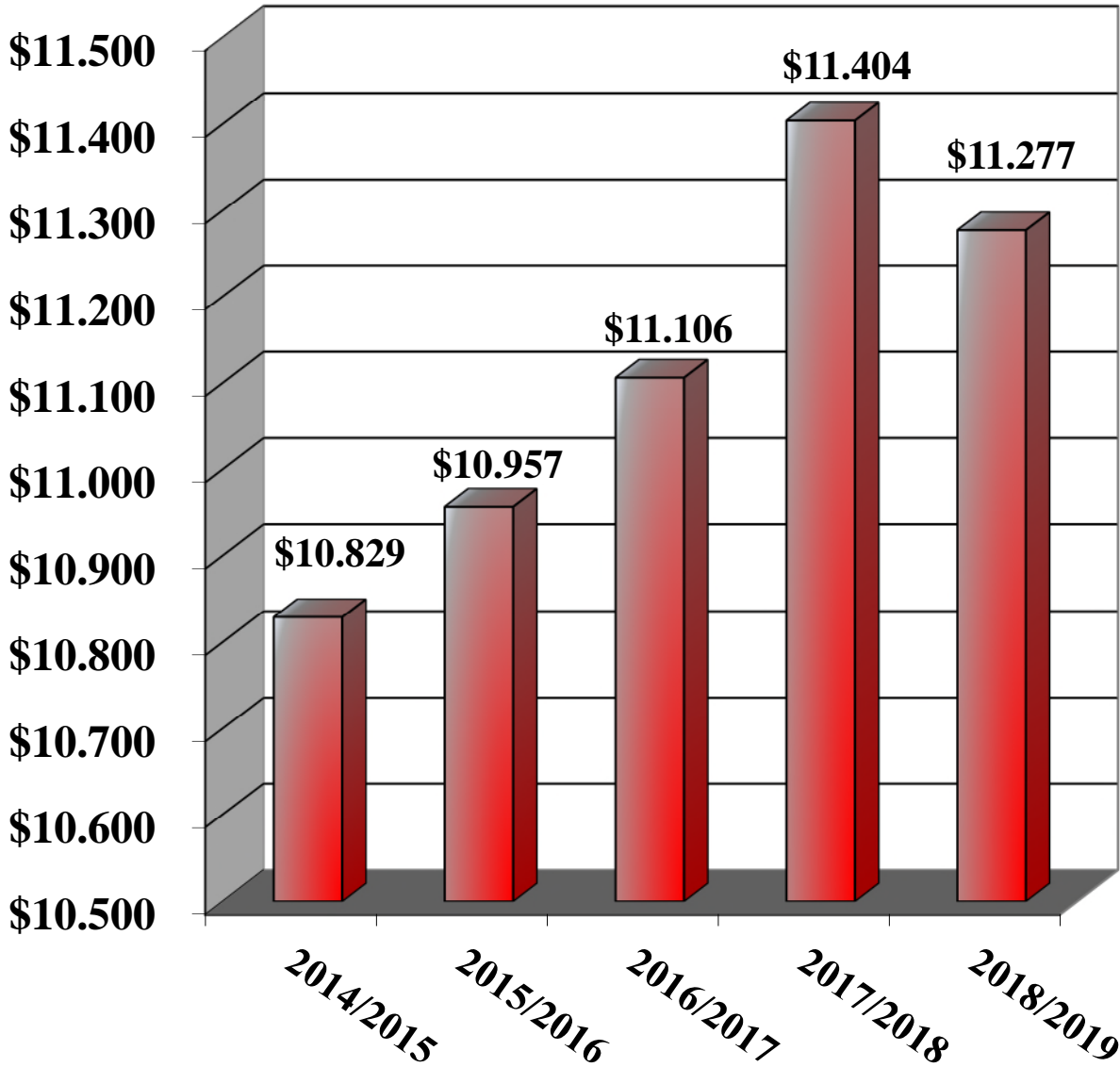
The average residential property value in the City is estimated at \$78,200 for 2018. This is based on a total 11,463 residential parcels in the City. This value is up slightly compared to last year's average of \$77,400. The City's portion of the tax bill for the average residential property would be approximately \$882 at the Adopted tax rate of \$11.277 per thousand. This would be a decrease of approximately \$1 for the average homeowner compared to the prior year. Individual tax bills will vary according to changes in property values based on sales or improvements made to the property during the year. The total local property tax levy, without TID, is \$15,647,469; a \$603,942 increase from last year. The change in the tax levy was primarily the result of the increase in debt service, the 1.10% increase in net new construction, and the additional 1.31% increase from TID #5 closing. The tax levy is allocated to Debt Service, Transit, Library, Grant Funds, and the Golf Course to help cover their operating costs. The 2018 municipal property tax rate decreased -1.12% to \$11.277, or (\$0.128) per \$1,000 of assessed value.

2018 Payable 2019

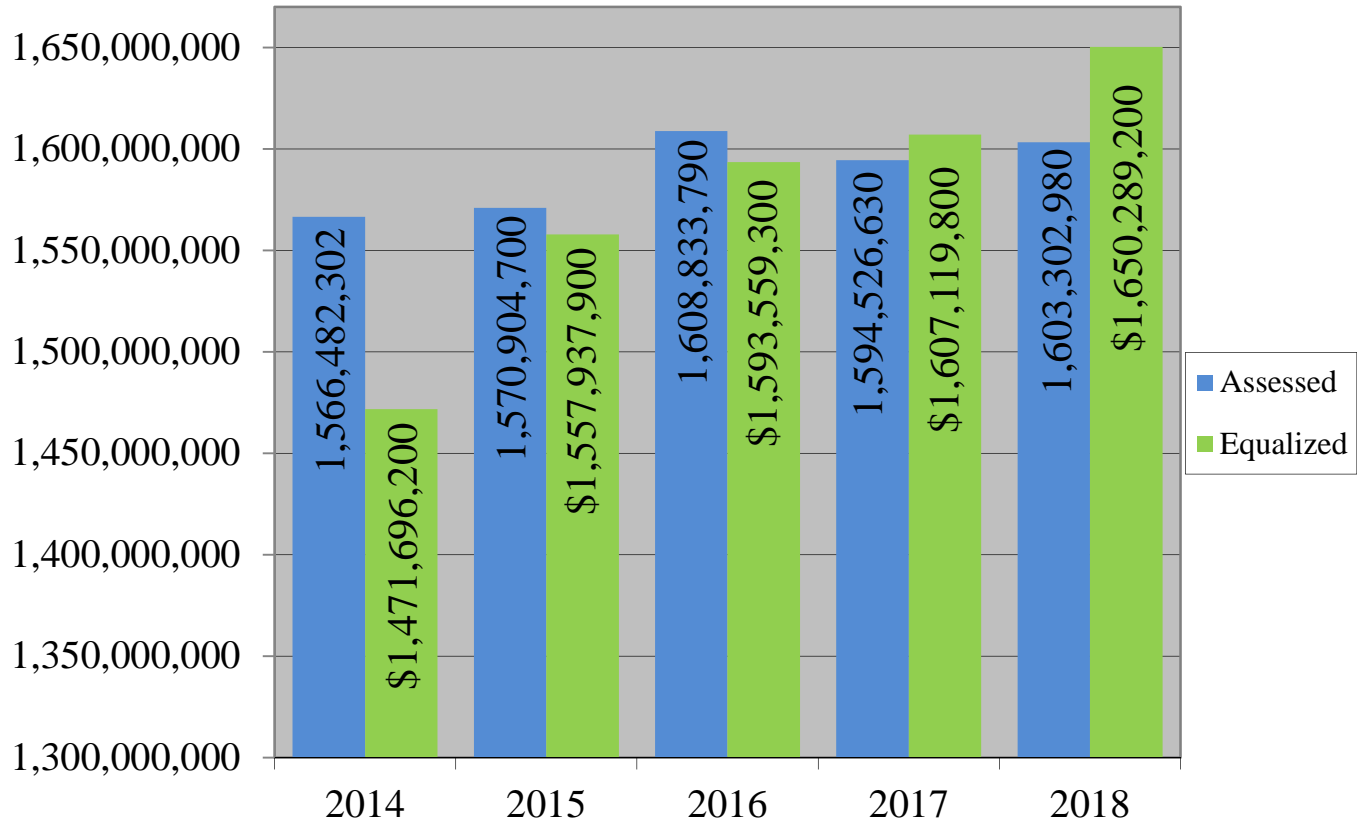
Municipal Tax Levy - All Funds

	2017/2018 Adopted	2018/2019 Adopted	\$ Change	% Change
General Fund Levy	\$7,621,931	\$7,850,573	\$228,642	3.00%
Debt Service Levy	4,850,000	5,250,000	400,000	8.25%
Mass Transit Levy	584,719	560,019	(24,700)	-4.22%
Public Library Levy	1,780,877	1,780,877	0	0.00%
Police Grant-OJAI Beat Patrol	40,000	40,000	0	0.00%
Police Grant-School Resources	90,000	90,000	0	0.00%
Engineering Grant-MPO Traffic	26,000	26,000	0	0.00%
Golf Course	50,000	50,000	0	0.00%
Total Property Tax Levy	<u>\$15,043,527</u>	<u>\$15,647,469</u>	<u>\$603,942</u>	<u>4.01%</u>
Assessed Value	<u>\$1,594,526,630</u>	<u>\$1,603,302,980</u>	<u>\$8,776,350</u>	<u>0.55%</u>
Tax Rate WO/TIF	\$9.434	\$9.760	\$0.325	3.45%
Tax Rate W/TIF	\$11.404	\$11.277	(\$0.128)	-1.12%

**City of Beloit
Property Tax Rates
2014/2015-2018/2019**



Tax Base Growth for City of Beloit 2014-2018



PROPERTY VALUES AND THE TAX BASE

Each year the Department of Revenue estimates the fair market value of all taxable real and personal property in each taxation district. This is commonly referred to as the Equalized Assessed Value or EAV. This estimate is based on information the local assessor reports to the Department of Revenue. The City's 2018 EAV increased 2.69% to \$1,650,289,200. The residential and manufacturing classes increased by approximately 5.4% and 13.6% respectively, however, commercial and personal property declined by 2.0% and 23.6% respectively. The state is beginning to phase out the personal property reporting which accounts for the significant reduction in personal property value. This is the reason for the personal property state aid revenue payment which is designed to offset the loss of property tax revenue. The commercial reduction was simply a decrease in market value which is driven by sales data. The EAV's are used in State Aid allocation formulas, apportionment of property taxes among the various taxing jurisdictions, calculating allowable General Obligation debt limits, and calculating the tax increment amount within the City's Tax Increment Districts. The State of Wisconsin has a dual system of property valuation and the City uses the assessed values, as determined by the local assessor, for the actual property tax bill calculations. The assessed value increased by \$8,776,350 or 0.55% to \$1,603,302,980.

TAX INCREMENTAL FINANCING DISTRICTS (TID) AND DEBT SERVICE HIGHLIGHTS

Tax Increment Districts

The City of Beloit funds most of its economic development efforts through its Tax Increment Financing Districts (TID). The City has created 14 TID's over the years and has eight active districts. All of the active TID's are self-supporting, including the repayment of advances to other funds and debt service coverage. The following chart summarizes the valuation changes that occurred within the TID's for 2018. Our projections indicate that all TID's, will positively cash flow and meet their obligations for 2019.

TID Valuation Analysis 2018 vs. 2017

<u>TID #</u>	<u>1/1/2018</u>	<u>1/1/2017</u>	<u>Change</u>	<u>% Change</u>
5	\$ -	\$ 35,124,290	\$ (35,124,290)	-100.00%
6	\$ 29,652,800	\$ 29,801,200	\$ (148,400)	-0.50%
8	\$ 13,830,200	\$ 5,926,000	\$ 7,904,200	133.38%
9	\$ 5,720,400	\$ 4,912,000	\$ 808,400	16.46%
10	\$ 140,891,700	\$ 156,997,500	\$ (16,105,800)	-10.26%
11	\$ 7,316,500	\$ 7,726,300	\$ (409,800)	-5.30%
12	\$ 1,365,900	\$ 1,422,300	\$ (56,400)	-3.97%
13	\$ 21,042,800	\$ 20,495,200	\$ 547,600	2.67%
14	\$ 2,219,700	\$ 2,043,200	\$ 176,500	8.64%
TID Increment Value	\$ 222,040,000	\$ 264,447,990	\$ (42,407,990)	-16.04%
TID Total Value (Incr + Base)	\$ 280,312,800	\$ 348,962,500	\$ (68,649,700)	-19.67%
TOTAL CITY Value	\$ 1,650,289,200	\$ 1,607,119,800	\$ 43,169,400	2.69%
TID Increment Value as % of Total	13.45%	16.45%	-3.00%	
TID Out Value	\$ 1,428,249,200	\$ 1,342,671,810	\$ 85,577,390	6.37%

Debt Service Fund

Debt service payments scheduled for 2019 total \$11.7 million. This amount includes \$6.4 million for general obligation debt, \$2.2 million for utility revenue bonds, \$0.7 million for TID financing, and \$2.4 million in CDA Lease Revenue Bonds. The portion being paid from the debt service tax levy is \$5.25 million. The balance is paid from the TID's and various funds which received benefit from the respective borrowings. The tax rate for general debt service is \$3.26 per \$1,000 of assessed value and \$3.18 per \$1,000 of EAV which is well below the target rates of \$3.80-\$4.25 per the City's Debt Policy.

ENTERPRISE FUNDS HIGHLIGHTS

The underlying principle of Enterprise Funds is that the primary source of operating revenue is derived from user fees (direct charges for services rendered) rather than general purpose governmental revenue (property taxes). It is not necessary for the fund to be totally self-supporting to be classified as an enterprise fund. The City's enterprise operations include; the Municipal Golf Course, Water, Wastewater, Stormwater, Transit, Ambulance, and Cemetery funds. Many of these funds are self-supporting and funded exclusively by user fees and charges. The funds that are not fully self-supporting (golf course and transit) require either tax levy support or operating assistance from other funds to subsidize their operations.

Municipal Golf Course

Golf course staff analyzes utilization levels for the year and reviews fees in order to ensure they remain competitive with other area courses as well as providing incentives to attract additional play. Although prior rate increases have helped, the efforts have not been significant enough to produce the revenue needed to operate the facility without a tax levy subsidy. The tax levy still includes \$50,000 devoted to help fund the Golf Course. More analysis will be done once the season ends and the course closes for the year.

Cemetery Funds

The Cemetery perpetual care fund has been affected by lower interest rates since 2008 resulting in less investment income available for funding cemetery operations.

Transit Fund

The Transit budget for 2019 is \$2 million with a tax levy subsidy of \$560,019. Federal and State grant programs fund most of the transit operating and capital costs. The current base fare of \$1.50 will remain the same for 2019.

Ambulance Fund

In an effort to stabilize the Ambulance fund, the City increased the ambulance fees in 2018. However, the actual 2018 revenue to date, \$740,000, is projecting to come in less than budget, \$1,451,878, by approximately \$340,000. After a full year of implementation is in place, the City will be in a better position to evaluate the effectiveness of the fee increase.

Water Pollution Control Facility (WPCF) & Water Utility

The total operating budgets for the WPCF (Wastewater) and Water Utilities are \$7.6 million and \$6.1 million respectively. This includes a payment in lieu of taxes (PILOT) to the General Fund of \$840,000. During the budget process it was determined that a modest 3% rate increase for the Wastewater Utility was necessary on an annual basis in order to provide sufficient resources to maintain critical infrastructure and continue sustainable business practices for both current and future needs.

The Water Utility will utilize the simplified rate case increase provided for by the Public Service Commission (PSC). The simplified rate case increase will be approximately 3% and will become effective in the second half of 2019. The water utility plans to undergo another comprehensive water rate study in 2020. These rate increases will provide critical fee revenue needed to help maintain the vital infrastructure used to provide clean and safe water to the residents of Beloit.

Current rates are not providing sufficient revenue for all necessary infrastructure enhancements and additions. The City inherited an old water system along with the required fiscal and operational responsibilities that go with it.

Storm Water Utility

The budget for the Storm Water Utility for 2019 is \$1.1 million. The City established the Storm Water Utility to comply with Federal and State mandated clean water requirements and all improvements are in compliance with these standards. User fees are assessed to pay for the costs associated with these services. The current SFU is \$3.50.

SPECIAL REVENUE FUND HIGHLIGHTS

Solid Waste/Recycling

The residential solid waste removal fee will remain at \$16.00 per month in 2019.

Library

The total operating budget for the Library is \$2.37 million. The tax levy for the Library will remain at \$1,780,877 for 2019.

CAPITAL IMPROVEMENT BUDGET HIGHLIGHTS

Next year's Capital Improvement Program (CIP) budget includes projects totaling \$9.5 million which is a \$9.595 million decrease from 2018. Funding for the CIP projects consist of \$5.529 million in general obligation bonds/notes, \$260,800 of fund balance, \$40,000 of equipment funds, \$3.15 million of State and Federal aids, and \$520,000 from special assessments and other funding sources. The projects include \$6.3 million in infrastructure improvements, \$1.1 million in capital equipment, \$445,000 in economic development, and \$1.489 million in buildings and grounds.

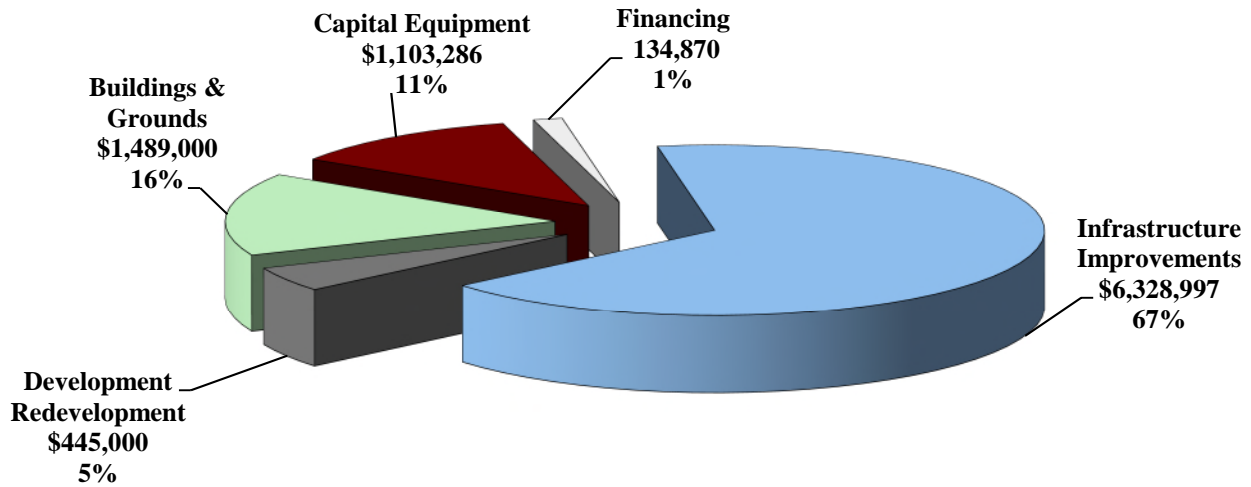
The City's debt policy requires maintaining an outstanding general obligation debt to equalized assessed value ratio of 3.50% or less. The City anticipates being within policy at 3.06% with \$5.5 million in general obligation borrowing planned for next year.

The 2019 CIP budget meets the City's debt policy guideline for borrowing, which includes:

1. Maintain compliance with the debt policy limit of total debt equal to or less than 3.5% of the equalized assessed value.
2. Fund projects that are necessary as responsible stewards.
3. Fund projects that directly increase tax base.
4. Fund projects that indirectly enhance tax base.
5. Fund projects with minimal or no tax consequences.
6. Explore alternative options to finance public infrastructure.

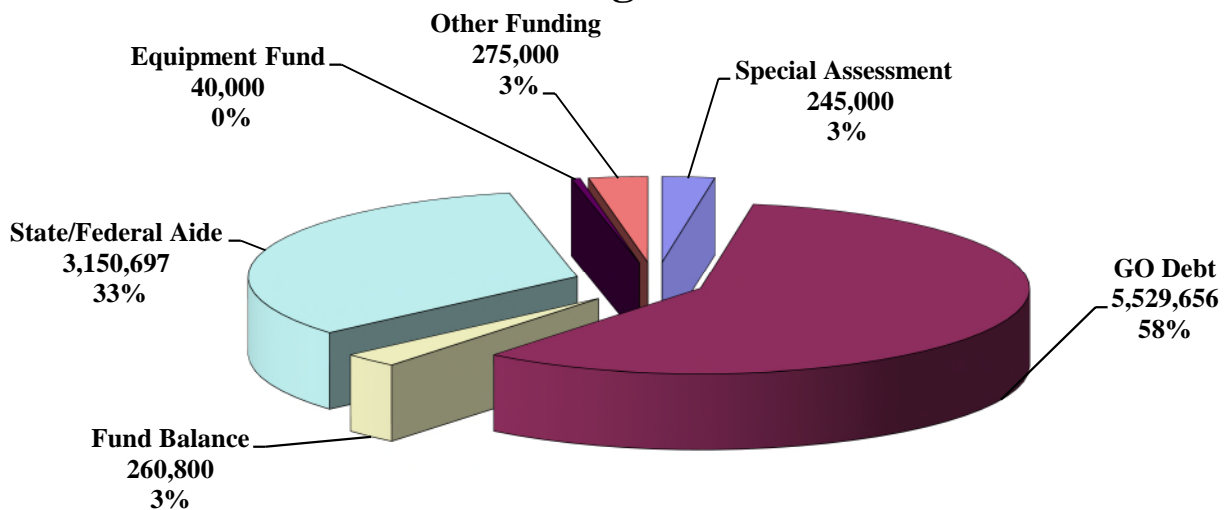
The following charts provide a view of the capital budget showing funding sources and uses.

2019 Capital Improvement Budget Uses of Funding



**Total Capital Improvement Budget
\$9,501,153**

2019 Capital Improvement Budget Funding Sources



**Total Capital Improvement Budget
\$9,501,153**

MAJOR CAPITAL PROJECTS

Street and Intersection Improvements

Most of the street projects scheduled for next year will be for street resurfacing at various locations around the City, terrace tree planting and removal, sidewalk improvements, a new sidewalk gap closing program and City parking lot rehabs. There will be the annual street maintenance and reconstruction of Prairie Avenue from Cranston to Huebbe, turn lanes constructed, designated right turn lanes for westbound traffic on Middle and North Streets at Sixth Street, street resurfacing on Henry Avenue from Park Avenue to the railroad tracks, and a Beloit College Public/Private Partnership with project to be determined.

Economic Development

Project funded from tax increment district 13 includes Milwaukee Road Corridor Improvement design only in 2019.

City Facilities

The total budget for building and grounds improvements is \$1.489 million. This consists of a variety of projects such as City owned building evaluations and repairs, continuing City Hall security improvements, and City Hall exterior repairs. There will be several park and recreation projects, including Grinnell Hall exterior envelope repairs and Krueger pool bath house roof replacement.

Capital Equipment

The Fire Department is replacing one of their Engines. The Parks and Recreation Division will replace their Zamboni. The big item for 2019 & 2020 is replacing portable radios for the Police and Fire Department. The Information Systems Department has a number of items included for 2019 including expansion of city wide camera/security project, replacing city hall fiber switches, and replacing the City Hall forum video equipment. The City Clerk/Treasurer's Division will need to replace their ADA voting equipment.

2019-2024 Capital Improvement Plan

The 2019-2024 Capital Plan identifies capital projects and estimates the cost projections for the ensuing five year planning period. The projects identified in these years are either multi-year projects continued from previous years or are those projects worth consideration for which funding has not been identified. The funding for most of these projects will largely depend on the City's ability to issue new general obligation bonds in relation to the City's established debt policies which will be impacted by changes to the equalized assessed values.

CHALLENGES FOR THE FUTURE

One of the issues imposed on cities by the State through its budget process is capping the property tax levy, not including debt service, at 0% or the percent of net new construction. Simply put, the local governments do not have the option of raising revenues should that be desirable to the local governing boards. This is why it is important for the City to carefully evaluate the investment in nonessential services every year. There are no service reductions Adopted for 2019, however, if revenue streams decline or fail to grow, the City may consider focusing resources on more critical services in the future.

Another major challenge is the general fund balance for the City. Preserving the fund balance at or above policy is essential to the City's fiscal health and wellbeing. It affects everything from the ability to cover operating expenses during periods of reduced cash flow, to preserving the City's A+ bond rating.

One of the biggest challenges continues to be the City's ability to provide sustainable and affordable healthcare to its employees. As administrative costs and claims continue to rise, the budget will not be able to support increases in health insurance premiums without increasing the offsetting employee contributions. In 2019 the City is proposing increasing the premium share for all employees from 5% to 7.5%. There had been no such premium sharing contributions in place prior to 2018. The City will have to continue to closely monitor the health plan for future years. The City is looking very seriously at changing our Third Party Administrator (TPA) and our Pharmacy Benefit Manager (PBM) in an effort to save administrative and claims costs.

Finally, I want to extend my sincere appreciation to all of the Department and Division Heads for their assistance in the preparation of this budget. I want to particularly thank Eric Miller, Jessica Tison, and the staff of the Finance and Administrative Services Department who coordinate the overall effort of developing this document. Despite the challenges faced in the budget preparation process, everyone continues to work diligently toward our goal of developing a sustainable and balanced budget.

Sincerely,



Lori S. Curtis Luther
City Manager



2018-2020

CITY OF BELOIT
STRATEGIC PLAN



City of Beloit
**MISSION &
VALUES**

MISSION:

The City of Beloit's mission is to provide outstanding public service.

CORE ORGANIZATIONAL VALUES

- B - Be safe:** Safety comes first. We each play a role in the health, safety and welfare of the public at large and must act in ways that enhance our own personal safety, the safety of our co-workers and those we serve.
- E - Ethical behavior:** We are dedicated to high ethical and moral standards and uncompromising honesty in our dealings with the public and each other. We do what we say we are going to do.
- L - Leadership** is developed and shared throughout the organization with an emphasis on continuous improvement.
- O - Outstanding public service:** We are committed to providing outstanding services to our diverse public and internal customers.
- I - Inclusion of diverse people and ideas:** We respect the unique contributions of our fellow employees, residents, groups, and organizations throughout the community by seeking out their opinions, talents, and needs.
- T - Teamwork to creatively solve problems:** We are a team of diverse employees, working internally across departments and divisions, as well as externally with our many stakeholders to creatively solve problems.

We define diversity referenced in our values in the most inclusive fashion, including, but not limited to:

- Understanding that each individual is unique and recognizing individual differences.
- A representation of fairness and protection to all, regardless of age, gender or gender identification, race/ethnicity, religion, sexual orientation, national status/origin, veteran status, socio-economic status, political beliefs or disability.
- We also recognize and encourage cognitive diversity including the blending of different backgrounds, experiences, and perspectives within teams, including a variety of levels and tenure within the organization.

CITY COUNCIL

**President Kevin Leavy
(2018-2020)**

Phone: 608-364-4525
Email: leavyk@beloitwi.gov



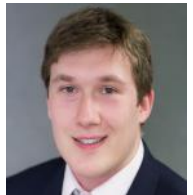
**Vice President Regina Dunkin
(2018-2020)**

Phone: 608-751-5108
Email: dunkinr@beloitwi.gov



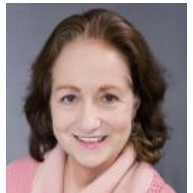
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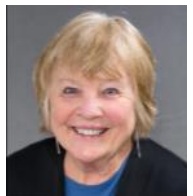
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(2018-2020)**

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**Mark Preuschl
(2018-2020)**

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Email: preuschlm@beloitwi.gov



1



Create and Sustain
**SAFE AND
HEALTHY
NEIGHBORHOODS**

OBJECTIVES:

- Reduce crime, fear, and disorder.
- Engage residents, businesses, and community organizations.
- Minimize injury, prevent loss of life, property, and natural resources.
- Focus on community revitalization that incorporates people, property and physical security.
- Ensure public infrastructure to provide for public safety and economic security.

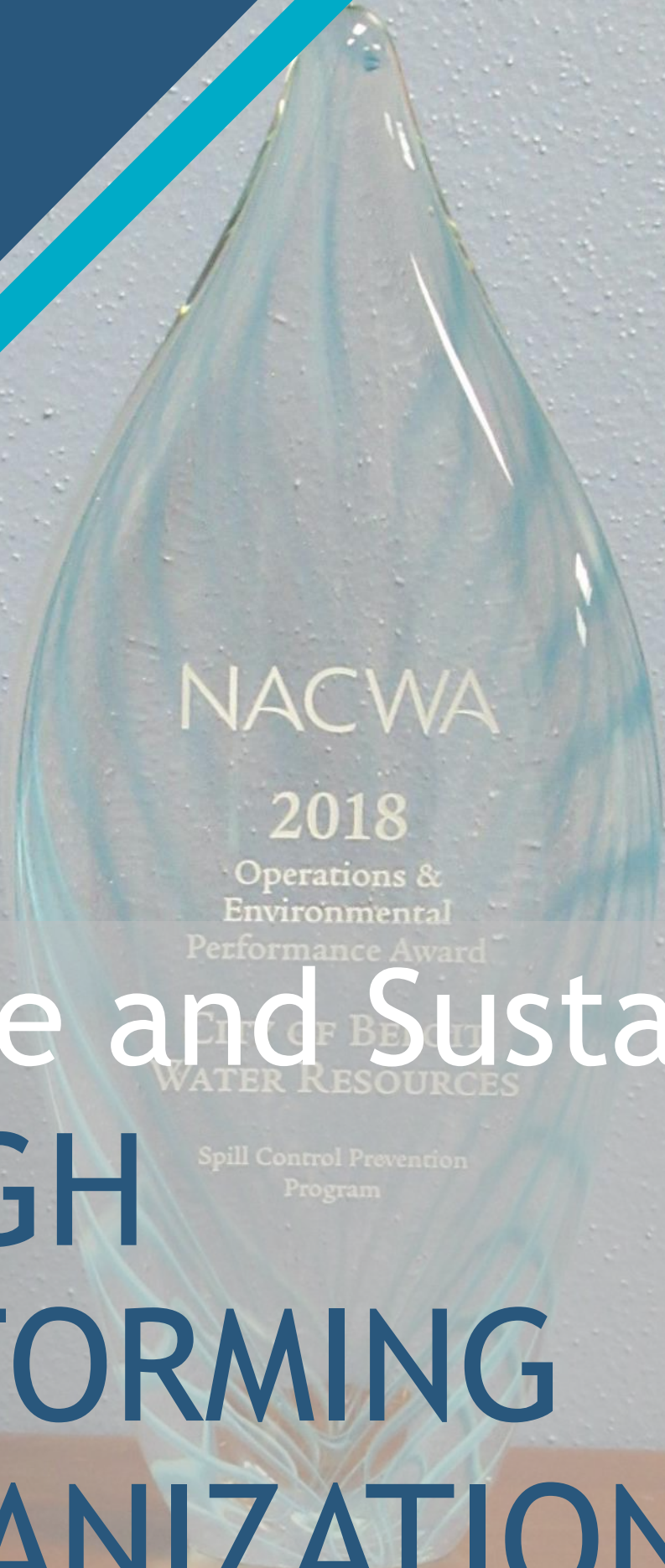
KEY INITIATIVES:

- Utilize crisis intervention techniques, de-escalation tactics and strategies for dealing with persons suffering from mental health issues.
- Demonstrate a measurable increase in the usage of social media by the community to report tips and act as force multiplier for solving crimes, locating missing persons, etc.
- Utilize critical community contacts to act as liaisons to larger community groups when messaging critical or sensitive information.
- Create a Vacant and Abandoned Properties (V/AP) Cross-Departmental Task Force.
- Partner with ACTS Housing to promote home ownership.
- Improve the quality of the housing stock.
- Reduce the number of vacant and abandoned properties.
- Reduce the density of rental units.
- Promote mixed income neighborhoods.
- Encourage quality private investment.
- Increase programming for job training and life skills education.
- Create additional programming for youth and facilitate coordination between local agencies that provide services to youth.
- Increase the involvement of residents in their neighborhoods.
- Increase outreach, visibility, and collaboration among existing organizations and programs.
- Improve neighborhood security by reducing dark spots with enhanced lighting.
- Provide safe drinking water; replace lead services and reduce system-wide water losses.

PERFORMANCE INDICATORS:

- Increase in assessed value in the Westside Target Area.
- Reduction in the number of vacant/abandoned properties.
- Decrease in the density of rental units.
- Value of building permits issued and comparison to prior years.
- Increase in the number of homeowners in neighborhoods with over 40% rental.
- Decrease occurrence of violent crime and shots fired.
- Increase the clearance rate for violent crime and shots fired.
- Increase arrests for illegal firearm possession.
- Increase community perception of safety.
- Increase physical safety of public spaces.
- Increase community engagement.
- Trim trees to raise tree canopies and distribute LED light bulbs to increase illumination.
- Increase number of lead water lines retired from prior year.

2



Create and Sustain
**A HIGH
PERFORMING
ORGANIZATION**

Create and sustain a high performing organization, which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.

OBJECTIVES:

- Strive to recruit and retain a diverse workforce within our organization that reflects the community we serve.
- Establish an organization wide understanding of what high quality public service means and provide appropriate training.
- Implement hours, wages, and working conditions that increase motivation, performance, and satisfaction of represented and non-represented employees, while maintaining organizational flexibility, oversight, and responsiveness to our community.
- Partner with other jurisdictions and organizations.
- Emphasize fiscal responsibility.
- Consider mergers, reorganization or other methods to fill vacancies where possible.
- Identify, create, and implement operational synergies that accentuate service delivery and efficiency across all City departments and divisions.

KEY INITIATIVES:

- Through the use of Police/Fire Assessment and Recruitment Teams, fill all openings with competent and diverse individuals.
- Increase cultural competence of the City's workforce to reflect our diverse population.
- Develop and implement a hiring plan for the City.
- Empower employees by providing training and education opportunities in order to promote a high standard of public service.
- Help employees create personal and professional goals.
- Update non-represented personnel manual.
- Maintain and improve communications and positive working relationships with other local government partners.
- Recommend operational changes to increase efficiencies and reduce costs, as well as review the City's self-insured health plan in order to provide sustainable benefits.
- Work collectively as a team to break down barriers and improve communication among departments and divisions, in order to provide the best service to the community.

PERFORMANCE INDICATORS:

- Vacancies filled and increased level of diversity as a percentage of total employees.
- Number of city-wide trainings sessions provided and attendance numbers.
- Year-end balance of the City's health insurance fund (active & retiree).
- Reduce time to complete snow/ice operation by removal of parked cars through awareness and code enforcement.
- Develop comprehensive plan of the obsolete and underutilized assets and proper future disposition with resident input for repurposing, retiring, or reinvestment.
- 90% of annual CIP projects are complete within budget and on time.
- Reduce number of reportable workers' compensation incidences.
- Reduce vehicle and equipment accident reports and costs of repairs.
- Increase overall workforce diversity.
- Transition from Uniform Crime Reporting (UCR) to Incident Based Reporting System (IBRS).

3



Create and Sustain
**ECONOMIC AND
RESIDENTIAL
GROWTH**

OBJECTIVES:

- Retain existing businesses and promote their growth and expansion.
 - Conduct Business Retention & Expansion (BRE) interviews and courtesy calls. Constantly update master list of major employers and track calls.
- Attract complimentary new development.
 - Maintain the ability to respond rapidly to site selection Request for Information (RFIs).
 - Promote development in the Gateway project area.
 - Continue a proactive county-wide marketing campaign for the Gateway Business Park and the region via partnering with Rock County 5.0.
- Develop a high quality workforce and link employers and prospective employees.
 - Continue to support Business Education Partnership initiatives.
 - Support all regional workforce skill training programs.
 - Support Inspire Rock County project.
- Participate in the Talent Recruitment Consortium.
- Support Community Connect and Community Concierge Programs.
- Encourage the recruitment of minorities and young professionals through the Leadership Development Academy Program and Rising Young Professionals Program.
- Foster regional partnerships to promote development.
 - Enhance communication between the Vision Beloit partners to coordinate activities, market the region and avoid redundancies.
 - Continue to leverage the advantages of collaborating with regional economic development partners, including Rock County 5.0.
- Leverage private investment, create jobs and increase tax base.
 - Effectively utilize all local, state and federal incentives to leverage private investment and job retention/creation.

KEY INITIATIVES:

- Develop a long term development and financial plan for the Gateway Business Park.
- Implement an effective annual business a retention program targeting high-value companies to build one-on-one relationships using a trained retention team, appropriate software and sharing results with appropriate parties.
- Collaborate with employers to identify public transportation needs of employees to aid business retention and growth.
- Protect future development opportunities for the City through careful evaluation of Town of Beloit Incorporation effort.
- Promote the Ho-Chunk casino, hotel, convention center and retail complex.
- Proactively market a variety of housing sites and encourage new construction.

PERFORMANCE INDICATORS:

- Number of acres sold, square footage developed, and jobs created.
- Number of direct marketing activities involved in.
- Respond to all RFIs by deadline or within 48 hours.
- Track unemployment rate.
- Track and document economic development activity, reporting results to City Council on quarterly and annual basis.
- Measure work trip usage of public transit system by Beloit business employees.



4

Create and Sustain
**A HIGH QUALITY
OF LIFE**

OBJECTIVES:

- Provide clean, safe and attractive parks and related facilities.
- Provide access to diverse recreational activities for health, well-being, entertainment and character development.
- Increase literacy and provide lifelong learning opportunities.
- Remove hazardous trees that are a risk to the public and aesthetically maintain the urban forest.

KEY INITIATIVES:

- Implement long term plan to remove all dead ash trees from public property.
- Expand electronic offerings at the library.
- Maintain passable arterial roadways and complete snow/ice operations.
- Develop surveys for recreation program participants to obtain feedback on customer satisfaction.
- Adopt Park, Outdoor Recreation and Open Space (POROS) Plan and Regional Bicycle/Pedestrian Path Plans.
- Leverage partnerships with organizations to strengthen the delivery of community recreation activities.
- Continue to support and participate in the Literacy for Life Initiative.
- Turtle Creek Park Revitalization.

PERFORMANCE INDICATORS:

- # of trees removed, # of stumps removed, % of each remaining.
- Increase use of downloadable A/V and database collections.
- Time to clear main streets during a snow event: average goal of 6 hours.
- 90% of recreation program participants are satisfied with program offerings and outcomes.
- Increase program participation by increased attendance through public transportation.
- Increase linear footage of multi-modal trails through either off-road or striped pavement.
- Continue partnership with Welty Environmental Adventure Camp program and increase participation.
- Provide 30 books per month to children visiting City Hall from donations.



5

Create and Sustain
**HIGH QUALITY
INFRASTRUCTURE
AND CONNECTIVITY**

Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.

OBJECTIVES:

- Create ongoing funding and planning for extended fiber optic network.
- Create citywide facility maintenance program, incorporating buildings and fleet.
- Manage CIP program and adequately plan for future needs.
- Continue to promote public transportation and explore new routes to serve future development and existing areas which are underserved.
- Develop long-range plan for future water and wastewater needs.

KEY INITIATIVES:

- Demonstrate progress in the evaluation and implementation of the Rock River Total Maximum Daily Load (TMDL).
- Implement Transit Development Plan.
- Ensure water quality meets or exceeds Safe Drinking Water Act Standards.
- Reduce total deferred capital repair and replacement needs.
- Evaluate a future new Police Department/City Hall.

PERFORMANCE INDICATORS:

- Sampling program results.
- % of water meters tested and replaced.
- Implement a work order tracking system and completion guidelines.
- Reduction in phosphorus to the WPCF and participation in phosphorus banking program.
- Increase Transit ridership and maintain current city subsidy % by leveraging State and Federal funds.
- Utilize CareerTek partnership to reduce deferred maintenance.

6

Create and Sustain
A POSITIVE IMAGE,
ENHANCE
COMMUNICATIONS &
ENGAGE THE COMMUNITY

OBJECTIVES:

- Provide important, timely and accurate information to residents and customers using a variety of communication channels.
- Create and integrate a more detailed citywide communications, outreach and engagement strategy that involves enhanced internal communications, media relations, and community involvement.
- Enhance social media outreach throughout the organization.
- Update the employee intranet to integrate communication, outreach and engagement strategies throughout the organization.
- Refresh city website so that it positively showcases our community, reaches a digital audience, is easy to navigate, and contains accurate, updated information.
- Use video, digital and multimedia content to enhance communications and community perception.
- Aggressively and creatively pursue and engage resident input throughout the community.
- Support partners who provide educational opportunities to our community.

KEY INITIATIVES:

- Post personnel updates, new hire information, and City Council recaps to the intranet to keep all employees informed and engaged.
- Prepare a Krueger Pool Strategy Plan.
- Review ways to maximize the Krueger-Haskell Golf Course.
- Provide quarterly communications update to the City Council.
- Create a centralized advertising plan to showcase the organization with one voice.

PERFORMANCE INDICATORS:

- Grow city social media pages (government, fire, golf, parks, and public works) by 15% year over year, grow police department page by 10% year over year.
 - Measure growth in fan base
 - Measure total reach
- Maintain or increase social media engagement rate (clicks, likes, reactions, and comments vs. total reach)
 - Measure engagements



CITY HALL
100 STATE ST., BELOIT, WI
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Beloit

WISCONSIN



CITY HALL
100 STATE ST., BELOIT, WI
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2016-2018
BELOIT CITY COUNCIL
ACCOMPLISHMENTS





CITY COUNCIL

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CITY OF BELOIT VISION, MISSION & VALUES

VISION

The City of Beloit's vision is to become a place anyone could proudly call home for a lifetime.

MISSION

The City of Beloit's mission is to provide outstanding public service.

CORE ORGANIZATIONAL VALUES

- B - Be safe:** Safety comes first. We each play a role in the health, safety and welfare of the public at large and must act in ways that enhance our own personal safety, the safety of our co-workers and those we serve.
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- T - Teamwork to creatively solve problems:** We are a team of diverse employees, working internally across departments and divisions, as well as externally with our many stakeholders to creatively solve problems.



CREATE AND SUSTAIN SAFE AND HEALTHY NEIGHBORHOODS

- Reduce crime, fear, and disorder.
- Engage residents, businesses, and community organizations.
- Minimize injury; prevent loss of life, property, and natural resources.
- Focus on community revitalization that incorporates people, property and physical security.
- Ensure safe roadways to provide for public safety and economic security.

PERFORMANCE INDICATORS:

- Increase in assessed value in the Westside Target Area.
- Reduction in the number of vacant/abandoned properties.
- Decrease in the density of rental units.
- Value of building permits issued and comparison to prior years.
- Increase in the number of homeowners in neighborhoods with over 40% rental.
- Increase clearance of shots fired and felony firearms arrests.
- Reduce outstanding felony warrants, reduce time from crime to arrest.

Improved Home Sales & Assessed Values

102% increase in average home sale price, **2.8% increase** in assessed home property values, and **.1% increase** in assessed commercial values in the Westside Target Area.

Reduced Violent Crimes

Violent crimes reduced by 14% in 2017. **70% clearance rate** of violent crimes is 22% higher clearance rate than comparable communities (47.5%). Reduced the number of outstanding felony warrants.

ACCOMPLISHMENTS

Increased Building Permits

Building permits value **up 21%** from 2016 to 2017.

Reduced Shots Fired

29% fewer shooting incidents and **65% reduction in shots fired** in 2017. 2017 had increased clearance in shooting incidents (60%) and 29% clearance in shots fired. **Zero firearm-related homicides in 2017.**



CREATE AND SUSTAIN A HIGH-PERFORMING ORGANIZATION

- Strive to recruit and retain a diverse workforce within our organization that reflects the community we serve.
- Establish an organization wide understanding of what high quality public service means and provide appropriate training.
- Implement hours, wages, and working conditions that increase motivation, performance, and satisfaction of represented and non-represented employees, while maintaining organizational flexibility, oversight, and responsiveness to our community.
- Partner with other jurisdictions and organizations.
- Emphasize fiscal responsibility.
- Consider mergers, reorganization or other methods to fill vacancies where possible.
- Identify, create, and implement operational synergies that accentuate service delivery and efficiency across all City departments and divisions.

PERFORMANCE INDICATORS:

- Vacancies filled and increased level of diversity as a percentage of total employees.
- Number of city-wide trainings sessions provided and attendance numbers.
- Year-end balance of the City's health insurance fund (Active & Retiree)

ACCOMPLISHMENTS

Increased Diversity Hiring

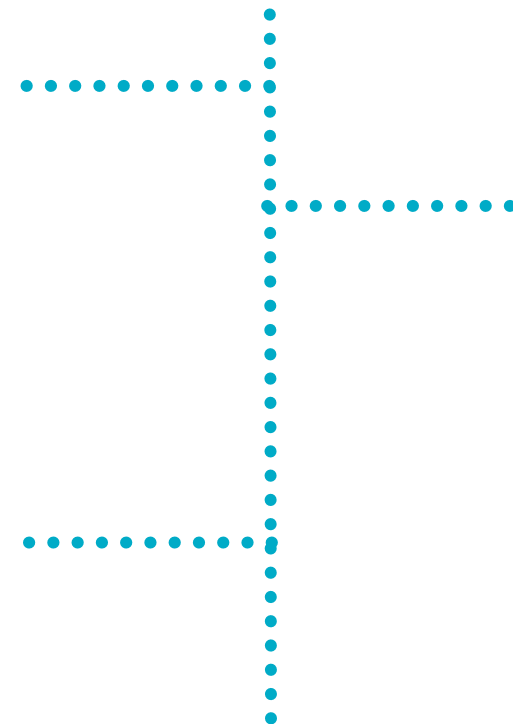
26% of Beloit Police Department new hires in 2016-17 were minority or female (2018 recruitment process is ongoing). 44% of Beloit Fire Department new hires in 2018 were minority or female. 26% of seasonal employees were minorities in 2017.

Reduced Workplace Injuries

City's worker's compensation policy changed in 2017, resulting in a 44% reduction in workplace injuries, saving \$425,161 in worker's comp claims compared to 2016.

Empowered Employees With Training

Over 30,000 hours of city-wide training sessions for Fire, Police, and DPW in 2016 and 2017.





CREATE AND SUSTAIN ECONOMIC AND RESIDENTIAL GROWTH

- Retain existing businesses and promote their growth and expansion.
- Attract complimentary new development.
- Develop a high quality workforce and link employers and prospective employees.
- Foster regional partnerships to promote development.
- Leverage private investment, create jobs and increase tax base.

PERFORMANCE INDICATORS:

- Number of acres sold, square footage developed, and jobs created.
- Number of direct marketing activities involved in.
- Respond to all RFI's by deadline or within 48 hours.
- Track and document economic development activity, reporting results to City Council on quarterly and annual basis.

ACCOMPLISHMENTS

New Development Benefits

30 acres sold, 300,000 sq. feet developed, and **600 jobs** created in 2016 and 2017.

Quick Responses to RFI's

20 RFI's responded by deadlines or 48 hours in 2016 and 2017.

Marketing Our Community

Involved in 9 direct marketing activities in 2016 and 2017.

Council Updates

Reports on economic development activity and results presented to Council in both years.

Gateway Business Park

Growth continues in the Gateway Business Park, which is currently valued at **\$159 million**. The Gateway Business Park is home to **10 companies with 1,750 employees**, as well as 292 multi-family units and 54 single family homes. The business park has almost 2 million sq. feet in industrial and warehouse space. **Coming soon: 58 more multi-family units.**

Shrinking Unemployment Rate

Our unemployment rate decreased on average from 5.6% to 4.2% and continues to decline. As of December 2017, **the unemployment rate was 3.3%.**



CREATE AND SUSTAIN A HIGH QUALITY OF LIFE

- Provide clean, safe and attractive parks and related facilities.
- Provide complimentary recreational and athletic programs.
- Increase literacy and provide lifelong learning opportunities.
- Remove hazardous trees that are a risk to the public and aesthetically maintain the urban forest.

PERFORMANCE INDICATORS:

- # of trees removed, # of stumps removed, % of each remaining.
- Increase use of downloadable A/V and database collections.
- Average time to clear main streets during a snow event.

ACCOMPLISHMENTS

Removal of Ash Trees

Over **1,000 ash trees** and nearly 1,000 tree stumps removed. There are now 32% of ash trees remaining compared to 55% in 2016.

Improved Snow Response

The amount of time it takes to clear main streets during a snow event decreased from 6 hours in 2016 to **5 hours in 2017**.

Senior Activities

Grinnell Hall partnered with the Rock County Council on Aging to distribute 151 senior farmers' market vouchers, hold two health classes, and **serve 5,061 meals at the county's only senior dining center**. Grinnell introduced Rock Steady boxing in 2018 to help fight against Parkinson's disease.

Parks & Recreation

Over 3,500 kids served with summer playground programs, 757 kids participated in the Beloit Dirty Dash, 350-400 people came to Riverside Park for the "Touch a Truck" event, and 13,167 people used Krueger Municipal Pool for open swim. Nearly 400 residents rented a picnic shelter, and over 500 people used our boat launch. Nine summer concerts at Riverside Park had an average attendance of 1,200 residents.

Expanded Digital Library Offerings

Over 15,000 locally owned database uses in 2017 and a **20% increase in downloadable A/V** from 2016 to 2017.



CREATE AND SUSTAIN HIGH QUALITY INFRASTRUCTURE AND CONNECTIVITY

- Create ongoing funding and planning for extended fiber optic network.
- Create citywide facility maintenance program, incorporating buildings and maintenance.
- Manage CIP program and adequately plan for future needs.
- Continue to promote public transportation and explore new routes to serve future development and existing areas which are underserved.
- Demonstrate progress in the evaluation and implementation of the Rock River Total Maximum Daily Load.

PERFORMANCE INDICATORS:

- Sampling program results.
- % of water meters tested and replaced.

ACCOMPLISHMENTS

Rock River Sampling Program

2016: Sampling programs completed within safe drinking water standards.

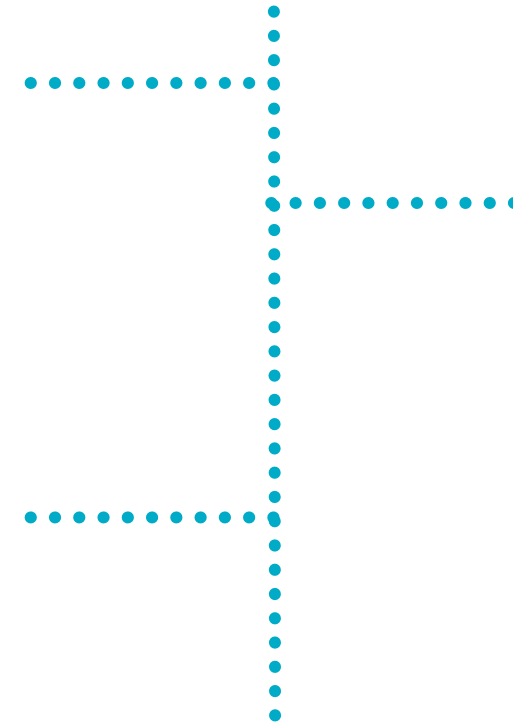
2017: Submitted alternatives for compliance, source reduction, improvements and modifications.

Water Quality Enhancements

10% of water meters tested and replaced in 2017.

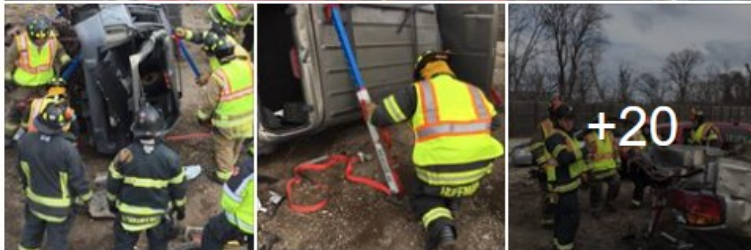
Fiber Optics Program

An extended fiber optics network will be completed by July 2018. This project will result in a **more reliable phone and data connection**, eliminate downtime, increase security, provide backup redundancies, and increase security.



 **City of Beloit Fire Department** added 23 new photos.
March 4 at 11:30am · 🌐

Our new probationary firefighters have been training hard the past two weeks. Take a look and see what they've been up to!



99 Likes 3 Comments 8 Shares

CREATE AND SUSTAIN

A POSITIVE IMAGE, ENHANCE COMMUNICATIONS & ENGAGE THE COMMUNITY

- Update City logo.
- Refresh City website.
- Focus on social media.
- Create a more detailed citywide communications strategy.
- Integrate community communication, outreach and engagement strategies throughout the organization.

PERFORMANCE INDICATORS:

- Increase # of social media followers by 10% annually.

ACCOMPLISHMENTS

Increased Use of Social Media

2017 met the growth goal of a **10% increase** in nearly all city social media accounts. The Beloit Fire Department page grew by 23%, the Beloit Police Department by 17%, the City of Beloit Government by 21%, Parks & Recreation by 17%, and the Beloit Public Library by 10%.

Citywide Communications Strategy

Additional efforts are underway in 2018 to determine how to implement a citywide communications strategy that encompasses resident feedback for projects that impact them. Website research is ongoing with monthly analytics being pulled to determine how the website can best serve the entire community.

New Logo

The City Council approved the new logo in 2017 as the city looks to rebrand itself as it builds a positive image.

FUNCTIONAL UNITS

GENERAL FUND	SPECIAL REVENUE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	DEBT SERVICE FUND	CAPITAL FUNDS
City Council	Police Gants:	Public Works:	Public Works:	Debt Service	Capital Improvements
City Manager	OJA Beat Patrol	Parks & Leisure Services:	DPW Operations		Public Works:
City Attorney	Traffic Enforcement	Golf Course	Fleet Maintenance		Engineering:
Economic Development	Alcohol Enforcement	Public Works:	Finance & Administration		CIP Engineering
Finance & Administrative Services: City Clerk Municipal Court City Assessor Human Resources City Treasurer Accounting & Purchasing Cable T.V. Information Systems Contingency Fund Wage Adjustment Finance Insurance City Hall Operations	Seat Belt Enforcement	Parks & Leisure Services:	Municipal Mutual Insurance		Equipment Replacement
	COPS	Cemeteries	Health & Dental Plan		Computer Replacement
	Project Safe Neighborhood	Public Works:			
	Police School	Wastewater			
	Fire Grant:	Public Works:			
	SAFER	Water Utility			
	Community Development:	Public Works:			
	CDBG:	Storm Water Utility			
	Housing Rehabilitation	Fire Department:			
	Revolving Loan Fund	Ambulance			
Systematic Rental Inspection	Public Works:				
Public Services	Transit				
Housing Rehabilitation					
Beloit Economic					
Development Corporation					
Planning & Administration					
NHS of Beloit					
Community Development:	Community Development:				
HOME	HOME				
Public Works:	Public Works:				
Parks & Leisure Services	Parks & Leisure Services				
Park Impact Fee	Park Impact Fee				
Public Works:	Public Works:				
Engineering:	Engineering:				
MPO Traffic Engineering	MPO Traffic Engineering				
TID #5 Downtown Overlay	TID #5 Downtown Overlay				
TID #6 Beloit 2000-Riverfront	TID #6 Beloit 2000-Riverfront				
TID #8 Industrial Park	TID #8 Industrial Park				
TID #9 Beloit Mall	TID #9 Beloit Mall				
TID # 10 Gateway Industrial Park	TID # 10 Gateway Industrial Park				
TID #11 Industrial Park	TID #11 Industrial Park				
TID #12 Frito Lay	TID #12 Frito Lay				
TID #13 Milwaukee Road	TID #13 Milwaukee Road				
TID #14 4th Street Corridor	TID #14 4th Street Corridor				
Public Works:	Public Works:				
DPW Operations:	DPW Operations:				
Operations Administration	Solid Waste				
Central Stores					
Streets/Grounds Maintenance					
Snow Removal & Ice Control					
Parks & Leisure Services:	Library				
Parks					
Recreation					
Krueger Pool					
Grinnell Senior Center					
Rotary River Center					
Edward's Pavilion					
Ice Arena					
Big Hill Center					

2019 BUDGET SUMMARY

DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2015	2016	2017	2018	2018 YTD	2018	2019		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
GENERAL FUND:									
City Council	\$49,494	\$47,582	\$50,927	\$49,241	\$27,343	\$48,178	\$50,653	\$1,412	2.87%
City Manager	\$390,405	\$274,254	\$278,747	\$350,108	\$166,320	\$345,260	\$364,184	\$14,076	4.02%
City Attorney	\$423,364	\$401,886	\$701,446	\$690,587	\$334,657	\$689,229	\$707,451	\$16,864	2.44%
Information Technology	\$471,558	\$549,593	\$567,222	\$670,556	\$321,844	\$640,389	\$704,683	\$34,127	5.09%
Human Resources	\$207,093	\$199,899	\$153,699	\$206,087	\$74,251	\$206,645	\$183,741	(\$22,346)	-10.84%
Economic Development	\$256,377	\$265,940	\$265,858	\$282,866	\$142,051	\$282,654	\$287,035	\$4,169	1.47%
Finance & Administrative Services	\$1,921,946	\$1,871,575	\$1,797,867	\$2,321,905	\$891,622	\$1,862,862	\$2,756,100	\$434,195	18.70%
Police Department	\$11,949,602	\$11,628,027	\$11,661,360	\$11,662,547	\$5,386,823	\$11,064,218	\$11,887,227	\$224,680	1.93%
Fire Department	\$7,505,325	\$7,607,614	\$7,638,134	\$7,694,566	\$3,930,093	\$7,969,389	\$7,937,097	\$242,531	3.15%
Community Development	\$1,204,587	\$1,077,438	\$1,106,532	\$1,075,403	\$547,113	\$1,037,904	\$1,053,120	(\$22,283)	-2.07%
Department of Public Works	\$6,198,915	\$6,029,376	\$5,686,057	\$6,094,969	\$2,729,000	\$6,040,621	\$6,091,371	(\$3,598)	-0.06%
GENERAL FUND TOTAL	\$30,578,666	\$29,953,184	\$29,907,849	\$31,098,835	\$14,551,117	\$30,187,349	\$32,022,662	\$923,827	2.97%
SPECIAL REVENUE FUNDS:									
Police Grants	\$540,909	\$568,697	\$609,841	\$506,612	\$319,571	\$640,679	\$477,434	(\$29,178)	-5.76%
SAFER Fire Grant	\$382,405	\$282,229	\$211,955	\$0	\$103,198	\$103,198	\$0	\$0	0.00%
Community Development Block Grant	\$645,361	\$382,105	\$361,367	\$662,475	\$562,475	\$562,475	\$742,276	\$79,801	12.05%
HOME Program	\$503,066	\$307,761	\$228,149	\$398,015	\$59,104	\$403,246	\$500,000	\$101,985	25.62%
MPO Traffic Engineering	\$235,048	\$259,229	\$235,358	\$240,915	\$70,311	\$140,703	\$243,070	\$2,155	0.89%
Park Impact Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	100.00%
TID #5 - Downtown Overlay	\$1,445,422	\$1,144,120	\$1,067,480	\$1,350,042	\$1,073,204	\$1,327,000	\$0	(\$1,350,042)	-100.00%
TID #6 - Beloit 2000-Riverfront	\$434,937	\$468,831	\$605,091	\$1,268,139	\$395,103	\$403,528	\$1,365,226	\$97,087	7.66%
TID #8 - Industrial Park	\$131,916	\$521,584	\$218,573	\$298,581	\$203,355	\$217,386	\$525,284	\$226,703	75.93%
TID #9 - Beloit Mall	\$18,275	\$17,634	\$16,875	\$208,004	\$21,650	\$21,850	\$207,369	(\$635)	-0.31%
TID #10 - Gateway Industrial Park	\$4,626,827	\$5,519,762	\$3,620,287	\$5,186,821	\$2,166,802	\$5,179,834	\$4,356,885	(\$829,936)	-16.00%
TID #11 - Industrial Park	\$119,015	\$123,486	\$223,935	\$232,367	\$0	\$43,806	\$228,775	(\$3,592)	-1.55%
TID #12 - Frito Lay	\$67,635	\$66,800	\$68,456	\$77,105	\$1,150	\$65,333	\$76,382	(\$723)	-0.94%
TID #13 - Milwaukee Road	\$213,363	\$296,112	\$240,168	\$613,519	\$179,494	\$203,054	\$619,496	\$5,977	0.97%
TID #14 - 4th Street Corridor	\$184,221	\$54,440	\$3,436	\$65,458	\$0	\$1,150	\$71,185	\$5,727	8.75%
Solid Waste Collection	\$2,518,646	\$2,363,734	\$2,324,543	\$2,754,475	\$1,210,586	\$2,801,255	\$2,754,710	\$235	0.01%
Library Operations	\$2,171,587	\$2,297,296	\$2,395,244	\$2,632,354	\$1,156,694	\$2,223,154	\$2,369,899	(\$262,455)	-9.97%
SPECIAL REVENUE FUND TOTAL	\$14,238,633	\$14,673,820	\$12,430,759	\$16,494,882	\$7,522,697	\$14,337,651	\$14,562,991	(\$1,931,891)	-11.71%

2019 BUDGET SUMMARY

DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2015	2016	2017	2018	2018 YTD	2018	2019		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
ENTERPRISE FUNDS:									
Golf Course	\$472,567	\$425,739	\$446,840	\$460,040	\$171,367	\$426,382	\$442,020	(\$18,020)	-3.92%
Cemeteries	\$315,840	\$305,336	\$279,021	\$316,772	\$115,560	\$300,672	\$283,917	(\$32,855)	-10.37%
Water Utility	\$5,807,019	\$5,537,215	\$4,897,430	\$5,620,440	\$1,579,892	\$5,700,434	\$6,094,869	\$474,429	8.44%
Wastewater Utility	\$9,226,354	\$8,841,633	\$8,985,019	\$7,122,289	\$2,824,719	\$6,685,193	\$7,597,090	\$474,801	6.67%
Storm Water Utility	\$1,139,746	\$992,160	\$971,654	\$1,139,400	\$388,910	\$1,060,097	\$1,147,650	\$8,250	0.72%
Ambulance	\$1,166,234	\$1,219,749	\$1,310,001	\$1,451,878	\$692,076	\$1,457,624	\$1,451,878	\$0	0.00%
Mass Transit	\$1,970,401	\$1,899,954	\$2,054,251	\$1,955,418	\$962,948	\$1,846,200	\$1,990,468	\$35,050	1.79%
ENTERPRISE FUNDS TOTAL	\$20,098,161	\$19,221,786	\$18,944,216	\$18,066,237	\$6,735,471	\$17,476,602	\$19,007,892	\$941,655	5.21%
INTERNAL SERVICE FUNDS:									
Municipalities Mutual Insurance	\$1,508,846	\$1,700,142	\$1,902,642	\$1,653,380	\$1,166,681	\$1,760,382	\$1,485,854	(\$167,526)	-10.13%
Health & Dental Plan	\$9,114,302	\$10,167,559	\$10,337,119	\$9,757,370	\$4,251,882	\$11,943,973	\$10,887,338	\$1,129,968	11.58%
Fleet Maintenance	\$1,472,874	\$1,210,330	\$1,162,269	\$1,319,443	\$573,915	\$1,309,248	\$1,341,891	\$22,448	1.70%
INTERNAL SERVICE FUNDS TOTAL	\$12,096,022	\$13,078,031	\$13,402,030	\$12,730,193	\$5,992,479	\$15,013,603	\$13,715,083	\$984,890	7.74%
DEBT SERVICE FUNDS:									
Debt Service	\$6,272,785	\$6,288,558	\$7,998,501	\$5,936,175	\$5,337,730	\$5,936,175	\$6,000,244	\$64,069	1.08%
DEBT SERVICE FUNDS TOTAL	\$6,272,785	\$6,288,558	\$7,998,501	\$5,936,175	\$5,337,730	\$5,936,175	\$6,000,244	\$64,069	1.08%
CAPITAL FUNDS:									
Capital Improvements	\$4,563,121	\$6,332,472	\$5,375,858	\$19,096,915	\$1,862,774	\$19,096,915	\$9,501,153	(\$9,595,762)	-50.25%
CIP Engineering	\$488,738	\$492,021	\$501,637	\$860,500	\$323,153	\$867,500	\$690,204	(\$170,296)	-19.79%
Equipment Replacement	\$768,794	\$1,734,046	\$892,608	\$1,529,602	\$55,420	\$706,766	\$1,253,970	(\$275,632)	-18.02%
Computer Replacement	\$93,231	\$24,598	\$86,823	\$5,700	\$0	\$0	\$60,000	\$54,300	952.63%
CAPITAL FUNDS TOTAL	\$5,913,884	\$8,583,137	\$6,856,926	\$21,492,717	\$2,241,347	\$20,671,181	\$11,505,327	(\$9,987,390)	-46.47%
GRAND TOTAL	\$89,198,151	\$91,798,516	\$89,540,282	\$105,819,039	\$42,380,841	\$103,622,561	\$96,814,199	(\$9,004,840)	-8.51%

2019 BUDGET SUMMARY
DEPARTMENTAL APPROPRIATIONS ALL FUNDS

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
City Council	\$49,494	\$47,582	\$50,927	\$49,241	\$27,343	\$48,178	\$50,653	\$1,412	2.87%
City Manager	\$390,405	\$274,254	\$278,747	\$350,108	\$166,320	\$345,260	\$364,184	\$14,076	4.02%
City Attorney	\$423,364	\$401,886	\$701,446	\$690,587	\$334,657	\$689,229	\$707,451	\$16,864	2.44%
Information Technology	\$471,558	\$549,593	\$567,222	\$670,556	\$321,844	\$640,389	\$704,683	\$34,127	5.09%
Human Resources	\$207,093	\$199,899	\$153,699	\$206,087	\$74,251	\$206,645	\$183,741	(\$22,346)	-10.84%
Economic Development	\$256,377	\$265,940	\$265,858	\$282,866	\$142,051	\$282,654	\$287,035	\$4,169	1.47%
Finance & Administrative Services	\$3,430,792	\$3,571,717	\$3,700,509	\$3,975,285	\$2,058,303	\$3,623,244	\$4,241,954	\$266,669	6.71%
Police Department	\$12,490,511	\$12,196,724	\$12,271,201	\$12,169,159	\$5,706,394	\$11,704,897	\$12,364,661	\$195,502	1.61%
Public Library	\$2,171,587	\$2,297,296	\$2,395,244	\$2,632,354	\$1,156,694	\$2,223,154	\$2,369,899	(\$262,455)	-9.97%
Fire Department	\$9,053,964	\$9,109,592	\$9,160,091	\$9,146,444	\$4,725,367	\$9,530,211	\$9,388,975	\$242,531	2.65%
Community Development	\$2,353,014	\$1,767,304	\$1,696,047	\$2,135,893	\$1,168,692	\$2,003,625	\$2,295,396	\$159,503	7.47%
Department of Public Works	\$29,846,148	\$28,356,727	\$27,544,078	\$27,884,661	\$10,950,362	\$27,178,305	\$28,702,260	\$817,599	2.93%
Capital Improvement Funds	\$5,425,146	\$8,091,116	\$6,355,289	\$20,632,217	\$1,918,194	\$19,803,681	\$10,815,123	(\$9,817,094)	-47.58%
Debt Service Funds	\$6,272,785	\$6,288,558	\$7,998,501	\$5,936,175	\$5,337,730	\$5,936,175	\$6,000,244	\$64,069	1.08%
TIF Districts	\$7,241,611	\$8,212,769	\$6,064,303	\$9,300,036	\$4,040,758	\$7,462,941	\$7,450,602	(\$1,849,434)	-19.89%
Health & Dental Plan	\$9,114,302	\$10,167,559	\$10,337,119	\$9,757,370	\$4,251,882	\$11,943,973	\$10,887,338	\$1,129,968	11.58%
TOTAL	\$89,198,151	\$91,798,516	\$89,540,282	\$105,819,039	\$42,380,841	\$103,622,561	\$96,814,199	(\$9,004,840)	-8.51%

2019 BUDGET SUMMARY - REVENUE BY CATEGORY

	2015	2016	2017	2018	2018 YTD	2018	2019		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
GENERAL FUND									
Taxes	(\$8,383,928)	(\$8,535,674)	(\$8,956,583)	(\$9,170,931)	(\$6,314,942)	(\$9,162,431)	(\$9,437,373)	(\$266,442)	2.91%
Licenses & Permits	(\$894,787)	(\$833,762)	(\$687,245)	(\$896,410)	(\$405,585)	(\$754,053)	(\$790,335)	\$106,075	-11.83%
Fines & Forfeitures	(\$942,961)	(\$722,637)	(\$747,677)	(\$838,100)	(\$460,164)	(\$870,830)	(\$908,640)	(\$70,540)	8.42%
Intergovernmental Aids & Grants	(\$19,074,799)	(\$18,862,750)	(\$18,735,798)	(\$18,715,000)	(\$962,424)	(\$18,837,589)	(\$19,024,583)	(\$309,583)	1.65%
Investments & Property Income	(\$84,391)	(\$119,678)	(\$140,459)	(\$529,132)	(\$23,507)	(\$219,844)	(\$875,958)	(\$346,826)	65.55%
Departmental Earnings	(\$821,634)	(\$835,073)	(\$858,994)	(\$874,212)	(\$569,191)	(\$798,596)	(\$835,173)	\$39,039	-4.47%
Miscellaneous Revenues	(\$34,409)	(\$69,418)	(\$94,551)	(\$75,050)	(\$35,144)	(\$43,478)	(\$150,600)	(\$75,550)	100.67%
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
GENERAL FUND TOTAL	(\$30,236,909)	(\$29,978,992)	(\$30,221,308)	(\$31,098,835)	(\$8,770,958)	(\$30,686,821)	(\$32,022,662)	(\$923,827)	2.97%
SPECIAL REVENUE FUNDS									
Taxes	(\$9,077,711)	(\$9,625,283)	(\$9,673,138)	(\$9,703,343)	(\$8,200,521)	(\$10,022,896)	(\$8,346,771)	\$1,356,572	-13.98%
Fines & Forfeitures	(\$133,371)	(\$67,499)	(\$58,518)	(\$74,000)	(\$33,808)	(\$72,000)	(\$53,000)	\$21,000	-28.38%
Intergovernmental Aids & Grants	(\$2,456,277)	(\$2,957,743)	(\$2,540,009)	(\$2,324,573)	(\$2,194,682)	(\$2,442,072)	(\$2,255,425)	\$69,148	-2.97%
Investments & Property Income	(\$256,105)	(\$507,502)	(\$256,702)	(\$219,168)	(\$156,259)	(\$251,328)	(\$238,868)	(\$19,700)	8.99%
Departmental Earnings	(\$2,056,750)	(\$2,600,640)	(\$2,861,341)	(\$3,006,680)	(\$1,223,038)	(\$2,798,480)	(\$3,483,481)	(\$476,801)	15.86%
Miscellaneous Revenues	(\$256,340)	(\$267,685)	(\$299,337)	(\$372,434)	(\$85,179)	(\$369,899)	(\$78,837)	\$293,597	-78.83%
Other Financing Sources	\$0	(\$31,719)	\$0	(\$794,684)	\$0	\$0	(\$106,609)	\$688,075	-86.58%
SPECIAL REVENUE FUNDS TOTAL	(\$14,236,554)	(\$16,058,071)	(\$15,689,045)	(\$16,494,882)	(\$11,893,487)	(\$15,956,675)	(\$14,562,991)	\$1,931,891	-11.71%

2019 BUDGET SUMMARY - REVENUE BY CATEGORY

	2015	2016	2017	2018	2018 YTD	2018	2019		PERCENT
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
ENTERPRISE FUNDS									
Taxes	(\$662,833)	(\$662,833)	(\$662,833)	(\$634,719)	(\$634,719)	(\$634,719)	(\$610,019)	\$24,700	-3.89%
Licenses & Permits	(\$3,280)	(\$86,560)	(\$18,400)	(\$9,500)	(\$41,840)	(\$42,280)	(\$11,250)	(\$1,750)	18.42%
Fines & Forfeitures	(\$232,543)	(\$246,049)	(\$227,672)	(\$273,380)	(\$60,445)	(\$266,870)	(\$267,350)	\$6,030	-2.21%
Intergovernmental Aids & Grants	(\$1,148,898)	(\$1,124,618)	(\$1,083,237)	(\$1,099,637)	\$0	(\$1,050,468)	(\$1,114,708)	(\$15,071)	1.37%
Investments & Property Income	(\$361,392)	(\$293,807)	(\$293,493)	(\$343,535)	(\$163,154)	(\$291,018)	(\$406,097)	(\$62,562)	18.21%
Departmental Earnings	(\$14,975,377)	(\$15,382,007)	(\$16,362,183)	(\$15,690,511)	(\$6,773,033)	(\$16,060,900)	(\$16,571,654)	(\$881,143)	5.62%
Miscellaneous Revenues	(\$24,738)	(\$317,540)	(\$233,629)	(\$14,955)	(\$5,101)	(\$7,650)	(\$26,814)	(\$11,859)	79.30%
Other Financing Sources	(\$234,087)	(\$112,783)	(\$59,245)	\$0	\$0	\$0	\$0	\$0	0.00%
ENTERPRISE FUNDS TOTAL	(\$17,643,148)	(\$18,226,197)	(\$18,940,692)	(\$18,066,237)	(\$7,678,293)	(\$18,353,905)	(\$19,007,892)	(\$941,655)	5.21%
INTERNAL SERVICE FUNDS									
Departmental Earnings	(\$11,853,059)	(\$12,072,007)	(\$11,517,656)	(\$12,555,193)	(\$5,447,719)	(\$12,818,283)	(\$13,540,083)	(\$984,890)	7.84%
Miscellaneous Revenues	(\$303,646)	(\$292,255)	(\$434,414)	(\$175,000)	(\$466,981)	(\$573,416)	(\$175,000)	\$0	0.00%
INTERNAL SERVICE FUNDS TOTAL	(\$12,156,705)	(\$12,364,262)	(\$11,952,071)	(\$12,730,193)	(\$5,914,700)	(\$13,391,699)	(\$13,715,083)	(\$984,890)	7.74%
DEBT SERVICE FUNDS									
Taxes	(\$4,800,000)	(\$4,769,154)	(\$4,850,000)	(\$4,850,000)	(\$3,826,012)	(\$4,850,000)	(\$5,250,000)	(\$400,000)	8.25%
Intergovernmental Aids & Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Investments & Property Income	(\$685)	(\$351)	(\$840)	\$0	(\$607)	\$0	\$0	\$0	0.00%
Departmental Earnings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Sources	(\$1,335,516)	(\$1,277,890)	(\$2,680,490)	(\$1,086,175)	(\$779,429)	(\$1,086,175)	(\$750,244)	\$335,931	-30.93%
DEBT SERVICE FUNDS TOTAL	(\$6,136,201)	(\$6,047,395)	(\$7,531,330)	(\$5,936,175)	(\$4,606,048)	(\$5,936,175)	(\$6,000,244)	(\$64,069)	1.08%

2019 BUDGET SUMMARY - REVENUE BY CATEGORY

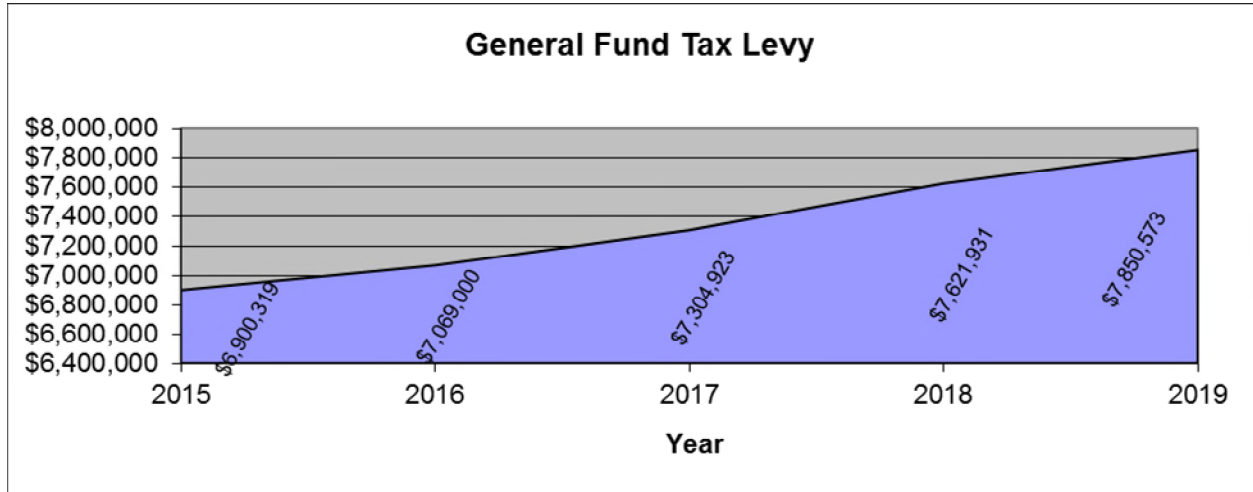
	2015	2016	2017	2018	2018 YTD	2018	2019		
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	PERCENT CHANGE
CAPITAL FUNDS									
Fines & Forfeitures	\$0	(\$52,450)	(\$81,192)	\$0	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Aids & Grants	(\$262,050)	(\$133,759)	\$0	(\$610,100)	\$0	(\$610,100)	(\$3,150,697)	(\$2,540,597)	416.42%
Investments & Property Income	(\$317,138)	(\$298,892)	(\$295,486)	(\$405,700)	(\$10,284)	(\$110,700)	(\$367,716)	\$37,984	-9.36%
Departmental Earnings	(\$1,536,180)	(\$1,348,512)	(\$1,439,739)	(\$4,168,729)	(\$712,301)	(\$4,005,403)	(\$1,550,454)	\$2,618,275	-62.81%
Other Financing Sources	(\$3,450,144)	(\$6,444,086)	(\$5,346,208)	(\$16,308,188)	(\$4,970,268)	(\$16,308,188)	(\$6,436,460)	\$9,871,728	-60.53%
CAPITAL FUNDS TOTAL	(\$5,565,512)	(\$8,277,699)	(\$7,162,625)	(\$21,492,717)	(\$5,692,853)	(\$21,034,391)	(\$11,505,327)	\$9,987,390	-46.47%
GRAND TOTAL	(\$85,975,029)	(\$90,952,616)	(\$91,497,071)	(\$105,819,039)	(\$44,556,340)	(\$105,359,666)	(\$96,814,199)	\$9,004,840	-8.51%

TYPE OF REVENUE TOTALS

Taxes	(\$22,924,472)	(\$23,592,944)	(\$24,142,554)	(\$24,358,993)	(\$18,976,195)	(\$24,670,046)	(\$23,644,163)	\$714,830	-2.93%
Licenses & Permits	(\$898,067)	(\$920,322)	(\$705,645)	(\$905,910)	(\$447,425)	(\$796,333)	(\$801,585)	\$104,325	-11.52%
Fines & Forfeitures	(\$1,308,875)	(\$1,088,635)	(\$1,115,060)	(\$1,185,480)	(\$554,417)	(\$1,209,700)	(\$1,228,990)	(\$43,510)	3.67%
Intergovernmental Aids & Grants	(\$22,942,024)	(\$23,078,870)	(\$22,359,044)	(\$22,749,310)	(\$3,157,106)	(\$22,940,229)	(\$25,545,413)	(\$2,796,103)	12.29%
Investments & Property Income	(\$1,019,711)	(\$1,220,230)	(\$986,980)	(\$1,497,535)	(\$353,811)	(\$872,890)	(\$1,888,639)	(\$391,104)	26.12%
Departmental Earnings	(\$31,243,000)	(\$32,238,239)	(\$33,039,913)	(\$36,295,325)	(\$14,725,283)	(\$36,481,662)	(\$35,980,845)	\$314,480	-0.87%
Miscellaneous Revenues	(\$619,133)	(\$946,898)	(\$1,061,932)	(\$637,439)	(\$592,405)	(\$994,443)	(\$431,251)	\$206,188	-32.35%
Other Financing Sources	(\$5,019,747)	(\$7,866,478)	(\$8,085,943)	(\$18,189,047)	(\$5,749,697)	(\$17,394,363)	(\$7,293,313)	\$10,895,734	-59.90%
GRAND TOTAL	(\$85,975,029)	(\$90,952,616)	(\$91,497,071)	(\$105,819,039)	(\$44,556,340)	(\$105,359,666)	(\$96,814,199)	\$9,004,840	-8.51%

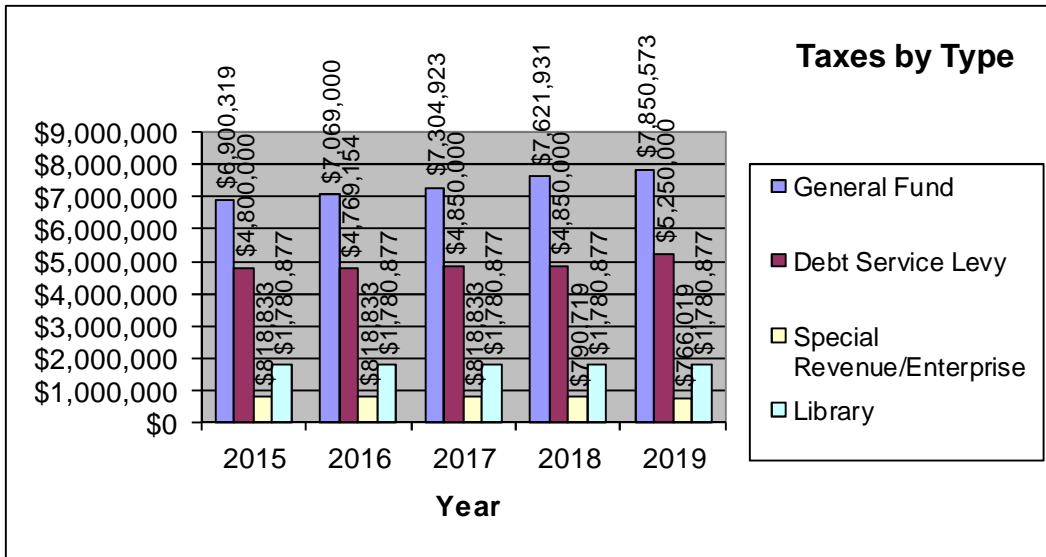
2019 Operating Budget Revenue

The total operating revenues for 2019 are \$96,814,199 and come from a combination of sources: taxes, licenses and permits, fines and forfeitures, intergovernmental aides and grants, cash and property, departmental earnings, other revenues and other financing sources. Beloit, along with other municipalities in the State of Wisconsin, is dependent on the state for aides and grants. The City of Beloit's two largest general fund revenue sources are State and Federal aid and property taxes.



Taxes

In determining the annual tax levy, the City follows the State of Wisconsin's imposed limits on the City's ability to increase the property tax levy. The City of Beloit is subject to property tax levy limits as are all Wisconsin Municipalities. The City's tax levy (excluding debt) is limited to net new construction and any decrease in debt service on debt issued prior to 2005. For 2019, the City tax levy cap by the statutory limit is 0% plus debt service and the value of net new construction. The City's value of net new construction that can be used for the tax levy calculation is 1.10%. The total property tax levy is \$15,647,469. The recommended tax levy increase of \$603,942 is in line with the statutory tax levy limitation. If the City of Beloit goes over their limit then the State of Wisconsin can decrease their aid. Property taxes are levied upon all City property owners at a calculated rate per \$1,000 of assessed property valuation on both real and personal property. The City's tax rate of \$11.277 per \$1,000 of assessed value is a (\$.128) or -1.12% decrease over 2018.



The levy is the difference between expenditures and non-tax revenues. The General Fund Levy is \$7,850,573 and the Debt Service Levy is \$5,250,000. The levy to support grant funds, Library, and Transit is \$156,000, \$1,780,877, and \$560,019 respectively. For the second year in a row, the Cemetery Fund will not need to receive funding from the tax levy due to restructuring and a number of new burial options that took place in 2018. We have included \$50,000 in the 2018 tax levy devoted to fund the Golf Course. The resulting tax rate of \$11.277 represents a -1.12% or (\$.128) decrease from 2018. The main source of revenue for two special funds, Library and Tax Increment Districts (TIDs) are taxes. For TIDs, the equalized property value added since the creation of the district is multiplied by the tax rate to determine the amount of revenue (increment). Just over \$2.4 million in increment will be levied. The TID levy is only used for TID expenses. The rate is calculated only after all the overlying tax jurisdictions complete their budgets and the final equalized values are available from the state in November.

Taxing Units

Resident bills include taxes levied by several other governmental units. For the City of Beloit these include:

2018 TAX RATE SUMMARY

City of Beloit -----	\$11.27
School District of Beloit -----	\$12.08
County & State -----	\$6.24
Blackhawk Technical College -----	\$1.18
School Levy Credit -----	(\$1.73)
Total per \$1000 of assessed value ---	\$29.04

“In general, depending on assessment procedures and the extent to which increased market values are reflected in the property-tax base, the property tax is characterized as being a unitary elastic revenue source. Thus, if a jurisdiction relied totally on the property tax as a source of revenue, it would continually face a fiscal gap as the economy grew, since the demand for services is income elastic, but property tax revenues are not. The resulting fiscal gap would create constant pressure on local officials to increase the property tax rate.” (*Local Government Finance: Concepts and Practices- John Peterson and Dennis Strachota*)

So, how does Beloit’s municipal and net tax levies compare with the other similar municipalities in Wisconsin? The chart shows a comparison of assessed municipal tax rates. (*Source Wisconsin Taxpayers Alliance & Department of Revenue Wisconsin*)

Assessed Municipal Tax Rates and Net Rates.

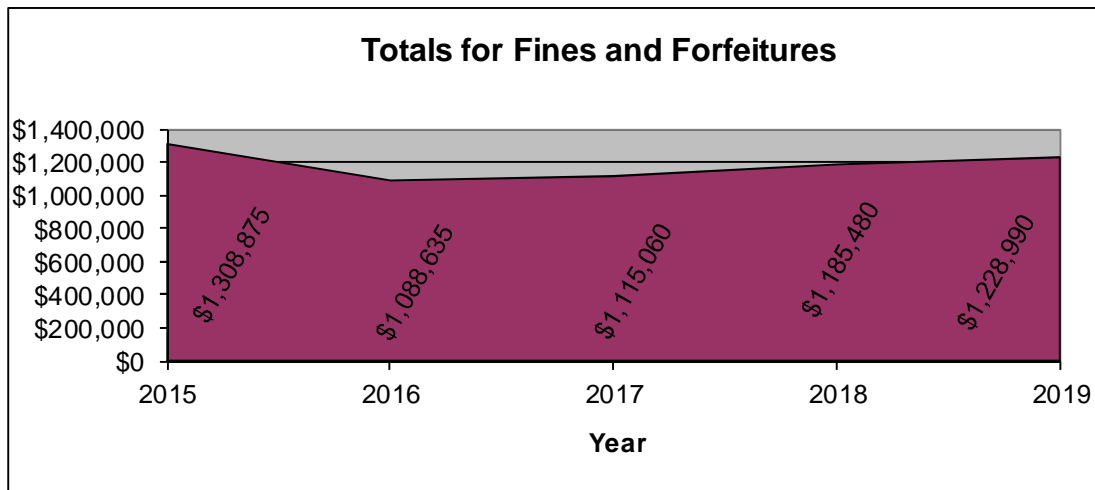
Population	Type	Municipality	County	2017-18	2017-18	2017-18	2017-18	2017-18
				Assessed Value	Municipal Levy	Municipal Tax Rate	Net Levy	Net Tax Rate
595,787	City	Milwaukee	Milwaukee/Waukesha/Washington	26,938,983,758	268,939,031	9.9833	846,008,257	31.4046
242,216	City	Madison	Dane	26,285,348,100	231,041,537	8.7897	662,459,762	25.2026
105,051	City	Green Bay	Brown	6,283,835,700	53,734,186	8.5512	156,846,480	24.9603
99,623	City	Kenosha	Kenosha	5,947,415,400	64,641,831	10.8689	177,112,688	29.7798
78,336	City	Racine	Racine	3,273,712,500	54,322,250	16.5935	115,818,878	35.3785
73,737	City	Appleton	Outagamie/Calumet/Winnebago	4,935,776,000	42,425,098	8.3495	121,456,622	24.6074
71,316	City	Waukesha	Waukesha	6,154,023,800	61,419,460	9.9804	129,930,646	19.6531
67,006	City	Eau Claire	Eau Claire/Chippewa	4,667,471,500	41,687,599	8.9315	117,669,900	25.2106
66,451	City	Oshkosh	Winnebago	3,858,285,700	37,861,700	9.8131	108,736,134	28.1825
63,510	City	Janesville	Rock	4,066,367,300	35,489,610	8.7276	114,886,057	28.2527
60,329	City	West Allis	Milwaukee	3,751,889,600	41,173,414	10.9740	115,859,684	30.8804
51,992	City	La Crosse	La Crosse	3,239,276,808	34,447,486	10.6343	102,528,499	31.6517
48,806	City	Sheboygan	Sheboygan	2,523,820,400	23,324,477	9.5374	68,334,065	27.0756
46,947	City	Wauwatosa	Milwaukee	5,655,505,200	41,946,785	7.4170	143,532,089	25.3792
43,461	City	Fond du Lac	Fond du Lac	2,727,996,420	26,164,517	9.5911	72,904,873	26.7247
40,195	City	New Berlin	Waukesha	4,853,415,200	25,550,392	5.2644	96,608,693	19.9053
39,063	City	Wausau	Marathon	2,716,638,000	24,462,367	9.0046	75,796,555	27.9009
37,859	City	Brookfield	Waukesha	6,900,552,600	38,001,000	5.5818	124,334,727	18.0181
36,792	City	Beloit	Rock	1,594,526,630	15,043,527	9.4345	49,736,176	31.1918
36,473	City	Greenfield	Milwaukee	2,790,406,000	24,173,612	8.6631	81,387,922	29.1671
35,928	Village	Menomonee Falls	Waukesha	4,826,340,390	23,513,000	4.8718	91,471,073	18.9525
35,655	City	Franklin	Milwaukee	3,854,766,200	21,027,849	5.4550	96,995,383	25.1625
34,791	City	Oak Creek	Milwaukee	3,304,022,300	20,261,131	6.1323	78,226,348	23.6761
33,703	City	Manitowoc	Manitowoc	2,008,054,600	15,327,782	7.6332	43,759,741	21.7921
31,599	City	West Bend	Washington	2,464,540,300	19,294,911	7.8290	51,827,357	21.0292

Assessed values from Department of Revenue website. Tax rates do not include TIF.

Net Tax Rates do not include School Tax Credit.

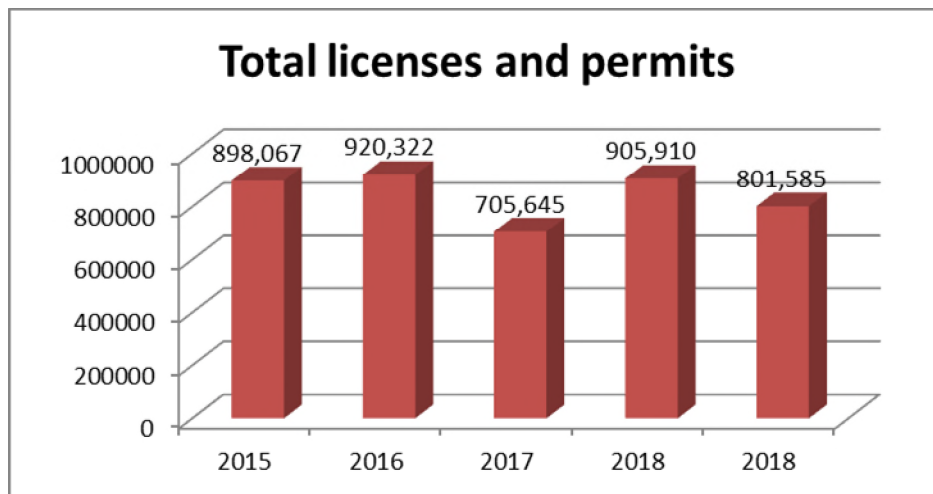
Fines and Forfeitures

Fines and Forfeitures are collected by the City when people violate ordinances, have traffic citations or commit other misdemeanors covered by City Code and State Statute. These fines, forfeitures and penalties can be for nontraffic fines, traffic fines, parking fines, false alarms and penalties on taxes. The following Divisions collect these types of revenues Municipal Court, Treasury, Wastewater, and the Library. Our Municipal Court, our highest collector of these types of revenue, continues to strengthen efforts in collecting fines. Fines and forfeitures can be a useful revenue alternative for municipalities, however; they are dependent on a number of factors. For example, they can be dependent on the number of offenses reported by the Police, Treasury, Wastewater, and the Library, decision of the court, and the ability to pay.



Licenses & Permits

These revenues consist of: licenses for liquor sales, contractors, dogs, cable franchise fees, building permits, electrical permits, plumbing permits, HVAC permits and etc. These fees are set by state and federal laws which limit their increase from year to year. Licenses and permits are dependent on the state of the local economy.



State, Federal & Intergovernmental Aids

The largest source of revenue for the general fund is State and Federal aid, totaling \$19,024,583 or 59% of total general fund revenue. The major categories of aid include shared revenue, expenditure restraint and transportation aids. The other major source of Federal and State grant revenue is for our Special Revenue Funds, mainly for Community Development Block Grants (CDBG), MPO transportation, HOME, police and fire grants.

State Shared Revenues

An appropriation from the State's income and sales tax revenue to local communities for the propose of equalizing property tax rates throughout Wisconsin. As one can see in the chart below, this funding source continues to decline.

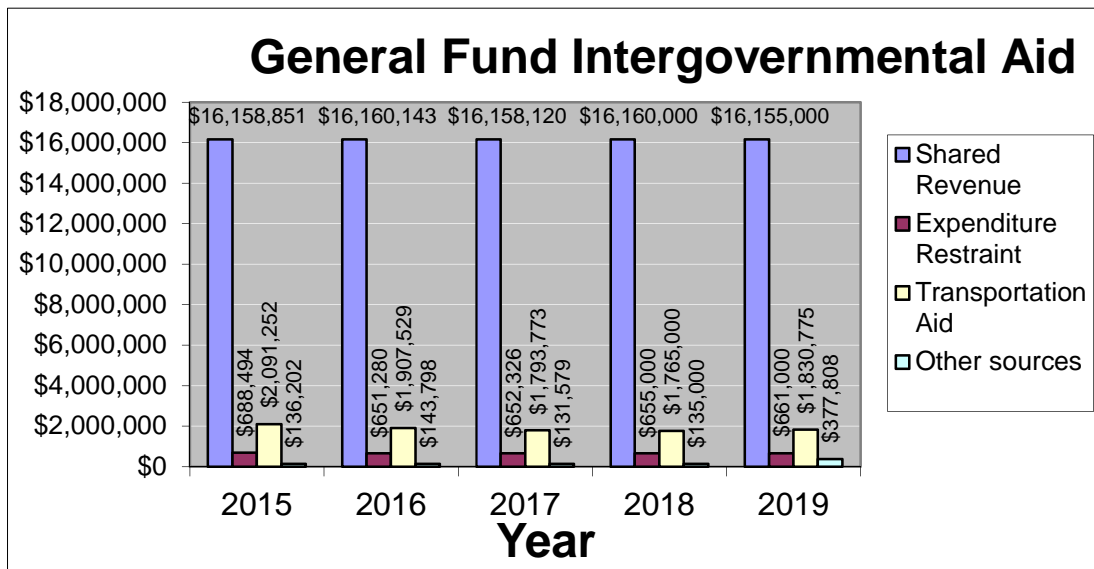
Expenditure Restraint

An incentive program instituted by the State whereby a local government receives a grant if it keeps expense increases below the rate of inflation plus the value of new property tax growth. The General Fund budget increased \$6,000, a 0.92% difference from the 2018 Adopted General Fund budget.

Transportation Aids

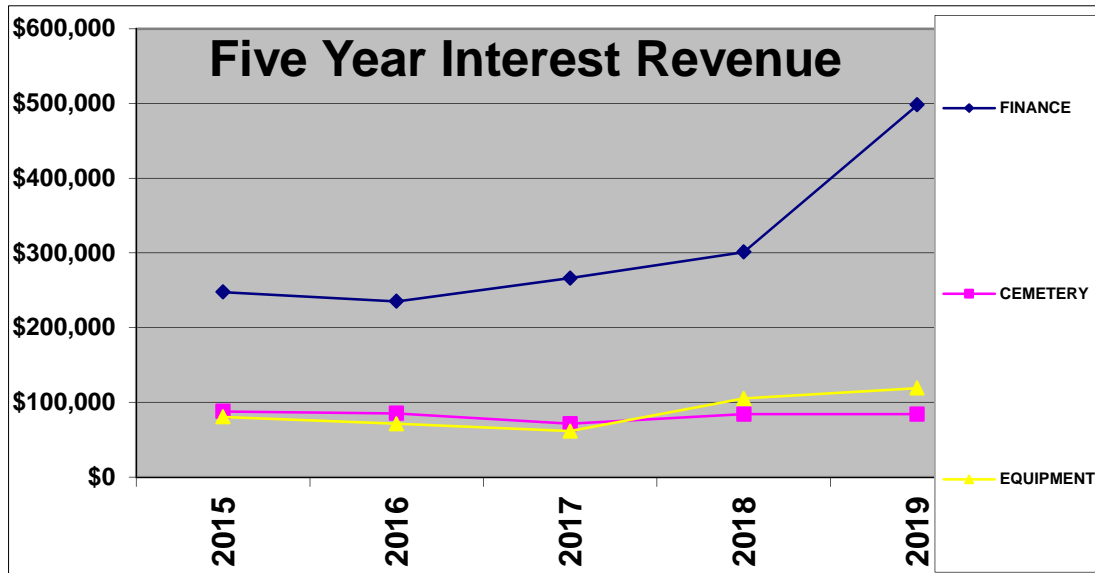
Transportation aids cover costs for items such as road maintenance, traffic enforcement and other costs.

The Beloit Transit system receives the highest percentage of State and Federal aid. Unfortunately, this revenue is reliant on the economy of the State of Wisconsin.



Cash & Property

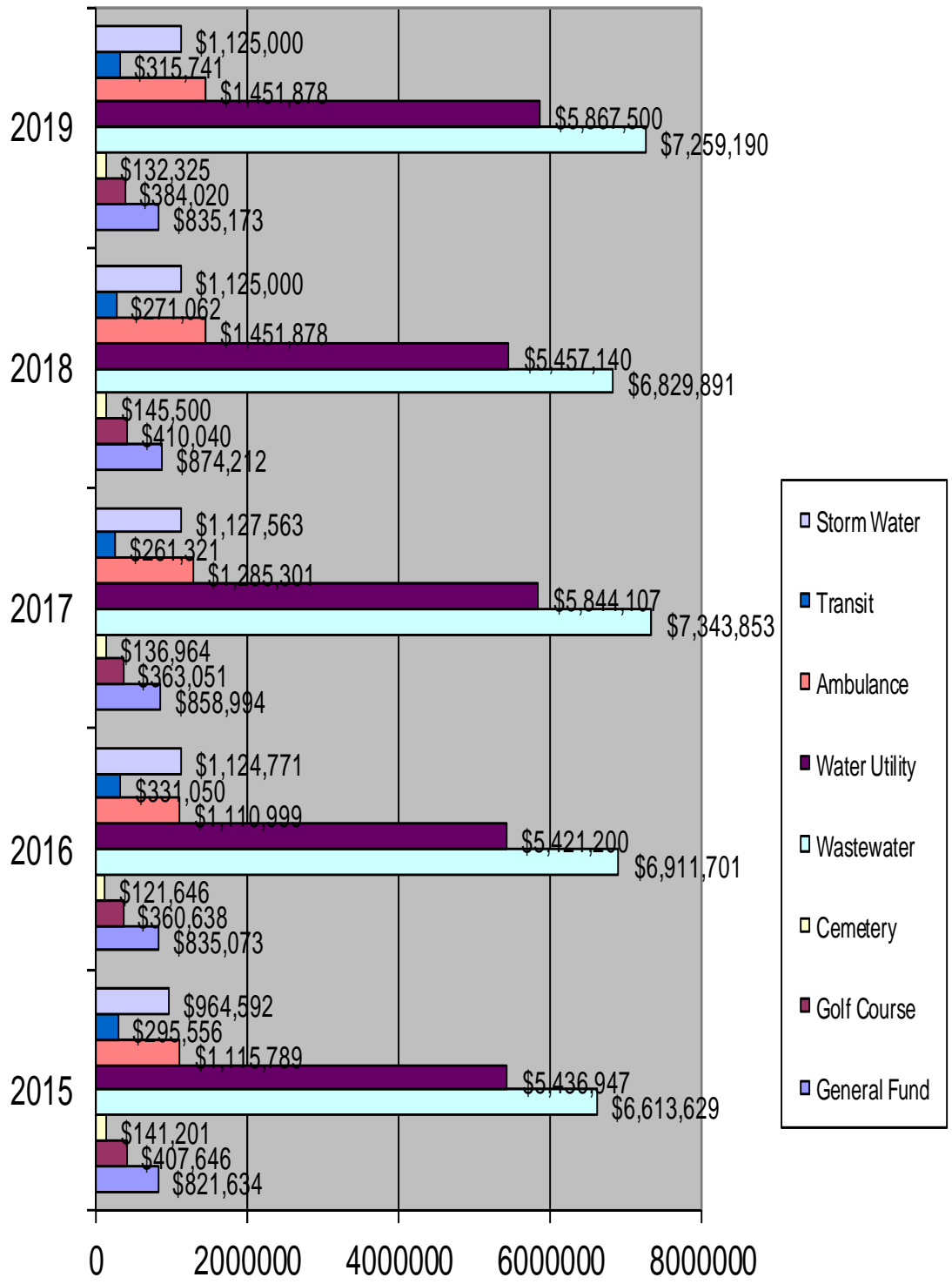
Cash and property consists of rental payments for City land and interest earnings on City funds. Interest income is calculated using projected interest rates and historical investment portfolio performance. Interest revenues have remained relatively flat over the last few years but with recent upticks in interest rates, the City budgeted an increase for 2019. However, the total interest income is still extremely low compared to historical amounts. For instance, in 2007 investment income in the General Fund was \$884,000 and our 2019 Budget projection is \$497,958. The return on invested funds was at an all-time low in 2014 but as one can observe below, interest rates have improved and are forecasted to continue into 2019.



Departmental Earnings

Another major source of general fund revenue is departmental earnings. This category captures a wide variety of charges for over 50 different City Services such as recreation fees, inspection fees and police services. In most cases, trend analysis is used to estimate revenue based on prior year's collections. Where a fee change is adopted or a change in activity level is expected, the revenue estimate is adjusted accordingly. In total, the \$835,173 in revenue represents 3% of the general fund. Trend analysis is also used to forecast sales revenue from cemetery, golf, ambulance, storm water, water, and wastewater services. Fees are set by ordinance or resolution. Water utility rates are regulated by the Wisconsin Public Service Commission based on an authorized rate of return on rate base as defined by the PSC. The city's enterprise funds, wastewater, water, and storm water are able to offset expenses with their respective revenue; tax support is not required. Internal service funds represent a large portion of departmental earnings, however; these are created to serve internal City government needs. The revenue is largely generated by charges against benefiting departments, set to recover costs. User fees are impacted significantly by the economy. For example, an individual can avoid or reduce user charges by consuming zero or less amounts of a service, commodity, or privilege, whereas; a homeowner cannot avoid property taxes.

Departmental Earnings

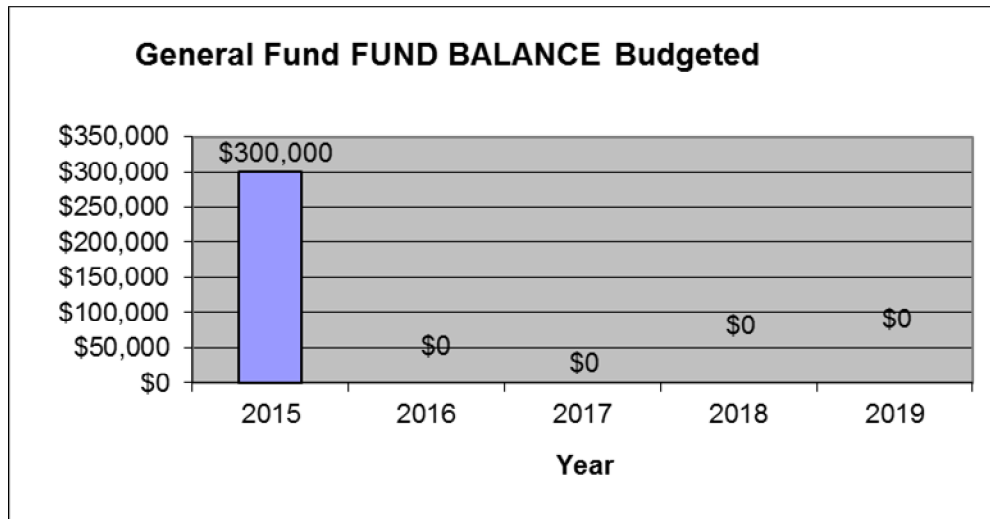


Other Revenues

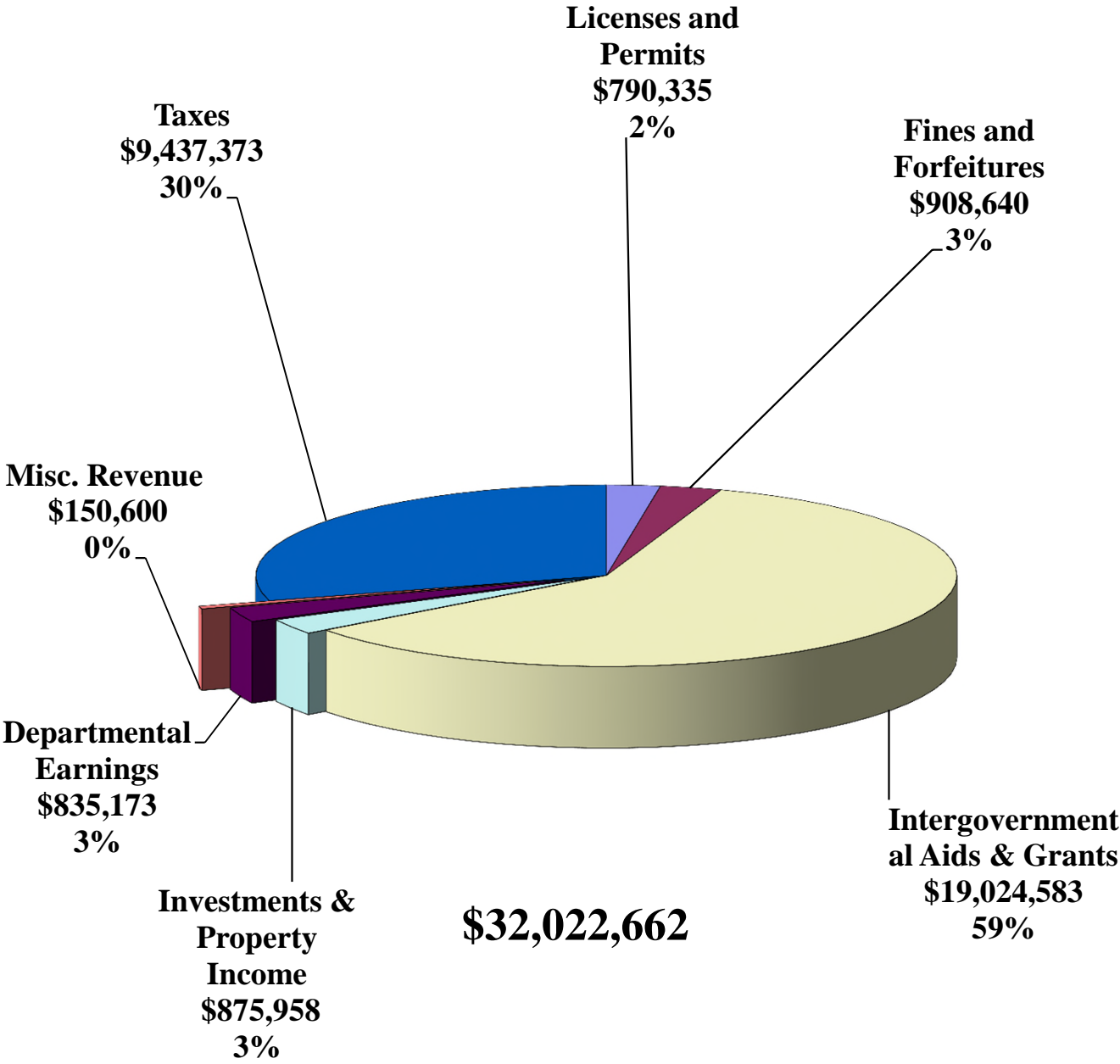
Public water utilities within Wisconsin are assessed payments in lieu of taxes (PILOT) as the public equivalent to property taxes that would be charged to a privately owned water utility. Payment in lieu of taxes (PILOT) falls into this category, along with recoveries of prior year expenditures and program reimbursements. The Water Utility fund pays the general fund in lieu of taxes in addition to the Beloit Housing Authority. The BHA amount estimated for 2019 is \$9,000 and the Water Utility is \$840,000.

Other Funding Sources

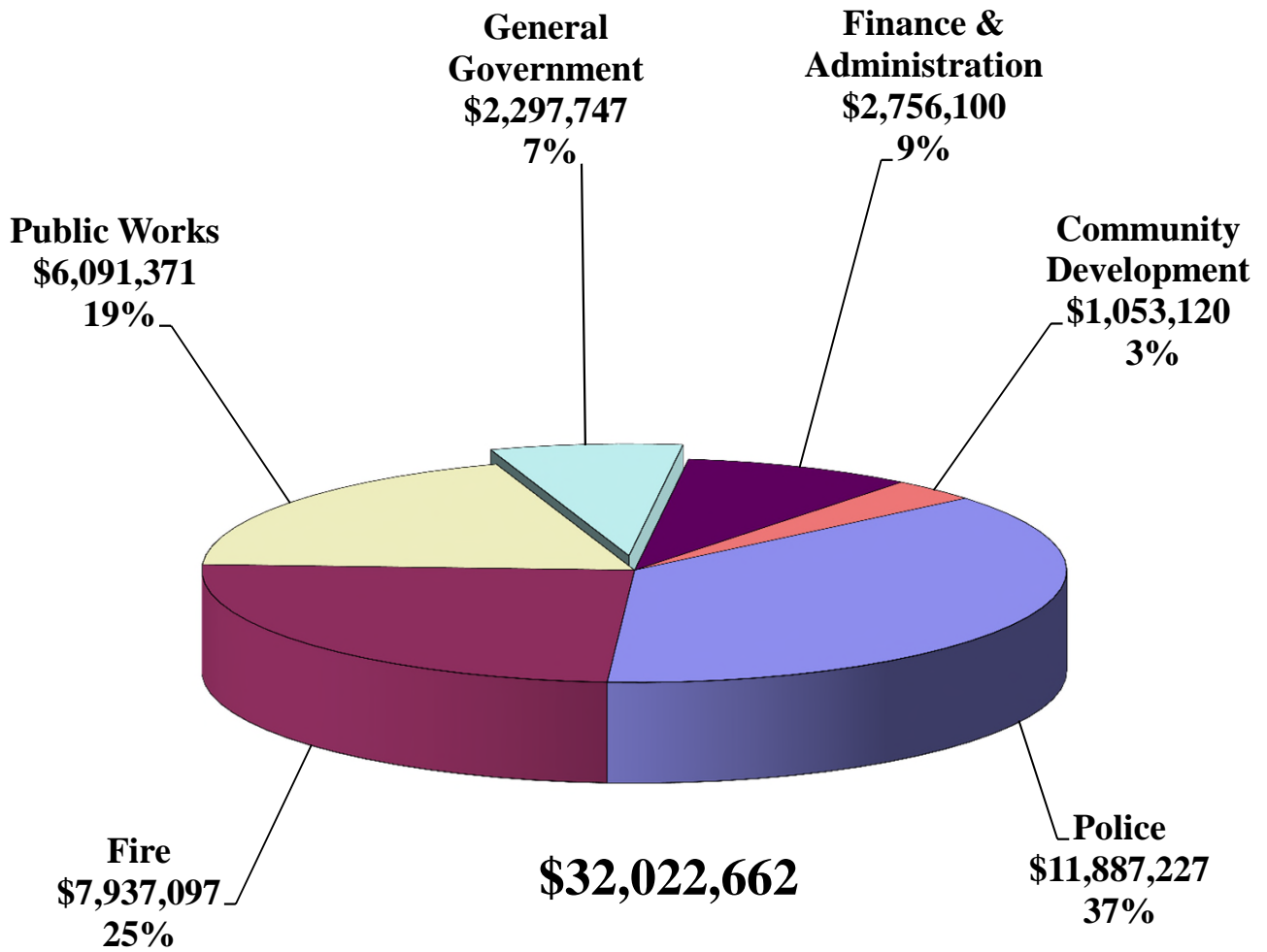
Other funding sources include miscellaneous revenues, the largest of which are fund balance applied and transfers in from other funds. The City Council adopted Undesignated Fund Balance and Unrestricted Retained Earnings Policies in 2002. These policies outlined the lower limits for each category and established methods for applying amounts in excess of the minimum requirements. Beloit is heavily dependent on the State’s shared revenue program for funding its operations. Most of this payment, approximately \$14 million, is received in November. As a result, the City retains 3 months General Fund operating expenses or 15% of its operating revenues from special revenue, debt service, and general fund operations in a working capital reserve. However, through prudent financial management and additional State aid payments, the City has managed to reserve funds in excess of these minimums.



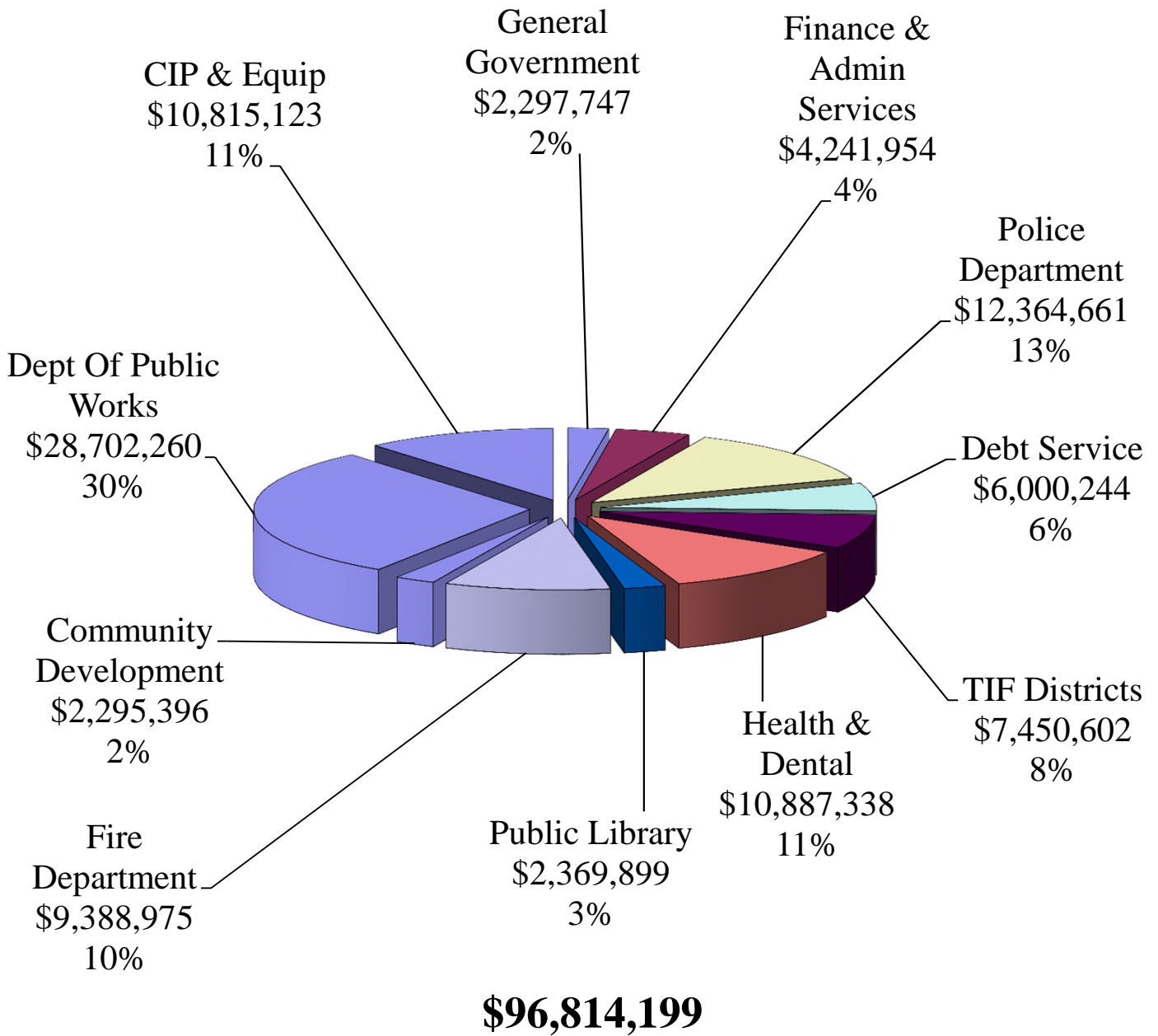
2019 City of Beloit General Fund Revenues



**2019 City of Beloit
General Fund
Expenditures
Displayed by Department**



2019 City of Beloit General Fund Expenditures Displayed by Department



FINANCIAL INFORMATION

Financial Reports

The City prepares an annual comprehensive financial report (CAFR), which is independently audited. The CAFR is prepared in accordance with government accounting and financial reporting standards and is comprised of government wide statements, fund financial statements, and notes to the financial statements. The report also contains other supplementary information.

The government wide statements are reported using the economic resources measurement focus and accrual basis of accounting. The fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Beloit for its comprehensive annual financial report for the fiscal year ended December 31, 2017. This was the City's twelfth consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and have submitted it to the GFOA to determine its eligibility for another certificate. Copies of the City's 2017 CAFR and the 2019 Budget are available upon request from the City and can also be found on the City's website www.beloitwi.gov.

Investment Policy

The City of Beloit adopted an Investment Policy in 1995 to establish fundamental rules for managing cash and investments. This policy was reviewed and updated by the Investment Committee and adopted by the City Council in 2002. A goal of the Investment Policy is to ensure that all revenues received by the City are promptly recorded, deposited, and invested if not immediately needed to meet obligations.

The City's Investment Policy seeks to ensure the preservation of capital in the overall portfolio. Investment objectives include liquidity, yield and maintaining the public trust. Safety of principal is the foremost objective and all investments are made in accordance with Wisconsin Statutes, Chapter 66. The City Finance Officer is charged with organizing and establishing procedures for effective cash management.

Approximately 14% of the City's investment portfolio is invested in cash equivalents and securities maturing in less than one year. Another 62% of the city's investment portfolio is invested in securities which have a one to five year maturity ranges. The remaining 24% of the City's investments mature in a five to thirty year maturity range.

A summary of holdings as of December 31, 2017, is as follows:

Demand Deposits	\$8,979,358
U.S. agencies – implicitly guaranteed	\$4,668,665
U.S. agencies – explicitly guaranteed	\$0
Municipal Bonds	\$7,014,974
Corporate Bonds	\$6,122,525
Certificates of deposit	\$0
LGIP	\$23,478,001
Petty Cash	\$11,332
TOTAL	\$ 50,274,855

PROPERTY VALUATIONS AND TAXES

Assessed and Equalized Values

The Assessed Value is the value of taxable property upon which tax levies are spread. With the exception of manufacturing property, it is determined annually by the local assessor as of January 1st. The State Department of Revenue makes the annual assessment of all manufacturing property in the State.

The Equalized Value is determined by the Department of Revenue in order to maintain equity between municipalities and counties. The value represents the current market value of all the property in the taxing district. These certified values are used for apportioning county property taxes, public school taxes, and vocational school taxes as well as for distributing property tax relief.

Source: State of Wisconsin Department of Revenue.

Trend of Assessed and Equalized Values

Levy Year	Equalized Value (w/out TID)	Equalized Value (w/ TID)	Assessed Value (w/out TID)	Assessed Value (w/ TID)
2018	1,428,249,200	1,650,289,200	1,388,027,500	1,603,302,980
2017	1,329,531,510	1,607,119,800	1,328,292,110	1,594,526,630
2016	1,315,861,810	1,593,559,300	1,331,136,300	1,608,833,790
2015	1,306,855,710	1,557,937,900	1,319,822,310	1,570,904,700
2014	1,240,651,110	1,471,696,200	1,335,465,982	1,566,482,302
2013	1,164,673,610	1,377,134,000	1,365,934,010	1,578,394,350
2012	1,256,085,510	1,507,977,900	1,339,436,640	1,591,329,030
2011	1,305,702,910	1,558,718,400	1,303,996,900	1,557,012,390
2010	1,368,589,710	1,610,889,800	1,308,518,750	1,550,818,840
2009	1,473,376,210	1,744,186,100	1,425,265,166	1,684,264,540



Beloit

WISCONSIN

**2018 Payable 2019
Municipal Tax Levy - All Funds**

	<u>2017/2018 Adopted</u>	<u>2018/2019 Adopted</u>	<u>\$ Change</u>	<u>% Change</u>
General Fund Levy	\$7,621,931	\$7,850,573	\$228,642	3.00%
Debt Service Levy	4,850,000	5,250,000	400,000	8.25%
Mass Transit Levy	584,719	560,019	(24,700)	-4.22%
Public Library Levy	1,780,877	1,780,877	0	0.00%
Police Grant-OJAI Beat Patrol	40,000	40,000	0	0.00%
Police Grant-School Resources	90,000	90,000	0	0.00%
Engineering Grant-MPO Traffic	26,000	26,000	0	0.00%
Golf Course	50,000	50,000	0	0.00%
Total Property Tax Levy	<u>\$15,043,527</u>	<u>\$15,647,469</u>	<u>\$603,942</u>	<u>4.01%</u>
Assessed Value	<u>1,594,526,630</u>	<u>1,603,302,980</u>	<u>\$8,776,350</u>	<u>0.55%</u>
Tax Rate WO/TIF	\$9.434	\$9.760	\$0.325	3.45%
Tax Rate W/TIF	\$11.404	\$11.277	(\$0.128)	-1.12%



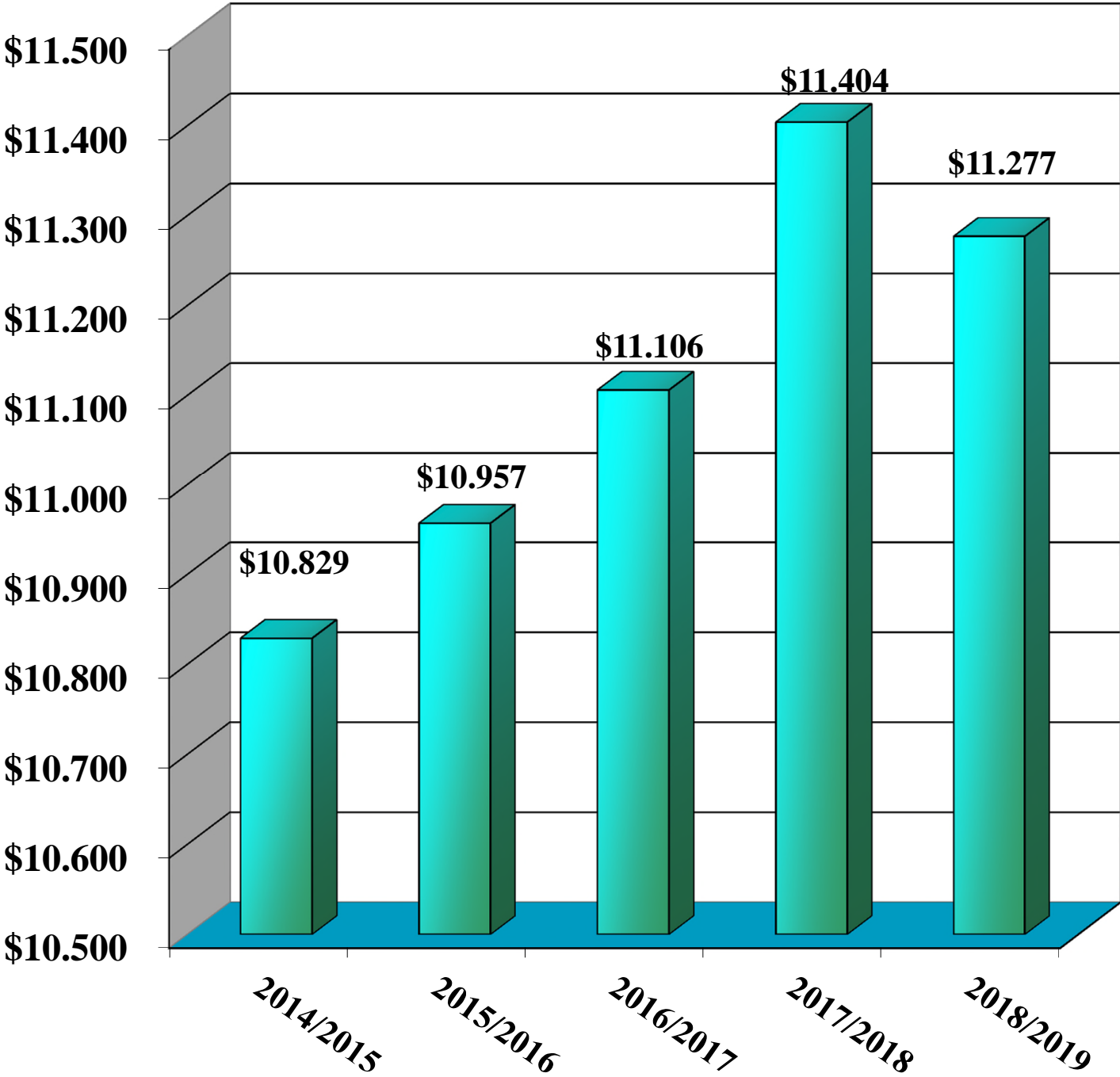
Beloit

WISCONSIN

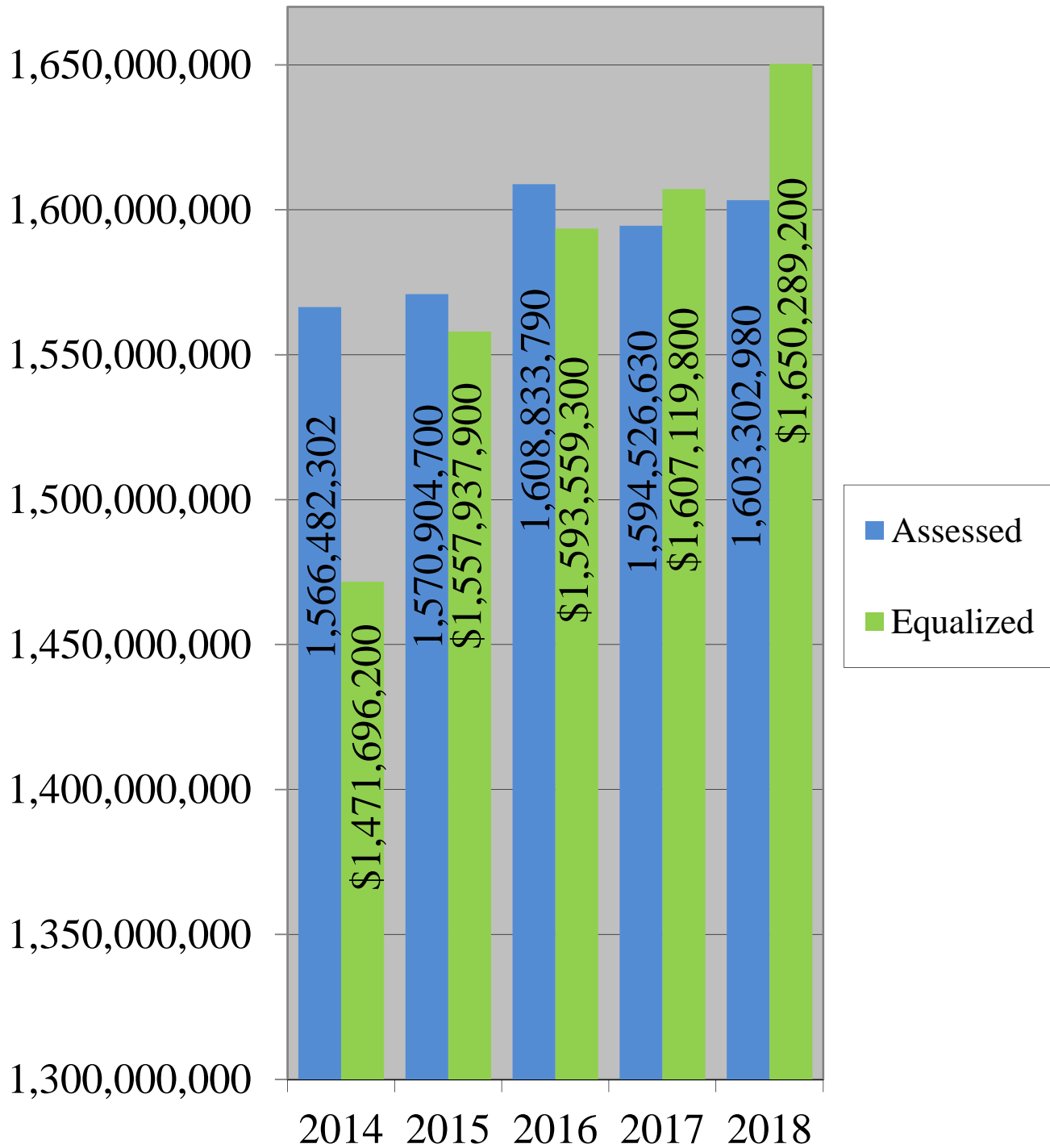
BUDGET & NET TAX LEVY DISTRIBUTION BY PURPOSE INCLUDING LEVIES ESTIMATED FROM OTHER TAXING DISTRICTS

<i>General Governmental Funds</i>	<i>2019 Budget</i>	<i>2018 Net Tax Levy</i>	<i>Rate Per \$1,000</i>	<i>Tax On \$78,200 Property</i>	<i>Tax On \$100,000 Property</i>
CITY COUNCIL	\$ 50,653	\$ 12,418	\$ 0.0077	\$ 0.61	\$ 0.77
CITY MANAGER	\$ 364,184	\$ 89,282	\$ 0.0557	\$ 4.35	\$ 5.57
CITY ATTORNEY	\$ 707,451	\$ 173,436	\$ 0.1082	\$ 8.46	\$ 10.82
INFORMATION TECHNOLOGY	\$ 704,683	\$ 172,758	\$ 0.1078	\$ 8.43	\$ 10.78
HUMAN RESOURCES	\$ 183,741	\$ 45,045	\$ 0.0281	\$ 2.20	\$ 2.81
ECONOMIC DEVELOPMENT	\$ 287,035	\$ 70,369	\$ 0.0439	\$ 3.43	\$ 4.39
FINANCE AND ADMINISTRATIVE SERVICES	\$ 2,756,100	\$ 675,677	\$ 0.4214	\$ 32.96	\$ 42.14
POLICE DEPARTMENT	\$ 11,887,227	\$ 2,914,234	\$ 1.8176	\$ 142.14	\$ 181.76
FIRE DEPARTMENT	\$ 7,937,097	\$ 1,945,833	\$ 1.2136	\$ 94.91	\$ 121.36
COMMUNITY DEVELOPMENT	\$ 1,053,120	\$ 258,180	\$ 0.1610	\$ 12.59	\$ 16.10
DEPARTMENT OF PUBLIC WORKS	\$ 6,091,371	\$ 1,493,341	\$ 0.9314	\$ 72.84	\$ 93.14
TOTAL GENERAL FUND LEVY	\$ 32,022,662	\$ 7,850,573	\$ 4.8965	\$ 382.91	\$ 489.65
SUPPORT TO OTHER FUNDS		\$ 766,019	\$ 0.4778	\$ 37.36	\$ 47.78
LIBRARY		\$ 1,780,877	\$ 1.1108	\$ 86.86	\$ 111.08
GENERAL OBLIGATION DEBT SERVICE		\$ 5,250,000	\$ 3.2745	\$ 256.07	\$ 327.45
TOTAL GENERAL GOVERNMENTAL FUNDS	\$ 32,022,662	\$ 15,647,469	\$ 9.7595	\$ 763.19	\$ 975.95
TAX INCREMENTAL LEVY (CITY)		\$2,432,603	\$ 1.5172	\$ 118.65	\$ 151.72
TOTAL CITY LEVY	\$ 32,022,662	\$ 18,080,072	\$ 11.2768	\$ 881.84	\$ 1,127.68

**City of Beloit
Property Tax Rates
2014/2015-2018/2019**

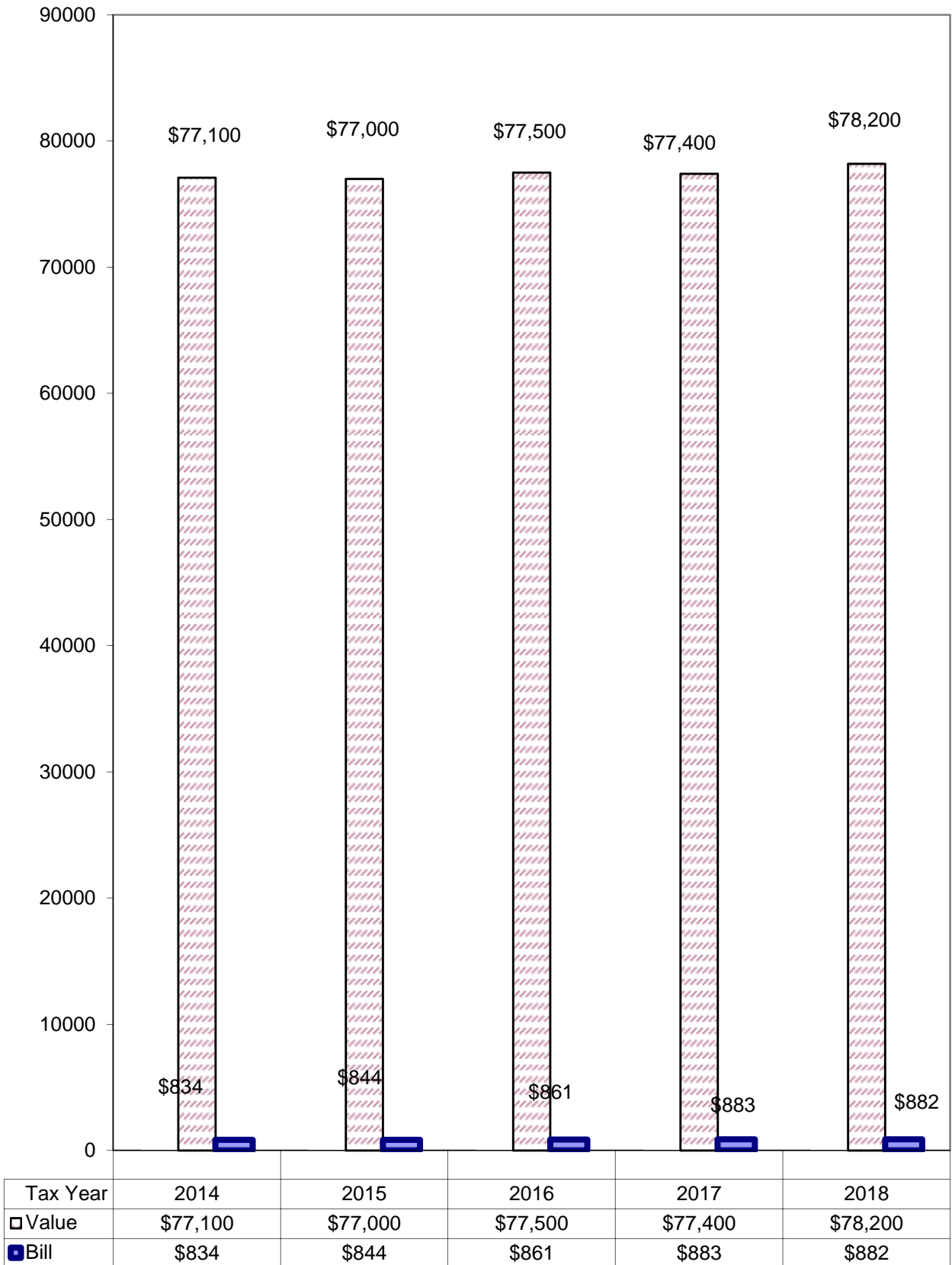


Tax Base Growth for City of Beloit 2014-2018



		Top 25 Taxpayers													
Total Value In Top 25 & Percent of Tax Base															
YEAR 2018	Taxpayer Name	Type of Business	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	Dif from 17 to 18	% of Total Value	
Total City of Beloit Assessment		Residential & Commercial	Manufacturing	Total											
			\$1,375,627,770	\$234,439,700	\$1,610,067,470										
Rank															
1	ABC Supply/Hendricks	Wholesale Distribution	\$67,878,356	\$63,466,540	\$64,858,290	\$66,925,603	\$68,423,490	\$73,431,530	\$79,350,030	\$76,579,250	\$84,053,490	\$86,164,590	2,111,100	5.35%	
2	Kerry Ingredients	Mfg of Food Additives	\$48,726,130	\$51,218,100	\$52,029,600	\$37,479,100	\$41,871,200	\$42,911,300	\$39,987,400	\$41,343,000	\$42,992,900	\$41,149,200	1,843,700	2.58%	
3	Frito Lay Inc	Food Processor	\$23,159,100	\$22,261,600	\$23,157,600	\$23,514,800	\$23,804,100	\$22,735,800	\$22,305,800	\$23,522,600	\$22,470,000	\$23,906,400	1,436,400	1.48%	
4	Pratt Industries									\$18,911,300	\$18,783,100	\$18,776,600	6,500	1.17%	
5	Woodmans	Retail Grocer	\$14,845,588	\$14,643,250	\$13,058,910	\$13,494,950	\$14,102,460	\$14,963,960	\$15,295,930	\$18,475,100	\$18,945,630	\$18,729,230	216,400	1.16%	
6	One Reynolds Drive LLC	Warehouse						\$7,722,000	\$6,456,400	\$6,440,600	\$6,453,200	\$17,800,000	11,346,800	1.11%	
7	S-L Snacks FKA Kettle Foods	Food Processor	\$9,284,500	\$8,921,100	\$9,609,300	\$43,405,000	\$18,651,200	\$18,084,000	\$17,289,300	\$16,929,800	\$16,574,400	\$16,479,700	94,700	1.02%	
8	Staples Contract & Commercial LLC	Fulfillment Center	\$33,597,506	\$34,139,420	\$32,901,090	\$35,383,980	\$34,688,370	\$34,571,410	\$34,563,300	\$34,001,070	\$19,176,630	\$16,061,020	3,115,610	1.00%	
9	Beloit Health Systems	Health Services	\$14,826,239	\$14,866,820	\$14,982,640	\$15,711,290	\$15,671,710	\$15,815,060	\$15,707,050	\$15,616,140	\$15,547,010	\$15,467,380	79,630	0.96%	
10	Walmart	Retailer	\$14,964,550	\$16,322,510	\$16,099,650	\$15,959,880	\$15,726,620	\$15,491,790	\$14,530,270	\$15,255,690	\$12,645,270	\$12,717,640	72,370	0.79%	
11	Hawks Ridge Apartments LLC	Apartment Rentals	\$11,717,610	\$11,711,350	\$11,704,550	\$11,699,260	\$11,695,020	\$11,690,640	\$11,687,710	\$11,681,890	\$11,668,510	\$11,696,460	127,950	0.73%	
12	Genecor International Wisconsin Inc	Mfg of Food & Bev Additives	\$8,975,900	\$8,778,700	\$9,352,800	\$10,083,400	\$10,459,400	\$11,739,700	\$11,454,400	\$11,053,200	\$10,749,800	\$11,037,900	288,100	0.69%	
13	Jacobson Beloit LLC	Southeastern Container	\$14,259,300	\$12,825,000	\$13,131,500	\$12,419,700	\$12,416,400	\$10,046,200	\$10,046,200	\$10,246,200	\$10,246,200	\$9,965,700	280,500	0.62%	
14	Menards	Retailer	\$16,524,372	\$16,076,710	\$15,834,460	\$15,770,320	\$10,666,960	\$10,500,560	\$10,371,500	\$10,249,630	\$8,980,830	\$9,349,200	368,370	0.58%	
15	McGuire/Morgan Square	Developer of Commercial Prop.	\$10,964,500	\$10,099,400	\$10,880,000	\$10,461,300	\$11,166,100	\$12,008,700	\$11,998,800	\$13,439,400	\$13,469,400	\$8,742,800	4,726,600	0.54%	
16	Hormel Corporation	Food Processor	\$9,425,600	\$9,228,000	\$8,791,600	\$8,832,700	\$8,748,200	\$9,276,100	\$8,705,400	\$9,289,400	\$8,847,800	\$8,742,500	105,300	0.54%	
17	McBain Enterprises/Amusement Brokers	New for 2004	\$8,548,785	\$8,421,630	\$8,421,580	\$7,711,150	\$7,809,450	\$7,108,710	\$7,729,920	\$7,941,700	\$7,753,480	\$7,800,030	46,550	0.48%	
18	Walgreens	Retail Services	\$7,194,928	\$7,082,040	\$12,679,810	\$12,585,170	\$12,528,020	\$8,061,040	\$7,251,020	\$7,231,550	\$7,210,700	\$7,191,190	19,510	0.45%	
19	First National Bank/Centre One	Banking	\$6,288,480	\$5,997,620	\$6,330,230	\$6,961,110	\$6,794,490	\$6,807,610	\$7,876,300	\$7,876,300	\$7,876,300	\$7,066,310	809,990	0.44%	
20	Pilot Oil/Canterbury Joint Vent.	Truck Plaza	\$7,019,424	\$7,029,360	\$6,983,020	\$6,989,530	\$6,976,080	\$7,387,310	\$7,311,470	\$7,189,730	\$7,089,880	\$6,630,530	459,530	0.41%	
21	Lee Gunderson	CBRF/Nursing Home		\$5,517,140	\$5,675,070	\$5,726,880	\$5,715,560	\$5,698,070	\$5,656,990	\$5,638,120	\$5,679,380	\$5,772,270	92,890	0.36%	
22	Douglas Cash	Rental Properties	\$6,053,300	\$5,439,760	\$5,620,600	\$5,656,500	\$5,808,800	\$5,815,450	\$5,804,910	\$5,821,370	\$5,677,430	\$5,734,120	56,690	0.36%	
23	Bombardier Motor Corporation	Manufacturer		\$5,388,800	\$5,568,700	\$5,636,100	\$5,515,900	\$5,589,900	\$5,887,150	\$5,904,310	\$5,954,530	\$5,728,710	225,820	0.36%	
24	James & Lois Guenther	Gateway Apts	\$6,743,887	\$5,758,690	\$5,743,460	\$6,631,300	\$5,720,750	\$5,710,200	\$5,704,730	\$5,654,300	\$5,654,030	\$5,653,810	220	0.35%	
25	Unicare Homes Inc	Nursing Home/Assisted Living	\$5,847,660	\$5,808,180	\$5,766,730	\$5,749,840	\$5,733,350	\$5,697,770	\$5,650,410	\$5,625,320	\$5,580,650	\$5,511,330	69,320	0.34%	
				\$340,557,235	\$345,005,100	\$359,139,440	\$383,825,373	\$360,229,370	\$369,018,310	\$367,540,580	\$390,848,280	\$379,980,550	\$383,874,620	3,894,070	
	Shopko	Retail		\$5,926,777	\$5,918,140	\$5,198,400	\$5,204,020	\$5,205,100	\$5,028,000	\$5,233,940	\$5,224,960		\$5,235,850		
	Burton Wright LLC	Apartment Rentals							\$5,025,000	\$5,012,210		\$5,012,100			
	Regal Beloit Corporation		\$7,458,910	\$7,243,070	\$7,168,390	\$7,111,310	\$7,067,830	\$4,953,120	\$4,926,000	\$4,920,420		\$4,993,460			
	Midstates Bedding	Manufacturer							\$4,555,900			\$4,719,200			
	Enpro	Manufacturer				\$5,534,500	\$5,065,700	\$4,942,100	\$4,038,000	\$4,458,500		\$4,795,200			
	Wi Housing	Apartment Rentals								\$4,391,050		\$4,383,780			
	CVS	Drug Store/Retail								\$4,383,790		\$4,279,850			
	DMDM	Electrical								\$4,318,600		\$3,950,640			
These values are preliminary.															
* Manufacturing Values are subject to change*															

Taxes Paid / Average Home Value Municipal Portion Only



COMPARATIVE SUMMARY ANALYSIS OF
MUNICIPAL TAX LEVIES

	<i>2014 Levy</i>	<i>2015 Levy</i>	<i>2016 Levy</i>	<i>2017 Levy</i>	<i>2018 Levy</i>	<i>2018 Increase (Decrease)</i>	<i>2018 % Increase</i>
General Fund Expenditures	\$31,008,365	\$30,546,426	\$30,898,543	\$31,098,835	\$32,022,662	\$923,827	2.97%
Less: General Fund Revenues*	\$24,108,046	\$23,477,426	\$23,593,620	\$23,476,904	\$24,172,089	\$695,185	2.96%
Net General Fund Levy	\$ 6,900,319	\$ 7,069,000	\$ 7,304,923	\$ 7,621,931	\$ 7,850,573	\$228,642	3.00%
Net Debt Service Levy	\$ 4,800,000	\$ 4,769,154	\$ 4,850,000	\$ 4,850,000	\$ 5,250,000	\$400,000	8.25%
Other Funds Levy	\$688,833	\$688,833	\$688,833	\$660,719	\$636,019	(\$24,700)	-3.74%
Police Special Grant Levy	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	\$0	0.00%
Public Library Levy	\$1,780,877	\$1,780,877	\$1,780,877	\$1,780,877	\$1,780,877	\$0	0.00%
Total General Property Tax Levy	\$14,300,029	\$14,437,864	\$14,754,633	\$15,043,527	\$15,647,469	\$603,942	4.01%
Municipal Share-TIF Levy	\$ 2,663,079	\$ 2,773,903	\$ 3,113,796	\$ 3,140,886	\$ 2,432,603	(\$708,283)	-22.55%
Gross Municipal Levy	\$16,963,108	\$17,211,767	\$17,868,429	\$18,184,413	\$18,080,072	(\$104,341)	-0.57%
Assessed Value (W/TID)	\$1,566,482,302	\$1,570,904,700	\$1,608,833,790	\$1,594,526,630	\$1,603,302,980	\$8,776,350	0.55%
TAX RATE							
(PER \$1,000 ASSESSED VALUE)							
General Fund Operations	\$4.405	\$4.500	\$4.541	\$4.780	\$4.896	\$0.116	2.44%
Other Funds	\$0.440	\$0.438	\$0.428	\$0.414	\$0.397	(\$0.018)	-4.27%
Police Special Grants	\$0.083	\$0.083	\$0.081	\$0.082	\$0.081	(\$0.000)	-0.55%
Debt Service Fund	\$3.064	\$3.036	\$3.015	\$3.042	\$3.274	\$0.233	7.65%
Public Library	\$1.137	\$1.134	\$1.107	\$1.117	\$1.111	(\$0.006)	-0.55%
Total General Property Tax Rate	\$9.129	\$9.191	\$9.171	\$9.434	\$9.760	\$0.325	3.45%
TIF Tax Rate (Municipal Share)	\$1.700	\$1.766	\$1.935	\$1.970	\$1.517	(\$0.453)	-22.97%
Total Municipal Rate	\$10.829	\$10.957	\$11.106	\$11.404	\$11.277	(\$0.128)	-1.12%
Prior Year Comparison							
Rate per \$1,000							
Increase (Decrease)	\$0.526	\$0.128	\$0.150	\$0.298	-\$0.128		
Percent Change	5.11%	1.18%	1.37%	2.68%	-1.12%		

*excluding property tax revenues

Tax Incremental Districts of the City of Beloit

	<u>TID #6</u>	<u>TID #8</u>	<u>TID #9</u>	<u>TID #10</u>	<u>TID #11</u>	<u>TID #12</u>	<u>TID #13</u>	<u>TID #14</u>	<u>Totals</u>
Creation Date	1/1/91	1/1/95	1/1/98	1/1/01	1/1/02	1/1/03	1/1/05	1/1/07	
Resolution Date	9/3/91	8/2/95	7/7/98	10/16/00	10/1/01	9/2/03	9/12/05	9/4/07	
Last Date to Incur Project Costs	9/3/13	8/2/17	7/7/20	10/16/18	10/1/19	9/2/21	9/12/20	9/4/29	
Dissolution Date	9/3/18	8/2/22	7/7/25	10/16/23	10/1/24	9/2/26	9/12/25	9/4/34	
Base Value	\$ 14,073,100	\$ 1,646,300	\$ 3,666,300	\$ 1,763,400	\$ 1,963,200	\$ 795,300	\$ 23,854,500	\$ 10,510,700	\$ 58,272,800
Equalized Value									
1991	\$ 13,487,400								\$ 41,003,500
1992	\$ 15,755,300								\$ 44,566,100
1993	\$ 12,869,900								\$ 43,243,000
1994	\$ 12,257,400								\$ 42,617,900
1995	\$ 14,174,500	\$ 1,646,300							\$ 48,324,800
1996	\$ 21,055,800	\$ 1,432,300							\$ 58,246,000
1997	\$ 22,567,200	\$ 1,495,100							\$ 64,308,600
1998	\$ 24,164,100	\$ 2,729,000	\$ 3,666,300						\$ 71,863,200
1999	\$ 26,274,900	\$ 2,856,600	\$ 3,557,100						\$ 75,491,700
2000	\$ 26,056,500	\$ 2,753,200	\$ 3,513,600						\$ 77,035,900
2001	\$ 28,403,000	\$ 2,856,800	\$ 3,912,000	\$ 357,900					\$ 82,350,800
2002	\$ 29,236,400	\$ 2,796,500	\$ 3,721,800	\$ 259,700					\$ 88,977,900
2003	\$ 32,090,600	\$ 2,890,300	\$ 3,918,700	\$ 57,900	\$ 3,990,100				\$ 97,528,000
2004	\$ 33,972,200	\$ 2,925,300	\$ 3,555,000	\$ 5,559,800	\$ 3,973,700	\$ 789,300			\$ 106,661,200
2005	\$ 36,591,700	\$ 3,019,000	\$ 3,979,800	\$ 13,760,000	\$ 3,945,000	\$ 1,772,100			\$ 123,091,900
2006	\$ 40,132,800	\$ 4,902,900	\$ 4,721,800	\$ 26,458,300	\$ 4,071,800	\$ 1,986,000	\$ 26,271,900		\$ 173,227,900
2007	\$ 47,274,600	\$ 6,525,500	\$ 5,005,900	\$ 77,100,900	\$ 4,079,000	\$ 4,122,900	\$ 50,861,100		\$ 268,404,600
2008	\$ 49,767,900	\$ 6,846,500	\$ 5,623,500	\$ 99,093,400	\$ 4,394,500	\$ 4,094,700	\$ 53,410,400	\$ 11,439,800	\$ 311,940,300
2009	\$ 53,462,200	\$ 6,776,800	\$ 5,678,300	\$ 138,507,100	\$ 5,532,400	\$ 3,561,000	\$ 52,638,400	\$ 13,150,100	\$ 355,506,600
2010	\$ 45,280,600	\$ 6,792,000	\$ 5,061,300	\$ 141,817,500	\$ 5,507,700	\$ 3,374,600	\$ 46,337,800	\$ 11,837,600	\$ 326,996,800
2011	\$ 46,458,600	\$ 7,086,000	\$ 6,790,500	\$ 142,509,900	\$ 6,005,200	\$ 3,448,300	\$ 47,691,100	\$ 13,575,300	\$ 337,530,000
2012	\$ 43,902,700	\$ 5,721,700	\$ 6,775,500	\$ 161,141,300	\$ 5,826,200	\$ 3,363,600	\$ 40,370,700	\$ 11,934,400	\$ 336,406,900
2013	\$ 40,526,800	\$ 5,336,400	\$ 6,198,800	\$ 137,556,400	\$ 9,010,300	\$ 3,561,200	\$ 31,465,700	\$ 11,373,700	\$ 296,974,900
2014	\$ 43,539,500	\$ 5,848,700	\$ 8,158,600	\$ 140,790,300	\$ 9,443,200	\$ 2,041,000	\$ 36,554,400	\$ 12,301,700	\$ 315,559,600
2015	\$ 44,150,700	\$ 6,180,000	\$ 8,617,200	\$ 147,609,800	\$ 9,330,100	\$ 1,979,800	\$ 42,779,100	\$ 12,895,600	\$ 335,596,700
2016	\$ 44,076,400	\$ 6,119,200	\$ 8,534,900	\$ 173,140,200	\$ 9,831,800	\$ 2,296,200	\$ 43,895,400	\$ 12,592,800	\$ 362,212,000
2017	\$ 43,874,300	\$ 7,572,300	\$ 8,578,300	\$ 158,760,900	\$ 9,689,500	\$ 2,217,600	\$ 44,349,700	\$ 12,553,900	\$ 348,962,500
2018	\$ 43,725,900	\$ 15,476,500	\$ 9,386,700	\$ 142,655,100	\$ 9,279,700	\$ 2,161,200	\$ 44,897,300	\$ 12,730,400	\$ 280,312,800
Increment Value	\$ 29,652,800	\$ 13,830,200	\$ 5,720,400	\$ 140,891,700	\$ 7,316,500	\$ 1,365,900	\$ 21,042,800	\$ 2,219,700	\$ 222,040,000
Tax Increment	\$ 854,202.03	\$ 398,403.70	\$ 164,786.36	\$ 4,072,272.38	\$ 210,764.89	\$ 39,347.19	\$ 606,175.55	\$ 63,942.44	\$ 6,409,894.54
TID Tax Rate	\$ 28.81	\$ 28.81	\$ 28.81	\$ 28.90	\$ 28.81	\$ 28.81	\$ 28.81	\$ 28.81	\$ 28.81
Value of exempt computers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Computer Aid	\$ 452,847	\$ 347	\$ 2,845	\$ 171,214	\$ 912	\$ -	\$ 4,067	\$ 5,498	\$ 637,730

BASIS OF ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate account entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate.

Governmental Funds

In Governmental Funds (General Fund, Special Revenue, Debt Service and Capital Projects Funds), the modified accrual basis of accounting is used. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on long-term debt, claims, judgments, compensated absences, and pension expenditures, which are recorded as a fund liability when expected to be paid with expendable available financial resources.

Property taxes are recorded in the year levied as receivables and deferred revenues. They are recognized as revenues in the succeeding year when services financed by the levy are being provided. In addition to property taxes for the City, taxes are collected for and remitted to the state and county governments as well as the local school districts and technical college district. Taxes for all state and local governmental units billed in the current year for the succeeding year are reflected as deferred revenues and due to other taxing units. Taxes are levied in December on the assessed value of the prior January 1.

Intergovernmental aids and grants are recognized as revenues in the period the related expenditures are incurred, if applicable, or when the City is entitled to the aids.

Special assessments are recorded as revenues when they become measurable and available as current assets. Annual installments due in future years are reflected as receivables and deferred revenues.

Revenues susceptible to accrual include property taxes, miscellaneous taxes, public charges for services, and interest.

Other general revenues such as fines and forfeitures, inspection fees, recreation fees, and miscellaneous revenues are recognized when received in cash or when measurable and available.

Deferred revenues arise when a potential revenue does not meet both the “measurable” and “available” criteria for recognition in the current period. Deferred revenues also arise when resources are received before the City has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the City has a legal

claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

All adopted budgets for the governmental funds are prepared in accordance with the modified accrual bases of accounting.

Proprietary Funds

In Proprietary Funds (Enterprise Funds and Internal Service Funds), the accrual basis of accounting is used. Revenues are recognized in the accounting period in which they are earned. Expenses are recognized in the accounting period in which they are incurred. Unbilled receivables are recorded when services are provided.

The proprietary funds have elected to follow Financial Accounting Standards Board pronouncements issued before November 30, 1989, and all pronouncements of the Governmental Accounting Standards Board.

All adopted budgets for proprietary funds are prepared in accordance with the accrual basis of accounting, except for the treatment of depreciation and capital outlays. For budget purposes, capital outlays are included as expenditures whereas for accounting purposes, depreciation is included as an expense.

Fiduciary Funds

In Fiduciary Funds (Agency Funds), the modified accrual basis of accounting is used. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operation. These funds are not part of budget appropriations.

The following fund types and account groups are used by the City.

General Fund – This fund accounts for all transactions of the City that pertain to the general administration of the City and the services traditionally provided to its citizens. This includes finance and administration, city council, city manager, city attorney, economic development, community development, police and fire protection, and public works; which include streets, parks and grounds.

Special Revenue Funds – These funds account for revenues derived from specific sources which are usually required by law or regulation to be accounted for as separate funds. For the City of Beloit these funds include TID #5, TID #6, TID #8, TID #9, TID #10, TID #11, TID #12, TID #13, TID #14, Library Fund, Park Impact Fees, Police Department Grants Fund, SAFER Fire Grant fund, MPO – Engineering Fund, Solid Waste Fund, HOME program Fund, and Community Development Block Grants Fund.

Debt Service Fund – This fund accounts for the accumulation of revenues for and payment of principal, interest and related costs on general obligation long-term debt.

Capital Projects Funds – These funds are utilized to account for financial resources to be used for the acquisition or construction of capital facilities or other major fixed assets. For the City of Beloit these funds include the Equipment & Computer Replacement Fund, CIP Engineering Fund and Capital Improvements Fund.

Enterprise Funds – These funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business enterprise, and where the cost of providing goods and services to the general public on a continuing basis is expected to be recovered primarily through user charges. The City has also established Enterprise Funds when it was advantageous to segregate revenues earned and expenses incurred for an operation for purposes of capital maintenance, public policy, management control or accountability. For the City of Beloit these funds include the Golf Course Fund, Cemetery Fund, Water Pollution Control Facility Fund, Water Utility Fund, Storm Water Utility Fund, Ambulance Fund and Mass Transit Fund.

Internal Service Funds – These funds are established to finance and account for services and/or commodities furnished by one department or agency to other departments or agencies of the City on a cost-reimbursement basis. For the City of Beloit these funds include the Equipment Operation and Maintenance Fund, Liability Insurance Fund and Health Insurance Fund.

Agency Funds – These funds are used to account for assets held by the City in a trustee or custodial capacity for other entities such as individuals, private organizations, or governmental units. For the City of Beloit these funds include the Tax Collections Fund.

The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources. Also included is the summary of the City's five-year Capital Improvement Program, which is detailed, in a separate document.

CITY OF БЕЛОIT

ADMINISTRATIVE POLICY STATEMENT

GENERAL SUBJECT: Appropriate Uses of General Fund Balance

SPECIFIC SUBJECT: Appropriate Levels and Uses General Fund Unrestricted Fund Balance

PURPOSE

The purpose of this policy is to identify appropriate levels and uses of Unrestricted Cash and Investments from General Fund Unrestricted Fund Balance. By doing so, the City of Beloit intends to stabilize long-term property tax rates, reduce other governmental tax subsidies, and provide guidance on appropriate uses of General Fund Unrestricted Fund Balance.

STATEMENT OF POLICY

It is essential that the City of Beloit maintain adequate levels of fund balance to provide working capital, mitigate current and future risks (e.g., revenue shortfalls and unanticipated expenditures), and to ensure stable tax rates. Fund balance levels are a crucial consideration, too, in long-term financial planning. The purpose therefore is to establish a consistent method for applying cash balances resulting from General Fund Unrestricted Fund Balance above Debt Policy maximums (15% of Operating Revenues), or restoration of balances in the event that the City falls below minimal levels. This policy augments § 65.90 (5) (a) of the Wisconsin State Statutes.

Section 1. general guidelines and definitions

- A. Operating Revenues Defined: as identified in the Debt Policy include General Fund revenues, Debt Service Fund revenues, Special Revenue Fund revenues, and levies for Enterprise Funds.
- B. Fund Balance Definitions: Effective with the fiscal year beginning January 1, 2010, the City must implement the requirements of Governmental Accounting Standards Board Statement No. 54 *Fund Balance Reporting and Governmental Fund Type Definitions* which requires fund balance to be identified, for financial reporting purposes, as nonspendable, restricted, committed, assigned, or unassigned. Nonspendable fund balance includes assets that are not spendable such as capital assets and nonliquid assets like inventories and prepaid items. Restricted fund balance would include those resources that are externally restricted usually by creditors, contributors, and other levels of government such as grant programs. Committed fund balance is limited in use by formal legal constraints that the government itself has imposed on how funds will be spent. Assigned fund balance reflects a government's intended use or earmarking of resources. Unassigned fund balance is a government's net resources that have not been restricted, committed, or assigned to specific purposes within the City's general fund and is available to be used for any purpose. Unrestricted fund balance includes

committed, assigned and unassigned fund balances. The Debt Policy establishes a minimum of between “10 to 15% of operating revenues at all times.” Unrestricted Fund balance is the remaining current assets the City of Beloit has available to run day to day operations, and has in case of an emergency revenue shortfall or program expense overrun. When referring to Unrestricted Policy minimums, this policy compares current year budget to the last year’s audited Financial Statements.

- C. General Fund Balance Overview The City of Beloit currently receives 60% of its General Fund revenues in a State Shared Revenue payment in November. The City operates in a negative cash collection position in all but 3 months of the year. The variance between peak to trough collections are a high of about \$13 million to a net cash outgo of about \$8 million.

SECTION 2. UNRESTRICTED FUND BALANCE (USES OF UNRESTRICTED CASH AND INVESTMENTS TAX)

- A. Provide Adequate Liquidity to Avoid Short-Term Borrowing. Because payables such as salaries and wages often precede receipt of revenues such as State Shared Revenue, the City must keep adequate cash to pay vendors and employees without increasing the cost of operations through short-term borrowing.
1. Measurements Industry standards, revenue concentration, and cash flow requirements should be used as general guidelines for determining adequate Unrestricted Fund Balance levels. In general, industry standards call for a minimum of two months of regular General Fund operating revenues or two months of regular operating expenditures, whichever are most predictable, as an adequate minimum for unrestricted fund balance. The City of Beloit has not had substantially unpredictable cash collections. About 90% of the City’s cash collections come from a combination of property tax and intergovernmental revenues. Revenue concentration is very strong; currently about 50% of the General Fund’s revenues are collected in November. This concentration makes the receivable cycle highly erratic with cash collections varying by about 300% and cash disbursements varying by about 250% on a month to month basis. These variances in cash flow necessitate a higher level of liquidity to avoid short-term borrowing. Due to the nature of the City of Beloit’s cash flow, 15% of operating revenues or 3 months General Fund Budgeted expenditures, whichever is higher, should be considered the minimum General Fund Unrestricted Fund Balance necessary.
 2. Methods Any draws on Unrestricted Fund Balance below the lower limits of 15% of operating revenue or 3 months of General Fund operating expenditures should not be allowed. Balances available, in excess of General Fund 3 months operating expenses, should be applied in the manners indicated below. The application of Unrestricted Fund Balance in the current year requires pursuant to § 95.90 (5)(a).

- B. Goal to Minimize Service Interruptions (Current Budget Year Stop Gap) Amounts in excess of the above mentioned policy limits are available to provide for future rate stabilization in the form of investments in future property tax base growth, or mitigating the actual loss of revenues without substantial reductions in services to the citizens, or for emergency expenses to cover one time increases in service costs.
1. Measurements Property tax growth in the form of either increases in average assessed value of taxable property or new growth in taxable property has lagged the State average. In addition, the City must maintain a competitive tax rate and a desirable level of services in order to insure businesses and residents are attracted to remain and grow here. Service levels must be similar to other local communities and comparable to other communities the size of Beloit.
 2. Methods Amounts above the mentioned limits should be available if unexpected shortfalls in revenue or emergency expenditures are incurred during the current budget year. If, however, these unexpected events were to continue and would result in a projected tax rate increase of over 10%, the City should begin to implement service reductions in the current year's budget as well as applying available Fund Balance. The Council must vote to adopt both the use of Unrestricted Fund Balance and the service reductions.
- C. Goal to Stabilize Tax Rates (Future Years) Amounts above mentioned policy limits are available to provide for rate stabilization in the form of investments in future property tax base growth or mitigating the potential loss of revenues without substantial reductions in services to the citizens.
1. Measurements Beloit is dependent on State Shared Revenues for about 60% of its General Fund budget. With the State's philosophy about support of local government services changing, the City must prepare for the future risk associated with reductions in this revenue source. In addition, property tax growth in the form of either increases in average assessed value of taxable property or new growth in taxable property has lagged the State average. Finally, the City must maintain a competitive tax rate and a desirable level of services in order to insure businesses and residents are attracted to remain and grow here.
 2. Methods Amounts above the mentioned limits should be considered available if future shortfalls in revenue or significant increases in expenditures would result in a projected tax rate increase in excess of 10%. If it is known that revenues will be diminishing or that expenses will be increasing at a significant rate over several years, the available balance should be used to level the impact of the loss of revenue or increase in expenses in conjunction with a reduction in services provided. In this event, the draw must be promulgated over a multi-year plan using long-term forecasting and the Council must vote on the application of Unrestricted Fund Balance in conjunction with the service reductions

covered in the multi-year plan at the same time it adopts the annual budget.

- D. Action Necessary When Fund Balance Falls below Minimum
In the event that General Fund Unrestricted fund balance should fall below the policy minimums, the City will levy sufficient taxes to replenish the fund.

- E. Recognition of Interdependency of all Fund Types Administered by the City of Beloit
In addition to the General Fund, the City manages the financial activities of several enterprise funds, a library, health benefit internal service, Tax Incremental Districts, and health and public safety special revenue fund operations. The City recognizes that on occasion, these operations will augment or drain financial resources of the General Fund. This policy does not segment the financial resources of the City into separate financial operations and the interdependency remains necessary for prudent and efficient fiscal management. In addition, the City may deem it prudent to apply resources from several funds in order to achieve the goals and objectives stated in this policy.

CITY OF БЕЛОIT

ADMINISTRATIVE POLICY STATEMENT

GENERAL SUBJECT: Enterprise Fund Balance Use

SPECIFIC SUBJECT: Unrestricted Cash and Investments

PURPOSE

To establish a consistent method for applying cash balances resulting from Unrestricted Cash and Investments for Proprietary Funds.

STATEMENT OF POLICY

The purpose of this policy is to identify appropriate levels of Unrestricted Cash and Investments for Proprietary Funds. By doing so, the City of Beloit intends to stabilize long-term rates, reduce tax subsidies, and provide guidance on appropriate uses of Unrestricted Cash and Investments.

section 1. general guidelines

- A. Tax Subsidized Enterprise Funds The City has several enterprise funds that are subsidized by tax levy. Although all efforts have been made to stabilize the reliance on tax levy, significant shifts in levy can occur from year to year. Therefore, the budgetary levy is granted to an enterprise fund in entirety during the year. Gains or losses resulting from operations during the year are reflected in that enterprise fund. From time to time, profits can result even though a tax subsidy is part of the revenue stream. When this results, the resulting unrestricted net assets are used to stabilize future levy requirements.
- B. Self supporting Enterprise Funds The City is moving toward a position of having all enterprise funds become self supporting. However, significant cash balances can result due to the intensive capital nature of enterprise funds. Therefore, the City needs to determine adequate levels of Unrestricted Cash and Investments. The City should not use Unrestricted Cash and Investment balances for the provision of general governmental services. This does not prohibit the reimbursement of contributed capital or a payment in lieu of taxes.

SECTION 2. USES OF UNRESTRICTED CASH AND INVESTMENTS TAX

SUPPORTED ENTERPRISE FUNDS

- A. Goal to Eliminate Levy Support When fees are not charged for certain services the City provides, excess demand for these services can arise. A primary use of fees for service is to regulate the demand for the service and avoid frivolous use. Many enterprise fund operations were supported in part

or in entirety by taxes in the past. Knowing that the City cannot replace taxes with fees in a short period of time, the goal is to gradually reduce tax subsidies to zero.

- B. Method The City will set user rates to gradually cover the entire cost of the service within 10 years. In those years when total fund revenues exceed total fund expenses, the resulting Unrestricted Cash and Investments shall be used to stabilize and reduce the tax subsidy.

SECTION 3. USES OF UNRESTRICTED CASH AND INVESTMENTS SELF-SUPPORTING ENTERPRISE FUNDS

- A. Goal to Stabilize Rates for Services From time to time, rates will have to be raised in enterprise funds. However, rates should be used to cover the cost of operations only. Rates are stabilized through the prudent application of depreciation expense among other tools.
- B. Measurements Industry standards, bond covenants, revenue concentration, and cash flow requirements should be used as general guidelines for determining adequate Unrestricted Cash and Investment reserves. Acquisition of capital equipment should be considered as a current expense and rates should include the accumulation of funds to replace equipment. Plant and land are considered under the matching principle and should be borrowed for to assure that the customers, who use the plant, pay for its construction.
- C. Methods In general, depreciation of capital equipment with a useful life of less than 10 years should be covered by existing fees and not borrowed for. Plant and equipment with useful lives of 20 years or greater and costs greater than \$1,000,000 should be borrowed for and whenever possible revenue bonds should be used. This practice should be consistent with the Debt Policy at all times, including refinancing or retirement of existing debt. Repair, improvement, and routine replacement of existing plant and equipment should be included in the existing rate structure.

DEBT SERVICE POLICY

The Debt Service Funds account for the payment of principal and interest on general obligation bonds that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has issued General Obligation Debt that has financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

The City currently has a Five-Year Financial Management Plan. Within the plan is a governing policy for long-term debt. The policy states:

BOND RATING

The City should strive to improve its credit rating from the current A+ level to at least an A2 rating within the next three-year period.

USE OF DEBT

Use of the City's borrowing authority should be balanced between ongoing infrastructure maintenance and replacement and expenditures that would provide for tax base expansion and economic/housing development.

Debt should not be used for items of a recurring nature. Equipment should continue to be funded from cash and cash reserves allocated for it. Debt may be used for larger fire apparatus if so desired.

Debt should be structured to reflect the useful life of items being financed. Balloon payments are to be generally avoided.

Utility projects should be funded by Revenue Debt vs. General Obligation Debt thereby assuring that the items being financed will be paid for by users and that the General Obligation debt capacity will be preserved.

DEBT LOAD LIMITATIONS

Total use of General Obligation Debt shall generally be limited to not more than 3.0 to 3.5% of total Equalized Valuation.

General Obligation Debt (total principal outstanding) per capita shall generally not exceed \$950 to \$1,050 in any year.

The Equalized Tax Rate for debt shall generally not exceed \$3.80 to \$4.25/\$1,000 of equalized valuation in any year.

Prior to any borrowing, the projected impact of the borrowing on the current and future years' equalized tax rate must be identified and approved. The calculation shall be done

for both the proposed issue on a “stand alone basis” and the proposed issue when combined with the levy for outstanding debt payments annually.

The ratio of total annual debt payments to the annual operating budget shall generally not exceed 15 to 20% in any year. Net debt Levy shall generally not exceed 10 to 15% of the annual operating budget.

FUND BALANCE

The City shall seek to achieve and maintain a general fund undesignated and unreserved fund balance of between 10 to 15% of operating revenues at all times.

Any balance in the Debt Service Fund shall be carried into the General Fund Balance only after all of the payments of municipal obligations for which the funds were appropriated into the debt service fund have been fully paid and canceled, consistent with the provisions of Sec. 67.11(5) Wis. Stats.

NON-LEVY REVENUES AVAILABLE FOR DEBT

The City will seek to match non-levy revenues to debt payments where available to minimize or avoid any need for General Tax Levy subsidy of enterprise or special revenue fund activities. Where such revenues are not available, prior to borrowing funds for such purposes, the City will identify the impact to the General Tax Levy and approve such subsidy as a matter of policy.

ADVANCE REFUNDING

Advance refunding should only be considered when the net present value of the savings is at least 2.5% of the principal being refunded. Exceptions to this savings standard may be considered if advance refunding of an issue, which funded a Tax Increment District, is required to better match available TID Fund cash flows to avoid or reduce a subsidy by the General Fund.

Along with this policy, the City has a statutory General Obligation debt limit of 5% of the equalized valuation.

CITY OF BELOIT

PROCEDURES FOR SUPPLEMENTAL APPROPRIATIONS AND APPROPRIATION TRANSFERS

An appropriation is defined as a legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes, usually limited in amount and timeframe. (GAAFR, 1994) It is the intent of this procedure document to set guidelines in the creation of supplemental appropriations within the fiscal year for purposes and amounts provided for by the adopted budget or subsequent Council action. These guidelines are separate and distinct, intended for use during budget management.

The process for obtaining a supplemental appropriation, or budget increase, or a budget transfer is presented here under three levels of authorization: Council, City Manager, Administrative Service Director/Director of Finance, and Director of Accounting/Purchasing.

SUPPLEMENTAL APPROPRIATIONS

SECTION I COUNCIL APPROVAL

These supplemental appropriations are governed by statutory provisions and by ordinances adopted by Council. The City Council has established the level of control over the budget as being at the Department level with some significant functions also being included. The current authorizing resolution gives us this information (See sample attached, Appendix A). The Council must approve, in subsequent resolutions, any changes at this level of control.

- I.1 Contingency Fund Used for unbudgeted, unanticipated activity when no other funding sources are available.
- I.2 Carryover of Funds At the beginning of the new budget year, departments review the General Fund prior year budget balances to determine what funds will be needed to complete a committed prior year, budgeted expenditure.
- I.3 Transfers between Departments As defined in the authorizing resolution.
- I.4 Transfers between Funds Transfers that have an impact on the General Fund.
- I.5 Use of Fund Balance Requests to use prior year Fund Balance from the General Fund.
- I.6 Unanticipated excess Revenues Causes an increase in the overall General Fund budget. Use only when acceptance of the revenue is contingent on the expenditure being necessary.

- I.7 New Source of Special Funds
Grants Unanticipated sources of special fund revenues that were not incorporated in the annual budget process must obtain Council approval via the Grant Submission, Notification and Evaluation Procedure.
- Donations Should be a budgeted revenue item within a Special Revenue Fund during the annual budget process. Unanticipated sources of special fund donations that were not incorporated in the annual budget process must obtain Council approval. A budget for expenditures is available only when donation revenues are actually received. At year end, Accounting will review and reserve excess revenue balances which will be available for future years.
- I.8 Capital Improvement Projects The appropriated budget for capital projects is approved by Council and is separate from the operating budget process. The significant level of control is the "Program", as defined in the Capital Improvement Budget (CIB). Any changes in funding source, new projects, transfers between programs, or increases in the program's revenue budget must have Council approval.

Procedure to Obtain Council Approval

- A. The Department Head is required to submit a Supplemental Appropriation Request Form (Appendix B) to the Administrative Services Director.
- B. The Administrative Services Director will generate a resolution and recommend to the City Manager whether or not to present to Council.
- C. Upon approval by the City Council, the City Clerk will forward a signed copy to Accounting to be implemented.

APPROPRIATION TRANSFERS

SECTION II ADMINISTRATIVE SERVICES DIRECTOR APPROVAL

- II.1 Expenditures > \$5,000.00 Transfers between expenditure accounts with a value greater than \$5,000.00 require Administrative Services Director approval.
- II.2 Capital Improvement Project Transfers > \$5,000.00 Transfers of revenues/expenditures from one project to another within a Program, as defined in the CIB, require Administrative Services Director approval.

Procedure to Obtain Administrative Services Director Approval

An Appropriation Transfer Request Form must be approved by the Department Head and appropriate documentation attached.

- A. The Department Head is required to submit an Appropriation Transfer Request Form (Appendix C) to the Director of Accounting/Purchasing for approval.
- B. Subsequent authorized signature must be obtained from the Administrative Services Director.
- C. Upon completion of all authorized signatures, a signed copy should be forwarded to Accounting to be implemented.

SECTION III DIRECTOR OF ACCOUNTING/PURCHASING APPROVAL

The Director of Accounting/Purchasing shall review and approve all appropriation requests not covered under Section I. Requests over \$5,000.00 will be forwarded to the Administrative Services Director for approval.

Procedure to Obtain Director of Accounting/Purchasing Approval

- A. The Department Head is required to submit an Appropriation Transfer Request Form (Appendix C) to the Director of Accounting/Purchasing for approval.
- B. Subsequent authorized signature must be obtained from the Administrative Services Director.
- C. Upon completion of all authorized signatures, a signed copy should be forwarded to Accounting to be implemented.

CITY OF BELOIT
INSTRUCTIONS FOR COMPLETING
APPROPRIATION TRANSFER REQUEST FORM

This form has been created to facilitate appropriation transfers as defined in the "Procedures for Supplemental Appropriations and Appropriation Transfers" document. Please refer to its entire contents before using this form as some transactions do not require it. This form can be used to transfer from one object code (MUNIS) to another, but requires different levels of authorization, depending on the transaction. The following explains line by line what information is needed.

1. Transfer from Account #: A budgeted amount needs to be transferred out of this account in order to use the funds in a different manner.
2. To Account #: The planned account number that will receive a budgeted amount.
3. Reason for Transfer: Indicate the reason you wish to increase the budget in another account number. Make sure that "budget" needs to be moved and not "expenditures". An error may have taken place that indicated the wrong account number on a claim or PO creating an overbudget situation. In this case, a memo to the Accounting Dept. explaining the error would suffice. The error could be corrected and no budget change would be needed.
4. Requested by: The Department Head must sign all supplemental appropriations, no matter what the amount or purpose and forward to the Director of Accounting/Purchasing.
5. Signature Routings: The Director of Accounting/Purchasing will review all transfer requests and initial, if approved.
6. Signature Routings: If approved by the Director of Accounting/Purchasing, the form will be forwarded to the Administrative Services Director, if necessary who will review and, upon approval, will return to Accounting to be implemented.

**CITY OF BELOIT
INSTRUCTIONS FOR COMPLETING
SUPPLEMENTAL APPROPRIATION REQUEST FORM**

This form has been created to facilitate supplemental appropriations as defined in the "Procedures for Supplemental Appropriations and Appropriation Transfers" document. Please refer to its entire contents before using this form as some transactions do not require it. It can be used to affect changes in the budgeted amount at the Department or significant function level, as defined in the document. The following explains line by line what information is needed.

FOR TRANSFERS:

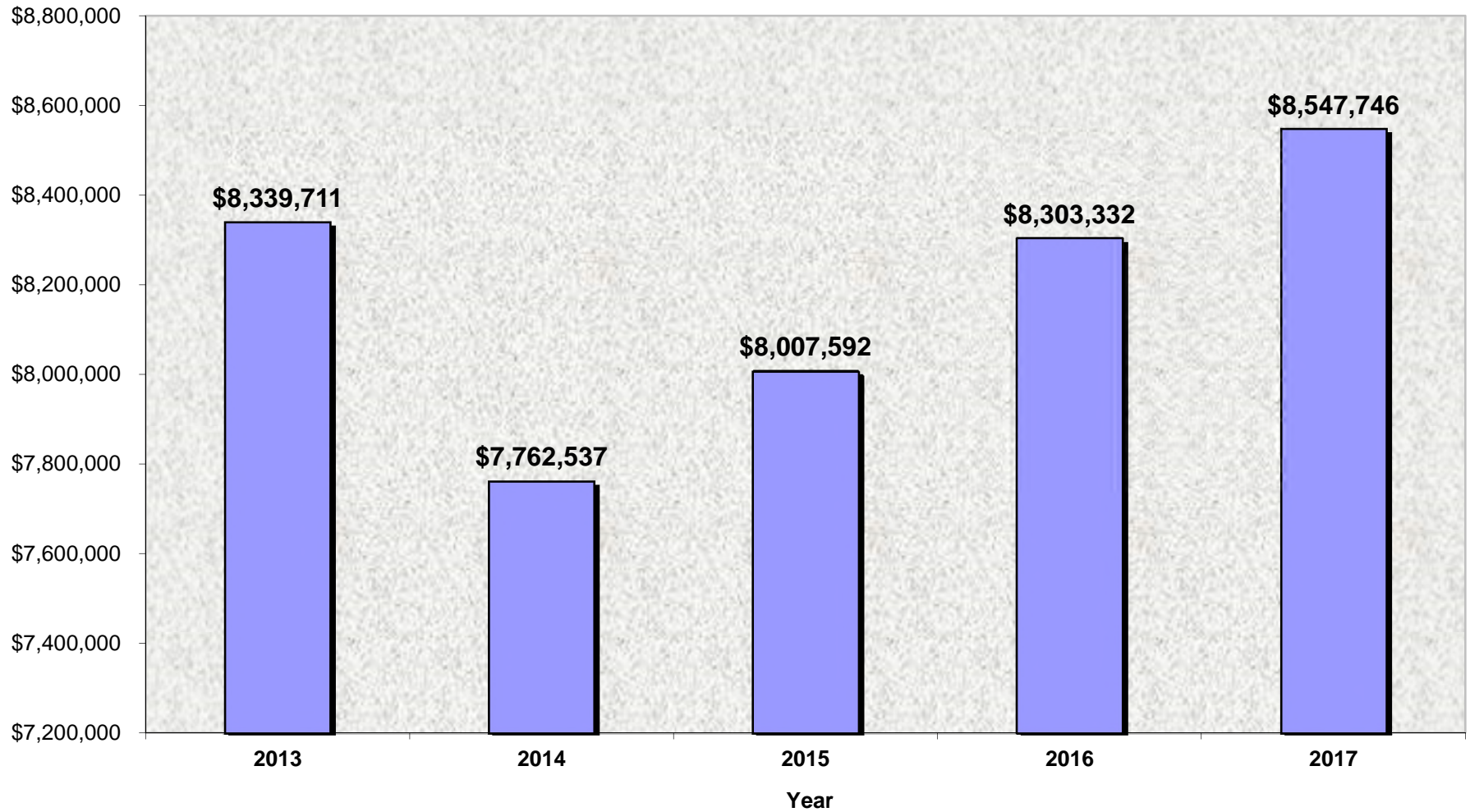
1. Transfer from Account #: A budgeted amount needs to be transferred out of this account in order to use the funds in a different manner. Fill in the MUNIS account numbers at the table to the right.
2. To Account #: The planned account number that will receive a budgeted amount. Fill in the MUNIS account numbers at the table to the right.

FOR BUDGET INCREASES:

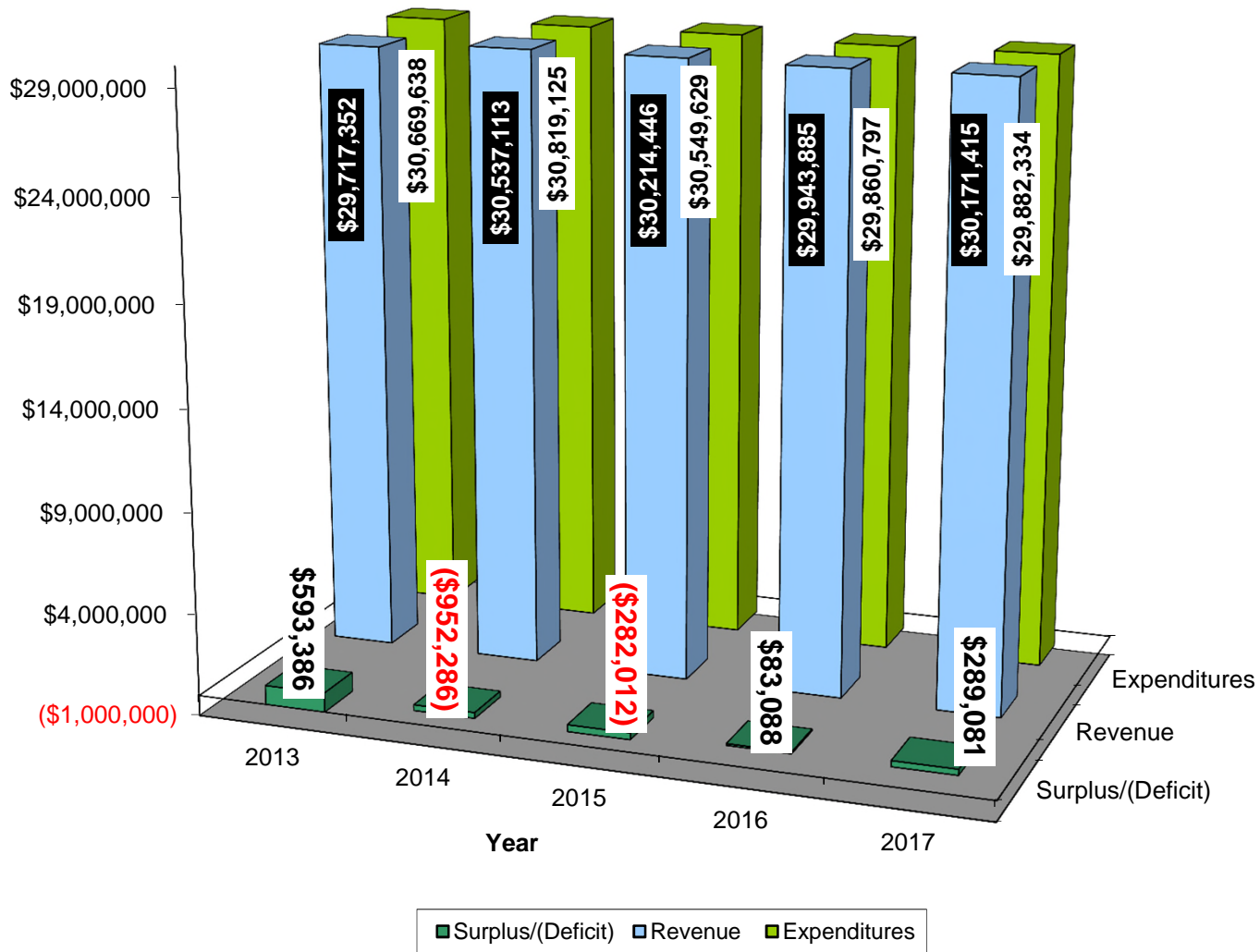
1. Revenue Account #: Both a revenue account and an expenditure account are affected when a budget increase is transacted. Fill in the MUNIS revenue account number(s) at the table to the right.
2. Expenditures Account #: Fill in the MUNIS expenditure account number(s) at the table to the right.
3. Reason for Transfer: Explain the reason for the transfer or increase. Word it as you would for a Council agenda item. A resolution will be written prior to presentation to Council. You may be asked to explain your request at that time.
4. Requested By: The Department Head must sign all supplemental appropriations, no matter what the amount or purpose and forward to the Administrative Services Director for approval.
5. Recommended By: The Administrative Service Director, upon approval, will forward a resolution and recommend to the City Manager whether or not to include the request on the Council agenda.

Upon approval by the City Council, the City Clerk will forward a signed copy with the resolution to Accounting to implement the budgetary change.

**City of Beloit
Unassigned General Fund Balance
2013- 2017**



City of Beloit General Fund Financial Performance 2013 - 2017



Projected Changes in Fund Balance

	Beginning Balance January 1	Revenues	Transfers In	Expenditures	Transfers Out	Fund Balance Appropriated	Ending Balance December 31	Increase (Decrease) in Fund Balance	% Change in Fund Balance	REASON FOR GREATER THAN 10% VARIANCE and FUND BALANCE USES	
										Assigned	Unassigned Fund Balance December 31* General Fund Only
GENERAL FUND											
2015	\$10,134,357	\$29,353,592	\$860,854	\$30,549,629	\$0	\$0	\$9,799,174	(\$335,183)	-3.31%	\$1,791,582	\$8,007,592
2016	\$9,799,174	\$29,153,612	\$790,273	\$29,860,797	\$0	\$0	\$9,882,262	\$83,088	0.85%	\$1,578,930	\$8,303,332
2017	\$9,882,262	\$29,304,394	\$867,021	\$29,882,334	\$0	\$0	\$10,171,343	\$289,081	2.93%	\$1,623,597	\$8,547,746
2018	\$10,171,343	\$31,098,835	\$0	\$31,098,835	\$0	\$0	\$10,171,343	\$0	0.00%		
2019	\$10,171,343	\$32,022,662	\$0	\$32,022,662	\$0	\$0	\$10,171,343	\$0	0.00%	General Fund Balance is a critical financial matter for the City. Preserving the fund balance at or above policy is absolutely essential to the City's fiscal wellbeing, and affects everything from our ability to cover operating expenses to preserving the City's bond rating.	
CAPITAL FUNDS											
2015 CAPITAL IMPROVEMENTS	\$5,580,686	\$4,597,197	\$70,000	\$5,051,859	\$0	\$0	\$5,196,024	(\$384,662)	-6.89%		
2016 CAPITAL IMPROVEMENTS	\$5,196,024	\$6,244,353	\$647,250	\$6,824,492	\$0	\$0	\$5,263,135	\$67,111	1.29%		
2017 CAPITAL IMPROVEMENTS	\$5,263,135	\$5,796,078	\$0	\$5,375,858	\$0	\$0	\$5,683,355	\$420,220	7.98%		
2018 CAPITAL IMPROVEMENTS	\$5,683,355	\$19,096,915	\$0	\$19,096,915	\$0	\$0	\$5,683,355	\$0	0.00%		
2019 CAPITAL IMPROVEMENTS	\$5,683,355	\$9,172,153	\$0	\$9,172,153	\$0	\$0	\$5,683,355	\$0	0.00%		
2015 EQUIP REPLACEMENT	\$7,050,610	\$998,933	\$0	\$698,794	\$70,000	\$0	\$7,280,749	\$230,139	3.26%		
2016 EQUIP REPLACEMENT	\$7,280,749	\$941,699	\$0	\$1,086,796	\$647,250	\$0	\$6,488,402	(\$792,347)	-10.88%		
2017 EQUIP REPLACEMENT	\$6,488,402	\$786,996	\$75,172	\$892,608	\$0	\$0	\$6,457,962	(\$30,440)	-0.47%		
2018 EQUIP REPLACEMENT	\$6,457,962	\$1,529,602	\$0	\$1,529,602	\$0	\$0	\$6,457,962	\$0	0.00%		
2019 EQUIP REPLACEMENT	\$6,457,962	\$1,253,970	\$0	\$1,253,970	\$0	\$0	\$6,457,962	\$0	0.00%	To balance the General Fund in 2009, the equipment reserve funds for all General Fund orgs were cut. As a result we will reach a point where funding for these Division's will not be available and this equipment will need to go into the CIP and be borrowed for.	

Projected Changes in Fund Balance

	Beginning Balance					Fund Balance	Ending Balance	Increase	% Change in	REASON FOR GREATER
	January 1	Revenues	Transfers In	Expenditures	Transfers Out	Appropriated	December 31	(Decrease) in	Fund	THAN 10% VARIANCE and
								Fund Balance	Balance	FUND BALANCE USES
2015 COMP REPLACEMENT	\$353,762	\$43,480	\$0	\$93,231	\$0		\$304,011	(\$49,751)	-14.06%	
2016 COMP REPLACEMENT	\$304,011	\$4,475	\$0	\$24,598	\$0	\$0	\$283,888	(\$20,123)	-6.62%	
2017 COMP REPLACEMENT	\$283,888	\$2,742	\$0	\$86,823	\$0	\$0	\$199,807	(\$84,081)	-29.62%	
2018 COMP REPLACEMENT	\$199,807	\$5,700	\$0	\$5,700	\$0	\$0	\$199,807	\$0	0.00%	
2019 COMP REPLACEMENT	\$199,807	\$3,600	\$0	\$60,000	\$0	\$56,400	\$143,407	(\$56,400)	-28.23%	In 2019 the Computer Replacement fund will use fund balance to cover expenditures.
ENTERPRISE FUNDS										
2015 GOLF COURSE	(\$112,074)	\$457,740	\$0	\$472,567	\$0	\$0	(\$126,901)	(\$14,827)	13.23%	
2016 GOLF COURSE	(\$126,901)	\$410,652	\$0	\$425,739	\$0	\$0	(\$141,988)	(\$15,087)	11.89%	
2017 GOLF COURSE	(\$141,988)	\$419,627	\$0	\$446,840	\$0	\$0	(\$169,201)	(\$27,213)	19.17%	
2018 GOLF COURSE	(\$169,201)	\$460,040	\$0	\$460,040	\$0	\$0	(\$169,201)	\$0	0.00%	
2019 GOLF COURSE	(\$169,201)	\$442,020	\$0	\$442,020	\$0	\$0	(\$169,201)	\$0	0.00%	Golf course staff analyzes utilization levels for the year and reviews fees in order to ensure they remain competitive with other area courses as well as providing incentives to attract additional play. Although prior rate increases have helped, the efforts have not been significant enough to produce the revenue needed to operate the facility without a tax levy subsidy.
2015 CEMETERIES	\$205,415	\$280,868	\$0	\$315,840	\$0	\$0	\$170,443	(\$34,972)	-17.03%	
2016 CEMETERIES	\$170,443	\$258,289	\$0	\$305,336	\$0	\$0	\$123,396	(\$47,047)	-27.60%	
2017 CEMETERIES	\$123,396	\$263,544	\$0	\$279,020	\$0	\$0	\$107,920	(\$15,476)	-12.54%	
2018 CEMETERIES	\$107,920	\$316,772	\$0	\$316,772	\$0	\$0	\$107,920	\$0	0.00%	
2019 CEMETERIES	\$107,920	\$283,917	\$0	\$283,917	\$0	\$0	\$107,920	\$0	0.00%	
2015 WATER POLLUTION CONTROI	\$44,680,931	\$6,931,236	\$0	\$9,207,028	\$0	\$0	\$42,405,139	(\$2,275,792)	-5.09%	
2016 WATER POLLUTION CONTROI	\$42,405,139	\$7,603,322	\$0	\$8,834,051	\$0	\$0	\$41,174,410	(\$1,230,729)	-2.90%	
2017 WATER POLLUTION CONTROI	\$41,174,410	\$7,762,983	\$29,478	\$8,914,808	\$0	\$0	\$40,052,063	(\$1,122,347)	-2.73%	
2018 WATER POLLUTION CONTROI	\$40,052,063	\$7,122,289	\$0	\$7,122,289	\$0	\$0	\$40,052,063	\$0	0.00%	
2019 WATER POLLUTION CONTROI	\$40,052,063	\$7,597,090	\$0	\$7,597,090	\$0	\$0	\$40,052,063	\$0	0.00%	

Projected Changes in Fund Balance

	Beginning Balance					Fund Balance	Ending Balance	Increase	% Change in	REASON FOR GREATER
	January 1	Revenues	Transfers In	Expenditures	Transfers Out	Appropriated	December 31	(Decrease) in	Fund	THAN 10% VARIANCE and
								Fund Balance	Balance	FUND BALANCE USES
2015 AMBULANCE	\$857,876	\$1,115,779	\$0	\$1,166,233	\$0	\$0	\$807,422	(\$50,454)	-5.88%	
2016 AMBULANCE	\$807,422	\$1,110,999	\$0	\$1,219,773	\$0	\$0	\$698,648	(\$108,774)	-13.47%	
2017 AMBULANCE	\$698,648	\$1,285,321	\$0	\$1,310,029	\$0	\$0	\$673,940	(\$24,708)	-3.54%	
2018 AMBULANCE	\$673,940	\$1,451,878	\$0	\$1,451,878	\$0	\$0	\$673,940	\$0	0.00%	
2019 AMBULANCE	\$673,940	\$1,451,878	\$0	\$1,451,878	\$0	\$0	\$673,940	\$0	0.00%	In an effort to stabilize the Ambulance fund, the City increased the ambulance fees in 2018. The fee increase was to help offset annualized budget shortfalls as well as begin to fully fund a sustainable ambulance replacement program.
2015 TRANSIT	\$5,227,237	\$2,025,025	\$0	\$2,300,226	\$0	\$0	\$4,952,036	(\$275,201)	-5.26%	
2016 TRANSIT	\$4,952,036	\$2,008,725	\$0	\$2,296,484	\$0	\$0	\$4,664,277	(\$287,759)	-5.81%	
2017 TRANSIT	\$4,664,277	\$1,929,279	\$0	\$2,308,948	\$0	\$0	\$4,284,608	(\$379,669)	-8.14%	
2018 TRANSIT	\$4,284,608	\$1,955,418	\$0	\$1,955,418	\$0	\$0	\$4,284,608	\$0	0.00%	
2019 TRANSIT	\$4,284,608	\$1,990,468	\$0	\$1,990,468	\$0	\$0	\$4,284,608	\$0	0.00%	
2015 WATER UTILITY	\$13,182,253	\$5,769,220	\$0	\$4,899,779	\$860,854	\$0	\$13,190,840	\$8,587	0.07%	
2016 WATER UTILITY	\$13,190,840	\$5,662,796	\$0	\$4,746,942	\$790,273	\$0	\$13,316,421	\$125,581	0.95%	
2017 WATER UTILITY	\$13,316,421	\$6,096,712	\$59,245	\$4,146,784	\$867,021	\$0	\$14,458,573	\$1,142,152	8.58%	
2018 WATER UTILITY	\$14,458,573	\$5,620,440	\$0	\$5,620,440	\$0	\$0	\$14,458,573	\$0	0.00%	
2019 WATER UTILITY	\$14,458,573	\$6,094,869	\$0	\$6,094,869	\$0	\$0	\$14,458,573	\$0	0.00%	
2015 STORM WATER UTILITY	\$8,160,249	\$1,016,291	\$0	\$1,101,807	\$0	\$0	\$8,074,733	(\$85,516)	-1.05%	
2016 STORM WATER UTILITY	\$8,074,733	\$1,166,148	\$0	\$991,810	\$0	\$0	\$8,249,071	\$174,338	2.16%	
2017 STORM WATER UTILITY	\$8,249,071	\$1,141,018	\$0	\$965,117	\$0	\$0	\$8,424,972	\$175,901	2.13%	
2018 STORM WATER UTILITY	\$8,424,972	\$1,139,400	\$0	\$1,139,400	\$0	\$0	\$8,424,972	\$0	0.00%	
2019 STORM WATER UTILITY	\$8,424,972	\$1,147,650	\$0	\$1,147,650	\$0	\$0	\$8,424,972	\$0	0.00%	
DEBT SERVICE										
2015 DEBT SERVICE	\$2,476,539	\$4,800,685	\$1,335,516	\$6,272,785	\$0	\$0	\$2,339,955	(\$136,584)	-5.52%	
2016 DEBT SERVICE	\$2,339,955	\$4,769,660	\$1,277,735	\$6,288,558	\$0	\$0	\$2,098,792	(\$241,163)	-10.31%	
2017 DEBT SERVICE	\$2,098,792	\$6,032,113	\$1,499,217	\$7,998,501	\$0	\$0	\$1,631,621	(\$467,171)	-22.26%	
2018 DEBT SERVICE	\$1,631,621	\$5,936,175	\$0	\$5,936,175	\$0	\$392,041	\$1,239,580	(\$392,041)	-24.03%	
2019 DEBT SERVICE	\$1,239,580	\$5,935,495	\$0	\$6,000,244	\$0	\$64,749	\$1,174,831	(\$64,749)	-5.22%	
INTERNAL SERVICE										
2015 FLEET MAINTENANCE	\$320,319	\$1,317,652	\$0	\$1,472,874	\$0	\$0	\$165,097	(\$155,222)	-48.46%	
2016 FLEET MAINTENANCE	\$165,097	\$1,236,739	\$0	\$1,210,329	\$0	\$0	\$191,507	\$26,410	16.00%	
2017 FLEET MAINTENANCE	\$191,507	\$1,193,489	\$0	\$1,162,269	\$0	\$0	\$222,727	\$31,220	16.30%	
2018 FLEET MAINTENANCE	\$222,727	\$1,319,443	\$0	\$1,319,443	\$0	\$0	\$222,727	\$0	0.00%	
2019 FLEET MAINTENANCE	\$222,727	\$1,341,891	\$0	\$1,341,891	\$0	\$0	\$222,727	\$0	0.00%	

Projected Changes in Fund Balance

	Beginning Balance January 1	Revenues	Transfers In	Expenditures	Transfers Out	Fund Balance Appropriated	Ending Balance December 31	Increase (Decrease) in Fund Balance	% Change in Fund Balance	REASON FOR GREATER THAN 10% VARIANCE and FUND BALANCE USES
2015 MUNICIPAL INSURANCE	\$1,530,161	\$1,717,581	\$0	\$1,508,846	\$0	\$0	\$1,738,896	\$208,735	13.64%	
2016 MUNICIPAL INSURANCE	\$1,738,896	\$1,836,734	\$0	\$1,700,142	\$0	\$0	\$1,875,488	\$136,592	7.86%	
2017 MUNICIPAL INSURANCE	\$1,875,488	\$1,906,718	\$0	\$1,902,642	\$0	\$0	\$1,879,564	\$4,076	0.22%	
2018 MUNICIPAL INSURANCE	\$1,879,564	\$1,653,380	\$0	\$1,653,380	\$0	\$0	\$1,879,564	\$0	0.00%	
2019 MUNICIPAL INSURANCE	\$1,879,564	\$1,485,854	\$0	\$1,485,854	\$0	\$0	\$1,879,564	\$0	0.00%	
2015 HEALTH & DENTAL	(\$1,006,989)	\$9,145,995	\$0	\$9,114,303	\$0	\$0	(\$975,297)	\$31,692	-3.15%	
2016 HEALTH & DENTAL	(\$975,297)	\$9,290,788	\$0	\$10,167,559	\$0	\$0	(\$1,852,068)	(\$876,771)	89.90%	
2017 HEALTH & DENTAL	(\$1,852,068)	\$8,851,863	\$0	\$10,379,679	\$0	\$0	(\$3,379,884)	(\$1,527,816)	82.49%	
2018 HEALTH & DENTAL	(\$3,379,884)	\$9,757,370	\$0	\$9,757,370	\$0	\$0	(\$3,379,884)	\$0	0.00%	
2019 HEALTH & DENTAL	(\$3,379,884)	\$10,887,338	\$0	\$10,887,338	\$0	\$0	(\$3,379,884)	\$0	0.00%	To help the Health and Dental fund, this is the second year premiums have been increased 10%. In 2019 the premium share will increase from 5% to 7.5% for all employees.
SPECIAL REVENUE FUNDS										
2015 POLICE GRANTS	\$49,000	\$595,984	\$0	\$538,732	\$0	\$0	\$106,252	\$57,252	116.84%	
2016 POLICE GRANTS	\$106,252	\$457,839	\$0	\$596,578	\$0	\$0	(\$32,487)	(\$138,739)	-130.58%	
2017 POLICE GRANTS	(\$32,487)	\$613,219	\$0	\$609,845	\$0	\$0	(\$29,113)	\$3,374	-10.39%	
2018 POLICE GRANTS	(\$29,113)	\$506,612	\$0	\$506,612	\$0	\$0	(\$29,113)	\$0	0.00%	
2019 POLICE GRANTS	(\$29,113)	\$477,434	\$0	\$477,434	\$0	\$0	(\$29,113)	\$0	0.00%	
2015 CDBG	\$332,220	\$1,049,746	\$0	\$996,906	\$0	\$0	\$385,060	\$52,840	15.91%	
2016 CDBG	\$385,060	\$942,329	\$0	\$789,434	\$0	\$0	\$537,955	\$152,895	39.71%	
2017 CDBG	\$537,955	\$871,353	\$0	\$890,099	\$0	\$0	\$519,209	(\$18,746)	-3.48%	
2018 CDBG	\$519,209	\$662,475	\$0	\$662,475	\$0	\$0	\$519,209	\$0	0.00%	
2019 CDBG	\$519,209	\$742,276	\$0	\$742,276	\$0	\$0	\$519,209	\$0	0.00%	
2015 HOME	\$96,323	\$397,093	\$0	\$503,065	\$0	\$0	(\$9,649)	(\$105,972)	-110.02%	
2016 HOME	(\$9,649)	\$297,073	\$0	\$307,760	\$0	\$0	(\$20,336)	(\$10,687)	110.76%	
2017 HOME	(\$20,336)	\$401,057	\$0	\$228,149	\$0	\$0	\$152,572	\$172,908	-850.26%	
2018 HOME	\$152,572	\$398,015	\$0	\$398,015	\$0	\$0	\$152,572	\$0	0.00%	
2019 HOME	\$152,572	\$500,000	\$0	\$500,000	\$0	\$0	\$152,572	\$0	0.00%	
2015 MPO TRAFFIC	\$90,960	\$309,270	\$0	\$235,048	\$0	\$0	\$165,182	\$74,222	81.60%	
2016 MPO TRAFFIC	\$165,182	\$319,648	\$0	\$264,114	\$0	\$0	\$220,716	\$55,534	33.62%	
2017 MPO TRAFFIC	\$220,716	\$293,046	\$0	\$245,503	\$0	\$0	\$268,259	\$47,543	21.54%	
2018 MPO TRAFFIC	\$268,259	\$240,915	\$0	\$240,915	\$0	\$0	\$268,259	\$0	0.00%	
2019 MPO TRAFFIC	\$268,259	\$243,070	\$0	\$243,070	\$0	\$0	\$268,259	\$0	0.00%	

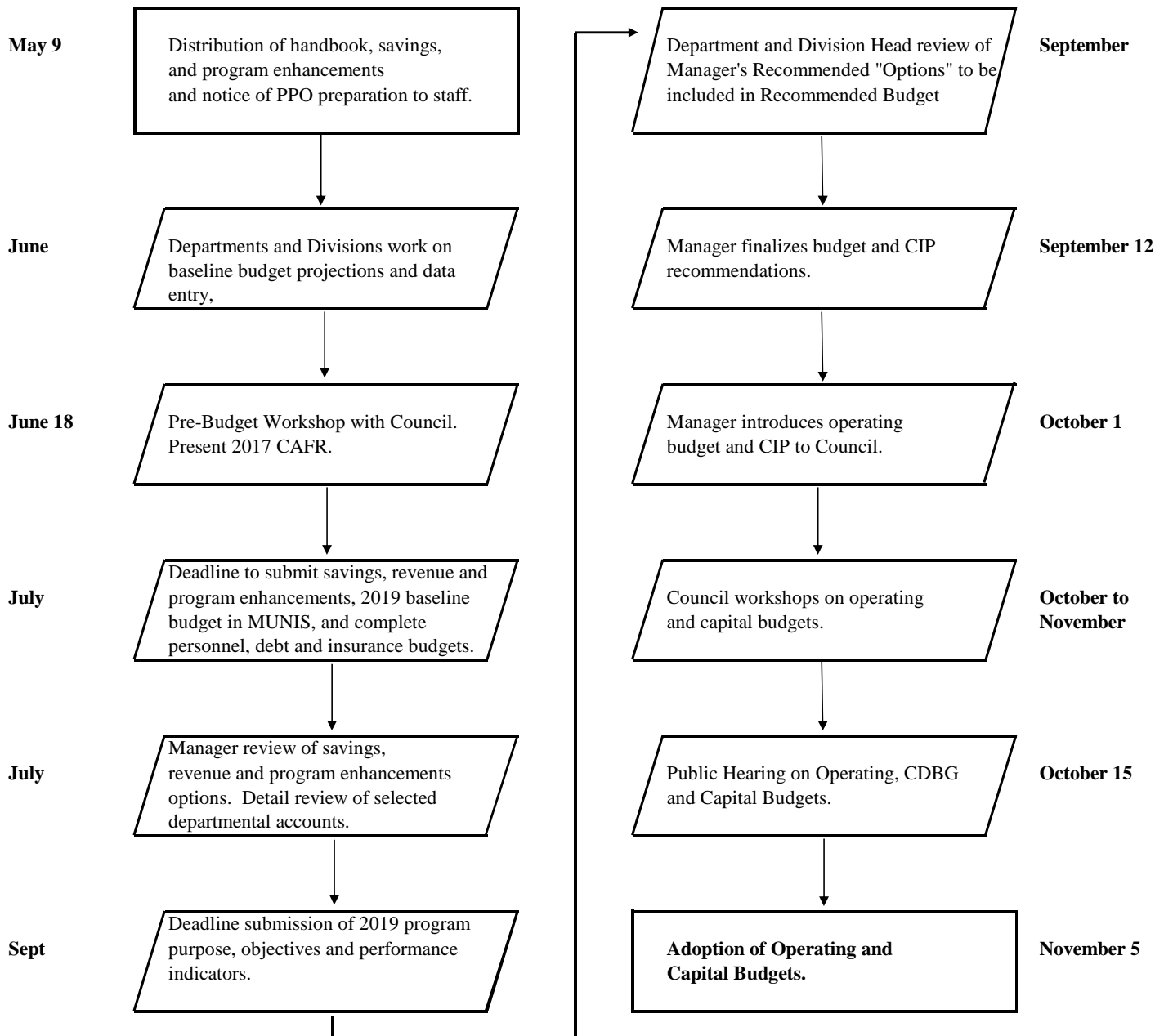
Projected Changes in Fund Balance

	Beginning Balance January 1	Revenues	Transfers In	Expenditures	Transfers Out	Fund Balance Appropriated	Ending Balance December 31	Increase (Decrease) in Fund Balance	% Change in Fund Balance	REASON FOR GREATER THAN 10% VARIANCE and FUND BALANCE USES
2015 TID #6 - BELOIT 2000-RIVERFR	(\$114,263)	\$1,021,701	\$0	\$260,047	\$174,890	\$0	\$472,501	\$586,764	-513.52%	
2016 TID #6 - BELOIT 2000-RIVERFR	\$472,501	\$1,156,363	\$0	\$298,667	\$170,164	\$0	\$1,160,033	\$687,532	145.51%	
2017 TID #6 - BELOIT 2000-RIVERFR	\$1,160,033	\$1,332,226	\$0	\$286,220	\$318,871	\$0	\$1,887,168	\$727,135	62.68%	
2018 TID #6 - BELOIT 2000-RIVERFR	\$1,887,168	\$1,268,139	\$0	\$1,268,139	\$0	\$0	\$1,887,168	\$0	0.00%	
2019 TID #6 - BELOIT 2000-RIVERFR	\$1,887,168	\$1,365,226	\$0	\$1,365,226	\$0	\$0	\$1,887,168	\$0	0.00%	
2015 TID #8 - INDUSTRIAL PARK	(\$1,168,999)	\$163,405	\$0	\$11,870	\$120,046	\$0	(\$1,137,510)	\$31,489	-2.69%	
2016 TID #8 - INDUSTRIAL PARK	(\$1,137,510)	\$502,754	\$0	\$305,935	\$215,649	\$0	(\$1,156,340)	(\$18,830)	1.66%	
2017 TID #8 - INDUSTRIAL PARK	(\$1,156,340)	\$246,366	\$0	\$4,381	\$214,193	\$0	(\$1,128,548)	\$27,792	-2.40%	
2018 TID #8 - INDUSTRIAL PARK	(\$1,128,548)	\$298,581	\$0	\$298,581	\$0	\$0	(\$1,128,548)	\$0	0.00%	
2019 TID #8 - INDUSTRIAL PARK	(\$1,128,548)	\$525,284	\$0	\$525,284	\$0	\$0	(\$1,128,548)	\$0	0.00%	
2015 TID #9 - BELOIT MALL	(\$2,558,698)	\$151,250	\$0	\$1,150	\$17,125	\$0	(\$2,425,723)	\$132,975	-5.20%	
2016 TID #9 - BELOIT MALL	(\$2,425,723)	\$194,309	\$0	\$958	\$16,675	\$0	(\$2,249,047)	\$176,676	-7.28%	
2017 TID #9 - BELOIT MALL	(\$2,249,047)	\$195,225	\$0	\$650	\$16,225	\$0	(\$2,070,697)	\$178,350	-7.93%	
2018 TID #9 - BELOIT MALL	(\$2,070,697)	\$208,004	\$0	\$208,004	\$0	\$0	(\$2,070,697)	\$0	0.00%	
2019 TID #9 - BELOIT MALL	(\$2,070,697)	\$207,369	\$0	\$207,369	\$0	\$0	(\$2,070,697)	\$0	0.00%	
2015 TID #10 - GATEWAY IND. PARI	\$690,389	\$4,521,241	\$0	\$4,337,265	\$289,562	\$0	\$584,803	(\$105,586)	-15.29%	
2016 TID #10 - GATEWAY IND. PARI	\$584,803	\$5,418,682	\$0	\$5,228,674	\$291,528	\$0	\$483,283	(\$101,520)	-17.36%	
2017 TID #10 - GATEWAY IND. PARI	\$483,283	\$4,982,425	\$0	\$3,315,265	\$305,181	\$0	\$1,845,262	\$1,361,979	281.82%	
2018 TID #10 - GATEWAY IND. PARI	\$1,845,262	\$5,186,821	\$0	\$5,186,821	\$0	\$294,131	\$1,551,131	(\$294,131)	-15.94%	
2019 TID #10 - GATEWAY IND. PARI	\$1,551,131	\$4,356,885	\$0	\$4,356,885	\$0	\$0	\$1,551,131	\$0	0.00%	
2015 TID #11 - INDUSTRIAL PARK	\$399,678	\$238,531	\$0	\$24,420	\$94,595	\$0	\$519,194	\$119,516	29.90%	
2016 TID #11 - INDUSTRIAL PARK	\$519,194	\$233,744	\$0	\$23,556	\$99,930	\$0	\$629,452	\$110,258	21.24%	
2017 TID #11 - INDUSTRIAL PARK	\$629,452	\$236,470	\$0	\$102,382	\$121,553	\$0	\$641,987	\$12,535	1.99%	
2018 TID #11 - INDUSTRIAL PARK	\$641,987	\$232,367	\$0	\$232,367	\$0	\$0	\$641,987	\$0	0.00%	
2019 TID #11 - INDUSTRIAL PARK	\$641,987	\$228,775	\$0	\$228,775	\$0	\$0	\$641,987	\$0	0.00%	
2015 TID #12 - FRITO LAY	\$204,922	\$150,977	\$0	\$1,150	\$66,485	\$0	\$288,264	\$83,342	40.67%	
2016 TID #12 - FRITO LAY	\$288,264	\$77,151	\$0	\$900	\$65,900	\$0	\$298,615	\$10,351	3.59%	
2017 TID #12 - FRITO LAY	\$298,615	\$76,759	\$0	\$900	\$67,556	\$0	\$306,918	\$8,303	2.78%	
2018 TID #12 - FRITO LAY	\$306,918	\$77,105	\$0	\$77,105	\$0	\$0	\$306,918	\$0	0.00%	
2019 TID #12 - FRITO LAY	\$306,918	\$76,382	\$0	\$76,382	\$0	\$0	\$306,918	\$0	0.00%	
2015 TID #13 - MILWAUKEE ROAD	\$1,329,113	\$415,419	\$0	\$136,074	\$77,288	\$0	\$1,531,170	\$202,057	15.20%	
2016 TID #13 - MILWAUKEE ROAD	\$1,531,170	\$609,177	\$0	\$220,434	\$75,688	\$0	\$1,844,225	\$313,055	20.45%	
2017 TID #13 - MILWAUKEE ROAD	\$1,844,225	\$588,082	\$0	\$141,455	\$98,713	\$0	\$2,192,139	\$347,914	18.87%	
2018 TID #13 - MILWAUKEE ROAD	\$2,192,139	\$613,519	\$0	\$613,519	\$0	\$0	\$2,192,139	\$0	0.00%	
2019 TID #13 - MILWAUKEE ROAD	\$2,192,139	\$619,496	\$0	\$619,496	\$0	\$0	\$2,192,139	\$0	0.00%	

Projected Changes in Fund Balance

	Beginning Balance January 1	Revenues	Transfers In	Expenditures	Transfers Out	Fund Balance Appropriated	Ending Balance December 31	Increase (Decrease) in Fund Balance	% Change in Fund Balance	REASON FOR GREATER THAN 10% VARIANCE and FUND BALANCE USES
2015 TID #14 - 4TH STREET CORRID	\$174,622	\$69,666	\$0	\$184,221	\$0	\$0	\$60,067	(\$114,555)	-65.60%	
2016 TID #14 - 4TH STREET CORRID	\$60,067	\$79,962	\$0	\$54,440	\$0	\$0	\$85,589	\$25,522	42.49%	
2017 TID #14 - 4TH STREET CORRID	\$85,589	\$67,162	\$0	\$3,436	\$0	\$0	\$149,315	\$63,726	74.46%	
2018 TID #14 - 4TH STREET CORRID	\$149,315	\$65,458	\$0	\$65,458	\$0	\$0	\$149,315	\$0	0.00%	
2019 TID #14 - 4TH STREET CORRID	\$149,315	\$71,185	\$0	\$71,185	\$0	\$0	\$149,315	\$0	0.00%	
2015 SOLID WASTE	\$288,902	\$2,517,595	\$0	\$2,518,647	\$0	\$0	\$287,850	(\$1,052)	-0.36%	
2016 SOLID WASTE	\$287,850	\$2,445,098	\$0	\$2,376,799	\$37,584	\$0	\$318,565	\$30,715	10.67%	
2017 SOLID WASTE	\$318,565	\$2,543,582	\$0	\$2,249,372	\$75,172	\$0	\$537,603	\$219,038	68.76%	
2018 SOLID WASTE	\$537,603	\$2,754,475	\$0	\$2,754,475	\$0	\$0	\$537,603	\$0	0.00%	
2019 SOLID WASTE	\$537,603	\$2,754,710	\$0	\$2,754,710	\$0	\$0	\$537,603	\$0	0.00%	
2015 LIBRARY	\$770,111	\$2,136,541	\$0	\$2,171,587	\$0	\$0	\$735,065	(\$35,046)	-4.55%	
2016 LIBRARY	\$735,065	\$2,149,793	\$0	\$2,314,935	\$0	\$0	\$569,923	(\$165,142)	-22.47%	
2017 LIBRARY	\$569,923	\$2,310,365	\$0	\$2,395,243	\$0	\$0	\$485,045	(\$84,878)	-14.89%	
2018 LIBRARY	\$485,045	\$2,415,172	\$0	\$2,632,354	\$0	\$217,863	\$267,863	(\$217,182)	-44.78%	
2019 LIBRARY	\$267,863	\$2,209,326	\$0	\$2,369,899	\$0	\$106,609	\$161,254	(\$106,609)	-39.80%	In efforts to reduce the dependency on fund balance, the Library made some staffing cuts and changes in 2018.

FLOWCHART OF OPERATING BUDGET REVIEW PROCESS



CITY OF BELOIT

2019 Budget Process

Budget Process – Operating Budget

The City's budget process complies with the requirements of the Wisconsin Statutes and City Ordinances. Preparation of the 2019 Budget began in early May of this year. Preparation of this Budget did not prove to be as large of a challenge as in prior years during the economic downturn. As of late there have been improvements to the local economy and the City remains on a path to recovery. The City's unemployment rate was 18.3% in April of 2009 and as of July 2018 it was down to 3.3%. The proposed Casino, which would be located in the City's TIF District #8, would be another significant project that would bring in more jobs and increase the City's revenue.

As a prelude to preparation of the 2019 operating and (CIP) Capital budgets, the Council and City Manager had a Strategic Planning Workshop on July 14, 2018. During the Strategic Planning workshop the City reviewed and affirmed the City's vision, mission statement, and goals for 2019. These provide the framework for preparation of next year's budget.

The Departments submitted their initial budget requests and ideas for revenue adjustments, savings options, and program enhancements in July and a baseline budget was developed that provided for the continuation of all services, facilities, and current staffing levels.

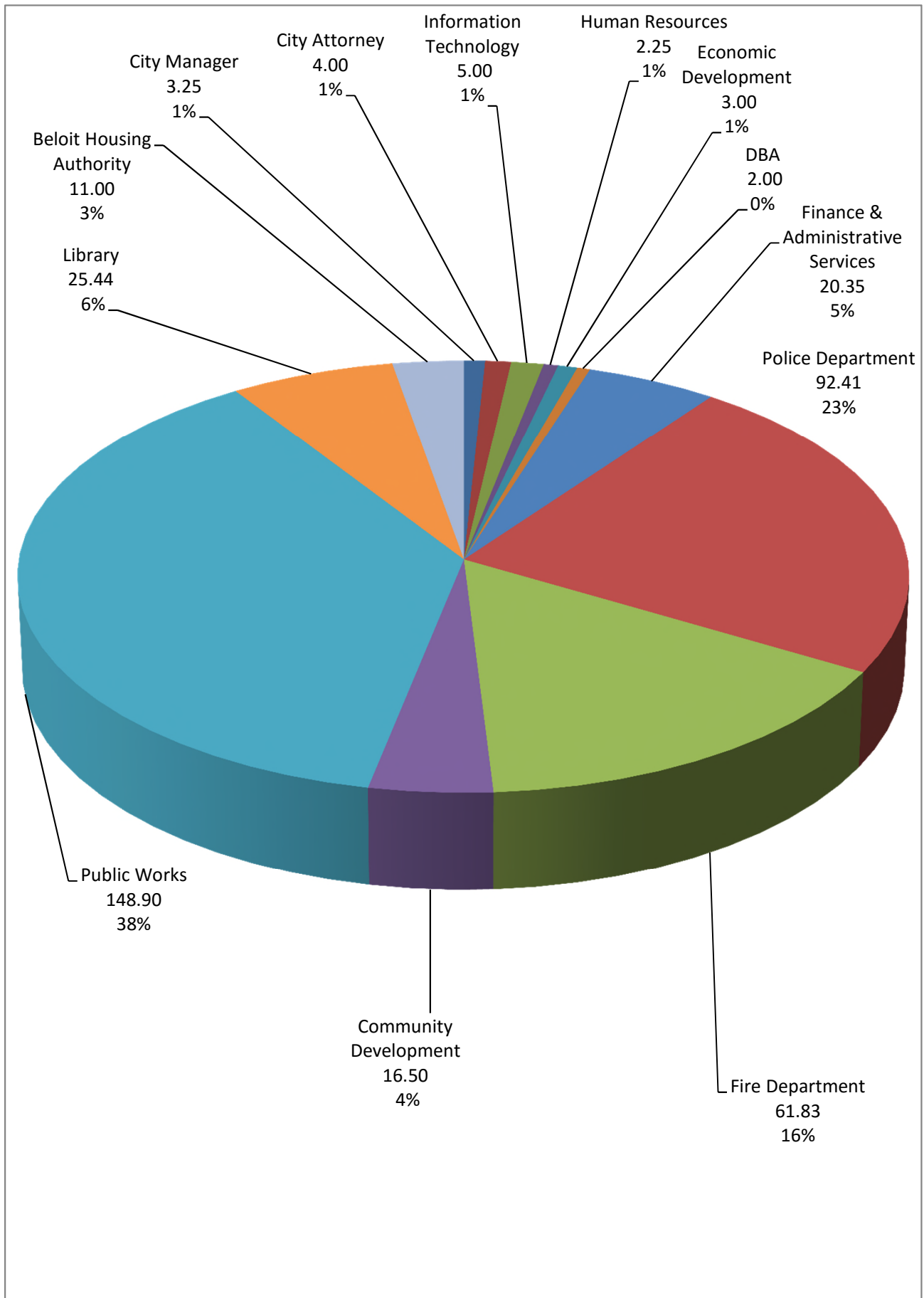
The Proposed Operating and Capital Improvements Budgets were completed and submitted to the Council on October 1, 2018, at which time a budget presentation was made that included the proposed appropriation requests, revenue projections, a capital improvement program, and a proposed property tax levy, for Council review and consideration.

On October 8, 2018, a budget workshop was held with the Councilors where Departments presented their budgets for each Fund and Operating Division as well as the Capital Improvements Budget.

On October 15, 2018, as is required by Wisconsin Statutes, Chapter 65, a Public Hearing was held on the proposed operating and capital improvements budgets where all interested parties were provided an opportunity to ask questions, make comments and otherwise be heard regarding the proposed operating and capital improvements budgets for the year 2019.

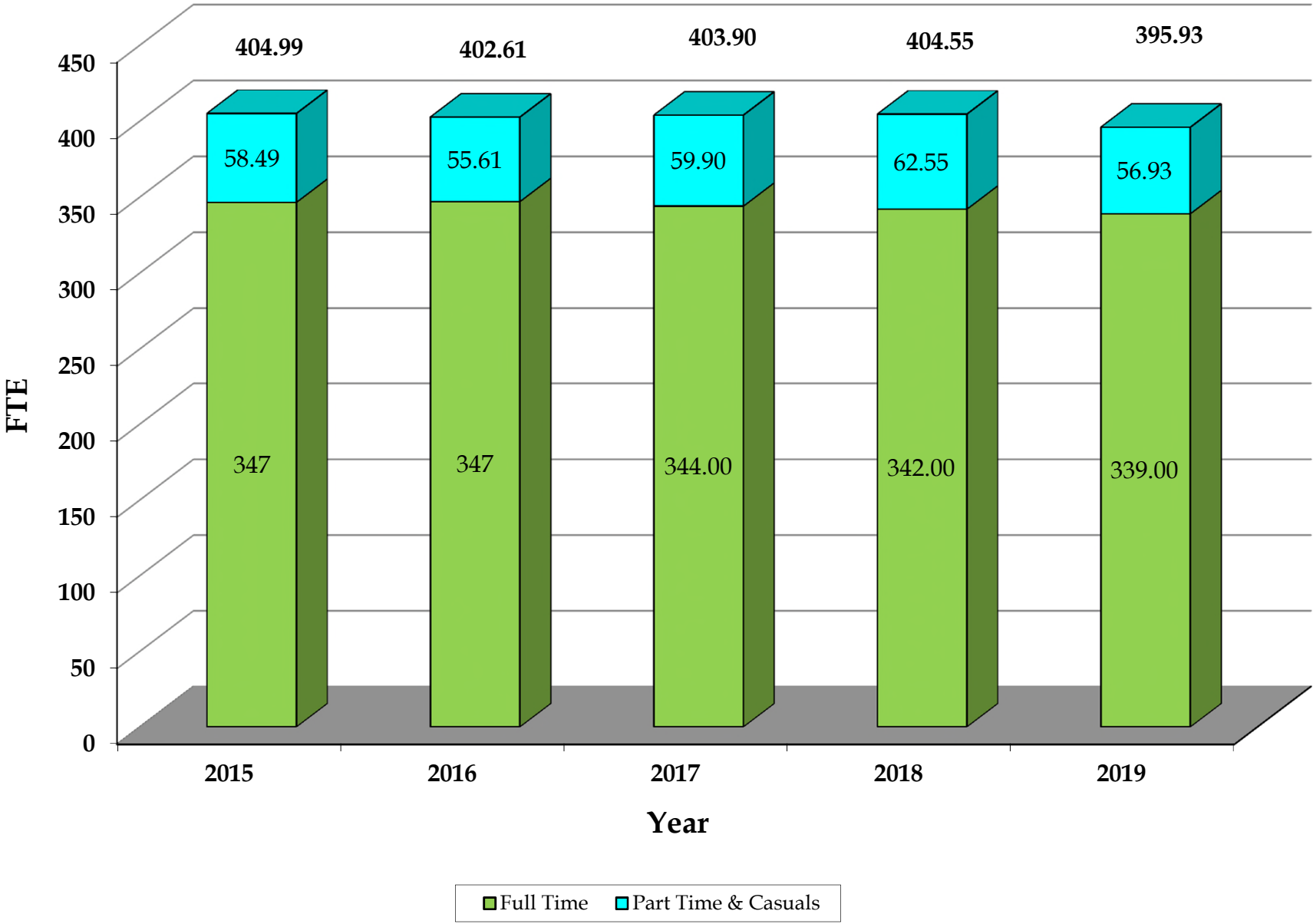
The Council adopted both budgets, along with the property tax levy by resolution on November 5, 2018.

2019 City Of Beloit Staffing Plan



395.93 FTE

City of Beloit Employment Trends (FTE's)





Beloit

WISCONSIN

<i>Department/Division</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>	<i>FY Adopted 2019</i>
CITY MANAGER	1.00	1.00	1.00	1.00	1.00
ASSISTANT CITY MANAGER	0.00	0.00	0.00	0.00	0.00
ASSISTANT TO CITY MANAGER	1.00	0.00	0.00	0.00	0.00
DIRECTOR OF STRATEGIC COMMUNICATIONS	0.00	0.00	0.00	1.00	1.00
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT	0.00	0.00	0.00	0.00	0.00
INTERN	0.00	0.00	0.00	0.25	0.25
CITY MANAGER	3.00	2.00	2.00	3.25	3.25
TOTAL CITY MANAGER DEPARTMENT	3.00	2.00	2.00	3.25	3.25
CITY ATTORNEY/DEPUTY CITY MANAGER	0.00	0.00	0.00	1.00	1.00
CITY ATTORNEY	1.00	1.00	1.00	0.00	0.00
DEPUTY CITY ATTORNEY	1.00	0.00	0.00	0.00	0.00
ASSISTANT CITY ATTORNEY	0.00	0.00	1.00	1.00	1.00
PARALEGAL/INVESTIGATOR	0.00	1.00	1.00	1.00	1.00
LEGAL ASSISTANT	2.00	2.00	1.00	1.00	1.00
LEGAL SECRETARY	0.00	0.00	0.00	0.00	0.00
CITY ATTORNEY	4.00	4.00	4.00	4.00	4.00
TOTAL CITY ATTORNEY DEPARTMENT	4.00	4.00	4.00	4.00	4.00
DIRECTOR OF INFORMATION TECHNOLOGY	1.00	1.00	1.00	1.00	1.00
INFORMATION TECHNOLOGY SUPERVISOR	0.00	0.00	1.00	1.00	1.00
NETWORK/APPLICATIONS ANALYST	0.00	0.00	0.00	1.00	1.00
UTILITIES NETWORK/APPLICATIONS ANALYST	0.00	0.00	0.00	1.00	1.00
NETWORK ADMINISTRATOR	1.00	1.00	0.50	0.00	0.00
INFORMATION TECHNOLOGY TECHNICIAN	2.00	2.00	2.00	1.00	1.00
INFORMATION TECHNOLOGY	4.00	4.00	4.50	5.00	5.00
TOTAL INFORMATION TECHNOLOGY	4.00	4.00	4.50	5.00	5.00
DIRECTOR OF HUMAN RESOURCES	1.00	1.00	1.00	1.00	0.00
HUMAN RESOURCES MANAGER	1.00	0.00	0.00	0.00	1.00
BENEFITS COORDINATOR	1.00	1.00	1.00	1.00	1.00
SEASONAL	0.00	0.00	0.10	0.25	0.25
HUMAN RESOURCES	3.00	2.00	2.10	2.25	2.25
TOTAL HUMAN RESOURCES	3.00	2.00	2.10	2.25	2.25
ECONOMIC DEVELOPMENT DIRECTOR	1.00	1.00	1.00	1.00	1.00
EXECUTIVE DIRECTOR OF THE DBA	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT III	1.00	1.00	1.00	1.00	1.00
ECONOMIC DEVELOPMENT	3.00	3.00	3.00	3.00	3.00
TOTAL ECONOMIC DEVELOPMENT DEPARTMENT	3.00	3.00	3.00	3.00	3.00
PROMOTIONS COORDINATOR	1.00	1.00	1.00	1.00	1.00
DOWNTOWN SEASONALS	1.00	1.00	1.00	1.00	1.00
DOWNTOWN BELOIT ASSOCIATION	2.00	2.00	2.00	2.00	2.00
TOTAL DOWNTOWN BELOIT ASSOCIATION	2.00	2.00	2.00	2.00	2.00



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CITY CLERK/TREASURER	0.00	0.00	1.00	1.00	1.00
CITY CLERK	1.00	1.00	0.00	0.00	0.00
DEPUTY CITY CLERK	2.00	2.00	1.00	1.00	1.00
CLERK SPECIALIST	0.00	0.00	1.00	1.00	1.00
CITY TREASURER	1.00	1.00	0.00	0.00	0.00
DEPUTY CITY TREASURER	1.00	1.00	0.00	0.00	0.00
ACCOUNT SPECIALIST	1.00	1.00	1.00	1.00	1.00
COLLECTIONS CLERK	2.00	2.00	2.00	2.00	2.00
CASUAL	0.15	0.30	0.15	0.30	0.15
CITY CLERK/TREASURER	8.15	8.30	6.15	6.30	6.15
MUNICIPAL COURT ADMINISTRATOR	1.00	1.00	1.00	1.00	1.00
MUNICIPAL COURT JUDGE	0.20	0.20	0.20	0.20	0.20
COURT CLERK	2.00	2.00	2.00	2.00	2.00
WARRANT OFFICER	0.60	0.60	0.60	0.60	0.60
COURT ATTENDANTS	0.40	0.40	0.40	0.40	0.40
MUNICIPAL COURT	4.20	4.20	4.20	4.20	4.20
PROPERTY APPRAISER	1.00	1.00	1.00	1.00	1.00
ASSESSMENT TECHNICIAN	1.00	1.00	1.00	1.00	1.00
CITY ASSESSOR	2.00	2.00	2.00	2.00	2.00
DIRECTOR OF ACCOUNTING & PURCHASING/ DEPUTY TREASURER	0.00	0.00	1.00	1.00	1.00
DIRECTOR OF ACCOUNTING & PURCHASING	1.00	1.00	0.00	0.00	0.00
PAYROLL & BENEFITS COORDINATOR	1.00	1.00	1.00	1.00	1.00
SENIOR ACCOUNTANT	1.00	1.00	1.00	1.00	1.00
ACCOUNTING ASSISTANT	1.00	1.00	1.00	1.00	1.00
UTILITY BILLING SPECIALIST	0.00	0.00	1.00	1.00	1.00
ACCOUNTING & PURCHASING	4.00	4.00	5.00	5.00	5.00
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR	1.00	1.00	1.00	1.00	1.00
BUDGET ANALYST	1.00	1.00	1.00	1.00	1.00
FINANCE	2.00	2.00	2.00	2.00	2.00
RISK MANGER	1.00	1.00	1.00	1.00	1.00
MUNICIPAL MUTUAL INSURANCE	1.00	1.00	1.00	1.00	1.00
TOTAL FINANCE & ADMINISTRATIVE SERVICES DEPARTMENT	21.35	21.50	20.35	20.50	20.35



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POLICE CHIEF	1.00	1.00	1.00	1.00	1.00
POLICE INSPECTOR	0.00	0.00	0.00	0.00	1.00
DEPUTY POLICE CHIEF	1.00	1.00	0.00	0.00	0.00
POLICE CAPTAIN	1.00	1.00	0.00	0.00	0.00
ADMINISTRATIVE ASSISTANT II	0.00	0.00	0.00	0.00	1.00
ADMINISTRATIVE ASSISTANT II PT	0.75	0.75	0.75	0.75	0.00
TRANSCRIPTIONIST/PAYROLL PT	0.50	0.50	0.50	0.00	0.00
POLICE ADMINISTRATION	4.25	4.25	2.25	1.75	3.00
POLICE CAPTAIN	1.00	1.00	1.00	1.00	1.00
LIEUTENANT	0.00	0.00	3.00	3.00	3.00
SERGEANT	9.00	9.00	9.00	9.00	9.00
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	4.00	4.00	4.00	4.00	3.00
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER PT	0.00	0.00	0.00	0.00	1.00
PATROL OFFICER	43.00	43.00	42.00	42.00	42.00
PATROL OFFICER - GRANT	2.00	2.00	2.00	2.00	2.00
SCHOOL RESOURCE OFFICER	3.00	3.00	3.00	3.00	3.00
PATROL	62.00	62.00	64.00	64.00	64.00
POLICE CAPTAIN	1.00	1.00	1.00	1.00	1.00
LIEUTENANT OF DETECTIVES	0.00	0.00	1.00	1.00	1.00
SERGEANT	1.00	1.00	0.00	0.00	0.00
DETECTIVE	4.00	4.00	6.00	6.00	6.00
DRUG & GANG UNIT	3.00	3.00	0.00	0.00	0.00
VIOLENT CRIMES INTERDICTION TEAM	0.00	0.00	2.00	2.00	2.00
ROTATING DETECTIVE	1.00	1.00	0.00	0.00	0.00
CHILD MALTREATMENT	0.00	0.00	1.00	1.00	1.00
TASK FORCE OFFICER	1.00	1.00	1.00	1.00	1.00
EVIDENCE CUSTODIAN	1.00	1.00	1.00	1.00	0.00
EVIDENCE CUSTODIAN PT	0.00	0.00	0.00	0.00	1.00
CRIME ANALYST	0.00	0.00	1.00	1.00	1.00
SPECIAL OPERATIONS	12.00	12.00	14.00	14.00	14.00
COURT OFFICER	1.00	1.00	0.00	0.00	0.00
SPECIAL SERVICES COORDINATOR PT	0.50	0.50	0.00	0.00	0.00
POLICE SUPPORT SERVICES	1.50	1.50	0.00	0.00	0.00
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICER	1.00	1.00	1.00	1.00	1.00
FLEET & FACILITY	1.00	1.00	1.00	1.00	1.00
DIRECTOR OF SUPPORT SERVICES	1.00	1.00	1.00	1.00	1.00
RECORDS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
RECORDS CLERK	4.00	4.00	3.00	3.00	3.00
TRANSCRIPTIONIST/PAYROLL PT	0.00	0.00	0.00	0.50	0.50
RECORDS CLERK PT	4.41	4.41	4.91	4.91	4.91
RECORDS	10.41	10.41	9.91	10.41	10.41
TOTAL POLICE DEPARTMENT	91.16	91.16	91.16	91.16	92.41



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FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
ASSISTANT FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT II	1.00	1.00	1.00	1.00	1.00
FIRE ADMINISTRATION	3.00	3.00	3.00	3.00	3.00
DEPUTY FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
FIRE INSPECTORS PT	1.10	1.10	1.10	0.50	0.50
FIRE INSPECTION COORDINATOR	0.50	0.50	0.63	0.75	0.75
INSPECTOR CASUAL	0.14	0.26	0.00	0.58	0.58
FIRE INSPECTION & PREVENTION	2.74	2.86	2.73	2.83	2.83
FIRE CAPTAIN	3.00	3.00	3.00	3.00	3.00
LIEUTENANT	6.00	6.00	6.00	6.00	6.00
ACTING LIEUTENANT	12.00	12.00	12.00	12.00	12.00
FIRE FIGHTER	18.50	19.50	20.00	20.00	20.00
MOTOR PUMP OPERATOR	3.00	3.00	3.00	3.00	3.00
FIRE MECHANIC MASTER	1.00	1.00	1.00	1.00	1.00
FIRE MECHANIC	2.00	2.00	2.00	2.00	2.00
FIRE FIGHTING & RESCUE	45.50	46.50	47.00	47.00	47.00
DEPUTY FIRE CHIEF	1.00	1.00	1.00	1.00	1.00
BUSINESS SERVICES COORDINATOR	1.00	1.00	1.00	1.00	1.00
FIRE FIGHTER	7.00	7.00	7.00	7.00	7.00
AMBULANCE	9.00	9.00	9.00	9.00	9.00
FIRE FIGHTER	1.50	3.00	3.00	0.00	0.00
FIRE FIGHTER HALF YEAR	1.50	0.50	0.00	0.00	0.00
SAFER GRANT	3.00	3.50	3.00	0.00	0.00
TOTAL FIRE DEPARTMENT	63.24	64.86	64.73	61.83	61.83



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COMMUNITY DEVELOPMENT DIRECTOR	1.00	1.00	1.00	1.00	1.00
DIRECTOR OF PLANNING & BUILDING	1.00	1.00	1.00	1.00	1.00
LEAD BUILDING OFFICIAL	1.00	1.00	1.00	1.00	1.00
BUILDING OFFICIAL	1.00	1.00	1.00	1.00	1.00
PLUMBING INSPECTOR	1.00	1.00	1.00	1.00	1.00
PLANNER II	0.00	0.00	0.00	1.00	1.00
PLANNER I	1.00	1.00	1.00	0.00	0.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	0.00	0.00	0.00
ADMINISTRATIVE ASSISTANT I PT	0.00	0.00	0.50	0.50	0.50
PLANNING & BUILDING SERVICES	7.00	7.00	6.50	6.50	6.50
DIRECTOR OF COMMUNITY & HOUSING SERVICES	1.00	1.00	1.00	1.00	1.00
INSPECTION OFFICIAL	4.00	5.00	4.00	4.00	4.00
LEAD INSPECTION OFFICIAL	1.00	1.00	1.00	1.00	1.00
COMPLIANCE SPECIALIST	0.00	0.00	1.00	1.00	1.00
INSPECTION OFFICIAL PT	0.50	0.00	0.00	0.00	0.00
HOUSING REHAB CONSTRUCTION SPECIALIST	1.00	1.00	1.00	1.00	1.00
HOUSING REHAB FINANCIAL SPECIALIST	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
COMMUNITY & HOUSING SERVICES	9.50	10.00	10.00	10.00	10.00
TOTAL COMMUNITY DEVELOPMENT DEPARTMENT	16.50	17.00	16.50	16.50	16.50
EXECUTIVE DIRECTOR OF BHA	1.00	1.00	1.00	1.00	1.00
INSPECTION OFFICIAL	1.00	1.00	1.00	1.00	1.00
HOUSING PROGRAMS MANAGER	1.00	1.00	1.00	1.00	1.00
SENIOR ACCOUNTANT	1.00	1.00	1.00	1.00	1.00
MAINTENANCE SPECIALIST	2.00	2.00	2.00	2.00	2.00
HOUSING SPECIALIST	2.00	2.00	2.00	2.00	2.00
PUBLIC HOUSING COORDINATOR	1.00	1.00	1.00	1.00	1.00
SPECIAL PROGRAMS ADMINISTRATOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
BELOIT HOUSING AUTHORITY	11.00	11.00	11.00	11.00	11.00
TOTAL BELOIT HOUSING AUTHORITY	11.00	11.00	11.00	11.00	11.00
PUBLIC WORKS DIRECTOR	1.00	1.00	1.00	1.00	1.00
CITY ENGINEER	1.00	1.00	1.00	1.00	1.00
ENGINEER - SPECIALTY	3.00	3.00	3.00	3.00	3.00
GIS SPECIALIST	2.00	2.00	2.00	2.00	2.00
ENGINEERING TECHNICIAN	3.00	3.00	3.00	3.00	3.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	0.00	0.00	0.00
INTERN COLLEGE	0.50	0.50	0.50	0.50	0.50
ENGINEERING	11.50	11.50	10.50	10.50	10.50
MPO COORDINATOR	1.00	1.00	1.00	1.00	1.00
MPO TRAFFIC ENGINEERING	1.00	1.00	1.00	1.00	1.00
TOTAL ENGINEERING DIVISION	12.50	12.50	11.50	11.50	11.50



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SUPERVISOR OF CITY WIDE FACILITIES	0.00	0.00	0.00	0.00	1.00
MAINTENANCE SPECIALIST	0.00	0.00	0.00	0.00	1.00
CUSTODIAN II	1.00	1.00	1.00	1.00	1.00
CUSTODIAN SUPERVISOR	0.00	0.00	0.00	0.00	0.00
CUSTODIAN	0.00	0.00	0.00	0.00	0.00
CUSTODIAN I PART TIME	0.50	0.50	0.50	0.50	0.50
BUILDINGS AND GROUNDS MAINTENANCE	1.50	1.50	1.50	1.50	3.50
DIRECTOR OF OPERATIONS (DPW)	1.00	1.00	0.00	0.00	1.00
DPW ADMINISTRATIVE SUPERVISOR	0.00	0.00	0.00	0.00	1.00
DPW/FORESTRY OPERATIONS SUPERVISOR	1.00	1.00	1.00	1.00	0.00
ADMINISTRATIVE ASSISTANT I	2.00	2.00	2.00	2.00	2.00
CUSTODIAN I - PT	0.50	0.50	0.50	0.50	0.50
STREETS SEASONAL	3.67	3.67	3.67	3.67	3.67
DPW OPERATIONS	8.17	8.17	7.17	7.17	8.17
PURCHASING/INVENTORY SPECIALIST	1.00	1.00	1.00	1.00	1.00
CENTRAL STORES	1.00	1.00	1.00	1.00	1.00
STREETS SUPERVISOR	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	17.00	17.00	16.00	16.00	10.00
STREET/R.O.W. OPERATIONS	18.00	18.00	17.00	17.00	11.00
FLEET MANAGER	1.00	1.00	1.00	1.00	1.00
MECHANIC	4.00	4.00	4.00	4.00	4.00
FLEET OPERATION/MAINTENANCE	5.00	5.00	5.00	5.00	5.00
SAFETY & SUSTAINABILITY COORDINATOR	1.00	1.00	1.00	1.00	1.00
SOLID WASTE COLLECTOR	7.00	8.00	7.00	6.00	6.00
SOLID WASTE	9.00	9.00	8.00	7.00	7.00
SOLID WASTE COLLECTOR	5.00	4.00	5.00	5.00	4.00
RECYCLING	6.00	4.00	5.00	5.00	4.00
TOTAL DPW OPERATIONS DIVISION	48.67	46.67	44.67	43.67	39.67
DIRECTOR OF PARKS & RECREATION	1.00	1.00	1.00	1.00	1.00
PARKS & CEMETERY SUPERVISOR	1.00	1.00	1.00	1.00	0.00
HORTICULTURALIST SPECIALIST	1.00	1.00	1.00	1.00	1.00
MAINTENANCE SPECIALIST	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	3.00	2.00	2.00	2.00	2.00
GROUNDS MAINTENANCE OPERATOR	3.00	4.00	4.00	4.00	4.00
ADMINISTRATIVE ASSISTANT I PT	0.50	0.50	0.50	0.50	0.00
PARKS SEASONAL	6.50	6.50	6.50	6.50	6.50
PARKS OPERATION	17.00	17.00	17.00	17.00	15.50
RECREATION SUPERVISOR	1.00	1.00	1.00	1.00	1.00
RECREATION COORDINATOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
RECREATION SEASONAL	5.60	5.60	5.60	5.60	5.60
RECREATION OPERATIONS	8.60	8.60	8.60	8.60	8.60



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RECREATION SEASONAL	3.00	3.00	3.00	3.00	3.00
KRUEGER POOL	3.00	3.00	3.00	3.00	3.00
SENIOR CENTER COORDINATOR	1.00	1.00	1.00	1.00	1.00
CASUAL	0.20	0.50	0.50	0.50	0.50
GRINNELL SENIOR CENTER	1.20	1.50	1.50	1.50	1.50
MAINTENANCE SPECIALIST	1.00	1.00	1.00	1.00	0.00
EDWARDS PAVILION/ICE ARENA	1.00	1.00	1.00	1.00	0.00
DPW/FORESTRY OPERATIONS SUPERVISOR	0.00	0.00	0.00	0.00	1.00
EQUIPMENT OPERATOR	0.00	0.00	0.00	0.00	4.00
FORESTRY	0.00	0.00	0.00	0.00	5.00
GOLF & HORTICULTURE SUPERVISOR	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	1.00	1.00	0.00	0.00	0.00
GOLF COURSE SEASONAL	3.77	3.44	4.23	4.23	4.23
GOLF COURSE	5.77	5.44	5.23	5.23	5.23
ADMINISTRATIVE ASSISTANT I PT	0.50	0.50	0.50	0.50	0.50
CEMETERY COORDINATOR	1.00	1.00	1.00	1.00	1.00
CEMETERIES	1.50	1.50	1.50	1.50	1.50
TOTAL PARKS & LEISURE SERVICES DIVISION	38.07	38.04	37.83	37.83	40.33
DIRECTOR OF WATER RESOURCES	1.00	1.00	1.00	1.00	1.00
PUBLIC WORKS SUPERVISOR	1.00	1.00	0.00	0.00	0.00
COLLECTION SYSTEM SUPERVISOR	1.00	1.00	1.00	1.00	1.00
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	1.00	1.00	1.00	1.00	1.00
WATER/WASTEWATER OPERATOR	3.00	3.00	4.00	4.00	4.00
INSTRUMENTATION & CONTROL TECH	1.00	1.00	1.00	1.00	1.00
ENVIRONMENTAL TECHNICIAN	2.00	2.00	1.00	1.00	1.00
CUSTODIAN I	1.00	1.00	1.00	1.00	1.00
WPCF SEASONAL	1.16	1.16	1.16	1.16	1.16
OPERATIONS WPCF	12.16	12.16	11.16	11.16	11.16
ENVIRONMENTAL COORDINATOR	1.00	1.00	1.00	1.00	1.00
ENVIRONMENTAL SPECIALIST	3.00	3.00	3.00	3.00	3.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
PRETREATMENT WPCF	5.00	5.00	5.00	5.00	5.00
EQUIPMENT OPERATOR	4.00	4.00	4.00	4.00	4.00
COLLECTIONS/PUMPING STATION WPCF	4.00	4.00	4.00	4.00	4.00
MAINTENANCE SPECIALIST	6.00	6.00	7.00	7.00	7.00
PLANT MAINTENANCE WPCF	6.00	6.00	7.00	7.00	7.00
ENGINEER - SPECIALTY	1.00	1.00	1.00	1.00	1.00
WATER SEASONAL	0.38	0.38	0.38	0.38	0.38
STORM WATER UTILITY	1.38	1.38	1.38	1.38	1.38



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WATER UTILITY SUPERVISOR	1.00	1.00	1.00	1.00	1.00
WATER/WASTER OPERATOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
EQUIPMENT OPERATOR	3.00	3.00	3.00	3.00	3.00
EQUIPMENT OPERATOR PT	0.00	0.00	0.00	0.00	1.50
WATER SEASONAL	0.86	0.86	0.86	3.36	0.86
WATER UTILITY	6.86	6.86	6.86	9.36	8.36
TOTAL WATER RESOURCES DIVISION	35.40	35.40	35.40	37.90	36.90
BUS DRIVER	11.00	11.00	11.00	11.00	11.00
PT BUS DRIVER	4.50	4.50	4.50	4.50	4.50
TRANSIT DRIVERS	15.50	15.50	15.50	15.50	15.50
GENERAL MECHANIC II/BUS DRIVER	2.00	2.00	2.00	2.00	2.00
TRANSIT FLEET	2.00	2.00	2.00	2.00	2.00
DIRECTOR OF TRANSIT	1.00	1.00	1.00	1.00	1.00
TRANSIT SUPERVISOR	1.00	1.00	1.00	1.00	1.00
ADMINISTRATIVE ASSISTANT I	1.00	1.00	1.00	1.00	1.00
TRANSIT ADMINISTRATION	3.00	3.00	3.00	3.00	3.00
TOTAL TRANSIT DIVISION	20.50	20.50	20.50	20.50	20.50
TOTAL DEPARTMENT OF PUBLIC WORKS	155.14	153.11	149.90	151.40	148.90



Beloit

WISCONSIN

<i>Department/Division</i>	<i>FY Adopted 2015</i>	<i>FY Adopted 2016</i>	<i>FY Adopted 2017</i>	<i>FY Adopted 2018</i>	<i>FY Adopted 2019</i>
LIBRARY DIRECTOR	1.00	1.00	1.00	1.00	1.00
HEAD OF LIBRARY SERVICES	1.00	1.00	1.00	1.00	1.00
HEAD OF LIBRARY RESOURCES	1.00	1.00	1.00	1.00	1.00
HEAD OF PROGRAMMING & PARTNERSHIPS	1.00	1.00	1.00	1.00	1.00
BUSINESS MANAGER LIBRARY	1.00	1.00	1.00	1.00	1.00
ASSOCIATE LIBRARIAN	3.00	3.00	3.00	3.00	2.00
CIRCULATION SERVICES MANAGER	1.00	1.00	1.00	1.00	0.00
IT MANAGER	1.00	1.00	1.00	1.00	1.00
LIBRARY TECHNICIAN	2.00	2.00	2.00	2.00	2.00
CUSTODIAL AIDE	1.00	1.00	1.00	1.00	1.00
LIBRARIAN	1.00	1.00	1.00	1.00	1.00
LIBRARY ASSISTANT PT	4.88	4.25	4.06	4.06	3.30
ASSOCIATE LIBRARIAN PART TIME	2.00	2.00	2.00	2.00	2.50
LIBRARY TECHNICIAN PT	0.00	0.00	0.00	0.00	0.50
ADMINISTRATIVE SECRETARY PT	0.50	0.50	0.50	0.50	0.50
SENIOR PAGE	0.50	0.50	0.63	0.63	0.63
OUTREACH & COMMUNICATIONS COORDINATOR	0.00	0.50	0.30	0.30	0.30
LIBRARY MONITORS	0.98	0.97	0.84	0.84	1.19
ASSOCIATE LIBRARIAN CASUAL	1.98	2.24	2.16	2.16	0.00
LIBRARY PAGES	2.01	1.27	1.70	1.70	1.42
COMPUTER ASSISTANT	0.75	0.75	0.75	0.75	0.75
LIBRARY	27.60	26.98	26.94	26.94	23.09
MANAGER	0.00	0.00	1.00	1.00	1.00
ASSISTANT MANAGER	0.00	0.00	1.00	1.00	0.00
BARISTAS/COOKS	0.00	0.00	1.35	1.35	0.49
CASHIERS	0.00	0.00	1.13	1.13	0.41
PREP COOK	0.00	0.00	0.79	0.79	0.29
BAKER	0.00	0.00	0.45	0.45	0.16
THE BLENDER	0.00	0.00	5.72	5.72	2.35
TOTAL LIBRARY DEPARTMENT	27.60	26.98	32.66	32.66	25.44
GRAND TOTAL FTE	404.99	402.61	403.90	404.55	395.93



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2019 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
Color Code:				
General Fund (GF)				
Special Revenue Fund (SRF)				
Enterprise Fund (EF)				
CIP Fund				
Internal Service Fund (ISF)				
CITY MANAGER	1.00	FT	GF - City Manager	70%
			ISF - Insurance	5%
			EF - Wastewater	12%
			EF - Water Utility	10%
			SRF - Solid Waste	3%
DIRECTOR OF STRATEGIC COMMUNICATIONS	1.00	FT	GF - City Manager	100%
EXECUTIVE ADMINISTRATIVE ASSISTANT	1.00	FT	GF - City Manager	100%
INTERN	0.25	Casual	GF - City Manager	100%
CITY MANAGER	3.25			
CITY ATTORNEY/DEPUTY CITY MANAGER	1.00	FT	GF - City Attorney	100%
ASSISTANT CITY ATTORNEY	1.00	FT	GF - City Attorney	100%
PARALEGAL/INVESTIGATOR	1.00	FT	GF - City Attorney	100%
LEGAL ASSISTANT	1.00	FT	GF - City Attorney	100%
CITY ATTORNEY	4.00			
DIRECTOR OF INFORMATION TECHNOLOGY	1.00	FT	GF - Information Technology	80%
			EF - Wastewater	10%
			EF - Water Utility	10%
INFORMATION TECHNOLOGY SUPERVISOR	1.00	FT	GF - Information Technology	80%
			EF - Wastewater	10%
			EF - Water Utility	10%
INFORMATION TECHNOLOGY TECHNICIAN	1.00	FT	GF - Information Technology	80%
			EF - Wastewater	10%
			EF - Water Utility	10%
NETWORK/APPLICATIONS ANALYST	1.00	FT	GF - Information Technology	80%
			EF - Wastewater	10%
			EF - Water Utility	10%
UTILITIES NETWORK/APPLICATIONS ANALYST	1.00	FT	EF - Wastewater	60%
			EF - Water Utility	40%
INFORMATION TECHNOLOGY	5.00			
HUMAN RESOURCES MANAGER	1.00	FT	GF - Human Resources	86%
			EF - Wastewater	7%
			EF - Water Utility	7%
BENEFITS COORDINATOR	1.00	FT	ISF - Health Insurance	100%
SEASONAL	0.25	Casual	GF - Human Resources	100%
HUMAN RESOURCES	2.25			
ECONOMIC DEVELOPMENT DIRECTOR	1.00	FT	GF - Economic Development	100%
EXECUTIVE DIRECTOR OF THE DBA	1.00	FT	GF - Economic Development	40%
			Downtown Beloit Association	60%
ADMINISTRATIVE ASSISTANT III	1.00	FT	GF - Economic Development	100%
ECONOMIC DEVELOPMENT	3.00			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2019 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>			
CITY CLERK/TREASURER	1.00	FT	GF - City Clerk/Treasurer	50%			
			EF - Wastewater	20%			
			EF - Water Utility	20%			
			SRF - Solid Waste	10%			
DEPUTY CITY CLERK	1.00	FT	GF - City Clerk/Treasurer	100%			
CLERK SPECIALIST	1.00	FT	GF - City Clerk/Treasurer	100%			
ACCOUNT SPECIALIST	1.00	FT	GF - City Clerk/Treasurer	10%			
			EF - Wastewater	35%			
			EF - Water Utility	35%			
			SRF - Solid Waste	20%			
COLLECTION CLERK	2.00	FT	GF - City Clerk/Treasurer	10%			
			EF - Wastewater	40%			
			EF - Water Utility	40%			
			SRF - Solid Waste	10%			
CASUAL	0.15	Casual	GF - City Clerk/Treasurer	100%			
CITY CLERK/TREASURER	6.15						
COURT ADMINISTRATOR	1.00	FT	GF - Municipal Court	100%			
MUNICIPAL COURT JUDGE	0.20	PT	GF - Municipal Court	100%			
COURT CLERK	2.00	FT	GF - Municipal Court	100%			
COURT COLLECTION OFFICER	0.60	PT	GF - Municipal Court	100%			
COURT ATTENDANTS	0.40	Casual	GF - Municipal Court	100%			
MUNICIPAL COURT	4.20						
PROPERTY APPRAISER	1.00	FT	GF - City Assessor	100%			
ASSESSMENT TECHNICIAN	1.00	FT	GF - City Assessor	100%			
CITY ASSESSOR	2.00						
DIRECTOR OF ACCOUNTING & PURCHASING/ DEPUTY TREASURER	1.00	FT	GF - Accounting & Purchasing	20%			
			EF - Wastewater	20%			
			EF - Water Utility	20%			
			EF - Storm Water Utility	10%			
			EF - Transit	5%			
			SRF - Solid Waste	10%			
			SRF - CDBG	10%			
			ISF - Fleet	5%			
			PAYROLL/BENEFITS COORDINATOR	1.00	FT	GF - Accounting & Purchasing	76%
						SRF - Solid Waste	5%
EF - Wastewater	7%						
EF - Storm Water Utility	5%						
SENIOR ACCOUNTANT	1.00	FT	GF - Accounting & Purchasing	76%			
			SRF - Solid Waste	5%			
			EF - Wastewater	7%			
			EF - Storm Water Utility	5%			
ACCOUNTING ASSISTANT	1.00	FT	GF - Accounting & Purchasing	76%			
			SRF - Solid Waste	5%			
			EF - Storm Water Utility	5%			
			EF - Wastewater	7%			
UTILITY BILLING SPECIALIST	1.00	FT	EF - Water Utility	7%			
			EF - Wastewater	30%			
			SRF - Solid Waste	20%			
			EF - Storm Water Utility	20%			
EF - Water Utility	30%						
ACCOUNTING & PURCHASING	5.00						



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2019 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR	1.00	FT	GF - Finance	75%
			SRF - Solid Waste	4%
			EF - Cemeteries	2%
			EF - Wastewater	8%
			EF - Storm Water Utility	3%
			EF - Water Utility	8%
BUDGET ANALYST	1.00	FT	GF - Finance	75%
			SRF - Solid Waste	5%
			EF - Wastewater	8%
			EF - Storm Water Utility	4%
			EF - Water Utility	8%
FINANCE	2.00			
RISK MANAGER	1.00	FT	SRF - Municipal Mutual Insurance	100%
MUNICIPAL MUTUAL INSURANCE	1.00			
POLICE CHIEF	1.00	FT	GF - Police Administration	100%
POLICE INSPECTOR	1.00	FT	GF - Police Administration	100%
ADMINISTRATIVE ASSISTANT II	1.00	FT	GF - Police Administration	100%
POLICE ADMINISTRATION	3.00			
POLICE CAPTAIN	1.00	FT	GF - Patrol	100%
LIEUTENANT	3.00	FT	GF - Patrol	100%
SERGEANT	9.00	FT	GF - Patrol	100%
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	3.00	FT	GF - Patrol	100%
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER PT	1.00	PT	GF - Patrol	100%
PATROL OFFICER	42.00	FT	GF - Patrol	100%
PATROL OFFICER - GRANT	2.00	FT	SRF - Police Grants	100%
SCHOOL RESOURCE OFFICER	3.00	FT	SRF - Police Grants	100%
PATROL	64.00			
POLICE CAPTAIN	1.00	FT	GF - Special Operations	100%
LIEUTENANT OF DETECTIVES	1.00	FT	GF - Special Operations	100%
DETECTIVE	6.00	FT	GF - Special Operations	100%
VIOLENT CRIMES INTERDICTION TEAM	2.00	FT	GF - Special Operations	100%
CHILD MALTREATMENT	1.00	FT	GF - Special Operations	100%
TASK FORCE OFFICER	1.00	FT	GF - Special Operations	100%
CRIME ANALYST	1.00	FT	GF - Special Operations	100%
EVIDENCE CUSTODIAN PT	1.00	PT	GF - Special Operations	100%
SPECIAL OPERATIONS	14.00			
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICER	1.00	FT	GF - Police Fleet & Facility	100%
FLEET & FACILITY	1.00			
DIRECTOR OF SUPPORT SERVICES	1.00	FT	GF - Records	100%
RECORDS SUPERVISOR	1.00	FT	GF - Records	100%
RECORDS CLERK	3.00	FT	GF - Records	100%
TRANSCRIPTIONIST/PAYROLL PT	0.50	PT	GF - Records	100%
RECORDS CLERK PT	4.91	PT	GF - Records	100%
RECORDS	10.41			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2019 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
FIRE CHIEF	1.00	FT	GF - Fire Administration	100%
ASSISTANT FIRE CHIEF	1.00	FT	GF - Fire Administration	100%
ADMINISTRATIVE ASSISTANT II	1.00	FT	GF - Fire Administration	100%
FIRE ADMINISTRATION	3.00			
DEPUTY FIRE CHIEF	1.00	FT	GF - Fire Inspection & Prevention	100%
FIRE INSPECTORS PT	0.50	PT	GF - Fire Inspection & Prevention	100%
FIRE INSPECTION COORDINATOR	0.75	PT	GF - Fire Inspection & Prevention	100%
INSPECTOR CASUAL	0.58	Casual	GF - Fire Inspection & Prevention	100%
FIRE INSPECTION & PREVENTION	2.83			
FIRE CAPTAIN	3.00	FT	GF - Fire Fighting & Rescue	100%
LIEUTENANT	6.00	FT	GF - Fire Fighting & Rescue	100%
ACTING LIEUTENANT	12.00	FT	GF - Fire Fighting & Rescue	100%
FIRE FIGHTER	20.00	FT	GF - Fire Fighting & Rescue	100%
MOTOR PUMP OPERATOR	3.00	FT	GF - Fire Fighting & Rescue	100%
FIRE MECHANIC MASTER	1.00	FT	GF - Fire Fighting & Rescue	100%
FIRE MECHANIC	2.00	FT	GF - Fire Fighting & Rescue	100%
FIRE FIGHTING & RESCUE	47.00			
DEPUTY FIRE CHIEF	1.00	FT	EF - Ambulance	100%
BUSINESS SERVICES COORDINATOR	1.00	FT	EF - Ambulance	100%
FIRE FIGHTER	7.00	FT	EF - Ambulance	100%
AMBULANCE	9.00			
COMMUNITY DEVELOPMENT DIRECTOR	1.00	FT	GF - Planning & Building Services SRF - CDBG	85% 15%
DIRECTOR OF PLANNING & BUILDING	1.00	FT	GF - Planning & Building Services	100%
LEAD BUILDING OFFICIAL	1.00	FT	GF - Planning & Building Services	100%
BUILDING OFFICIAL	1.00	FT	GF - Planning & Building Services	100%
PLUMBING INSPECTOR	1.00	FT	GF - Planning & Building Services	100%
PLANNER II	1.00	FT	GF - Planning & Building Services	100%
ADMINISTRATIVE ASSISTANT I PT	0.50	PT	GF - Community & Housing Services	100%
PLANNING & BUILDING SERVICES	6.50			
DIRECTOR OF COMMUNITY & HOUSING SERVICES	1.00	FT	GF - Community & Housing Services SRF - CDBG	55% 45%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services GF - Fire Inspection & Prevention SRF - CDBG	36% 34% 30%
COMPLIANCE SPECIALIST	1.00	FT	GF - Community & Housing Services SRF - CDBG	50% 50%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services SRF - Solid Waste SRF - CDBG	10% 40% 50%
INSPECTION OFFICIAL	1.00	FT	GF - Community & Housing Services SRF - Solid Waste SRF - CDBG	50% 40% 10%
INSPECTION OFFICIAL	2.00	FT	SRF - Solid Waste SRF - CDBG	20% 80%
HOUSING REHAB CONSTRUCTION SPECIALIST	1.00	FT	SRF - CDBG	100%
HOUSING REHAB FINANCIAL SPECIALIST	1.00	FT	SRF - CDBG	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - Community & Housing Services	100%
COMMUNITY & HOUSING SERVICES	10.00			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2019 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
PUBLIC WORKS DIRECTOR	1.00	FT	CIP - Engineering	10%
			EF - Wastewater	30%
			EF - Water Utility	30%
			EF - Storm Water	15%
			SRF - Solid Waste	15%
CITY ENGINEER	1.00	FT	GF - Engineering	15%
			CIP - Engineering	65%
			SRF - MPO	5%
			EF - Water Utility	5%
			EF - Storm Water	10%
ENGINEER - SPECIALTY	1.00	FT	GF - Engineering	5%
			SRF - MPO	20%
			CIP - Engineering	75%
ENGINEER - SPECIALTY	1.00	FT	GF - Engineering	15%
			ET - Water Utility	15%
			CIP - Engineering	70%
ENGINEERING TECHNICIAN	2.00	FT	GF - Engineering	10%
			ET - Wastewater	50%
			CIP - Engineering	40%
ENGINEERING TECHNICIAN	1.00	FT	EF - Wastewater	60%
			CIP - Engineering	35%
			GF - Engineering	5%
ENGINEER - SPECIALTY	1.00	FT	GF - Housing & Community Services	20%
			CIP - Engineering	80%
GIS SPECIALIST	1.00	FT	ET - Wastewater	50%
			ET - Water Utility	50%
GIS SPECIALIST	1.00	FT	GF - Engineering	15%
			ET - Wastewater	20%
			ET - Water Utility	15%
			SRF - MPO	5%
			CIP - Engineering	45%
INTERN COLLEGE	0.50	Seasonal	CIP - Engineering	100%
ENGINEERING	10.50			
MPO COORDINATOR/TRANSPORTATION	1.00	FT	SRF - MPO	100%
MPO TRAFFIC ENGINEERING	1.00			
SUPERVISOR OF CITY WIDE FACILITIES	1.00	FT	GF - Buildings & Grounds	50%
			EF - Wastewater	25%
			EF - Water Utility	5%
			EF - Storm Water	10%
			SRF - Solid Waste	15%
CUSTODIAN II	1.00	FT	GF - Buildings & Grounds	50%
			EF - Wastewater	25%
			EF - Water Utility	5%
			EF - Storm Water	10%
			SRF - Solid Waste	15%
MAINTENANCE SPECIALIST	1.00	FT	GF - Buildings & Grounds	50%
			EF - Wastewater	25%
			EF - Water Utility	5%
			EF - Storm Water	10%
			SRF - Solid Waste	15%
CUSTODIAN I	0.50	PT	GF - Buildings & Grounds	100%
BUILDINGS AND GROUNDS MAINTENANCE	3.50			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2019 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
DIRECTOR OF OPERATIONS (DPW)	1.00		SRF - Solid Waste	100%
DPW ADMINISTRATIVE SUPERVISOR	1.00		GF - DPW Operations	30%
			EF - Wastewater	20%
			EF - Water Utility	15%
			EF - Storm Water	10%
			SRF - Solid Waste	25%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - DPW Operations	50%
			SRF - Solid Waste	50%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - DPW Operations	45%
			GF - Parks	45%
			ET - Storm Water Utility	10%
CUSTODIAN I - PT	0.50	PT	GF - DPW Operations	100%
STREETS SEASONAL	3.67	Casual	GF - DPW Operations	100%
DPW OPERATIONS	8.17			
PURCHASING/INVENTORY SPECIALIST	1.00	FT	GF - Central Stores	40%
			ISF - Fleet	30%
			ET - Storm Water Utility	30%
CENTRAL STORES	1.00			
STREETS SUPERVISOR	1.00		GF - Streets/ROW	50%
			EF - Wastewater	20%
			ET - Storm Water Utility	30%
EQUIPMENT OPERATOR	4.00	FT	GF - Streets/ROW	100%
EQUIPMENT OPERATOR	3.00	FT	GF - Streets/ROW	20%
			ET - Storm Water Utility	80%
EQUIPMENT OPERATOR	2.00	FT	GF - Streets/ROW	85%
			ET - Storm Water Utility	15%
EQUIPMENT OPERATOR	1.00	FT	GF - Streets/ROW	90%
			ET - Storm Water Utility	10%
STREET/R.O.W. OPERATIONS	11.00			
FLEET MANAGER	1.00	FT	ISF - Fleet	100%
MECHANIC	4.00	FT	ISF - Fleet	100%
FLEET OPERATION/MAINTENANCE	5.00			
SOLID WASTE & SAFETY SUPERVISOR	1.00	FT	SRF - Solid Waste	100%
SOLID WASTE COLLECTOR	6.00	FT	SRF - Solid Waste	100%
SOLID WASTE	7.00			
SOLID WASTE COLLECTOR	4.00	FT	SRF - Recycling	100%
RECYCLING	4.00			
DPW/FORESTRY OPERATIONS SUPERVISOR	1.00	FT	GF - Forestry	100%
EQUIPMENT OPERATOR	4.00	FT	GF - Forestry	100%
FORESTRY	5.00			
DIRECTOR OF PARKS & RECREATION	1.00	FT	GF - Parks	90%
			EF - Storm Water Utility	10%
HORTICULTURALIST SPECIALIST	1.00	FT	GF - Parks	100%
MAINTENANCE SPECIALIST	1.00	FT	GF - Parks	90%
			GF - Pool	10%
EQUIPMENT OPERATOR	1.00	FT	GF - Parks	100%
EQUIPMENT OPERATOR	1.00	FT	GF - Parks	60%
			GF - Snow	40%
GROUNDS MAINTENANCE OPERATOR	3.00	FT	GF - Parks	100%
GROUNDS MAINTENANCE OPERATOR	1.00	FT	GF - Parks	80%
			EF - Cemeteries	20%
PARKS SEASONAL	6.50	Casual	GF - Parks	100%
PARKS OPERATION	15.50			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2019 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
RECREATION SUPERVISOR	1.00	FT	GF - Recreation	90%
			GF - Ice Arena	10%
RECREATION COORDINATOR	1.00	FT	GF - Recreation	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	GF - Recreation	100%
RECREATION SEASONAL	5.60	Casual	GF - Recreation	100%
RECREATION OPERATIONS	8.60			
RECREATION SEASONAL	3.00	Casual	GF - Pool	100%
KRUEGER POOL	3.00			
SENIOR CENTER COORDINATOR	1.00	FT	GF - Grinnell Hall	100%
SEASONAL	0.50	Casual	GF - Grinnell Hall	100%
GRINNELL SENIOR CENTER	1.50			
GOLF & HORTICULTURE SUPERVISOR	1.00	FT	EF - Golf	25%
			EF - Storm Water Utility	25%
			GF - Parks	50%
GOLF COURSE SEASONAL	4.23	Seasonal	EF - Golf	100%
GOLF COURSE	5.23			
ADMINISTRATIVE ASSISTANT I PT	0.50	PT	EF - Cemeteries	100%
CEMETERY COORDINATOR	1.00	FT	EF - Cemeteries	65%
			GF - Parks	35%
CEMETERIES	1.50			
DIRECTOR OF WATER RESOURCES	1.00	FT	EF - Wastewater	40%
			EF - Water Utility	50%
			EF - Storm Water Utility	10%
COLLECTION SYSTEM SUPERVISOR	1.00	FT	EF - Wastewater	100%
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	1.00	FT	EF - Wastewater	100%
WATER/WASTEWATER OPERATOR	4.00	FT	EF - Wastewater	100%
INSTRUMENTATION & CONTROL TECH	1.00	FT	EF - Wastewater	80%
			EF - Water Utility	20%
ENVIRONMENTAL TECHNICIAN	1.00	FT	EF - Wastewater	100%
CUSTODIAN I	1.00	FT	EF - Wastewater	100%
WPCF SEASONAL	1.16	Casual	EF - Wastewater	100%
OPERATIONS WPCF	11.16			
ENVIRONMENTAL COORDINATOR	1.00	FT	EF - Wastewater	95%
			EF - Water Utility	5%
ENVIRONMENTAL TECHNICIAN	3.00	FT	EF - Wastewater	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Wastewater	90%
			EF - Water Utility	10%
PRETREATMENT WPCF	5.00			
EQUIPMENT OPERATOR	4.00	FT	EF - Wastewater	100%
COLLECTIONS/PUMPING STATION WPCF	4.00			
MAINTENANCE SPECIALIST	6.00	FT	EF - Wastewater	100%
MAINTENANCE SPECIALIST	1.00	FT	EF - Wastewater	80%
			EF - Water Utility	20%
PLANT MAINTENANCE WPCF	7.00			
ENGINEER - SPECIALTY	1.00	FT	EF - Storm Water Utility	45%
			EF - Wastewater	45%
			EF - Water Utility	10%
WATER SEASONAL	0.38	Casual	EF - Storm Water Utility	100%
STORM WATER UTILITY	1.38			



PERCENTAGE OF POSITION ALLOCATED TO FUNDS

<i>Department/Division</i>	<i>FY 2019 FTE Equivalent</i>	<i>Position Status</i>	<i>Budgeted Fund</i>	<i>Percentage Allocated</i>
WATER UTILITY SUPERVISOR	1.00	FT	EF - Water Utility	100%
WATER/WASTER OPERATOR	1.00	FT	EF - Water Utility	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Water Utility	100%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility	100%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility EF - Wastewater	70% 30%
EQUIPMENT OPERATOR	1.00	FT	EF - Water Utility EF - Wastewater	75% 25%
EQUIPMENT OPERATOR PT	1.50	PT	EF - Water Utility	100%
WATER SEASONAL	0.86	Seasonal	EF - Water Utility	100%
WATER UTILITY	8.36			
BUS DRIVER	11.00	FT	EF - Transit	100%
PT BUS DRIVER	4.50	PT	EF - Transit	100%
TRANSIT DRIVERS	15.50			
GENERAL MECHANIC II/BUS DRIVER	2.00	FT	EF - Transit	100%
TRANSIT FLEET	2.00			
DIRECTOR OF TRANSIT	1.00	FT	EF - Transit	100%
TRANSIT SUPERVISOR	1.00	FT	EF - Transit	100%
ADMINISTRATIVE ASSISTANT I	1.00	FT	EF - Transit	100%
TRANSIT ADMINISTRATION	3.00			
LIBRARY DIRECTOR	1.00	FT	SRF - Library	100%
HEAD OF LIBRARY SERVICES	1.00	FT	SRF - Library	100%
HEAD OF LIBRARY RESOURCES	1.00	FT	SRF - Library	100%
HEAD OF PROGRAMMING & PARTNERSHIPS	1.00	FT	SRF - Library	100%
BUSINESS MANAGER LIBRARY	1.00	FT	SRF - Library	100%
ASSOCIATE LIBRARIAN	2.00	FT	SRF - Library	100%
IT MANAGER	1.00	FT	SRF - Library	100%
LIBRARY TECHNICIAN	2.00	FT	SRF - Library	100%
CUSTODIAL AIDE	1.00	FT	SRF - Library	100%
LIBRARIAN	1.00	FT	SRF - Library	100%
LIBRARY ASSISTANT PT	3.30	PT	SRF - Library	100%
ASSOCIATE LIBRARIAN PART TIME	2.50	PT	SRF - Library	100%
LIBRARY TECHNICIAN PT	0.50	PT	SRF - Library	100%
ADMINISTRATIVE SECRETARY PT	0.50	Casual	SRF - Library	100%
SENIOR PAGE	0.63	Casual	SRF - Library	100%
OUTREACH & COMMUNICATIONS COORDINATOR	0.30	Casual	SRF - Library	100%
LIBRARY MONITORS	1.19	Casual	SRF - Library	100%
LIBRARY PAGES	1.42	Casual	SRF - Library	100%
COMPUTER ASSISTANT	0.75	Casual	SRF - Library	100%
LIBRARY	23.09			
MANAGER	1.00	FT	SRF - Library	100%
BARISTAS/COOKS	0.49	PT	SRF - Library	100%
CASHIERS	0.41	PT	SRF - Library	100%
PREP COOK	0.29	PT	SRF - Library	100%
BAKER	0.16	PT	SRF - Library	100%
THE BLENDER	2.35			



Beloit

WISCONSIN

2019 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
CITY MANAGER				
CITY MANAGER	FT	NON	NEGOTIATED	
DIRECTOR OF STRATEGIC COMMUNICATIONS	FT	NON	\$48,177	\$72,320
EXECUTIVE ADMINISTRATIVE ASSISTANT	FT	NON	\$42,008	\$63,009
CITY ATTORNEY				
CITY ATTORNEY/DEPUTY CITY MANAGER	FT	NON	\$100,047	\$165,077
ASSISTANT CITY ATTORNEY	FT	NON	\$67,774	\$111,837
PARALEGAL/INVESTIGATOR	FT	NON	\$50,560	\$75,893
LEGAL ASSISTANT	FT	NON	\$42,008	\$63,009
ECONOMIC DEVELOPMENT				
ECONOMIC DEVELOPMENT DIRECTOR	FT	NON	\$90,833	\$149,838
EXECUTIVE DIRECTOR OF THE DBA	FT	NON	\$53,050	\$79,574
ADMINISTRATIVE ASSISTANT III	FT	NON	\$39,949	\$59,979
INFORMATION TECHNOLOGY				
DIRECTOR OF INFORMATION TECHNOLOGY	FT	NON	\$71,130	\$117,359
INFORMATION TECHNOLOGY SUPERVISOR	FT	NON	\$55,762	\$83,698
INFORMATION TECHNOLOGY TECHNICIAN	FT	NON	\$45,904	\$68,856
NETWORK/APPLICATIONS ANALYST	FT	NON	\$50,560	\$75,893
UTILITIES NETWORK/APPLICATIONS ANALYST	FT	NON	\$50,560	\$75,893
HUMAN RESOURCES				
HUMAN RESOURCES MANAGER	FT	NON	\$58,570	\$83,689
BENEFITS COORDINATOR	FT	NON	\$42,008	\$63,009
CITY CLERK/TREASURER				
CITY CLERK/TREASURER	FT	NON	\$61,495	\$101,443
CLERK SPECIALIST	FT	NON	\$38,110	\$57,164
ACCOUNT SPECIALIST	FT	NON	\$38,110	\$57,164
COLLECTIONS CLERK	FT	NON	\$34,536	\$51,860



Beloit

WISCONSIN

2019 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
MUNICIPAL COURT				
MUNICIPAL COURT ADMINISTRATOR	FT	NON	\$50,560	\$75,893
COURT CLERK	FT	NON	\$36,268	\$54,457
WARRANT OFFICER	PT	NON	\$17.44	\$26.18
CITY ASSESSOR				
PROPERTY APPRAISER	FT	NON	\$45,904	\$68,856
ASSESSMENT TECHNICIAN	FT	NON	\$38,110	\$57,164
ACCOUNTING & PURCHASING				
DIRECTOR OF ACCOUNTING & PURCHASING/ DEPUTY				
TREASURER	FT	NON	\$61,495	\$101,443
SENIOR ACCOUNTANT	FT	NON	\$48,177	\$72,321
PAYROLL & BENEFITS COORDINATOR	FT	NON	\$45,904	\$68,856
UTILITY BILLING SPECIALIST	FT	NON	\$38,110	\$57,164
ACCOUNTING ASSISTANT	FT	NON	\$34,536	\$51,860
FINANCE				
FINANCE & ADMINISTRATIVE SERVICES DIRECTOR				
BUDGET ANALYST	FT	NON	\$95,272	\$157,200
INSURANCE/RISK MANAGEMENT				
RISK MANAGER	FT	NON	\$50,559	\$75,893
POLICE ADMINISTRATION				
POLICE CHIEF				
POLICE INSPECTOR	FT	NON	TBD	TBD
ADMINISTRATIVE ASSISTANT II	FT	NON	\$38,110	\$57,164



Beloit

WISCONSIN

2019 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
PATROL				
POLICE CAPTAIN	FT	NON	\$78,384	\$129,376
LIEUTENANT	FT	NON	\$64,525	\$106,425
SERGEANT	FT	BPSA	\$73,346	\$82,850
PATROL OFFICER	FT	BPPA	\$46,578	\$69,573
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER	FT	NON	\$39,949	\$59,979
SCHOOL RESOURCE OFFICER	FT	BPPA	\$46,578	\$69,573
COMMUNITY SERVICE/ANIMAL CONTROL OFFICER PT	PT	NON	\$19.21	\$28.84
SPECIAL OPERATIONS				
POLICE CAPTAIN	FT	NON	\$78,384	\$129,376
LIEUTENANT OF DETECTIVES	FT	NON	\$64,525	\$106,425
DETECTIVE	FT	BPPA	\$46,578	\$69,573
ROTATING DETECTIVE	FT	BPPA	\$46,578	\$69,573
DRUG & GANG UNIT	FT	BPPA	\$46,578	\$69,573
TASK FORCE OFFICER	FT	BPPA	\$46,578	\$69,573
EVIDENCE CUSTODIAN PT	PT	NON	\$18.32	\$27.48
CRIME ANALYST	FT	NON	\$34,536	\$51,860
FLEET & FACILITY				
VEHICLE MAINTENANCE/ANIMAL CONTROL OFFICER	FT	NON	\$39,949	\$59,979
RECORDS				
DIRECTOR OF SUPPORT SERVICES	FT	NON	\$53,050	\$79,574
RECORDS SUPERVISOR	FT	NON	\$48,177	\$72,321
RECORDS CLERK	FT	NON	\$34,536	\$51,860
TRANSCRIPTIONIST/PAYROLL PT	PT	NON	\$17.44	\$26.18
RECORDS CLERK PT	PT	NON	\$16.60	\$24.93
FIRE ADMINISTRATION				
FIRE CHIEF	FT	NON	\$95,272	\$157,200
ASSISTANT FIRE CHIEF	FT	NON	\$82,389	\$135,980
ADMINISTRATIVE ASSISTANT II	FT	NON	\$38,110	\$57,164



Beloit

WISCONSIN

2019 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
FIRE INSPECTION & PREVENTION				
DEPUTY FIRE CHIEF	FT	NON	\$78,384	\$129,376
FIRE INSPECTION COORDINATOR	PT	NON	\$20.20	\$30.29
FIRE INSPECTOR PT	PT	NON	\$19.21	\$28.83
FIRE FIGHTING & RESCUE				
FIRE CAPTAIN	FT	583	\$77,194	\$77,194
FIRE MECHANIC MASTER	FT	583	\$77,194	\$77,194
LIEUTENANT	FT	583	\$73,554	\$73,554
FIRE MECHANIC	FT	583	\$73,554	\$73,554
ACTING LIEUTENANT	FT	583	\$67,470	\$67,470
MOTOR PUMP OPERATOR	FT	583	\$65,312	\$65,312
DEPUTY FIRE CHIEF	FT	NON	\$78,384	\$129,376
FIRE FIGHTER	FT	583	\$45,760	\$64,064
AMBULANCE				
DEPUTY FIRE CHIEF	FT	NON	\$78,384	\$129,376
BUSINESS SERVICES COORDINATOR	FT	NON	\$45,904	\$68,856
FIRE FIGHTER	FT	583	\$45,760	\$64,064
PLANNING & BUILDING SERVICES				
COMMUNITY DEVELOPMENT DIRECTOR	FT	NON	\$90,833	\$149,838
DIRECTOR OF PLANNING & BUILDING	FT	NON	\$61,495	\$101,443
LEAD BUILDING OFFICIAL	FT	NON	\$55,756	\$83,689
BUILDING OFFICIAL	FT	NON	\$53,050	\$79,574
PLUMBING INSPECTOR	FT	NON	\$53,050	\$79,574
PLANNER II	FT	NON	\$50,560	\$75,893
ADMINISTRATIVE ASSISTANT I PT	PT	NON	\$17.43	\$26.18



Beloit

WISCONSIN

2019 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
COMMUNITY & HOUSING SERVICES				
DIRECTOR OF COMMUNITY & HOUSING SERVICES	FT	NON	\$61,495	\$101,443
HOUSING REHAB CONSTRUCTION SPECIALIST	FT	NON	\$50,560	\$75,893
HOUSING REHAB FINANCIAL SPECIALIST	FT	NON	\$45,904	\$68,856
LEAD INSPECTION OFFICIAL	FT	NON	\$41,592	\$62,386
INSPECTION OFFICIAL	FT	NON	\$39,949	\$59,979
COMPLIANCE SPECIALIST	FT	NON	\$36,268	\$54,457
ADMINISTRATIVE ASSISTANT I	FT	NON	\$36,268	\$54,457
BELOIT HOUSING AUTHORITY				
EXECUTIVE DIRECTOR OF BHA	FT	NON	\$64,525	\$106,425
INSPECTION OFFICIAL	FT	NON	\$39,949	\$59,979
HOUSING PROGRAMS MANAGER	FT	NON	\$50,560	\$75,893
ACCOUNTANT	FT	NON	\$45,904	\$68,856
MAINTENANCE SPECIALIST	FT	NON	\$39,949	\$59,979
PROPERTY OPERATIONS COORDINATOR	FT	NON	\$45,904	\$68,856
HOUSING SPECIALIST	FT	NON	\$42,008	\$63,009
PUBLIC HOUSING COORDINATOR	FT	NON	\$42,008	\$63,009
SPECIAL PROGRAMS ADMINISTRATOR	FT	NON	\$42,008	\$63,009
ADMINISTRATIVE ASSISTANT I	FT	NON	\$36,268	\$54,457
ENGINEERING				
PUBLIC WORKS DIRECTOR	FT	NON	\$95,272	\$157,200
CITY ENGINEER	FT	NON	\$86,503	\$142,692
ENGINEER - SPECIALTY	FT	NON	\$61,495	\$101,443
GIS SPECIALIST	FT	NON	\$48,177	\$72,321
ENGINEERING TECHNICIAN	FT	NON	\$42,008	\$63,009
MPO TRAFFIC ENGINEERING				
MPO COORDINATOR	FT	NON	\$58,570	\$87,911



2019 SALARY SCHEDULE

<u><i>Position Description</i></u>	<u><i>Status</i></u>	<u><i>Bargaining Unit</i></u>	<u><i>Salary Range</i></u>	
			<u>MIN</u>	<u>MAX</u>
BUILDINGS & GROUNDS MAINTENANCE				
SUPERVISOR OF CITY WIDE FACILITIES	FT	NON	\$0	\$0
MAINTENANCE SPECIALIST	FT	NON	\$39,949	\$59,979
CUSTODIAN II	FT	NON	\$28,473	\$42,765
CUSTODIAN I PART TIME	FT	NON	\$13.01	\$19.52
DPW OPERATIONS				
DIRECTOR OF OPERATIONS (DPW)	FT	NON	\$74,710	\$123,325
DPW ADMINISTRATIVE SUPERVISOR	FT	NON	\$70,000	\$70,000
ADMINISTRATIVE ASSISTANT I	FT	NON	\$36,268	\$54,457
CUSTODIAN I - PT	PT	NON	\$13.02	\$19.52
CENTRAL STORES				
PURCHASING/INVENTORY SPECIALIST	FT	NON	\$45,904	\$68,856
STREET/R.O.W. OPERATIONS				
EQUIPMENT OPERATOR	FT	NON	\$38,110	\$57,164
STREETS SUPERVISOR	FT	NON	\$55,756	\$83,689
FLEET OPERATION/MAINTENANCE				
FLEET MANAGER	FT	NON	\$55,756	\$83,689
MECHANIC	FT	NON	\$42,008	\$63,009
SOLID WASTE				
SAFETY & SUSTAINABILITY COORDINATOR	FT	NON	\$58,570	\$87,911
SOLID WASTE COLLECTOR	FT	NON	\$38,110	\$57,164



Beloit

WISCONSIN

2019 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
PARKS OPERATION				
DIRECTOR OF PARKS & RECREATION	FT	NON	\$67,774	\$111,837
MAINTENANCE SPECIALIST	FT	NON	\$39,949	\$59,979
HORTICULTURALIST SPECIALIST	FT	NON	\$39,949	\$59,979
EQUIPMENT OPERATOR	FT	NON	\$38,110	\$57,164
GROUNDS MAINTENANCE OPERATOR	FT	NON	\$34,536	\$51,860
ADMINISTRATIVE ASSISTANT I PT	PT	NON	\$17.43	\$26.18
RECREATION OPERATIONS				
RECREATION SUPERVISOR	FT	NON	\$55,756	\$83,689
RECREATION COORDINATOR	FT	NON	\$50,560	\$75,893
ADMINISTRATIVE ASSISTANT I	FT	NON	\$36,268	\$54,457
GRINNELL SENIOR CENTER				
SENIOR CENTER COORDINATOR	FT	NON	\$42,008	\$63,009
FORESTRY				
DPW/FORESTRY OPERATIONS SUPERVISOR	FT	NON	\$54,663	\$82,048
EQUIPMENT OPERATOR	FT	NON	\$38,110	\$57,164
GOLF COURSE				
GOLF & HORTICULTURE SUPERVISOR	FT	NON	\$55,756	\$83,689
CEMETERIES				
CEMETERY COORDINATOR	FT	NON	\$42,008	\$63,009
ADMINISTRATIVE ASSISTANT I PT	PT	NON	\$17.43	\$26.18



Beloit

WISCONSIN

2019 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
OPERATIONS WPCF				
DIRECTOR OF WATER RESOURCES	FT	NON	\$71,130	\$117,359
COLLECTION SYSTEM SUPERVISOR	FT	NON	\$55,756	\$83,689
WASTEWATER OPERATION & MAINTENANCE SUPERVISOR	FT	NON	\$55,756	\$83,689
INSTRUMENTATION & CONTROL TECH	FT	NON	\$42,008	\$63,009
WATER/WASTEWATER OPERATOR	FT	NON	\$39,949	\$59,979
ENVIRONMENTAL TECHNICIAN	FT	NON	\$42,008	\$63,009
CUSTODIAN I	FT	NON	\$27,067	\$40,599
PRETREATMENT WPCF				
ENVIRONMENTAL COORDINATOR	FT	NON	\$58,570	\$87,911
ENVIRONMENTAL SPECIALIST	FT	NON	\$45,904	\$68,856
ENVIRONMENTAL TECHNICIAN	FT	NON	\$42,008	\$63,009
ADMINISTRATIVE ASSISTANT I	FT	NON	\$36,268	\$54,457
COLLECTIONS/PUMPING STATION WPCF				
ENGINEER - SPECIALTY	FT	NON	\$61,495	\$101,443
EQUIPMENT OPERATOR	FT	NON	\$38,110	\$57,164
PLANT MAINTENANCE WPCF				
MAINTENANCE SPECIALIST	FT	NON	\$39,949	\$59,979
STORM WATER				
ENGINEER - SPECIALTY	FT	NON	\$61,495	\$101,443
TRANSIT DRIVERS				
BUS DRIVER	FT	643	\$42,765	\$54,434
PT BUS DRIVER	PT	643	\$15.30	\$26.17
TRANSIT FLEET				
GENERAL MECHANIC II/BUS DRIVER	FT	643	\$46,821	\$58,386



Beloit

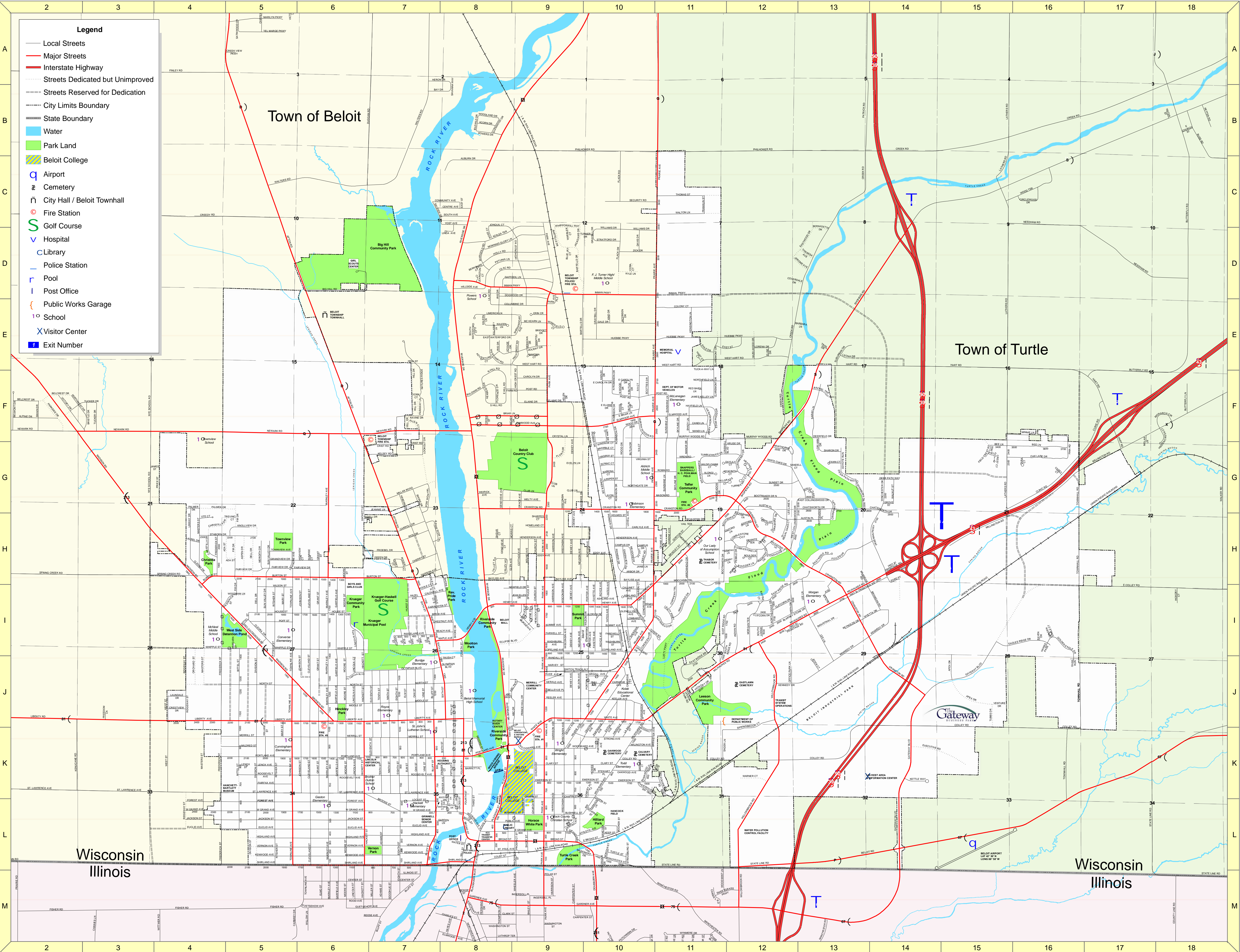
WISCONSIN

2019 SALARY SCHEDULE

<u>Position Description</u>	<u>Status</u>	<u>Bargaining Unit</u>	<u>Salary Range</u>	
			<u>MIN</u>	<u>MAX</u>
TRANSIT ADMINISTRATION				
DIRECTOR OF TRANSIT	FT	NON	\$67,774	\$111,837
TRANSIT SUPERVISOR	FT	NON	\$55,756	\$83,689
OFFICE COORDINATOR	FT	643	\$37,315	\$48,339
WATER UTILITY				
WATER UTILITY SUPERVISOR	FT	NON	\$55,756	\$83,689
WATER/WASTEWATER OPERATOR	FT	NON	\$39,949	\$59,979
EQUIPMENT OPERATOR	FT	NON	\$38,110	\$57,164
ADMINISTRATIVE ASSISTANT I	FT	NON	\$36,268	\$54,457
EQUIPMENT OPERATOR PT	PT	NON	\$18.32	\$27.48

CITY OF BELOIT-WISCONSIN STREET MAP

Street Index



Legend

- Local Streets
- Major Streets
- Interstate Highway
- Streets Dedicated but Unimproved
- Streets Reserved for Dedication
- City Limits Boundary
- State Boundary
- Water
- Park Land
- Beloit College
- Airport
- Cemetery
- City Hall / Beloit Townhall
- Fire Station
- Golf Course
- Hospital
- Library
- Police Station
- Pool
- Post Office
- Public Works Garage
- School
- Visitor Center
- Exit Number

A	ABC Pkwy	J11413	Lane Dr	H10	Sarah Ln	F13
B	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
C	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
D	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
E	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
F	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
G	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
H	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
I	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
J	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
K	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
L	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13
M	Adair St	J11413	Lane Dr	H10	Sarah Ln	F13

GOVERNMENT & INSTITUTIONS

K6	Beloit Community Center	G10	Beloit Community Center	G10
L15	Beloit Community Center	J8	Beloit Community Center	J8
K6	Beloit Community Center	J8	Beloit Community Center	J8
K6	Beloit Community Center	J8	Beloit Community Center	J8

SCHOOLS

G10	Beloit Community Center	G10	Beloit Community Center	G10
J8	Beloit Community Center	J8	Beloit Community Center	J8

PARKS

D7	Beloit Community Center	D7	Beloit Community Center	D7
H4	Beloit Community Center	H4	Beloit Community Center	H4



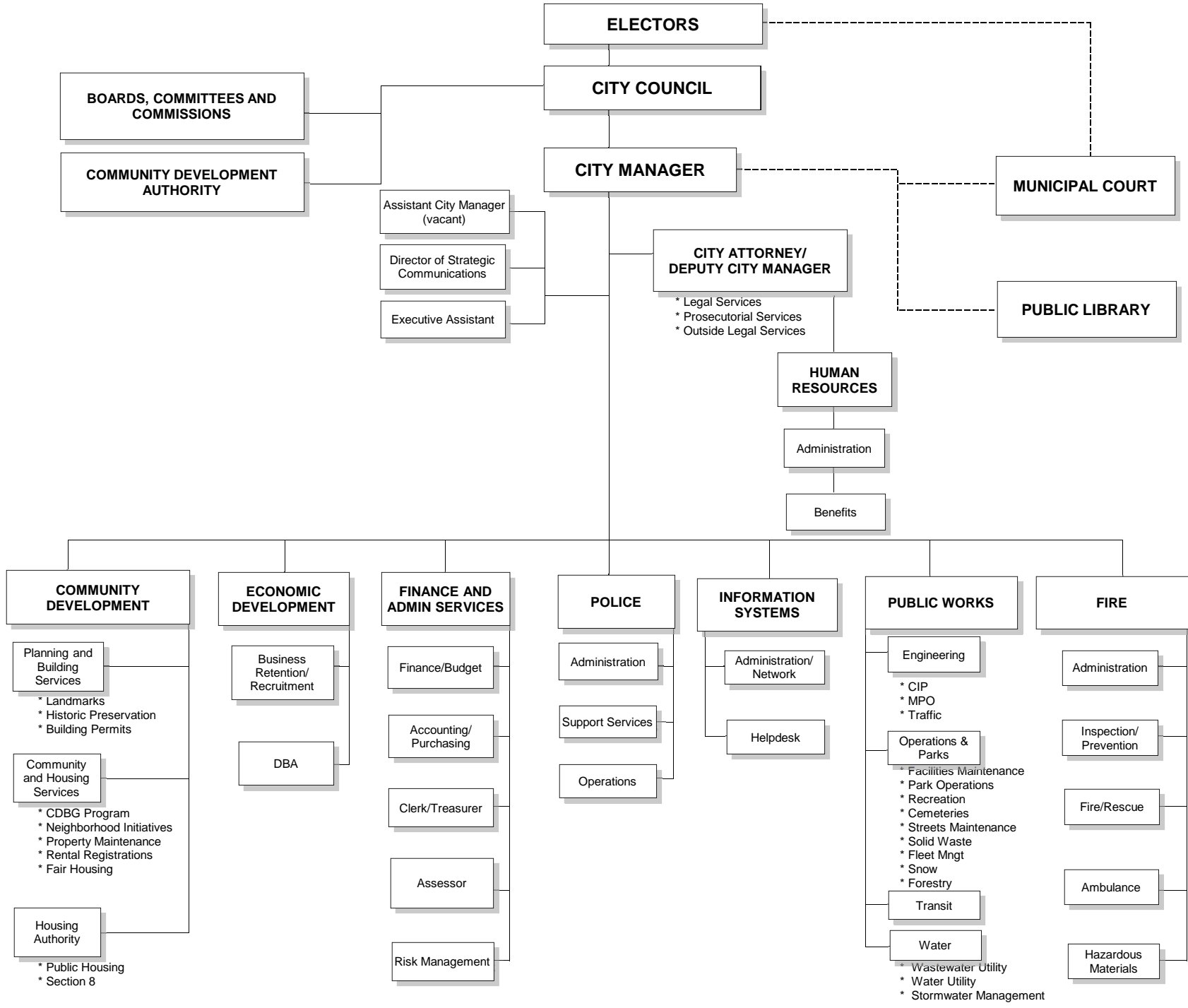
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Created by the City of Beloit Engineering Division
Revised January 14, 2008

CITY OF BELOIT, WISCONSIN ORGANIZATIONAL CHART 2019



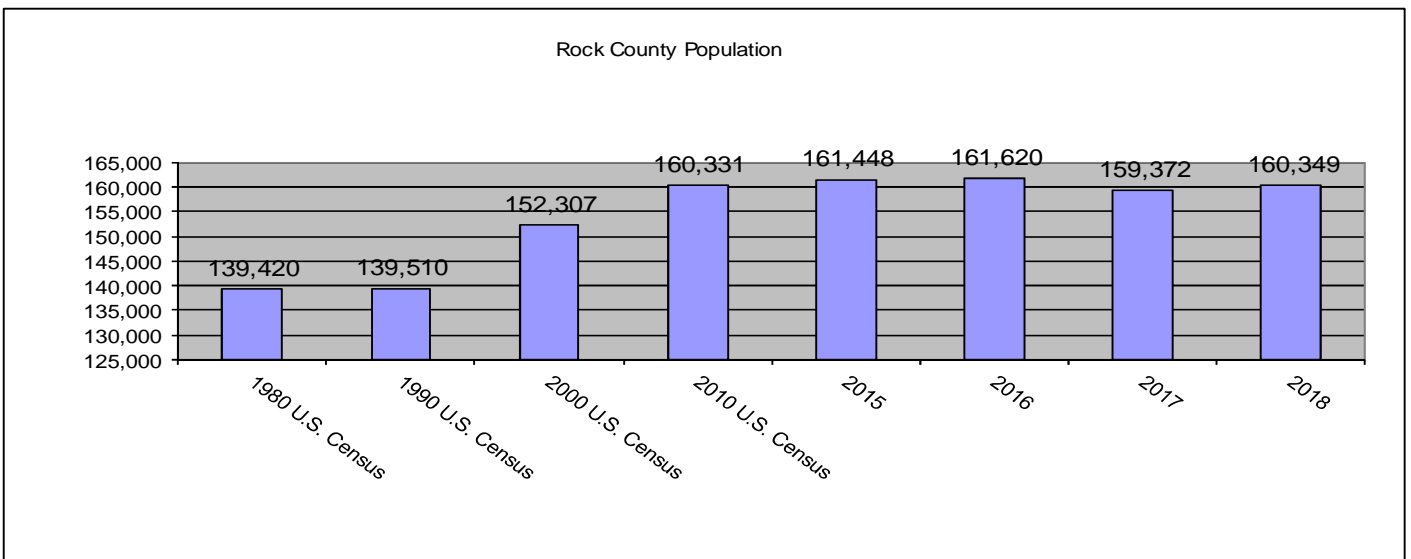
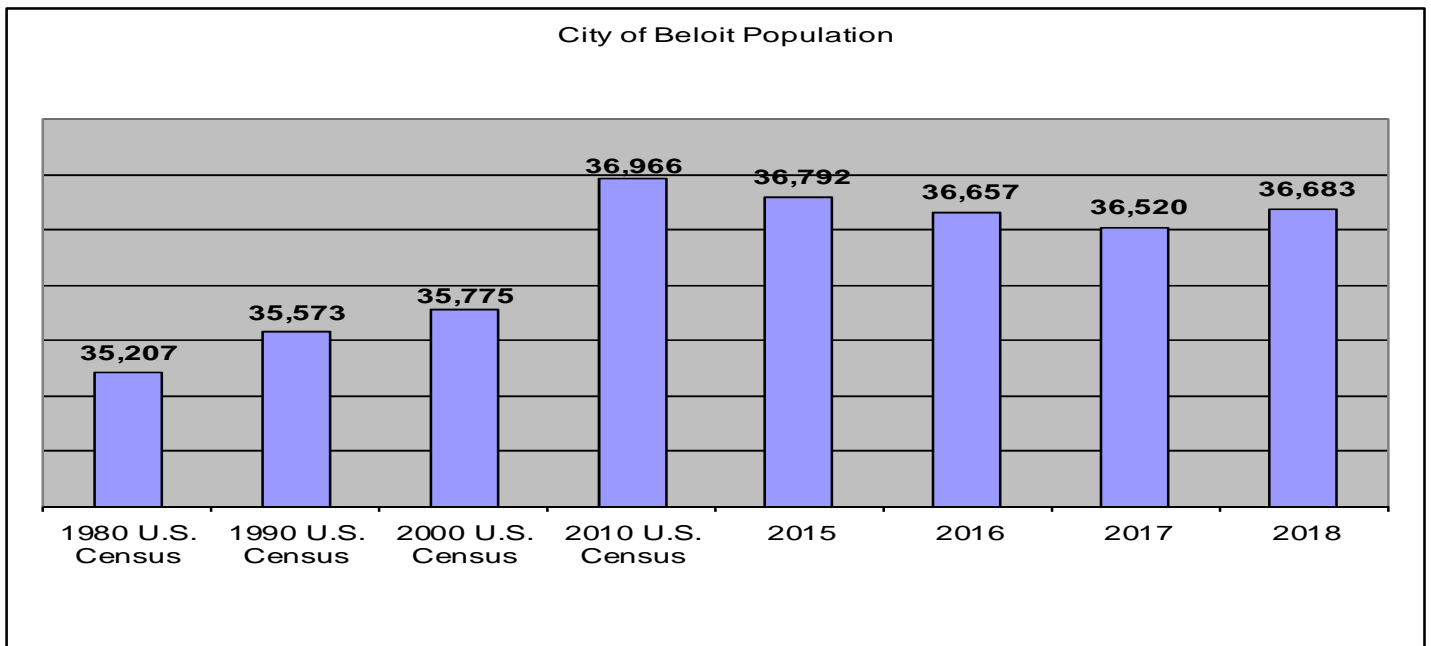
COMMUNITY INFORMATION

Population

The 2010 population for Beloit, from the 2010 Census is 36,966. The population of Rock County and the City of Beloit in the last four censuses are presented below.

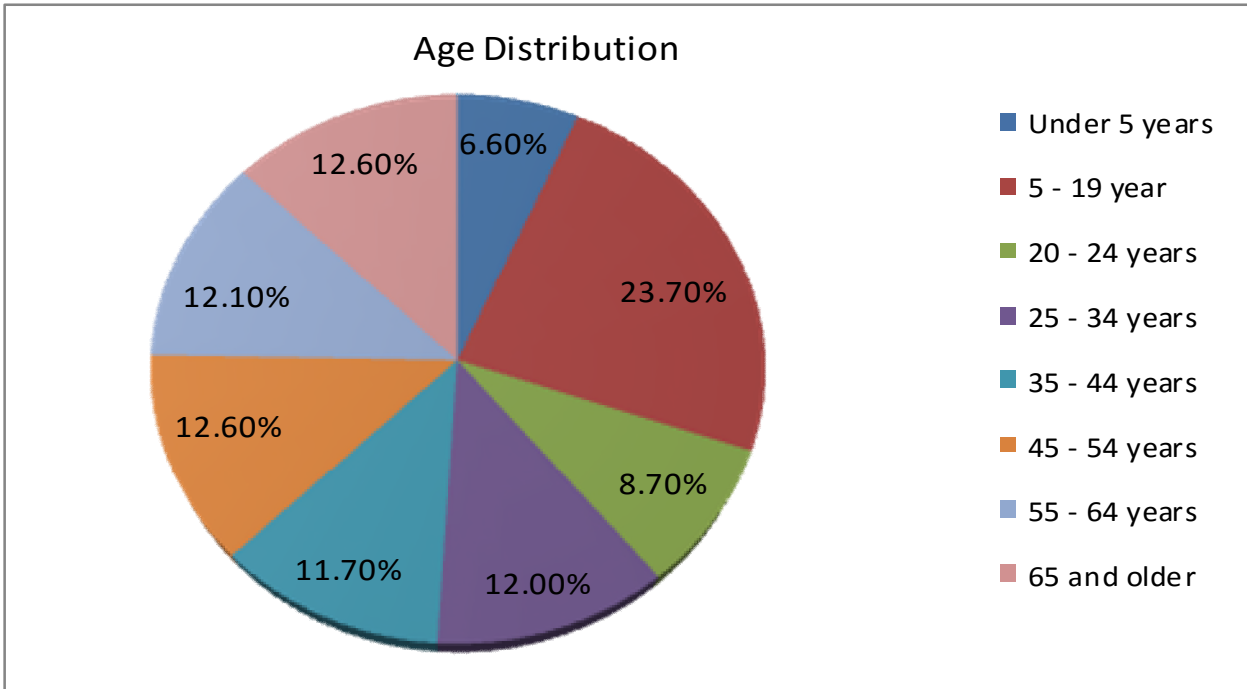
(Source United States Census Bureau 2010)

	<u>Rock County</u>	<u>City of Beloit</u>
1980 U.S. Census	139,420	35,207
1990 U.S. Census	139,510	35,573
2000 U.S. Census	152,307	35,775
2010 U.S. Census	160,331	36,966
2015	161,448	36,792
2016	161,620	36,657
2017	159,372	36,520
2018	160,349	36,683

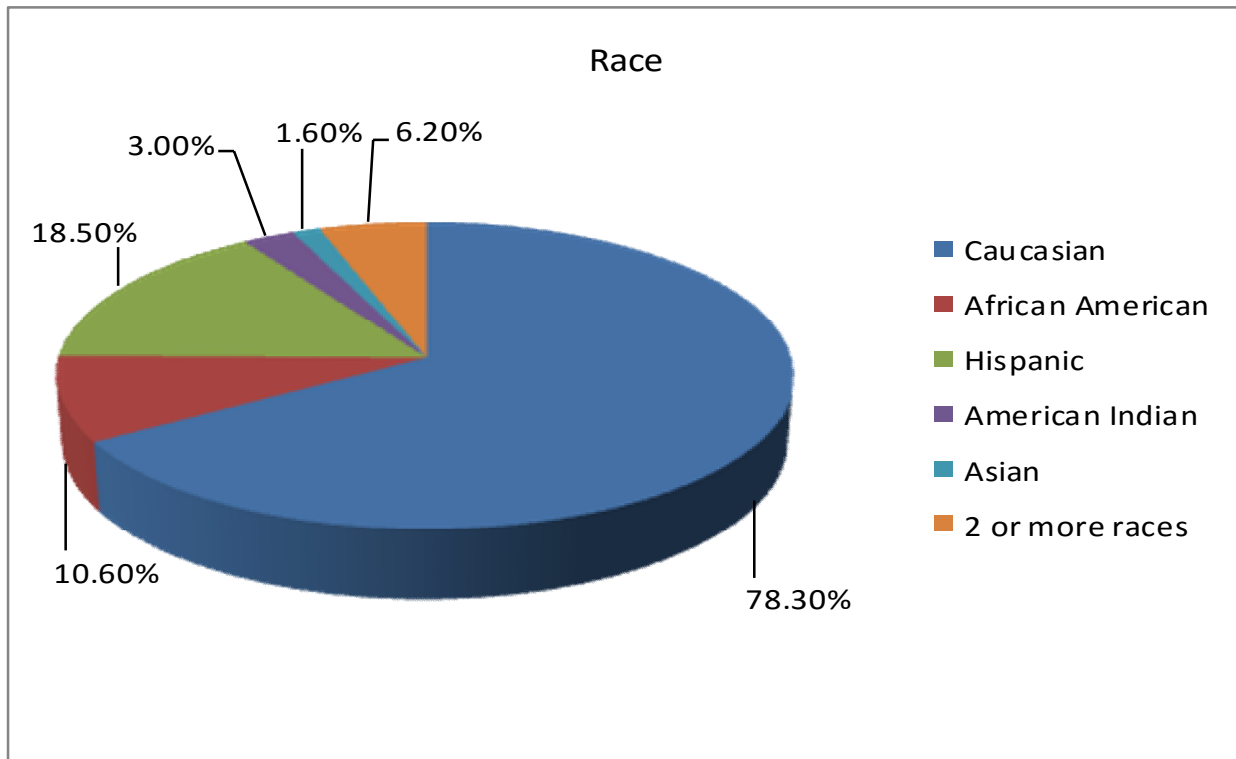


The City of Beloit's median age is 34.

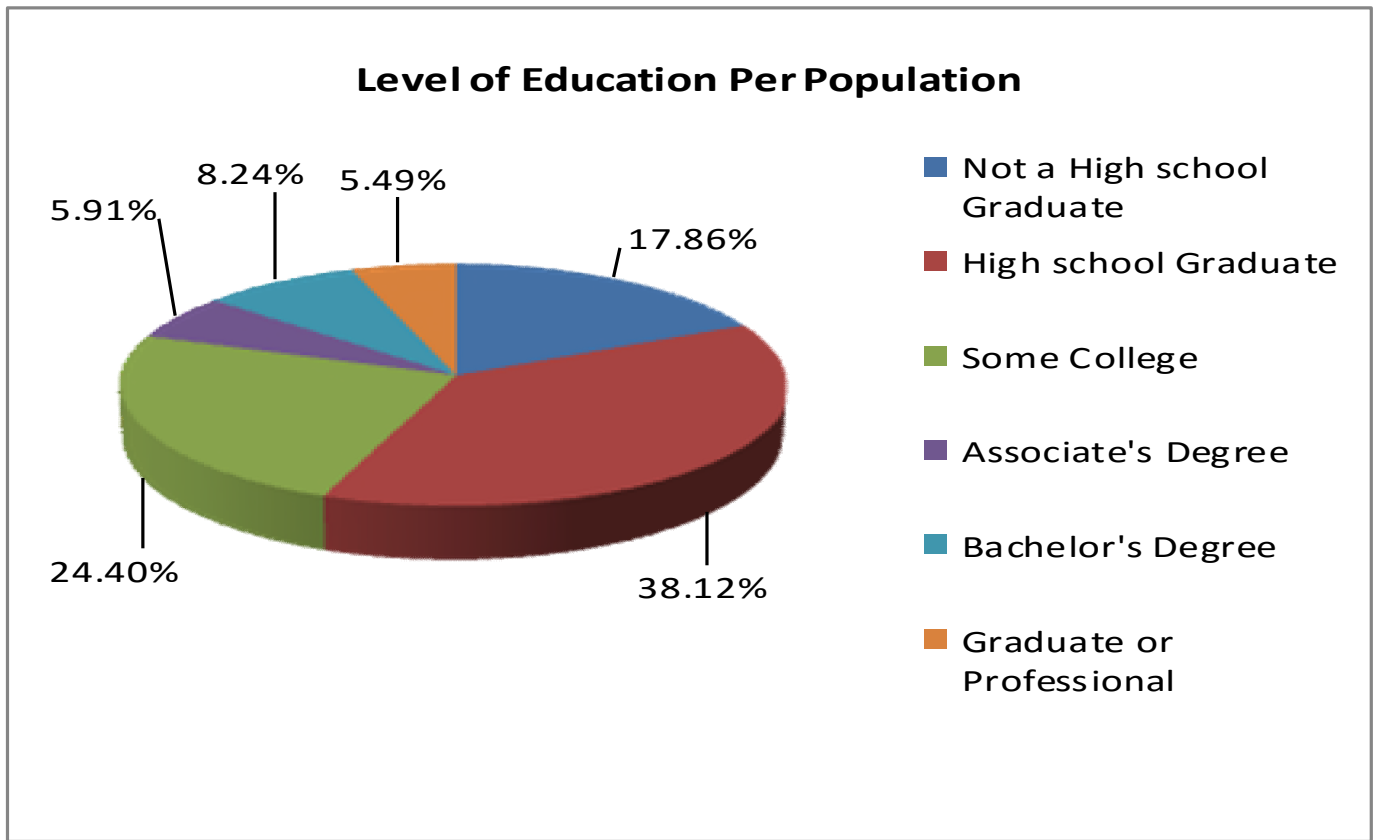
(Source United States Census Bureau 2011-2015 American Community Survey)



(Source United States Census Bureau 2011-2015 American Community Survey)



(Source United States Census Bureau 2011-2015 American Community Survey)



(Source United States Census Bureau 2011-2015 American Community Survey)

The City of Beloit has ten schools, and is home to three colleges, Beloit College, Blackhawk Technical College and University of Wisconsin Center Rock County.

HOUSING INFORMATION

Median Household Income: \$37,500

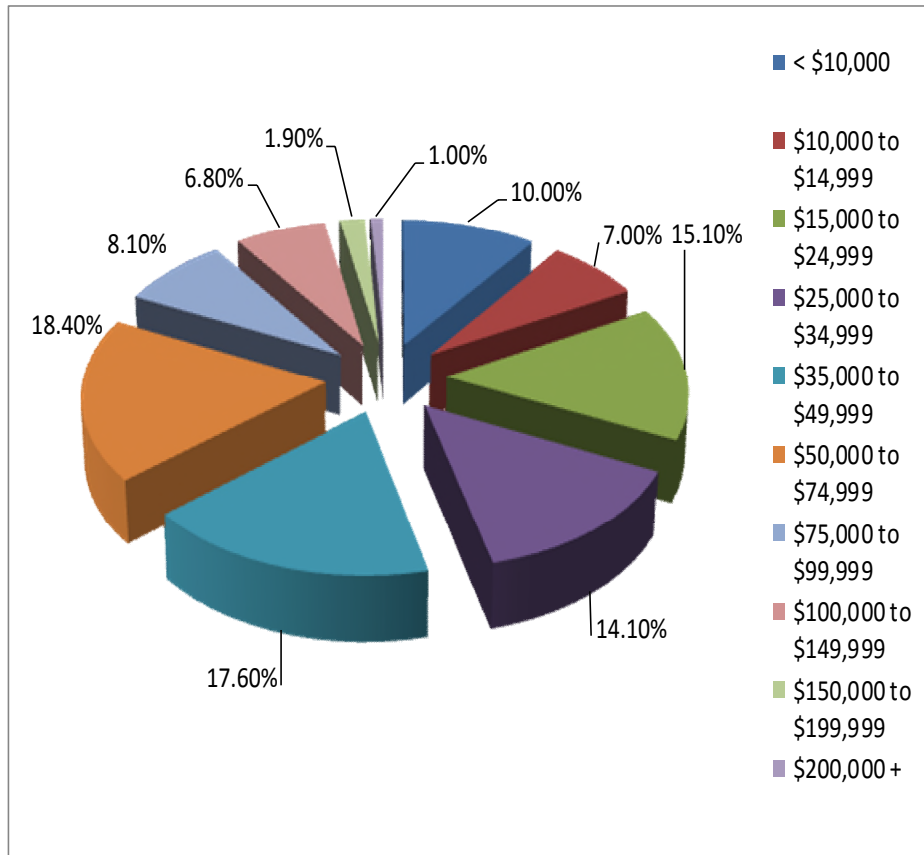
Per Capita Income: \$18,635

Average Household Income: \$48,777

2011-2015 HOUSEHOLD BY INCOME

Total Households 13,978

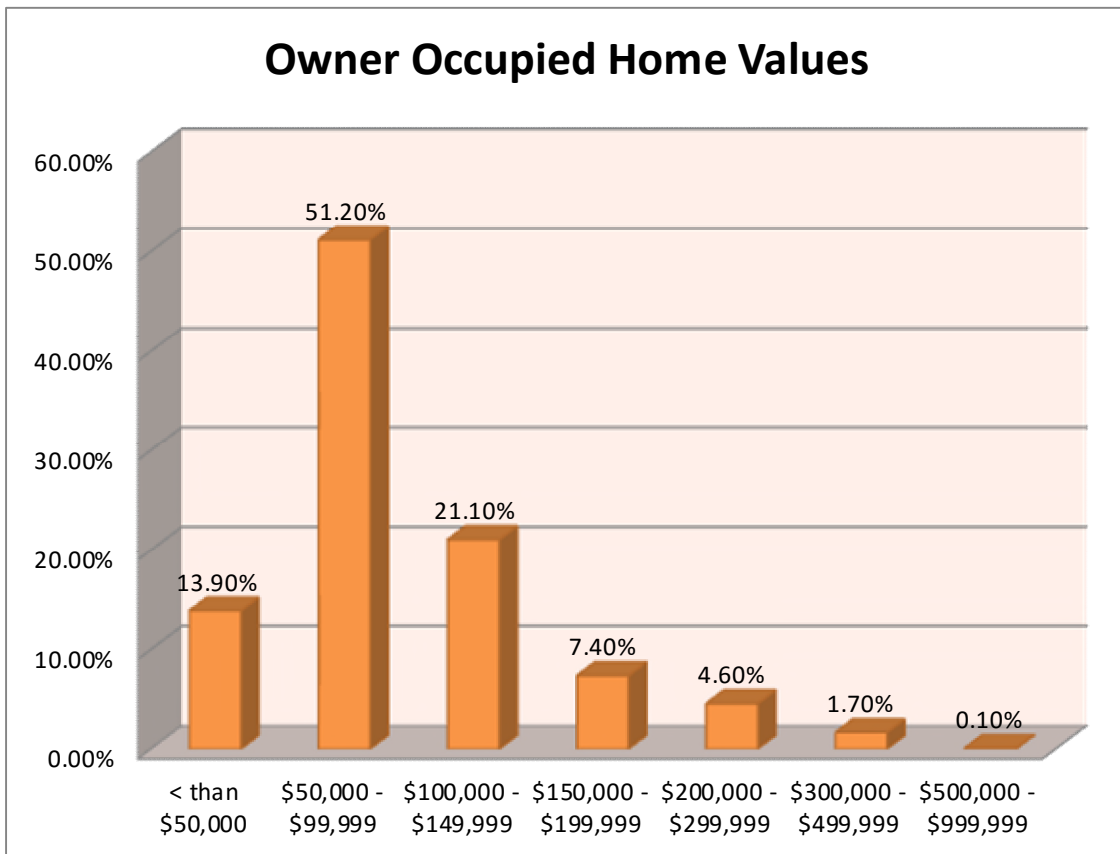
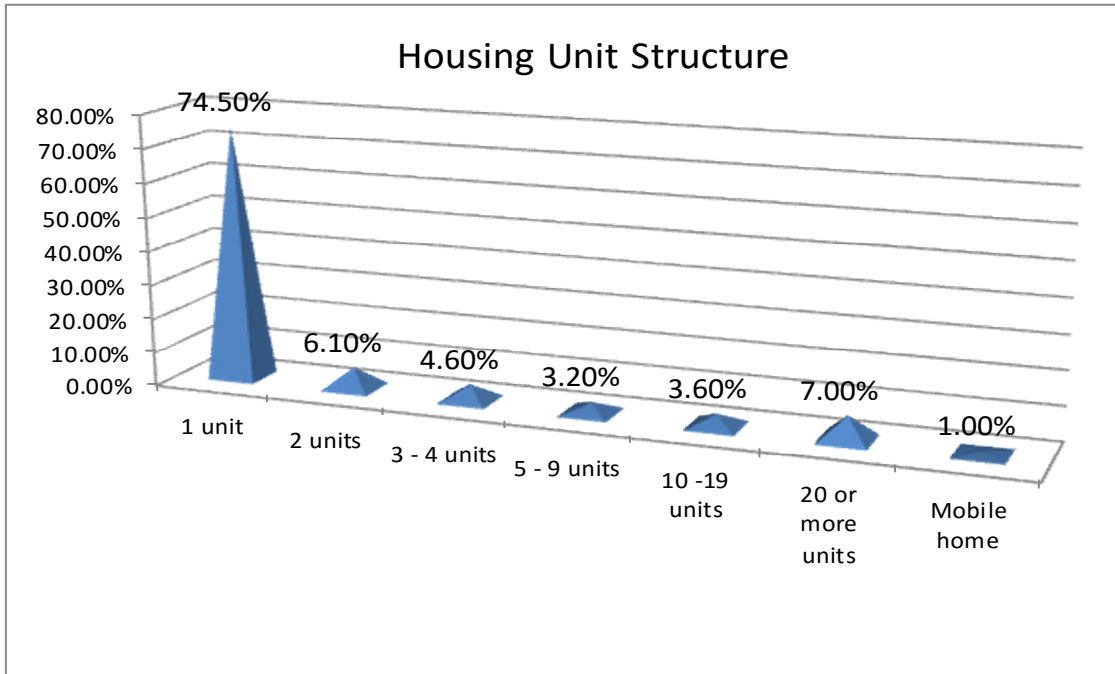
< \$10,000	10.00%
\$10,000 to \$14,999	7.00%
\$15,000 to \$24,999	15.10%
\$25,000 to \$34,999	14.10%
\$35,000 to \$49,999	17.60%
\$50,000 to \$74,999	18.40%
\$75,000 to \$99,999	8.10%
\$100,000 to \$149,999	6.80%
\$150,000 to \$199,999	1.90%
\$200,000 +	1.00%



Median Home Value: \$90,300

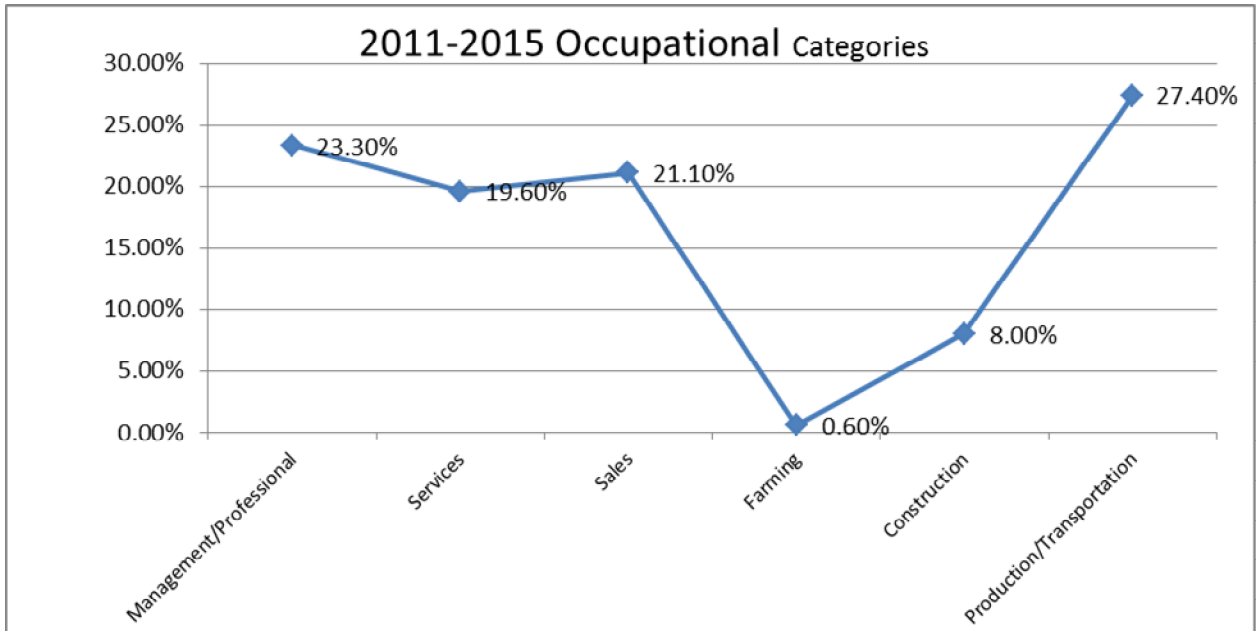
Average Home Value: \$76,300

(Source United States Census Bureau 2011-2015 American Community Survey)



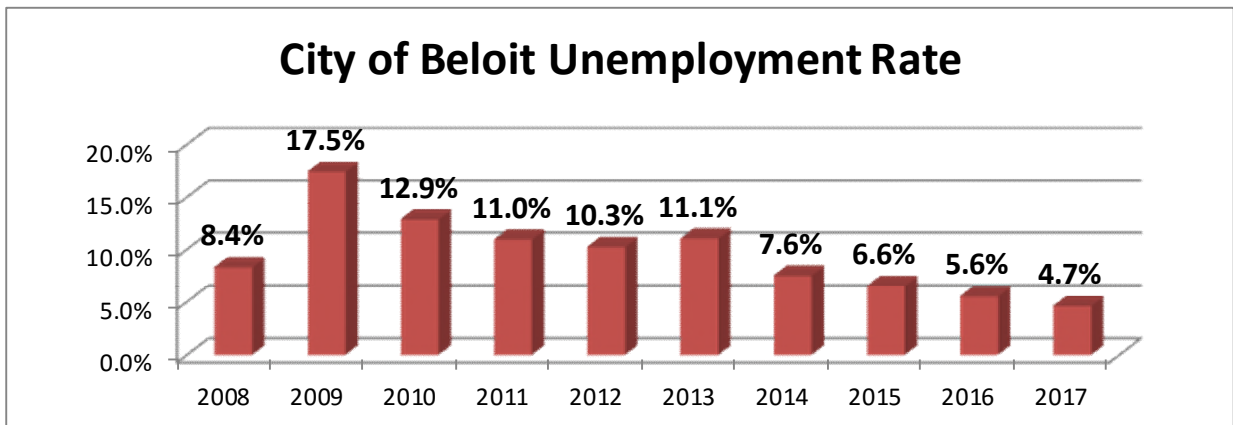
Workforce Statistics

(Source United States Census Bureau 2011-2015 American Community Survey)



Local Area Unemployment Statistics (Source: *Wisconsin Division of Workforce Development*)

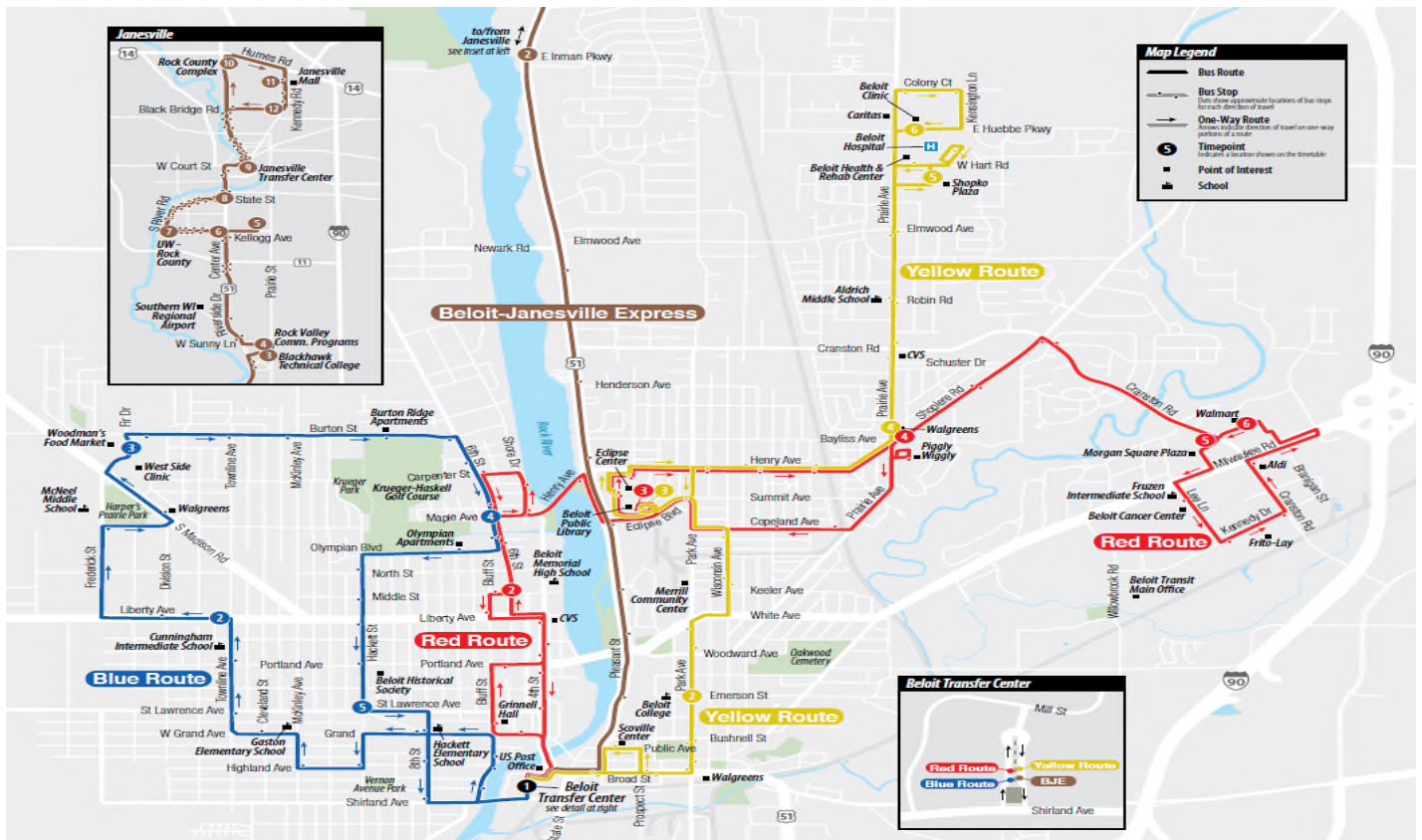
	Employment	Unemployment
2008	15,548	1,433
2009	14,254	3,021
2010	14,362	2,124
2011	14,484	1,789
2012	14,770	1,704
2013	15,013	1,867
2014	15,850	1,298
2015	16,053	1,126
2016	16,298	966
2017	16,622	827



Top 25 Major Employers of Greater Beloit

Company Name	Website	2018
1. Beloit Health Systems	www.beloitmemorialhospital.org	1553
2. Kerry Americas	www.kerryingredients.com	971
3. School District of Beloit	www.sdb.k12.wi.us	938
4. Birds Eye	www.birdseyefoods.com	800
5. Frito-Lay	www.fritolay.com	663
6. Blackhawk Technical College	www.blackhawk.edu	588
7. Taylor Company	www.taylor-company.com	525
8. ABC Supply Co.	www.abcsupply.com	520
9. Fairbanks Morse/Goodrich	www.fairbanksmorse.com	505
10. Beloit College	www.beloit.edu	384
11. City of Beloit	www.ci.beloit.wi.us	368
12. Wal-Mart Super Store	www.walmart.com	350
13. Hormel Foods	www.hormel.com	325
14. Staples Distribution	www.staples.com	323
15. Ecolab, Inc.	www.ecolab.com	306
16. First National Bank & Trust	www.bankatfirstnational.com	303
17. State Collection Service	www.statecollectionservice.com	274
18. Ebates	www.ebates.com	266
19. School District of Beloit Turner	www.fjturner.k12.wi.us	219
20. Kettle Foods (Snyder's Lance)	www.snyderslance.com	199
21. Serta Mattress Co.	www.serta.com	181
22. American Construction Metals	www.acm-metals.com	174
23. Axiom Foods	www.mccleary.com	165
24. Woodman's Food Market	www.woodmans.com	163
25. Pratt Industries	www.prattindustries.com	162

TRANSPORTATION



HIGHWAYS

Interstate 90/39

Interstate 43

USH 51

Highways 81 & 213

AIRPORTS

O'hare Airport

Beloit Airport

Rock County Airport

General Mitchell International

Greater Rockford Airport

TRAIN SERVICE

Iowa, Chicago & Eastern Union Pacific

TRANSIT

3 exits greater Beloit

2 exits

Through Beloit

Through Beloit

Chicago, IL

Beloit, WI

Janesville, WI

Milwaukee, WI

Rockford, IL

There are 6 Routes

83 miles

4 miles

8 miles

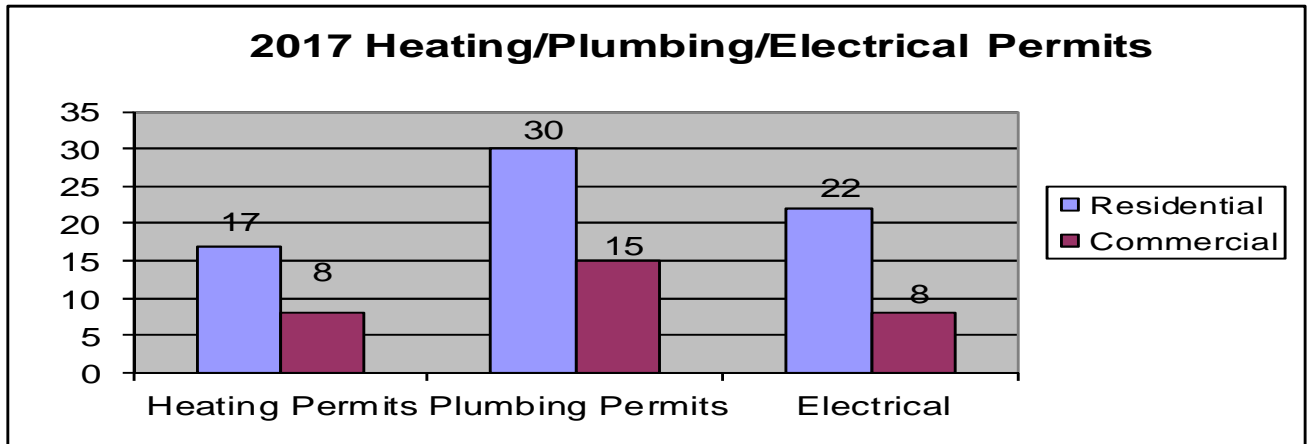
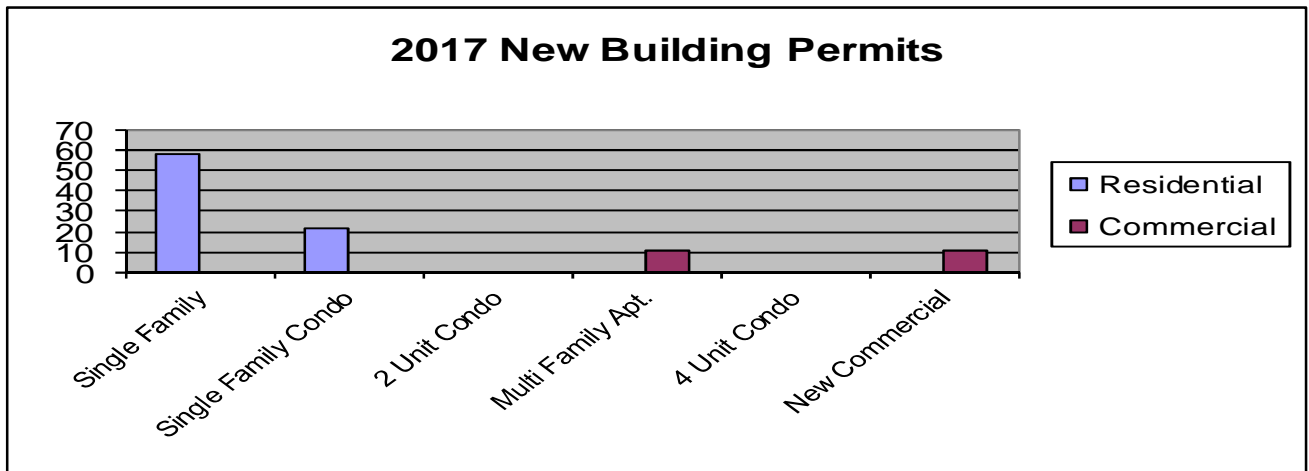
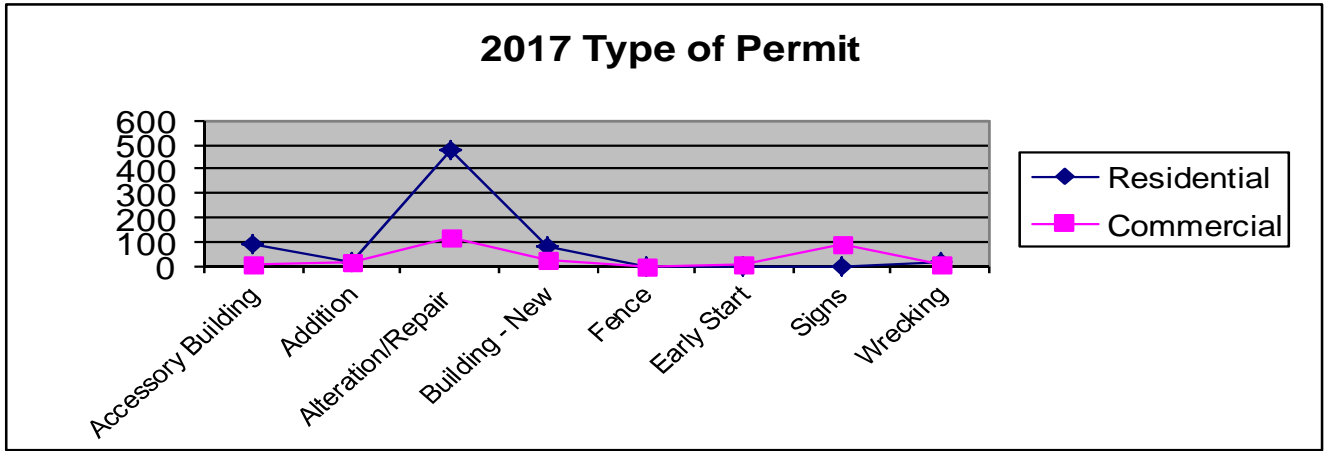
74 miles

30 miles

Construction

Construction activity within the City as shown by its building permit records revenue is shown below.

<u>Year</u>	<u>Declared Value</u>
2017	\$21,675,091
2016	\$17,847,535
2015	\$37,811,996
2014	\$28,042,756
2013	\$46,519,024
2012	\$18,009,671



GENERAL FUND

The General Fund for the City of Beloit accounts for all transactions of the City that pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, parks, engineering, public works, community development, planning, economic development and general administration. The General Fund is the primary source of appropriations to fund the cost of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

2019 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/18	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
REVENUE:									
Taxes	(\$8,383,928)	(\$8,535,674)	(\$8,956,583)	(\$9,170,931)	(\$6,314,942)	(\$9,162,431)	(\$9,437,373)	(\$266,442)	2.91%
Licenses & Permits	(\$894,787)	(\$833,762)	(\$687,245)	(\$896,410)	(\$405,585)	(\$754,053)	(\$790,335)	\$106,075	-11.83%
Fines & Forfeitures	(\$942,961)	(\$722,637)	(\$747,677)	(\$838,100)	(\$460,164)	(\$870,830)	(\$908,640)	(\$70,540)	8.42%
Intergovernmental Aids & Grants	(\$19,074,799)	(\$18,862,750)	(\$18,735,798)	(\$18,715,000)	(\$962,424)	(\$18,837,589)	(\$19,024,583)	(\$309,583)	1.65%
Investments & Property Income	(\$84,391)	(\$119,678)	(\$140,459)	(\$529,132)	(\$23,507)	(\$219,844)	(\$875,958)	(\$346,826)	65.55%
Departmental Earnings	(\$821,634)	(\$835,073)	(\$858,994)	(\$874,212)	(\$569,191)	(\$798,596)	(\$835,173)	\$39,039	-4.47%
Miscellaneous Revenues	(\$34,409)	(\$69,418)	(\$94,551)	(\$75,050)	(\$35,144)	(\$43,478)	(\$150,600)	(\$75,550)	100.67%
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL	(\$30,236,909)	(\$29,978,992)	(\$30,221,308)	(\$31,098,835)	(\$8,770,958)	(\$30,686,821)	(\$32,022,662)	(\$923,827)	2.97%
EXPENDITURES:									
City Council	\$49,494	\$47,582	\$50,927	\$49,241	\$27,343	\$48,178	\$50,653	\$1,412	2.87%
City Manager	\$390,405	\$274,254	\$278,747	\$350,108	\$166,320	\$345,260	\$364,184	\$14,076	4.02%
City Attorney	\$423,364	\$401,886	\$701,446	\$690,587	\$334,657	\$689,229	\$707,451	\$16,864	2.44%
Information Technology	\$471,558	\$549,593	\$567,222	\$670,556	\$321,844	\$640,389	\$704,683	\$34,127	5.09%
Human Resources	\$207,093	\$199,899	\$153,699	\$206,087	\$74,251	\$206,645	\$183,741	(\$22,346)	-10.84%
Economic Development	\$256,377	\$265,940	\$265,858	\$282,866	\$142,051	\$282,654	\$287,035	\$4,169	1.47%
Administrative Services	\$1,921,946	\$1,871,575	\$1,797,867	\$2,321,905	\$891,622	\$1,862,862	\$2,756,100	\$434,195	18.70%
Police Department	\$11,949,602	\$11,628,027	\$11,661,360	\$11,662,547	\$5,386,823	\$11,064,218	\$11,887,227	\$224,680	1.93%
Fire Department	\$7,505,325	\$7,607,614	\$7,638,134	\$7,694,566	\$3,930,093	\$7,969,389	\$7,937,097	\$242,531	3.15%
Community Development	\$1,204,587	\$1,077,438	\$1,106,532	\$1,075,403	\$547,113	\$1,037,904	\$1,053,120	(\$22,283)	-2.07%
Department of Public Works	\$6,198,915	\$6,029,376	\$5,686,057	\$6,094,969	\$2,729,000	\$6,040,621	\$6,091,371	(\$3,598)	-0.06%
TOTAL	\$30,578,666	\$29,953,184	\$29,907,849	\$31,098,835	\$14,551,117	\$30,187,349	\$32,022,662	\$923,827	2.97%

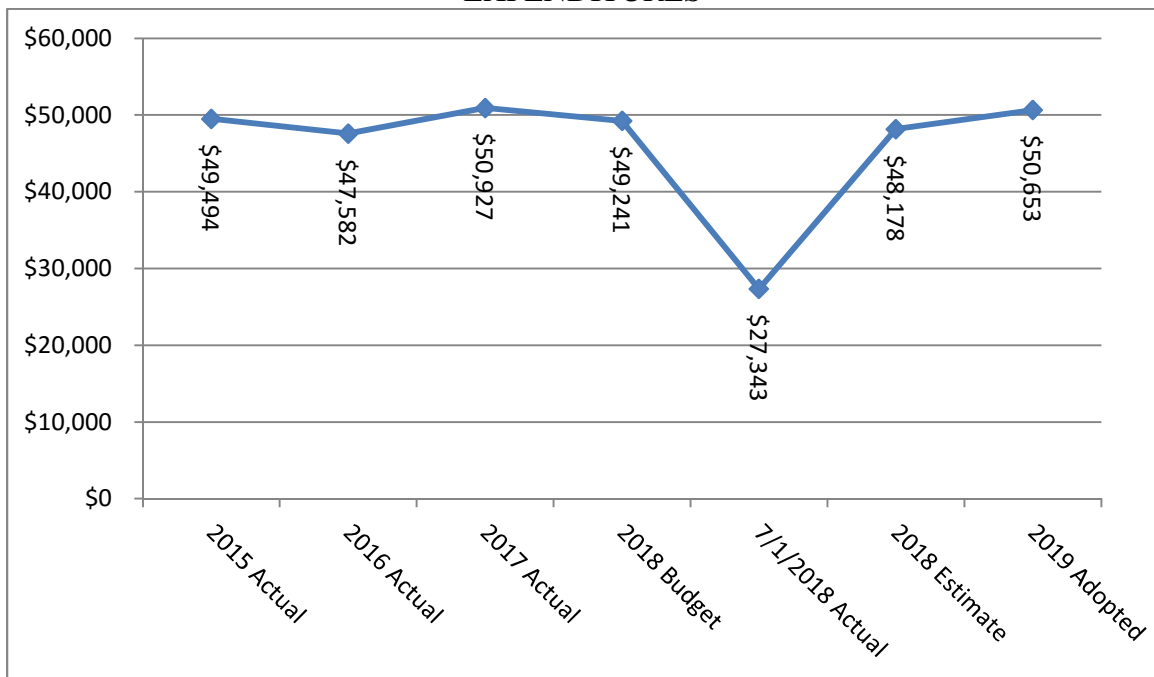
DEPARTMENT – CITY COUNCIL

General Fund

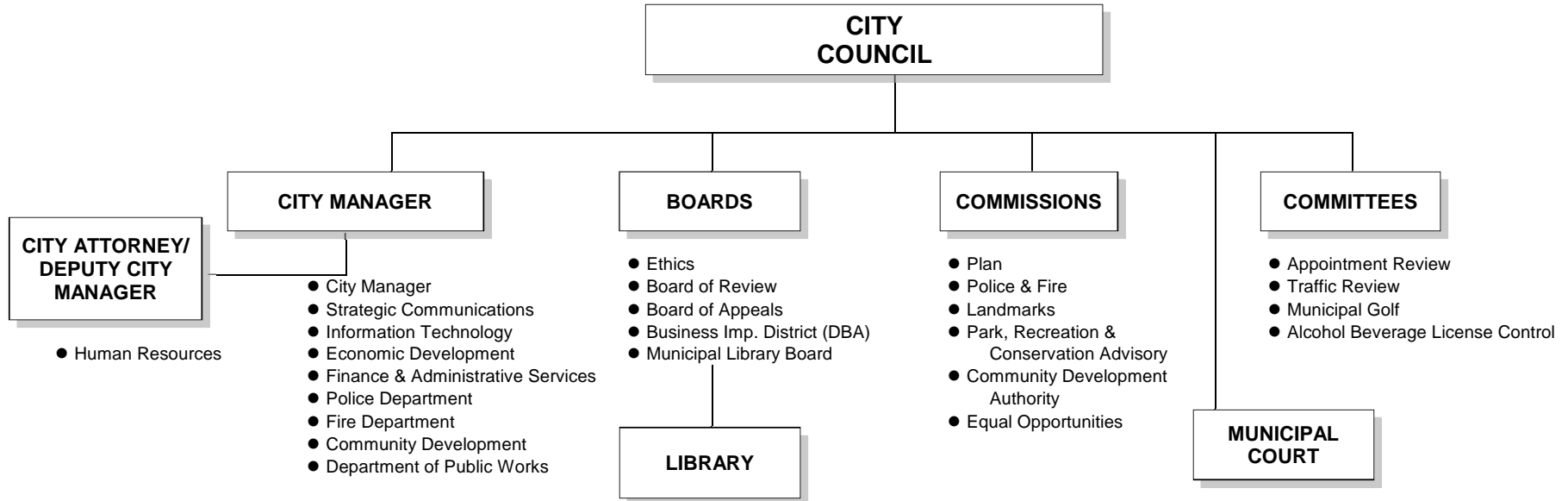
City Council Department Description:

The City Council has seven members elected at large for two year terms. Four members are elected in the even years and three in the odd years. The powers, duties and limits of authority of elected officials are outlined in Chapter 64 of the Wisconsin statutes. The Council exercises legislative and general ordinance powers and performs other duties as specified by law. Acting as a whole, the City Council is responsible for passing ordinances and resolutions necessary for governing the City, as well as providing policy direction to the City staff.

EXPENDITURES



CITY OF BELOIT, WISCONSIN CITY COUNCIL ORGANIZATIONAL CHART 2019



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY COUNCIL											
PERSONNEL SERVICES											
1500000	5130	EXTRA PERSONNEL	\$35,700	\$35,700	\$34,475	\$35,700	\$17,850	\$35,700	\$35,700	\$0	0.00%
1500000	519301	SOCIAL SECURITY	\$2,214	\$2,214	\$2,138	\$2,213	\$1,107	\$2,213	\$2,213	\$0	0.00%
1500000	519302	MEDICARE	\$518	\$518	\$500	\$518	\$259	\$518	\$518	\$0	0.00%
CONTRACTUAL SERVICE											
1500000	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$1,096	\$1,442	\$6,001	\$3,500	\$351	\$1,500	\$3,500	\$0	0.00%
1500000	5225	PROFESSIONAL DUES	\$5,889	\$6,047	\$6,272	\$6,400	\$6,437	\$6,437	\$6,437	\$37	0.58%
1500000	5232	DRAFTING DUPLICATING & ADVERTISING,MARKETIN	\$3	\$602	\$0	\$100	\$0	\$50	\$1,500	\$1,400	1400.00%
1500000	5248	G,PROMOS	\$0	\$150	\$0	\$100	\$0	\$100	\$100	\$0	0.00%
1500000	5254	LEGAL SERVICES	\$3,220	\$435	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1500000	5271	TELEPHONE - LOCAL	\$0	\$0	\$0	\$10	\$0	\$10	\$10	\$0	0.00%
MATERIALS & SUPPLIES											
1500000	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$404	\$209	\$119	\$100	\$32	\$50	\$75	(\$25)	-25.00%
1500000	5332	SUPPLIES	\$352	\$167	\$1,324	\$500	\$1,308	\$1,500	\$500	\$0	0.00%
1500000	5351	BOOKS & SUBSCRIPTIONS	\$98	\$98	\$98	\$100	\$0	\$100	\$100	\$0	0.00%
		TOTAL EXPENDITURES	\$49,494	\$47,582	\$50,927	\$49,241	\$27,343	\$48,178	\$50,653	\$1,412	2.87%
		NET TOTAL	\$49,494	\$47,582	\$50,927	\$49,241	\$27,343	\$48,178	\$50,653	\$1,412	2.87%

BUDGET MODIFICATIONS: The duplicating and drafting budget has been increased for 2019 in order to print the 2016-2018 Beloit City Council Accomplishments report.

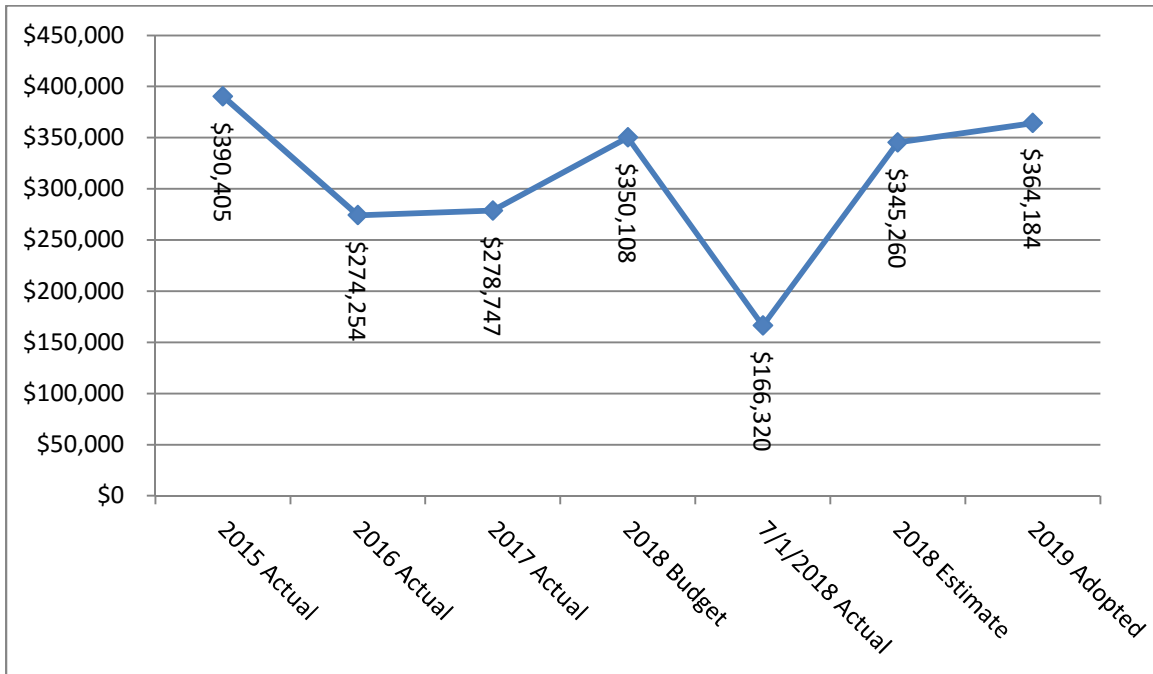
DEPARTMENT – CITY MANAGER

General Fund

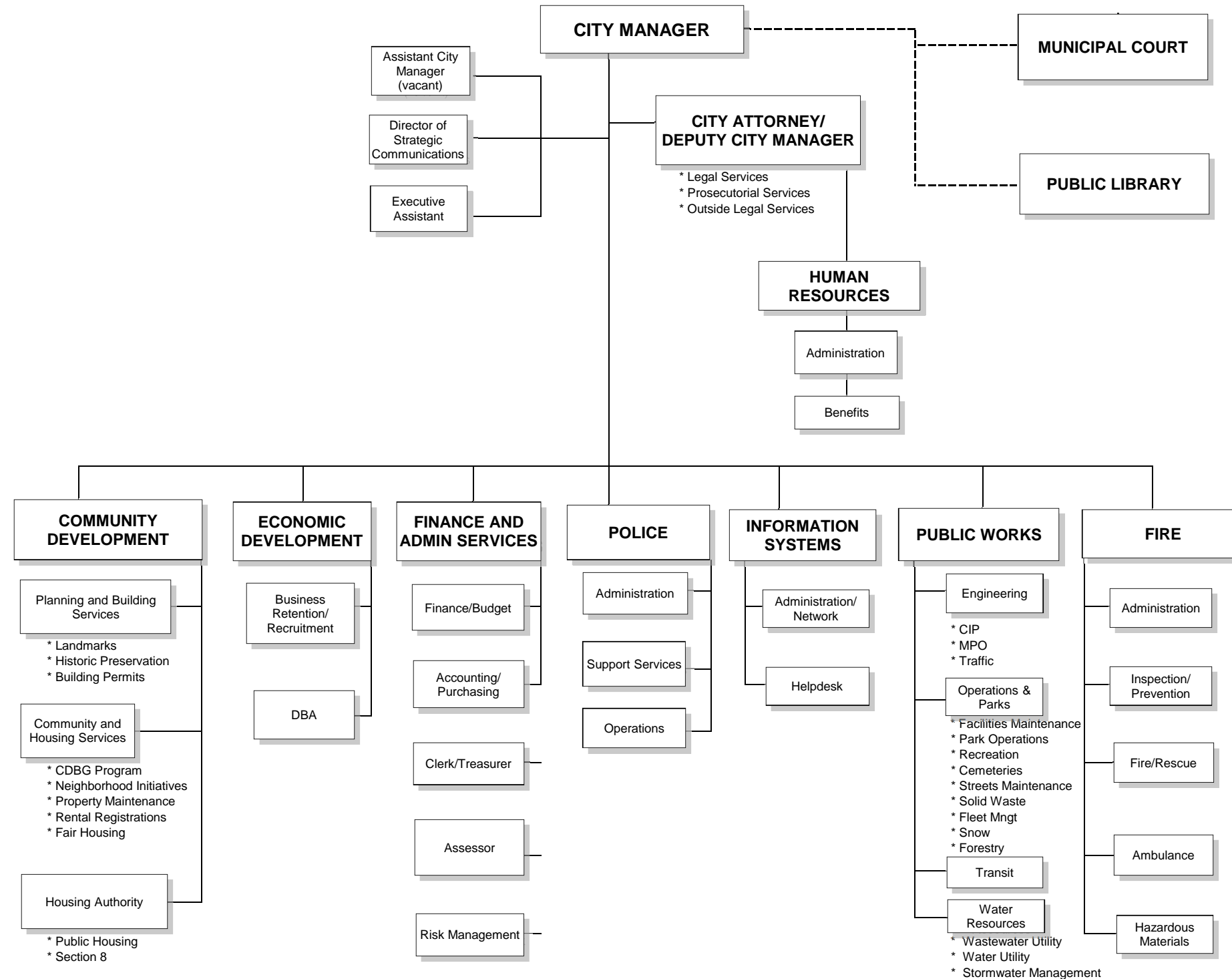
City Manager Department Description:

The City Manager is the Chief Executive Officer of the Municipal Corporation and leads the organization’s effort to accomplish the vision, goals and objectives set by the City Council. Working through the numerous city departments, the Manager ensures that municipal programs and services are delivered efficiently and effectively to achieve satisfactory results within the resources allocated. The City Manager is responsible for the overall administration of the City and to keep Council informed of information it needs to fulfill its policy-making role. The City Manager is also responsible to the City Council for the enforcement of its laws, any contracts entered into by the City and for overseeing the daily operations of City government. The City Manager prepares and monitors the municipal budget. The City Manager also directs and coordinates the activities of all Departments and Divisions.

EXPENDITURES



CITY OF BELOIT, WISCONSIN OFFICE OF THE CITY MANAGER ORGANIZATIONAL CHART 2019



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY MANAGER											
PERSONNEL SERVICES											
1510000	5110	REGULAR PERSONNEL	\$202,124	\$177,614	\$177,154	\$225,250	\$118,734	\$222,732	\$246,218	\$20,968	9.31%
1510000	5130	EXTRA PERSONNEL WISCONSIN RETIREMENT	\$0	\$0	\$1,146	\$5,000	\$3,506	\$5,000	\$5,000	\$0	0.00%
1510000	5191	FUND	\$20,224	\$16,539	\$16,627	\$19,357	\$10,226	\$19,357	\$20,822	\$1,465	7.57%
1510000	519301	SOCIAL SECURITY	\$13,465	\$9,183	\$9,625	\$12,038	\$7,547	\$12,038	\$13,805	\$1,767	14.68%
1510000	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$3,161	\$2,635	\$2,567	\$3,206	\$1,765	\$3,206	\$3,666	\$460	14.35%
1510000	5194	INSURANCE	\$58,992	\$25,989	\$24,862	\$49,526	\$17,840	\$49,526	\$38,001	(\$11,525)	-23.27%
1510000	5195	LIFE INSURANCE	\$870	\$505	\$535	\$553	\$289	\$553	\$605	\$52	9.40%
CONTRACTUAL SERVICE											
1510000	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$7,787	\$5,220	\$11,333	\$8,000	\$3,005	\$4,760	\$8,073	\$73	0.91%
1510000	5225	PROFESSIONAL DUES DUPLICATING &	\$2,937	\$2,146	\$2,224	\$2,500	\$610	\$2,559	\$2,978	\$478	19.12%
1510000	5232	DRAFTING CONTRACTED SERV-	\$1,780	\$3,696	\$3,860	\$200	\$338	\$700	\$200	\$0	0.00%
1510000	5240	PROFESSIONAL	\$43,140	\$22,100	\$23,324	\$20,000	\$0	\$20,000	\$20,000	\$0	0.00%
1510000	5244	OTHER FEES CONTRIBUTIONS TO	\$29,494	\$5,088	\$0	\$120	\$0	\$120	\$120	\$0	0.00%
1510000	5246	ORGANIZATIONS ADVERTISING,MARKETIN	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1510000	5248	G.PROMOS	\$176	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1510000	5251	AUTO & TRAVEL	\$1,422	\$184	\$37	\$1,000	\$44	\$500	\$500	(\$500)	-50.00%
1510000	5271	TELEPHONE - LOCAL	\$2,147	\$2,459	\$1,373	\$1,068	\$438	\$1,068	\$1,008	(\$60)	-5.62%
1510000	5273	CELLLUAR PHONE	\$0	\$0	\$249	\$840	\$326	\$840	\$840	\$0	0.00%
MATERIALS & SUPPLIES											
1510000	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$153	\$200	\$168	\$250	\$86	\$175	\$200	(\$50)	-20.00%
1510000	5332	SUPPLIES	\$2,312	\$507	\$3,497	\$1,000	\$439	\$1,000	\$1,000	\$0	0.00%
1510000	5351	BOOKS & SUBSCRIPTIONS	\$171	\$189	\$166	\$200	\$1,126	\$1,126	\$1,148	\$948	474.00%
		TOTAL EXPENDITURES	\$390,405	\$274,254	\$278,747	\$350,108	\$166,320	\$345,260	\$364,184	\$14,076	4.02%
		NET TOTAL	\$390,405	\$274,254	\$278,747	\$350,108	\$166,320	\$345,260	\$364,184	\$14,076	4.02%

BUDGET MODIFICATIONS: The auto and travel budget has been reduced by 50%. BUZZSumo has been added to the books and subscriptions budget, BUZZ Sumo can discover the most shared content across all the City's networks and run detailed analysis reports.

PERFORMANCE MEASURES

DEPARTMENT: CITY MANAGER

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	1. Provide efficient, effective management of day to day government services and operations.	Team meetings at a minimum of every other week	1,2,3,4,5, 6	48	48	48	48	48
		Work with individual Department/Division Heads	1,2,3,4,5,6	Daily	Daily	Daily	Daily	Daily
		Analyze specific programs/procedures	1,2,3,4,5,6	As needed	As needed	As needed	As needed	As needed
		Use of consultants for service delivery, administrative assistance/studies	1,2,3,4,5,6	As needed	As needed	As needed	As needed	As needed
		Town Hall meetings	1,2,3,4,5,6	As needed	As needed	As needed	As needed	As needed
		Continue training and preparedness in conjunction with the City's Emergency Preparedness Training Committee.	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
		Monitor Operating and Capital Improvements Budget	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	2. Continue the Manager's involvement in economic development activities.	Continue major employer visitation.	1,2,3,4,5,6	The Econ. Dev. Director visits major emp.	As needed	As needed	As needed	As needed
		Market the Gateway Business Park	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
		Prepare and communicate incentive packages structured to make the City competitive.	1,2,3,4,5,6	As needed	As needed	As needed	As needed	As needed
		Negotiate development agreements.	1,2,3,4,5,6	2	3	4	As needed	As needed
		Support Economic Development Director as needed	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
		Attend monthly Greater Beloit Economic Development Corporation (GBEDC) Executive Committee meetings, quarterly Board and annual membership meetings.	1,2,3,4,5,6	12	12	12	12	12
		Coordinate with Board officers on GBEDC activities.	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	3. Continue to work on the casino development as needed.	Support Tribal application	1,2,3,4,5,6 1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
		Work on Development Agreement with the Ho Chunk Nation	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	4. Public Information	Weekly publication of "Beloit Report"	1,2,3,4,5,6	52	52	52	52	52
		Routine contact with "Beloit Daily News" and "Stateline News" reporters	1,2,3,4,5,6	As needed	As needed	As needed	On-going	On-going
		Miscellaneous Public Information projects as required (Public education and Social Media)	1,2,3,4,5,6	Update Facebook Page - ongoing	Update Facebook Page - ongoing	Update Facebook Page - ongoing	On-going New logo selected	On-going New logo selected
		Post media releases, meeting notices and web updates	1,2,3,4,5,6	As needed	As needed	As needed	On-going	On-going

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
5. Maintain communications and a positive working relationship with other local government partners.	Continue South Beloit involvement in the City Center planning process.	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	Continue close working relationship with Rock County 5.0	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	Continue monthly meetings with City of Janesville and Rock County officials	1,2,3,4,5,6	12	12	12	12	12
	Continue to meet with neighboring jurisdictions (Towns of Beloit & Turtle) to discuss shared service delivery	1,2,3,4,5,6	2	2	2	2	2
	Continue collaboration and cooperation with Beloit School District	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going
	Collaborate with local stakeholders and communicate with Wisconsin Department of Transportation for planning and design for the I-90/30 improvement project	1,2,3,4,5,6	On-going	On-going	On-going	On-going	On-going

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – CITY ATTORNEY

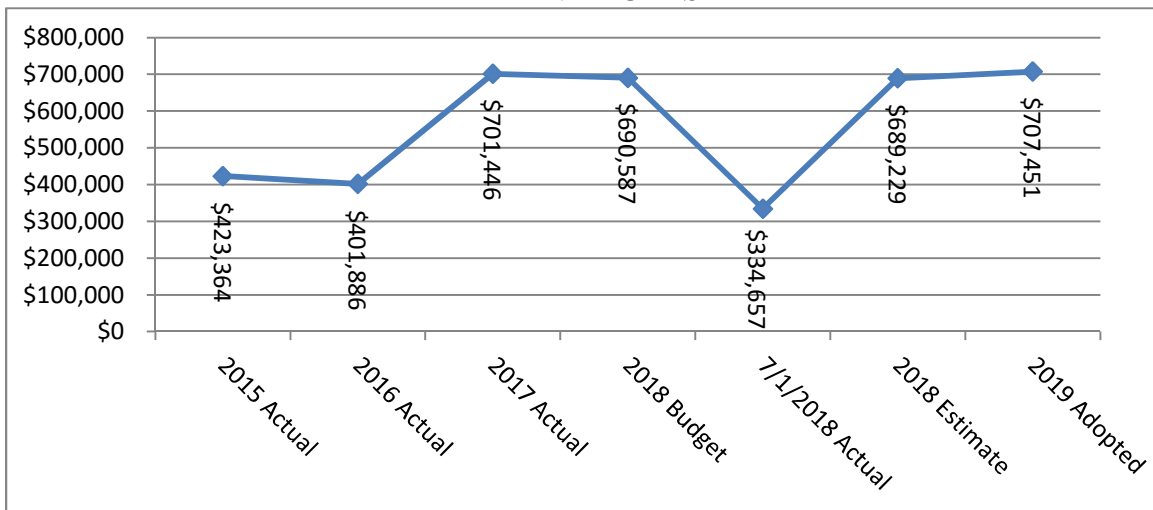
General Fund

City Attorney Department Description:

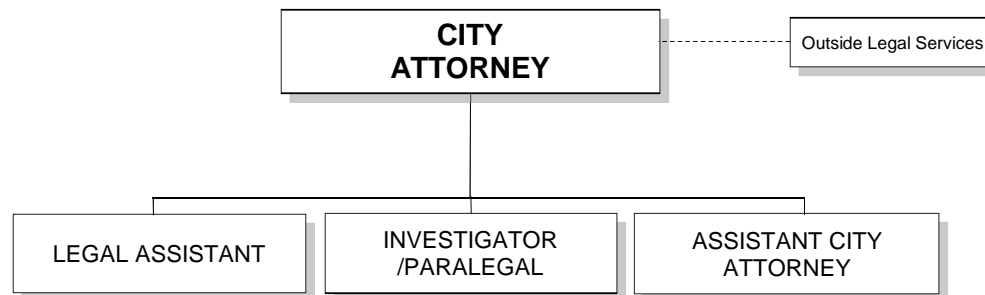
The City Attorney’s Department is the primary legal counsel for the City of Beloit, providing legal advice and opinions and representing the City of Beloit in court or in administrative hearings. To provide effective legal services to the City of Beloit, a Wisconsin municipal corporation. The City Attorney’s Department:

- Provides legal advice on all matters affecting the City.
- Conducts legal research and renders legal opinions.
- Defends the City, its officers and employees in State and Federal courts and Appellate courts.
- Represents the City’s interest in hearings before City boards, committees and commissions.
- Represents the City’s interest in hearings before State and Federal administrative agencies.
- Prosecutes violations of City ordinances in Municipal Court.
- Drafts or approves City ordinances, resolutions, contracts and other legal documents.
- Attends regular meetings of the City Council and special meetings and acts as parliamentarian.
- Drafts and reviews resolutions, ordinances, contracts, real estate documents, development agreements and other legal documents.
- Prepares legal briefs for filing in legal proceedings before state and federal courts or administrative agencies.
- Provides representation to the City in grievance arbitrations.
- Maintain records of court proceedings.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
OFFICE OF THE CITY ATTORNEY
ORGANIZATIONAL CHART
2019**



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CITY ATTORNEY											
DEPARTMENTAL EARNINGS											
1520000	4504	IN-HOUSE FEES	(\$49,500)	(\$43,065)	(\$37,381)	(\$37,000)	\$0	(\$37,000)	(\$37,000)	\$0	0.00%
		TOTAL REVENUES	(\$49,500)	(\$43,065)	(\$37,381)	(\$37,000)	\$0	(\$37,000)	(\$37,000)	\$0	0.00%
PERSONNEL SERVICES											
1520000	5110	REGULAR PERSONNEL	\$283,768	\$249,510	\$339,795	\$356,613	\$170,686	\$356,613	\$365,776	\$9,163	2.57%
1520000	5130	EXTRA PERSONNEL	\$0	\$1,621	\$1,814	\$0	\$0	\$0	\$0	\$0	0.00%
1520000	5191	WISCONSIN RETIREMENT FUND	\$19,308	\$16,210	\$23,099	\$23,358	\$11,436	\$23,358	\$23,959	\$601	2.57%
1520000	519301	SOCIAL SECURITY	\$17,414	\$15,027	\$20,420	\$20,658	\$10,345	\$20,658	\$20,683	\$25	0.12%
1520000	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$4,083	\$3,615	\$4,901	\$5,002	\$2,419	\$5,002	\$5,188	\$186	3.72%
1520000	5194	INSURANCE	\$66,473	\$70,841	\$73,479	\$80,711	\$42,429	\$80,711	\$86,447	\$5,736	7.11%
1520000	5195	LIFE INSURANCE	\$645	\$293	\$418	\$462	\$233	\$462	\$487	\$25	5.41%
CONTRACTUAL SERVICE											
1520000	5215	COMPUTER/OFFICE EQUIP MAIN, SCHOOLS,SEMINARS,&	\$929	\$792	\$1,193	\$500	\$278	\$400	\$500	\$0	0.00%
1520000	5223	CONFERENCES	\$2,773	\$3,304	\$4,530	\$3,000	\$1,840	\$2,500	\$3,749	\$749	24.97%
1520000	5225	PROFESSIONAL DUES	\$1,320	\$1,298	\$1,598	\$1,650	\$1,328	\$1,822	\$2,143	\$493	29.88%
1520000	5232	DUPLICATING & DRAFTING	\$792	\$20	\$1,356	\$2,300	\$824	\$1,750	\$2,000	(\$300)	-13.04%
1520000	5240	CONTRACTED SERV- PROFESSIONAL	\$0	\$1,989	\$369	\$0	\$0	\$0	\$0	\$0	0.00%
1520000	5244	OTHER FEES STUDIES,REPORTS,RATING	\$159	\$424	\$145	\$150	\$635	\$700	\$750	\$600	400.00%
1520000	5247	S,REVIEW	\$8,011	\$8,171	\$10,008	\$10,400	\$4,301	\$10,400	\$10,600	\$200	1.92%
1520000	5251	AUTO & TRAVEL	\$577	\$218	\$31	\$2,000	\$88	\$2,000	\$1,750	(\$250)	-12.50%
1520000	5254	LEGAL SERVICES	\$7,209	\$7,691	\$209,252	\$175,000	\$85,746	\$175,000	\$175,000	\$0	0.00%
1520000	5271	TELEPHONE - LOCAL	\$1,933	\$1,713	\$1,624	\$913	\$377	\$913	\$913	\$0	0.00%
1520000	5273	CELLUAR PHONE	\$0	\$0	\$442	\$1,680	\$276	\$750	\$816	(\$864)	-51.43%
MATERIALS & SUPPLIES											
1520000	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$544	\$371	\$317	\$500	\$238	\$500	\$500	\$0	0.00%
1520000	5332	SUPPLIES	\$3,762	\$2,963	\$2,657	\$2,000	\$514	\$2,000	\$2,500	\$500	25.00%
1520000	5351	BOOKS & SUBSCRIPTIONS	\$1,211	\$875	\$1,406	\$1,090	\$665	\$1,090	\$1,090	\$0	0.00%
FIXED EXPENSES											
1520000	5412	RENT/EQUIP	\$2,453	\$2,593	\$2,593	\$2,600	\$0	\$2,600	\$2,600	\$0	0.00%
CAPITAL OUTLAY											
1520000	5532	EQUIP-OFFICE OVER \$1,000	\$0	\$12,347	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$423,364	\$401,886	\$701,446	\$690,587	\$334,657	\$689,229	\$707,451	\$16,864	2.44%
		NET TOTAL	\$373,864	\$358,821	\$664,065	\$653,587	\$334,657	\$652,229	\$670,451	\$16,864	2.58%

BUDGET MODIFICATIONS: The cellular phone bill projection was brought down by 50%

PERFORMANCE MEASURES

DEPARTMENT: CITY ATTORNEY

		<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD	1. Conduct reliable legal research, legal advice and opinions.	written legal opinions			0	1	1	3	2
	2. Provide legal representation at hearings before courts, administrative agencies and arbitrators.	open records/open meetings files			21	26	30	20	20
		policy / document drafting / reviews			7	10	10	10	10
	3. Obtain reliable outside legal services for specialized legal issues and supervise the provision of those services and billings for the same.	tax litigation matters			3	2	10	3	2
		condemnation litigation matters			0	0	0	1	0
	4. Prosecute municipal ordinance cases in court.	employment litigation / grievance arbitration / unemployment benefit matters			13	23	25	10	5
		personal injury / tort litigation matters			22	31	40	10	10
	5. Negotiate, prepare and/or review contracts relating to the construction of public works, the provision of services, real estate transactions, loans and other City business.	alcohol beverage license sanction cases			1	3	13	1	1
		municipal court citation cases			13,747	11,845	12,127	11,000	11,000
	6. Providing high quality legal services to assist the City of Beloit in accomplishing its vision of providing a high quality of life and a productive economic environment in a diverse community.	processed worthless check cases			11	6	3	10	5
		municipal court appeals			1	0	7	1	2
		cases in municipal court diversion programs			168	75	72	75	75
		real estate & personal property transactions			56	53	54	50	50
		CDBG loan transactions			0	1	1	1	1
		real estate foreclosure cases			3	2	6	3	3
		general litigation cases handled in-house			5	10	10	2	2
		municipal ordinances prepared			11	19	17	10	10
development agreements				5	5	4	5	3	
contracts reviewed/prepared				106	98	101	90	90	

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

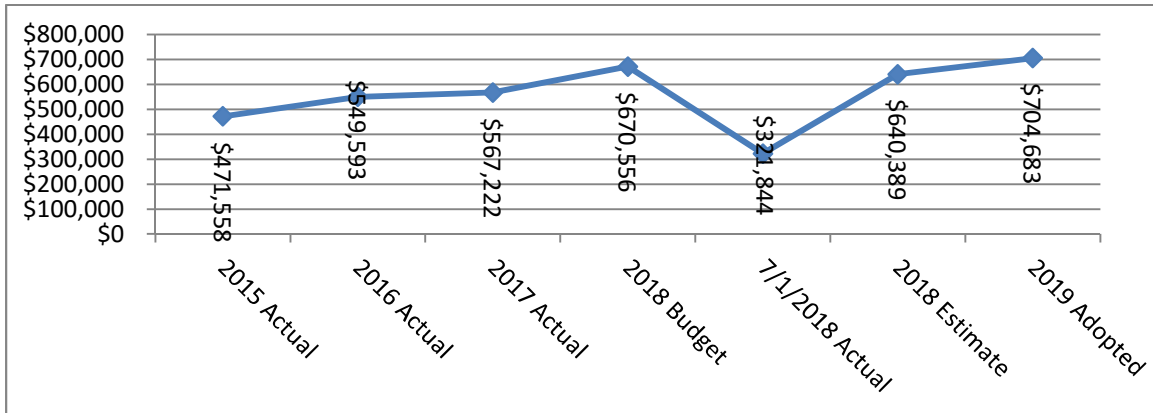
DEPARTMENT – INFORMATION TECHNOLOGY

General Fund

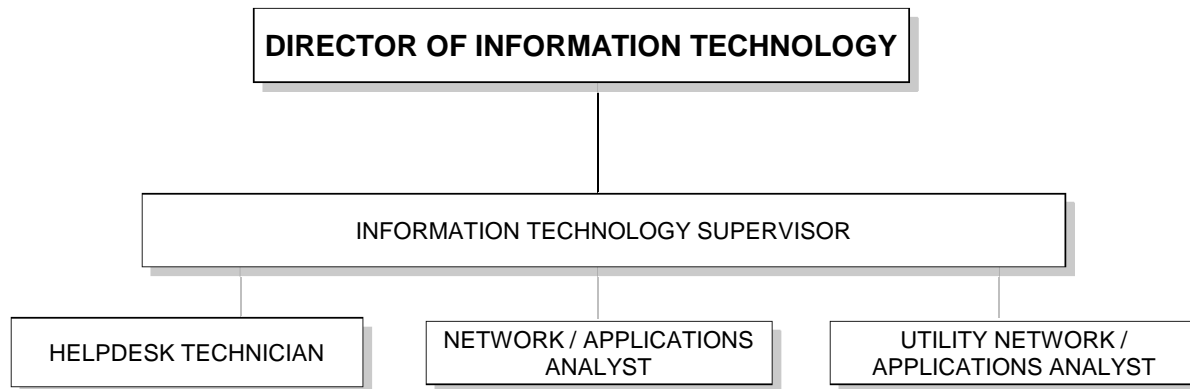
Information Technology Department Description:

To provide secure, reliable and "up-to-date" technology support services to City staff to enhance the efficient and effective performance of their duties. The Information Technology Department main purpose is to coordinate and maintain the use of Information Technology within City departments as well as interfacing electronic Technology to the public. The Department maintains all existing electronic Technology. The Information Technology Department evaluates and implements new technology for the county in conjunction with individual departments. The Information Technology Department oversees all budgeting related to Information Technology and sets policy and procedures for the use of Information Technology. The Information Technology Department provides software and hardware support for many of the City Departments' business processes. They provide technical assistance in the use of computers and computer software and maintain inventory records of computer hardware and software. The Information Technology Department maintains the City's internet, website and COBNET. They are responsible for ensuring the City's network is operating and available, provide network security, backup of City records and information, and troubleshoot any problems with the City's network. Some of the major Technology supported include; the accounting general ledger system and payroll, Human Resource applicant tracking, Real Property Listing and assessment rolls, Treasurers Office tax rolls, Tax Collections and Billing, Fire and EMS incident tracking Technology and support for the City-wide connection and interface to other State Technology and the internet. These technologies run over a highly integrated and complex network of computers.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
OFFICE OF INFORMATION TECHNOLOGY
ORGANIZATIONAL CHART
2019**



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
INFORMATION TECHNOLOGY											
PERSONNEL SERVICES											
01530000	5110	REGULAR PERSONNEL WISCONSIN RETIREMENT	\$195,722	\$200,598	\$197,908	\$214,484	\$108,404	\$195,000	\$228,302	\$13,818	6.44%
01530000	5191	FUND	\$13,312	\$13,241	\$13,198	\$14,048	\$6,727	\$12,675	\$14,954	\$906	6.45%
01530000	519301	SOCIAL SECURITY	\$12,052	\$12,366	\$12,189	\$12,910	\$6,633	\$12,090	\$14,022	\$1,112	8.61%
01530000	519302	MEDICARE	\$2,819	\$2,892	\$2,850	\$3,017	\$1,551	\$2,828	\$3,279	\$262	8.68%
01530001	519401	VEBA HOSPITAL/SURG/DENTAL	\$0	\$0	\$0	\$0	\$11,581	\$11,581	\$0	\$0	0.00%
01530000	5194	INSURANCE	\$45,149	\$46,959	\$44,686	\$57,502	\$22,980	\$44,360	\$60,528	\$3,026	5.26%
01530000	5195	LIFE INSURANCE	\$471	\$536	\$545	\$576	\$234	\$500	\$584	\$8	1.39%
CONTRACTUAL SERVICE											
01530000	5215	COMPUTER/OFFICE EQUIP MAIN.	\$160,975	\$220,056	\$212,673	\$267,600	\$153,336	\$267,600	\$273,305	\$5,705	2.13%
01530000	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$3,649	\$4,245	\$5,522	\$6,000	\$0	\$4,000	\$6,000	\$0	0.00%
01530000	5225	PROFESSIONAL DUES	\$25	\$50	\$50	\$100	\$50	\$50	\$50	(\$50)	-50.00%
01530000	5232	DUPLICATING & DRAFTING	\$2,035	\$942	\$232	\$500	\$29	\$500	\$500	\$0	0.00%
01530000	5240	CONTRACTED SERV- PROFESSIONAL	\$26,033	\$36,578	\$64,289	\$76,000	\$6,125	\$76,000	\$86,000	\$10,000	13.16%
01530000	5251	AUTO & TRAVEL	\$665	\$1,259	\$1,726	\$1,600	\$170	\$1,600	\$1,600	\$0	0.00%
01530000	5271	TELEPHONE - LOCAL	\$3,661	\$3,498	\$2,675	\$1,799	\$714	\$1,400	\$1,799	\$0	0.00%
01530001	5273	CELLULAR PHONE	\$0	\$0	\$1,294	\$3,120	\$1,077	\$2,700	\$2,460	(\$660)	-21.15%
MATERIALS & SUPPLIES											
01530000	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$9	\$5	\$45	\$50	\$0	\$5	\$50	\$0	0.00%
01530000	5332	SUPPLIES	\$4,981	\$6,236	\$7,340	\$11,000	\$2,234	\$7,500	\$11,000	\$0	0.00%
01530000	5351	BOOKS & SUBSCRIPTIONS	\$0	\$132	\$0	\$250	\$0	\$0	\$250	\$0	0.00%
		TOTAL EXPENDITURES	\$471,558	\$549,593	\$567,222	\$670,556	\$321,844	\$640,389	\$704,683	\$34,127	5.09%
		NET TOTAL	\$471,558	\$549,593	\$567,222	\$670,556	\$321,844	\$640,389	\$704,683	\$34,127	5.09%

BUDGET MODIFICATIONS: Contracted professional services increased by \$10,000 for consulting fees.

PERFORMANCE MEASURES

DEPARTMENT: INFORMATION SYSTEMS

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Reduce downtime and increase network availability.	Number of hours of network uptime vs. total hours available.	2	0.989	0.989	0.989	0.99	0.99
	2. Complete outstanding projects from previous years.	Number of outstanding projects completed vs. total.	2	80%	85%	85%	85%	85%
	3. Replace failing network hardware.	Number of failing hardware devices vs. total number of failing devices.	2	35%	30%	35%	35%	35%
	4. Implement backup measures to protect city workstations and servers.	Number of servers + desktops protected via backup measures.	2	80%	85%	95%	95%	95%
EFFICIENCY & EFFECTIVENESS:	5. Annual satisfaction survey	# of users reporting satisfactory service vs. total users.	2	80%	80%	90%	80%	80%
	6. Helpdesk ticketing system survey.	# of tickets reported and closed	2	90%	90%	80%	80%	80%
	7. Improve disaster recovery and emergency preparedness.	Continue safeguarding city assets and records.	2	30%	30%	30%	30%	30%
		Cut recurring costs and improve customer service by providing increased network access, bandwidth, and reliability.	2	Fiber/faster radio links	Added 1 radio / 1 fiber link	Added 5 radio / 0 fiber link	Add 2 / 6 fiber link	Add 2 / 6 fiber link
8. Increase data availability internally and externally.	Improve customer service with faster response times and helpdesk and website availability.	2	Added redundant software	Added redundant software	Added redundant software	Add redundant software	Add redundant software	

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4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – HUMAN RESOURCES

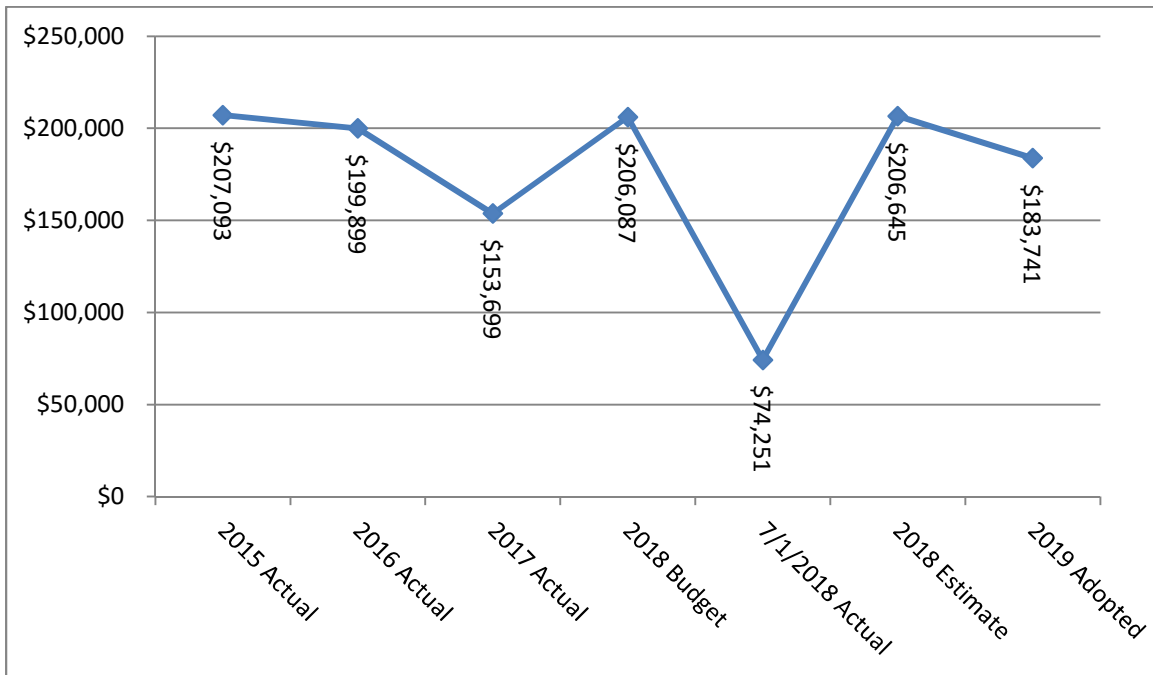
General Fund

Human Resource Description:

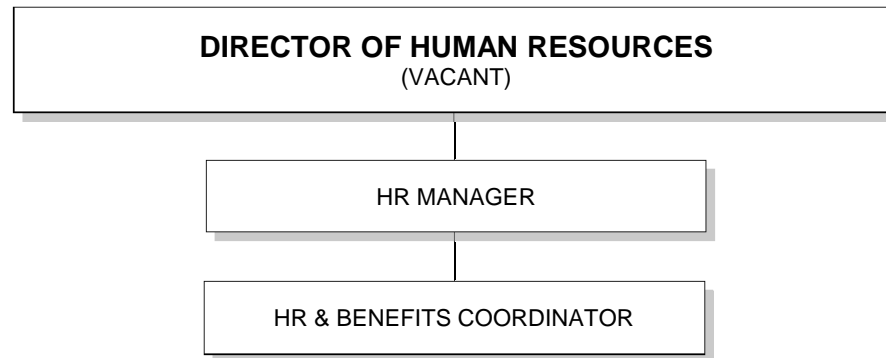
The Human Resources Department coordinates the numerous programs and policies affecting the employees of the City of Beloit. The Human Resources Department, recruits, screens, tests (when required), interviews applicants for City positions, conducts new employee orientation, promotes interdepartmental relations through meetings, seminars and training programs, conducts labor negotiations with Negotiating Committee and administers labor contract provision, develops and maintains the City’s Affirmative Action Plan and assures Equal Employment Opportunity to applicants and employees.

It is the policy of the City to provide employment, compensation and other benefits related to employment based on qualifications, without regard to race, color, religion, national origin, sexual orientation, age, gender, veteran status or disability, or any other basis prohibited by Federal and State law.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
OFFICE OF HUMAN RESOURCES
ORGANIZATIONAL CHART
2019**



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
HUMAN RESOURCES											
PERSONNEL SERVICES											
01540000.	5110	REGULAR PERSONNEL	\$108,943	\$79,781	\$86,593	\$84,210	\$40,430	\$84,210	\$63,361	(\$20,849)	-24.76%
01540000	5130	EXTRA PERSONNEL WISCONSIN RETIREMENT	\$0	\$0	\$0	\$8,840	\$50	\$8,840	\$8,840	\$0	0.00%
01540000.	5191	FUND	\$6,407	\$5,266	\$5,887	\$5,516	\$2,709	\$5,516	\$4,150	(\$1,366)	-24.76%
01540000	519301	SOCIAL SECURITY	\$6,549	\$4,782	\$5,196	\$5,078	\$2,406	\$5,078	\$4,259	(\$819)	-16.13%
01540000.	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$1,532	\$1,118	\$1,215	\$1,188	\$563	\$1,188	\$995	(\$193)	-16.25%
01540000	5194	INSURANCE	\$34,912	\$22,187	\$22,180	\$20,824	\$10,909	\$20,824	\$22,305	\$1,481	7.11%
01540000.	5195	LIFE INSURANCE	\$42	\$4	\$5	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
01540000.	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$1,422	\$3,195	\$2,072	\$9,865	\$440	\$9,865	\$9,865	\$0	0.00%
01540000	522301	CITY-WIDE TRAINING	\$0	\$596	\$0	\$6,700	\$3,498	\$6,700	\$6,700	\$0	0.00%
01540000.	5225	PROFESSIONAL DUES DUPLICATING &	\$915	\$1,070	\$483	\$1,380	\$0	\$1,380	\$1,380	\$0	0.00%
01540000	5232	DRAFTING CONTRACTED SERV-	\$1,224	\$1,472	\$1,415	\$2,000	\$989	\$2,000	\$2,000	\$0	0.00%
01540000.	5240	PROFESSIONAL CONTRACTED SERV-	\$23,938	\$60,105	\$15,189	\$35,100	\$4,334	\$35,100	\$35,100	\$0	0.00%
01540000	5241	LABOR	\$389	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
01540000.	5244	OTHER FEES ADVERTISING,MARKETIN	\$172	\$0	\$1,697	\$2,000	\$63	\$2,000	\$2,000	\$0	0.00%
01540000	5248	G,PROMOS	\$16,426	\$15,759	\$7,939	\$16,750	\$4,935	\$16,750	\$16,750	\$0	0.00%
01540000.	5251	AUTO & TRAVEL	\$292	\$1,407	\$132	\$1,000	\$252	\$1,000	\$1,000	\$0	0.00%
01540000	5271	TELEPHONE - LOCAL	\$780	\$558	\$845	\$736	\$290	\$736	\$676	(\$60)	-8.15%
01540000.	5273	CELLLUAR PHONE	\$0	\$0	\$441	\$1,200	\$230	\$1,200	\$660	(\$540)	-45.00%
MATERIALS & SUPPLIES											
01540000	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$864	\$982	\$639	\$1,500	\$197	\$1,500	\$1,500	\$0	0.00%
01540000.	5332	SUPPLIES	\$1,678	\$1,070	\$1,771	\$1,400	\$1,958	\$1,958	\$1,400	\$0	0.00%
01540000	5351	BOOKS & SUBSCRIPTIONS	\$608	\$547	\$0	\$800	\$0	\$800	\$800	\$0	0.00%
		TOTAL EXPENDITURES	\$207,093	\$199,899	\$153,699	\$206,087	\$74,251	\$206,645	\$183,741	(\$22,346)	-10.84%
		NET TOTAL	\$207,093	\$199,899	\$153,699	\$206,087	\$74,251	\$206,645	\$183,741	(\$22,346)	-10.84%

BUDGET MODIFICATIONS: No significant changes for 2019.

PERFORMANCE MEASURES

DEPARTMENT: HUMAN RESOURCES

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
1. Ensure that State and Federal laws are upheld in the hiring process	# of adverse decisions in third party proceedings	2	0	0	1	0	0
2. Recruit a qualified and diverse pool of applicants for open positions.	# of new positions opened	2	0	0	0	0	0
	# of recruitments	2	32	40	44	-	50
	# of applications	2	1,004	1,069	990	-	1000
3. Recruit a qualified and diverse pool of applicants for open	Turnover Rate	2	8%	14%	11%	10%	10%
	% of minorities in casual workforce	2	11%	14%	21%	25%	25%
	Minority hire rate as % of total hires	2	7%	16%	25%	30%	30%
4. Provide relevant training opportunities	# of employees trained	2	334	384	326-FT 36-PT 213-CS 293-PW	500	500
5. Administer labor agreements and personnel policies fairly, uniformly and consistently.	# of grievances	2	3	3	6	0	0

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3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – ECONOMIC DEVELOPMENT

General Fund

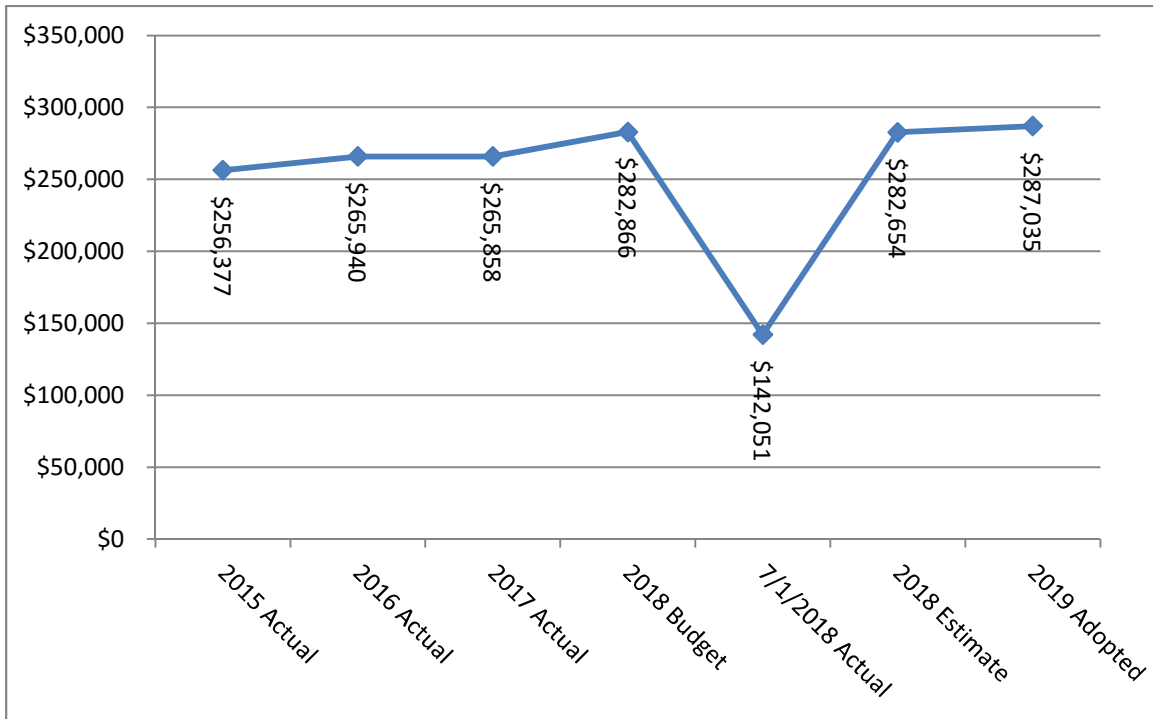
Economic Development Department Description:

The Economic Development Department strives to create a vibrant, balanced and growing local market and to provide support to the existing businesses within the city. The City of Beloit, Wisconsin, Economic Development Department is a full-service economic development operation set up to provide direct services to real estate brokers, developers and corporate real estate executives that are looking to expand into the Stateline area of Wisconsin/Illinois. The Economic Development Department helps cut through "red tape," facilitate the site plan review and zoning review processes, and assists in obtaining any professional services necessary to develop or expand facilities. They provide free services to any users that are seeking to expand their operations within the Greater Beloit Area. They do building and site searches by executing a customized search for clients based on set specifications provided to their office. Industrial and commercial sites from one acre to nearly 200 acres are available with full utilities and interstate access.

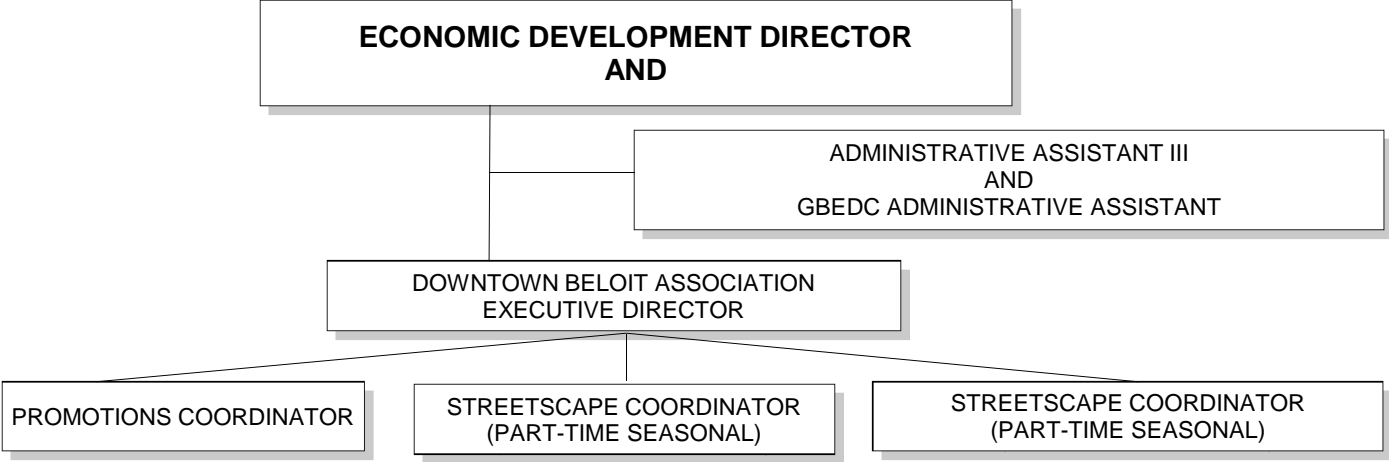
The City of Beloit Economic Development Department, with its partners, offers assistance in prequalification and screening of potential employees. They also work in conjunction with the Wisconsin Job Center in Janesville, as well as, Blackhawk Technical College and Wisconsin TechConnect in obtaining the best workers possible for businesses.

They assist in financial packaging. Access to capital on the local, state and federal levels is a specialty of theirs. The City of Beloit Economic Development Department can help track down any type of financial assistance or seek access to capital providers throughout the United States and the world. They also work to create business incentives available locally and statewide, to help bring businesses into Beloit. The Economic Development Department staff also provides management, professional, and administrative support to the Greater Beloit Economic Development Corporation (GBEDC). Andrew Janke serves as Executive Director and Stephanie Bailey serves as Business Retention Expansion Specialist and provides administrative support. GBEDC compensates the City of Beloit \$32,125 for this support. The GBEDC is a public/private investor-based non-profit organization that fosters economic development in the Greater Beloit area. \$10,000 charge TID #10 for staff support.

EXPENDITURES



ECONOMIC DEVELOPMENT DEPARTMENT ORGANIZATIONAL CHART 2019



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ECONOMIC DEVELOPMENT											
DEPARTMENTAL EARNINGS											
1550000	4575	WAGE REIMBURSEMENT	(\$46,400)	(\$40,289)	(\$36,557)	(\$36,400)	(\$15,144)	(\$36,400)	(\$42,125)	(\$5,725)	15.73%
		TOTAL REVENUES	(\$46,400)	(\$40,289)	(\$36,557)	(\$36,400)	(\$15,144)	(\$36,400)	(\$42,125)	(\$5,725)	15.73%
PERSONNEL SERVICES											
1550000	5110	REGULAR PERSONNEL	\$166,894	\$177,373	\$178,356	\$188,961	\$93,141	\$188,961	\$189,252	\$291	0.15%
1550000	5130	EXTRA PERSONNEL	\$0	\$586	\$165	\$0	\$0	\$0	\$0	\$0	0.00%
1550000	5191	WISCONSIN RETIREMENT FUND	\$11,351	\$11,708	\$12,125	\$12,377	\$6,240	\$12,282	\$12,396	\$19	0.15%
1550000	519301	SOCIAL SECURITY	\$10,209	\$10,901	\$10,912	\$11,274	\$5,598	\$11,716	\$11,367	\$93	0.82%
1550000	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$2,388	\$2,550	\$2,552	\$2,637	\$1,309	\$2,740	\$2,659	\$22	0.83%
1550000	5194	INSURANCE	\$52,750	\$51,823	\$51,823	\$56,511	\$29,742	\$56,511	\$60,527	\$4,016	7.11%
1550000	5195	LIFE INSURANCE	\$369	\$404	\$412	\$418	\$210	\$418	\$422	\$4	0.96%
CONTRACTUAL SERVICE											
1550000	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$55	\$1,155	\$460	\$500	\$129	\$500	\$500	\$0	0.00%
1550000	5225	PROFESSIONAL DUES	\$3,600	\$3,505	\$3,580	\$3,535	\$3,615	\$3,195	\$3,535	\$0	0.00%
1550000	5232	DUPLICATING & DRAFTING	\$3,528	\$366	\$1,083	\$1,500	\$158	\$400	\$1,500	\$0	0.00%
1550000	523201	DUPLICATING & DRAFTING	\$1,247	\$866	\$237	\$0	\$650	\$1,000	\$0	\$0	0.00%
1550000	5244	OTHER FEES	\$458	\$57	\$153	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1550000	5251	AUTO & TRAVEL	\$1,310	\$1,675	\$1,728	\$1,500	\$337	\$1,500	\$1,500	\$0	0.00%
1550000	5271	TELEPHONE - LOCAL	\$1,170	\$878	\$650	\$503	\$186	\$500	\$503	\$0	0.00%
1550000	5273	CELLULAR PHONE	\$0	\$0	\$221	\$600	\$116	\$600	\$324	(\$276)	-46.00%
MATERIALS & SUPPLIES											
1550000	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$22	\$27	\$76	\$300	\$8	\$100	\$300	\$0	0.00%
1550000	5332	SUPPLIES	\$705	\$1,552	\$473	\$1,000	\$180	\$800	\$1,000	\$0	0.00%
1550000	5351	BOOKS & SUBSCRIPTIONS	\$321	\$514	\$852	\$250	\$431	\$431	\$250	\$0	0.00%
		TOTAL EXPENDITURES	\$256,377	\$265,940	\$265,858	\$282,866	\$142,051	\$282,654	\$287,035	\$4,169	1.47%
		NET TOTAL	\$209,977	\$225,651	\$229,301	\$246,466	\$126,907	\$246,254	\$244,910	(\$1,556)	-0.63%

BUDGET MODIFICATIONS: The GBEDC wage reimbursement is projected to increase in 2019.

PERFORMANCE MEASURES

DEPARTMENT: ECONOMIC DEVELOPMENT

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Administer/Manage active Development Agreements	# of annual reviews of all development agreements	3	9	9	12	12	12
	2. Conduct ongoing business retention calls.	# of business retention visits	3	24	24	25	24	24
	3. Maintain the ability to respond rapidly to site selection RFP's.	# of Development/Purchase Agreements entered into	3	0	2	1	2	2
		RFP's responded to	3	23	15	8	10	10
	4. Attend and participate in appropriate trade shows.	# of attended retail/industry trade shows	3	1	2	1	2	2
	5. Create, implement, manage, and evaluate Tax Incremental Finance Districts.	# of TID's created or amended	3	0	0	0	0	0
EFFICIENCY & EFFECTIVENESS:	6. Track and document economic development activity, reporting results to city Council on an annual basis.	Tax Base Growth	3	0.28%	2.41%	0.89%	0.97%	1.00%
		# of Jobs Created	3	449	182	418	100	100
		Net increase in industrial and commercial square footage.	3	545,000	195,000	200,000	100,000	100,000
		# of industrial acreage sold	3	41	30	0	10	15
		# of new businesses/projects	3	5	3	2	3	3
		# of business expansions	3	8	4	5	2	2
	7. Downtown Development Activity	Capital Investment	3	\$889M	\$88.8M	\$121.9M	\$50M	\$50M
		# of public improvement projects downtown.*	3	0	0	2	1	1
		# of promotions undertaken downtown.*	3	10	10	11	12	12
		# of new downtown businesses.*	3	16	16	13	11	6
		# units per year. Upper floor housing	3	0	0	0	0	3
	8. Track and document economic development activity, reporting results to city Council on an annual basis.	# of jobs gained downtown.*	3	82	42	56	200	30
		# of façade renovations completed downtown.*	3	1	5	2	3	3
# of building rehabs downtown.*		3	0	3	4	4	3	

*State fiscal calendar data July to June.

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

***DEPARTMENT – FINANCE &
ADMINISTRATIVE SERVICES***

General Fund

Divisions & Programs: *City Clerk/Treasurer, City Assessor, Accounting & Purchasing, Contingency Fund, Cable T.V. Advisory Committee, Finance and Insurance*

General Fund

Divisions & Programs: *Municipal Court*

Internal Services Fund: Municipal Insurance

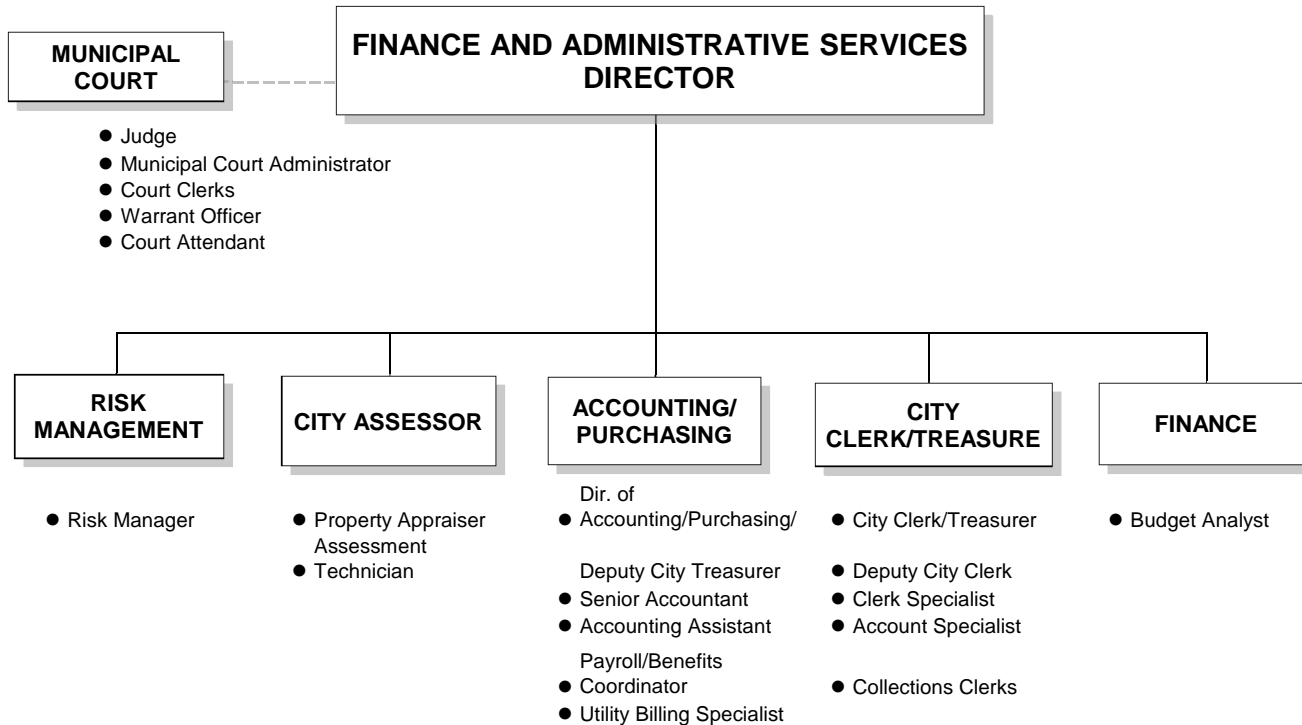
	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED
GENERAL FUND	\$1,921,946	\$1,871,575	\$1,797,867	\$2,321,905	\$891,622	\$1,862,862	\$2,756,100
INTERNAL SERVICE	\$1,508,846	\$1,700,142	\$1,902,642	\$1,653,380	\$1,166,681	\$1,760,382	\$1,485,854
TOTAL	\$3,430,792	\$3,571,717	\$3,700,509	\$3,975,285	\$2,058,303	\$3,623,244	\$4,241,954

CITY OF БЕЛОIT, WISCONSIN

FINANCE AND ADMINISTRATIVE SERVICES DEPARTMENT

ORGANIZATIONAL CHART

2019



DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

City Clerk-Treasurer Division Description:

The Clerk-Treasurer's Office provides exceptional customer service by serving the citizens of Beloit through a variety of services. The City of Beloit Clerk-Treasurer's office is the gateway to open and accessible government. The office consists of the Clerk-Treasurer, Deputy Clerk, (Deputy Clerk-Treasurer), Clerk Specialist, Account Specialist and two Collection Clerks, all of whom provide to be a valuable and dependable resource for information and services provided by the City of Beloit. Under Wisconsin State Statutes 62.09(9) and (11), the Clerk-Treasurer is an appointed officer of the City charged with many responsibilities.

BILLING/COLLECTIONS/DEPOSITORY: Conducts monetary transactions with efficiency, integrity and professionalism in accordance with Federal, State and Local laws/ordinances governing the receipt, handling and depositing of City funds. The Clerk-Treasurer collects and deposits all moneys belonging to the city. The office is responsible for billing of all special charges/assessments and other City services. We also work diligently with collection agencies in an effort to increase revenue due on delinquent accounts. The Clerk-Treasurer is responsible for providing cash handling policy and performing audits of those policies.

CITY COUNCIL SUPPORT: The Clerk-Treasurer's Office provides support to the City Council through the preparation and legal posting of agendas, council packets, and minutes; parliamentary procedure; and meeting management. The permanent records for the City dating back into the 1800's are safely stored in our office. The Clerk-Treasurer also assists candidates seeking this elected office and administers the oath of office to those elected. The Clerk-Treasurer's office also provides staff support to the Alcohol Beverage License Control Commission and the Board of Review.

CODE OF ORDINANCES: The office maintains the City's Municipal Code of Ordinances and all resolutions, contracts, agreements, and other documents processed through official City actions. We post all committee, commission, and board meeting agendas and file and maintain meeting minutes of the same.

INFORMATION & DIRECTORY: As the keeper of permanent record, contracts and resolutions, the Clerk facilitates and complies with all open records requests that come through this office. The clerk shall keep all records in the clerk's office open to inspection during regular hours of operation. The Clerk-Treasurer's Office publishes the official City Information Directory annually and updates portions of the City's official

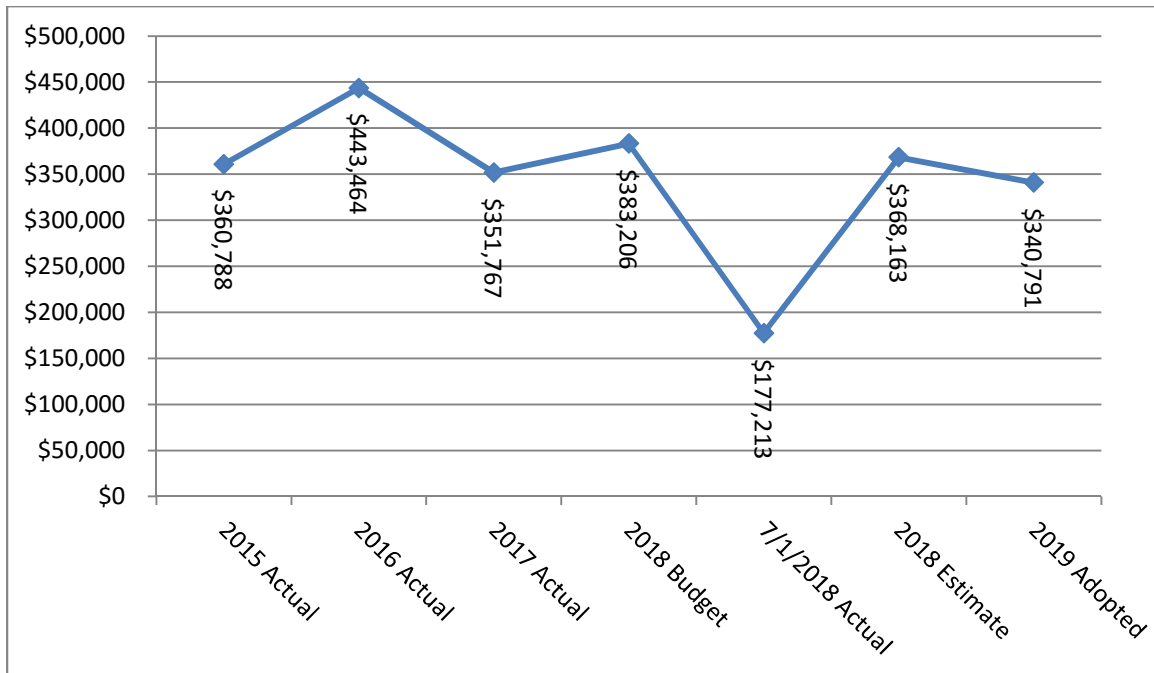
website. The Clerk-Treasurer’s Office also answers the City's telephone switchboard and provides accurate information both in person, over the phone and electronically.

ELECTIONS: State Statutes Chapters 5-12 prescribes the role of the Clerk in election Administration. The office organizes and administers all local elections, utilizing nine polling places located conveniently throughout the City. The office is responsible for maintaining accurate and current voter registration records and works closely with the Wisconsin Election Commission to make sure elections are open, fair and transparent to make certain that all voters who cast a ballot have their vote count.

LICENSING: It is the Clerk-Treasurer’s responsibility to process applications and issue licenses to all establishments where alcohol is temporarily or regularly sold, served, possessed, and/or consumed within the City, as well as Operator/Bartender licenses to those individuals who work in such establishments. In addition to alcohol, other various licenses are issued by the Clerk-Treasurer: tree trimmers, jewelry dealers, secondhand dealers, movie theaters, cigarette sellers, fireworks vendors, solid waste transporters, outdoor vendors, door-to-door salespersons, junkyard operators, mobile home parks, sidewalk cafes, and wireless communication facilities. Downtown Parking Permits and Boat Launch Permits for Beloit's public boat launch at Wooten Park are also available.

PROPERTY TAX BILLS: The Clerk-Treasurer calculates, finalizes and mails the property tax statements and prepares the annual tax rolls for review by citizenry. The office monitors all tax collections and performs timely settlements with the Rock County Treasurer.

EXPENDITURES



			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
CITY CLERK/TREASURER											
TAXES											
1611100	4050	MOBILE HOME TAX	(\$12,541)	(\$18,298)	(\$11,774)	(\$14,000)	(\$9,706)	(\$14,000)	(\$16,800)	(\$2,800)	20.00%
LICENSES & PERMITS											
1611100	4110	CLASS A BEER LICENSE	(\$7,336)	(\$8,145)	(\$8,630)	(\$8,950)	(\$7,168)	(\$9,393)	(\$8,950)	\$0	0.00%
1611100	4111	CLASS B BEER CLASS B BEER - SPECIAL	(\$2,183)	(\$3,118)	(\$2,755)	(\$2,100)	(\$2,600)	(\$1,975)	(\$2,100)	\$0	0.00%
1611100	4112	EVENT	(\$477)	(\$666)	(\$397)	(\$375)	(\$554)	(\$423)	(\$425)	(\$50)	13.33%
1611100	4114	CLASS A BEER & LIQUOR	(\$15,295)	(\$15,375)	(\$14,960)	(\$14,350)	(\$15,650)	(\$14,475)	(\$14,475)	(\$125)	0.87%
1611100	4115	CLASS B BEER & LIQUOR	(\$62,985)	(\$29,354)	(\$30,280)	(\$41,875)	(\$44,740)	(\$45,015)	(\$41,875)	\$0	0.00%
1611100	4118	OPERATOR'S LICENSE	(\$33,323)	(\$10,250)	(\$31,863)	(\$11,000)	(\$7,580)	(\$10,250)	(\$32,500)	(\$21,500)	195.45%
1611100	4119	CIGARETTES LICENSE	(\$4,000)	(\$4,100)	(\$4,100)	(\$3,800)	(\$3,900)	(\$4,000)	(\$4,000)	(\$200)	5.26%
1611100	4123	AMUSEMENT LICENSE MOBILE HOME PARK	(\$3,960)	(\$2,703)	(\$2,703)	(\$2,700)	(\$196)	(\$500)	(\$500)	\$2,200	-81.48%
1611100	4126	LICENSE	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	\$0	0.00%
1611100	4127	JUNK YARD LICENSE SECOND HAND STORE	\$0	(\$50)	\$0	(\$50)	\$0	\$0	\$0	\$50	-100.00%
1611100	4128	LICENSE	(\$348)	(\$191)	(\$341)	(\$230)	(\$282)	(\$282)	(\$300)	(\$70)	30.43%
1611100	4129	PARKING PERMIT	(\$50)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611100	4164	TREE TRIMMING PERMIT DOOR TO DOOR	(\$450)	(\$550)	(\$450)	(\$500)	(\$350)	(\$400)	(\$450)	\$50	-10.00%
1611100	4167	SALESPERSONS	(\$958)	(\$844)	(\$1,430)	(\$770)	(\$1,058)	(\$1,200)	(\$1,200)	(\$430)	55.84%
1611100	4168	SOLID WASTE COLLECTOR	(\$1,100)	(\$1,000)	(\$1,075)	(\$975)	(\$1,450)	(\$1,750)	(\$1,750)	(\$775)	79.49%
FINES & FORFEITURES											
1611100	4231	MISCELLANEOUS FEES	(\$90)	(\$150)	(\$1,495)	\$0	(\$255)	(\$350)	(\$400)	(\$400)	0.00%
1611100	4241	NSF SERVICE CHARGES	(\$600)	\$0	(\$30)	(\$100)	(\$150)	(\$240)	(\$240)	(\$140)	140.00%
1611100	4279	PENALTY ON TAXES	(\$88,020)	(\$98,454)	(\$134,657)	(\$90,000)	(\$54,059)	(\$100,000)	(\$100,000)	(\$10,000)	11.11%
DEPARTMENTAL EARNING											
1611100	4506	COPY FEES PROPERTY TRANSFER	(\$22)	(\$10)	(\$128)	(\$50)	\$0	(\$50)	(\$50)	\$0	0.00%
1611100	4516	CERTIFICATES	(\$20,970)	(\$20,006)	(\$20,460)	(\$15,000)	(\$4,380)	(\$15,000)	(\$16,200)	(\$1,200)	8.00%
1611100	4529	MUNICIPAL FLAGS	\$51	(\$11)	(\$61)	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$254,957)	(\$213,575)	(\$267,890)	(\$207,125)	(\$154,378)	(\$219,603)	(\$242,515)	(\$35,390)	17.09%
PERSONNEL SERVICES											
1611100	5110	REGULAR PERSONNEL	\$200,529	\$203,984	\$170,414	\$158,037	\$76,654	\$158,037	\$160,666	\$2,629	1.66%
1611100	5130	EXTRA PERSONNEL	\$14,244	\$59,572	\$16,918	\$48,600	\$19,891	\$48,600	\$18,600	(\$30,000)	-61.73%
1611100	5150	OVERTIME WISCONSIN RETIREMENT	\$2,545	\$5,039	\$709	\$2,750	\$967	\$2,750	\$2,500	(\$250)	-9.09%
1611100	5191	FUND	\$13,428	\$13,367	\$11,147	\$10,535	\$5,201	\$10,535	\$10,525	(\$10)	-0.09%
1611100	519301	SOCIAL SECURITY	\$12,537	\$12,893	\$10,706	\$12,705	\$4,700	\$12,705	\$10,882	(\$1,823)	-14.35%
1611100	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$2,932	\$3,015	\$2,504	\$2,970	\$1,099	\$2,970	\$2,542	(\$428)	-14.41%
1611100	5194	INSURANCE	\$48,499	\$66,726	\$72,536	\$49,529	\$26,067	\$49,529	\$52,371	\$2,842	5.74%
1611100	5195	LIFE INSURANCE	\$963	\$809	\$723	\$741	\$377	\$741	\$806	\$65	8.77%

			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
CONTRACTUAL SERVICE											
		COMPUTER/OFFICE EQUIP									
1611100	5215	MAIN.	\$6,973	\$6,832	\$6,893	\$4,800	\$3,829	\$4,800	\$5,105	\$305	6.35%
1611100	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$4,288	\$1,160	\$2,909	\$6,635	\$1,604	\$4,004	\$4,000	(\$2,635)	-39.71%
1611100	5225	PROFESSIONAL DUES OFFICIAL	\$617	\$657	\$607	\$682	\$240	\$697	\$697	\$15	2.20%
1611100	5231	NOTICES&PUBLICATIONS	\$9,347	\$11,067	\$8,868	\$10,800	\$3,805	\$10,800	\$10,800	\$0	0.00%
1611100	5232	DUPLICATING & DRAFTING CONTRACTED SERV-	\$7,064	\$13,510	\$18,590	\$6,300	\$5,176	\$7,450	\$7,450	\$1,150	18.25%
1611100	5240	PROFESSIONAL CONTRACTED SERV-	\$1,663	\$5,153	\$3,088	\$31,865	\$11,939	\$20,355	\$20,355	(\$11,510)	-36.12%
1611100	5241	LABOR	\$3,500	\$3,534	\$0	\$4,400	\$0	\$4,400	\$2,800	(\$1,600)	-36.36%
1611100	5244	OTHER FEES	\$14,070	\$14,466	\$14,420	\$15,600	\$11,856	\$14,890	\$15,000	(\$600)	-3.85%
1611600	5245	BAD DEBT EXPENSE ADVERTISING,MARKETING	\$67	\$118	\$0	\$200	\$0	\$200	\$200	\$0	0.00%
1611600	5248	.PROMOS	\$0	\$562	\$235	\$350	\$105	\$350	\$700	\$350	100.00%
1611100	5251	AUTO & TRAVEL	\$863	\$1,178	\$961	\$1,200	\$392	\$800	\$1,200	\$0	0.00%
1611100	5271	TELEPHONE - LOCAL	\$2,415	\$1,773	\$1,682	\$2,172	\$742	\$2,172	\$2,052	(\$120)	-5.52%
1611100	5273	CELLUAR PHONE	\$0	\$0	\$0	\$60	\$0	\$0	\$60	\$0	0.00%
MATERIALS & SUPPLIES											
1611100	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$8,138	\$9,471	\$2,557	\$3,900	\$1,709	\$4,600	\$3,900	\$0	0.00%
1611100	5332	SUPPLIES	\$5,603	\$7,419	\$4,734	\$6,600	\$683	\$5,000	\$6,600	\$0	0.00%
1611100	5351	BOOKS & SUBSCRIPTIONS	\$158	\$159	\$166	\$175	\$178	\$178	\$180	\$5	2.86%
FIXED EXPENSES											
1611100	5411	RENT/BUILD	\$345	\$1,000	\$400	\$1,600	\$0	\$1,600	\$800	(\$800)	-50.00%
		TOTAL EXPENDITURES	\$360,788	\$443,464	\$351,767	\$383,206	\$177,213	\$368,163	\$340,791	(\$42,415)	-11.07%
		NET TOTAL	\$105,831	\$229,889	\$83,878	\$176,081	\$22,835	\$148,560	\$98,276	(\$77,805)	-44.19%

BUDGET MODIFICATIONS: There is a decrease in extra personnel and other election costs because there only 2 elections in 2019.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: City Clerk/Treasurer

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD	Administer election process and assist citizens with voter registration and ballot access	# of Elections administered	6	2	4	2	4	2
		# of polling places per election	6	9	9	9	7	
		# of registered voters served	6	17,161	19,530	18,888	14514 as of 8-14	17,500
	Administer annual licensing processes	Increase # of license applications processed and issued	1 & 4	717	386	845	138 through 7/31/2018	800
	Class A-C Liquor, Operator/Bartender, Temp, tree trimmers, jewelry and secondhand dealers, cigarettes, fireworks, solid waste, mobile home parks, sidewalk cafes, door-to-door, junkyard, etc. we also assist with boat launch permits, parking permits, and dog park permits.	Implement License Manager Software & import all current records	6	na	na	began training	implemented all alcohol licenses	move all other license types into program
	Continue to make documents electronic and easy to access for the public through the use of iPads, Granicus and navigational webpages so council packets, city documents and committee work can be easily accessed by members and the public	Implement iPads in the Forum, add committees to Granicus and encourage paperless packets, design the public facing page for these documents to be the most customer friendly possible.		na	na	na	added 4 committees/Boards to Granicus and initiated the purchase of iPads with IT through 8/31/2018	add remaining committees to Granicus, complete implementation of iPads into Forum and train all to use - reduce paper packets by 30%
	Move Dog Licenses to apply by mail and online - prior to 2018 customers were required to license in person during business hours	Create a flyer to go in annual tax bills to return by mail and provide a web link to apply on our web. Total # of dogs licensed	2 & 3	726	707	700 (no mailer)	1032 as of 7-31 (with mailer)	1200
	To ensure the timely billing and collection of all miscellaneous receivables including but not limited to personal property taxes due to the City.	Process all Request for Billing documents within 48 hours of receipt of request. Track payments, send statements and follow through to collection protocol on unpaid balances	2	5,380	3,223	2,099	1,722 through 8/30/2018	Improve billing time and reduce time on books through active collection activity
	To create a collections policy that accurately allows for timely collection of all outstanding receivables in our system based on the bill type and time allowed for payment	To actively pursue collection of all aged receivables.	2	na	na	na	na	have policy completed and begin implementation in order to measure AR balances from year to year
	To provide outstanding customer service to the residents of Beloit by processing payments via mail, online, telephone and in person in the most efficient manner possible and increase traffic on webpay and Vanco (Total on autopay as of 8/30/2018 = 1,284)	Reduce # of items taken in person	2 & 6	94,212	88,833	84,718	42,333 through 8/30/2018	80,000
		Increase # of webpay payments taken in	2 & 6	22,084	24,850	28,288	13,902 through 8/30/2018	30,000
		Decrease # of items processed by BMO	2 & 6	na	47,062	45,124	25,294 through 8/30/2018	43,500
		Increase # of Vanco payments taken in	2 & 6	na	15,804	16,277	10,943 through 8/30/2018	17,250
	To utilize the most effective collection techniques available within our resources including the new use of State Debt Collection in 2018-19 (SDC)	# of Deferred Payment Agreements	2 & 6	\$788,000 rolled to tax	658 Disc Letters out 324 (180 PIF) 52 Disconnects 59 rolled to tax (\$725,000)	622 Disc Letters out 327 (175 PIF) 57 Disconnects 59 rolled to tax (\$691,000)	584 Letters out 295 (172 PIF) 53 Disconnects Through 8/18/18	increase Paid in Full (PIF) rate and disconnect numbers decrease amount rolling to taxes
		# of customers referred to Collections/SDC	2 & 6	na	34	803	1,876 YTD	1300
# of items sent to T.R.I.P for collection		2 & 6	na	96	672	996 YTD	100	

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	Efficient support to City Council, Alcohol Beverage License Control Committee (ABLCC), and Board of Review	% of agenda packets available on scheduled date & time	1-4 & 6	100%	100%	100%	100% YTD	100%
	Adherence to open meeting and public records laws	% of Council public meeting notices posted and published at least 24 hours before meeting	1-4 & 6	100%	100%	99%	100% YTD	100%
	Timely submission of all tax documents and reports to the Wisconsin Department of Revenue as statutory required .	Zero contact from Wisconsin Department requesting documents and/or reports.	6	Met statutory deadline	Met statutory deadline	Met statutory deadline	Met statutory deadline	meet statutory deadlines
	To calculate, print and mail tax statements by the 15th of December. To work closely with the County Treasurer's office to ensure proper crediting of all tax payments. To mail timely to ensure that the taxpayers are allowed afforded the maximum amount of time to pay their property taxes prior to the end of the fiscal year.	Limited complaints from taxpayers regarding receipt of property tax bills and/or the timely posting of said property tax payments.	6	Met statutory deadline	Met statutory deadline	Mailed December 8, 2017 (zero errors)	not completed yet	meet statutory deadlines with zero errors
	Conduct bi-annual random audits on all entities within the City for compliance of the cash handling policy. Continue to educate staff on changes in theft and fraud prevention.	Complete compliance of the City's cash handling procedures and zero discrepancies encountered while conducting cash counts. Continually educate cash custodians on any new laws effecting the handling of currency, detection of counterfeiting and any new currency designs.	2	Completed random audits in each department once annually and follow up with those with recommendations for improvement	Completed random audits in each department once annually and follow up with those with recommendations for improvement	Completed random audits in each department once annually and follow up with those with recommendations for improvement	not completed yet	evaluate needs throughout city services and seek improvements to ensure best practices followed consistently and accurately as defined in policy
	Promote lifelong learning for all staff. Commit to lifelong learning by enabling staff the opportunity to attend seminars/conference to enhance their professional growth. Support statewide and national associations Municipal Treasurers Association of Wisconsin (MTAW), Wisconsin Municipal Clerks Association (WMCA) and International Institute of Municipal Clerks (IIMC).	# of hours of job-related training and classes	2	75	84	107	93.5 YTD	110 (at least 10 hours each staff person)
		# of professional conferences and meetings attended	2	6	6	9	6	12
		# of city, county, and professional committees in which staff participate	2	4	3	4	3	4
Continue to merge the Clerk and Treasurer Divisions in a way that enhances customer service delivery and establishing the most streamlined approach possible.	Provide cross-training to staff in the areas of collections, elections, filing, scanning, cash handling, licensing and any other items where efficiencies can be realized.	2	na	na	crosstrained cash handling, payment entry, some collection processes and Munis	crosstrained absentee ballots, voter registrations, some licensing	continue to advocate for improved workspace in order to maximize crosstraining and improve customer service experience	

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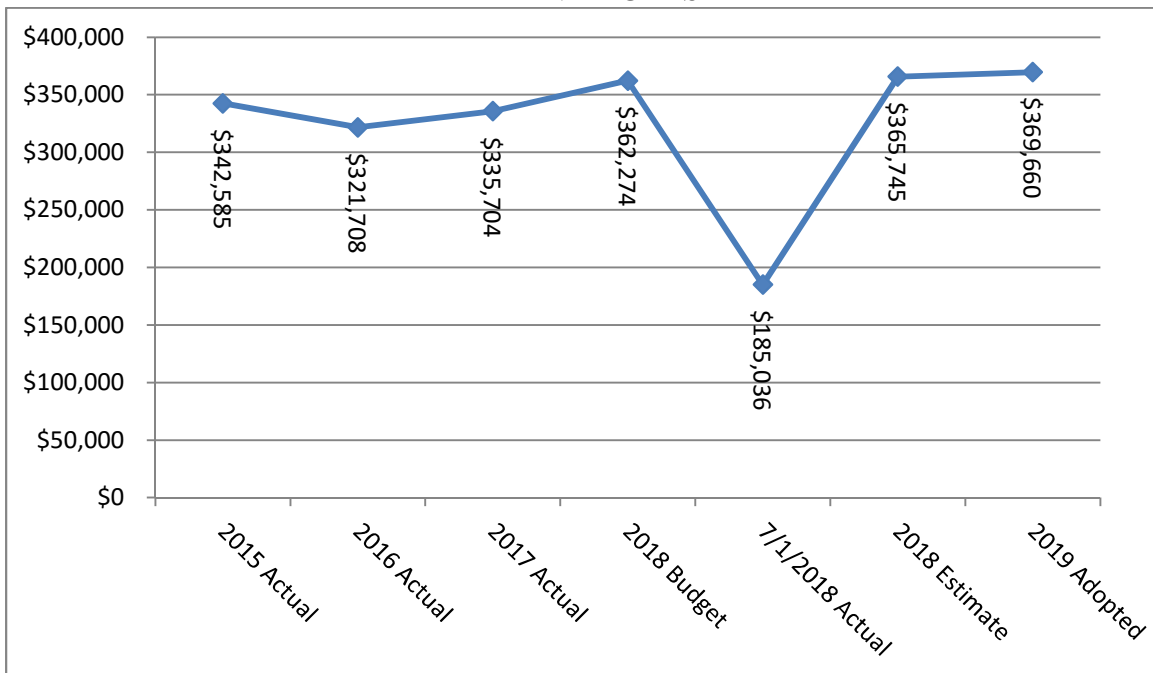
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Municipal Court Division Description:

The Municipal Court Division hears local ordinance violations including: traffic and parking violations, loitering and curfew violations, battery, noise violations, discharging firearms within city limits, trash and debris violations, weeds and tall grass, furnishing alcohol to minors, unsanitary conditions/public health nuisances, exterior and interior property maintenance violations, etc. They may issue warrants, summons, subpoenas and other court documents. The Municipal Court works in conjunction with the Rock County Circuit Court, Law Enforcement Agencies, the Wisconsin State Department of Motor vehicles, and other various City Departments. They process legal records, provide related information to other courts, Department of Transportation, Police Departments, Tax Refund Intercept Program, and to all other interested parties. They prepare court dockets, monitor and update the status of cases, carry out orders made by the Municipal Judge such as suspending driver’s licenses or commitment, prepare Department of Transportation paperwork, and deal with the payments and receipts of fines and forfeitures. The Municipal Court serves check summons and issues court dates; they also send out and follow up on all commitments.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MUNICIPAL COURT											
FINES & FORFEITURES											
1611200	4201	MUNICIPAL COURT COSTS NON-TRAFFIC FINES & FORFEITS	(\$143,451)	(\$111,384)	(\$105,193)	(\$120,000)	(\$61,715)	(\$125,000)	(\$125,000)	(\$5,000)	4.17%
1611200	4214	PARKING FINES TRAFFIC FINES & FORFEITURES	(\$309,510)	(\$250,439)	(\$251,109)	(\$280,000)	(\$117,577)	(\$260,000)	(\$260,000)	\$20,000	-7.14%
1611200	4216	MISCELLANEOUS FEES	(\$166,919)	(\$97,791)	(\$117,499)	(\$170,000)	(\$95,892)	(\$180,000)	(\$200,000)	(\$30,000)	17.65%
1611200	4222	WARRANT SERVICE FEES	(\$145,435)	(\$109,617)	(\$95,687)	(\$130,000)	(\$72,479)	(\$135,000)	(\$145,000)	(\$15,000)	11.54%
1611200	4231		\$5,895	\$2,479	(\$6,058)	\$0	(\$12,406)	\$0	\$0	\$0	0.00%
1611200	4232		(\$59,631)	(\$41,156)	(\$33,471)	(\$40,000)	(\$24,430)	(\$40,000)	(\$40,000)	\$0	0.00%
		TOTAL REVENUES	(\$819,051)	(\$607,908)	(\$609,015)	(\$740,000)	(\$384,500)	(\$740,000)	(\$770,000)	(\$30,000)	4.05%
PERSONNEL SERVICES											
1611200	5110	REGULAR PERSONNEL	\$144,287	\$123,363	\$124,440	\$138,096	\$67,247	\$138,096	\$139,211	\$1,115	0.81%
1611200	5120	PART TIME PERSONNEL	\$67,647	\$69,389	\$69,781	\$71,029	\$33,835	\$71,029	\$70,207	(\$822)	-1.16%
1611200	5130	EXTRA PERSONNEL WISCONSIN RETIREMENT FUND	\$3,786	\$3,836	\$7,752	\$4,775	\$1,999	\$4,775	\$4,869	\$94	1.97%
1611200	5191		\$12,292	\$10,295	\$11,091	\$11,617	\$5,772	\$11,617	\$11,681	\$64	0.55%
1611200	519301	SOCIAL SECURITY	\$13,375	\$12,176	\$12,308	\$12,762	\$6,162	\$12,762	\$12,809	\$47	0.37%
1611200	519302	MEDICARE HOSPITAL/SURG/DENTAL INSURANCE	\$3,128	\$2,848	\$2,879	\$2,985	\$1,441	\$2,985	\$2,996	\$11	0.37%
1611200	5194		\$69,196	\$58,628	\$66,476	\$70,638	\$36,758	\$70,638	\$74,378	\$3,740	5.29%
1611200	5195	LIFE INSURANCE	\$889	\$538	\$579	\$604	\$304	\$604	\$621	\$17	2.81%
CONTRACTUAL SERVICE SCHOOLS, SEMINARS, & CONFERENCE											
1611200	5223		\$1,136	\$2,906	\$1,933	\$4,200	\$2,219	\$4,869	\$4,200	\$0	0.00%
1611200	5232	DUPLICATING & DRAFTING	\$2,454	\$3,302	\$3,158	\$3,000	\$1,113	\$3,000	\$3,000	\$0	0.00%
1611200	5244	OTHER FEES	\$13,764	\$25,321	\$26,426	\$33,500	\$24,921	\$36,500	\$36,500	\$3,000	8.96%
1611200	5251	AUTO & TRAVEL	\$2,680	\$3,034	\$2,672	\$3,000	\$996	\$3,000	\$3,000	\$0	0.00%
1611200	5271	TELEPHONE - LOCAL	\$1,395	\$1,128	\$909	\$1,008	\$360	\$750	\$1,008	\$0	0.00%
1611200	5273	CELLULAR PHONE	\$0	\$0	\$97	\$60	\$76	\$120	\$180	\$120	200.00%
MATERIALS & SUPPLIES											
1611200	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP & SUPPLIES	\$4,975	\$3,562	\$3,961	\$3,500	\$1,696	\$3,500	\$3,500	\$0	0.00%
1611200	5332		\$1,581	\$1,382	\$1,241	\$1,500	\$137	\$1,500	\$1,500	\$0	0.00%
		TOTAL EXPENDITURES	\$342,585	\$321,708	\$335,704	\$362,274	\$185,036	\$365,745	\$369,660	\$7,386	2.04%
		NET TOTAL	(\$476,466)	(\$286,200)	(\$273,312)	(\$377,726)	(\$199,464)	(\$374,255)	(\$400,340)	(\$22,614)	5.99%

BUDGET MODIFICATIONS: Revenue projections have been increased based on current trends.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: Municipal Court

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Process arraignments.	# of arraignments entered.	1	6,022	4,648	5,359	7,000	7,000
	2. Process parking tickets.	# of Traffic Cases	1	3,111	2,126	2,387	4,000	4,000
		# of OWI Operating While Intoxicated Cases	1	125	66	85	100	100
		# of Non-traffic cases	1	2,786	2,456	2,887	2,250	2,250
3. Process suspensions timely.	% of total cases that resulted in default or plea of guilty	1	87%	87%	84%	85%	85%	
4. Process commitments timely.	% of total cases that were dismissed	1	8%	8%	16%	10%	10%	
EFFICIENCY & EFFECTIVENESS:	5. Process defaults timely.	% of total cases that pleaded not guilty	1	5%	5%	0%	5%	5%
	6. Continue to increase and refine collections of delinquent parking, traffic, and code violation fines and forfeitures.	Amount of Tax intercept collections Court	1	\$73,190	\$55,510	\$52,364	\$105,000	\$105,000
		Amount of Tax intercept collections Parking	1	\$15,434	\$10,811	\$8,871	\$30,000	\$30,000

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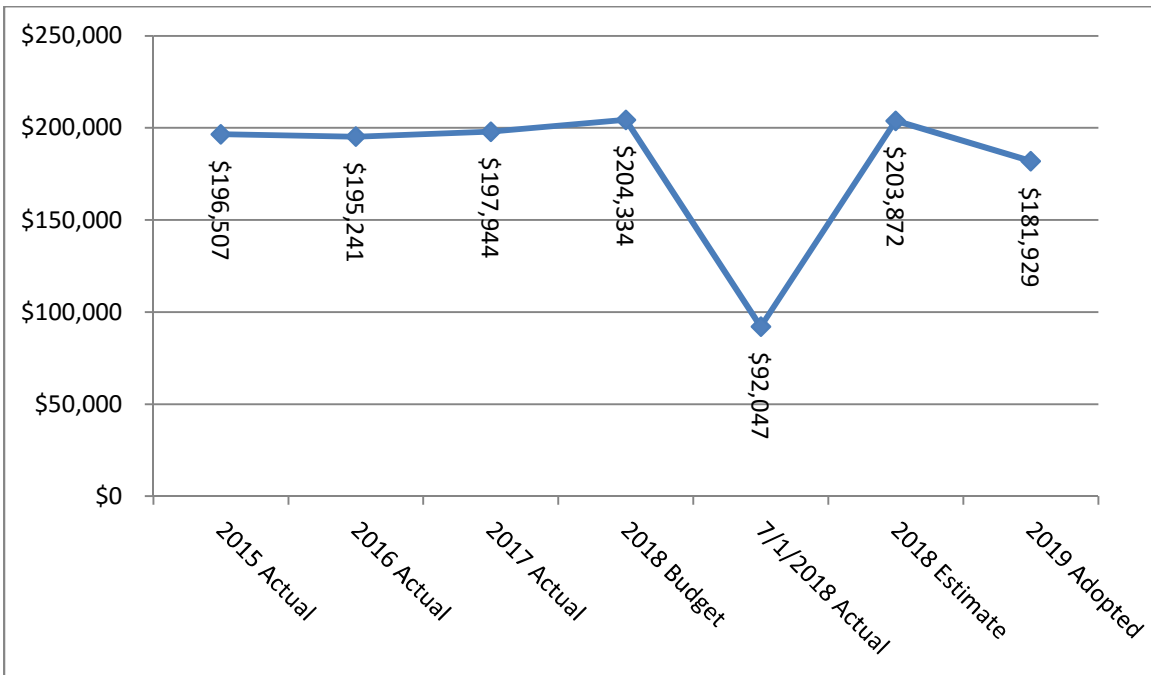
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

City Assessor Division Description:

The Assessor Division is responsible for the equitable and efficient administration of the tax base for the City of Beloit. This division provides data, which is the basis of the Geographic Information System, and coordinates enhancements of the database with the Division of Engineering. The assessment staff supports Economic Development with real time estimates as well as property information. Following the annual assessment and budget process, the Assessor Division, in cooperation with the City Treasurer, plans, provides data, and assists with the generation of property tax bills.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ASSESSOR'S OFFICE											
1611300	451402	ASSESSOR/CAMA DATA	\$0	\$0	(\$67)	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	\$0	\$0	(\$67)	\$0	\$0	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES											
1611300	5110	REGULAR PERSONNEL WISCONSIN RETIREMENT	\$102,518	\$104,561	\$104,364	\$109,627	\$51,552	\$109,627	\$111,068	\$1,441	1.31%
1611300	5191	FUND	\$6,973	\$6,902	\$7,095	\$7,181	\$3,454	\$7,181	\$7,275	\$94	1.31%
1611300	519301	SOCIAL SECURITY	\$6,116	\$6,236	\$6,209	\$6,385	\$3,080	\$6,385	\$6,645	\$260	4.07%
1611300	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$1,430	\$1,458	\$1,452	\$1,493	\$720	\$1,493	\$1,554	\$61	4.09%
1611300	5194	INSURANCE	\$23,444	\$22,532	\$22,532	\$23,546	\$0	\$23,546	\$0	(\$23,546)	-100.00%
1611300	5195	LIFE INSURANCE	\$313	\$395	\$449	\$451	\$225	\$451	\$451	\$0	0.00%
CONTRACTUAL SERVICE											
1611300	5211	VEHICLE EQUIP OPER. & MAINT. SCHOOLS, SEMINARS, & CONFERENCES	\$1,450	\$1,161	\$1,793	\$1,162	\$2,285	\$1,000	\$1,507	\$345	29.69%
1611300	5223	PROFESSIONAL DUES	\$1,050	\$100	\$444	\$750	\$37	\$750	\$750	\$0	0.00%
1611300	5225	PROFESSIONAL DUES	\$275	\$275	\$290	\$275	\$100	\$275	\$275	\$0	0.00%
1611300	5232	DUPLICATING & DRAFTING CONTRACTED SERV -	\$830	\$1,703	\$924	\$2,000	\$472	\$1,500	\$1,500	(\$500)	-25.00%
1611300	5240	PROFESSIONAL	\$47,193	\$45,098	\$46,690	\$46,000	\$27,688	\$46,000	\$46,000	\$0	0.00%
1611300	5251	AUTO & TRAVEL	\$45	\$167	\$94	\$200	\$0	\$200	\$200	\$0	0.00%
1611300	5271	TELEPHONE - LOCAL	\$1,622	\$1,085	\$1,407	\$964	\$339	\$964	\$964	\$0	0.00%
1611300	5273	CELLULAR PHONE	\$0	\$0	\$892	\$300	\$480	\$1,000	\$240	(\$60)	-20.00%
MATERIALS & SUPPLIES											
1611300	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$1,413	\$2,043	\$1,566	\$2,500	\$1,311	\$2,000	\$2,000	(\$500)	-20.00%
1611300	5332	SUPPLIES	\$1,835	\$1,525	\$1,743	\$1,500	\$305	\$1,500	\$1,500	\$0	0.00%
		TOTAL EXPENDITURES	\$196,507	\$195,241	\$197,944	\$204,334	\$92,047	\$203,872	\$181,929	(\$22,405)	-10.96%
		NET TOTAL	\$196,507	\$195,241	\$197,877	\$204,334	\$92,047	\$203,872	\$181,929	(\$22,405)	-10.96%

BUDGET MODIFICATIONS: No significant changes for 2019.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES
 DIVISION: City Assessor

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Assessment records are kept current.	# of new homes sketched.	3	5	14	20	30	35
		# of photos of new constructed properties.	3	5	14	20	30	35
		# of new parcels added to the assessment roll during the annual cycle.	3	10	12	34	63	40
	2. Properties with permits are updated annually.	# of residential permits reviewed with field inspection.	3	400	373	434	450	450
		# of commercial permits reviewed with field inspection.	3	20	20	25	25	25
	3. Improve effectiveness by gaining acceptance of assessments by public.	Number of Open Book Cases	3	38	33	22	37	30
		Number of Board of Review cases.	3	1		0	1	0
	4. Annual review of all assessments.	Number of real estate assessments made during the annual cycle.	3	12,800	12,812	12,846	12,794	12,835
		Number of personal property assessments made during the annual cycle.	3	845	892	972	881	850
		Total number of assessments made during the annual assessment cycle.	3	12,748	12,812	12,846	12,794	12,835
EFFICIENCY & EFFECTIVENESS:	4. Annual review of all assessments.	% of deeds that are updated within 14 days.	3	100	100	100	100	100
		% of new home sketches that have been completed.	3	100	100	100	100	100
		% of photos of new constructed properties entered into database.	3	100	100	100	100	100
		% of permitted properties processed before closing assessment rolls.	3	100	100	100	100	100
	5. Reports are submitted to Wisconsin Department of Revenue on time.	Date Computer Exempt Report completed (May 1 is deadline).	3	6/7/2015	6/13/2016	6/12/2017	n/a	n/a
		Date TIF & Final Report completed (June 9 is deadline).	3	6/8/2015	6/13/2016	8/24/2017	5/24/18	6/1/18
		Equalization Ratio reported by W1 Department of Revenue (statutory requirement is between 90 and 110%).	3	103	100.7	0.9913	4/9/00	4/9/00
		Date Tax Billing Project Completed (3 rd Monday in December is deadline).	3	12/7/2015	11/18/2016	11/1/2017	11/2/18	12/6/19
	6. Improve effectiveness by gaining acceptance of assessments by public.	% of Board of Review cases sustained.	3	100	100	100	100	100
	7. Promote proactive public relations campaign.	Completed assessment process in time and met statutory time guidelines to have Board of Review on statutory date (date Board of Review held)	3	5/20/2015	5/20/2016	5/20/2017	5/19/18	5/17/19
		Field review of all residential sales that occurred (approx. 500 properties). Report # inspected	3	400	345	297	300	350
		Field review of all commercial properties sold	3	30	32	25	25	25

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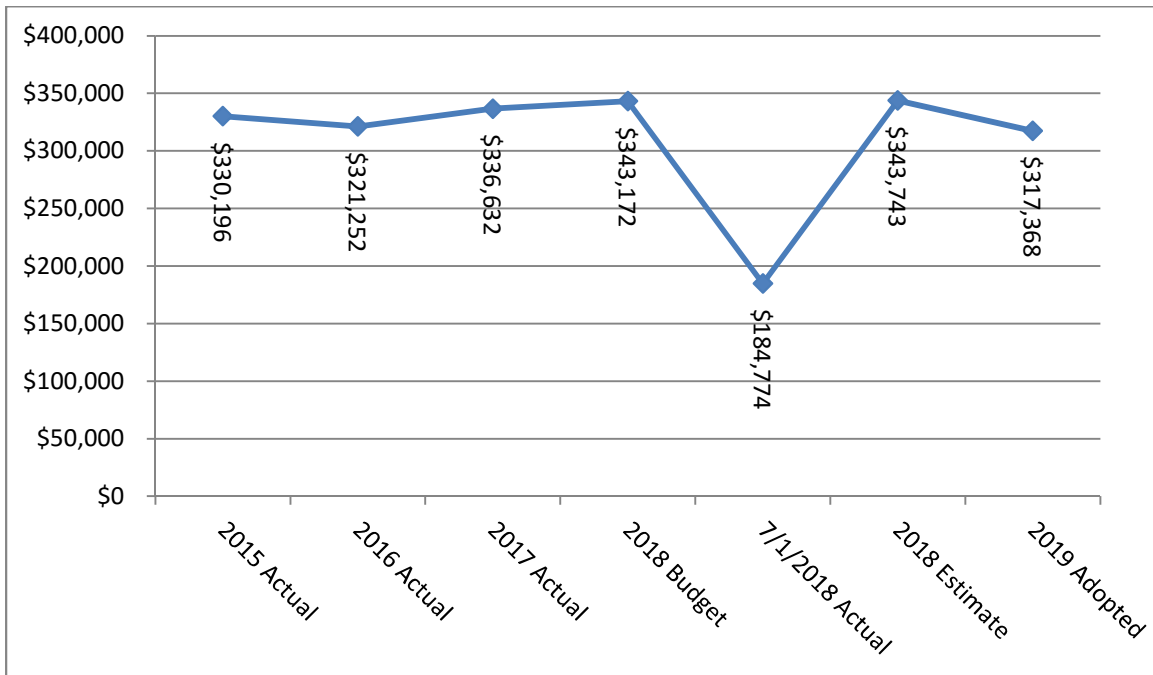
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Accounting/Purchasing Division Description:

The Accounting/Purchasing Division is responsible for the recording and processing of city-wide financial and procurement activities, and for other functions including payroll processing, benefit administration, audit preparation and oversight, and policy and software support to internal staff. This division is responsible for financial oversight of grant administration for all city departments. The Accounting/Purchasing Division processes or prepares city-wide payment requests for vendors. This division confirms and records existence of assets of the City.

EXPENDITURES



			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
ACCOUNTING & PURCHASING											
OTHER REVENUE											
		PURCHASING CARD									
1611700	4604	REBATE	(\$28,464)	(\$37,977)	(\$21,023)	(\$30,000)	(\$22,949)	(\$22,728)	(\$30,000)	\$0	0.00%
		TOTAL REVENUES	(\$28,464)	(\$37,977)	(\$21,023)	(\$30,000)	(\$22,949)	(\$22,728)	(\$30,000)	\$0	0.00%
PERSONNEL SERVICES											
1611700	5110	REGULAR PERSONNEL	\$158,147	\$155,417	\$153,119	\$154,998	\$79,892	\$153,438	\$134,015	(\$20,983)	-13.54%
1611700	5150	OVERTIME	\$0	\$0	\$0	\$0	\$796	\$800	\$0	\$0	0.00%
1611700	5191	WISCONSIN RETIREMENT FUND	\$10,865	\$10,952	\$11,122	\$10,841	\$5,406	\$10,813	\$9,466	(\$1,375)	-12.68%
1611700	519301	SOCIAL SECURITY	\$10,166	\$10,088	\$9,924	\$9,813	\$4,832	\$9,659	\$8,653	(\$1,160)	-11.82%
1611700	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$2,377	\$2,360	\$2,321	\$2,297	\$1,130	\$2,262	\$2,023	(\$274)	-11.93%
1611700	5194	INSURANCE	\$61,599	\$54,458	\$63,366	\$66,636	\$35,071	\$70,142	\$62,548	(\$4,088)	-6.13%
1611700	5195	LIFE INSURANCE	\$237	\$250	\$321	\$373	\$192	\$374	\$379	\$6	1.61%
CONTRACTUAL SERVICE											
1611700	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$2,635	\$2,893	\$2,744	\$3,000	\$0	\$2,500	\$3,000	\$0	0.00%
1611700	5225	PROFESSIONAL DUES	\$0	\$125	\$255	\$250	\$255	\$255	\$260	\$10	4.00%
1611700	5232	DUPLICATING & DRAFTING CONTRACTED SERV-	\$306	\$349	\$508	\$500	\$68	\$450	\$500	\$0	0.00%
1611700	5240	PROFESSIONAL	\$77,915	\$78,958	\$87,500	\$88,000	\$54,962	\$87,000	\$90,000	\$2,000	2.27%
1611700	5271	TELEPHONE - LOCAL	\$1,211	\$870	\$829	\$964	\$337	\$750	\$1,024	\$60	6.22%
MATERIALS & SUPPLIES											
1611700	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$2,103	\$2,175	\$2,195	\$3,000	\$1,258	\$2,900	\$3,000	\$0	0.00%
1611700	5332	SUPPLIES	\$2,635	\$2,357	\$2,430	\$2,500	\$574	\$2,400	\$2,500	\$0	0.00%
		TOTAL EXPENDITURES	\$330,196	\$321,252	\$336,632	\$343,172	\$184,774	\$343,743	\$317,368	(\$25,804)	-7.52%
		NET TOTAL	\$301,732	\$283,275	\$315,609	\$313,172	\$161,825	\$321,015	\$287,368	(\$25,804)	-8.24%

BUDGET MODIFICATIONS: Adjustments were made to regular personnel allocations.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: Accounting/Purchasing

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Provide timely and accurate financial information and services to external and internal customers.	# of payroll checks issued	2	93	112	117	100	100
		# of payroll direct deposits issued	2	12,195	12,349	12,367	12,400	12,400
		# of payable checks issued	2	4,895	5,203	6,237	5,500	5,500
		# of payable direct deposits issued	2	542	497	502	500	500
EFFICIENCY & EFFECTIVENESS:	1. Provide timely and accurate financial information and services to external and internal customers.	Average # of days to provide revenue and expenditure information.	2/6	8	8	8	8	8
	2. Oversee financial activities of externally funded grant programs and monitor compliance on a scheduled basis.	% of grant reports submitted by deadline.	2/6	100%	100%	100%	100%	100%
	3. Prepare and oversee all comprehensive financial audits for the City.	% of work papers and schedules completed by April 1 for audit.	2/6	95%	100%	100%	100%	100%

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DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

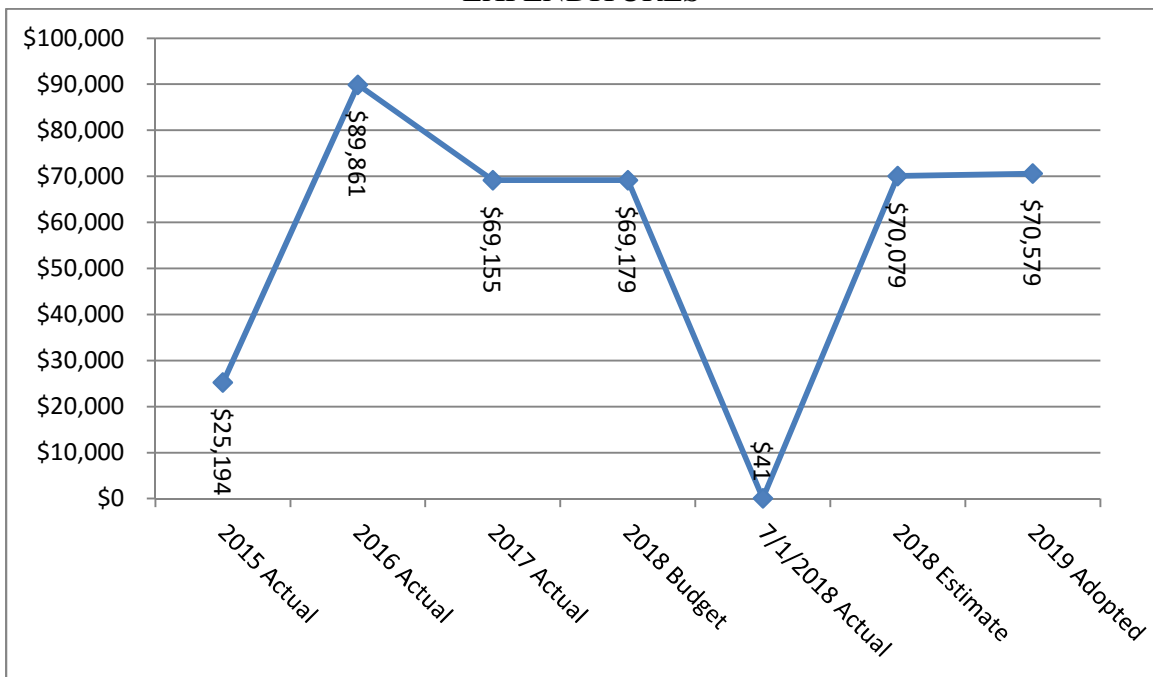
General Fund

Public Access Cable Channel Division Description:

To oversee programming on the City’s Public Access. The City of Beloit contracts with Beloit College to operate the studio for the PEG channel and televise City Council meetings and municipal court.

No more revenue for PEG channel as a result of the State taking over cable t.v. franchising responsibilities.

EXPENDITURES



			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
CABLE TV											
LICENSES AND PERMITS											
1611907	4117	CABLE TV	(\$442,270)	(\$428,853)	(\$418,024)	(\$405,000)	(\$95,423)	(\$400,000)	(\$405,000)	\$0	0.00%
		TOTAL REVENUES	(\$442,270)	(\$428,853)	(\$418,024)	(\$405,000)	(\$95,423)	(\$400,000)	(\$405,000)	\$0	0.00%
CONTRACTUAL SERVICE											
1611907	5225	PROFESSIONAL DUES CONTRACTED SERV-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1611907	5240	PROFESSIONAL	\$23,250	\$71,050	\$69,100	\$49,100	\$0	\$50,000	\$50,500	\$1,400	2.85%
1611907	5271	TELEPHONE - LOCAL	\$60	\$63	\$55	\$79	\$41	\$79	\$79	\$0	0.00%
MATERIALS & SUPPLIES											
1611907	5533	EQUIP OVER \$1,000	\$1,884	\$18,748	\$0	\$20,000	\$0	\$20,000	\$20,000	\$0	0.00%
		TOTAL EXPENDITURES	\$25,194	\$89,861	\$69,155	\$69,179	\$41	\$70,079	\$70,579	\$1,400	2.02%
		NET TOTAL	(\$417,076)	(\$338,992)	(\$348,869)	(\$335,821)	(\$95,382)	(\$329,921)	(\$334,421)	\$1,400	-0.42%

BUDGET MODIFICATIONS: No significant changes for 2019.

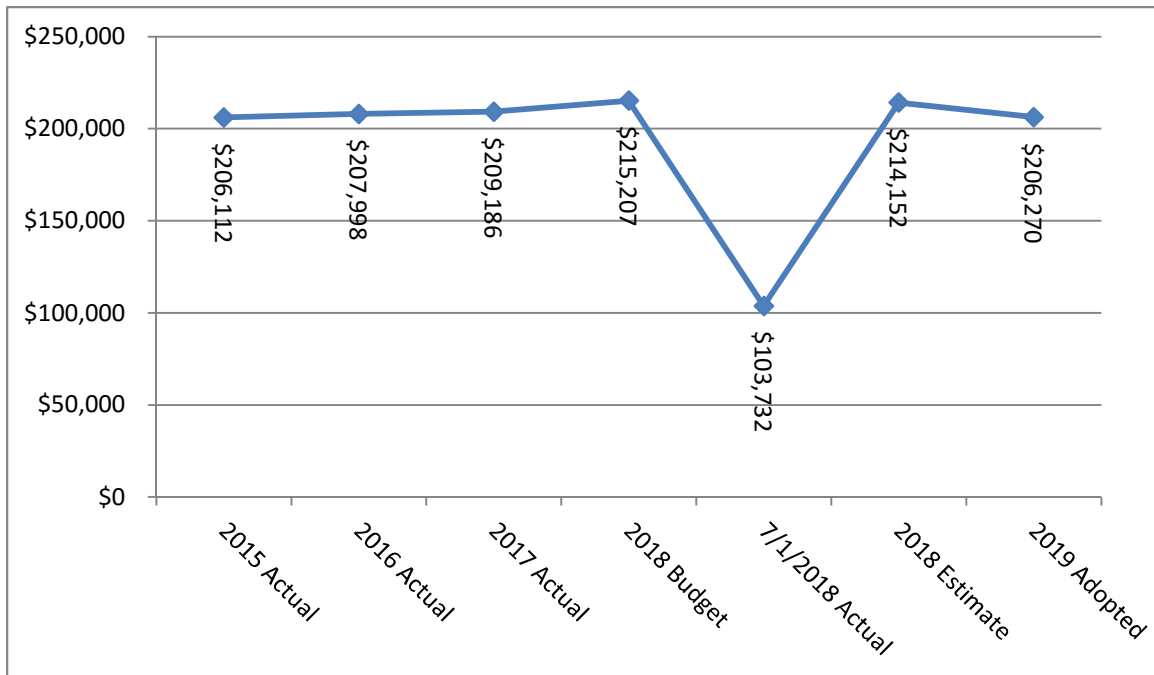
DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

General Fund

Finance Division Description:

The Finance Division is responsible for citywide financial planning, budget preparation and control, cash management, accounting, auditing, revenue collection, and debt administration. The Division prepares the annual operating budget, strategic plan, capital improvement plan, and the comprehensive annual financial report. The Division oversees the issuance of debt, debt administration, and the city’s investment portfolio. The Division formulates and administers citywide policies and procedures for various financial functions. The Division also manages all of the operating divisions within the Department of Finance and Administration.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FINANCE											
TAXES											
1611998	4030	CURRENT TAX LEVY	(\$6,886,556)	(\$7,080,563)	(\$7,246,015)	(\$7,621,931)	(\$6,011,890)	(\$7,621,931)	(\$7,850,573)	(\$228,642)	3.00%
1611998	4041	AG USAGE PRIOR YEARS RE TAX	\$190	(\$246)	(\$460)	\$0	\$0	\$0	\$0	\$0	0.00%
1611998	4045	COLLECTIONS	(\$760)	\$4,029	(\$32,948)	\$0	\$0	\$0	\$0	\$0	0.00%
1611998	4060	IN LIEU OF TAX	(\$860,854)	(\$816,615)	(\$867,021)	(\$840,000)	\$0	(\$840,000)	(\$840,000)	\$0	0.00%
1611998	4065	MOTEL ROOM TAX	(\$79,522)	(\$85,737)	(\$127,441)	(\$150,000)	(\$31,387)	(\$141,500)	(\$185,000)	(\$35,000)	23.33%
INTERGOVT AIDS/GRANT											
INTERGOV AIDS & GRANTS											
1611998	4330	- STATE	(\$16,158,851)	(\$16,160,143)	(\$16,158,120)	(\$16,160,000)	\$0	(\$16,154,078)	(\$16,155,000)	\$5,000	-0.03%
1611998	4331	TAX DISPARITY PAYMENT	(\$688,494)	(\$651,280)	(\$652,326)	(\$655,000)	\$0	(\$661,397)	(\$661,000)	(\$6,000)	0.92%
1611998	4332	HIGHWAY & PATROL AIDS	(\$1,829,632)	(\$1,646,669)	(\$1,529,451)	(\$1,500,000)	(\$812,818)	(\$1,625,636)	(\$1,565,000)	(\$65,000)	4.33%
1611998	4333	CONNECTING STREETS AID	(\$261,620)	(\$260,860)	(\$264,322)	(\$265,000)	(\$132,887)	(\$265,775)	(\$265,775)	(\$775)	0.29%
1611998	4336	MUNICIPAL SERVICES AID COMPUTER EXEMPTION	(\$20,883)	(\$18,033)	(\$16,779)	(\$18,000)	(\$16,719)	(\$16,719)	(\$17,000)	\$1,000	-5.56%
1611998	4337	AID	(\$52,062)	(\$53,813)	(\$41,376)	(\$45,000)	\$0	(\$41,984)	(\$107,825)	(\$62,825)	139.61%
1611998	4338	PERS PROP EXEMP AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$180,983)	(\$180,983)	100.00%
CASH & PROPERTY INC.											
1611998	4413	INTEREST INCOME GAIN (LOSS) ON MARKET VALUES	(\$247,392)	(\$235,156)	(\$266,153)	(\$301,132)	(\$192,801)	(\$390,344)	(\$497,958)	(\$196,826)	65.36%
1611998	441302	RECOVERIES FROM CITY- OWNED PRP	\$231,668	\$154,714	\$172,576	(\$200,000)	\$179,936	\$200,000	(\$200,000)	\$0	0.00%
1611998	4416	SALE OF LAND	(\$3,628)	(\$93)	(\$11,321)	\$0	(\$450)	(\$1,000)	(\$50,000)	(\$50,000)	0.00%
1611998	443503	SALE OF LAND	(\$35,026)	\$0	(\$1,650)	\$0	(\$660)	(\$500)	(\$100,000)	(\$100,000)	0.00%
DEPARTMENTAL EARNING											
1611998	4501	DONATIONS - GENERAL	\$0	\$0	\$0	\$0	(\$77,500)	\$0	\$0	\$0	0.00%
1611998	4506	COPY FEES INDIRECT COST	(\$220)	(\$517)	(\$257)	(\$300)	(\$199)	(\$450)	(\$450)	(\$150)	50.00%
1611998	4507	RECOVERY	(\$41,421)	(\$41,776)	(\$42,482)	(\$47,591)	(\$47,591)	(\$47,591)	(\$48,881)	(\$1,290)	2.71%
1611998	4508	RENT	(\$38,336)	(\$39,279)	(\$38,985)	(\$40,000)	(\$18,839)	(\$40,000)	(\$40,000)	\$0	0.00%
1611998	450804	RENT-WALLACE FARM	(\$8,667)	(\$8,667)	(\$8,667)	(\$8,666)	\$0	(\$8,666)	(\$8,666)	\$0	0.00%
OTHER REVENUES											
1611998	4611	GARNISHMENTS RECOVERIES OF PRIOR YEAR EXP	\$0	(\$15)	(\$5,470)	(\$50)	(\$789)	(\$1,750)	(\$1,600)	(\$1,550)	3100.00%
1611998	4624	YEAR EXP	(\$6,316)	(\$26,885)	(\$35,370)	(\$25,000)	(\$2,761)	(\$3,000)	(\$103,000)	(\$78,000)	312.00%
OTHER FINANCING SOURCES											
1611998	4999	FUNDBALAPP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES			(\$26,988,382)	(\$26,967,604)	(\$27,174,036)	(\$27,877,670)	(\$7,167,356)	(\$27,662,321)	(\$28,878,711)	(\$1,001,041)	3.59%
PERSONNEL SERVICES											
1611998	5110	REGULAR PERSONNEL WISCONSIN RETIREMENT	\$136,716	\$141,031	\$137,573	\$140,790	\$67,630	\$140,790	\$131,620	(\$9,170)	-6.51%
1611998	5191	FUND	\$9,299	\$9,309	\$9,352	\$9,224	\$4,531	\$9,433	\$8,621	(\$603)	-6.54%
1611998	519301	SOCIAL SECURITY	\$8,476	\$8,753	\$8,426	\$8,424	\$4,066	\$8,729	\$7,912	(\$512)	-6.08%
1611998	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$1,982	\$2,047	\$1,971	\$1,969	\$951	\$2,041	\$1,849	(\$120)	-6.09%
1611998	5194	INSURANCE	\$39,621	\$38,079	\$36,049	\$37,674	\$19,828	\$37,674	\$37,829	\$155	0.41%
1611998	5195	LIFE INSURANCE	\$124	\$145	\$151	\$155	\$82	\$155	\$195	\$40	25.81%

PERFORMANCE INDICATORS

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: Finance

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Provide for and coordinate a process for development of annual operating budgets and multi- year capital improvement programs.	Number of budget workshops with City Council.	2	1	1	1	1	1
EFFICIENCY & EFFECTIVENESS:	2. Establish cash management practices to increase interest income.	% of interest earnings above benchmark indicators.	2	1.73%	1.64%	0.76%	0.50%	0.50%
	3. Submit budget documents for Government Finance Officers Association award.	Receive GFOA Budget Award.	2	X	X	X	X	X
	4. To maximize the City's return on invested funds by implementing investment strategies that offer the greatest rate of return at the lowest risk of principal.	Total Interest earnings	3	\$684,921	\$727,862	\$784,707	\$976,389	\$1,216,629

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

	2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
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CONTINGENCY

CONTRACTUAL SERVICE

1611901	5244	OTHER FEES	\$186,083	\$0	\$0	\$450,000	\$0	\$0	\$800,000	\$350,000	77.78%
		TOTAL EXPENDITURES	\$186,083	\$0	\$0	\$450,000	\$0	\$0	\$800,000	\$350,000	77.78%

ANTICIPATED BUDGET ADJUSTMENTS

PERSONNEL SERVICES

1611997	511022	WAGEADJLNE	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000	100.00%
		TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000	100.00%

BUDGET MODIFICATIONS: A 2% COLA has been budgeted for all non-represented personnel.

			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
INSURANCE											
PERSONNEL SERVICES											
WORKER'S											
1612034	5192	COMPENSATION	\$22,676	\$19,096	\$13,662	\$9,427	\$6,226	\$12,000	\$9,297	(\$130)	-1.38%
CONTRACTUAL SERVICE											
1612034	5284	INSURANCE-FIRE & EXTENDED COV.	\$56,262	\$69,266	\$74,195	\$77,361	\$38,681	\$77,362	\$93,409	\$16,048	20.74%
1612034	5285	INSURANCE - FLEET	\$34,617	\$39,815	\$46,710	\$41,240	\$20,620	\$41,240	\$47,018	\$5,778	14.01%
1612034	5286	INSURANCE- COMPREHENSIVE LIAB	\$144,624	\$144,856	\$143,291	\$147,650	\$73,825	\$147,650	\$151,627	\$3,977	2.69%
1612034	5289	INSURANCE - OTHER	\$16,302	\$19,018	\$19,621	\$18,855	\$9,428	\$18,856	\$18,152	(\$703)	-3.73%
TOTAL EXPENDITURES			\$274,481	\$292,051	\$297,479	\$294,533	\$148,779	\$297,108	\$319,503	\$24,970	8.48%
NET TOTAL			\$274,481	\$292,051	\$297,479	\$294,533	\$148,779	\$297,108	\$319,503	\$24,970	8.48%

DEPARTMENT – POLICE

General Fund

Divisions & Programs:

- Police Administration*
- Patrol*
- Special Operations*
- Police Support Services*
- Fleet & Facility*
- Records*
- 911 Emergency Dispatch*

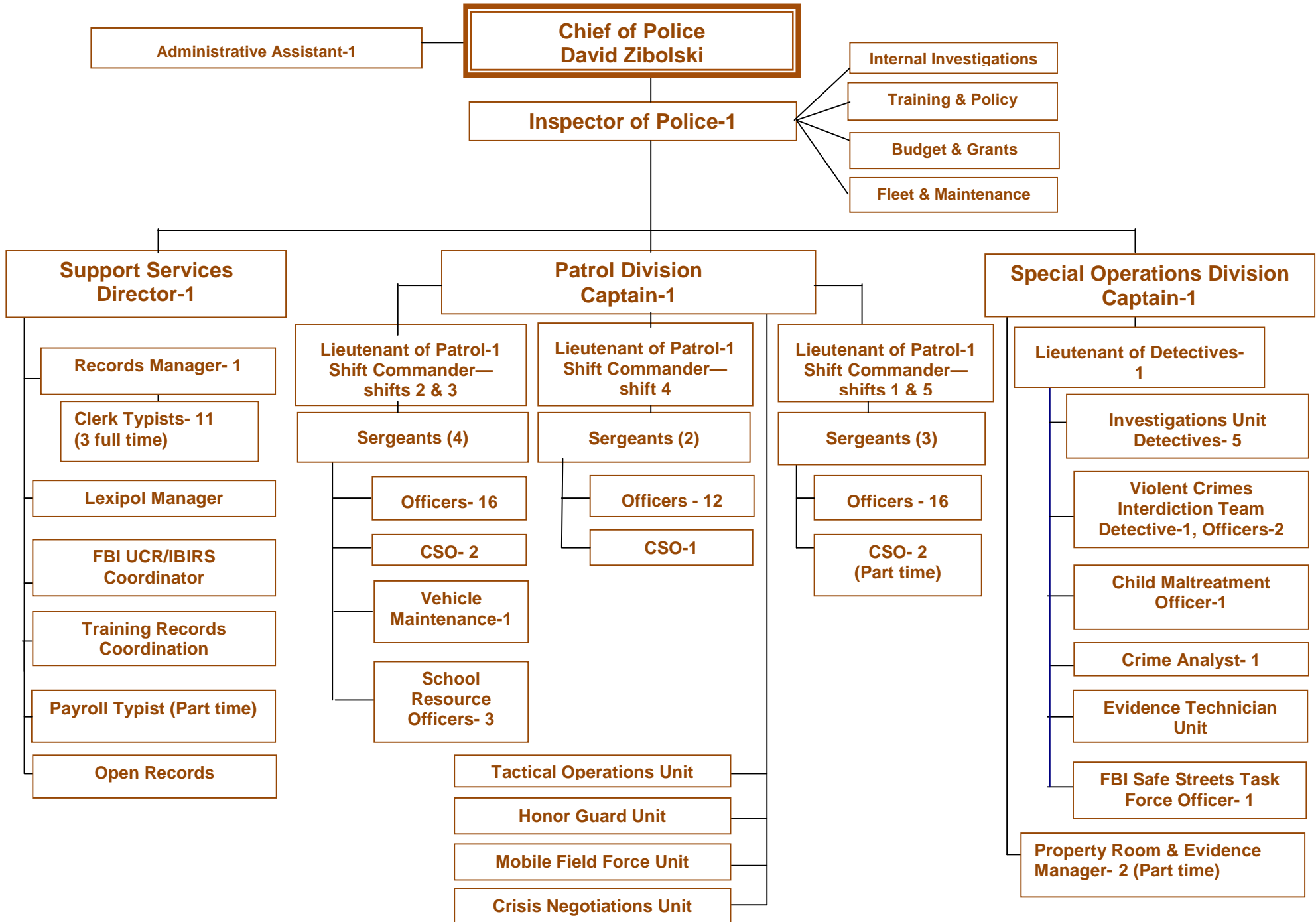
The Following Fund Pages Are In Their Indicated Budget Section

Special Revenue Funds:

- OJA Grant*
- School Resources Grant*
- Alcohol Enforcement Grant*
- Traffic Enforcement Grant*
- Project Safe Neighborhood*
- Seat Belt Enforcement*

	2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED
GENERAL FUND	\$11,949,602	\$11,628,027	\$11,661,360	\$11,662,547	\$5,386,823	\$11,064,218	\$11,887,227
SPECIAL REVENUE	\$540,909	\$568,697	\$609,841	\$506,612	\$319,571	\$640,679	\$477,434
TOTAL	\$12,490,511	\$12,196,724	\$12,271,201	\$12,169,159	\$5,706,394	\$11,704,897	\$12,364,661

**Beloit Police Department
2019 Organizational Chart (08/13/2018)**



DEPARTMENT – POLICE

General Fund

Police Administration Division Description:

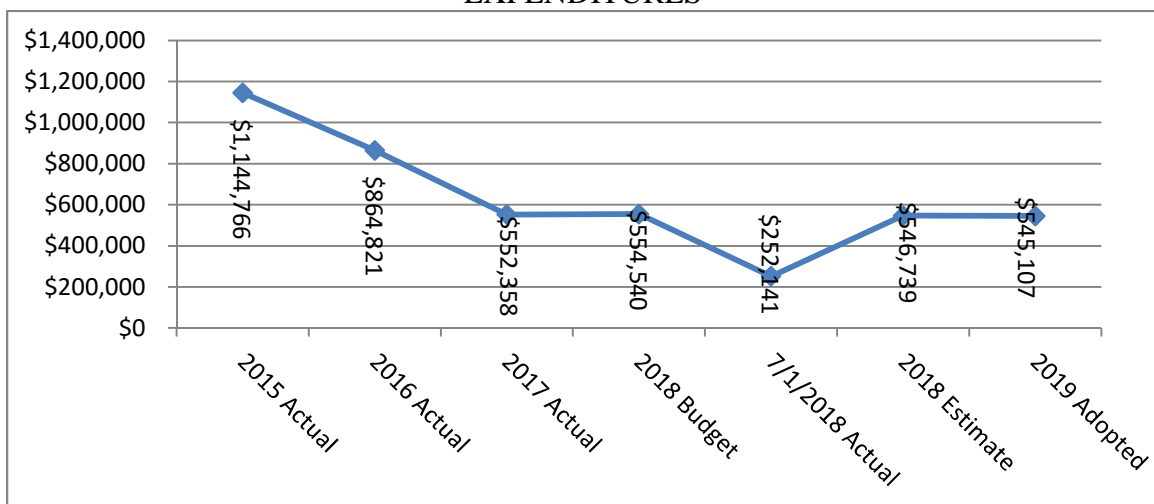
Police Administration Division has a number of job functions helping keep the Beloit Police Department a national recognized professional organization, pointed in the correct direction making Beloit an even safer place to live and work. The Police Administration assumes responsibility for the planning, organizing, commanding, directing, and overall administration of the Patrol, Detective, Records, Support and Fleet Services.

The Police Administration Division determines and oversees the specific needs for services to meet community concerns. Furthermore, the division prepares and monitors objectives, plans, policies and procedures for adequately meeting these service needs and the operational requirements complying with State and Federal laws and City Ordinances.

The Police Administration Division develops the annual operating budget, Capital Improvement Program, seeking alternative funding sources to supplement the budget and maintain the tax levy.

The Police Administration Division also oversees the development and presentation of training programs, conducts internal investigations, maintains the departmental duty manual, and coordinates all employee relation tasks, recruitment, promotional and retention activities.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
POLICE ADMINISTRATION											
FINES & FORFEITURES											
1622100	4277	FALSE ALARM	(\$34,600)	(\$16,125)	(\$2,450)	(\$8,000)	(\$21,050)	(\$30,000)	(\$38,000)	(\$30,000)	375.00%
CASH & PROPERTY INC.											
1622100	4416	RECOVERIES/PUBLIC- OWNED PROP	(\$5,775)	(\$1,608)	(\$9,823)	(\$3,000)	(\$2,949)	(\$3,000)	(\$3,000)	\$0	0.00%
DEPARTMENTAL EARNING											
1622100	4501	DONATIONS - GENERAL	\$0	(\$200)	(\$400)	(\$400)	(\$250)	(\$250)	(\$250)	\$150	-37.50%
1622100	457301	REVENUES - POLICE	(\$4,796)	(\$11,696)	(\$6,603)	(\$6,000)	(\$3,615)	(\$6,000)	(\$6,000)	\$0	0.00%
1622100	1622239	POLICE-DNA REIMBURSEMENT BILLING FOR POLICE	(\$80)	(\$660)	(\$530)	(\$520)	\$0	(\$600)	(\$600)	(\$80)	15.38%
1622100	4574	SERVICES	(\$60,618)	(\$55,632)	(\$59,525)	(\$60,000)	(\$26,224)	(\$52,000)	(\$52,000)	\$8,000	-13.33%
1622100	4576	TRAINING REIMB.	(\$10,560)	(\$9,120)	(\$9,120)	(\$11,680)	\$0	(\$9,280)	(\$11,680)	\$0	0.00%
		TOTAL REVENUES	(\$116,429)	(\$95,041)	(\$88,451)	(\$89,600)	(\$54,088)	(\$101,130)	(\$111,530)	(\$21,930)	24.48%
PERSONNEL SERVICES											
1622100	5110	REGULAR PERSONNEL	\$468,341	\$319,681	\$137,216	\$140,864	\$73,275	\$160,289	\$208,988	\$68,124	48.36%
1622100	5120	PART TIME PERSONNEL	\$51,911	\$55,908	\$58,646	\$31,835	\$2,996	\$2,996	\$0	(\$31,835)	-100.00%
1622100	5160	HOLIDAY PAY	\$3,698	\$385	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622100	5172	UNIFORM ALLOWANCE	\$1,950	\$0	\$650	\$650	\$0	\$650	\$250	(\$400)	-61.54%
1622100	5191	WISCONSIN RETIREMENT FUND	\$41,867	\$15,739	\$20,461	\$19,003	\$8,773	\$17,472	\$21,935	\$2,932	15.43%
1622100	5192	WORKER'S COMPENSATION	\$202,704	\$216,900	\$178,347	\$186,154	\$93,076	\$186,154	\$137,457	(\$48,697)	-26.16%
1622100	519301	SOCIAL SECURITY	\$28,617	\$22,302	\$11,687	\$9,823	\$4,718	\$9,938	\$12,250	\$2,427	24.71%
1622100	519302	MEDICARE	\$7,606	\$5,452	\$2,850	\$2,447	\$1,103	\$2,324	\$3,037	\$590	24.11%
1622100	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$89,832	\$24,956	\$10,233	\$34,648	\$2,295	\$34,648	\$32,805	(\$1,843)	-5.32%
1622100	5195	LIFE INSURANCE	\$1,622	\$798	\$929	\$640	\$240	\$640	\$533	(\$107)	-16.72%
CONTRACTUAL SERVICE											
1622100	5223	SCHOOLS,SEMINARS,& CONFERENCES	\$16,273	\$5,285	\$1,693	\$5,500	\$2,934	\$5,500	\$5,500	\$0	0.00%
1622100	5225	PROFESSIONAL DUES CONTRACTED SERV-	\$7,739	\$200	\$690	\$1,000	\$760	\$990	\$800	(\$200)	-20.00%
1622100	5240	PROFESSIONAL	\$44,708	\$106,496	\$59,278	\$54,000	\$35,756	\$68,188	\$61,000	\$7,000	12.96%
1622100	5244	OTHER FEES ADVERTISING,MARKETING	\$3,007	\$4,591	\$990	\$1,000	\$568	\$1,000	\$1,000	\$0	0.00%
1622100	5248	PROMOS	\$1,880	\$713	\$346	\$200	\$50	\$100	\$200	\$0	0.00%
1622100	5251	AUTO & TRAVEL	\$221	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622100	5254	LEGAL SERVICES	\$104,734	\$25,026	\$61	\$100	\$81	\$100	\$0	(\$100)	0.00%
1622100	5271	TELEPHONE - LOCAL	\$50,503	\$53,514	\$41,615	\$25,916	\$11,438	\$23,000	\$26,372	\$456	1.76%
1622100	5273	CELLUAR PHONE	\$0	\$0	\$23,995	\$38,760	\$13,596	\$32,000	\$30,480	(\$8,280)	-21.36%
MATERIALS & SUPPLIES											
1622100	5332	OFFICE/COMP EQUIP & SUPPLIES	\$2,150	\$2,887	\$2,422	\$1,000	\$304	\$750	\$1,000	\$0	0.00%
1622100	5351	BOOKS & SUBSCRIPTIONS	\$403	\$158	\$250	\$0	\$178	\$0	\$0	\$0	0.00%
FIXED EXPENSES											
1622100	5411	RENT/BUILD	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY											
1622100	5532	OFFICE>1000	\$0	\$3,830	\$0	\$1,000	\$0	\$0	\$1,500	\$500	50.00%
		TOTAL EXPENDITURES	\$1,144,766	\$864,821	\$552,358	\$554,540	\$252,141	\$546,739	\$545,107	(\$9,433)	-1.70%
		NET TOTAL	\$1,028,337	\$769,780	\$463,907	\$464,940	\$198,053	\$445,609	\$433,577	(\$31,363)	-6.75%

BUDGET MODIFICATIONS: A part time Administrative Assistant II position became full time in 2018. A Police Inspector position has been added to the budget.

PERFORMANCE MEASURES

DEPARTMENT: POLICE

DIVISION: Administration

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	1. Complete policy transition to Lexipol	Complete transition	1, 2, 6	N/A	N/A	All by 3/31/17	All by 06/30/18	6/30/2019
	2. Complete Department re-organization plan to create a sustainable, forward-thinking organization along with enhanced service to the public	Complete re-organization plan and fill all vacancies	1,2,6	N/A	N/A	By 3/31/17	By 12/30/18	9/30/2019
	3. Provide—to all members—statutorily required training and legal updates at in-service.	All members trained @ in-service	1,2, 6	N/A	N/A	2 sessions	2 sessions	35 sessions
	4. Send at least 12 members to leadership training through the International Association of Chiefs of Police (IACP) Leadership in Police Organizations (LPO) program	# of members sent	1,2, 6	N/A	N/A	12	10	9
	5. Through the work of the Assessment and Recruitment Team (ART), fill all openings with competent, diverse individuals.	# of vacancies filled	1, 2, 6	N/A	N/A	8	all vacancies filled by 03/31/2018	all vacancies filled by 09/30/19
	6. Demonstrate a measurable increase in the usage of the department's social media platform by the community to report tips and act as a force multiplier for solving crimes, locating missing persons, etc.	# of Social Media followers	1,2,6	N/A	N/A	Increase by 10%	Increase by 10%	Increase by 10%
	8. Establish neighborhood associations, block watches, and business associations in all areas of the city.	# of groups established	1,2,6	N/A	N/A	Increase by 10%	Add 2 within Neighborhood Revitalization Strategy Area (NRSA) areas	Add 2 within Neighborhood Revitalization Strategy Area (NRSA) areas
	9. Utilize critical community contacts to act as liaisons to larger community groups when messaging critical or sensitive information or incidents.	# of groups/contacts established	1,2,6	N/A	N/A	Create 3 groups	Create 2 additional groups	Create 2 groups

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – POLICE

General Fund

Patrol Division Description:

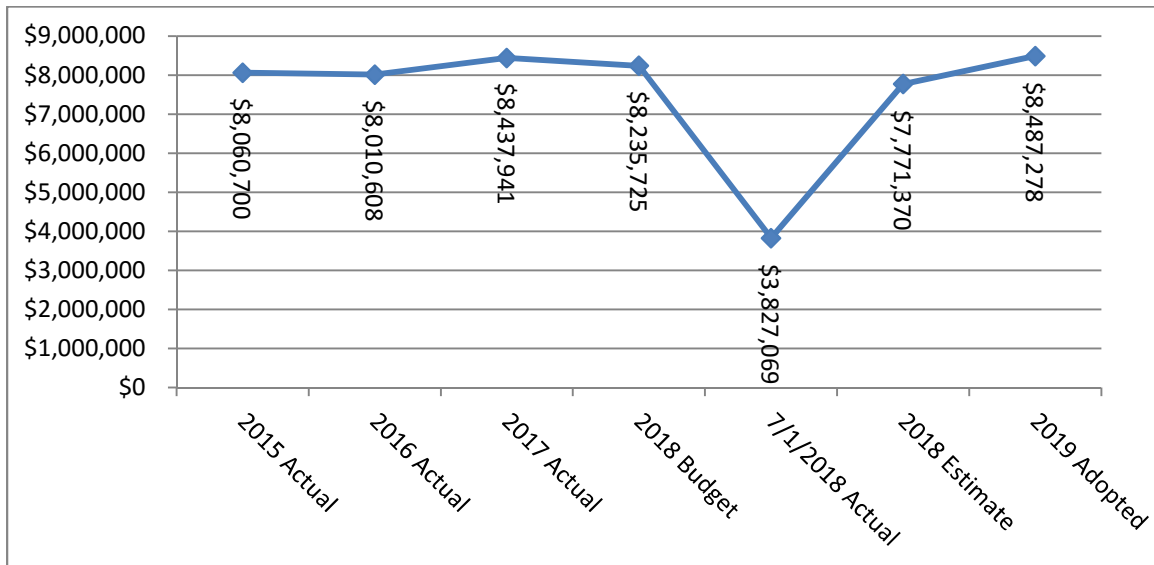
The Patrol Division supplies uniformed patrol services to the entire community. The division responds to calls for police service as well as actively looking for issues of substantive community concern to deal with in the neighborhoods they are assigned to. Patrol officers are trained to be problem solvers looking for problem solving opportunities.

The patrol division is the heart of our department. Besides problem solving, officers are involved with emergency response, traffic enforcement and follow-up to cases requiring action best handled by uniformed police officers.

One captain oversees and coordinates patrol operations. Nine patrol sergeants are responsible for the direct supervision of the uniformed patrol officers twenty-four hours per day, every day of the year. Uniformed police officers are assigned to work in neighborhoods on one of the three shifts over a one year period.

On a priority basis, officers respond to thousands of requests for service each year. The Beloit community continues to demand a number of services from the department requiring our officers to remain flexible, open minded and vigilant.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
PATROL											
FINES & FORFEITURES											
1622239	4170	DOG LICENSE DELINQUENT DOG	(\$7,082)	(\$6,287)	(\$6,366)	(\$7,500)	(\$8,008)	(\$7,600)	(\$8,500)	(\$1,000)	13.33%
1622239	4171	LICENSE	(\$1,070)	(\$1,210)	(\$1,150)	(\$1,200)	(\$1,280)	(\$1,200)	(\$1,200)	\$0	0.00%
DEPARTMENTAL EARNING											
1622239	4594	BPD HOSTED TRAINING	(\$2,985)	(\$4,675)	(\$1,100)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES			(\$11,137)	(\$12,172)	(\$8,616)	(\$8,700)	(\$9,288)	(\$8,800)	(\$9,700)	(\$1,000)	0.00%
PERSONNEL SERVICES											
1622239	5110	REGULAR PERSONNEL	\$3,403,620	\$3,381,635	\$3,446,116	\$3,805,266	\$1,696,654	\$3,454,521	\$3,794,835	(\$10,431)	-0.27%
1622239	5111	COURT TIME	\$2,528	\$3,293	\$2,606	\$0	\$2,310	\$4,800	\$5,000	\$5,000	100.00%
1622239	5120	PART TIME PERSONNEL	\$0	\$0	\$0	\$0	\$0	\$0	\$42,000	\$42,000	100.00%
1622239	5150	OVERTIME	\$80,347	\$14,631	\$767	\$0	\$245	\$0	\$0	\$0	0.00%
1622239	515001	OVERTIME - MANPOWER	\$251,954	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515002	OVERTIME - CSO OVERTIME - REPORT	\$2,688	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515003	WRITING	\$22,551	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515004	OVERTIME - TRAINING	\$32,295	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515009	OVERTIME - GRANT	\$3,134	\$6,513	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515010	OVERTIME - SICK CALL	\$13,066	\$30,670	\$31,092	\$35,000	\$8,834	\$21,000	\$18,000	(\$17,000)	-48.57%
1622239	515011	OVERTIME - COURT	\$8,841	\$7,470	\$5,535	\$7,000	\$6,903	\$11,200	\$11,000	\$4,000	57.14%
1622239	515012	OVERTIME - TRAINING	\$21,056	\$84,010	\$177,529	\$5,000	\$3,508	\$7,300	\$7,500	\$2,500	50.00%
1622239	515013	OT - CRITICAL INCIDENT	\$4,687	\$2,436	\$1,041	\$2,000	\$382	\$900	\$2,000	\$0	0.00%
1622239	515014	OT - STAFFING	\$110,685	\$260,823	\$281,633	\$100,000	\$89,983	\$178,000	\$110,000	\$10,000	10.00%
1622239	515015	OT- GUARD DUTY	\$4,687	\$9,234	\$6,476	\$10,000	\$894	\$1,900	\$2,000	(\$8,000)	-80.00%
1622239	515016	OT-OTHER	\$2,776	\$6,126	\$4,016	\$5,000	\$83	\$200	\$200	(\$4,800)	-96.00%
1622239	515017	OT-WC/FMLA OT-CRIMINAL	\$4,209	\$17,627	\$14,842	\$12,000	\$3,404	\$8,200	\$8,200	(\$3,800)	-31.67%
1622239	515020	INVESTIGATION OT-CRASH/ELCI	\$9,133	\$15,761	\$16,625	\$15,500	\$7,007	\$14,000	\$14,500	(\$1,000)	-6.45%
1622239	515021	INVESTIGATION	\$1,084	\$881	\$3,235	\$2,500	\$1,088	\$2,520	\$2,500	\$0	0.00%
1622239	515022	OT-CALL FOR SERVICE	\$12,301	\$33,792	\$38,886	\$35,000	\$15,561	\$33,600	\$33,600	(\$1,400)	-4.00%
1622239	515023	OT-GUARD DUTY	\$4,206	\$5,562	\$8,525	\$9,000	\$1,744	\$3,200	\$5,000	(\$4,000)	-44.44%
1622239	515024	OT-RW INVESTIGATION	\$29,059	\$109,831	\$108,282	\$74,000	\$40,369	\$82,000	\$85,000	\$11,000	14.86%
1622239	515025	OT-RW ACC/ELCI	\$5,270	\$5,687	\$4,349	\$3,500	\$2,961	\$6,300	\$5,000	\$1,500	42.86%
1622239	515026	OT-PRISONER PROCESSING	\$2,929	\$5,172	\$5,512	\$6,000	\$1,324	\$3,200	\$4,000	(\$2,000)	-33.33%
1622239	515027	OT-PRISONER TRANSPORT	\$2,337	\$3,797	\$4,398	\$3,000	\$1,527	\$3,400	\$3,000	\$0	0.00%
1622239	515028	OT-HCCTransport	\$1,329	\$5,867	\$2,524	\$3,800	\$1,120	\$2,700	\$3,300	(\$500)	-13.16%
1622239	515029	OT-INTERROGATION	\$340	\$576	\$1,102	\$1,200	\$726	\$1,200	\$1,200	\$0	0.00%
1622239	515030	OT-EVIDENCE PROCESSING	\$5,850	\$14,049	\$18,648	\$19,000	\$3,108	\$6,600	\$7,000	(\$12,000)	-63.16%
1622239	515031	OT-SPECIAL OPERATION	\$728	\$2,859	\$814	\$1,000	\$1,409	\$3,360	\$3,500	\$2,500	250.00%
1622239	515032	RW ♦ Trans/Apr OT-DETECTIVE	\$0	\$0	\$21,407	\$0	\$11,549	\$23,000	\$0	\$0	0.00%
1622239	515040	INVESTIGATION	\$23	\$314	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515041	OT-EVIDENCE TECH	\$16,919	\$25,142	\$7,851	\$10,000	\$1,731	\$4,100	\$8,000	(\$2,000)	-20.00%
1622239	515042	OT-TACTICAL OPERATIONS	\$6,719	\$11,101	\$13,493	\$11,000	\$1,269	\$3,120	\$6,000	(\$5,000)	-45.45%
1622239	515043	OT-CRISIS NEGOTIATIONS	\$1,071	\$938	\$1,316	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1622239	515045	OT-SCENE SECURITY	\$786	\$703	\$208	\$1,300	\$75	\$84	\$0	(\$1,300)	-100.00%
1622239	515050	OT-ENHANCED PATROL	\$618	\$421	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	515051	OT-MEETING/EVENT	\$26,170	\$59,488	\$50,066	\$5,000	\$14,305	\$29,000	\$30,000	\$25,000	500.00%
1622239	515052	OT-TRAINING GENERAL	\$6,391	\$41,694	\$50,179	\$0	\$30,510	\$22,000	\$1,000	\$1,000	100.00%
1622239	515053	OT-TRAINING TACTICAL	\$1,211	\$2,103	\$44,123	\$1,000	\$10,345	\$10,345	\$1,000	\$0	0.00%
1622239	515054	OT-ANIMAL CONTROL	\$1,482	\$1,758	\$2,622	\$500	\$525	\$1,000	\$500	\$0	0.00%

		2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
1622239	515057	\$0	\$193	\$2,048	\$0	\$185	\$0	\$0	\$0	0.00%
1622239	515058	\$0	\$9,080	\$32,129	\$20,000	\$14,283	\$29,000	\$20,000	\$0	0.00%
1622239	515060	\$4,579	\$7,693	\$55,552	\$30,000	\$16,157	\$31,000	\$30,000	\$0	0.00%
1622239	515061	\$3,303	\$12,362	\$7,183	\$10,000	\$2,024	\$4,351	\$6,000	(\$4,000)	-40.00%
1622239	515062	\$225	\$2,254	\$10,460	\$5,000	\$7,039	\$13,500	\$10,000	\$5,000	100.00%
1622239	515063	\$14,769	\$32,117	\$100,858	\$24,000	\$34,949	\$74,400	\$30,000	\$6,000	25.00%
1622239	515064	\$0	\$0	\$0	\$20,000	\$5,180	\$10,500	\$10,000	(\$10,000)	-50.00%
1622239	5160	\$141,916	\$131,414	\$142,533	\$129,382	\$12,658	\$129,382	\$131,279	\$1,897	1.47%
1622239	5172	\$32,500	\$32,500	\$32,500	\$29,900	\$25,209	\$29,900	\$28,600	(\$1,300)	-4.35%
1622239	5191	\$472,331	\$422,461	\$552,450	\$520,381	\$242,884	\$464,970	\$541,040	\$20,659	3.97%
1622239	519301	\$264,048	\$268,374	\$290,677	\$268,150	\$126,331	\$264,479	\$271,477	\$3,327	1.24%
1622239	519302	\$61,765	\$62,765	\$68,170	\$62,715	\$29,651	\$61,854	\$63,488	\$773	1.23%
1622239	5194	\$1,110,274	\$992,432	\$992,106	\$1,164,461	\$475,759	\$951,500	\$1,101,379	(\$63,082)	-5.42%
1622239	519401	\$35,116	\$37,500	\$41,250	\$42,900	\$37,950	\$42,900	\$42,075	(\$825)	-1.92%
1622239	519402	\$1,110,536	\$1,141,805	\$1,110,707	\$1,036,225	\$535,221	\$1,036,225	\$1,222,340	\$186,115	17.96%
1622239	519403	\$309,900	\$346,020	\$331,028	\$343,186	\$192,099	\$343,186	\$345,525	\$2,339	0.68%
1622239	5195	\$13,361	\$16,349	\$17,387	\$16,759	\$8,951	\$15,500	\$19,840	\$3,081	18.38%
1622239	5196	\$342	\$0	\$3,700	\$2,000	\$1,014	\$2,000	\$2,000	\$0	0.00%
CONTRACTUAL SERVICE										
1622239	5214	\$22,393	\$3,992	\$3,364	\$3,000	\$1,013	\$1,500	\$1,500	(\$1,500)	-50.00%
1622239	5223	\$21,274	\$19,032	\$12,813	\$13,000	\$9,590	\$16,000	\$15,500	\$2,500	19.23%
1622239	522301	\$0	\$4,835	\$1,100	\$0	\$0	\$0	\$0	\$0	0.00%
1622239	5224	\$1,416	\$100	\$14	\$2,000	\$0	\$0	\$0	(\$2,000)	-100.00%
1622239	5225	\$571	\$150	\$303	\$500	\$0	\$500	\$500	\$0	0.00%
1622239	524005	\$101,148	\$131,892	\$100,700	\$130,000	\$35,975	\$131,487	\$132,000	\$2,000	1.54%
1622239	5244	\$38,980	\$12,937	\$14,890	\$17,600	\$4,343	\$17,600	\$17,600	\$0	0.00%
1622239	5249	\$148,252	\$113,464	\$83,668	\$120,000	\$21,569	\$121,000	\$121,000	\$1,000	0.83%
1622239	5251	\$1,811	\$1,509	\$1,234	\$1,000	\$884	\$1,400	\$1,600	\$600	60.00%
1622239	5255	\$9,041	\$4,952	\$13,801	\$8,000	\$2,452	\$7,600	\$0	(\$8,000)	-100.00%
1622239	5256	\$150	\$2,370	\$1,035	\$1,000	\$113	\$564	\$500	(\$500)	-50.00%
MATERIALS & SUPPLIES										
1622239	5332	\$1,222	\$1,301	\$6,668	\$5,000	\$60	\$1,000	\$1,000	(\$4,000)	-80.00%
1622239	5343	\$0	\$0	\$319	\$0	\$51	\$122	\$0	\$0	0.00%
1622239	5347	\$26,909	\$17,028	\$29,816	\$20,000	\$17,599	\$19,200	\$20,000	\$0	0.00%
1622239	5352	\$0	\$0	\$0	\$0	\$0	\$0	\$55,500	\$55,500	100.00%
CAPITAL OUTLAY										
1622239	5411	\$0	\$0	\$0	\$0	\$0	\$0	\$24,700	\$24,700	100.00%
1622239	5533	\$7,488	\$9,763	\$1,662	\$5,000	\$4,420	\$5,000	\$5,000	\$0	0.00%
TOTAL EXPENDITURES		\$8,060,700	\$8,010,608	\$8,437,941	\$8,235,725	\$3,827,069	\$7,771,370	\$8,487,278	\$251,553	3.05%
NET TOTAL		\$8,049,563	\$7,998,436	\$8,429,325	\$8,227,025	\$3,817,782	\$7,762,570	\$8,477,578	\$250,553	3.05%

BUDGET MODIFICATIONS: During 2018 a vacant full time CSO position was replaced with 2 part-time CSO positions. Training equipment and supplies was moved from the Fleet budget to Patrol. Overtime is projected to go down by 2% for 2019.

PERFORMANCE MEASURES

DEPARTMENT: POLICE
DIVISION: Patrol

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Aggressive follow up on chargeable cases	Number of unresolved or charged cases	1 & 3	N/A	N/A	100% investigative follow up completed	100% investigative follow up completed	100% investigative follow up completed
	2. Address traffic safety issues.	Number of OWI citations	1 & 3	140	66	150	150	150
		# of traffic fatalities	1 & 3	2	N/A	0	0	0
		Number of traffic citations & warnings	1 & 3	3,567	2,126	Citations: 1000; Warnings: 1499	Citations: 1000; Warnings: 1500	Citations: 1000; Warnings: 1500
EFFICIENCY & EFFECTIVENESS:	3. Expand community engagement within each beat by requiring attendance at community meetings and intermittent beat patrol.	Number of community meetings/events attended	1, 3 & 6	N/A	N/A	75	75	75
		Number of hours of beat patrol	1 & 3	N/A	N/A	200	200	200
	4. Identify and eliminate response to calls for service that are counterproductive, and thereby create unobligated time for community policing activities.	Evaluate Calls for Service (CFS) & 911 re	1 & 3	N/A	N/A	Reduce needless CFS by 10%	Reduce needless CFS by 10%	Reduce needless CFS by 10%
	5. Train all officers in crisis intervention techniques, de-escalation tactics, and strategies for dealing with persons suffering from mental health issues.	# of trainings	1 & 3	N/A	N/A	1 trainings=15 officers	2 trainings=15 officers	2 trainings=15 officers
	6. Utilize crime analysis and human intelligence to identify patterns of crime, suspects, victims, and locations in order to place officers where they can be most effective.	Reduction in overall crime, increase in crime clearances, focus on violent crime	1 & 3	N/A	N/A	Reduce OT by 15%; Increase clearances by 10%, reduce Violent crime 5%	Reduce OT by 15%; Increase clearances by 10%, reduce Violent crime 5%	Reduce OT by 15%; Increase clearances by 10%, reduce Violent crime 5%

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – POLICE

General Fund

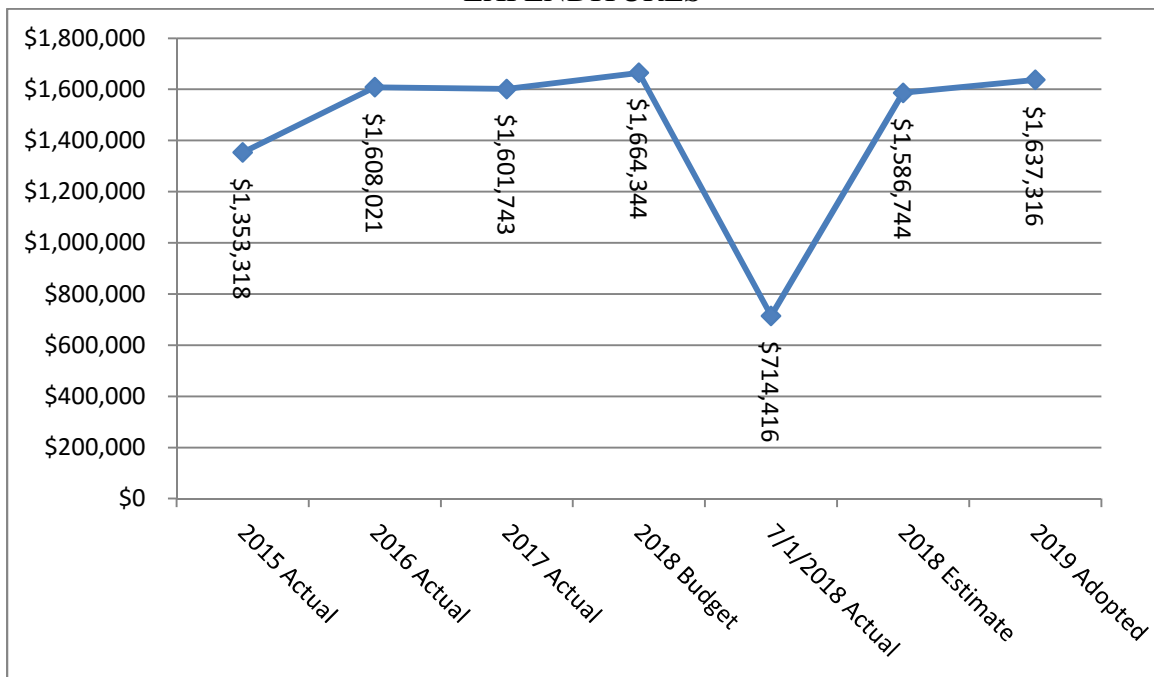
Special Operations Division Description:

The Special Operations oversees detectives, Task Force, Violent Crimes Interdiction Team, Child Maltreatment, evidence and Crime Stoppers. Management of case investigations and coordinating response to ongoing community violence are the main objectives of the division.

A majority of the detective's work involves follow-up and investigations of crimes reported through the patrol division.

A seldom observed responsibility of this division is the maintenance of thousands of pieces of crime evidence. The division manages this task with less than two full time positions. A major portion of the police headquarters is reserved for the intake and archiving of crime scene evidence to be used in trial.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
SPECIAL OPERATIONS											
PERSONNEL SERVICES											
1622240	5110	REGULAR PERSONNEL	\$757,950	\$810,114	\$884,307	\$969,892	\$402,645	\$923,782	\$931,655	(\$38,237)	-3.94%
1622240	5111	COURT TIME	\$190	\$200	\$0	\$0	\$80	\$80	\$80	\$80	0.00%
1622240	5120	PART TIME PERSONNEL	\$0	\$35,514	\$42,377	\$42,768	\$23,082	\$42,768	\$46,903	\$4,135	9.67%
1622240	5150	OVERTIME	\$27,292	\$14	\$145	\$0	\$93	\$0	\$0	\$0	0.00%
1622240	515001	OVERTIME - MANPOWER	\$4,871	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		OVERTIME - PROPERTY									
1622240	515003	MGMG	\$4,829	\$520	\$594	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515004	OVERTIME - TRAINING	\$4,322	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515010	OVERTIME - SICK CALL	\$0	\$1,486	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515011	OVERTIME - COURT	\$1,585	\$1,260	\$838	\$800	\$3,422	\$4,000	\$1,000	\$200	25.00%
1622240	515012	OVERTIME - TRAINING	\$1,314	\$6,873	\$23,746	\$1,000	\$0	\$0	\$1,000	\$0	0.00%
1622240	515013	OT - CRITICAL INCIDENT	\$0	\$464	\$440	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1622240	515014	OT - STAFFING	\$352	\$8,424	\$2,701	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515015	OT- GUARD DUTY	\$0	\$1,129	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515016	OT-OTHER	\$0	\$142	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515017	OT-WC/FMLA	\$0	\$826	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		OT-CRIMINAL									
1622240	515020	INVESTIGATION	\$29,468	\$112,489	\$78,931	\$70,000	\$19,822	\$54,033	\$70,000	\$0	0.00%
1622240	515022	OT-CALL FOR SERVICE	\$93	\$619	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515024	OT-RW INVESTIGATION	\$3,675	\$18,060	\$12,702	\$8,000	\$5,199	\$13,857	\$8,000	\$0	0.00%
1622240	515025	OT-RW ACC/ELCI	\$0	\$45	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515026	OT-PRISONER PROCESSING	\$0	\$488	\$703	\$600	\$173	\$457	\$600	\$0	0.00%
1622240	515027	OT-PRISONER TRANSPORT	\$0	\$217	\$1,042	\$1,000	\$523	\$918	\$1,000	\$0	0.00%
1622240	515028	OT-HCCTransport	\$0	\$356	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515029	OT-INTERROGATION	\$591	\$842	\$1,052	\$1,500	\$426	\$1,215	\$1,500	\$0	0.00%
1622240	515030	OT-EVIDENCE PROCESSING	\$1,226	\$1,941	\$5,933	\$5,000	\$1,548	\$3,882	\$5,000	\$0	0.00%
1622240	515031	OT-SPECIAL OPERATION	\$1,277	\$3,534	\$3,680	\$3,600	\$4,907	\$10,581	\$3,600	\$0	0.00%
		OT-DETECTIVE									
1622240	515040	INVESTIGATION	\$36,767	\$80,118	\$14,337	\$18,000	\$11,137	\$32,085	\$20,000	\$2,000	11.11%
1622240	515041	OT-EVIDENCE TECH	\$400	\$679	\$0	\$0	\$612	\$0	\$0	\$0	0.00%
1622240	515042	OT-TACTICAL OPERATIONS	\$945	\$4,358	\$5,695	\$3,000	\$566	\$1,698	\$3,000	\$0	0.00%
1622240	515043	OT-CRISIS NEGOTIATIONS	\$254	\$318	\$140	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515044	OT-DRUG & GANG UNITS	\$1,668	\$2,188	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515051	OT-MEETING/EVENT	\$2,984	\$7,121	\$5,731	\$1,500	\$2,080	\$3,852	\$1,500	\$0	0.00%
1622240	515052	OT-TRAINING GENERAL	\$1,046	\$4,535	\$9,107	\$2,000	\$2,483	\$7,221	\$2,000	\$0	0.00%
1622240	515053	OT-TRAINING TACTICAL	\$146	\$123	\$10,284	\$2,000	\$2,759	\$2,386	\$2,000	\$0	0.00%
1622240	515055	OT-GRANT	\$2,022	\$880	\$339	\$0	(\$436)	\$0	\$0	\$0	0.00%
1622240	515056	OT-CRIME ANALYSIS	\$0	\$5,419	\$1,353	\$1,800	\$0	\$1,800	\$1,800	\$0	0.00%
1622240	515061	OT-INVESTIGATION	\$105	\$716	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515062	OT- SPECIAL EVENT	\$638	\$451	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	515063	OT-SUPERVISORY DUTIES	\$749	\$106	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	5160	HOLIDAY PAY	\$1,574	\$7,833	\$1,424	\$5,000	\$298	\$5,000	\$5,000	\$0	0.00%
1622240	5172	UNIFORM ALLOWANCE	\$5,850	\$5,850	\$6,500	\$7,150	\$6,500	\$7,150	\$7,800	\$650	9.09%
		WISCONSIN RETIREMENT									
1622240	5191	FUND	\$93,256	\$105,576	\$122,554	\$124,149	\$57,033	\$121,836	\$129,393	\$5,244	4.22%
1622240	519301	SOCIAL SECURITY	\$55,214	\$67,012	\$68,762	\$68,729	\$29,840	\$69,301	\$67,643	(\$1,086)	-1.58%
1622240	519302	MEDICARE	\$12,913	\$16,217	\$16,081	\$16,074	\$6,873	\$17,000	\$15,820	(\$254)	-1.58%
		HOSPITAL/SURG/DENTAL									
1622240	5194	INSURANCE	\$252,243	\$258,260	\$248,078	\$279,198	\$114,262	\$229,000	\$273,820	(\$5,378)	-1.93%
1622240	519401	VEBA	\$6,075	\$6,750	\$17,837	\$8,250	\$6,600	\$8,250	\$8,250	\$0	0.00%

		2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
1622240	5195 LIFE INSURANCE	\$1,293	\$1,343	\$2,079	\$2,334	\$901	\$2,334	\$1,952	(\$382)	-16.37%
CONTRACTUAL SERVICE										
1622240	5214 MAINTENANCE OTHER EQUIPMENT SCHOOLS, SEMINARS, & CONFERENCE	\$9,552	\$4,253	\$2,364	\$5,000	\$4,875	\$9,828	\$11,000	\$6,000	120.00%
1622240	5223 PROFESSIONAL DUES	\$8,106	\$8,830	\$2,313	\$9,500	\$1,739	\$5,000	\$8,500	(\$1,000)	-10.53%
1622240	5225 OTHER FEES	\$245	\$453	\$251	\$500	\$200	\$500	\$500	\$0	0.00%
1622240	5244 AUTO & TRAVEL	\$15,352	\$9,864	\$6,244	\$5,000	\$3,903	\$5,379	\$6,000	\$1,000	20.00%
1622240	5251 TELEPHONE - LOCAL	\$19	\$9	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622240	5271 TOTAL EXPENDITURES	\$4,867	\$3,202	\$1,079	\$0	\$270	\$550	\$0	\$0	0.00%
	NET TOTAL	\$1,353,318	\$1,608,021	\$1,601,743	\$1,664,344	\$714,416	\$1,586,744	\$1,637,316	(\$27,028)	-1.62%

BUDGET MODIFICATIONS: In 2018 the full time vacant Evidence Custodian position was replaced with two part time Evidence Custodians.

PERFORMANCE MEASURES

DEPARTMENT: POLICE
DIVISION: Special Operations

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Increase shots fired clearances and felony firearms arrests	Increase in arrests and cases	1,2,6	N/A	N/A	<ul style="list-style-type: none"> • Joined Rockford National Integrated Ballistic Information Network (NIBIN) Task Force • 100% of firearms and casings were sent entered into NIBIN • 103 Firearms and 109 casing cases were entered 	Join Rockford NIBIN Task Force, 100% submission of ballistic evidence	100% NIBINS correlations assigned as case management. 100% DNA swabs on guns. Send Detective to NIBINS training
	2. Increase arrests of wanted felons, current crime suspects.	Reduction in outstanding felony warrants, reduction in time from crime to arrest.	1,2,6	N/A	N/A	<ul style="list-style-type: none"> • Felony warrants served, 15% increase (2016 - 104 and 2017 - 120 served) • 2017 - 119 Felony warrants issued and 120 Felony warrants served 	Reduce felony warrants by 10%	Reduce felony warrants by 10% Issuance of felony warrants from DA's Office less than 10 days
	3. Establish a modern investigative case management and follow up system.	Purchase and implementation	1,2,6	N/A	N/A	September 2017, case management and follow-up database develop and implemented by the Lieutenant of Detectives.	By 5/1/17	By 3/31/18
	4. Provide all investigators with relevant interrogation, legal updates, & specialty training (sexual assault, human trafficking, evidence collection, etc.).	On going training	1,2,6	N/A	N/A	Ongoing	On going	On going
	5. Update public nuisance ordinance	Successful adoption of new public nuisance ordinance	1,2,6	N/A	N/A	Data collection and research started. Extended to 2018 PPO.	By 1/1/17	12/31/2018

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	6. Utilize crime analysis to identify and analyze patterns of crime, suspects, victims, and locations in order to deploy resources in an effective matter and assist detective in identifying and apprehending suspects.	Reduction in crime, increase in crime clearances, and focusing on violent crime thru the use of crime analysis	1,2,6	N/A	N/A	<ul style="list-style-type: none"> • 77 - Intelligence Reports compiled • NIBIN monthly reports • Analysis on Beat Areas • Analysis and information for posting of Beloit's most wanted • Monthly report on Heroin Overdoses Offender Timelines • Provided as needed reports to assist in identifying and apprehending suspects 	N/A	<ul style="list-style-type: none"> Monthly strategic crime analysis Weekly tactical crime analysis
	7. Reduction in crime, increase in crime clearances, focusing on violent crime	Percentage of property crimes cleared				30%	33%	35%
		Percentage of violent crimes cleared				70%	72%	74%
		UCR Part I Property Crimes: Reported				1119	1064	1027
		UCR Part I Violent Crimes: Reported				156	148	141
		7. Reduce Uniformed Crime Reporting (UCR) Part 1 crimes by 5%, increase clearances by 10%	1,2,6	N/A	N/A	<u>UCR Part 1 Crimes</u> <ul style="list-style-type: none"> • Part 1 - Violent Crimes reduced by 14% • Part 1 - Property Crimes reduced by 1% • Simple Assaults increase of 14% <u>Clearance Rate</u> <ul style="list-style-type: none"> • Average clearance rate for part 1 crimes increased by 7% from 41% in 2016 to 48% in 2017 		
8. Expand information & intelligence sharing across the department and with local, state, and federal partners, as well as family and children service providers.	Establish liaisons with Rock Co, Winnebago Co, and Bureau of Alcohol, Tobacco, Firearms, and Explosives (ATF) National Integrated Ballistic Information Network (NIBIN) taskforce--Rockford. Develop contact list and have quarterly meetings to share crime analysis information.	1,2,6	N/A	N/A	Liaisons were established in 2017. 2018 Target is to create a contact list and have quarterly meetings to share crime analysis information			

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

Goal(s)

2015
Actual

2016
Actual

2017
Actual

2018
Target

2019
Target

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – POLICE

General Fund

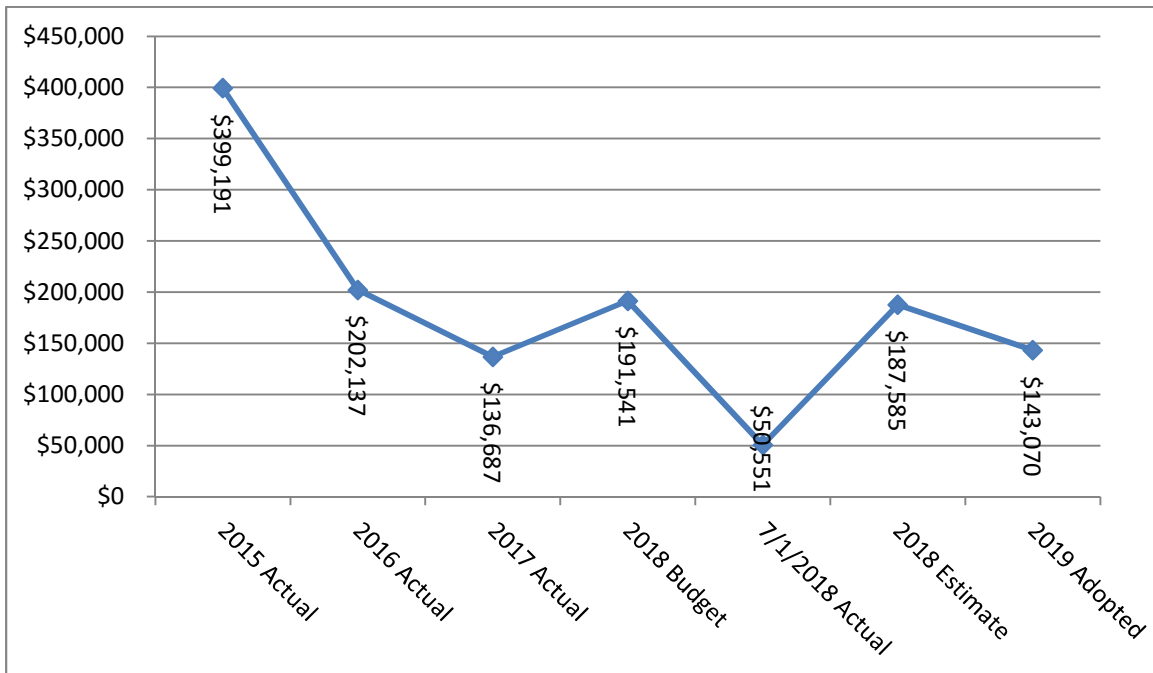
Support Services Division Description:

The Police Support Services operations and personnel are supervised by a civilian Director of Support Services. The division is responsible for all department statistical reporting, records management, training and court services.

Support Services personnel include the Records Bureau Staff and the Training Coordinator. The Records Bureau is responsible for managing the records functions of the department. All police reports are processed and disseminated by Records Bureau personnel in accordance with Wisconsin Open Records Law.

The Training Coordinator is responsible for recording and reporting all department training. The Training Coordinator handles all training registrations and training travel arrangements for all sworn and non-sworn personnel in the police department.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
POLICE SUPPORT SERVICES											
PERSONNEL SERVICES											
1622300	5110	REGULAR PERSONNEL	\$63,117	\$39,207	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5120	PART TIME PERSONNEL	\$29,176	\$3,695	\$0	\$741	\$0	\$0	\$0	(\$741)	0.00%
1622300	5150	OVERTIME	\$4,310	\$11,061	\$253	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5160	HOLIDAY PAY	\$227	\$1,457	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5172	UNIFORM PAY	\$650	\$650	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5191	WISCONSIN RETIREMENT FUND	\$7,533	\$5,180	\$30	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	519301	SOCIAL SECURITY	\$6,044	\$3,522	\$15	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	519302	MEDICARE	\$1,413	\$824	\$4	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$23,444	\$13,144	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	519401	VEBA	\$675	\$750	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1622300	5195	LIFE INSURANCE	\$218	\$131	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
1622300	5215	COMPUTER/OFFICE EQUIP MAIN.	\$27,412	\$12,730	\$21,896	\$33,100	\$14,878	\$34,251	\$37,470	\$4,370	13.20%
1622300	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$16,672	\$5,407	\$7,910	\$7,700	\$1,744	\$7,140	\$11,700	\$4,000	51.95%
1622300	5232	DUPLICATING & DRAFTING	\$4,188	\$3,734	\$6,037	\$6,800	\$3,460	\$5,427	\$5,800	(\$1,000)	-14.71%
1622300	5244	OTHER FEES	\$840	\$109	\$870	\$3,700	\$657	\$3,700	\$3,700	\$0	0.00%
1622300	5255	PHYSICAL EXAMS	\$0	\$0	\$0	\$0	\$0	\$0	\$12,000	\$12,000	100.00%
1622300	5274	RADIO & COMMUNICATION SERVICES	\$65,380	\$26,819	\$43,758	\$35,000	\$8,550	\$35,000	\$32,000	(\$3,000)	-8.57%
MATERIALS & SUPPLIES											
1622300	5331	POSTAGE & EXPRESS MAIL	\$4,402	\$3,963	\$3,419	\$4,500	\$1,472	\$4,500	\$4,500	\$0	0.00%
1622300	5332	OFFICE/COMP EQUIP & SUPPLIES	\$19,247	\$22,743	\$17,237	\$15,000	\$8,202	\$15,416	\$15,500	\$500	3.33%
1622300	5343	GENERAL COMMODITIES	\$11,362	\$11,411	\$8,343	\$10,000	\$5,291	\$7,151	\$5,400	(\$4,600)	-46.00%
1622300	5347	UNIFORMS	\$26,553	\$18,636	\$11,265	\$15,000	\$5,129	\$15,000	\$15,000	\$0	0.00%
1622300	5352	TRAINING EQUIPMENT & SUPPLIES	\$63,814	\$15,911	\$15,649	\$60,000	\$1,169	\$60,000	\$0	(\$60,000)	-100.00%
CAPITAL OUTLAY											
1622300	5533	OTHER>1000	\$22,514	\$1,053	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$399,191	\$202,137	\$136,687	\$191,541	\$50,551	\$187,585	\$143,070	(\$48,471)	-25.31%
		NET TOTAL	\$399,191	\$202,137	\$136,687	\$191,541	\$50,551	\$187,585	\$143,070	(\$48,471)	-25.31%

BUDGET MODIFICATIONS: Training equipment and supplies were moved to the Patrol budget.

PERFORMANCE MEASURES

DEPARTMENT: POLICE
DIVISION: Support Services

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	1. Provide the public with access to public records	Number of public records requests completed	2,5,6	N/A	N/A	1690 Open records 94% of time in 10 day turn around	Maintain 10 day turn around 90% of the time.	Maintain 10 day turn around 90% of the time.
	2. Assure and document that all sworn personnel meet the 24 hour minimum training hours required	All statutory training requirements are met, July 1-June 30.	2,6	N/A	N/A	All Law enforcement met standards by 6/30/17	Mandatory by 6/30/18	Mandatory by 6/30/19
	3. Ensure departmental policies are reviewed, updated, and electronically available to all personnel through Lexipol system	Complete implementation (would like to change to Continued implementation if possible!)	2,6	N/A	N/A	20 policies issued in 2017.122 policies left.	by 12/31/18 (Would like to change to 24 policies by 12/31/18)	Full implementation by 6/30/19
	4. Ensure all departmental databases are current and supported versions..		2,6	N/A	N/A	Badger Tracs, Spillman, Winscribe, Evidence.com updated	On Going	On Going
	Ensure compliance with all Criminal Justice Information Services (CJIS) and TIME system requirements.	Check all compliances	2,6	N/A	N/A	TIME system audit completed in 2017.	Due at end of 2018	12/31/2019
	6. Identify technological and personnel efficiencies, and adjust division positions accordingly.		2,6	N/A	N/A	IPODS for efficiency with Winscribe, Axon Capture, Axon View and Lexipol.	On Going	On Going

CITY COUNCIL GOALS:

1. Create and sustain safe and healthy neighborhoods.
2. Create and sustain a “high performing organization” which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. Create and sustain economic and residential growth.
4. Create and sustain a high quality of life.
5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. Create and sustain a positive image, enhance communications and engage the community.

			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
FLEET & FACILITY											
PERSONNEL SERVICES											
1622315	5110	REGULAR PERSONNEL	\$47,248	\$47,869	\$48,322	\$49,464	\$25,267	\$49,325	\$49,325	(\$139)	-0.28%
1622315	5150	OVERTIME	\$2,904	\$6,795	\$9,011	\$3,000	\$3,576	\$4,500	\$4,000	\$1,000	33.33%
1622315	5160	HOLIDAY PAY	\$0	\$92	\$41	\$0	\$0	\$0	\$0	\$0	0.00%
1622315	5191	WISCONSIN RETIREMENT FUND	\$3,411	\$3,614	\$3,900	\$3,561	\$1,932	\$3,561	\$3,231	(\$330)	-9.27%
1622315	519301	SOCIAL SECURITY	\$2,979	\$3,231	\$3,380	\$3,012	\$1,652	\$3,012	\$2,778	(\$234)	-7.77%
1622315	519302	MEDICARE	\$697	\$756	\$790	\$705	\$386	\$705	\$650	(\$55)	-7.80%
1622315	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$23,444	\$22,532	\$22,532	\$23,546	\$13,012	\$23,546	\$25,220	\$1,674	7.11%
1622315	5195	LIFE INSURANCE	\$51	\$55	\$55	\$55	\$31	\$55	\$57	\$2	3.64%
CONTRACTUAL SERVICE											
1622315	5244	OTHER FEES	\$10,381	\$8,944	\$9,152	\$4,600	\$3,413	\$7,412	\$4,600	\$0	0.00%
1622315	5286	INSURANCE- COMPREHENSIVE LIAB	\$1,000	\$1,986	\$5,266	\$2,000	\$1,974	\$2,000	\$2,000	\$0	0.00%
MATERIALS & SUPPLIES											
1622315	5343	GENERAL COMMODITIES	\$1,543	\$2,268	\$2,511	\$4,000	\$1,542	\$4,000	\$4,000	\$0	0.00%
1622315	534502	MAINTENANCE	\$57,380	\$57,235	\$58,497	\$60,000	\$24,543	\$59,827	\$66,500	\$6,500	10.83%
1622315	534604	MATERIALS-POLICE	\$136,988	\$116,866	\$120,711	\$128,183	\$83,433	\$150,000	\$155,120	\$26,937	21.01%
CAPITAL OUTLAY											
1622315	5531	VEH>1000	\$38,387	\$45,334	\$51,228	\$60,000	\$53,123	\$6,000	\$74,500	\$14,500	24.17%
		TOTAL EXPENDITURES	\$326,413	\$317,577	\$335,396	\$342,126	\$213,884	\$313,943	\$391,981	\$49,855	14.57%
		NET TOTAL	\$326,413	\$317,577	\$335,396	\$342,126	\$213,884	\$313,943	\$391,981	\$49,855	14.57%

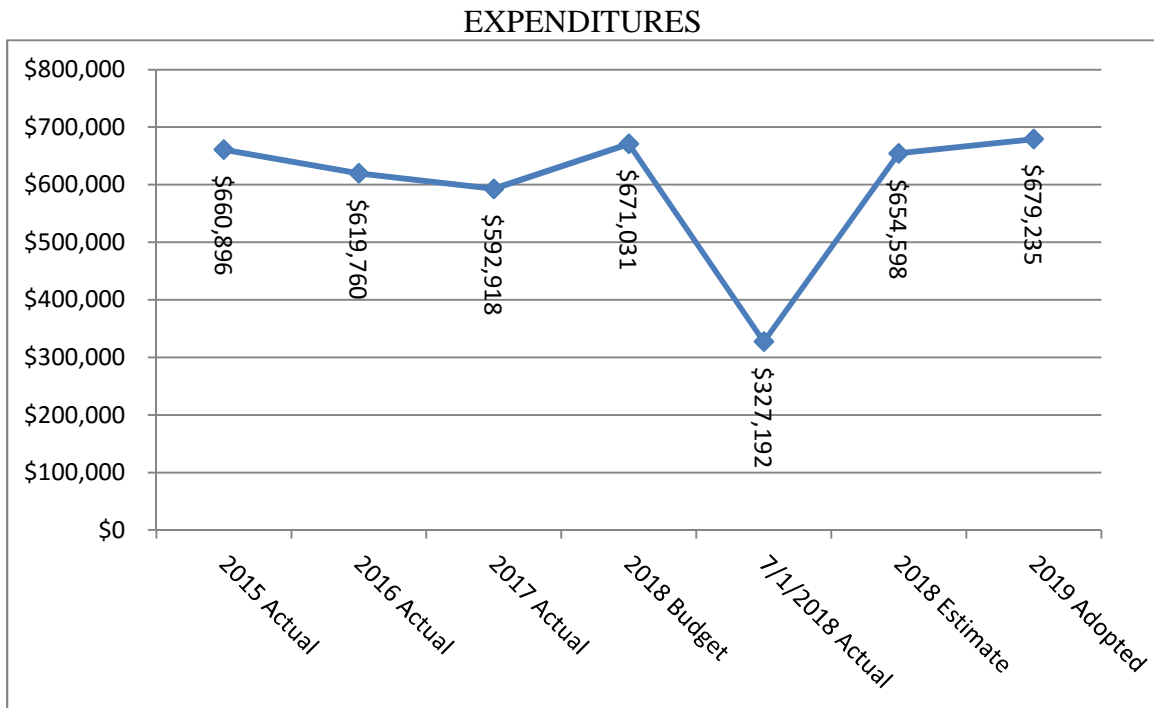
BUDGET MODIFICATIONS: Non-leaded fuel is projected at \$2.77 per gallon for 2019.

DEPARTMENT – POLICE

General Fund

Records Division Description:

The Police Records Division is Central repository for all department paperwork, routes all work to appropriate end users, and fills information requests. Some of those users are the courts, media and persons making open record requests. The record division operates twenty-four hours a day, every day to get documents recorded.



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
RECORDS											
PERSONNEL SERVICES											
1622342	5110	REGULAR PERSONNEL	\$285,337	\$251,404	\$247,637	\$252,455	\$123,136	\$249,633	\$255,294	\$2,839	1.12%
1622342	5120	PART TIME PERSONNEL	\$148,657	\$163,579	\$176,888	\$232,411	\$104,597	\$220,000	\$233,003	\$592	0.25%
1622342	5130	EXTRA PERSONNEL	\$0	\$0	\$0	\$0	\$1,614	\$3,000	\$0	\$0	0.00%
1622342	5150	OVERTIME	\$4,520	\$4,911	\$4,447	\$4,500	\$5,029	\$6,500	\$4,500	\$0	0.00%
1622342	5160	HOLIDAY PAY	\$5,870	\$6,870	\$9,286	\$8,000	\$3,365	\$8,000	\$8,000	\$0	0.00%
1622342	5191	WISCONSIN RETIREMENT FUND	\$27,330	\$25,381	\$26,790	\$29,848	\$14,535	\$29,848	\$29,730	(\$118)	-0.40%
1622342	519301	SOCIAL SECURITY	\$27,155	\$26,095	\$26,718	\$29,754	\$14,412	\$29,754	\$30,084	\$330	1.11%
1622342	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$6,351	\$6,103	\$6,248	\$6,959	\$3,371	\$6,959	\$7,037	\$78	1.12%
1622342	5194	INSURANCE	\$124,981	\$109,658	\$81,423	\$85,088	\$44,783	\$85,088	\$91,135	\$6,047	7.11%
1622342	5195	LIFE INSURANCE	\$848	\$778	\$861	\$1,516	\$601	\$1,516	\$1,452	(\$64)	-4.22%
1622342	5196	UNEMPLOYMENT	\$3,311	\$4,515	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
1622342	5215	COMPUTER/OFFICE EQUIP MAIN	\$10,505	\$10,916	\$10,770	\$13,000	\$11,352	\$11,000	\$13,000	\$0	0.00%
1622342	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$1,216	\$1,227	\$49	\$0	\$0	\$0	\$0	\$0	0.00%
1622342	5232	DUPLICATING & DRAFTING	\$4,605	\$2,992	\$1,700	\$0	\$0	\$0	\$0	\$0	0.00%
1622342	5244	OTHER FEES	\$10,062	\$1,439	\$0	\$6,500	\$0	\$2,000	\$5,000	(\$1,500)	-23.08%
MATERIALS & SUPPLIES											
1622342	5347	UNIFORMS	\$148	\$42	\$100	\$1,000	\$397	\$1,300	\$1,000	\$0	0.00%
CAPITAL OUTLAY											
1622342	5533	OTHER>1000	\$0	\$3,850	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$660,896	\$619,760	\$592,918	\$671,031	\$327,192	\$654,598	\$679,235	\$8,204	1.22%
		NET TOTAL	\$660,896	\$619,760	\$592,918	\$671,031	\$327,192	\$654,598	\$679,235	\$8,204	1.22%

BUDGET MODIFICATIONS: No significant changes for 2019.

1622345	911	EMERGENCY DISPATCH									
CONTRACTUAL SERVICE											
1622345	5271	TEL-LOCAL	\$4,318	\$5,103	\$4,318	\$3,240	\$1,570	\$3,240	\$3,240	\$0	0.00%
		TOTAL EXPENDITURES	\$4,318	\$5,103	\$4,318	\$3,240	\$1,570	\$3,240	\$3,240	\$0	0.00%

DEPARTMENT – FIRE

General Fund

Divisions & Programs:

- Administration*
- Fire Fighting & Rescue*
- Fire Inspection & Prevention*

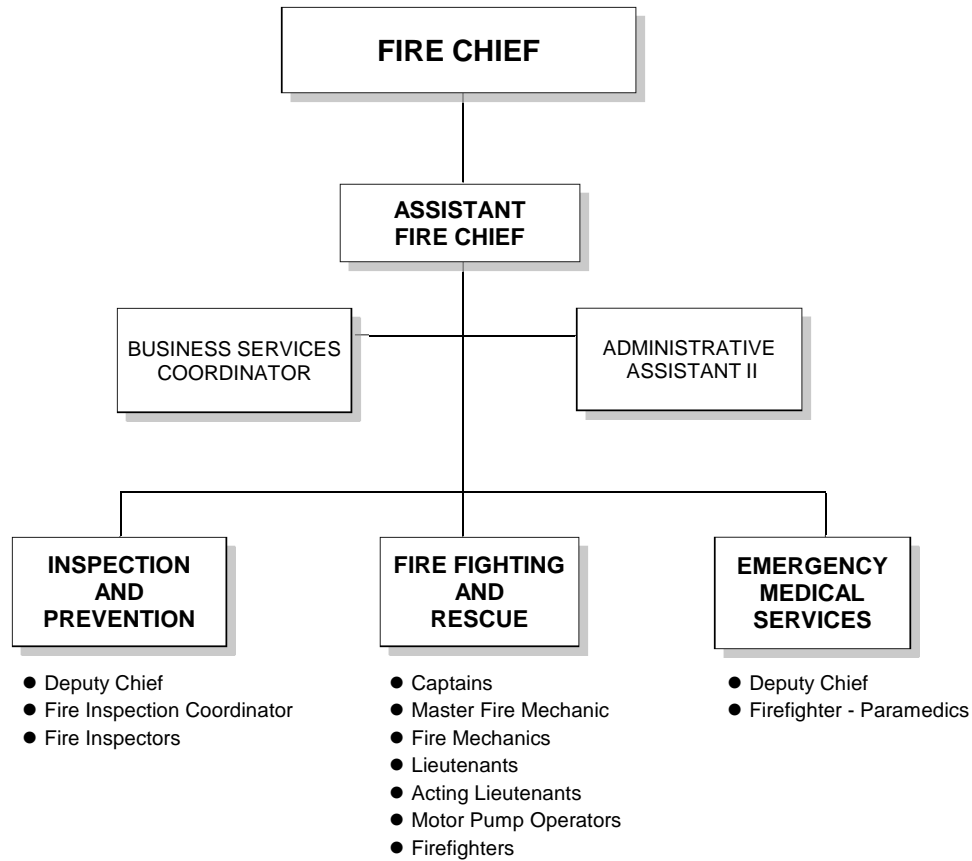
The Following Fund Page Is In Their Indicated Budget Section

Enterprise Funds: *Ambulance*

Special Revenue: *SAFER Fire Grant*

	2015	2016	2017	2018	2018 YTD	2018	2019
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED
GENERAL FUND	\$7,505,325	\$7,607,614	\$7,638,134	\$7,694,566	\$3,930,093	\$7,969,389	\$7,937,097
ENTERPRISE	\$1,166,234	\$1,219,749	\$1,310,001	\$1,451,878	\$692,076	\$1,457,624	\$1,451,878
SPECIAL REVENUE	\$382,405	\$282,229	\$211,955	\$0	\$103,198	\$103,198	\$0
TOTAL	\$9,053,964	\$9,109,592	\$9,160,091	\$9,146,444	\$4,725,367	\$9,530,211	\$9,388,975

CITY OF БЕЛОIT, WISCONSIN FIRE DEPARTMENT ORGANIZATIONAL CHART 2019



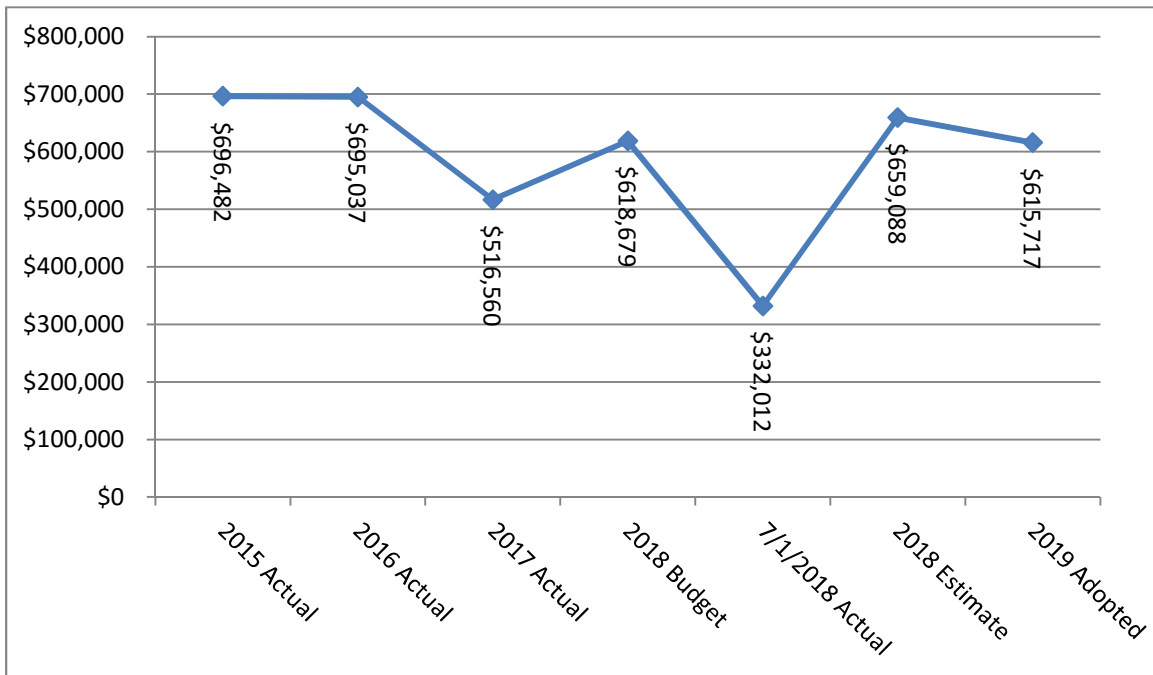
DEPARTMENT – FIRE

General Fund

Fire Administration Division Description:

The Administration Division provides for the personnel and financial administration of the department. This division facilitates compliance with city personnel policy and state and federal employment regulations, processes accounts receivable and payable, payroll, personnel record entry, database management, information systems requests, and front counter customer service.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FIRE ADMINISTRATION											
DEPARTMENTAL EARNING											
1666100	4506	COPY FEES	(\$117)	(\$83)	(\$163)	(\$250)	(\$70)	(\$150)	(\$150)	\$100	-40.00%
		TOTAL REVENUES	(\$117)	(\$83)	(\$163)	(\$250)	(\$70)	(\$150)	(\$150)	\$100	-40.00%
PERSONNEL SERVICES											
1666100	5110	REGULAR PERSONNEL	\$291,544	\$300,427	\$198,369	\$268,954	\$124,899	\$275,110	\$300,422	\$31,468	11.70%
1666100	5160	HOLIDAY PAY WISCONSIN RETIREMENT	\$1,540	\$1,540	\$140	\$1,540	\$0	\$1,540	\$0	(\$1,540)	-100.00%
1666100	5191	FUND WORKER'S	\$39,413	\$38,221	\$25,217	\$38,690	\$18,190	\$40,464	\$45,167	\$6,477	16.74%
1666100	5192	COMPENSATION	\$190,812	\$208,780	\$203,226	\$207,158	\$103,578	\$207,156	\$159,590	(\$47,568)	-22.96%
1666100	519301	SOCIAL SECURITY	\$2,739	\$2,791	\$2,896	\$2,903	\$1,389	\$2,841	\$2,888	(\$15)	-0.52%
1666100	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$4,193	\$4,332	\$2,814	\$3,765	\$1,758	\$3,878	\$4,231	\$466	12.38%
1666100	5194	INSURANCE	\$70,319	\$67,596	\$46,942	\$70,638	\$28,850	\$65,813	\$75,658	\$5,020	7.11%
1666100	5195	LIFE INSURANCE	\$761	\$844	\$607	\$927	\$430	\$956	\$1,057	\$130	14.02%
CONTRACTUAL SERVICE											
1666100	5214	OTHER EQUIPMENT MAINTENANCE COMPUTER/OFFICE EQUIP	\$426	\$61	\$286	\$425	\$0	\$425	\$425	\$0	0.00%
1666100	5215	MAIN. SCHOOLS,SEMINARS,& CONFERENCES	\$14,124	\$1,956	\$2,350	\$2,500	\$173	\$2,100	\$2,500	\$0	0.00%
1666100	5223	CITY-WIDE TRAINING	\$200	\$3,849	\$1,636	\$3,000	\$918	\$2,700	\$3,000	\$0	0.00%
1666100	522301	PROFESSIONAL DUES OFFICIAL	\$0	\$383	\$1,723	\$1,500	\$0	\$0	\$1,500	\$0	0.00%
1666100	5225	NOTICES&PUBLICATIONS	\$284	\$514	\$514	\$484	\$450	\$450	\$484	\$0	0.00%
1666100	5231	DUPLICATING & DRAFTING CONTRACTED SERV-	\$325	\$1,308	\$967	\$1,500	\$0	\$0	\$1,500	\$0	0.00%
1666100	5232	PROFESSIONAL	\$2,999	\$2,640	\$4,521	\$4,000	\$1,217	\$4,000	\$4,000	\$0	0.00%
1666100	5240	BAD DEBT EXPENSE	\$19,287	\$1,495	\$15,941	\$0	\$40,772	\$40,772	\$0	\$0	0.00%
1666100	5245	AUTO & TRAVEL	\$43	\$11	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1666100	5251	LEGAL SERVICES RADIO & COMMUNICATIONS	\$1,163	\$600	\$311	\$800	\$0	\$1,100	\$800	\$0	0.00%
1666100	5254	EQUIP-OFFICE OVER \$1,000	\$45,906	\$47,674	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1666100	527401		\$0	\$0	\$0	\$0	\$588	\$588	\$600	\$600	100.00%
MATERIALS & SUPPLIES											
1666100	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP & SUPPLIES	\$1,752	\$1,533	\$1,752	\$1,500	\$1,029	\$1,500	\$1,500	\$0	0.00%
1666100	5332	GENERAL COMMODITIES	\$5,281	\$5,339	\$3,820	\$6,000	\$2,043	\$5,300	\$6,000	\$0	0.00%
1666100	5343	EQUIP-OFFICE OVER \$1,000	\$2,532	\$1,376	\$1,455	\$1,550	\$257	\$1,550	\$1,550	\$0	0.00%
1666100	5532		\$0	\$787	\$0	\$0	\$4,712	\$0	\$2,000	\$2,000	0.00%
FIXED EXPENSES											
1666100	5412	RENT/EQUIP	\$839	\$980	\$1,073	\$845	\$758	\$845	\$845	\$0	0.00%
		TOTAL EXPENDITURES	\$696,482	\$695,037	\$516,560	\$618,679	\$332,012	\$659,088	\$615,717	(\$2,962)	-0.48%
		NET TOTAL	\$696,365	\$694,954	\$516,397	\$618,429	\$331,942	\$658,938	\$615,567	(\$2,862)	-0.46%

BUDGET MODIFICATIONS: The worker's compensation projection went down significantly based on the decrease to the rates and mode factor.

PERFORMANCE MEASURES

DEPARTMENT: FIRE
DIVISION: Administration

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Conduct a joint labor/management public relations campaign to promote an informed constituency of our all hazards emergency preparedness and response capacity and community need.	An increase in post presentation fire department operational awareness and/or fire and life safety knowledge.	1,2,4,6	Developed Implementation Plan and Public Social Media Presence	Train Public Information Officer Staff 100% Complete -Increase Social Media Outputs to 6 per Month 100% Complete		Increase Social Media Outputs to 8 per Month and Broaden Public Education Contacts to 1 presentation per week.	Increase Social Media Outputs to 10 per Month and Broaden Public Education Contacts to an average of 1 presentation per week.
EFFICIENCY & EFFECTIVENESS:	2. Develop and implement a formal mentorship program to prepare employees for ascension to leadership in an effort to preserve organizational memory, grow our most valuable resource to maximum potential, and facilitate smooth transition of leadership when change occurs.	Provide for the timely succession of organization membership over the next 10 years..	2,4,6	75% Complete	100% Complete	N/A	N/A	N/A
	3. Improve communications throughout organization that facilitate growth of trust and the development of servant leadership	Increase in organizational satisfaction with the communications from the fire department leadership team.	2,4,6	25% Complete	75% Complete	25% Complete	50%	100%
	4. Implement a multifaceted approach to increase general fund appropriations to absorb Staffing for Adequate Fire and Emergency Response (SAFER) grant funded positions by July 2, 2015.	Identify, secure, and appropriate funding for 3 Full Time Equivalent (FTE) Firefighters	1,2,4,6	100% Complete General Fund Appropriation and a 2014 SAFER Award	25% Complete Funding for 3 positions through the SAFER grant will sustain these positions until 2018	100% Complete / quarterly reports submitted	Reimbursement and partial quarterly reports pending	N/A

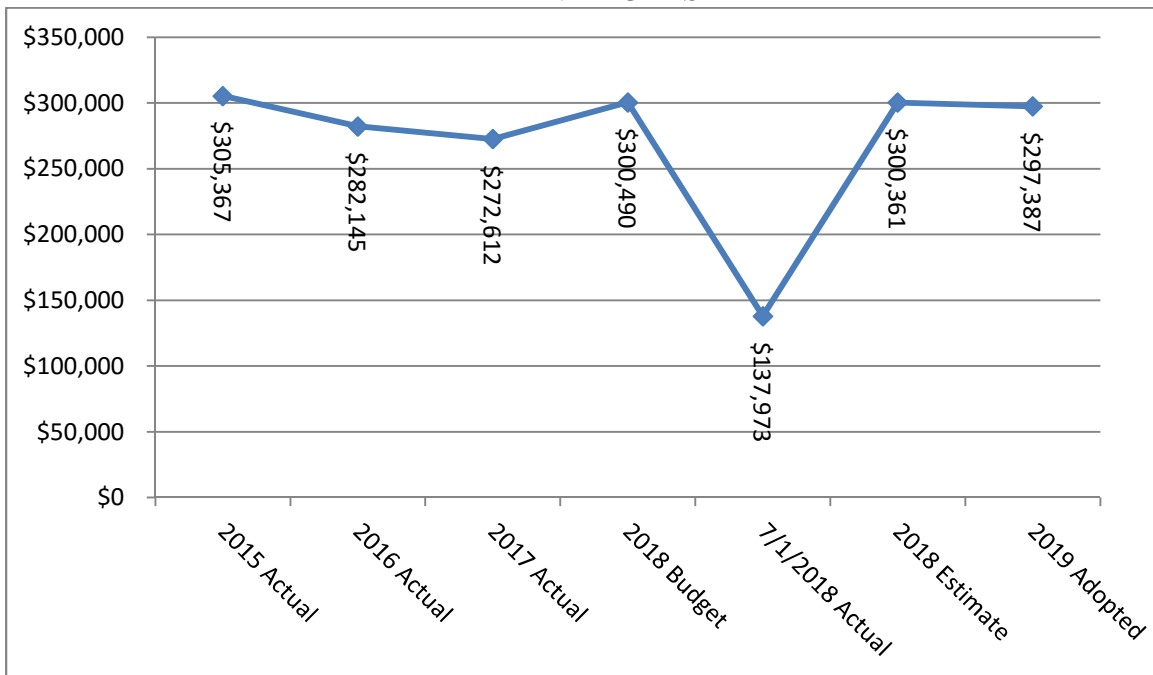
DEPARTMENT – FIRE

General Fund

Fire Inspection & Prevention Division Description:

The Code Enforcement Fire Inspection program merged into the Fire Department's Inspection program in 2006. This Division provides public fire safety and injury prevention education through outreach programs like National Fire Prevention Week, car seat safety education, school district classroom contacts, community group presentations and events, Juvenile Fire Setter intervention, and smoke detector maintenance and installation program. Fire and loss prevention is provided through a comprehensive commercial fire inspection and storage tank inspection program. This program also provides for the record keeping for all commercial properties for fire and storage tank inspections. Finally, in this division, we identify fire origin and cause determination.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FIRE INSPECTION & PREVENTION											
LICENSES & PERMITS											
1666200	4150	FIREWORKS PERMITS	(\$4,605)	(\$4,380)	(\$4,130)	(\$4,300)	(\$4,105)	(\$4,105)	(\$4,200)	\$100	-2.33%
		UNDERGROUND STORAGE									
1666200	4169	TANK INSP	(\$3,920)	(\$2,968)	(\$1,006)	(\$3,200)	(\$142)	(\$2,600)	(\$2,600)	\$600	-18.75%
INTERGOVT AIDS/GRANT											
		FIRE DISTRIBUTION DUES									
1666200	436003	%	(\$60,272)	(\$67,277)	(\$72,325)	(\$72,000)	\$0	(\$72,000)	(\$72,000)	\$0	0.00%
DEPARTMENTAL EARNING											
1666200	4523	INSPECTION	(\$138,330)	(\$139,871)	(\$129,637)	(\$133,390)	(\$130,249)	(\$130,249)	(\$133,390)	\$0	0.00%
		TOTAL REVENUES	(\$207,127)	(\$214,496)	(\$207,098)	(\$212,890)	(\$134,496)	(\$208,954)	(\$212,190)	\$700	-0.33%
PERSONNEL SERVICES											
1666200	5110	REGULAR PERSONNEL	\$117,134	\$119,482	\$116,706	\$121,780	\$69,187	\$127,090	\$115,806	(\$5,974)	-4.91%
1666200	5120	PART TIME PERSONNEL	\$82,251	\$81,410	\$81,827	\$72,927	\$37,409	\$78,265	\$73,871	\$944	1.29%
1666200	5130	EXTRA PERSONNEL	\$30,036	\$12,954	\$6,344	\$24,360	\$7,054	\$21,444	\$27,708	\$3,348	13.74%
1666200	5150	OVERTIME	\$459	\$728	\$770	\$800	\$1,089	\$1,200	\$800	\$0	0.00%
1666200	5160	HOLIDAY PAY	\$1,540	\$1,540	\$1,120	\$1,540	\$0	\$1,540	\$0	(\$1,540)	-100.00%
		WISCONSIN RETIREMENT									
1666200	5191	FUND	\$15,793	\$15,180	\$17,590	\$18,075	\$6,725	\$16,955	\$19,113	\$1,038	5.74%
1666200	519301	SOCIAL SECURITY	\$8,204	\$7,117	\$6,577	\$7,739	\$3,307	\$7,662	\$7,419	(\$320)	-4.13%
1666200	519302	MEDICARE	\$3,322	\$3,124	\$2,985	\$3,253	\$1,653	\$3,382	\$3,123	(\$130)	-4.00%
		HOSPITAL/SURG/DENTAL									
1666200	5194	INSURANCE	\$28,228	\$24,895	\$21,110	\$26,775	\$9,895	\$23,329	\$28,678	\$1,903	7.11%
1666200	5195	LIFE INSURANCE	\$655	\$740	\$730	\$926	\$58	\$214	\$154	(\$772)	-83.37%
CONTRACTUAL SERVICE											
		OTHER EQUIPMENT									
1666200	5214	MAINTENANCE	\$299	\$0	\$700	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
		SCHOOLS,SEMINARS,&									
1666200	5223	CONFERENCES	\$3,364	\$2,528	\$4,518	\$4,700	\$0	\$4,500	\$4,700	\$0	0.00%
1666200	5225	PROFESSIONAL DUES	\$581	\$1,966	\$325	\$1,315	\$80	\$80	\$1,315	\$0	0.00%
		CONTRACTED SERV-									
1666200	5240	PROFESSIONAL	\$500	\$500	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
1666200	5251	AUTO & TRAVEL	\$4,141	\$3,645	\$3,190	\$4,400	\$1,015	\$3,600	\$4,400	\$0	0.00%
MATERIALS & SUPPLIES											
		OFFICE/COMP EQUIP &									
1666200	5332	SUPPLIES	\$830	\$910	\$1,183	\$1,400	\$125	\$1,000	\$1,400	\$0	0.00%
1666200	5343	GENERAL COMMODITIES	\$2,264	\$520	\$833	\$1,000	\$278	\$600	\$1,000	\$0	0.00%
1666200	5351	BOOKS & SUBSCRIPTIONS	\$3,874	\$2,408	\$2,738	\$5,600	\$99	\$5,600	\$4,000	(\$1,600)	-28.57%
		TRAINING EQUIPMENT &									
1666200	5352	SUPPLIES	\$1,892	\$2,498	\$3,366	\$2,400	\$0	\$2,400	\$2,400	\$0	0.00%
		TOTAL EXPENDITURES	\$305,367	\$282,145	\$272,612	\$300,490	\$137,973	\$300,361	\$297,387	(\$3,103)	-1.03%
		NET TOTAL	\$98,240	\$67,649	\$65,514	\$87,600	\$3,477	\$91,407	\$85,197	(\$2,403)	-2.74%

BUDGET MODIFICATIONS: No significant changes for 2019.

PERFORMANCE MEASURES

DEPARTMENT: FIRE

DIVISION: Inspection

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

Goal(s)

2015
Actual

2016
Actual

2017
Actual

2018
Target

2019
Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Provide fire safety education to children, employees of business and industry and to the public at large through classroom presentations and through public service announcements.	# of residential inspections of smoke detectors	1	1	22	66	20	20
		# of children receiving fire safety education through classroom presentations	6	4,000	4,200	4,200	4,200	4,200
	2. Thoroughly investigate the origin and cause of all fires and support the police department and the district attorney in the prosecution of arson.	# of investigated fires	1	122	90	98	70	70
		# of arson cases (Incendiary)	1	17	16	10	10	10
		# of commercial fire inspections	6	2,096	1,964	1,947	1,947	1,947
		# of commercial fire inspection violations	6	1,878	1,750	1,832	1,800	1,800
EFFICIENCY & EFFECTIVENESS:	3. Increase the compliance of the Commercial Fire Inspection Program by performing quality assurance program annually.	Total Number of Hours of Education Per Employee	2	40	40	40	40	40

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

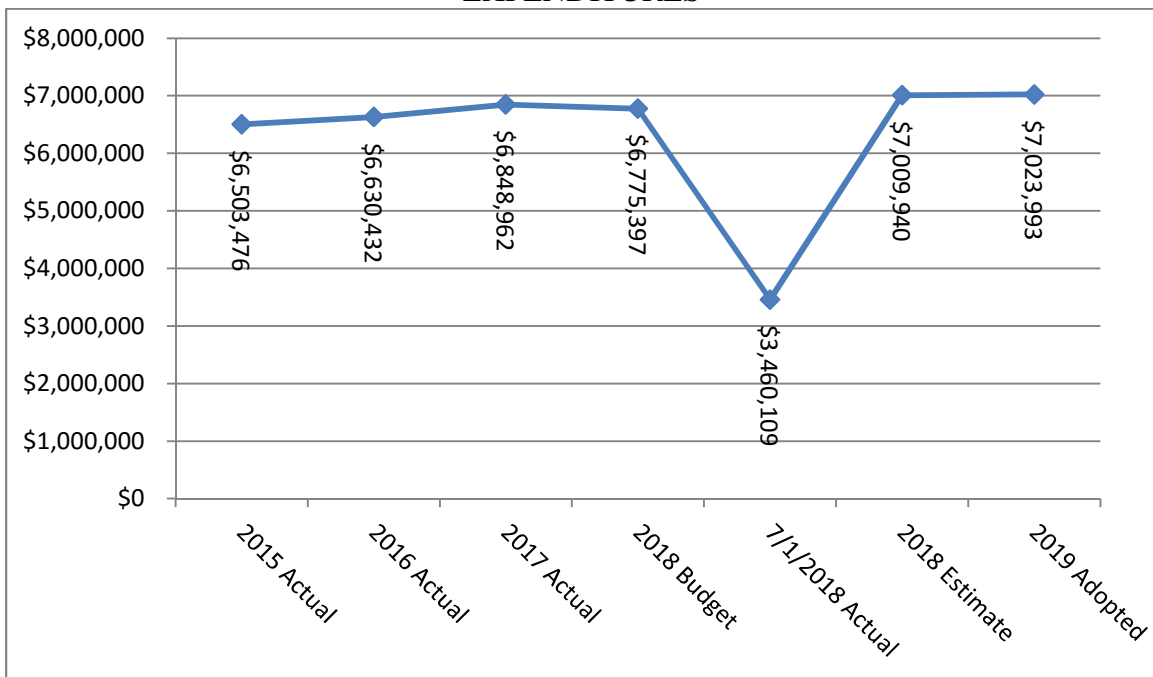
DEPARTMENT – FIRE

General Fund

Fire Fighting & Rescue Division Description:

The Firefighting & Rescue Division provides for the majority of resources required of an “All-Hazards” response. All-Hazards response capabilities are defined as any emergency the fire department may be; or has the potential for, being called upon to mitigate. This division comprises the greater majority of the preparedness and response budget for equipment, personnel, and maintenance. The Firefighting and Rescue Division handles a broad set of core preparedness and response responsibilities. Moreover, this division supports the first response role for the Ambulance Division.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
FIRE FIGHTING & RESCUE											
DEPARTMENTAL EARNING											
1666300	4524	EXTRICATION	(\$19,056)	\$0	(\$42,149)	(\$4,000)	\$1,095	\$1,095	(\$4,000)	\$0	0.00%
OTHER REVENUE											
1666300	4632	HAZMAT/RESPONSE	(\$550)	(\$4,541)	(\$32,689)	(\$20,000)	(\$8,645)	(\$16,000)	(\$16,000)	\$4,000	-20.00%
TOTAL REVENUES			(\$19,606)	(\$4,541)	(\$74,837)	(\$24,000)	(\$7,550)	(\$14,905)	(\$20,000)	\$4,000	-16.67%
PERSONNEL SERVICES											
1666300	5110	REGULAR PERSONNEL	\$3,171,203	\$3,202,800	\$3,351,756	\$3,419,212	\$1,546,363	\$3,152,591	\$3,373,602	(\$45,610)	-1.33%
1666300	5112	OUT-OF-CLASS PAY	\$33,627	\$31,618	\$40,481	\$37,600	\$18,070	\$37,000	\$40,000	\$2,400	6.38%
1666300	5150	OVERTIME	\$319,885	\$410,317	\$402,014	\$260,000	\$350,242	\$549,640	\$325,000	\$65,000	25.00%
1666300	5160	HOLIDAY PAY	\$75,460	\$74,200	\$72,940	\$78,540	\$270	\$78,540	\$72,380	(\$6,160)	-7.84%
1666300	5173	TOOL ALLOWANCE WISCONSIN RETIREMENT	\$750	\$1,000	\$750	\$750	\$750	\$750	\$750	\$0	0.00%
1666300	5191	FUND	\$549,672	\$528,761	\$640,570	\$613,199	\$305,609	\$644,362	\$649,880	\$36,681	5.98%
1666300	5192	WORKERS COMP	\$0	\$3,023	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$52,307	\$54,042	\$55,782	\$52,909	\$27,405	\$54,704	\$53,194	\$285	0.54%
1666300	5194	INSURANCE	\$943,206	\$876,356	\$892,255	\$933,145	\$428,724	\$886,973	\$929,103	(\$4,042)	-0.43%
1666300	519402	RETIRE HEALTH - PRE 65	\$725,153	\$701,828	\$690,293	\$622,535	\$352,989	\$847,168	\$835,411	\$212,876	34.20%
1666300	519403	RETIREE HEALTH - POST 65	\$315,458	\$351,090	\$336,466	\$337,585	\$200,189	\$345,939	\$349,812	\$12,227	3.62%
1666300	5195	LIFE INSURANCE	\$12,378	\$13,374	\$13,444	\$13,942	\$7,579	\$15,860	\$15,143	\$1,201	8.61%
CONTRACTUAL SERVICE											
1666300	5214	OTHER EQUIPMENT MAINTENANCE SCHOOLS, SEMINARS, & CONFERENCES	\$16,677	\$22,569	\$21,447	\$35,500	\$6,601	\$25,000	\$30,000	(\$5,500)	-15.49%
1666300	5223	PROFESSIONAL DUES OFFICIAL	\$839	\$1,274	\$600	\$1,531	\$475	\$725	\$1,531	\$0	0.00%
1666300	5231	NOTICES & PUBLICATIONS CONTRACTED SERV-	\$500	\$303	\$632	\$750	\$0	\$750	\$750	\$0	0.00%
1666300	5240	PROFESSIONAL CONTRACTED SERV-	\$2,009	\$946	\$183	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	5241	LABOR	\$690	\$840	\$1,064	\$1,344	\$592	\$1,184	\$1,344	\$0	0.00%
1666300	5244	OTHER FEES	\$746	\$1,589	\$439	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	5255	PHYSICAL EXAMS	\$3,233	\$10,738	\$3,531	\$14,510	\$18,500	\$18,500	\$8,000	(\$6,510)	-44.87%
1666300	5256	LAUNDRY	\$1,523	\$894	\$1,511	\$5,000	\$1,754	\$2,800	\$2,000	(\$3,000)	-60.00%
1666300	5271	TELEPHONE - LOCAL	\$39,757	\$31,950	\$25,234	\$26,334	\$9,216	\$22,490	\$16,974	(\$9,360)	-35.54%
1666300	5273	CELLULAR PHONE RADIO & COMMUNICATION	\$0	\$0	\$9,549	\$20,196	\$7,323	\$18,000	\$16,356	(\$3,840)	-19.01%
1666300	5274	SERVICES INSURANCE-	\$31,983	\$32,843	\$28,558	\$30,000	\$15,115	\$30,000	\$30,000	\$0	0.00%
1666300	5286	COMPREHENSIVE LIAB	\$0	\$3,881	\$1,052	\$0	\$905	\$905	\$0	\$0	0.00%

			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES											
1666300	5321	ELECTRICITY	\$41,536	\$41,935	\$37,461	\$41,000	\$12,331	\$35,500	\$41,000	\$0	0.00%
1666300	5322	GAS/HEATING FUEL	\$12,110	\$9,421	\$8,831	\$15,500	\$6,465	\$11,100	\$13,500	(\$2,000)	-12.90%
1666300	5323	WATER	\$3,011	\$3,158	\$3,720	\$3,200	\$1,043	\$3,400	\$3,200	\$0	0.00%
1666300	5324	SEWER SERVICE CHARGE STORMWATER SERVICE	\$1,597	\$1,994	\$3,532	\$2,000	\$670	\$1,700	\$2,000	\$0	0.00%
1666300	5325	CHARGE OFFICE/COMP EQUIP & SUPPLIES	\$1,091	\$1,273	\$1,273	\$1,100	\$530	\$1,300	\$1,200	\$100	9.09%
1666300	5332		\$0	\$37	\$200	\$0	\$0	\$0	\$0	\$0	0.00%
1666300	5343	GENERAL COMMODITIES MAINTENANCE	\$12,567	\$25,251	\$20,739	\$15,000	\$7,200	\$20,000	\$15,000	\$0	0.00%
1666300	5345	MATERIALS MAINTENANCE	\$5,126	\$5,006	\$6,568	\$6,000	\$2,213	\$6,000	\$6,000	\$0	0.00%
1666300	534503	MATERIALS - FIRE	\$63,853	\$50,925	\$44,516	\$50,000	\$20,744	\$50,000	\$45,000	(\$5,000)	-10.00%
1666300	534605	FUEL - FIRE	\$21,545	\$21,281	\$20,360	\$25,795	\$14,907	\$25,000	\$29,643	\$3,848	14.92%
1666300	5347	UNIFORMS	\$367	\$67,711	\$66,166	\$70,000	\$67,018	\$71,900	\$70,000	\$0	0.00%
1666300	5351	BOOKS & SUBSCRIPTIONS TRAINING EQUIPMENT & SUPPLIES	\$932	\$2,323	\$1,276	\$1,200	\$559	\$559	\$1,200	\$0	0.00%
1666300	5352		\$0	\$298	\$1,116	\$1,000	\$189	\$1,000	\$1,000	\$0	0.00%
CAPITAL OUTLAY											
1666300	5533	OTHER>1000	\$30,496	\$29,138	\$23,967	\$25,000	\$15,772	\$31,600	\$25,000	\$0	0.00%
		TOTAL EXPENDITURES	\$6,503,476	\$6,630,432	\$6,848,962	\$6,775,397	\$3,460,109	\$7,009,940	\$7,023,993	\$248,596	3.67%
		NET TOTAL	\$6,483,870	\$6,625,891	\$6,774,125	\$6,751,397	\$3,452,559	\$6,995,035	\$7,003,993	\$252,596	3.74%

BUDGET MODIFICATIONS: Diesel is projected at \$3.11 a gallon in 2019. The overtime budget was increased 25% to reflect actuals.

PERFORMANCE MEASURES

DEPARTMENT: FIRE
DIVISION: Fire Fighting & Rescue

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Increase the effectiveness of emergency response activities by training Fire Department personnel.	200 Hours of training In Accordance with Insurance Services Office (ISO) Requirements *	2	98% (100 hour per employee)	98% (100 hour per employee)	44% (100 hours per employee)	98% (100 hours per employee)	98% (100 hours per employee)
	2. Maintain jurisdictional partnerships with our neighboring communities in order to allocate additional resources for emergencies when needed.	Mutual Aid Given. -- Number of calls	1	37	35	66	60	60
		Residential population of area served: Fire suppression	1	36,834	36,757	36,773	36,773	36,773
		Fire Incidents: Residential: Total 1-2 family, multi-family, and other	1	58	38	46	30	30
		Mutual Aid Received. -- Number of calls	1	148	91	123	130	120
EFFICIENCY & EFFECTIVENESS:	Develop and implement a vehicle replacement plan for the departments aged fleet by 12/31/2015.	Meet 100% of project timelines.	1	RFP for Purchase of 2 Fire Engines	2 Fire Engines Delivered July 2016	N/A	N/A	N/A
	3. Minimize the negative impacts of emergency situations to people, property, and the environment.	First responding unit for all hazards arrives on scene within 4 minutes 90% of the time.	1	36.00%	36.20%	56%	50%	50%
		Fire confinement: Residential 1-2 Family Structures: Percentage Confined to Object or Room of Origin	1	24	22	24	15	10
		Assembly of 15 personnel on scene for confirmed structure fires is 8 minutes 90% of the time.	1	12.50%	19.05%	24.14%	25.00%	25.00%
	5. Inventory and upgrade department hydraulic powered extrication equipment by 12/31/2015.	Place in service a upgraded hydraulic power system components by 12/31/2016	1	Research and Demo	Research and Demo	Project Completed	N/A	N/A

CITY COUNCIL GOALS:

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4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – COMMUNITY DEVELOPMENT

General Fund

Divisions & Programs:

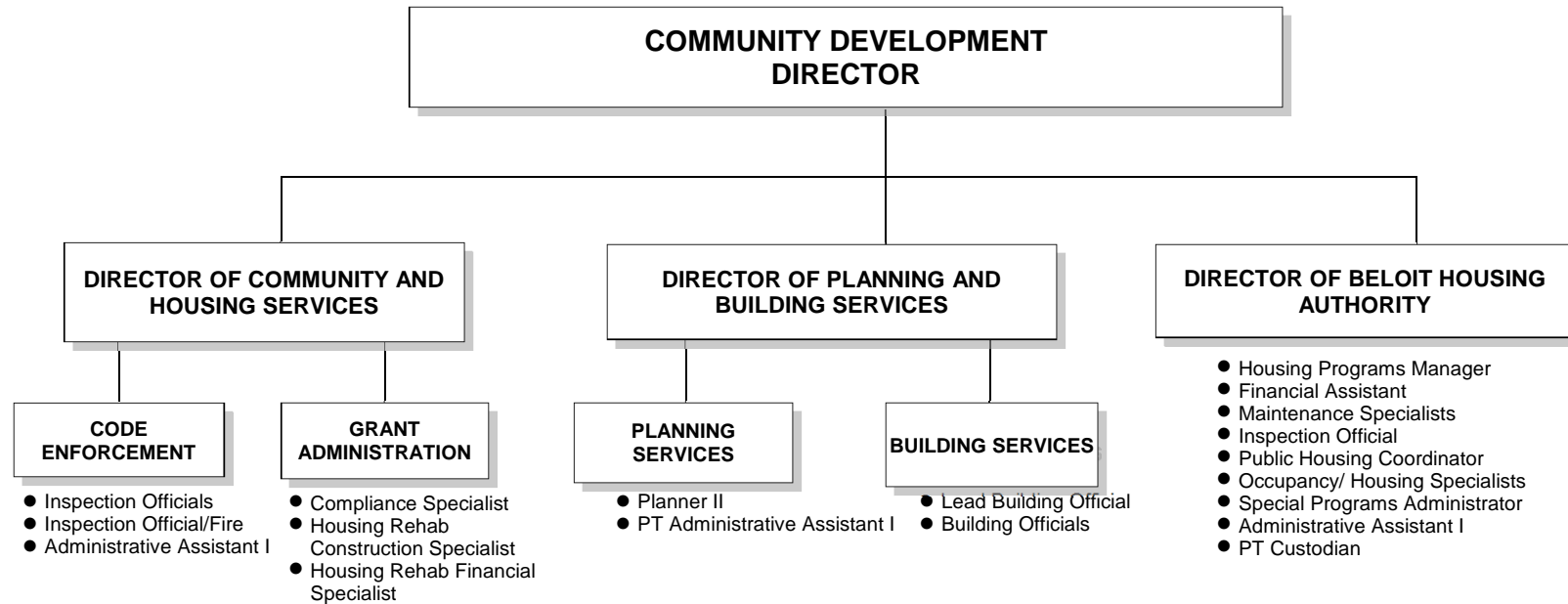
*Planning & Building Services
Community & Housing Services*

The Following Fund Pages Are In Their Indicated Budget Section

**Special Revenue Funds: *CDBG*
*HOME Program***

	2015	2016	2017	2018	2018 YTD	2018	2019
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED
GENERAL FUND	\$1,204,587	\$1,077,438	\$1,106,532	\$1,075,403	\$547,113	\$1,037,904	\$1,053,120
SPECIAL REVENUE	\$1,148,427	\$689,866	\$589,516	\$1,060,490	\$621,579	\$965,721	\$1,242,276
TOTAL	\$2,353,014	\$1,767,304	\$1,696,047	\$2,135,893	\$1,168,692	\$2,003,625	\$2,295,396

CITY OF BELOIT, WISCONSIN COMMUNITY DEVELOPMENT DEPARTMENT ORGANIZATIONAL CHART 2019



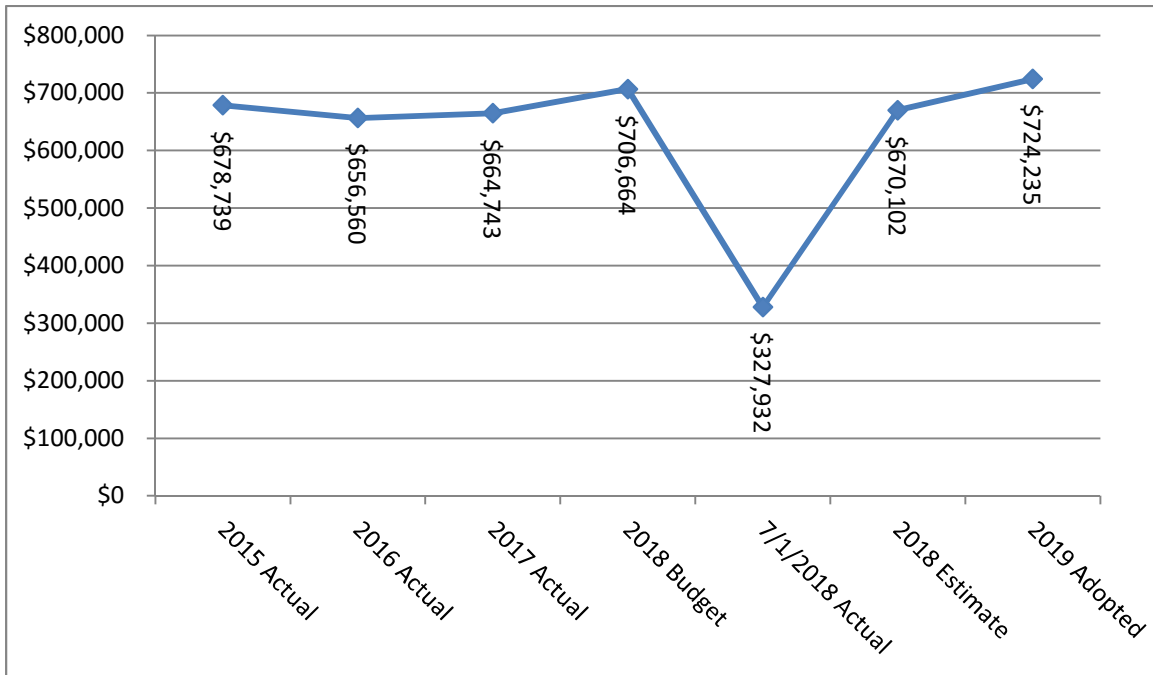
DEPARTMENT – COMMUNITY DEVELOPMENT

General Fund

Planning & Building Services Division Description:

The Planning & Building Services Division is responsible for administering various City Ordinances including the Zoning Ordinance, Architectural Review Ordinance, Historic Preservation Ordinance, and all Building Codes. This Division is also responsible for implementing various adopted plans and policies which regulate the many land uses and developments in the City. Planning & Building staff works with citizens and others to provide information, research, and analysis on existing and proposed development projects. Planning & Building staff also provides staff support to the members of the City Council, Plan Commission, Board of Appeals, and the Landmarks Commission.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
PLANNING & BUILDING SERVICES											
LICENSES & PERMITS											
1675200	4151	HEATING PERMITS	(\$10,534)	(\$7,471)	(\$10,147)	(\$10,200)	(\$9,893)	(\$14,000)	(\$13,200)	(\$3,000)	29.41%
1675200	4152	ELECTRICAL PERMITS	(\$40,975)	(\$35,115)	(\$37,133)	(\$40,000)	(\$38,478)	(\$48,000)	(\$44,000)	(\$4,000)	10.00%
1675200	4153	PLUMBING PERMITS	(\$27,313)	(\$22,296)	(\$19,440)	(\$28,600)	(\$29,669)	(\$35,000)	(\$32,500)	(\$3,900)	13.64%
1675200	4155	BUILDING PERMITS CERT SURVEY MAP	(\$74,997)	(\$75,862)	(\$74,567)	(\$92,000)	(\$117,186)	(\$130,000)	(\$115,000)	(\$23,000)	25.00%
1675200	417301	APPLICATIONS	(\$1,710)	(\$1,390)	(\$2,760)	(\$2,360)	(\$500)	(\$2,000)	(\$2,360)	\$0	0.00%
1675200	417302	CONDITIONAL USE PERMIT	(\$3,300)	(\$1,650)	(\$3,410)	(\$2,750)	(\$1,375)	(\$2,750)	(\$2,750)	\$0	0.00%
1675200	417303	PREL/FINAL SUBD. PLAT	(\$470)	(\$3,645)	(\$2,185)	(\$1,700)	(\$3,655)	(\$3,800)	(\$3,000)	(\$1,300)	76.47%
1675200	417304	SITE PLAN REVIEW	(\$3,900)	(\$3,100)	(\$3,700)	(\$5,000)	(\$3,000)	(\$5,000)	(\$5,000)	\$0	0.00%
1675200	417305	WIRELESS COMM FACILITY ZONING MAP	(\$3,500)	(\$1,000)	(\$750)	\$0	(\$750)	(\$750)	\$0	\$0	0.00%
1675200	417306	AMENDMENTS	(\$1,650)	(\$1,300)	(\$550)	(\$1,925)	(\$1,375)	(\$1,925)	(\$2,200)	(\$275)	14.29%
1675200	417307	BOARD OF APPEALS VACATING OF PUBLIC	\$0	\$0	(\$400)	(\$800)	(\$200)	(\$600)	(\$800)	\$0	0.00%
1675200	417308	R.O.W.	(\$75)	(\$75)	(\$75)	(\$150)	(\$75)	(\$150)	(\$150)	\$0	0.00%
1675200	4177	ANNUAL CHICKEN PERMIT	(\$350)	(\$280)	(\$210)	(\$350)	(\$280)	(\$350)	(\$350)	\$0	0.00%
DEPARTMENTAL EARNING											
1675200	4501	DONATIONS - GENERAL ZONING CONFIRMATION	\$0	(\$1,000)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1675200	4526	LETTER FEE CERT. OF	(\$735)	(\$385)	(\$385)	(\$525)	(\$70)	(\$300)	(\$350)	\$175	-33.33%
1675200	4527	APPROPRIATENESS FEE ARCHITECTURAL REVIEW	(\$1,550)	(\$1,075)	(\$1,125)	(\$1,500)	(\$275)	(\$1,000)	(\$1,500)	\$0	0.00%
1675200	4528	CERT. POSTAGE PAID BY	(\$5,275)	(\$3,545)	(\$5,125)	(\$5,000)	(\$3,100)	(\$5,500)	(\$5,000)	\$0	0.00%
1675200	4531	DEVELOPERS OTHER DEPARTMENT	(\$79)	(\$45)	(\$20)	(\$100)	\$0	(\$100)	(\$100)	\$0	0.00%
1675200	4599	EARNINGS	(\$200)	\$0	(\$100)	(\$300)	(\$300)	(\$300)	(\$300)	\$0	0.00%
		TOTAL REVENUES	(\$176,613)	(\$159,234)	(\$162,082)	(\$193,260)	(\$210,180)	(\$251,525)	(\$228,560)	(\$35,300)	18.27%
PERSONNEL SERVICES											
1675200	5110	REGULAR PERSONNEL	\$446,377	\$432,735	\$421,889	\$443,173	\$203,621	\$420,000	\$452,503	\$9,330	2.11%
1675200	5120	PART TIME PERSONNEL	\$0	\$0	\$23,312	\$23,962	\$11,392	\$23,426	\$23,836	(\$126)	-0.53%
1675200	5150	OVERTIME WISCONSIN RETIREMENT	\$0	\$0	\$102	\$0	\$0	\$0	\$0	\$0	0.00%
1675200	5191	FUND WORKER'S	\$30,109	\$29,583	\$30,272	\$30,600	\$14,406	\$28,000	\$31,168	\$568	1.86%
1675200	5192	COMPENSATION	\$25,916	\$29,620	\$25,210	\$25,001	\$12,500	\$24,000	\$19,758	(\$5,243)	-20.97%
1675200	519301	SOCIAL SECURITY	\$27,728	\$27,855	\$27,446	\$28,147	\$13,098	\$27,000	\$29,057	\$910	3.23%
1675200	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$6,485	\$6,514	\$6,418	\$6,583	\$3,063	\$6,000	\$6,796	\$213	3.24%
1675200	5194	INSURANCE	\$105,164	\$97,564	\$96,798	\$107,296	\$52,340	\$100,000	\$117,442	\$10,146	9.46%
1675200	5195	LIFE INSURANCE	\$1,123	\$1,224	\$1,353	\$1,421	\$711	\$1,400	\$1,753	\$332	23.36%

		2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CONTRACTUAL SERVICE										
	COMPUTER/OFFICE EQUIP									
1675200	5215	\$0	\$0	\$0	\$100	\$0	\$100	\$100	\$0	0.00%
1675200	5223	\$1,790	\$2,295	\$3,359	\$3,700	\$670	\$3,500	\$3,700	\$0	0.00%
1675200	5225	\$1,125	\$2,290	\$130	\$1,310	\$1,245	\$1,500	\$1,310	\$0	0.00%
1675200	5231	\$1,969	\$400	\$398	\$600	\$30	\$500	\$500	(\$100)	-16.67%
1675200	5232	(\$227)	(\$5,656)	(\$3,158)	\$1,000	(\$1,321)	\$1,000	\$1,000	\$0	0.00%
1675200	5240	\$53	\$107	\$80	\$300	\$75	\$300	\$300	\$0	0.00%
1675200	524006	\$14,500	\$14,500	\$14,500	\$14,496	\$7,250	\$14,496	\$14,496	\$0	0.00%
1675200	5244	\$45	\$0	\$94	\$100	\$91	\$100	\$100	\$0	0.00%
1675200	5251	\$8,334	\$8,688	\$8,489	\$7,920	\$4,690	\$9,000	\$9,120	\$1,200	15.15%
1675200	5271	\$1,889	\$1,493	\$1,762	\$1,780	\$634	\$1,780	\$1,780	\$0	0.00%
1675200	5273	\$0	\$0	\$498	\$2,400	\$346	\$2,000	\$3,141	\$741	30.88%
MATERIALS & SUPPLIES										
1675200	5331	\$1,745	\$1,534	\$966	\$1,200	\$379	\$1,000	\$1,000	(\$200)	-16.67%
1675200	5332	\$2,264	\$3,913	\$3,115	\$3,000	\$2,438	\$3,000	\$3,000	\$0	0.00%
1675200	5347	\$847	\$802	\$753	\$1,000	\$0	\$800	\$1,000	\$0	0.00%
1675200	5351	\$1,503	\$1,099	\$956	\$1,575	\$273	\$1,200	\$1,375	(\$200)	-12.70%
	TOTAL EXPENDITURES	\$678,739	\$656,560	\$664,743	\$706,664	\$327,932	\$670,102	\$724,235	\$17,571	2.49%
	NET TOTAL	\$502,126	\$497,326	\$502,661	\$513,404	\$117,752	\$418,577	\$495,675	(\$17,729)	-3.45%

BUDGET MODIFICATIONS: Permit fees are not increasing in 2019, however; revenues are projected to increase based off of current actuals.

PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: Planning & Building Services

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Review planning and zoning applications.	# Annexation Petitions	1 & 3	0	1	0	2	2
		# Architectural Review Certificates	3 & 6	118	99	112	115	115
		# Certificate of Appropriateness	1 & 4	55	38	34	35	35
		# Certified Survey Maps	3 & 5	14	10	23	15	15
		# Conditional Use Permits	3 & 5	12	8	13	12	12
		# Final Subdivision Plats	1, 3, & 5	0	3	2	4	4
		# Land Management Plans	3	0	0	2	2	2
		# Planned Unit Developments	3 & 5	1	4	1	2	2
		# Plats of Survey	3	3	6	2	6	6
		# Preliminary Subdivision Plats	1, 3, & 5	1	2	2	2	2
		# Referrals from Public Bodies	3 & 5	13	11	10	10	10
		# Sign Ordinance Exceptions	3	3	0	0	4	4
		# Site Plan Reviews	3 & 5	13	12	13	18	18
		# Street /Alley Vacations	1 & 5	1	2	1	1	1
		# Variances / Appeals	1 & 3	0	0	3	3	3
		# Zoning Map Amendments	1 & 3	4	5	3	6	6
		# Zoning Text Amendments	1 & 3	1	2	0	2	2
# Building Permits	1, 3, & 4	1,002	1,009	945	1,000	1,000		
Valuation of Building Permits	1, 3, & 4	\$37,811,996	\$17,847,535	\$21,675,091	\$38,000,000	\$30,000,000		
# Building inspections	1, 3 & 4	2,279	3,466	3,039	3,000	3,200		
EFFICIENCY & EFFECTIVENESS:	2. Ensure that the Comprehensive Plan reflects the goals and objectives of the City of Beloit.	Comprehensive Plan Analysis in Staff Reports	1, 3, 4, & 5	50	48	55	50	50
		Comprehensive Plan Amendments	1, 3, 4, & 5	3	3	1	2	2
	3. Promote and protect public health, safety, morals, comfort, convenience, and welfare of existing and future residents of the City through land use planning and regulation.	Review of Planning & Zoning Applications	1, 3, 4, & 5	239	203	221	230	230

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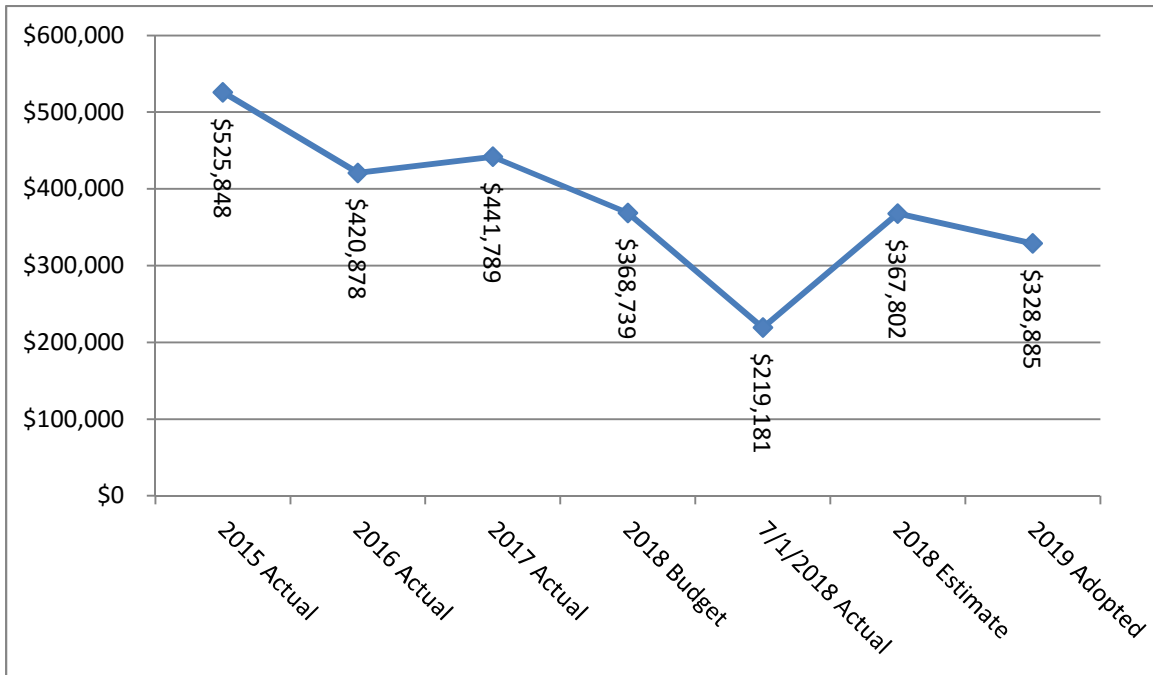
DEPARTMENT – COMMUNITY DEVELOPMENT

General Fund

Community & Housing Services Division Description:

The Community and Housing Services Division is responsible for code enforcement, fair housing, and administration of the City’s community development grant programs. The Division enforces the City’s property maintenance code and the fair housing code and performs systematic interior inspections. The Division also administers the Neighborhood Stabilization Program, which purchases foreclosed houses for rehabilitation or demolition. The Division also administers a housing loan program and lead hazard reduction grant program for low and moderate income families who need to make improvements to their homes. Other grants administered by this Division are CDBG and HOME.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
COMMUNITY & HOUSING SERVICES											
LICENSES & PERMITS											
1675357	4176	RENTAL DWELLING PERMITS SYSTEMATIC	(\$132,623)	(\$158,246)	\$23	\$0	(\$480)	\$0	(\$35,000)	(\$35,000)	100.00%
1675357	4181	INTERIOR/EXTERIOR COMPLAINT-BASED	\$0	\$0	\$0	(\$133,000)	\$0	\$0	\$0	\$133,000	-100.00%
1675357	4182	INTERIOR INSP VOLUNTARY INSPECTION	\$0	\$0	(\$320)	(\$33,200)	(\$1,560)	(\$1,560)	\$0	\$33,200	-100.00%
1675357	4183	PROGRAM	\$0	\$0	(\$300)	(\$33,200)	(\$200)	(\$200)	\$0	\$33,200	-100.00%
CASH & PROPERTY											
1675357	4434	WEEDS SPECIAL ASSESSMENT	(\$24,238)	(\$37,535)	(\$24,088)	(\$25,000)	(\$6,582)	(\$25,000)	(\$25,000)	\$0	0.00%
DEPARTMENTAL EARNING											
1675357	4502	INSPECTION FEES	\$0	\$0	(\$750)	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	4503	RE-INSPECTION	(\$600)	(\$400)	\$0	(\$45,000)	\$0	\$0	\$0	\$45,000	-100.00%
		TOTAL REVENUES	(\$157,461)	(\$196,181)	(\$25,435)	(\$269,400)	(\$8,822)	(\$26,760)	(\$60,000)	\$209,400	-77.73%
PERSONNEL SERVICES											
1675357	5110	REGULAR PERSONNEL	\$286,148	\$230,258	\$266,265	\$196,618	\$126,559	\$196,618	\$175,725	(\$20,893)	-10.63%
1675357	5120	EXTRA PERSONNEL	\$2,014	\$0	\$55	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	5130	OVERTIME WISCONSIN RETIREMENT	\$0	\$0	\$37	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	5191	FUND WORKER'S COMPENSATION	\$20,172	\$15,151	\$17,228	\$12,975	\$8,479	\$12,975	\$11,509	(\$1,466)	-11.30%
1675357	5192	SOCIAL SECURITY	\$0	\$0	\$9,197	\$0	\$5,432	\$5,432	\$0	\$0	0.00%
1675357	519301	SOCIAL SECURITY	\$17,767	\$14,171	\$15,590	\$11,893	\$7,635	\$11,893	\$10,620	(\$1,273)	-10.70%
1675357	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$4,155	\$3,314	\$3,646	\$2,781	\$1,786	\$2,781	\$2,484	(\$297)	-10.68%
1675357	5194	INSURANCE	\$123,306	\$73,498	\$68,424	\$64,508	\$48,329	\$64,508	\$59,740	(\$4,768)	-7.39%
1675357	5195	LIFE INSURANCE	\$632	\$399	\$344	\$263	\$176	\$263	\$246	(\$17)	-6.46%
CONTRACTUAL SERVICE											
1675357	5215	COMPUTER/OFFICE EQUIP MAIN, SCHOOLS, SEMINARS, & CONFERENCES	\$8	\$0	\$0	\$300	\$0	\$300	\$300	\$0	0.00%
1675357	5223	PROFESSIONAL DUES OFFICIAL	\$522	\$4,903	\$930	\$1,500	\$560	\$1,500	\$1,500	\$0	0.00%
1675357	5225	NOTICES&PUBLICATIONS	\$0	\$0	\$0	\$150	\$0	\$150	\$150	\$0	0.00%
1675357	5231	DUPLICATING & DRAFTING CONTRACTED SERV-	\$243	\$86	\$86	\$400	\$0	\$400	\$400	\$0	0.00%
1675357	5232	PROFESSIONAL CONTRACTED SERV-	\$5,167	\$12,086	\$11,065	\$8,196	\$2,444	\$8,196	\$8,196	\$0	0.00%
1675357	5240	LABOR	\$35,158	\$28,030	\$25,823	\$41,050	\$8,766	\$40,000	\$35,000	(\$6,050)	-14.74%
1675357	5241	OTHER FEES	\$0	\$13,594	\$1,029	\$0	\$0	\$0	\$0	\$0	0.00%
1675357	5244	AUTO & TRAVEL	\$892	\$1,213	\$1,769	\$1,200	\$628	\$1,200	\$1,200	\$0	0.00%
1675357	5251	LEGAL SERVICES	\$7,734	\$6,552	\$6,384	\$7,800	\$3,098	\$7,800	\$7,800	\$0	0.00%
1675357	5254	LEGAL SERVICES	\$0	\$5,564	\$0	\$5,000	\$0	\$0	\$0	(\$5,000)	-100.00%
1675357	5271	TELEPHONE - LOCAL	\$3,293	\$2,570	\$2,081	\$1,799	\$676	\$1,400	\$1,799	\$0	0.00%
1675357	5273	CELLUAR PHONE	\$0	\$0	\$356	\$360	\$220	\$440	\$2,466	\$2,106	585.00%
MATERIALS & SUPPLIES											
1675357	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP & SUPPLIES	\$5,739	\$6,397	\$5,261	\$8,196	\$2,824	\$8,196	\$6,000	(\$2,196)	-26.79%
1675357	5332	UNIFORMS	\$11,656	\$2,562	\$5,979	\$3,000	\$1,570	\$3,000	\$3,000	\$0	0.00%
1675357	5347	BOOKS & SUBSCRIPTIONS	\$985	\$509	\$149	\$600	\$0	\$600	\$600	\$0	0.00%
1675357	5351		\$257	\$21	\$92	\$150	\$0	\$150	\$150	\$0	0.00%
		TOTAL EXPENDITURES	\$525,848	\$420,878	\$441,789	\$368,739	\$219,181	\$367,802	\$328,885	(\$39,854)	-10.81%
		NET TOTAL	\$368,387	\$224,697	\$416,354	\$99,339	\$210,359	\$341,042	\$268,885	\$169,546	170.67%

BUDGET MODIFICATIONS: The voluntary, complaint based, and systematic rental inspection programs were significantly impacted by the legislature (Assembly Bill 771). This Bill effectively eliminated \$244,000 in revenue related to the rental inspection program. It is unclear at this time how much revenue will be generated from the new rental inspection program in 2019. The lost revenue was offset by \$35,000 that the City is able to charge for residential rental registrations permits.

PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: Community & Housing Services

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	1. Improve and maintain existing properties in the City of Beloit.	# of property maintenance (exterior) code inspections completed	1	4,383	6,168	6,596	6,600	6,600
		# of properties acquired under the Neighborhood Stabilization Program (NSP) for rehabilitation	1	0	2	0	0	0
		# of NSP properties sold	1	0	0	1	1	1
		Average cost of rehabilitation work in the NSP program	1	\$0	\$96,000	\$70,000	\$70,000	\$70,000
		Average sale of property in the NSP program	1	\$0	Lot \$500	Lots \$300	Lots \$300	Lots \$300
			1	\$0	N/A	N/A	N/A	N/A
		# housing rehab loans	1	21	17	16	16	16
		# lead grants	1	12	19	4	4	4
		# properties acquired through Rock County tax foreclosure	1	1	8	5	5	5
		# tax foreclosure houses rehabbed and resold	1	0	0	1	1	1
		# tax foreclosure houses demolished	1	1	1	2	2	2
		# fair housing complaints	1	4	4	1	1	1

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DEPARTMENT – PUBLIC WORKS

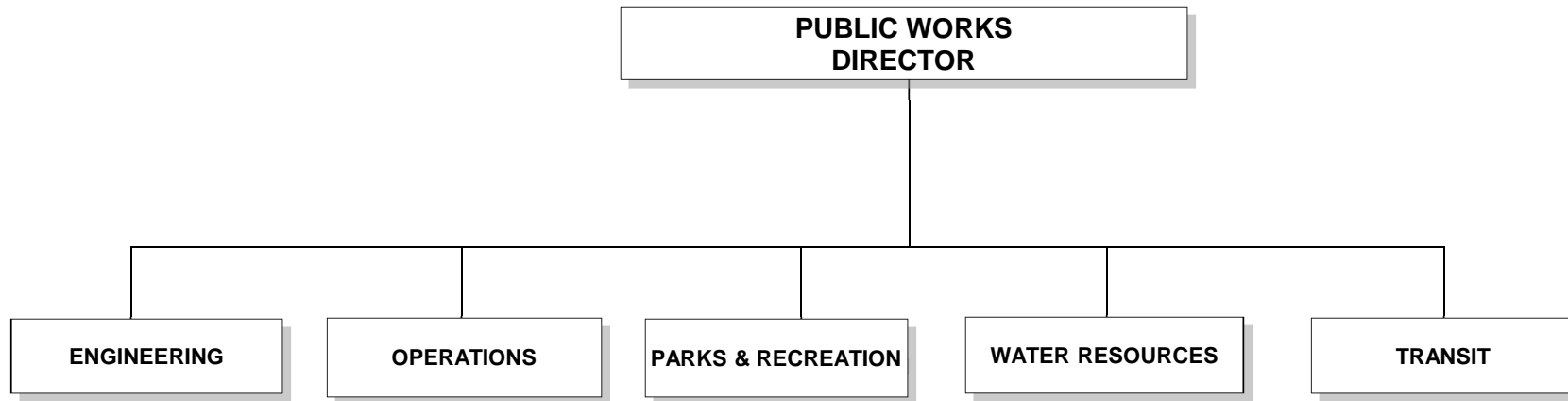
General Fund

Divisions & Programs: *Buildings & Grounds Maintenance, Engineering, Operations Administration, Central Stores, Streets/Grounds Maintenance, Snow Removal & Ice Control, Park Operations, Recreation Operations, Krueger pool, Edwards Pavilion & Ice Arena, Rotary River Center, Grinnell Senior Center, Big Hill Park Center & Forestry*

<i>The Following Fund Pages Are In Their Indicated Budget Section</i>	
Special Revenue Funds:	<i>MPO Traffic Engineering Park Impact Fees Solid Waste Collection</i>
Enterprise Funds:	<i>Krueger –Haskell Golf Course Cemeteries Water Pollution Control Facility Water Utility Storm Water Utility Transit</i>
CIP Funds:	<i>CIP Engineering</i>
Internal Service Funds:	<i>Fleet Maintenance</i>

	2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED
GENERAL FUND	\$6,198,915	\$6,029,376	\$5,686,057	\$6,094,969	\$2,729,000	\$6,040,621	\$6,091,371
SPECIAL REVENUE	\$2,753,694	\$2,622,963	\$2,559,901	\$2,995,390	\$1,280,897	\$2,941,958	\$3,022,780
ENTERPRISE	\$18,931,927	\$18,002,037	\$17,634,215	\$16,614,359	\$6,043,395	\$16,018,978	\$17,556,014
CIP FUND	\$488,738	\$492,021	\$501,637	\$860,500	\$323,153	\$867,500	\$690,204
INTERNAL SERVICE	\$1,472,874	\$1,210,330	\$1,162,269	\$1,319,443	\$573,915	\$1,309,248	\$1,341,891
TOTAL	\$29,846,148	\$28,356,727	\$27,544,078	\$27,884,661	\$10,950,362	\$27,178,305	\$28,702,260

**CITY OF БЕЛОIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
ORGANIZATIONAL CHART
2019**



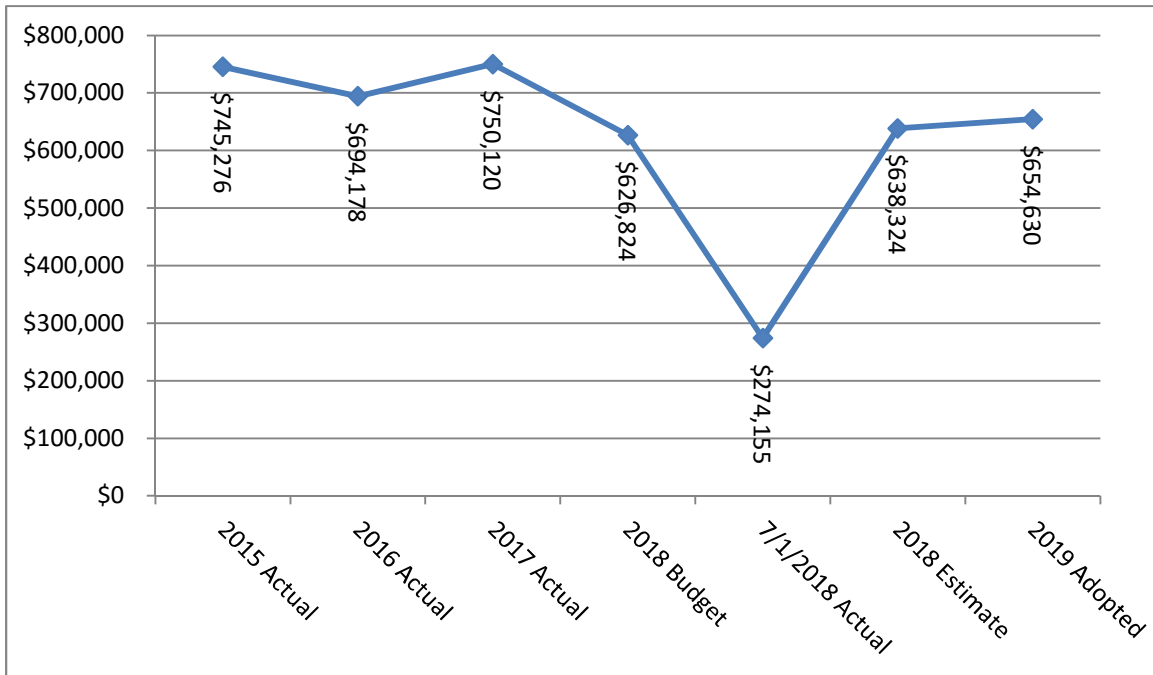
DEPARTMENT – PUBLIC WORKS

General Fund

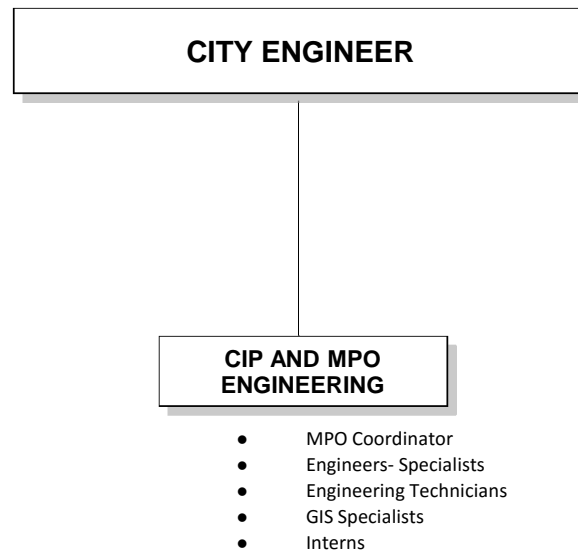
Engineering Division Description:

The Engineering Division services and provides technical support to other governmental entities and the general public that improve public safety, health, welfare and the quality of life. The Engineering Division provides electrical maintenance, repairs and provides emergency service to the City’s traffic and street lighting systems. The Engineering Division provides environmental services and gives advice and makes recommendations on environmental issues impacting the City.

EXPENDITURES



**CITY OF BELOIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
ENGINEERING DIVISION
ORGANIZATIONAL CHART
2019**



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ENGINEERING											
DEPARTMENTAL EARNING											
1707100	4506	COPY FEES WEIGHTS & MEASURES	(\$2,264)	(\$1,816)	(\$1,403)	(\$2,000)	(\$1,848)	(\$2,000)	(\$2,000)	\$0	0.00%
1707100	4532	FEES	(\$10,835)	(\$11,141)	(\$10,603)	(\$12,000)	\$0	(\$12,000)	(\$12,000)	\$0	0.00%
		TOTAL REVENUES	(\$13,104)	(\$12,957)	(\$12,006)	(\$14,000)	(\$1,848)	(\$14,000)	(\$14,000)	\$0	0.00%
PERSONNEL SERVICES											
1707100	5110	REGULAR PERSONNEL	\$153,663	\$150,229	\$139,550	\$55,029	\$26,868	\$55,029	\$55,652	\$623	1.13%
1707100	5150	OVERTIME WISCONSIN RETIREMENT	\$0	\$1,022	\$0	\$1,000	\$0	\$0	\$0	(\$1,000)	-100.00%
1707100	5191	FUND WORKER'S	\$10,995	\$9,983	\$8,388	\$3,687	\$1,800	\$3,687	\$3,645	(\$42)	-1.14%
1707100	5192	COMPENSATION	\$6,836	\$4,000	\$7,632	\$5,708	\$4,196	\$5,708	\$2,272	(\$3,436)	-60.20%
1707100	519301	SOCIAL SECURITY	\$9,795	\$9,132	\$8,603	\$3,382	\$1,629	\$3,382	\$3,375	(\$7)	-0.21%
1707100	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$2,331	\$2,208	\$2,012	\$791	\$381	\$791	\$791	\$0	0.00%
1707100	5194	INSURANCE	\$24,915	\$28,682	\$32,345	\$15,428	\$7,935	\$15,428	\$16,149	\$721	4.67%
1707100	5195	LIFE INSURANCE	\$295	\$512	\$380	\$161	\$78	\$161	\$156	(\$5)	-3.11%
CONTRACTUAL SERVICE											
1707100	5214	OTHER EQUIPMENT MAINTENANCE COMPUTER/OFFICE EQUIP	\$176	\$486	\$0	\$1,500	\$0	\$1,500	\$1,500	\$0	0.00%
1707100	5215	MAIN. SCHOOLS, SEMINARS, &	\$1,368	\$0	\$0	\$1,200	\$0	\$1,200	\$1,200	\$0	0.00%
1707100	5223	CONFERENCES	\$8,006	\$6,630	\$3,592	\$8,300	\$575	\$8,300	\$8,300	\$0	0.00%
1707100	5225	PROFESSIONAL DUES	\$891	\$1,326	\$1,672	\$2,160	\$333	\$2,160	\$2,820	\$660	30.56%
1707100	5232	DUPLICATING & DRAFTING CONTRACTED SERV-	\$776	\$2,228	\$169	\$3,000	\$989	\$3,000	\$3,000	\$0	0.00%
1707100	5240	PROFESSIONAL	\$146,118	\$123,829	\$158,752	\$132,000	\$88,424	\$135,000	\$144,000	\$12,000	9.09%
1707100	5244	OTHER FEES	\$423	\$409	\$0	\$750	\$0	\$750	\$750	\$0	0.00%
1707100	5251	AUTO & TRAVEL	\$72	\$0	\$0	\$500	\$0	\$450	\$500	\$0	0.00%
1707100	5271	TELEPHONE - LOCAL	\$4,318	\$3,183	\$4,671	\$2,968	\$1,040	\$2,968	\$3,028	\$60	2.02%
1707100	5273	CELLULAR PHONE INSURANCE-	\$0	\$0	\$647	\$960	\$474	\$960	\$1,092	\$132	13.75%
1707100	5286	COMPREHENSIVE LIAB	\$0	\$5,000	\$16,387	\$2,000	\$5,890	\$2,000	\$10,000	\$8,000	400.00%
MATERIALS & SUPPLIES											
1707100	5321	ELECTRICITY	\$349,970	\$310,073	\$357,998	\$350,000	\$131,756	\$360,000	\$360,000	\$10,000	2.86%
1707100	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$2,328	\$1,764	\$1,560	\$2,200	\$560	\$1,800	\$2,200	\$0	0.00%
1707100	5332	SUPPLIES	\$2,074	\$2,515	\$1,642	\$2,500	\$710	\$2,500	\$2,500	\$0	0.00%
1707100	5343	GENERAL COMMODITIES MAINTENANCE	\$663	\$246	\$376	\$600	\$517	\$600	\$700	\$100	16.67%
1707100	5345	MATERIALS	\$19,174	\$30,609	\$3,746	\$30,500	\$0	\$30,500	\$30,500	\$0	0.00%
1707100	5351	BOOKS & SUBSCRIPTIONS	\$89	\$112	\$0	\$500	\$0	\$450	\$500	\$0	0.00%
		TOTAL EXPENDITURES	\$745,276	\$694,178	\$750,120	\$626,824	\$274,155	\$638,324	\$654,630	\$27,806	4.44%
		NET TOTAL	\$732,172	\$681,221	\$738,115	\$612,824	\$272,307	\$624,324	\$640,630	\$27,806	4.54%

BUDGET MODIFICATIONS: Electric service contracts for signals and traffic lights are projected to increase for 2019.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Engineering

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Design of infrastructure improvements with cost effective and efficient methods using sound engineering principles.	# of projects designed in-house.	2	12	16	18	26	20
		# of projects contracted out		2	1	6	9	3
	2. Perform traffic signal maintenance.	# Signal Maintenance performed.	5	42	43	43	43	43
	3. Perform Semiannual Maintenance inspections of controller systems.	# of inspections performed on control systems	5	42	43	43	43	43
4. Review development plans and specifications for compliance with city standards and ordinances.	# of plans reviewed.	3	13	12	13	18	18	
EFFICIENCY & EFFECTIVENESS:	5. Repair traffic and street lights in a timely manner.	% of traffic control and street light problems corrected within seven days of notification.	5	97%	98%	90%	95%	95%
	6. Design of infrastructure improvements with cost effective and efficient methods using sound engineering principles.	% of projects completed within budget	5	96%	98%	98%	90%	95%
	7. Use a pavement management system to assist in infrastructure improvement.	Maintain Current Average of Street Rating at 5.8	5	5.6	5.6	5.6	5.7	5.8
		# of traffic Review Committee meetings	2	3	4	4	5	5
		% of Cadastral Mapping updated	2	100%	100%	100%	100%	100%
8. To provide engineering services and technical support to other governmental agencies and the general public that improves public welfare and the quality of life.	Maintain City Works Software and assist existing and new users as needed	2	yes	yes	yes	yes	yes	

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

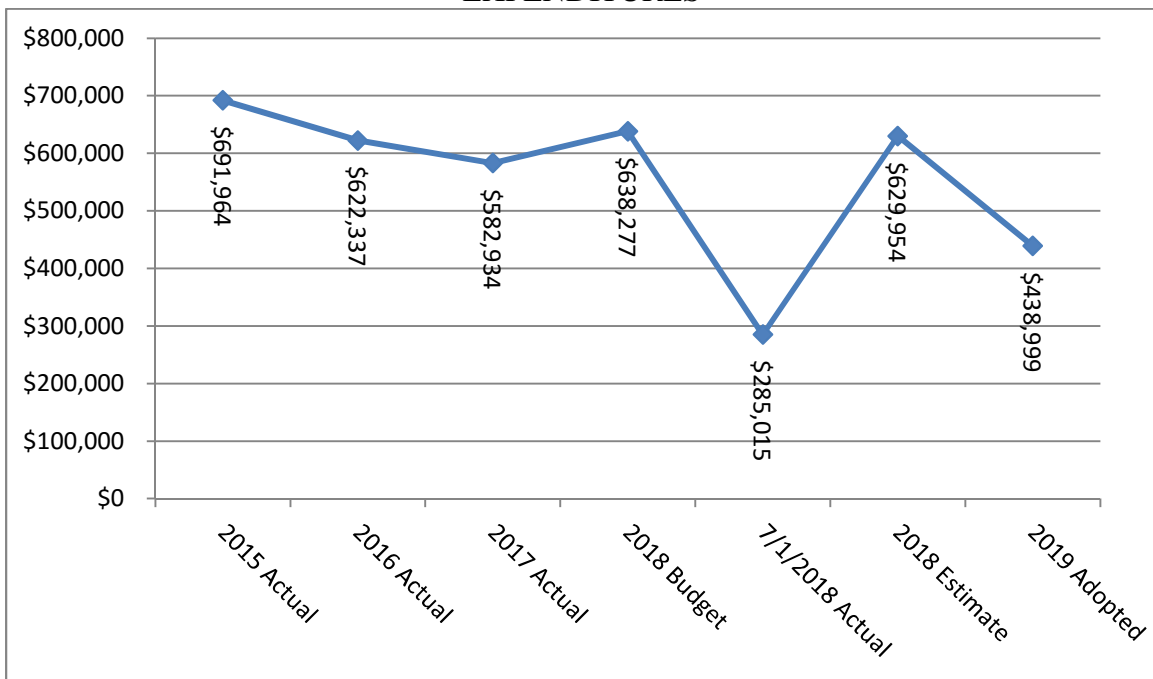
DEPARTMENT – PUBLIC WORKS

General Fund

DPW Operations Division Description:

Administration - Provides administrative support to the Operations Division and facility for improved efficiency and cost effectiveness.

EXPENDITURES



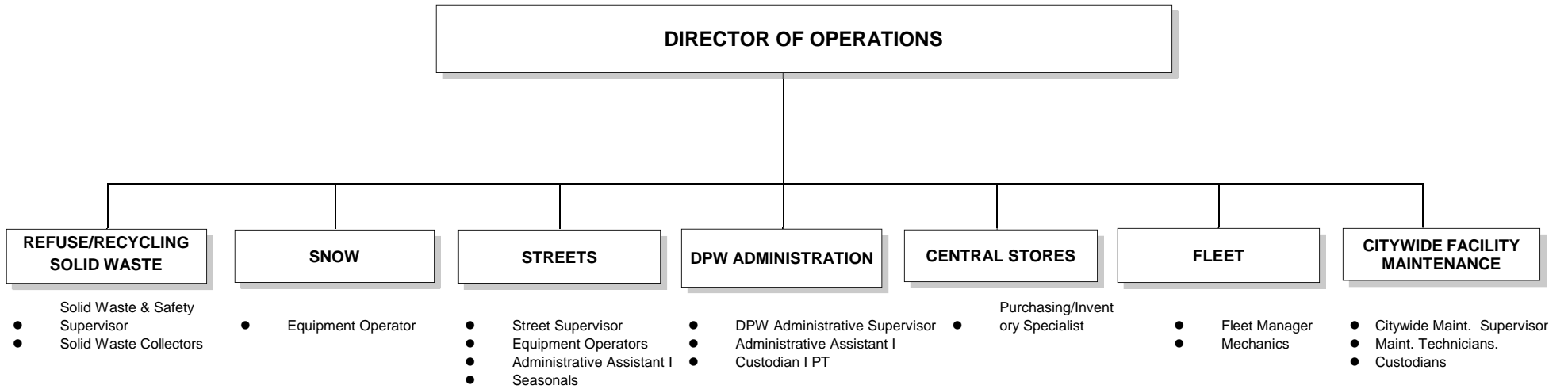
CITY OF БЕЛОIT, WISCONSIN

DEPARTMENT OF PUBLIC WORKS

OPERATIONS DIVISION

ORGANIZATIONAL CHART

2019



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ADMINISTRATION STREETS											
DEPARTMENTAL EARNING											
1707259	456709	SALE OF STREET SCRAPS	(\$2,012)	(\$697)	(\$893)	(\$1,700)	(\$11)	(\$900)	(\$1,700)	\$0	0.00%
1707259	4632	RESPONSE RECOVERY	\$81	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$1,931)	(\$697)	(\$893)	(\$1,700)	(\$11)	(\$900)	(\$1,700)	\$0	0.00%
PERSONNEL SERVICES											
1707259	5110	REGULAR PERSONNEL	\$194,066	\$171,975	\$160,762	\$166,217	\$86,716	\$166,217	\$45,687	(\$120,530)	-72.51%
1707259	5113	ON-CALL PAY	\$14,384	\$13,496	\$13,720	\$14,000	\$6,720	\$14,000	\$14,000	\$0	0.00%
1707259	5120	PART TIME PERSONNEL	\$15,720	\$15,880	\$16,006	\$16,832	\$7,745	\$16,832	\$16,784	(\$48)	-0.29%
1707259	5130	EXTRA PERSONNEL	\$81,409	\$48,538	\$58,895	\$74,520	\$19,576	\$74,520	\$74,520	\$0	0.00%
1707259	5150	OVERTIME WISCONSIN RETIREMENT	\$995	\$3,853	\$605	\$1,996	\$0	\$1,996	\$1,996	\$0	0.00%
1707259	5191	FUND WORKER'S	\$16,939	\$13,424	\$13,855	\$11,989	\$6,779	\$11,989	\$4,427	(\$7,562)	-63.07%
1707259	5192	COMPENSATION	\$44,348	\$52,964	\$45,111	\$40,082	\$20,042	\$40,082	\$32,977	(\$7,105)	-17.73%
1707259	519301	SOCIAL SECURITY	\$18,703	\$15,381	\$15,327	\$15,839	\$7,227	\$15,839	\$8,312	(\$7,527)	-47.52%
1707259	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$4,374	\$3,597	\$3,585	\$3,704	\$1,690	\$3,704	\$1,943	(\$1,761)	-47.54%
1707259	5194	INSURANCE	\$84,010	\$76,887	\$75,055	\$73,033	\$44,058	\$73,033	\$29,046	(\$43,987)	-60.23%
1707259	5195	LIFE INSURANCE UNEMPLOYMENT	\$896	\$811	\$810	\$786	\$441	\$786	\$227	(\$559)	-71.12%
1707259	5196	COMPENSATION	\$6,066	\$8,080	\$5,567	\$8,000	\$7,641	\$8,000	\$8,000	\$0	0.00%
CONTRACTUAL SERVICE											
1707259	5211	VEHICLE EQUIP OPER. & MAINT. COMPUTER/OFFICE EQUIP	\$5,327	\$31,459	\$8,792	\$18,412	\$4,076	\$18,421	\$15,601	(\$2,811)	-15.27%
1707259	5215	MAIN. SCHOOLS, SEMINARS, & CONFERENCES	\$346	\$1,428	\$486	\$1,250	\$0	\$1,250	\$1,250	\$0	0.00%
1707259	5223	PROFESSIONAL DUES OFFICIAL	\$14,376	\$11,563	\$8,579	\$12,560	\$6,173	\$12,560	\$6,570	(\$5,990)	-47.69%
1707259	5225	PROFESSIONAL DUES OFFICIAL	\$935	\$1,102	\$635	\$980	\$883	\$980	\$480	(\$500)	-51.02%
1707259	5231	NOTICES & PUBLICATIONS	\$70	\$92	\$247	\$300	\$261	\$300	\$300	\$0	0.00%
1707259	5232	DUPLICATING & DRAFTING CONTRACTED SERV-	\$392	\$162	\$646	\$252	\$85	\$252	\$252	\$0	0.00%
1707259	5240	PROFESSIONAL CONTRACTED SERV-	\$8,377	\$318	\$0	\$215	\$0	\$215	\$215	\$0	0.00%
1707259	5241	LABOR	\$16,369	\$23,279	\$19,373	\$25,771	\$5,517	\$25,771	\$25,771	\$0	0.00%
1707259	5244	OTHER FEES	\$1,776	\$1,450	\$1,390	\$1,565	\$674	\$1,565	\$1,165	(\$400)	-25.56%
1707259	5255	PHYSICAL EXAMS	\$7,456	\$7,116	\$6,966	\$6,719	\$4,544	\$6,719	\$6,719	\$0	0.00%
1707259	5271	TELEPHONE - LOCAL	\$11,886	\$10,398	\$8,466	\$6,656	\$2,595	\$6,656	\$7,256	\$600	9.01%
1707259	5273	CELLULAR PHONE RADIO & COMMUNICATION	\$0	\$0	\$1,072	\$4,200	\$662	\$2,500	\$3,060	(\$1,140)	-27.14%
1707259	5274	SERVICES	\$4,120	\$238	\$1,283	\$2,498	\$1,524	\$2,498	\$2,498	\$0	0.00%

			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES											
1707259	5321	ELECTRICITY	\$39,510	\$49,365	\$49,130	\$43,980	\$19,411	\$43,980	\$43,980	\$0	0.00%
1707259	5322	GAS/HEATING FUEL	\$44,446	\$25,261	\$33,965	\$38,000	\$14,652	\$34,800	\$37,992	(\$8)	-0.02%
1707259	5323	WATER	\$2,413	\$2,185	\$2,005	\$2,592	\$738	\$2,592	\$2,592	\$0	0.00%
1707259	5324	SEWER SERVICE CHARGE STORMWATER SERVICE	\$1,590	\$1,878	\$1,192	\$2,592	\$357	\$1,500	\$2,592	\$0	0.00%
1707259	5325	CHARGE	\$6,329	\$7,385	\$6,948	\$6,252	\$2,532	\$6,252	\$6,252	\$0	0.00%
1707259	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$99	\$146	\$113	\$150	\$112	\$150	\$150	\$0	0.00%
1707259	5332	SUPPLIES MEDICAL SUPPLIES &	\$1,598	\$2,855	\$1,848	\$3,000	\$50	\$3,000	\$3,000	\$0	0.00%
1707259	5342	DRUGS	\$1,272	\$661	\$491	\$400	\$65	\$400	\$400	\$0	0.00%
1707259	5343	GENERAL COMMODITIES	\$33,927	\$10,079	\$12,521	\$22,340	\$5,347	\$20,000	\$22,340	\$0	0.00%
1707259	5347	UNIFORMS	\$5,887	\$6,191	\$4,865	\$6,550	\$4,477	\$6,550	\$6,600	\$50	0.76%
1707259	5351	BOOKS & SUBSCRIPTIONS	\$318	\$179	\$35	\$320	\$0	\$320	\$320	\$0	0.00%
FIXED EXPENSES											
1707259	5412	RENT/NON-CAPITAL LEASE- EQUIP	\$1,235	\$2,661	\$2,587	\$3,725	\$1,647	\$3,725	\$3,725	\$0	0.00%
		TOTAL EXPENDITURES	\$691,964	\$622,337	\$582,934	\$638,277	\$285,015	\$629,954	\$438,999	(\$199,278)	-31.22%
		NET TOTAL	\$690,033	\$621,640	\$582,041	\$636,577	\$285,004	\$629,054	\$437,299	(\$199,278)	-31.30%

BUDGET MODIFICATIONS: Due to restructuring in 2018, two positions have been moved to the Streets ROW and Forestry budgets.

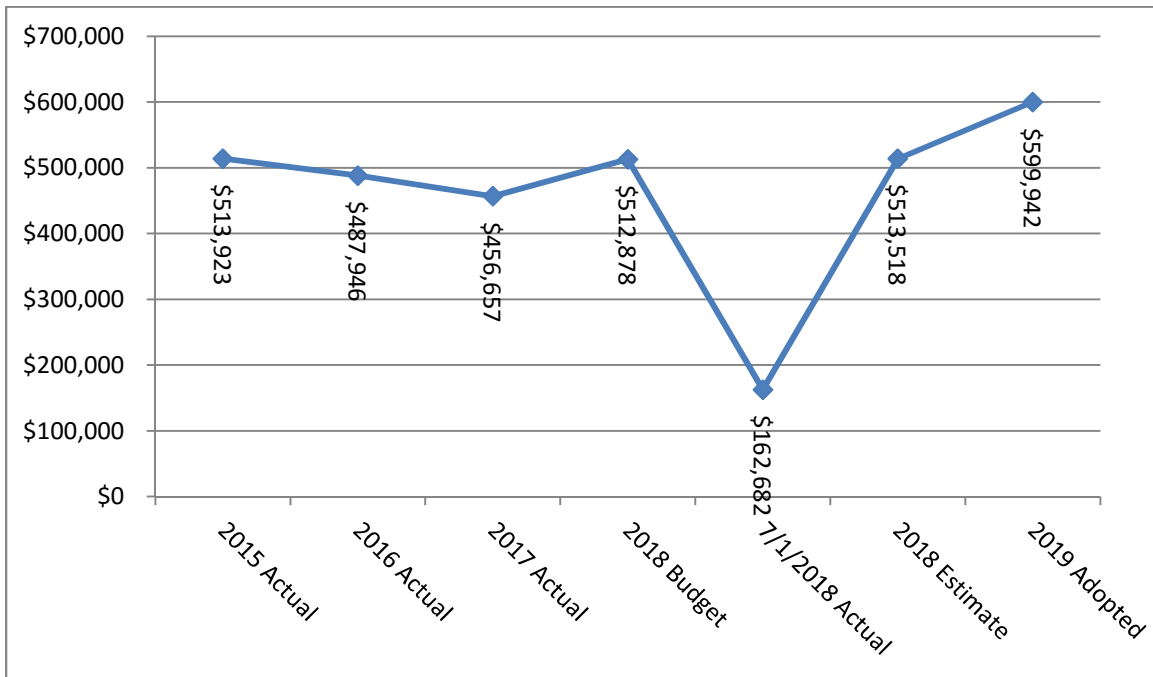
DEPARTMENT – PUBLIC WORKS

General Fund

Buildings and Grounds Division Description:

The Buildings & Grounds Division provides a variety of cleaning, custodial and maintenance functions in the City facilities. This involves responsibility for maintenance and care of buildings, structures, grounds, equipment and fixtures controlled by the City of Beloit. This includes: sweeping, mopping, scrubbing, waxing floors, cleaning walls and ceilings, dusting furniture and cleaning carpets, washing windows, cleaning and supplying bathrooms, repairing walls, doors, roofs, siding, electrical and plumbing, mowing, trimming, snow plowing and setting up for events.

EXPENDITURES



			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
BUILDINGS & GROUNDS OPERATIONS											
PERSONNEL SERVICES											
1707316	5110	REGULAR PERSONNEL	\$54,076	\$59,174	\$50,967	\$53,656	\$30,232	\$53,656	\$91,647	\$37,991	70.80%
1707316	5120	PART TIME PERSONNEL	\$16,798	\$14,835	\$9,751	\$11,702	\$2,990	\$11,702	\$11,640	(\$62)	-0.53%
1707316	5130	EXTRA PERSONNEL	\$0	\$788	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	5150	OVERTIME	\$1,441	\$418	\$1,408	\$600	\$617	\$600	\$1,200	\$600	100.00%
1707316	5191	WISCONSIN RETIREMENT FUND	\$3,705	\$3,838	\$3,528	\$3,515	\$1,579	\$3,515	\$6,003	\$2,488	70.78%
1707316	519301	SOCIAL SECURITY	\$4,387	\$4,585	\$3,790	\$3,927	\$2,069	\$3,927	\$6,230	\$2,303	58.65%
1707316	519302	MEDICARE	\$1,026	\$1,072	\$886	\$919	\$484	\$919	\$1,456	\$537	58.43%
1707316	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$19,107	\$11,061	\$9,090	\$9,499	\$21,244	\$9,499	\$51,199	\$41,700	438.99%
1707316	5195	LIFE INSURANCE	\$413	\$396	\$388	\$388	\$164	\$388	\$282	(\$106)	-27.32%
CONTRACTUAL SERVICE											
1707316	5211	VEHICLE EQUIP OPER. & MAINT.	\$1,193	\$3,028	\$679	\$2,980	\$1,231	\$2,980	\$1,677	(\$1,303)	-43.72%
1707316	5214	OTHER EQUIPMENT MAINTENANCE	\$10,635	\$2,317	\$1,981	\$5,000	\$1,373	\$5,000	\$5,000	\$0	0.00%
1707316	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$398	\$0	\$0	\$500	\$27	\$500	\$500	\$0	0.00%
1707316	524004	CONTR SERVICES- ICE ARENA	\$0	\$0	\$0	\$0	\$0	\$500	\$0	\$0	0.00%
1707316	524059	CONTRACTED SERV-DPW OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524061	CONTSERV/CH/PD/SAVAGE	\$57,199	\$57,719	\$56,653	\$61,700	\$20,966	\$61,700	\$61,700	\$0	0.00%
1707316	524066	CONTRACTED SERV_FIRE CONTRACTED SERV-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524077	PARKS CONTRACT SERVICES-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524078	RECREATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524080	CONTRACT SER-POOL CONTRACTED SERV-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524081	GRINNELL CONTRACTED SER-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524082	ROTARY CENTER CONTRACTED SERV-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524083	EDWARD PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	524086	CONTRACT SERV-BIG HILL CONTRACTED SERV -	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	5249	SECURITY STRUCTURE MAINT-ICE	\$5,410	\$4,005	\$3,003	\$5,000	\$2,355	\$5,000	\$5,000	\$0	0.00%
1707316	526104	ARENA STRUCTURE MAINT-DPW	\$4,107	\$1,980	\$0	\$2,950	\$535	\$2,950	\$2,950	\$0	0.00%
1707316	526159	OPER STRUCTURE MAINT-CITY	\$2,466	\$6,346	\$4,017	\$6,500	\$4,479	\$6,500	\$6,500	\$0	0.00%
1707316	526161	HALL/PD	\$22,051	\$36,820	\$10,745	\$19,000	\$4,277	\$19,000	\$19,000	\$0	0.00%
1707316	526166	STRUCTURE MAINT-FIRE STRUCTURE MAINT-PARKS	\$5,256	\$15,110	\$25,703	\$20,000	\$2,034	\$20,000	\$20,000	\$0	0.00%
1707316	526177	OPER STRUCTURE MAINT-	\$69,374	\$46,203	\$43,538	\$53,500	\$18,243	\$53,500	\$53,500	\$0	0.00%
1707316	526178	RECREATION	\$472	\$906	\$1,540	\$5,800	\$0	\$5,800	\$5,800	\$0	0.00%
1707316	526180	STRUCTURE MAINT-POOL STRUCTURE MAINT-	\$1,970	\$3,776	\$3,075	\$3,000	\$374	\$3,000	\$3,000	\$0	0.00%
1707316	526181	GRINNELL STRUCTURE MAINT-	\$1,470	\$4,172	\$2,073	\$2,500	\$390	\$2,500	\$2,500	\$0	0.00%
1707316	526182	ROTARY CTR STRUCTURE MAINT-	\$1,895	\$1,280	\$4,795	\$5,550	\$726	\$5,550	\$5,550	\$0	0.00%
1707316	526183	EDWARDS PAV STRUCTURE MAINT-BIG	\$2,340	\$2,168	\$703	\$1,000	\$62	\$1,000	\$1,000	\$0	0.00%
1707316	526186	HILL PAINTING & CLEANING-ICE	\$3,088	\$2,022	\$1,924	\$2,500	\$2,077	\$2,500	\$2,500	\$0	0.00%
1707316	526204	ARENA PAINTING & CLEANING-	\$467	\$2,598	\$9,580	\$11,000	\$0	\$11,000	\$11,000	\$0	0.00%
1707316	526259	DPW OPER	\$4,618	\$0	\$0	\$750	\$319	\$750	\$750	\$0	0.00%

			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
1707316	526261	PAINING & CLEANING-CITY/PD	\$12,125	\$67	\$844	\$3,000	\$0	\$3,000	\$3,000	\$0	0.00%
1707316	526266	PAINING & CLEANING - FIRE	\$0	\$0	\$3,680	\$2,000	\$0	\$2,000	\$2,000	\$0	0.00%
1707316	526277	PAINING & CLEANING-PARKS OPER	\$10,740	\$12,436	\$15,301	\$13,500	\$232	\$13,500	\$13,500	\$0	0.00%
1707316	526278	PAINING & CLEANING-RECREATION	\$0	\$526	\$1,605	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1707316	526280	PAINING & CLEANING-POOL	\$1,194	\$3,961	\$778	\$1,200	\$80	\$1,200	\$1,200	\$0	0.00%
1707316	526281	PAINING & CLEANING-GRINNELL	\$15,380	\$14,748	\$15,827	\$16,500	\$7,974	\$16,500	\$16,500	\$0	0.00%
1707316	526282	PAINING & CLEANING-ROTARY	\$8,259	\$9,102	\$7,530	\$9,220	\$3,720	\$9,220	\$9,220	\$0	0.00%
1707316	526283	PAINING & CLEANING-EDWARDS PA	\$407	\$0	\$1,293	\$500	\$0	\$500	\$500	\$0	0.00%
1707316	526286	PAINING & CLEANING-BIG HILL	\$97	\$2,916	\$2,968	\$3,000	\$2,674	\$3,000	\$3,000	\$0	0.00%
1707316	526304	ELEC MAINT-ICE ARENA	\$1,164	\$3,188	\$1,055	\$1,200	\$0	\$1,200	\$1,200	\$0	0.00%
1707316	526359	ELECT MAINT-DPW OPERATIONS	\$3,625	\$4,394	\$1,890	\$4,000	\$1,680	\$4,000	\$4,000	\$0	0.00%
1707316	526361	ELE MAINT CH/PD/SAVAGE	\$5,812	\$3,321	\$1,242	\$9,500	\$150	\$9,500	\$9,500	\$0	0.00%
1707316	526366	ELE MAINT - FIRE	\$6,999	\$2,705	\$5,869	\$4,000	\$0	\$4,000	\$4,000	\$0	0.00%
1707316	526377	ELECT MAINT-PARKS OPERATIONS	\$5,671	\$5,308	\$1,903	\$7,000	\$5,779	\$7,000	\$7,000	\$0	0.00%
1707316	526378	ELEC MAINT-RECREATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526380	ELEC MAINT-POOL	\$4,324	\$1,171	\$3,132	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1707316	526381	ELEC MAINT-GRINNELL	\$1,098	\$170	\$772	\$750	\$0	\$750	\$750	\$0	0.00%
1707316	526382	ELECT MAINT-ROTARY	\$0	\$0	\$188	\$100	\$0	\$100	\$100	\$0	0.00%
1707316	526383	ELE MAINT-EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526386	ELEC MAINT-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526404	PLUMB MAINT-ICE ARENA	\$1,075	\$1,195	\$907	\$1,200	\$0	\$1,200	\$1,200	\$0	0.00%
1707316	526459	PLUMB MAINT-DPW OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526461	PLUMB MAINT-CITY/PD/SAVAG	\$1,111	\$3,106	\$8,879	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
1707316	526466	PLUMB MAINT - FIRE	\$4,866	\$3,557	\$5,258	\$4,700	\$2,299	\$4,700	\$4,700	\$0	0.00%
1707316	526477	PLUMBING MAINT-PARKS OPERATION	\$740	\$1,838	\$2,617	\$1,280	\$101	\$1,280	\$1,280	\$0	0.00%
1707316	526478	PLUMBING MAINT-RECREATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526480	PLUMBING MAINT-POOL	\$6,738	\$6,597	\$3,540	\$4,000	\$997	\$4,000	\$4,000	\$0	0.00%
1707316	526481	PLUMB MAINT-GRINNELL	\$1,687	\$2,310	\$364	\$750	\$0	\$750	\$750	\$0	0.00%
1707316	526482	PLUMB MAINT-ROTARY CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526483	PLUMB MAINT-EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526486	PLUMB MAINT-BIG HILL	\$0	\$0	\$211	\$100	\$0	\$100	\$100	\$0	0.00%
1707316	526504	HEATING MAINT-ICE AREA	\$1,307	\$2,471	\$3,155	\$1,000	\$149	\$1,000	\$1,000	\$0	0.00%
1707316	526559	HEATING MAINT-DPW OPERATIONS	\$4,764	\$14,784	\$1,444	\$4,000	\$0	\$4,000	\$4,000	\$0	0.00%
1707316	526561	HEATING MAINT-CH/PD/SAVAGE	\$978	\$5,095	\$13,324	\$4,500	\$3,245	\$4,500	\$4,500	\$0	0.00%
1707316	526566	HEATING MAINT - FIRE	\$1,829	\$1,961	\$1,629	\$3,000	\$205	\$3,000	\$3,000	\$0	0.00%
1707316	526577	HEATING MAINT-PARKS OPERATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526578	HEATING MAINT-RECREATION	\$0	\$0	\$80	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526580	HEATING MAINT-POOL	\$2,648	\$3,075	\$1,955	\$3,000	\$0	\$3,000	\$3,000	\$0	0.00%
1707316	526581	HEAT MAINT-GRINNELL	\$0	\$668	\$27	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526582	HEAT MAINT-ROTARY CENTER	\$0	\$0	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
1707316	526583	HEATING MAINT-EDWARDS PAVILION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526586	HEATING MAINT-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000	\$3,000	100.00%
1707316	526604	ARENA GROUNDS MAINT-ICE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526659	ARENA GROUNDS MAINT-DPW OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
1707316	526661	GROUND MAIN- CH/PD/SAVAGE	\$6,769	\$5,437	\$23	\$9,500	\$0	\$9,500	\$9,500	\$0	0.00%
1707316	526666	GROUNDS MAIN - FIRE GROUNDS MAINT-PARKS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526677	OPERATION GROUNDS MAINT-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526678	RECREATION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526680	GROUNDS MAINT-POOL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526681	GROUNDS MAIN-GRINNELL GROUNDS MAINT-ROTARY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526682	CENTER GROUNDS MAINT-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526683	EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	526686	GROUNDS MAIN-BIG HILL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	5271	TELEPHONE - LOCAL	\$1,913	\$1,700	\$1,645	\$1,442	\$479	\$1,442	\$1,502	\$60	4.16%
1707316	5273	CELLUAR PHONE	\$0	\$0	\$481	\$900	\$93	\$900	\$756	(\$144)	100.00%
MATERIALS & SUPPLIES											
1707316	5321	ELECTRICITY	\$56,413	\$48,419	\$56,012	\$49,440	\$8,019	\$49,440	\$49,440	\$0	0.00%
1707316	5322	GAS/HEATING FUEL	\$25,859	\$15,393	\$20,259	\$21,000	\$3,729	\$21,000	\$21,000	\$0	0.00%
1707316	5323	WATER	\$2,953	\$2,402	\$1,233	\$4,000	\$210	\$4,000	\$4,000	\$0	0.00%
1707316	5324	SEWER SERVICE CHARGE STORMWATER SERVICE	\$1,273	\$1,231	\$1,264	\$1,600	\$238	\$1,600	\$1,600	\$0	0.00%
1707316	5325	CHARGE OFFICE/COMP EQUIP &	\$2,077	\$2,423	\$2,423	\$2,460	\$404	\$2,460	\$2,460	\$0	0.00%
1707316	5332	SUPPLIES	(\$39)	\$0	\$0	\$600	\$0	\$600	\$600	\$0	0.00%
1707316	534304	GEN COMM-ICE ARENA GENERAL COMM-DPW	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534359	OPERATIONS GEN COMM-	\$0	\$0	\$0	\$0	\$0	\$140	\$0	\$0	0.00%
1707316	534361	CH/PD/SAVAGE	\$14,954	\$13,654	\$14,231	\$16,000	\$1,376	\$16,000	\$16,000	\$0	0.00%
1707316	534366	GEN COMM-FIRE GEN COMM-PARKS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534377	OPERATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534380	GENERAL COMM-POOL GENERAL COMM-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534381	GRINNELL GENERAL COMM-ROTARY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534382	CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534383	GEN COMM-EDWARDS PAV	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534386	GEN COMM-BIG HILL MAINTENANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534504	MATERIALS - ICE MAINTENANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534559	MATERIALS-DPW OPER MAINT MATERIALS-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707316	534561	CH/PD/SAVAGE	\$1,751	\$0	\$0	\$2,000	\$0	\$2,000	\$2,000	\$0	0.00%
		TOTAL EXPENDITURES	\$513,923	\$487,946	\$456,657	\$512,878	\$162,682	\$513,518	\$599,942	\$87,064	16.98%
		NET TOTAL	\$513,923	\$487,946	\$456,657	\$512,878	\$162,682	\$513,518	\$599,942	\$87,064	16.98%

BUDGET MODIFICATIONS: In 2018 the Department of Public Works restructured staffing and made some allocation changes to a number of positions within this Division.

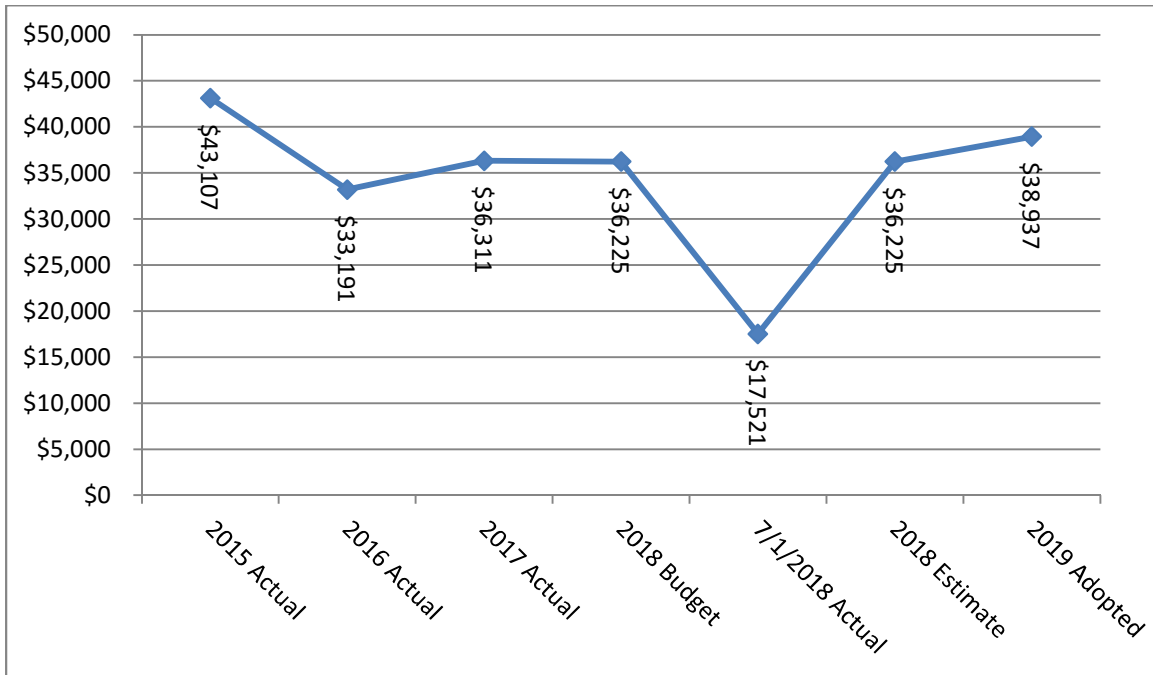
DEPARTMENT – PUBLIC WORKS

General Fund

Central Stores Division Description:

Central Stores - Provides a centralized area for materials, equipment parts, maintenance supplies, fuel, and general equipment needs to all City Departments. They purchase items following the City’s purchasing policy to obtain the best value for the city. All Departments utilize the store for bulk purchase pricing.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
CENTRAL STORES											
DEPARTMENTAL EARNING											
1707264	4505	OP. INCOME	(\$196)	\$1,995	(\$7,373)	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$196)	\$1,995	(\$7,373)	\$0	\$0	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES											
1707264	5110	REGULAR PERSONNEL	\$24,988	\$20,414	\$22,067	\$21,074	\$10,427	\$21,074	\$22,808	\$1,734	8.23%
1707264	5150	OVERTIME	\$108	\$9	\$185	\$453	\$0	\$453	\$453	\$0	0.00%
1707264	5191	WISCONSIN RETIREMENT FUND	\$1,707	\$1,348	\$1,513	\$1,381	\$699	\$1,381	\$1,495	\$114	8.25%
1707264	519301	SOCIAL SECURITY	\$1,556	\$1,253	\$1,365	\$1,263	\$626	\$1,263	\$1,370	\$107	8.47%
1707264	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$364	\$293	\$319	\$295	\$146	\$295	\$321	\$26	8.81%
1707264	5194	INSURANCE	\$11,722	\$8,858	\$9,307	\$9,417	\$4,790	\$9,417	\$10,088	\$671	7.13%
1707264	5195	LIFE INSURANCE	\$18	\$16	\$19	\$18	\$9	\$18	\$19	\$1	5.56%
CONTRACTUAL SERVICE											
1707264	5211	VEHICLE EQUIP OPER. & MAINT.	\$450	\$334	\$544	\$395	\$124	\$395	\$454	\$59	14.94%
1707264	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$759	\$158	\$520	\$600	\$550	\$600	\$600	\$0	0.00%
1707264	5225	PROFESSIONAL DUES	\$244	\$50	\$225	\$225	\$50	\$225	\$225	\$0	0.00%
1707264	5232	DUPLICATING & DRAFTING	\$0	\$0	\$76	\$110	\$0	\$110	\$110	\$0	0.00%
MATERIALS & SUPPLIES											
1707264	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$740	\$0	\$13	\$504	\$0	\$504	\$504	\$0	0.00%
1707264	5332	SUPPLIES	\$204	\$158	\$38	\$240	\$0	\$240	\$240	\$0	0.00%
1707264	5343	GENERAL COMMODITIES	\$147	\$200	\$20	\$150	\$0	\$150	\$150	\$0	0.00%
1707264	5347	UNIFORMS	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$0	0.00%
		TOTAL EXPENDITURES	\$43,107	\$33,191	\$36,311	\$36,225	\$17,521	\$36,225	\$38,937	\$2,712	7.49%
		NET TOTAL	\$42,911	\$35,186	\$28,938	\$36,225	\$17,522	\$36,225	\$38,937	\$2,712	7.49%

BUDGET MODIFICATIONS: No significant changes for 2019.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Central Stores

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

Goal(s)

2015
Actual

2016
Actual

2017
Actual

2018
Target

2019
Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target	
WORKLOAD:	1. To control the physical aspects of handling inventory such as purchasing, pricing, charge out procedures and security	# of blanket purchase orders	2	22	21	22	18	18	
EFFICIENCY & EFFECTIVENESS:	1. To control the physical aspects of handling inventory such as purchasing, pricing, charge out procedures and security	Average # of quarterly departmental charges	2	1,204	1,096	1,179	1,100	1,100	
		Average # of quarterly equipment charges	2	492	550	426	500	500	
	2. Utilize MUNIS Work Order Module to record and track maintenance and operating cost/activity for each piece of equipment.	Annual fuel usage							
		Diesel	2	108,975	110,231	98,757	100,000	100,000	
		Unleaded	2	94,756	94,569	95,614	95,000	95,000	
	Annual inventory count	2	Complete	Complete	Complete	December	December		
	Update storeroom procedures, purge slow moving inventory	2	Complete	Complete	Complete	On-Going	On-Going		

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

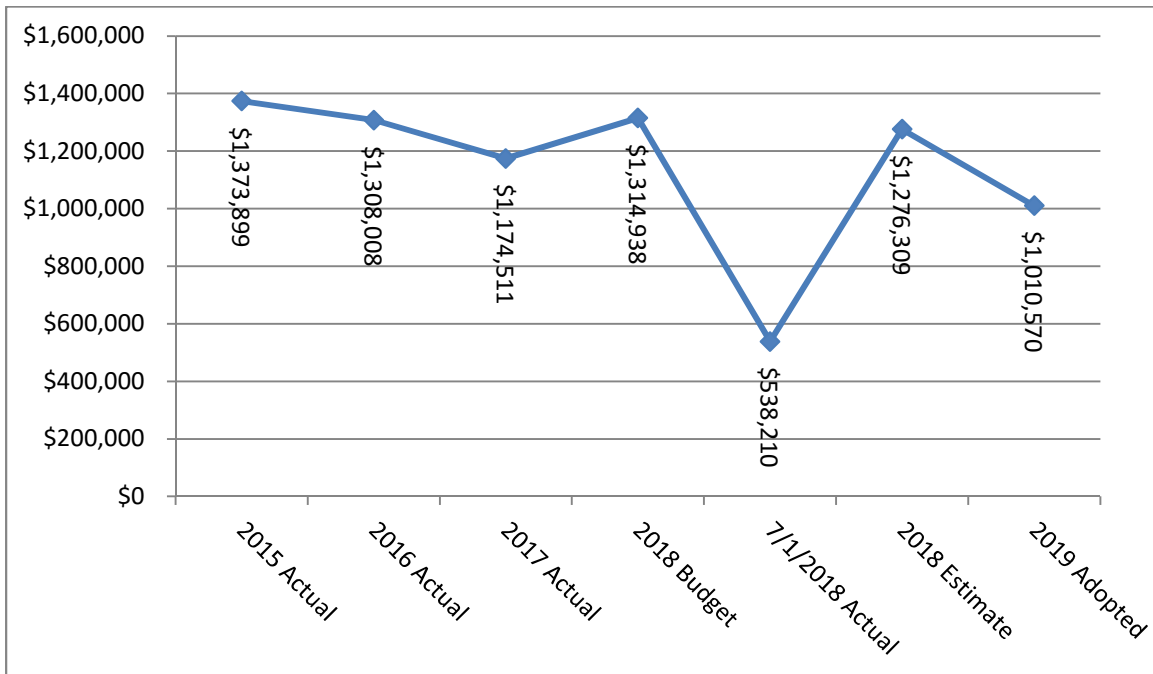
DEPARTMENT – PUBLIC WORKS

General Fund

Streets/ROW Division Description:

Street / ROW Operations - Provides for the planning, maintenance, and evaluation of streets, including roadway and right of way. Their goals are to ensure safe and aesthetically pleasing travel for those who travel throughout the City of Beloit.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
STREET/R.O.W. OPERATIONS											
TAXES											
		MOTOR VEHICLE									
1707272	4055	REGISTRATION	(\$543,885)	(\$538,244)	(\$670,924)	(\$545,000)	(\$261,959)	(\$545,000)	(\$545,000)	\$0	0.00%
DEPARTMENTAL EARNING											
1707272	4562	PAVEMENT/CURB CUTS RECOVERIES - SPECIAL	(\$2,405)	(\$4,760)	(\$1,570)	(\$800)	(\$3,556)	(\$6,000)	(\$800)	\$0	0.00%
1707272	4592	OCCASIONS	(\$7,708)	(\$5,509)	(\$5,196)	(\$9,075)	(\$670)	(\$2,000)	(\$4,755)	\$4,320	-47.60%
		TOTAL REVENUES	(\$553,998)	(\$548,513)	(\$677,690)	(\$554,875)	(\$266,185)	(\$553,000)	(\$550,555)	\$4,320	-0.78%
PERSONNEL SERVICES											
1707272	5110	REGULAR PERSONNEL	\$633,590	\$626,163	\$567,598	\$609,742	\$276,765	\$576,272	\$419,260	(\$190,482)	-31.24%
1707272	5113	ON-CALL PAY	\$0	\$280	\$280	\$0	\$0	\$0	\$0	\$0	0.00%
1707272	5150	OVERTIME WISCONSIN RETIREMENT	\$6,607	\$5,754	\$7,479	\$9,554	\$3,017	\$9,554	\$5,103	(\$4,451)	-46.59%
1707272	5191	FUND	\$43,704	\$41,395	\$39,210	\$40,637	\$18,748	\$37,458	\$27,462	(\$13,175)	-32.42%
1707272	519301	SOCIAL SECURITY	\$39,678	\$39,363	\$35,596	\$37,484	\$17,048	\$35,729	\$25,404	(\$12,080)	-32.23%
1707272	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$9,280	\$9,206	\$8,325	\$8,765	\$3,987	\$8,356	\$5,939	(\$2,826)	-32.24%
1707272	5194	INSURANCE	\$262,910	\$222,950	\$178,632	\$212,855	\$98,495	\$212,855	\$158,875	(\$53,980)	-25.36%
1707272	5195	LIFE INSURANCE	\$1,919	\$1,958	\$1,680	\$1,920	\$927	\$1,920	\$1,577	(\$343)	-17.86%
CONTRACTUAL SERVICE											
1707272	5211	VEHICLE EQUIP OPER. & MAINT. SCHOOLS, SEMINARS, & CONFERENCES	\$206,760	\$227,043	\$220,893	\$217,716	\$87,244	\$217,716	\$210,792	(\$6,924)	-3.18%
1707272	5223	PROFESSIONAL DUES CONTRACTED SERV-	\$0	\$0	\$0	\$0	\$0	\$0	\$3,100	\$3,100	100.00%
1707272	5225	PROFESSIONAL	\$3,060	\$0	\$3,005	\$3,000	\$0	\$3,000	\$3,000	\$0	0.00%
1707272	5244	OTHER FEES INSURANCE-	\$1,894	\$564	\$4,531	\$3,050	\$865	\$3,050	\$3,150	\$100	3.28%
1707272	5286	COMPREHENSIVE LIAB	\$0	\$2,999	\$7,107	\$0	\$818	\$185	\$0	\$0	0.00%
MATERIALS & SUPPLIES											
1707272	5331	POSTAGE & EXPRESS MAIL	\$13	\$0	\$16	\$0	\$0	\$0	\$0	\$0	0.00%
1707272	5341	CONSTRUCTION	\$4,772	\$1,106	\$0	\$4,140	\$0	\$4,140	\$3,140	(\$1,000)	-24.15%
1707272	5343	GENERAL COMMODITIES MAINTENANCE	\$159,712	\$124,080	\$97,848	\$160,075	\$30,232	\$160,075	\$140,583	(\$19,492)	-12.18%
1707272	5345	MATERIALS	\$0	\$37	\$115	\$0	\$62	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY											
1707272	5533	OTHER>1000	\$0	\$5,110	\$2,196	\$6,000	\$0	\$6,000	\$3,000	(\$3,000)	-50.00%
		TOTAL EXPENDITURES	\$1,373,899	\$1,308,008	\$1,174,511	\$1,314,938	\$538,210	\$1,276,309	\$1,010,570	(\$304,368)	-23.15%
		NET TOTAL	\$819,901	\$759,495	\$496,821	\$760,063	\$272,025	\$723,309	\$460,015	(\$300,048)	-39.48%

BUDGET MODIFICATIONS: During the restructuring of the Public Works Department, a separate budget and org have been created for forestry. Five equipment operators have been moved out of the Streets budget to Forestry. The Forestry org is now under the Parks and Recreation Division.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Street Maintenance

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Enhance our Urban Forest	Remove hazardous trees	1	445	605	606	500	550
		Trees Trimmed	1	707	591	876	550	675
	2. Deliver efficient street services	Total # of potholes	5	38,720	35,534	36,921	35,000	35,000
		Sweeping: curb miles per unit per day	5	14	6	10	10	10
EFFICIENCY & EFFECTIVENESS:	2. Deliver efficient street services	Average annual miles of crack sealing	5	16.8	10.67	9.25	9.9	10
		Average hourly production of potholes	5	30	24	22	22	22
	3. Ensure motorist and pedestrian safety	Total linear line or feet lane miles	1	84,058	95,000	86,567	86,000	86,000
		Cross walks, total linear feet	1	30,184	16,269	14,568	14,500	14,500

CITY COUNCIL GOALS:

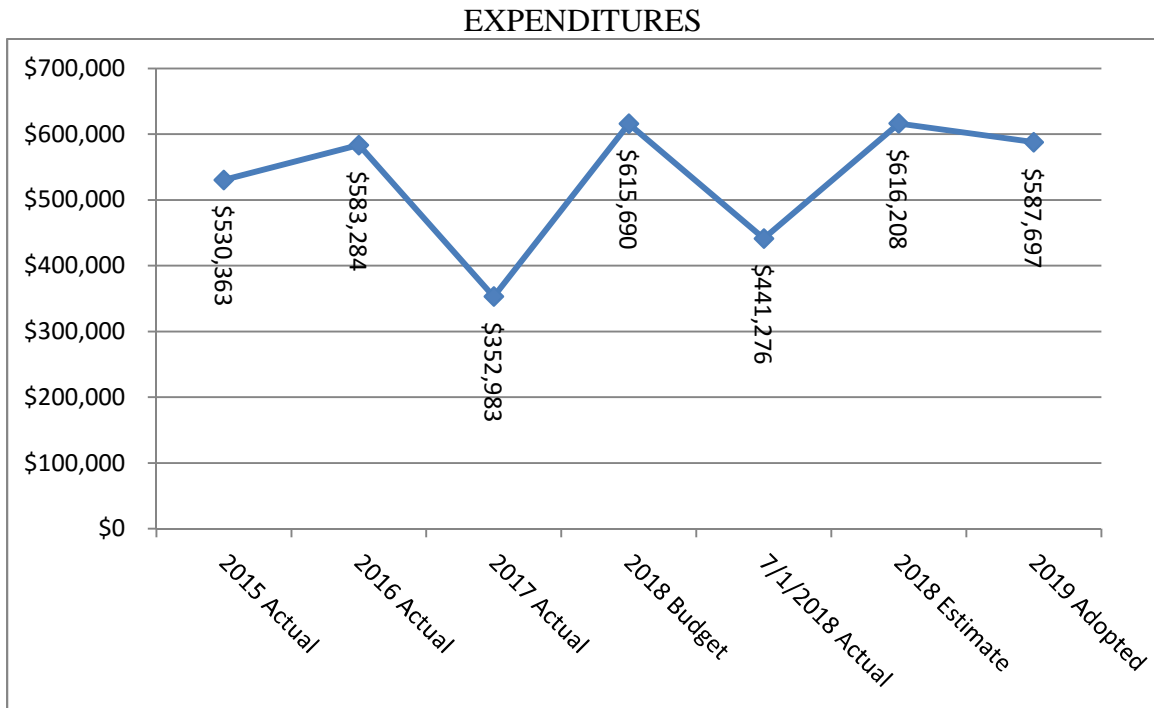
1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – PUBLIC WORKS

General Fund

Snow Removal & Ice Control Division Description:

Ice & Snow - Provides the City of Beloit with a cost effective, efficient and environmentally sound snow and ice control operation for our residents, businesses and those who travel throughout our city. To accomplish cost effective clearing and removal of snow and ice the city utilizes both anti-icing and de-icing programs. The City of Beloit maintains 182 miles of street. When the city declares a snow emergency it is communicated to all local media and it is posted on the cities web page. While a snow emergency is in effect no vehicle shall park on any city street until they have been cleared of snow. The Operations Division plows City streets with the following priority; main streets to include bridges, arterials and secondary streets with high volume, streets surrounding schools, second priority is residential streets which include lesser traveled and dead-end streets and our third priority are the alleys, parking lots and sidewalks.



		2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
SNOW REMOVAL & ICE CONTROL										
DEPARTMENTAL EARNING										
1707273	45 SALE OF BRINE	(\$10,588)	(\$1,768)	\$0	(\$720)	\$0	\$0	(\$720)	\$0	0.00%
	TOTAL REVENUES	(\$10,588)	(\$1,768)	\$0	(\$720)	\$0	\$0	(\$720)	\$0	0.00%
PERSONNEL SERVICES										
1707273	5110 REGULAR PERSONNEL	\$16,209	\$21,491	\$20,768	\$20,734	\$10,775	\$20,734	\$20,675	(\$59)	-0.28%
1707273	5113 ON-CALL PAY	\$2,419	\$2,419	\$2,520	\$2,702	\$1,638	\$2,520	\$2,702	\$0	0.00%
1707273	5130 EXTRA PERSONNEL	\$1,213	\$3,469	\$713	\$2,100	\$2,741	\$2,800	\$2,100	\$0	0.00%
1707273	5150 OVERTIME WISCONSIN RETIREMENT	\$102,890	\$129,667	\$31,468	\$102,036	\$98,825	\$102,036	\$102,931	\$895	0.88%
1707273	5191 FUND	\$8,299	\$10,332	\$3,765	\$8,127	\$7,615	\$8,127	\$8,045	(\$82)	-1.01%
1707273	519301 SOCIAL SECURITY	\$7,525	\$9,643	\$3,400	\$7,625	\$6,930	\$7,625	\$7,610	(\$15)	-0.20%
1707273	519302 MEDICARE HOSPITAL/SURG/DENTAL	\$1,760	\$2,255	\$795	\$1,783	\$1,621	\$1,783	\$1,782	(\$1)	-0.06%
1707273	5194 INSURANCE	\$7,533	\$9,198	\$9,520	\$9,418	\$5,281	\$9,418	\$10,088	\$670	7.11%
1707273	5195 LIFE INSURANCE	\$105	\$143	\$142	\$139	\$77	\$139	\$175	\$36	25.90%
CONTRACTUAL SERVICE										
1707273	5211 VEHICLE EQUIP OPER. & MAINT. SCHOOLS, SEMINARS, & CONFERENCES	\$205,690	\$192,035	\$141,338	\$216,697	\$105,589	\$216,697	\$184,524	(\$32,173)	-14.85%
1707273	5223 CONTRACTED SERV- PROFESSIONAL	\$4,892	\$1,905	\$1,911	\$2,800	\$3,016	\$2,800	\$2,800	\$0	0.00%
1707273	5240 ADVERTISING, MARKETING PROMOS	\$15,679	\$3,948	\$3,948	\$14,252	\$3,048	\$14,252	\$14,252	\$0	0.00%
1707273	5248 INSURANCE- COMPREHENSIVE LIAB	\$16	\$1,385	\$637	\$925	\$380	\$925	\$925	\$0	0.00%
1707273	5286	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES										
1707273	5321 ELECTRICITY	\$759	\$406	\$242	\$540	\$123	\$540	\$540	\$0	0.00%
1707273	5331 POSTAGE & EXPRESS MAIL	\$0	\$0	\$0	\$30	\$0	\$30	\$30	\$0	0.00%
1707273	5343 GENERAL COMMODITIES	\$155,374	\$193,988	\$131,818	\$225,782	\$193,617	\$225,782	\$228,518	\$2,736	1.21%
	TOTAL EXPENDITURES	\$530,363	\$583,284	\$352,983	\$615,690	\$441,276	\$616,208	\$587,697	(\$27,993)	-4.55%
	NET TOTAL	\$519,775	\$581,516	\$352,983	\$614,970	\$441,276	\$616,208	\$586,977	(\$27,993)	-4.55%

BUDGET MODIFICATIONS: No significant changes for 2019.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Snow & Ice Removal

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

Goal(s)

2015
Actual

2016
Actual

2017
Actual

2018
Target

2019
Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. To monitor and respond to each type of event.	Calculate the number of snow & ice events and response.	2	20	19	19	22	20
EFFICIENCY & EFFECTIVENESS:	2. Minimize hazards on all city roads while improving overall efficiency and effectiveness of operations.	Average cost per ton of salt.	2	\$61.29	\$61.29	\$62.71	\$65.00	\$70.00
		Average time to clear main streets.	1,2,5	6 hours	6 hours	6 hours	6 hours	6 hours
	3. Ensure motorist and pedestrian safety minimize hazards for all of the Operations.	Develop a public relations plan to educate residents on snow operations.	6	On Going	On Going	On Going	On Going	On Going
		Monitor weather updates and adjust snow and ice products and application.	2	Daily	Daily	Daily	Daily	Daily

CITY COUNCIL GOALS:

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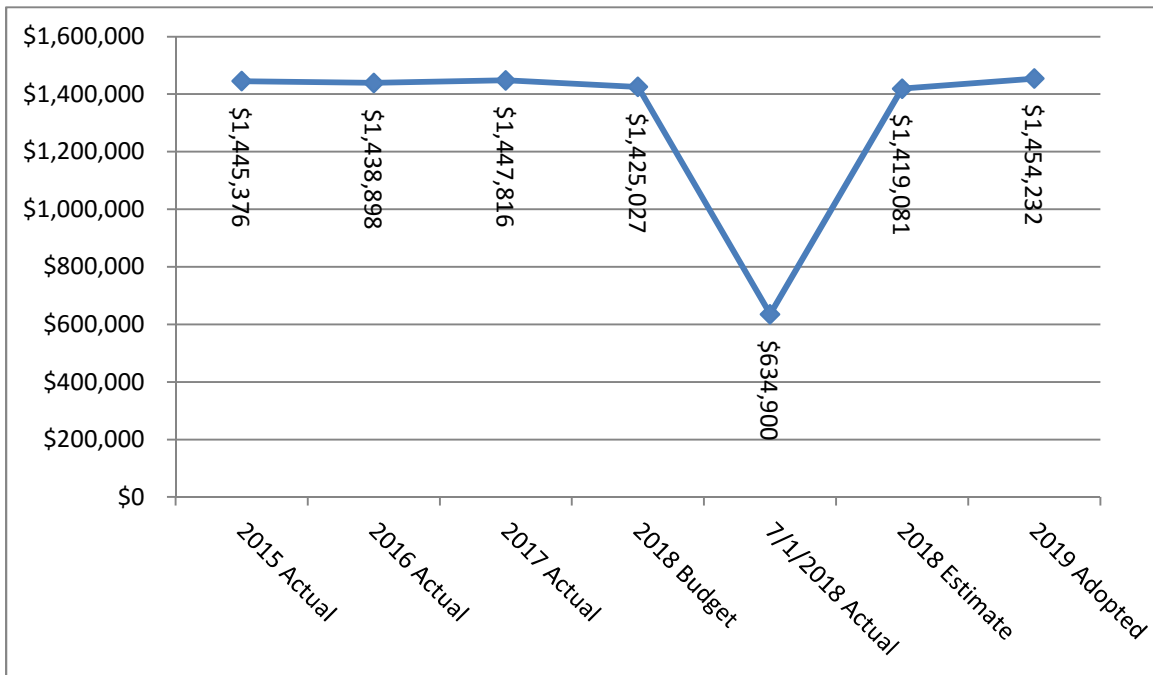
DEPARTMENT – PUBLIC WORKS

General Fund

Parks Division Description:

The Parks Division provides for all citizens a variety of public Parks & Grounds that are well maintained, physically attractive, safe, accessible and enjoyable. Improvement of the parks infrastructure will continue and includes structure maintenance, grounds and amenity maintenance, upgrading park signage, and expansion of horticultural areas.

EXPENDITURES



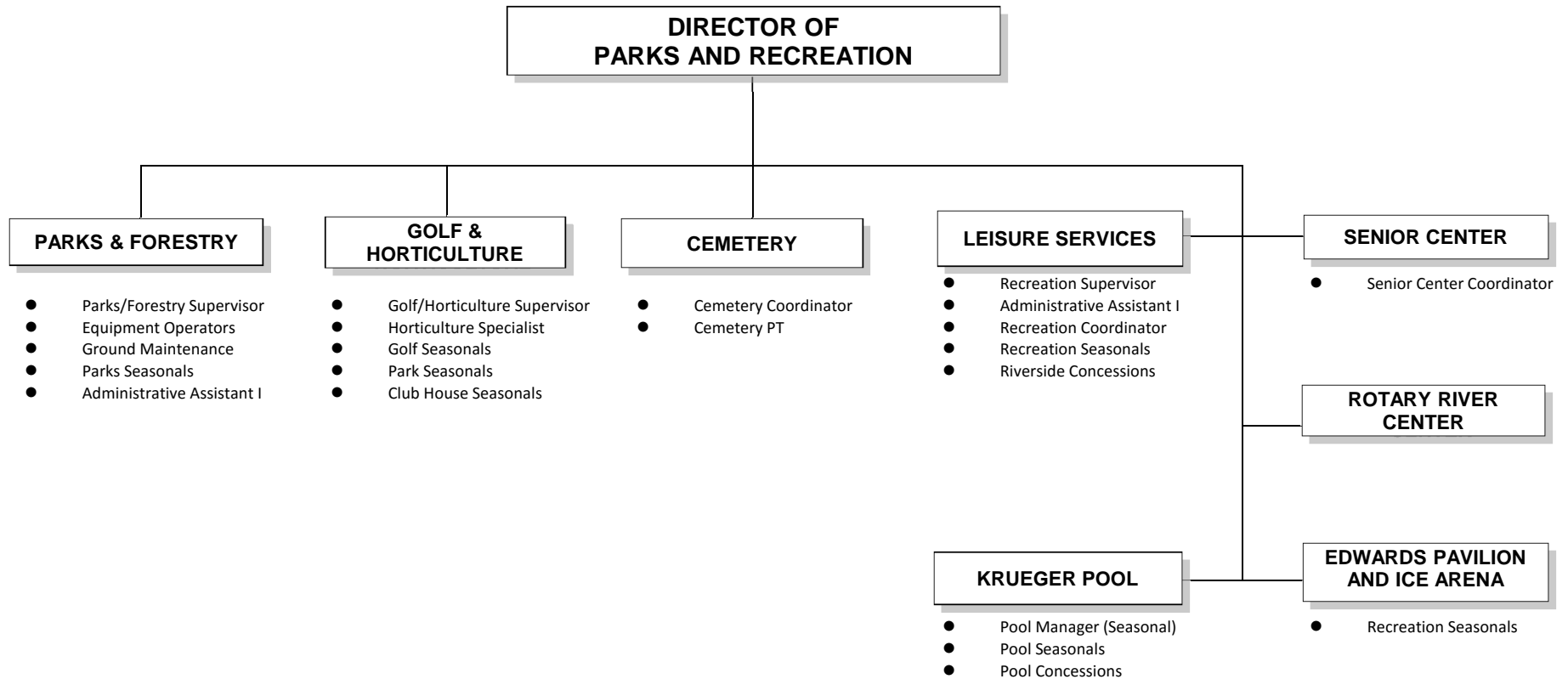
CITY OF БЕЛОIT, WISCONSIN

DEPARTMENT OF PUBLIC WORKS

PARKS AND LEISURE SERVICES DIVISION

ORGANIZATIONAL CHART

2019



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
PARKS OPERATIONS											
LICENSES & PERMITS											
1707377	4178	DOG PARK LICENSE	(\$1,678)	(\$1,988)	(\$1,982)	(\$2,000)	(\$2,125)	(\$2,500)	(\$2,500)	(\$500)	25.00%
1707377	4180	DOG PARK-DAILY FEES	\$0	\$0	(\$177)	\$0	(\$627)	(\$1,200)	(\$1,200)	(\$1,200)	100.00%
DEPARTMENTAL EARNING											
1707377	455101	ANNUAL FEE	(\$1,295)	(\$1,635)	(\$1,532)	(\$1,500)	(\$999)	(\$1,000)	(\$1,500)	\$0	0.00%
1707377	455102	DAILY FEE	(\$2,880)	(\$2,661)	(\$2,479)	(\$3,498)	(\$765)	(\$1,800)	(\$3,498)	\$0	0.00%
1707377	455420	PARKS REV	(\$1,610)	(\$1,640)	(\$1,762)	(\$3,000)	(\$2,295)	(\$2,600)	(\$3,000)	\$0	0.00%
1707377	455616	SHELTERS	(\$17,963)	(\$22,665)	(\$20,560)	(\$20,075)	(\$15,823)	(\$20,075)	(\$20,075)	\$0	0.00%
		TOTAL REVENUES	(\$24,586)	(\$30,589)	(\$28,493)	(\$30,073)	(\$22,634)	(\$29,175)	(\$31,773)	(\$1,700)	5.65%
PERSONNEL SERVICES											
1707377	5110	REGULAR PERSONNEL	\$523,792	\$536,284	\$555,537	\$487,426	\$256,013	\$487,426	\$530,377	\$42,951	8.81%
1707377	5113	OUT-OF-CLASS PAY	\$80	\$0	\$0	\$50	\$0	\$50	\$50	\$0	0.00%
1707377	5120	PART TIME PERSONNEL	\$18,532	\$17,914	\$0	\$17,828	\$0	\$17,828	\$0	(\$17,828)	-100.00%
1707377	5130	EXTRA PERSONNEL	\$128,079	\$134,621	\$139,394	\$166,540	\$48,167	\$149,000	\$166,540	\$0	0.00%
1707377	5150	OVERTIME	\$7,756	\$4,806	\$4,590	\$5,815	\$2,886	\$5,815	\$5,815	\$0	0.00%
1707377	5191	WISCONSIN RETIREMENT FUND	\$41,461	\$40,560	\$40,839	\$31,816	\$18,588	\$31,816	\$35,117	\$3,301	10.38%
1707377	5192	WORKER'S COMPENSATION	\$44,924	\$52,984	\$50,499	\$48,357	\$24,178	\$48,357	\$40,218	(\$8,139)	-16.83%
1707377	519301	SOCIAL SECURITY	\$41,734	\$42,750	\$43,016	\$41,062	\$18,618	\$41,062	\$42,532	\$1,470	3.58%
1707377	519302	MEDICARE	\$9,761	\$9,998	\$10,060	\$9,475	\$4,354	\$9,475	\$9,863	\$388	4.09%
1707377	5194	HOSPITAL/SURG/DENTAL INSURANCE	\$215,591	\$211,977	\$203,670	\$200,260	\$97,457	\$200,260	\$202,328	\$2,068	1.03%
1707377	5195	LIFE INSURANCE UNEMPLOYMENT	\$2,143	\$2,360	\$2,483	\$2,188	\$1,194	\$2,188	\$2,596	\$408	18.65%
1707377	5196	COMPENSATION	\$14,292	\$3,378	\$13,335	\$14,500	\$11,109	\$14,500	\$13,000	(\$1,500)	-10.34%
CONTRACTUAL SERVICE											
1707377	5211	VEHICLE EQUIP OPER. & MAINT.	\$141,353	\$147,834	\$140,715	\$145,411	\$54,236	\$145,411	\$147,158	\$1,747	1.20%
1707377	5214	OTHER EQUIPMENT MAINTENANCE	\$1,209	\$756	\$6,074	\$1,200	\$60	\$1,200	\$1,200	\$0	0.00%
1707377	5215	COMPUTER/OFFICE EQUIP MAIN.	\$27	\$220	\$0	\$60	\$0	\$60	\$60	\$0	0.00%
1707377	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$2,917	\$3,638	\$1,418	\$4,000	\$75	\$4,000	\$4,000	\$0	0.00%
1707377	5225	PROFESSIONAL DUES	\$465	\$549	\$769	\$975	\$1,167	\$1,166	\$1,550	\$575	58.97%
1707377	5231	OFFICIAL NOTICES&PUBLICATIONS	\$0	\$72	\$145	\$300	\$0	\$300	\$300	\$0	0.00%
1707377	5232	DUPLICATING & DRAFTING CONTRACTED SERV-	\$0	\$72	\$0	\$700	\$379	\$900	\$700	\$0	0.00%
1707377	5241	LABOR	\$42,051	\$39,279	\$50,758	\$45,112	\$11,860	\$45,112	\$45,112	\$0	0.00%
1707377	5244	OTHER FEES	\$43,400	\$43,550	\$43,928	\$43,135	\$28,853	\$43,185	\$43,135	\$0	0.00%
1707377	5248	ADVERTISING, MARKETING .PROMOS	\$2,013	\$1,769	\$70	\$2,500	\$300	\$2,500	\$2,500	\$0	0.00%
1707377	5251	AUTO & TRAVEL	\$140	\$193	\$51	\$500	\$60	\$110	\$500	\$0	0.00%
1707377	5271	TELEPHONE - LOCAL	\$2,117	\$3,399	\$2,611	\$392	\$225	\$450	\$392	\$0	0.00%
1707377	5273	CELLULAR PHONE INSURANCE-	\$0	\$0	\$1,277	\$1,800	\$789	\$1,600	\$1,164	(\$636)	-35.33%
1707377	5286	COMPREHENSIVE LIAB	\$1,000	\$0	\$225	\$0	(\$874)	\$0	\$0	\$0	0.00%

			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
MATERIALS & SUPPLIES											
1707377	5321	ELECTRICITY	\$28,649	\$26,143	\$29,423	\$27,000	\$9,826	\$27,000	\$29,000	\$2,000	7.41%
1707377	5322	GAS/HEATING FUEL	\$2,932	\$1,731	\$1,807	\$2,000	\$1,135	\$2,250	\$2,000	\$0	0.00%
1707377	5323	WATER	\$7,425	\$5,389	\$10,883	\$9,000	\$1,779	\$2,000	\$9,000	\$0	0.00%
1707377	5324	SEWER SERVICE CHARGE STORMWATER SERVICE	\$1,233	\$7,109	\$3,618	\$4,295	\$1,685	\$1,300	\$4,295	\$0	0.00%
1707377	5325	CHARGE	\$8,490	\$8,592	\$9,968	\$8,000	\$4,300	\$7,300	\$8,000	\$0	0.00%
1707377	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$253	\$514	\$476	\$390	\$93	\$160	\$390	\$0	0.00%
1707377	5332	SUPPLIES	\$1,882	\$1,947	\$753	\$1,860	\$224	\$600	\$1,860	\$0	0.00%
1707377	5340	CONSTRUCTION	\$0	\$0	\$599	\$50,700	\$5,063	\$50,700	\$50,700	\$0	0.00%
1707377	5343	GENERAL COMMODITIES MAINTENANCE	\$94,804	\$81,453	\$68,691	\$41,500	\$25,452	\$65,000	\$41,500	\$0	0.00%
1707377	5345	MATERIALS	\$2,184	\$1,486	\$1,502	\$2,330	\$653	\$2,000	\$2,330	\$0	0.00%
1707377	5347	UNIFORMS OTHER EQUIPMENT	\$1,362	\$1,634	\$1,330	\$2,000	\$2,369	\$2,500	\$4,100	\$2,100	105.00%
1707377	5348	UNDER \$1,000	\$3,009	\$1,123	\$1,881	\$2,650	\$1,040	\$2,600	\$2,950	\$300	11.32%
1707377	5351	BOOKS & SUBSCRIPTIONS	\$0	\$0	\$0	\$100	\$0	\$100	\$100	\$0	0.00%
FIXED EXPENSES											
1707377	5412	RENT/EQUIP	\$8,316	\$2,814	\$5,420	\$1,800	\$1,588	\$1,800	\$1,800	\$0	0.00%
		TOTAL EXPENDITURES	\$1,445,376	\$1,438,898	\$1,447,816	\$1,425,027	\$634,900	\$1,419,081	\$1,454,232	\$29,205	2.05%
		NET TOTAL	\$1,420,790	\$1,408,309	\$1,419,323	\$1,394,954	\$612,266	\$1,389,906	\$1,422,459	\$27,505	1.97%

BUDGET MODIFICATIONS: Increases in personnel costs are due to restructuring in position allocations.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Parks

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Provide quality maintenance of the parks system infrastructure.	Total acres maintained	1/4/5/6	900	900	900	900	900
		# parks maintained	1/4/5	42	42	42	42	42
		# park structures maintained	1/4/5	38	38	38	38	38
		# picnic shelters maintained	1/4/5	15	15	15	15	15
		# playgrounds maintained	1/4/5	25	25	25	25	25
		# park acres mowed	1/4/5	315	315	315	315	315
		# miles sidewalk for snow removal	1/4/5	25	25	25	25	25
		# flower beds/hort areas maintained	1/4/5/6	407	407	409	390	375
		# hort areas developed	1/4/5	3	0	2	0	0
		Vandalism-related expenses	1/5/6	\$300	\$1,000	\$300	\$200	\$200
		# park shelters/restrooms renovated	1/5	1	1	1	1	1
		# parking lots/roads repaired/seal-coated	1/5	0	0	0	1	1
		# basketball court s resurfaced	1/5	0	0	1	1	1
	# park structure roofs repaired	1/5	0	1	5	1	1	
	# Adopt-A-Park sponsors	1/5/6	0	0	0	1	3	
# ball field preparations	1/5	270	275	275	310	310		
2. Encourage public use of the City park facilities	# picnic shelter permits	1/5	343	390	356	375	375	
	# of Boat launch annual permits	5	41	56	50	60	75	
	# boat launch daily permits	5	525	493	457	500	500	
	# community special events	1/2/4/5/6	12	15	15	15	15	
3. Evaluate quality of services of City Parks	# monthly written park inspections	5	9	9	9	9	9	
EFFICIENCY & EFFECTIVENESS:	3. Evaluate quality of services of City Parks	% facility inspections rated satisfactory	5/6	90	95	95	95	95
		% picnic shelter surveys rated satisfactory	5/6	95	95	95	95	98
	4. Utilize City work order module to record and track parks maintenance projects.	% annual contractual services confirmed by February 1	2/5	100	100	100	100	100
		% vandalism repaired within 1 weeks notice	5/6	100	100	100	100	100
		% completion of special projects	2/5	100	100	100	100	100
	5. Fully implement the Parks Maintenance and Operations Plan (PMOP).	Develop special projects work plan by January 15	2/5	Yes	Yes	Yes	Yes	Yes
		% annual work plan completed with deadlines	2/5	95	90	95	95	98
	6. Provide effective and efficient management of parkland within the City of Beloit to include staff management and training, fiscal operations, standard quality of services, planning, marketing, and maintenance of parkland and facilities.	Implement a signage program which provides park rules and general public information within park sites	5	3	2	1	2	2
		Continue to offer and market the Adopt-a-Park Program	5/6	Yes	Yes	Yes	Yes	Yes
		removing graffiti from our parks within 48 hours of notification	2/5/6	Yes	Yes	Yes	Yes	Yes
	7. Provide effective and efficient landscape management that continually improves the aesthetic qualities of the city owned parks, open space, streetscapes, and recreation facilities throughout the year.	Continue implementation of a Special Landscaping Project Plan each year	2/4/5/6	Yes	Yes	Yes	Yes	Yes
		Continue partnership with Rock County Parks in the implementation of our controlled burn plan within various identified park sites	2/5	2	1	1	1	1

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3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
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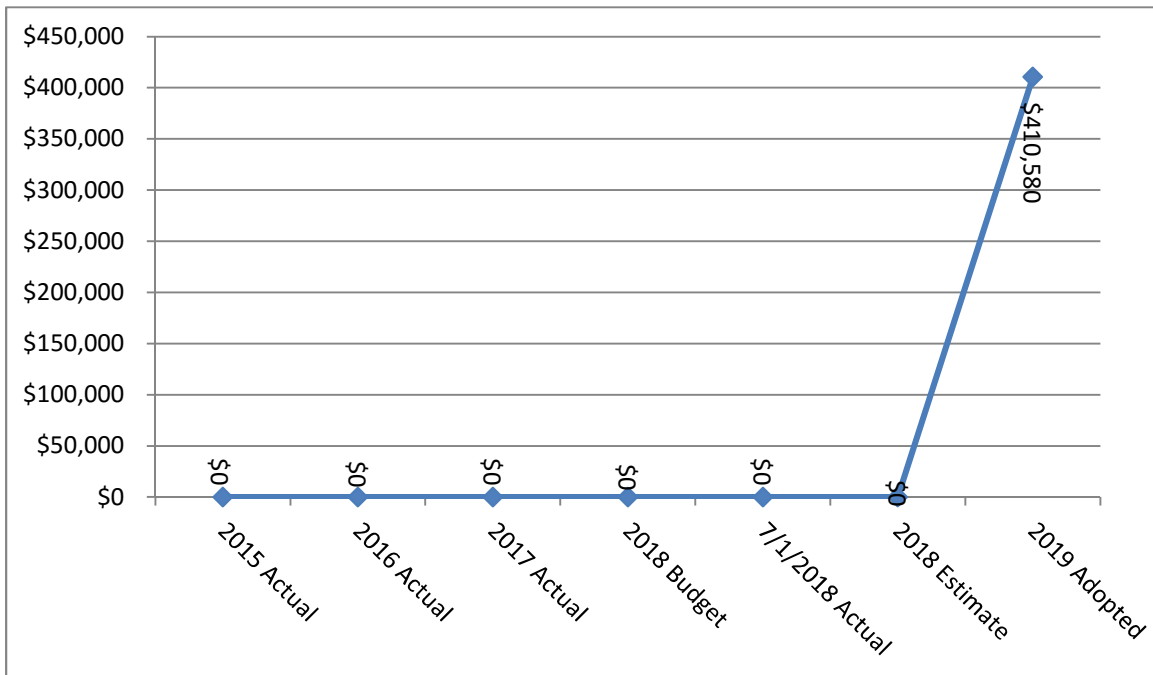
DEPARTMENT – PUBLIC WORKS

General Fund

Forestry Division Description:

The City of Beloit, adequately and aesthetically maintains the urban forest which consists of 30,000 plus trees in the City of Beloit (terrace, parks, cemeteries, and golf course) for the safety of the general public, and efficiently complete special projects for the Parks and all other Public Works Divisions, special interest groups and the community at large.

EXPENDITURES



			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
FORESTRY											
PERSONNEL SERVICES											
1707600	5110	REGULAR PERSONNEL WISCONSIN RETIREMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$251,643	\$251,643	100.00%
1707600	5191	FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$16,484	\$16,484	100.00%
1707600	519301	SOCIAL SECURITY	\$0	\$0	\$0	\$0	\$0	\$0	\$15,286	\$15,286	100.00%
1707600	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$3,575	\$3,575	100.00%
1707600	5194	INSURANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$85,832	\$85,832	100.00%
1707600	5195	LIFE INSURANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$941	\$941	100.00%
CONTRACTUAL SERVICE											
1707600	5211	VEHICLE EQUIP OPER. & MAINT. SCHOOLS,SEMINARS,&	\$0	\$0	\$0	\$0	\$0	\$0	\$10,814	\$10,814	100.00%
1707600	5223	CONFERENCES	\$0	\$0	\$0	\$0	\$0	\$0	\$3,590	\$3,590	100.00%
1707600	5225	PROFESSIONAL DUES	\$0	\$0	\$0	\$0	\$0	\$0	\$315	\$315	100.00%
1707600	5244	OTHER FEES	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$100	100.00%
MATERIALS & SUPPLIES											
1707600	5341	CONSTRUCTION	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000	100.00%
1707600	5343	GENERAL COMMODITIES	\$0	\$0	\$0	\$0	\$0	\$0	\$21,000	\$21,000	100.00%
		TOTAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$410,580	\$410,580	100.00%
		NET TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$410,580	\$410,580	100.00%

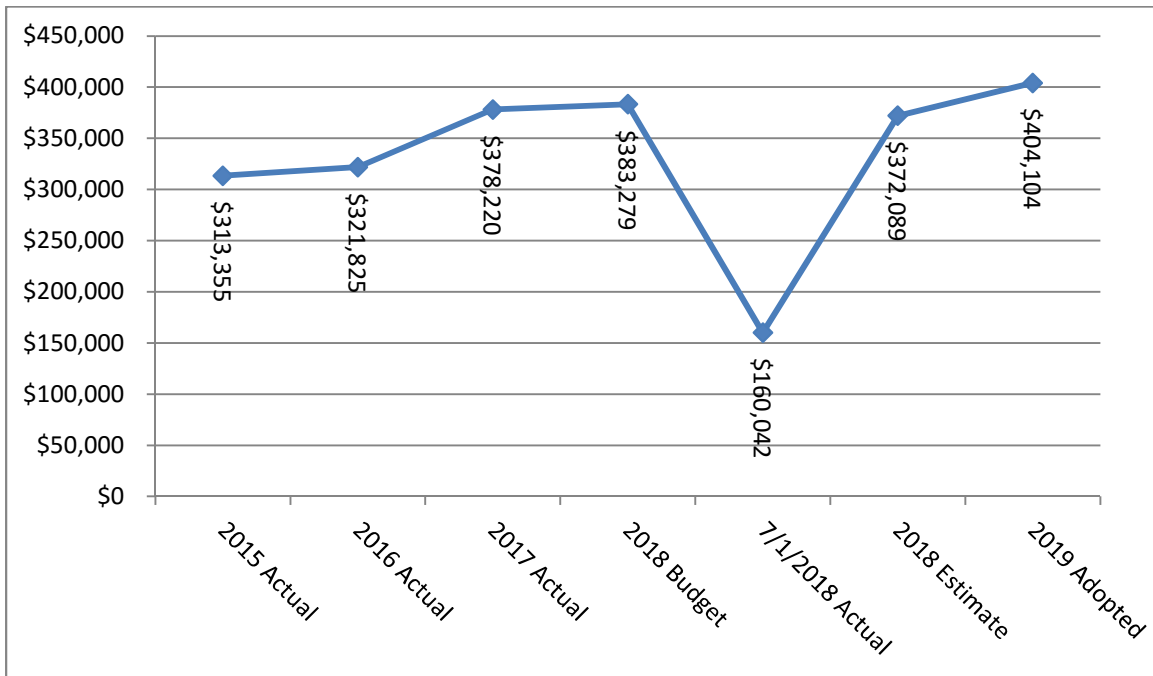
DEPARTMENT – PUBLIC WORKS

General Fund

Recreation Division Description:

The Recreation Division develops, implements, and maintains a diverse program of affordable recreational activities and services, which effectively meet the cultural, social and leisure needs of our customers.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
RECREATION OPERATION											
DEPARTMENTAL EARNING											
1707378	4501	DONATIONS - GENERAL	\$0	(\$1,219)	(\$1,000)	(\$300)	\$0	(\$300)	(\$300)	\$0	0.00%
1707378	455020	YOUTH MUD RUN	(\$11,037)	(\$14,717)	(\$22,656)	(\$14,820)	(\$6,620)	(\$14,820)	(\$14,820)	\$0	0.00%
1707378	455021	GOLF LESSONS - YOUTH RESIDENTS	(\$2,007)	(\$1,582)	(\$2,045)	(\$1,720)	(\$276)	\$0	\$0	\$1,720	-100.00%
1707378	455060	IDENTIFICATION CARD	(\$482)	(\$590)	(\$444)	(\$420)	(\$250)	(\$420)	(\$420)	\$0	0.00%
1707378	455061	TENNIS LESSONS	(\$976)	(\$382)	(\$702)	(\$555)	(\$310)	(\$300)	(\$555)	\$0	0.00%
1707378	455072	WPRA TICKET PROGRAM	(\$420)	(\$346)	(\$460)	(\$350)	(\$3,675)	(\$400)	(\$350)	\$0	0.00%
1707378	455074	SUMMER DAY CAMP	(\$8,423)	(\$12,124)	(\$10,467)	(\$8,660)	(\$6,089)	(\$9,600)	(\$9,134)	(\$474)	5.47%
1707378	455079	PICNIC KIT RENTAL	(\$75)	(\$100)	(\$175)	(\$107)	\$0	(\$200)	(\$292)	(\$185)	172.90%
1707378	455080	ADULT BASKETBALL	(\$863)	(\$3,466)	(\$4,208)	(\$2,740)	\$15	(\$3,200)	(\$2,740)	\$0	0.00%
1707378	455081	ADULT VOLLEYBALL	(\$12,619)	(\$14,062)	(\$11,374)	(\$14,060)	(\$1,834)	(\$13,600)	(\$14,060)	\$0	0.00%
1707378	455082	ADULT SOFTBALL	(\$13,318)	(\$10,863)	(\$12,133)	(\$14,487)	(\$10,237)	(\$12,900)	(\$14,487)	\$0	0.00%
1707378	455085	SWIMMING LESSONS	(\$13,579)	(\$22,340)	(\$13,116)	(\$13,965)	(\$9,194)	(\$13,850)	(\$15,565)	(\$1,600)	11.46%
1707378	455088	CAMPS & CLINICS	(\$5,348)	(\$4,144)	(\$3,889)	(\$4,121)	(\$1,443)	(\$4,150)	(\$4,121)	\$0	0.00%
1707378	455275	CONCESSION REVENUE	(\$21,461)	(\$21,493)	(\$15,534)	(\$20,318)	(\$3,571)	(\$15,500)	(\$20,318)	\$0	0.00%
		TOTAL REVENUES	(\$90,608)	(\$107,428)	(\$98,202)	(\$96,623)	(\$43,484)	(\$89,240)	(\$97,162)	(\$539)	0.56%
PERSONNEL SERVICES											
1707378	5110	REGULAR PERSONNEL	\$122,898	\$124,799	\$157,415	\$163,201	\$71,910	\$155,000	\$162,456	(\$745)	-0.46%
1707378	5113	ON-CALL PAY	\$0	\$653	\$560	\$0	\$0	\$0	\$0	\$0	0.00%
1707378	5130	EXTRA PERSONNEL WISCONSIN RETIREMENT	\$61,402	\$62,079	\$65,672	\$67,850	\$25,532	\$68,500	\$67,850	\$0	0.00%
1707378	5191	FUND	\$8,359	\$8,281	\$10,789	\$10,690	\$4,868	\$10,075	\$10,640	(\$50)	-0.47%
1707378	519301	SOCIAL SECURITY	\$11,403	\$11,604	\$13,893	\$14,078	\$5,884	\$14,078	\$13,878	(\$200)	-1.42%
1707378	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$2,667	\$2,714	\$3,249	\$3,293	\$1,376	\$3,293	\$3,245	(\$48)	-1.46%
1707378	5194	INSURANCE	\$49,128	\$47,414	\$57,994	\$56,591	\$32,133	\$56,591	\$73,136	\$16,545	29.24%
1707378	5195	LIFE INSURANCE	\$139	\$157	\$190	\$192	\$128	\$192	\$465	\$273	142.19%
CONTRACTUAL SERVICE											
1707378	5211	VEHICLE EQUIP OPER. & MAINT. OTHER EQUIPMENT	\$4,050	\$5,982	\$3,629	\$5,000	\$1,932	\$5,000	\$5,150	\$150	3.00%
1707378	5214	MAINTENANCE COMPUTER/OFFICE EQUIP	\$1,317	\$1,913	\$4,140	\$1,850	\$777	\$1,850	\$1,850	\$0	0.00%
1707378	5215	MAIN. SCHOOLS, SEMINARS, &	\$2,021	\$1,735	\$1,884	\$2,000	\$241	\$1,900	\$2,000	\$0	0.00%
1707378	5223	CONFERENCES	\$1,464	\$959	\$994	\$1,800	\$0	\$1,760	\$1,800	\$0	0.00%
1707378	5225	PROFESSIONAL DUES	\$250	\$250	\$250	\$250	\$0	\$250	\$250	\$0	0.00%
1707378	5232	DUPLICATING & DRAFTING CONTRACTED SERV-	\$283	\$542	\$385	\$1,000	\$0	\$785	\$1,000	\$0	0.00%
1707378	5241	LABOR	\$2,481	\$2,248	\$8,650	\$7,500	\$631	\$7,500	\$7,500	\$0	0.00%
1707378	5244	OTHER FEES ADVERTISING, MARKETING	\$2,706	\$9,334	\$13,435	\$5,740	\$2,701	\$8,800	\$9,240	\$3,500	60.98%
1707378	5248	PROMOS	\$11,647	\$9,578	\$12,240	\$12,000	\$5,624	\$12,000	\$14,000	\$2,000	16.67%
1707378	5250	CONCESSION EXPENSE	\$4,748	\$10,117	\$4,024	\$6,500	\$629	\$4,000	\$6,500	\$0	0.00%
1707378	5251	AUTO & TRAVEL	\$1,374	\$4,226	\$230	\$1,000	\$17	\$675	\$1,000	\$0	0.00%
1707378	5271	TELEPHONE - LOCAL	\$2,649	\$2,119	\$1,661	\$1,325	\$643	\$1,500	\$1,325	\$0	0.00%
1707378	5273	CELLULAR PHONE	\$0	\$0	\$650	\$1,620	\$329	\$675	\$1,020	(\$600)	-37.04%

			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES											
1707378	5321	ELECTRICITY	\$2,120	\$2,507	\$1,818	\$2,400	\$431	\$1,900	\$2,400	\$0	0.00%
1707378	5322	GAS/HEATING FUEL	\$980	\$854	\$905	\$1,600	\$550	\$900	\$1,600	\$0	0.00%
1707378	5323	WATER	\$147	\$152	\$155	\$216	\$59	\$160	\$216	\$0	0.00%
1707378	5324	SEWER SERVICE CHARGE	\$140	\$134	\$134	\$216	\$42	\$140	\$216	\$0	0.00%
1707378	5325	STORMWATER SERVICE CHARGE	\$119	\$139	\$139	\$117	\$58	\$140	\$117	\$0	0.00%
1707378	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$441	\$132	\$389	\$750	\$261	\$625	\$750	\$0	0.00%
1707378	5332	SUPPLIES	\$1,368	\$930	\$1,810	\$1,500	\$88	\$1,500	\$1,500	\$0	0.00%
1707378	5343	GENERAL COMMODITIES	\$14,300	\$7,220	\$7,621	\$8,600	\$2,959	\$8,600	\$8,600	\$0	0.00%
1707378	5347	UNIFORMS	\$562	\$732	\$992	\$1,600	\$235	\$1,200	\$1,600	\$0	0.00%
FIXED EXPENSES											
1707378	5412	RENT/EQUIP	\$2,192	\$2,321	\$2,321	\$2,800	\$0	\$2,500	\$2,800	\$0	0.00%
		TOTAL EXPENDITURES	\$313,355	\$321,825	\$378,220	\$383,279	\$160,042	\$372,089	\$404,104	\$20,825	5.43%
		NET TOTAL	\$222,747	\$214,397	\$280,018	\$286,656	\$116,557	\$282,849	\$306,942	\$20,286	7.08%

BUDGET MODIFICATIONS: No significant changes for 2019.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Recreation

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Provide regular program for marketing, promotion, and public relations.	# of radio spots	6	11	65	72	75	75
		# of print media ads	6	15	15	20	20	
		# of Public Service Announcements	6	31	12	12	12	
		# of flyers distributed at Beloit School District	6	15,350	0	0	15,000	15,000
	2. Provide regular enjoyable, affordable, cost effective recreation programs that attract and retain residents.	Day camp registration	1/6	116	171	145	200	200
		Tennis Class registration	1/6	13	14	14	15	15
		Volleyball Team registration	1/6	71	72	68	75	75
		Softball Team registration	1/6	35	33	37	40	40
		Golf lesson registrations	1/6	23	24	29	35	40
		Playground program attendance	1/6	3,461	3,500	3,384	3,500	3,500
		# Basketball Team		6	11	12	15	15
		# Dirty Dash Participant		347	474	757	800	900
# of customer surveys completed.	2/6	175	175	500	500	500		
3. Collaborate and assist other agencies and programs.	# cooperative programs special events	1/2/4/5/6	15	15	15	15	20	
4. Assist other city divisions with customer services.	# park shelter permits processed	2/6	326	346	362	370	370	
	# golf passes processed	2/6	152	175	153	175	175	
5. Plan and evaluate Leisure Services programs.	# of individual reports created for each program.	2/5/6	2	2	2	2	2	
			pre/post	pre/post	pre/post	pre/post	pre/post	
EFFICIENCY & EFFECTIVENESS:	5. Plan and evaluate Leisure Services programs.	Average cost per media ad	6	362	367	315	284	285
		% of individual reports for each program upon completion.	6	90%	90%	90%	90%	90%
	6. Provide effective and efficient administration of recreational programs and related services to the community through the continual maintenance of community recreational facilities, continual development of recreational programming, fiscal responsibility, and the marketing of these services.	Perform an inventory of existing programs and services that other local agencies offer to the community, and consider duplicating similar programs that may increase participation.	2/4/5/6	X	X	X	X	X
		Identify and consider partnering with other local civic organizations that share a similar mission in offering recreational and athletic programs, and community-wide special events:	2/4/5/6	X	X	X	X	X
		Continue to expand the services offered at the Lagoon Concession and continue to increase our marketing of these services in order to generate greater revenue annually.	2/3/4/5/6	X	X	X	X	X

CITY COUNCIL GOALS:

1. Create and sustain safe and healthy neighborhoods.
2. Create and sustain a “high performing organization” which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. Create and sustain economic and residential growth.
4. Create and sustain a high quality of life.
5. Create and sustain high quality infrastructure and connectivity; including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. Create and sustain a positive image, enhance communications and engage the community.

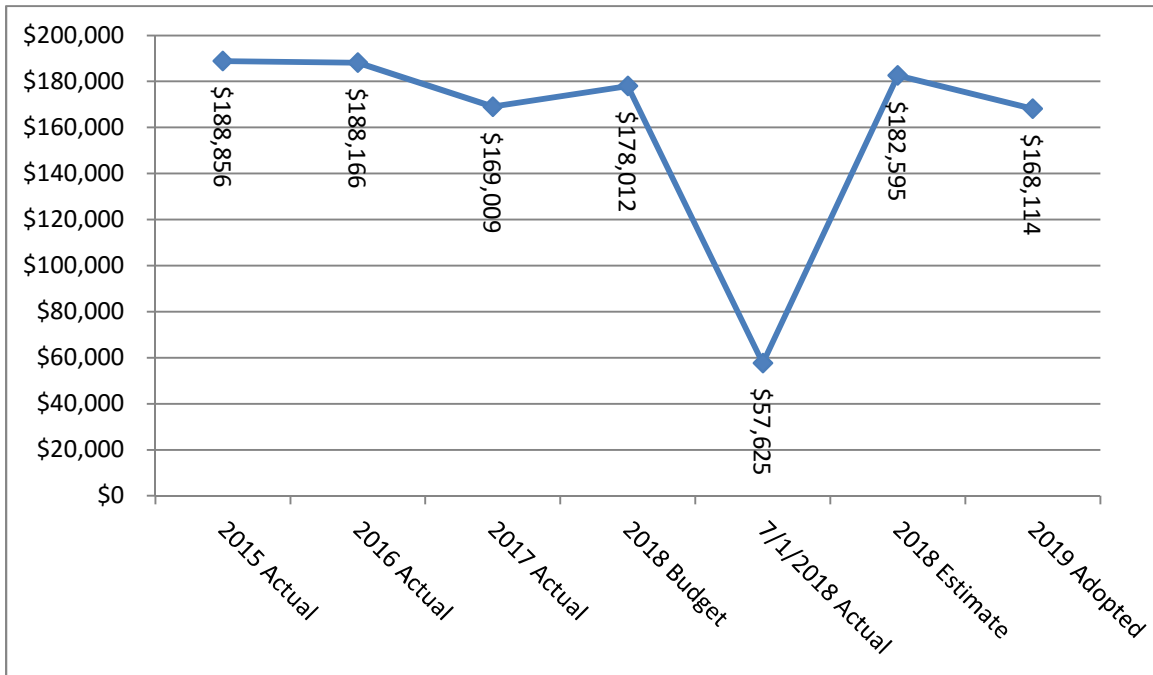
DEPARTMENT – PUBLIC WORKS

General Fund

Krueger Pool Division Description:

The Krueger Pool Division develops, implements, and maintains and promotes an affordable, cost effective summer aquatic program which effectively meets the cultural, social and leisure needs of the community. The facility offers a main pool, diving pool and spray ground. The main pool features a rain dropper and two basketball hoops. The diving pool has a diving board and drop slide. The spray ground features an interactive area and spray attractions.

EXPENDITURES



			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
KRUEGER POOL											
DEPARTMENTAL EARNING											
1707380	455085	SWIMMING LESSONS	(\$5,942)	(\$5,315)	(\$5,016)	(\$5,951)	(\$2,558)	(\$5,050)	(\$5,951)	\$0	0.00%
1707380	455511	POOL OPEN SWIM -RENTAL KRUEGER POOL -	(\$4,556)	(\$4,091)	(\$4,261)	(\$4,038)	(\$3,536)	(\$4,200)	(\$4,038)	\$0	0.00%
1707380	455515	CONCESSIONS KRUEGER POOL- OPEN	(\$12,870)	(\$13,391)	(\$12,736)	(\$12,825)	(\$5,227)	(\$13,000)	(\$12,825)	\$0	0.00%
1707380	455560	SWIM DAILY KRUEGER POOL- OPEN	(\$27,560)	(\$31,871)	(\$27,521)	(\$27,313)	(\$9,732)	(\$29,050)	(\$27,313)	\$0	0.00%
1707380	455565	SWIM DIVING KRUEGER POOL - OPEN	(\$1,206)	(\$1,812)	(\$1,225)	(\$1,323)	(\$75)	(\$1,050)	(\$1,323)	\$0	0.00%
1707380	455570	SWIM SEAS	(\$13,959)	(\$7,188)	(\$13,817)	(\$17,693)	(\$5,117)	(\$7,800)	(\$17,693)	\$0	0.00%
1707380	455575	POOL - SESSIONS	(\$191)	\$0	\$0	(\$329)	(\$59)	(\$250)	(\$329)	\$0	0.00%
		TOTAL REVENUES	(\$66,284)	(\$63,668)	(\$64,576)	(\$69,472)	(\$26,304)	(\$60,400)	(\$69,472)	\$0	0.00%
PERSONNEL SERVICES											
1707380	5110	REGULAR PERSONNEL	\$30,041	\$27,173	\$14,295	\$14,352	\$9,883	\$18,500	\$5,552	(\$8,800)	-61.32%
1707380	5130	EXTRA PERSONNEL	\$70,159	\$71,809	\$67,720	\$70,000	\$16,190	\$69,200	\$70,000	\$0	0.00%
1707380	5150	OVERTIME WISCONSIN RETIREMENT	\$0	\$0	\$466	\$500	\$350	\$500	\$500	\$0	0.00%
1707380	5191	FUND	\$2,343	\$2,074	\$1,332	\$940	\$822	\$1,650	\$364	(\$576)	-61.28%
1707380	519301	SOCIAL SECURITY	\$6,172	\$6,094	\$5,091	\$5,187	\$1,614	\$5,000	\$4,656	(\$531)	-10.24%
1707380	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$1,443	\$1,425	\$1,191	\$298	\$377	\$1,200	\$1,089	\$791	265.44%
1707380	5194	INSURANCE	\$10,298	\$8,281	\$6,130	\$7,063	\$4,782	\$9,400	\$2,522	(\$4,541)	-64.29%
1707380	5195	LIFE INSURANCE	\$75	\$69	\$42	\$34	\$28	\$60	\$33	(\$1)	-2.94%
CONTRACTUAL SERVICE											
1707380	5214	OTHER EQUIPMENT MAINTENANCE SCHOOLS,SEMINARS,&	\$0	\$0	\$0	\$400	\$0	\$400	\$400	\$0	0.00%
1707380	5223	CONFERENCES CONTRACTED SERV-	\$570	\$295	\$638	\$800	\$0	\$725	\$800	\$0	0.00%
1707380	5241	LABOR	\$17,428	\$18,348	\$17,463	\$19,500	\$11,422	\$18,900	\$19,500	\$0	0.00%
1707380	5244	OTHER FEES ADVERTISING,MARKETING	\$1,130	\$1,230	\$1,237	\$1,310	\$1,182	\$1,300	\$1,310	\$0	0.00%
1707380	5248	,PROMOS	\$992	\$7,267	\$525	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1707380	5250	CONCESSION EXPENSE	\$6,544	\$85	\$7,777	\$7,200	\$0	\$7,200	\$7,200	\$0	0.00%
1707380	5271	TELEPHONE - LOCAL	\$79	\$0	\$111	\$138	\$83	\$160	\$138	\$0	0.00%
MATERIALS & SUPPLIES											
1707380	5321	ELECTRICITY	\$19,104	\$18,257	\$16,967	\$18,600	\$2,341	\$17,000	\$17,650	(\$950)	-5.11%
1707380	5322	GAS/HEATING FUEL	\$4,496	\$3,736	\$5,473	\$6,000	\$1,588	\$5,500	\$4,650	(\$1,350)	-22.50%
1707380	5323	WATER	\$5,974	\$13,551	\$7,006	\$13,500	\$731	\$7,000	\$10,300	(\$3,200)	-23.70%
1707380	5324	SEWER SERVICE CHARGE	\$5,079	\$0	\$9,123	\$1,890	\$5,072	\$9,400	\$9,150	\$7,260	384.13%
1707380	5343	GENERAL COMMODITIES	\$5,769	\$6,608	\$5,665	\$7,200	\$1,159	\$6,850	\$7,200	\$0	0.00%
1707380	5347	UNIFORMS OTHER EQUIPMENT	\$357	\$232	\$567	\$500	\$0	\$375	\$500	\$0	0.00%
1707380	5348	UNDER \$1,000	\$803	\$1,632	\$192	\$1,600	\$0	\$1,275	\$3,600	\$2,000	125.00%
		TOTAL EXPENDITURES	\$188,856	\$188,166	\$169,009	\$178,012	\$57,625	\$182,595	\$168,114	(\$9,898)	-5.56%
		NET TOTAL	\$122,572	\$124,498	\$104,433	\$108,540	\$31,321	\$122,195	\$98,642	(\$9,898)	-9.12%

BUDGET MODIFICATIONS: No significant changes for 2019.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Pool

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Provide a well maintained Facility that attracts and retains residents.	# maintenance audits completed.	5	4	12	12	12	12
		# water quality inspections	5	213	227	213	230	230
		# hours closed due to maintenance	5	6	6	6	6	6
	2. Provide a regular program of marketing, promotion, and public relations.	# of print media ads	6	5	3	3	3	3
	3. Fully implement a facility maintenance and operations Plan	# of on-site inspections	5	4	4	4	4	4
	4. Provide enjoyable and affordable aquatic services that attract and retain residents.	# season passes sold.	2/4/6	38	102	127	130	130
		public swim attendance	2/4/6	12,752	14,732	11,025	15,000	15,000
hours of pool rental		2/4/6	54	16	9	15	15	
EFFICIENCY & EFFECTIVENESS:	4. Provide enjoyable and affordable aquatic services that attract and retain residents.	# swim program surveys completed	2/4/6	300	150	150	230	230
		% audits rated satisfactory	2/4/6	90%	90%	90%	90%	90%
		% of customers rating service satisfactory.	2/4/6	94%	94%	94%	94%	94%
	Average daily attendance.	2/4/6	179	207	143	215	215	

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

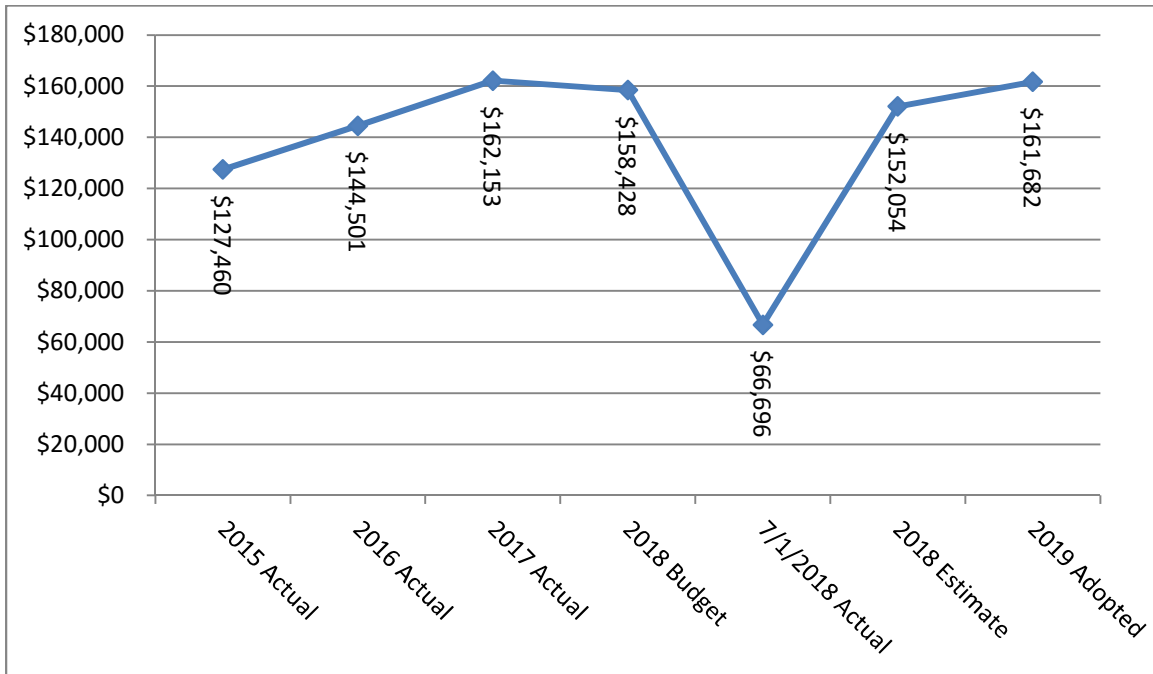
DEPARTMENT – PUBLIC WORKS

General Fund

Grinnell Hall Division Description:

The Grinnell Senior Center provides a program which meets the recreational, social, and leisure needs of the older population in the community. Beloit Senior Center is one of the sites for the Rock County Nutrition Program. Well-balanced nutritious meals are served at 12:00 noon, Monday through Friday at the Center. For a donation, persons age 60 and over are eligible to participate, as well as those under 60 are welcome to as well for a nominal defined fee. Grinnell Hall offers a wide- variety of activities designed especially for those 55 and older during their operational hours of 8:00 am – 4:30 pm daily, Monday through Friday. The Beloit Senior Center is associated with over 1100 other area agencies that provide senior service within the Beloit community; the Social Security Administration meets the third Thursday of the month at Grinnell Hall, and they are often available to provide additional assistance or answer questions. Grinnell Hall also has an internet hookup to assist in finding information and answering questions.

EXPENDITURES



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
GRINNELL SENIOR CTR											
DEPARTMENTAL EARNING											
1707381	4501	DONATIONS - GENERAL SENIOR CENTER	(\$3,268)	(\$4,472)	(\$3,234)	(\$1,500)	(\$1,200)	(\$2,400)	(\$1,500)	\$0	0.00%
1707381	456105	REVENUES	(\$9,003)	(\$9,855)	(\$11,645)	(\$11,020)	(\$10,679)	(\$12,600)	(\$16,868)	(\$5,848)	53.07%
1707381	456106	TRIPS-GRINNELL	(\$14,341)	(\$29,497)	(\$29,159)	(\$18,000)	(\$21,063)	(\$29,500)	(\$19,152)	(\$1,152)	6.40%
1707381	456107	ROCK STEADY BOXING	\$0	\$0	\$0	\$0	(\$8,826)	(\$8,826)	(\$1,300)	(\$1,300)	100.00%
		TOTAL REVENUES	(\$26,612)	(\$43,824)	(\$44,038)	(\$30,520)	(\$41,768)	(\$53,326)	(\$38,820)	(\$8,300)	27%
PERSONNEL SERVICES											
1707381	5110	REGULAR PERSONNEL	\$45,003	\$45,689	\$55,129	\$56,296	\$19,369	\$49,000	\$60,000	\$3,704	6.58%
1707381	5130	EXTRA PERSONNEL WISCONSIN RETIREMENT	\$7,927	\$13,604	\$11,415	\$13,840	\$8,794	\$17,000	\$13,840	\$0	0.00%
1707381	5191	FUND	\$3,061	\$3,016	\$3,748	\$3,687	\$1,298	\$2,750	\$3,930	\$243	6.59%
1707381	519301	UOCIAL SECURITY	\$3,282	\$3,665	\$4,027	\$4,173	\$1,712	\$3,600	\$4,578	\$405	9.71%
1707381	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$768	\$857	\$942	\$976	\$400	\$825	\$1,070	\$94	9.63%
1707381	5194	INSURANCE	\$23,444	\$22,532	\$26,408	\$28,255	\$11,185	\$25,000	\$25,220	(\$3,035)	-10.74%
1707381	519401	VEBA	\$243	\$253	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707381	5195	LIFE INSURANCE	\$183	\$110	\$270	\$273	\$96	\$175	\$240	(\$33)	-12.09%
CONTRACTUAL SERVICE											
1707381	5214	OTHER EQUIPMENT MAINTENANCE COMPUTER/OFFICE EQUIP	\$183	\$110	\$826	\$800	\$0	\$800	\$800	\$0	0.00%
1707381	5215	MAIN. SCHOOLS,SEMINARS,& CONFERENCES	\$1,032	\$190	\$1,454	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
1707381	5223	PROFESSIONAL DUES	\$255	\$542	\$286	\$800	\$0	\$650	\$800	\$0	0.00%
1707381	5225	PROFESSIONAL DUES	\$190	\$190	\$275	\$200	\$75	\$275	\$200	\$0	0.00%
1707381	5232	DUPLICATING & DRAFTING CONTRACTED SERV-	\$2,308	\$1,852	\$791	\$1,500	\$609	\$1,400	\$1,500	\$0	0.00%
1707381	5240	PROFESSIONAL CONTRACTED SERV-	\$1,928	\$1,822	\$1,633	\$2,000	\$946	\$2,000	\$2,000	\$0	0.00%
1707381	5241	LABOR	\$612	\$805	\$1,246	\$1,000	\$512	\$1,100	\$1,000	\$0	0.00%
1707381	5244	OTHER FEES ADVERTISING,MARKETING	\$75	\$2,010	\$2,762	\$2,760	\$4,343	\$6,000	\$2,760	\$0	0.00%
1707381	5248	PROMOS CONTRACTED SERV -	\$952	\$863	\$1,789	\$1,000	\$851	\$1,000	\$1,000	\$0	0.00%
1707381	5249	SECURITY	\$456	\$469	\$493	\$525	\$508	\$525	\$525	\$0	0.00%
1707381	5251	AUTO & TRAVEL	\$172	\$0	\$39	\$300	\$0	\$150	\$300	\$0	0.00%
1707381	525102	TRIPS-GRINNELL	\$13,164	\$24,904	\$25,433	\$13,920	\$5,479	\$14,934	\$16,000	\$2,080	14.94%
1707381	5271	TELEPHONE - LOCAL	\$611	\$543	\$387	\$313	\$144	\$300	\$313	\$0	0.00%
1707381	5273	CELLUAR PHONE	\$0	\$0	\$217	\$540	\$110	\$300	\$336	(\$204)	-37.78%
MATERIALS & SUPPLIES											
1707381	5321	ELECTRICITY	\$9,721	\$10,443	\$8,972	\$9,800	\$3,291	\$9,000	\$9,800	\$0	0.00%
1707381	5322	GAS/HEATING FUEL	\$5,169	\$4,531	\$5,688	\$5,800	\$3,079	\$5,700	\$5,800	\$0	0.00%
1707381	5323	WATER	\$461	\$478	\$592	\$550	\$212	\$500	\$550	\$0	0.00%
1707381	5324	SEWER SERVICE CHARGE STORMWATER SERVICE	\$274	\$323	\$580	\$500	\$160	\$400	\$500	\$0	0.00%
1707381	5325	CHARGE	\$202	\$235	\$235	\$220	\$98	\$220	\$220	\$0	0.00%
1707381	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$1,937	\$1,810	\$1,841	\$1,500	\$836	\$1,650	\$1,500	\$0	0.00%
1707381	5332	SUPPLIES	\$2,242	\$742	\$3,043	\$3,000	\$648	\$3,000	\$3,000	\$0	0.00%
1707381	5343	GENERAL COMMODITIES	\$1,605	\$1,618	\$1,632	\$2,500	\$1,876	\$2,500	\$2,500	\$0	0.00%
1707381	5347	UNIFORMS	\$0	\$295	\$0	\$400	\$66	\$300	\$400	\$0	0.00%
		TOTAL EXPENDITURES	\$127,460	\$144,501	\$162,153	\$158,428	\$66,696	\$152,054	\$161,682	\$3,254	2.05%
		NET TOTAL	\$100,848	\$100,677	\$118,115	\$127,908	\$24,928	\$98,728	\$122,862	(\$5,046)	-3.95%

BUDGET MODIFICATIONS: A new program is being introduced, Rock Steady Boxing, which is to help or slow down the affect that Parkinson's has on an individual.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Grinnell Hall

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Promote the Center's services and public relations.	# of community speaking engagements	2/6	18	18	18	18	18
	2. Promote volunteerism	# of volunteer hours	2	13,921	14,021	13,771	14,100	14,000
	3. Offer a variety of programs, services, and connections that attract and retain residents.	# of ordered meals	1/4/6	4,706	5,111	5,049	5,100	5,100
		# of health screening participants	1/4/6	372	440	395	400	400
		# of special events	2/4/6	16	24	18	20	20
		annual attendance	4	26,732	26,811	26,837	27,000	27,500
		# or registered members	4	380	420	474	500	500
EFFICIENCY & EFFECTIVENESS:	3. Offer a variety of programs, services, and connections that attract and retain residents.	% of monthly reports or work completed in relation to the plan	2/4/6	95%	95%	95%	95%	95%
	4. Offer a variety of programs, services, and connections that attract and retain residents.	Average daily attendance	2/4/6	114	106	106	110	110
	5. Fully implement the facility maintenance and operations plan.	% of maintenance audits completed	5	100%	100%	100%	100%	100%
		% of On-site inspections of the facility with written reports completed.	5	100%	100%	100%	100%	100%
	6. Through the coordination of the Grinnell Advisory Board, develop and implement programming for a diversified senior population.	partner with American Association of Retired Persons (AARP) to provide a Tax assistance program	2/4/6	Yes	Yes	Yes	Yes	Yes
		partner with the Rock County Nutrition Program	2/4/6	Yes	Yes	Yes	Yes	Yes
		Coordinate and conduct the annual Beloit Senior Fair	2/4/6	Yes	Yes	Yes	Yes	Yes
		Create a marketing plan and prepare Public Service Announcement (PSA)'s for local newspaper publication, local Television Stations, and Radio Stations	2/4/6	Yes	Yes	Yes	Yes	Yes

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

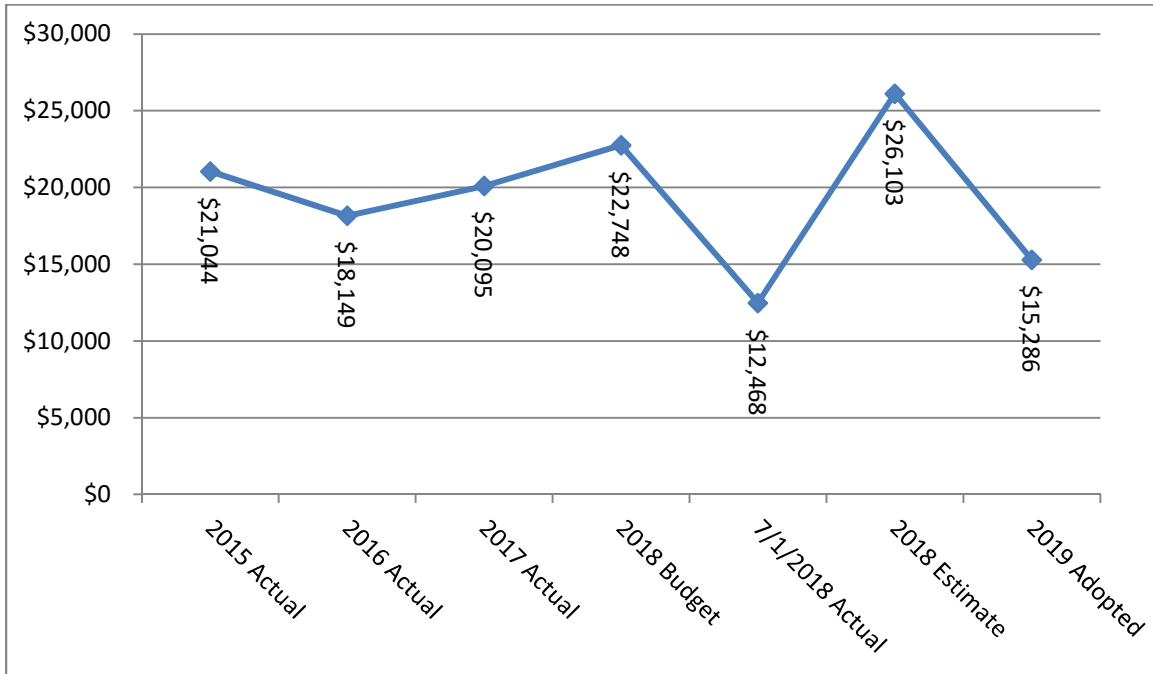
DEPARTMENT – PUBLIC WORKS

General Fund

Rotary River Center Division Description:

The Rotary River Center Division operates a community facility for social, cultural and business purposes that is well maintained, physically attractive, safe and enjoyable. The Rotary River Center is a beautiful 3,000 square foot structure that overlooks the scenic Rock River. It is the perfect setting for events of all kinds and is provided to Beloit residents at an incredibly low rate. The center is equipped to seat 120, but has a maximum capacity of 266. There is a serving kitchen with a coffee maker, large refrigeration unit and sinks, two restrooms, central air conditioning, public address system, overhead screen storage closets and furniture and a coat rack.

EXPENDITURES



	2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
ROTARY RIVER CENTER									
DEPARTMENTAL EARNING									
1707382 455617									
RENTAL - USE OF RIVERCENTER	(\$28,992)	(\$29,043)	(\$26,938)	(\$35,193)	(\$24,354)	(\$29,500)	(\$35,193)	\$0	0.00%
TOTAL REVENUES	(\$28,992)	(\$29,043)	(\$26,938)	(\$35,193)	(\$24,354)	(\$29,500)	(\$35,193)	\$0	0.00%
PERSONNEL SERVICES									
1707382 5110	\$4,842	\$2,699	\$4,459	\$4,474	\$3,654	\$7,306	\$0	(\$4,474)	-100.00%
REGULAR PERSONNEL WISCONSIN RETIREMENT FUND									
1707382 5191	\$329	\$178	\$303	\$293	\$245	\$500	\$0	(\$293)	-100.00%
1707382 519301	\$295	\$162	\$275	\$270	\$221	\$450	\$0	(\$270)	-100.00%
SOCIAL SECURITY									
1707382 519302	\$69	\$38	\$64	\$63	\$52	\$115	\$0	(\$63)	-100.00%
MEDICARE HOSPITAL/SURG/DENTAL INSURANCE									
1707382 5194	\$2,344	\$1,118	\$1,938	\$2,354	\$1,772	\$3,545	\$0	(\$2,354)	-100.00%
1707382 5195	\$16	\$8	\$7	\$8	\$6	\$12	\$0	(\$8)	-100.00%
LIFE INSURANCE									
CONTRACTUAL SERVICE									
1707382 5241	\$282	\$244	\$244	\$575	\$259	\$575	\$575	\$0	0.00%
CONTRACTED SERV- LABOR ADVERTISING,MARKETING									
1707382 5248	\$3,355	\$2,973	\$3,706	\$4,000	\$3,269	\$4,000	\$4,000	\$0	0.00%
PROMOS CONTRACTED SERV - SECURITY									
1707382 5249	\$534	\$1,160	\$563	\$575	\$0	\$575	\$575	\$0	0.00%
1707382 5271	\$60	\$63	\$226	\$286	\$42	\$250	\$286	\$0	0.00%
TELEPHONE - LOCAL									
MATERIALS & SUPPLIES									
1707382 5321	\$7,143	\$8,099	\$6,843	\$7,700	\$2,405	\$6,900	\$7,700	\$0	0.00%
ELECTRICITY									
1707382 5322	\$941	\$762	\$923	\$900	\$506	\$1,000	\$900	\$0	0.00%
GAS/HEATING FUEL									
1707382 5343	\$834	\$645	\$543	\$1,250	\$38	\$875	\$1,250	\$0	0.00%
GENERAL COMMODITIES									
TOTAL EXPENDITURES	\$21,044	\$18,149	\$20,095	\$22,748	\$12,468	\$26,103	\$15,286	(\$7,462)	-32.80%
NET TOTAL	(\$7,948)	(\$10,894)	(\$6,843)	(\$12,445)	(\$11,886)	(\$3,397)	(\$19,907)	(\$7,462)	59.96%

BUDGET MODIFICATIONS: Fees will remain at 2018 rates.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Rotary River Center

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Encourage public use of the Rotary Center.	# of Rotary Center rentals (paid).	2/4/6	81	70	62	70	75
		# of Rotary Center rentals (free).	2/4/6	44	64	58	50	50
		# of print media ads	2/4/6	16	16	16	16	16
	2. Fully implement the Rotary Center component of the Parks maintenance and operations plan (RMOP) which was developed in 2004.	Develop annual work plan for Rotary Center facility improvements, repairs, and maintenance by Feb.	2/6	Done	Done	Done	Done	Done
3. Evaluate quality of service of the Rotary Center.	# of facility inspections	2/5	12	12	12	12	12	
EFFICIENCY & EFFECTIVENESS:	3. Evaluate quality of service of the Rotary Center.	% of facility inspections rated satisfactory.	2/5	95%	95%	95%	95%	95%
		% of customer surveys rating service satisfactory.	2/5/6	90%	90%	90%	90%	90%
	4. Evaluate the Rotary Center Operation to include a long-term strategic plan for future operation.	Review policies and procedures. Evaluate services and funding sources.	2/5/6	X	X	X	X	X

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

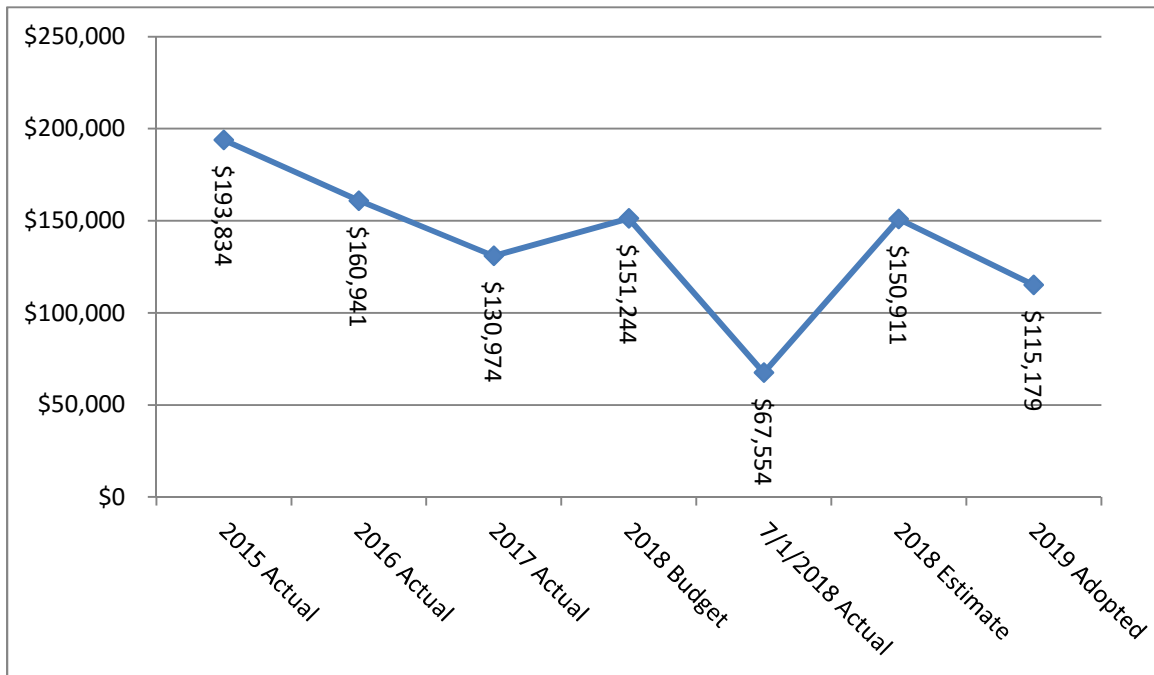
DEPARTMENT – PUBLIC WORKS

General Fund

Ice Arena & Edward’s Pavilion Division Description:

The Edwards Ice Arena is an indoor/outdoor facility that provides recreational ice skating activities, lessons, and is home to the Beloit Memorial High School varsity team as well as to the recreational hockey league run by the Beloit Youth Hockey Association (BYHA). Pete’s Hockey Shop provides equipment and supplies and is open in conjunction to the seasonal skating program from October – March annually.

EXPENDITURES



			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
EDWARDS ICE ARENA											
DEPARTMENTAL EARNING											
1707304	455065	FIGURE SKATING	\$73	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707304	455066	SKATE RENTAL	(\$4,456)	(\$3,621)	(\$3,431)	(\$5,729)	(\$2,468)	(\$4,936)	(\$5,729)	\$0	0.00%
1707304	455067	ICE SKATE PASS	(\$525)	(\$645)	(\$449)	(\$2,091)	(\$61)	(\$700)	(\$2,091)	\$0	0.00%
1707304	455093	PUBLIC SKATING	(\$9,202)	(\$7,633)	(\$7,174)	(\$11,619)	(\$5,977)	(\$11,954)	(\$11,619)	\$0	0.00%
1707304	455663	RENTAL - TELFER ICE RINK	(\$73,679)	(\$71,281)	(\$75,135)	(\$72,380)	(\$53,760)	(\$75,000)	(\$74,802)	(\$2,422)	3.35%
		TOTAL REVENUES	(\$87,789)	(\$83,180)	(\$86,189)	(\$91,819)	(\$62,266)	(\$92,590)	(\$94,241)	(\$2,422)	2.64%
PERSONNEL SERVICES											
1707304	5110	REGULAR PERSONNEL	\$43,105	\$32,678	\$15,678	\$15,873	\$9,087	\$18,000	\$6,906	(\$8,967)	-56.49%
1707304	5130	EXTRA PERSONNEL	\$24,294	\$23,129	\$23,023	\$23,875	\$9,675	\$23,500	\$23,875	\$0	0.00%
1707304	5150	OVERTIME	\$74	\$0	\$0	\$100	\$80	\$100	\$0	(\$100)	-100.00%
1707304	5191	WISCONSIN RETIREMENT									
1707304	5191	FUND	\$3,640	\$2,812	\$1,717	\$1,041	\$878	\$1,680	\$453	(\$588)	-56.48%
1707304	519301	SOCIAL SECURITY	\$4,154	\$3,430	\$2,396	\$959	\$1,155	\$2,400	\$1,898	\$939	97.91%
1707304	519302	MEDICARE	\$971	\$802	\$560	\$226	\$270	\$540	\$444	\$218	96.46%
1707304	5194	HOSPITAL/SURG/DENTAL									
1707304	5194	INSURANCE	\$16,358	\$10,067	\$6,130	\$7,065	\$4,163	\$8,324	\$2,522	(\$4,543)	-64.30%
1707304	5195	LIFE INSURANCE	\$113	\$77	\$40	\$22	\$23	\$50	\$8	(\$14)	-63.64%
CONTRACTUAL SERVICE											
1707304	5211	VEHICLE EQUIP OPER. & MAINT.	\$5,435	\$11,505	\$5,381	\$7,370	\$3,287	\$6,572	\$7,640	\$270	3.66%
1707304	5214	OTHER EQUIPMENT MAINTENANCE	\$10,289	\$9,733	\$6,183	\$10,025	\$5,484	\$10,900	\$10,025	\$0	0.00%
1707304	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$0	\$45	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
1707304	5225	PROFESSIONAL DUES	\$0	\$100	\$0	\$100	\$0	\$100	\$100	\$0	0.00%
1707304	5232	DUPLICATING & DRAFTING	\$0	\$0	\$0	\$800	\$802	\$600	\$800	\$0	0.00%
1707304	5241	CONTRACTED SERV- LABOR	\$1,241	\$1,245	\$1,486	\$1,000	\$87	\$1,000	\$1,000	\$0	0.00%
1707304	5244	OTHER FEES	\$298	\$210	\$162	\$900	\$0	\$675	\$900	\$0	0.00%
1707304	5248	ADVERTISING, MARKETING .PROMOS	\$510	\$865	\$1,110	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
MATERIAL & SUPPLIES											
1707304	5321	ELECTRICITY	\$30,278	\$30,540	\$22,606	\$30,500	\$12,422	\$27,500	\$26,600	(\$3,900)	-12.79%
1707304	5322	GAS/HEATING FUEL	\$6,580	\$3,212	\$5,232	\$8,000	\$2,974	\$6,200	\$4,222	(\$3,778)	-47.23%
1707304	5323	WATER	\$1,064	\$817	\$1,387	\$1,000	\$563	\$1,200	\$1,100	\$100	10.00%
1707304	5324	SEWER SERVICE CHARGE	\$560	\$441	\$856	\$405	\$134	\$300	\$405	\$0	0.00%
1707304	5325	STORMWATER SERVICE CHARGE	\$1,344	\$941	\$2,195	\$1,200	\$941	\$1,900	\$650	(\$550)	-45.83%
1707304	5343	GENERAL COMMODITIES	\$5,381	\$7,278	\$9,516	\$8,350	\$1,673	\$8,350	\$8,350	\$0	0.00%
FIXED EXPENSES											
1707304	5412	RENT/EQUIP	\$359	\$360	\$361	\$360	\$180	\$400	\$360	\$0	0.00%
		TOTAL EXPENDITURES	\$156,048	\$140,287	\$106,018	\$120,171	\$53,878	\$121,291	\$99,258	(\$20,913)	-17.40%
		NET TOTAL	\$68,259	\$57,107	\$19,829	\$28,352	(\$8,388)	\$28,701	\$5,017	(\$23,335)	-82.30%

BUDGET MODIFICATIONS: Decrease in personnel costs is due to allocation changes.

		2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
EDWARDS PAVILION										
1707383	455611									
	RENT - TELFER HOUSE & FIELD	\$0	\$0	(\$600)	\$0	(\$200)	(\$200)	\$0	\$0	0.00%
1707383	455613									
	USE OF TELFER PAVILION	(\$4,845)	(\$6,634)	(\$5,158)	(\$6,545)	(\$4,530)	(\$5,000)	(\$6,545)	\$0	0.00%
	TOTAL REVENUES	(\$4,845)	(\$6,634)	(\$5,758)	(\$6,545)	(\$4,730)	(\$5,200)	(\$6,545)	\$0	0.00%
PERSONNEL SERVICES										
1707383	5110									
	REGULAR PERSONNEL WISCONSIN RETIREMENT	\$12,106	\$6,749	\$8,918	\$8,948	\$4,265	\$8,500	\$0	(\$8,948)	-100.00%
1707383	5191									
	FUND	\$823	\$446	\$606	\$586	\$286	\$570	\$0	(\$586)	-100.00%
1707383	519301									
	SOCIAL SECURITY	\$737	\$406	\$551	\$540	\$258	\$515	\$0	(\$540)	-100.00%
1707383	519302									
	MEDICARE HOSPITAL/SURG/DENTAL	\$172	\$95	\$129	\$126	\$60	\$120	\$0	(\$126)	-100.00%
1707383	5194									
	INSURANCE	\$5,861	\$2,794	\$3,876	\$4,709	\$2,304	\$4,650	\$0	(\$4,709)	-100.00%
1707383	5195									
	LIFE INSURANCE	\$40	\$21	\$14	\$15	\$7	\$15	\$0	(\$15)	-100.00%
CONTRACTUAL SERVICE										
1707383	5211									
	VEHICLE EQUIP OPER. & MAINT. CONTRACTED SERV-	\$541	\$2,311	\$218	\$1,279	\$126	\$800	\$1,051	(\$228)	-17.83%
1707383	5241									
	LABOR	\$2,323	\$2,183	\$2,334	\$2,320	\$1,406	\$2,800	\$2,320	\$0	0.00%
1707383	5244									
	OTHER FEES	\$0	\$0	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
MATERIALS & SUPPLIES										
1707383	5321									
	ELECTRICITY	\$9,681	\$0	\$6,843	\$6,800	\$2,922	\$6,700	\$6,800	\$0	0.00%
1707383	5322									
	GAS/HEATING FUEL	\$529	\$552	\$923	\$750	\$719	\$1,400	\$750	\$0	0.00%
1707383	5323									
	WATER	\$1,459	\$1,484	\$0	\$1,500	\$286	\$600	\$1,500	\$0	0.00%
1707383	5324									
	SEWER SERVICE CHARGE STORMWATER SERVICE	\$1,113	\$231	\$0	\$400	\$112	\$250	\$400	\$0	0.00%
1707383	5325									
	CHARGE	\$1,882	\$2,822	\$0	\$1,600	\$627	\$1,300	\$1,600	\$0	0.00%
1707383	5343									
	GENERAL COMMODITIES	\$519	\$560	\$543	\$1,000	\$298	\$900	\$1,000	\$0	0.00%
	TOTAL EXPENDITURES	\$37,786	\$20,654	\$24,956	\$31,073	\$13,676	\$29,620	\$15,921	(\$15,152)	-48.76%
	NET TOTAL	\$32,941	\$14,020	\$19,198	\$24,528	\$8,946	\$24,420	\$9,376	(\$15,152)	-61.77%

BUDGET MODIFICATIONS: There are no fee increases for 2019.

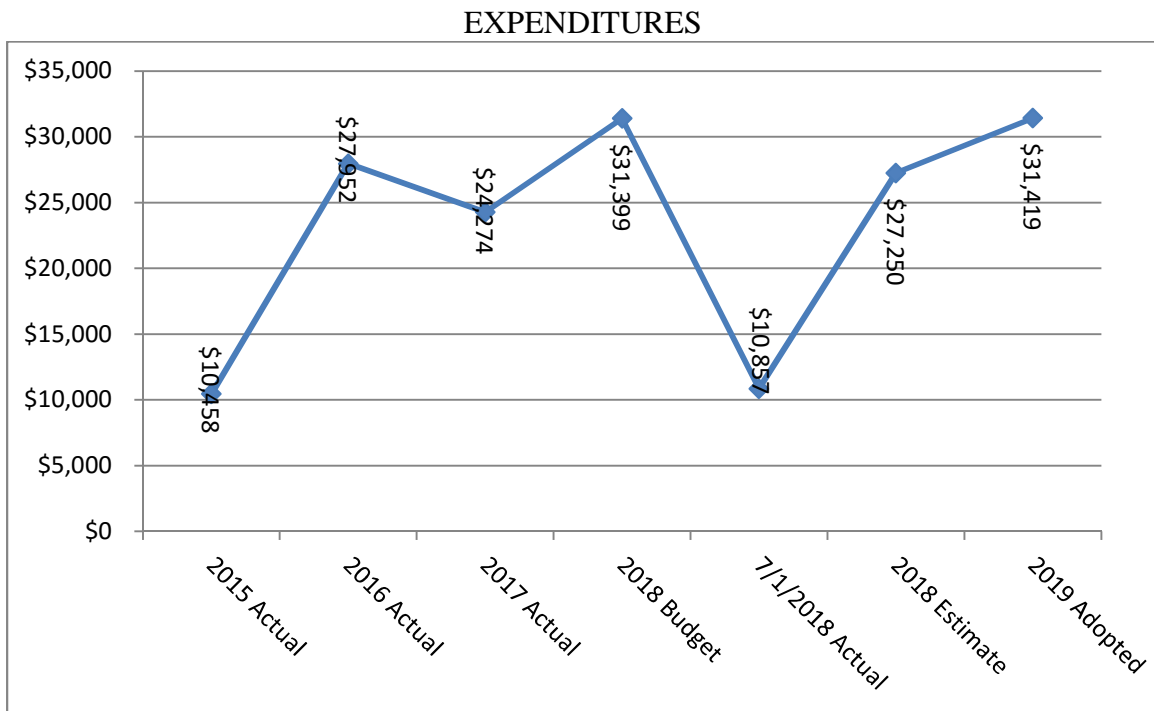
DEPARTMENT – PUBLIC WORKS

General Fund

Big Hill Division Description:

The City of Beloit in 2015 purchased the Girls Scouts building located at Big Hill Park. A new cost center was added to the budget to track Revenues and Expenses.

A variety of uses for the building may include (but not limited to): Public Room Rentals; Development of a Nature Educational Center/Museum; Enhance and expand Day Camp Programming; Public and/or Private Leasing of Office Space; Partnership Program opportunities with Non For Profit Groups; Develop as a Small Conference Retreat Center; Enhancement to Beloit's Winterfest and the future new Bike Trail to be developed within Big Hill Park.



			2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
BIG HILL PARK CENTER											
DEPARTMENTAL EARNING											
1707386	455617	BIG HILL CENTER RENTAL	(\$9,262)	(\$32,667)	(\$39,996)	(\$36,000)	(\$22,435)	(\$39,000)	(\$35,000)	\$1,000	-2.78%
		TOTAL REVENUES	(\$9,262)	(\$32,667)	(\$39,996)	(\$36,000)	(\$22,435)	(\$39,000)	(\$35,000)	\$1,000	-2.78%
CONTRACTUAL SERVICE											
1707386	5214	OTHER EQUIPMENT MAINTENANCE COMPUTER/OFFICE EQUIP	\$3,914	\$6,218	\$3,003	\$4,836	\$1,904	\$4,000	\$4,836	\$0	0.00%
1707386	5215	MAIN. CONTRACTED SERV-	\$0	\$202	\$0	\$500	\$0	\$250	\$500	\$0	0.00%
1707386	5241	LABOR ADVERTISING,MARKETING	\$1,291	\$698	\$698	\$725	\$733	\$1,400	\$725	\$0	0.00%
1707386	5248	.PROMOS	\$0	\$0	\$1,000	\$1,200	\$350	\$1,200	\$1,200	\$0	0.00%
1707386	5271	TEL-LOCAL	\$776	\$2,179	\$1,924	\$2,100	\$468	\$900	\$2,100	\$0	0.00%
1707386	5273	CELLULAR PHONE	\$0	\$0	\$0	\$480	\$0	\$0	\$0	(\$480)	-100.00%
MATERIALS & SUPPLIES											
1707386	5321	ELECTRICITY	\$2,241	\$14,050	\$13,226	\$14,000	\$4,867	\$13,500	\$14,000	\$0	0.00%
1707386	5322	GAS/HEATING FUEL STORMWATER SERVICE	\$1,231	\$4,107	\$3,716	\$6,000	\$2,454	\$5,000	\$6,000	\$0	0.00%
1707386	5325	CHARGE	\$0	\$0	\$0	\$558	\$0	\$0	\$558	\$0	0.00%
1707386	5343	GENERAL COMMODITIES	\$1,005	\$498	\$706	\$1,000	\$81	\$1,000	\$1,500	\$500	50.00%
		TOTAL EXPENDITURES	\$10,458	\$27,952	\$24,274	\$31,399	\$10,857	\$27,250	\$31,419	\$20	0.06%
		NET TOTAL	\$1,196	(\$4,715)	(\$15,722)	(\$4,601)	(\$11,578)	(\$11,750)	(\$3,581)	\$1,020	-22.17%

BUDGET MODIFICATIONS: There are no adopted fee increases for 2019.

CAPITAL IMPROVEMENT FUND

The Capital Improvement Fund is used to account for major capital acquisition or construction of major capital facilities contained in the City's Capital Improvement Program. Major capital acquisition or capital facilities are defined as those projects that have both a single acquisition greater than \$10,000 and a useful life of ten years or more.

Also included in the City of Beloit's Capital Improvement Fund category are replacements or acquisition of vehicles (Equipment Fund), computer equipment and software (Computer Fund); and expenses for plans, studies, legal services and engineering services unless directly associated with a specific, near term capital project (CIP Engineering). Funding sources include the sale of long-term debt, special assessments, state/federal grants, and a variety of other sources as circumstances dictate.

The 2019 Capital Improvement Budget totals \$9,501,153.

Please note, the following section provides a list of the 2019-2024 Capital Improvement Program and description of 2019's CIP projects.

2019 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	7/1/2018 YTD	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
Fines & Forfeitures	\$0	(\$52,450)	(\$81,192)	\$0	\$0	\$0	\$0	\$0	0.00%
Intergovernmental Aids & Grants	(\$262,050)	(\$133,759)	\$0	(\$610,100)	\$0	(\$610,100)	(\$3,150,697)	(\$2,540,597)	416.42%
Investments & Property Income	(\$317,138)	(\$298,892)	(\$295,486)	(\$405,700)	(\$10,284)	(\$110,700)	(\$367,716)	\$37,984	-9.36%
Departmental Earnings	(\$1,536,180)	(\$1,348,512)	(\$1,439,739)	(\$4,168,729)	(\$712,301)	(\$4,005,403)	(\$1,550,454)	\$2,618,275	-62.81%
Other Financing Sources	(\$3,450,144)	(\$6,444,086)	(\$5,346,208)	(\$16,308,188)	(\$4,970,268)	(\$16,308,188)	(\$6,436,460)	\$9,871,728	-60.53%
TOTAL	(\$5,565,512)	(\$8,277,699)	(\$7,162,625)	(\$21,492,717)	(\$5,692,853)	(\$21,034,391)	(\$11,505,327)	\$9,987,390	-46.47%
EXPENDITURES:									
Capital Improvements	\$4,563,121	\$6,332,472	\$5,375,858	\$19,096,915	\$1,862,774	\$19,096,915	\$9,501,153	(\$9,595,762)	-50.25%
CIP Engineering Equipment	\$488,738	\$492,021	\$501,637	\$860,500	\$323,153	\$867,500	\$690,204	(\$170,296)	-19.79%
Replacement Computer	\$768,794	\$1,734,046	\$892,608	\$1,529,602	\$55,420	\$706,766	\$1,253,970	(\$275,632)	-18.02%
Replacement	\$93,231	\$24,598	\$86,823	\$5,700	\$0	\$0	\$60,000	\$54,300	952.63%
TOTAL	\$5,913,884	\$8,583,137	\$6,856,926	\$21,492,717	\$2,241,347	\$20,671,181	\$11,505,327	(\$9,987,390)	-46.47%

City of Beloit
2019-2024 Capital Improvement Program Implementation Schedule

2018

April 18	Wednesday	Distribute 2019-2024 CIP Handbook and request forms to departments for initial review, comment and input.
May 18	Friday	Deadline for submittal of 2019 project request forms to CIP Budget Committee.
June 1	Friday	Deadline for 2019-2024 CIP Projects.
June 8	Friday	Distribution of Preliminary 2019 CIP list.
June 20 – June 22		CIP Budget Committee meets with Departments and Divisions to review projects for consideration for the 2019 CIB.
July 6	Friday	Final 2019-2024 CIP adjustments due.
July 12	Thursday	CIP Budget Committee meets to review 2019 CIP Budget.
July 26	Thursday	CIP Budget Committee meets to review 2019-2024 CIP projects.
October 1	Monday	2019 CIB and 2019-2024 CIP presented to City Council.
October - Nov.	TBD	City Council Budget and CIP Workshops.
October 15	Monday	City Council Public Hearing on 2019 CIB and 2019-2024 CIP.
November 5	Monday	City Council consideration of 2019 CIB and 2019-2024 CIP approval.

Introduction

The Capital Improvement Program(CIP) is a six-(6) year planning document designed to guide decisions concerning capital expenditures. The first year of the Plan (2019) is intended to accurately reflect that year's anticipated appropriation for major capital projects and is called the Capital Improvement Budget (CIB). The subsequent five years (2019 – 2024) represent anticipated capital needs during the period as submitted by Department and Division Heads. The CIP is reviewed and revised each year in order to reflect the City's changing needs and revise priorities.

The CIP document is not intended to be cast in stone when it is adopted by the Council. Rather it is a planning document and, as with all planning documents, it is subject to annual review and revision by the Council to reflect changes in community needs, service requirements and environmental factors.

The process of determining major capital needs and establishing a financial program extending beyond the annual budget encourages department and division managers and community leaders to examine long-range capital needs and allows the City to develop comprehensive fiscal policies. The CIP review process provides a basis to compare projects and provides opportunities to explore alternate funding sources. The following narrative will describe the intent of the City of Beloit's 2019-2024 Capital Improvement Program and define this year's budget process.

Continue to use the Capital Budgeting Model for the 2019 CIP. This model is built on existing ordinances, resolutions, and departmental practices. Simple plans such as equipment and computer replacement funds are examples. Policies and practices related to capital projects would include replacement cycles of existing capital, years of service, condition of infrastructure triggering replacement, employee space needs, open space needs and capacity limits.

Purpose

The purpose of this document is to determine those projects that will make up a six-(6) year capital improvement program for 2019-2024 in order to establish a Capital Improvement Fund. The main goals are:

- To review annually the capital budget through a uniform process.
- To ensure capital projects and budgets are consistent with adopted policies, plans and goals.
- To provide for public participation in the budget process.
- To coordinate efforts among departments and with other affected groups.
- To identify capital needs for future years and develop a financial plan to implement.
- To prioritize projects.
- To link capital appropriations to operating budgets and available revenues.

Capital Improvement Program Process

Definitions

The CIP Budget Committee is a group of City staff members responsible for reviewing capital requests and making recommendations on projects to be included in the CIP. The committee members will include:

- City Manager (Lori Curtis Luther)
- Finance & Administrative Services Director (Eric Miller)
- Budget Analyst (Jessica Tison)
- Director of Public Works (Laura Pigatti Williamson)
- City Engineer (Mike Flesch)

For the purpose of this process, a capital project is defined as:

- Public facility acquisitions, additions, improvements and rehabilitations exceeding **\$10,000** with a useful life in excess of 10 years;
- Land acquisition;
- Capital equipment purchases in excess of **\$10,000**.

The \$10,000 figure is consistent with the City's asset capitalization policy. Basically, this definition covers:

- Major infrastructure improvements;
- Major expenditures to acquire, renovate, construct, or demolish physical plants and facilities;
- Higher cost pieces of equipment with longer life span.

Not included in the capital budget are:

- Replacement or acquisition of lower cost vehicles, equipment and machinery of shorter life span, including computer equipment;
- Routine maintenance items;
- Operating expenses for plans, studies, legal and engineering services unless directly associated with a specific, near term capital project.

These items will be addressed in the Operations budget.

2019 Capital Improvement Budget

1. Recommendation for 2019 Capital Improvement Budget

Where relevant, the Department or Division Head is encouraged to refer to the 2016-2018 Strategic Plan, the City Council's strategic objectives or the adopted plans and goals of other planning and governing jurisdictions, such as the Stateline Area Transportation Study (SLATS), to ensure that any project requested is consistent with the community's goals.

2. The Review for 2019 Project Requests

The Capital Improvement Program budget committee establishes the Capital Improvement Program criteria. An important aspect of the process is to communicate to the Department or

Division Heads what broad objectives and fiscal policies are most important.

The CIP committee will meet several times to: (1) assure that Department or Division Heads are fully briefed on the proposal and; (2) so that the CIP committee can examine the projects to ensure that they are equitable.

The City Council has adopted a debt policy to provide parameters for future borrowing. The debt policy parameters assign first priority to projects that meet at least one of the following:

- require NO general obligation borrowing;
- generate sufficient tax increment, tax revenue or special assessment revenue to offset the debt service in total;
- are necessary to fulfill the City's obligations under a signed contract, or under state, federal requirements or court orders;
- are necessary to remedy imminent danger to health and safety.

Project approval for requests that do not meet these criteria will be very competitive for the limited GO borrowing cap.

3. Coordination

When the project proposal necessitates review by another department head, that department head will be consulted. Department and Division heads are encouraged to consult and advise prior to submitting projects of mutual interest.

The initial list will include both carryover and new projects submitted for 2019. The CIP Committee will meet to review. The list will be distributed to the Department and Division Heads and City Council by the budget office. The list should be distributed by the Department or Division Head to appropriate city committees or interested citizen groups to secure their response and suggestions.

Since one of the objectives of the Capital Improvement Program is to coordinate projects involving other jurisdictions, department heads should also communicate with their counterparts on any projects requiring multi-jurisdictional cooperation to ascertain how their project plans may affect the City's.

2019-2024 Capital Improvement Program

The Capital Improvement Program is a critical part of the strategic plan of the City. The CIP is adopted annually by the City Council and represents a six year planning period. The need for considerable advanced project identification, planning, evaluation, and financial planning cannot be overstated. For long term capital projects, consider the following:

- replacement of capital equipment or facilities that will have exhausted their useful life
- renovation or remodeling of city facilities that will no longer be functional/adequate
- repair and replacement of public infrastructure according to industry standards
- construction of new facilities or infrastructure to meet the needs of the community, especially as identified in the master plan or other adopted City plans.

Capital Improvement Program Process Schedule

1. Submitting requests for 2019
 - Department or Division Heads receive CIP handbook, list of carry forward projects, forms and/or training.
 - Department or Division Heads submit requests on “New Project Request 1” forms, along with any supporting information by the deadline, Friday May 18th.
2. Review of 2019 Project Requests
 - CIP Committee compiles a list of capital projects to indicate which projects are urgently needed for public safety, are mandated legally or by contractual agreement, or are self-supported.
 - CIP Committee meets to examine individual Department or Division project requests.
 - CIP Committee examines location, scheduling, bonding limitations and financing mechanisms to develop initial recommendations.
 - Circulate initial 2019 list to Department and Division Heads.
 - If a 2019 project request does not make the list, you will be notified and have time to reevaluate and submit it for an out year 2020-2024.
3. Submitting Requests for 2020-2024
 - Department or Division Heads explore various planning guides and asset inventory to identify projects that will be required during 2020-2024.
 - Department or Division Heads complete the project requests; attach necessary background or supplemental information by the deadline.
 - CIP Budget Committee reviews the requests to incorporate projects into the 2020-2024 CIP.
4. 2019-2024 Capital Improvement Program
 - City Manager submits recommendations to Council.
 - City Council reviews, holds public hearing.
 - City Council adopts 2019 Capital Budget and 2020-2024 Capital Improvement Program.

2019-2024 Guide for Department & Division Heads in Preparing Information on Projects

1. **Review the list of projects you submitted for the 2018-2023 CIP.** Verify and update all information previously submitted for each project. For each project that is still active and for any newly identified projects, submit a detailed project request to the **Budget Analyst (Jessica Tison)**. Complete the project form and submit the request by deadline, Friday, May 18th. Please note, **all original 2018-2023 project requests are in their proper folders.**
2. Ensure all new non-replacement vehicles or equipment costing \$10,000.00 or more is included in the Capital Improvement Program, unless they are funded from equipment replacement funds.
3. Ensure that project requests are submitted to implement established City plans.
4. Submit through the **Budget Analyst (Jessica Tison)**, a revised equipment replacement schedule. The Budget Analyst will reconcile requests and funding availability.

5. After the CIP budget committee has reviewed the project requests, a list showing the 2019 potential projects will be prepared and reviewed with Department and Division Heads.
6. Present project request forms for long term capital needs for the 2020-2024 CIP to the **Budget Analyst** by the deadline, Friday, June 1st.

Completing Requisitions

1. Please provide the project title, Department/Division, and responsible person.
2. Indicate in the boxes the **project status**. If this is a new one time project or item please mark that box. If the project or item is multi year please mark that box. If the project is a recurring annual project or item expense please mark that box.
3. Identify and tie a Council strategic goal(s) to the project or item you are presenting.
4. In the Description area please provide as much detail on the project or item you are requesting.
5. In the Justification section, first, identify the reason as to why the project request is being presented. If it is contained in a planning document or master plan please make reference to that document. Second, explain why you chose your particular funding method or methods. **If you indicate your funding source(s) is a source other than GO Borrowing or TIF, you MUST identify exactly who the funding will be coming from and give an estimated date on receiving the funding and also identify the grant or program proving the funds.**
6. Project proposals **MUST** indicate the project impact on the current and future operating budgets. Each project that is proposed in any of the six year 2019-2024 Capital Improvement Program must have an estimate of the costs for equipment, technology, personnel services, fixtures, furniture and etc. along with the annual operations and maintenance costs in the appropriate year of the operating budget. Enter this information in the tables OPERATING MAINTENANCE BUDGET PROJECTIONS. Also project potential savings or revenues that could be obtained through the project or purchase of item. **A response of not applicable or no impact will not be accepted and the project request will be returned for completion.**
7. Enter the appropriate **program and sub program number code** on the project request.
8. All projects previously submitted but not funded should be resubmitted. Please review the information submitted and adjust funding and outlay amounts to be as accurate as possible.
9. Consolidate project requests, especially where work is contracted jointly or if the same project extends over multiple fiscal periods. **Include a breakout of specific types/areas in the justification section. Examples: Curbs, gutter, sidewalks, etc.**
10. Be sure that all information asked for is presented. If further explanation is needed, please submit it along with the completed forms.

Instructions for Data Entry

1. Go to your desktop find and click on the **“CIP Budget”** icon.
2. Click on your Dep. /Div. to access your **Dept. /Div. folder**.
3. Open your **Dept. /Div. folder**.
4. This will take you to the folders you will use for the **2019-2024** CIP. Inside this folder there are two folders: one folder specifically for 2019 project requests and one folder for 2019 – 2024 project requests.
5. To assist in this process, the final project request forms which are in the 2018 – 2019 CIP books have been copied; their information has been entered into the new forms and placed into their appropriate folder for 2019-2024. Remember, the **2018-2022** folder contains the entire **original project requests** submitted. If you need to update and make changes to one of your project requests from last year access it here, copy the information and paste it into the new project request form, update the new project request with any changes that need to be made and then **save it in the appropriate 2019-2024 folder**.
6. If you have a new project request to enter, go to the 2019-2024 folder and then click on the **“NEW project request”** file.
7. You should now be at the Project Request Form.
8. Fill out the Project Request Form as you normally would and pay close attention to the revenue and expenditure data part. Make sure you are in the correct year for revenues and expenditures or you may get an error message. You can fill out all project years if you need in one project request. After you are finished name the file and save it in the **2019-2024 folder**. **Just save it once in the 2019-2024 folder**. The out years will once again be spread out by the **Budget Analyst**. **When you have completed your project requests please notify Jessica Tison, Budget Analyst**.
9. After the file has been saved you can close the file. You should be finished at this point unless you have other new projects to be entered. If you do just repeat these steps.

Please note if you get a prompt asking would you like to save, please click either yes or no and **not cancel**. If you cancel you will lose any work that you entered.

Description of Program Categories

The capital budget has been divided into functional categories. Use these codes on bottom left corner of project request form.

Categories/Sub-categories:	CODE*
Infrastructure Improvements	199
State Highway Improvements	501
General Public Works	502
Street and Intersection Improvements	503
Sanitary Sewer and Wastewater Treatment	504
Water Utility	505
Storm Water	506
Development and Redevelopment	299
TIF 9 (Mall Redevelopment)	518
TIF 11 (Industrial Park)	606
TIF 12 (Frito Lay)	609
TIF 13 (Milwaukee Road)	612
TIF 14 (4 th Street Corridor)	614
Other Community Development	508
New or Expanded Operations	509
Buildings and Grounds	399
New or Expanded Operations	519
Repair and Renovation of Existing Operations	510
Capital Equipment	499
Equipment Replacement	511
Vehicle Replacement	512
New Equipment	513
Plans, Studies Administration	699
Environmental	514
Administration/Financing	515

*use code for data entry

Funding Mechanisms

The FY 2019-2024 Capital Improvement Program has a number of different sources of Funding. These fund sources are described below.

Projects within each fund source compete against other projects in that fund source for funding.

4900

General Obligation Debt.

4900 General Obligation Debt: Sanitary Sewer

4900 General Obligation Debt: Storm Sewer

4900 General Obligation Debt: Water Utility

These are bonds and notes for which the full faith and credit of the City is pledged. In some cases G.O. Bonds require voter approval upon petition by citizenry. Issuance of G.O. Bonds and Notes are limited to 5% of the equalized valuation of the City. These funds may be used for projects which are to be repaid from earnings but are usually designated for general city projects.

4031

Tax Increment Funds: This funding source consists of taxes levied on increases in TIF District Funds #9 and 11 – 14 since creation of the districts. These funds are earmarked for redevelopment projects within the Tax Incremental Financing Districts and to pay indebtedness incurred for the districts. There may be additional TIF Districts in the future.

49007

Utility Revenue Bond: A bond issued to finance the construction of public utility services.

4999

Fund Balance: Funds remaining after the application of available revenues and resources to support expenditures.

4999

Equipment: This fund consists of annual contributions from the operating budget set aside over several years for future replacement of capital equipment. In some cases the replacement may require substantial funds above that which has been reserved for that equipment fund. Proceeds from the sale of used equipment are revenue to the fund and can be applied toward the replacement cost.

4430

Special Assessments: Special assessments are charges against certain properties to defray the cost of infrastructure improvements deemed to primarily benefit those properties. Assessments may recover all or a portion of the incurred costs depending on city policies.

4330

State/Federal Revenues: The City of Beloit received various payments from the State of Wisconsin for different purposes including project specific grants. General Shared Revenues may be used for any governmental purpose but are usually not allocated for CIP projects. Highway Aid revenues are ear-marked for operation, maintenance and construction. The City also maintains State routes within City limits and receives Connecting Aide payments from the State.

**CITY OF BELOIT
2019 CAPITAL IMPROVEMENT BUDGET**

			2019 Total		Fund	Equipment	Special	State/Fed	
Project Title			Budget	GO Debt	Balance	Fund	Assessment	Funds	Other
GENERAL OBLIGATION FINANCING									
General Public Works									
P2902258	DPW-Parks	TERRACE TREE PLANTING & REMOVAL	80,000	80,000					
P2902268	Engineering	SIDEWALK IMPROVEMENTS	115,000	20,000			95,000		
P2970678	Engineering	SIDEWALK GAP CLOSING PROGRAM	100,000	50,000			50,000		
P2901400	Engineering	CITY OWNED PARKING LOT REHAB	50,000	50,000					
P2970679	Engineering	CITY CENTER PARKING LOT SIGNAGE	20,000	20,000					
Street Maintenance & Improvements									
P2902187	Engineering	STREET MAINTENANCE	1,500,000	1,500,000					
P2902188	Engineering	SPECIAL ASSESSMENT PROJECTS	100,000				100,000		
P2970680	Engineering	TURN LANES: SIXTH & MIDDLE-SIXTH & NORTH	132,000	132,000					
P2901470	Engineering	PRAIRIE AVE RECONSTRUCTION: CRANSTON-HUEBBE	2,510,497	610,000				1,900,497	
P2905661	Engineering	HENRY AVE RESURFACING: PARK - RAILROAD	321,500	234,500				87,000	
P2971635	Engineering	BELOIT COLLEGE PUBLIC/PRIVATE PARTNERSHIP	1,400,000	250,000				900,000	250,000

**CITY OF BELOIT
2019 CAPITAL IMPROVEMENT BUDGET**

			2019 Total		Fund	Equipment	Special	State/Fed	
Project Title			Budget	GO Debt	Balance	Fund	Assessment	Funds	Other
Repair and Renovation of Existing Operations									
P2910450	Parks & Leisure Services	PARK FACILITIES & AMENITIES ENHANCEMENT	320,000	295,000					25,000
P2910575	Parks & Leisure Services	RECREATION FACILITY ENHANCEMENTS	40,000	40,000					
P2970666	DPW Facilities	CITY OWNED BUILDING EVALUATIONS & REPAIRS	125,000	125,000					
P2913663	Engineering	CITY HALL SECURITY IMPROVEMENTS	159,000	159,000					
P2939681	DPW Facilities	CITY HALL EXTERIOR REPAIRS	89,000	89,000					
P2939682	DPW Facilities	GRINNELL HALL EXTERIOR ENVELOPE REPAIRS	250,000	250,000					
P2970683	DPW Facilities	KRUEGER POOL BATH HOUSE ROOF REPLACEMENT	124,000	124,000					
P2970684	DPW Operations	RETARP SHIRLAND AVE. SALT SHED	23,000	23,000					
P2511263	Transit	TRANSIT ROOF REPLACEMENT	329,000		65,800			263,200	

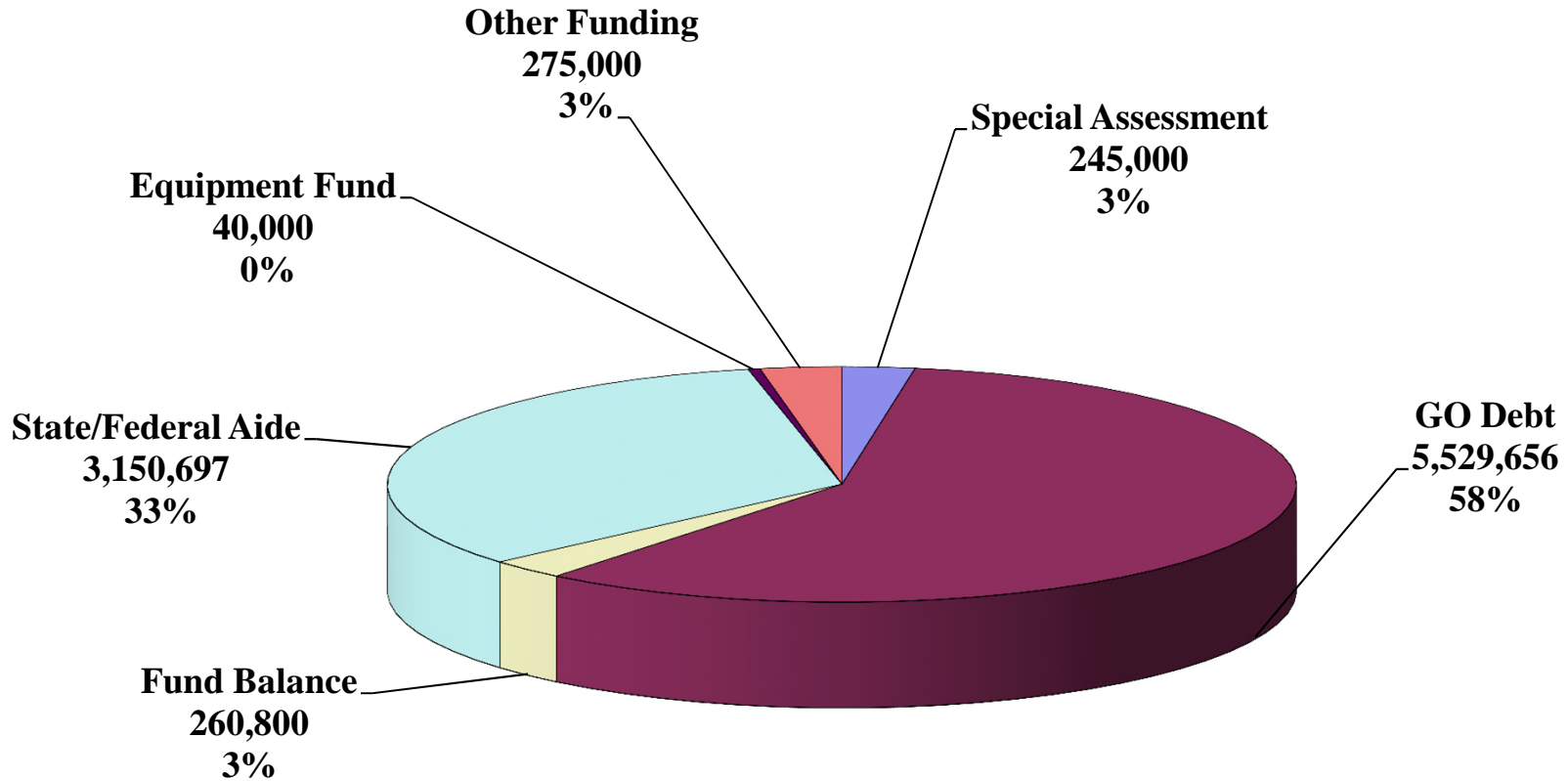
**CITY OF BELOIT
2019 CAPITAL IMPROVEMENT BUDGET**

Project Title			2019 Total Budget	GO Debt	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Other
Equipment Replacement									
P2970685	DPW Operations	NEW DUMP BODY FOR TRUCK #583	13,500	13,500					
P2963686	Police/Fire	PORTABLE RADIO REPLACEMENT	590,000	590,000					
P2954687	Information Technology	CITY WIDE CAMERA/SECURITY PROJECT EXPANSION	30,000	30,000					
P2953688	Information Technology	CITY HALL FIBER SWITCHES	30,000	30,000					
P2953689	Information Technology	FORUM VIDEO EQUIPMENT REPLACEMENT	20,000	20,000					
P2916690	City Clerk	ADA VOTING EQUIPMENT REPLACEMENT	28,000	28,000					
Vehicle Replacement									
P2963030	Fire	ENGINE 697 REPLACEMENT	284,166	284,166					
P2970691	DPW Parks & Leisure Services	REPLACE ZAMBONI	107,620	67,620		40,000			
Other Community Development									
P2967520	Community Development	PROPERTY ACQUISITION & DEMOLITION	250,000	250,000					
				5,364,786	65,800	40,000	245,000	3,150,697	275,000
GO Financing Costs @ Approximately 2.5%			134,120	134,120					
GO STREETS, OPERATIONS, & EQUIPMENT FINANCING			9,275,403	5,498,906	65,800	40,000	245,000	3,150,697	275,000
GO ENTERPRISE FUND FINANCING									
P2173636	Parks & Leisure Services	KRUEGER GOLF COURSE IMPROVEMENTS	30,000	30,000					
Financing Costs @ Approximately 2.5%			750	750					
TOTAL GOLF COURSE FINANCING			30,750	30,750	0	0	0	0	0
TOTAL GENERAL OBLIGATION FINANCING COSTS			9,306,153	5,529,656	65,800	40,000	245,000	3,150,697	275,000

**CITY OF БЕЛОIT
2019 CAPITAL IMPROVEMENT BUDGET**

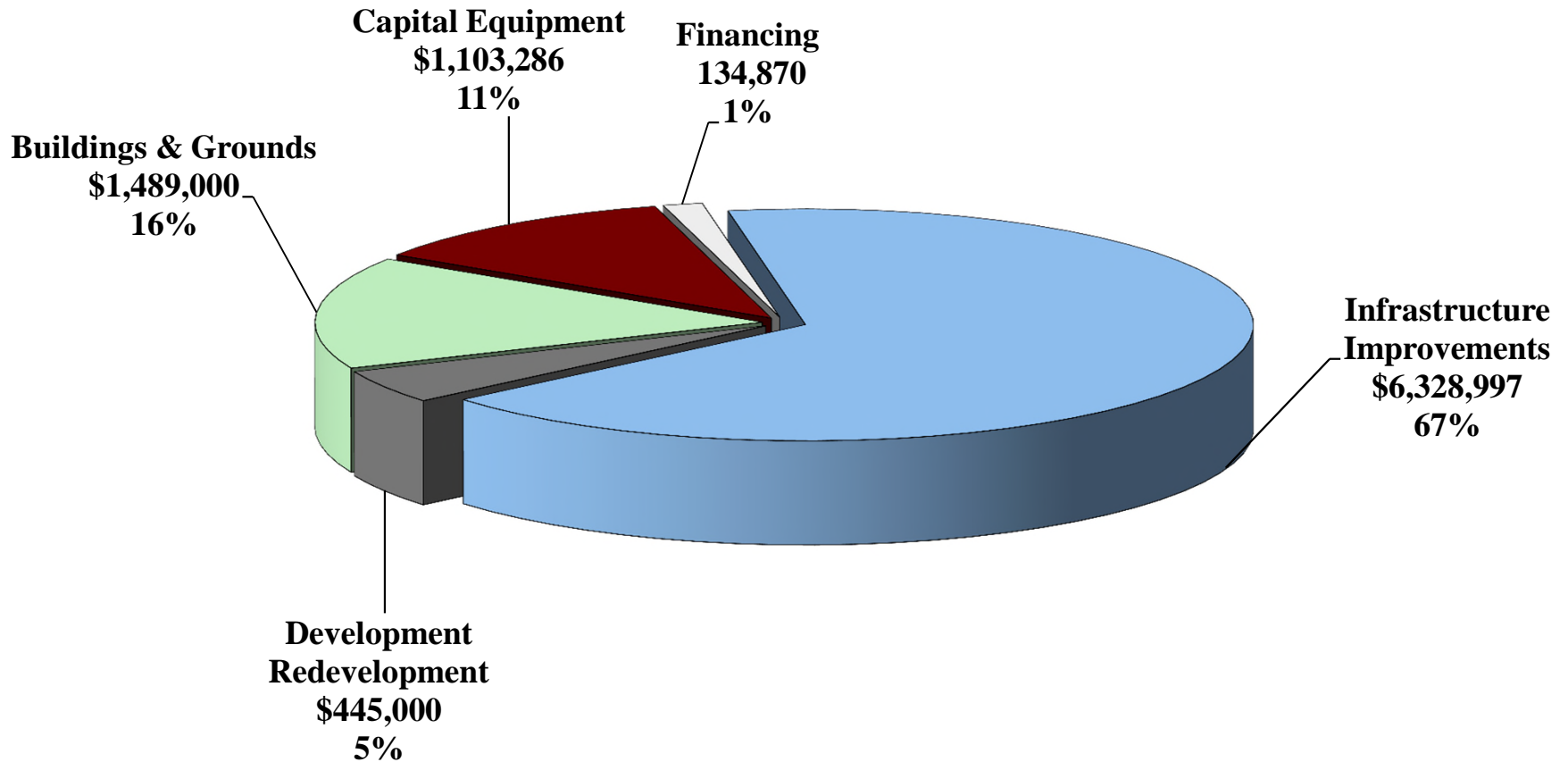
	Project Title	2019 Total Budget	GO Debt	Fund Balance	Equipment Fund	Special Assessment	State/Fed Funds	Other
TID FINANCING								
	TID #10							
P5070692	Engineering	MILWAUKEE ROAD EXTENSION EAST I39/90		140,000				
				140,000	0	0	0	0
		Lease Revenue Financing Costs @ Approximately 12.5%		0				
		TOTAL TID #10 FINANCING		140,000	0	0	0	0
	TID #13							
P5321607	Engineering	MILWAUKEE RD GATEWAY CORRIDOR IMPROVEMENT		55,000				
				55,000	0	0	0	0
		Lease Revenue Financing Costs @ Approximately 12.5%		0				
		TOTAL TID #13 FINANCING		55,000	0	0	0	0
		GRAND TOTAL ALL ISSUES		9,501,153	5,529,656	260,800	40,000	245,000
							3,150,697	275,000

2019 Capital Improvement Budget Funding Sources



**Total Capital
Improvement Budget -
\$9,501,153**

2019 Capital Improvement Budget Uses of Funding



**Total Capital Improvement
Budget - \$9,501,153**

CITY OF БЕЛОIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted							Grand Total
		2019	2020	2021	2022	2023	2024	Budget
<i>Infrastructure Improvements</i>								
General Public Works								
TERRACE TREE PLANTING & REMOVAL	\$120,000	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$450,000
CITY OWNED PARKING LOT REHAB	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000
SIDEWALK IMPROVEMENTS	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$805,000
CITY CENTER PARKING LOT SIGNAGE		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000		\$100,000
SIDEWALK GAP CLOSING PROGRAM		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
B-J BIKE TRAIL	\$286,320				\$149,500			\$435,820
TOTAL GENERAL PUBLIC WORKS	\$571,320	\$365,000	\$335,000	\$335,000	\$484,500	\$335,000	\$315,000	\$2,740,820
Street and Intersection Improvements								
STREET MAINTENANCE	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,500,000
SPECIAL ASSESSMENT PROJECTS	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000
TURN LANES: SIXTH & MIDDLE-SIXTH & NORTH PRAIRIE AVE RECONSTRUCTION: CRANSTON-	\$350,000	\$132,000						\$132,000
		\$2,510,497						
HUEBBE								\$2,860,497
HENRY AVE RESURFACING: PARK - RAILROAD	\$21,500	\$321,500						\$343,000
BELOIT COLLEGE PUBLIC/PRIVATE PARTNERSHIP	\$250,000	\$1,400,000						\$1,650,000
KEELER AVE RECON (PARK AVE-WISCONSIN AVE)	\$36,000		\$288,576					\$324,576
HENRY AVE RESURFACING: RIVERSIDE - PARK			\$207,000					\$207,000
HENRY AVE/SHOPIERE RD RESURFACING: ROYCE - PRAIRIE	\$90,000		\$127,000					\$217,000
LIBERTY AVE INTERSECTION CONCRETE REPAIRS			\$275,000					\$275,000
MILWAUKEE RD CONCRETE PAVEMENT REPAIRS			\$213,000	\$213,000				\$426,000
STREET LIGHTING UPDATE				\$155,000				\$155,000
BROAD ST BRIDGE BEARING REPLACEMENT					\$315,000	\$245,000		\$560,000
TOWNLINЕ CURB & GUTTER						\$576,156		\$576,156
LIBERTY AVE TIA : BLUFF - FOURTH						\$22,000		\$22,000
GRAND AVE BRICK PAVERS						\$45,000	\$606,000	\$651,000
EMERSON ST RECONSTRUCTION	\$2,521,400						\$840,000	\$3,361,400
TOTAL STREETS AND INTERSECTIONS	\$4,868,900	\$5,963,997	\$2,710,576	\$1,968,000	\$1,915,000	\$2,488,156	\$3,046,000	\$22,960,629
Total General Obligation Infrastructure Improvements								
	\$5,440,220	\$6,328,997	\$3,045,576	\$2,303,000	\$2,399,500	\$2,823,156	\$3,361,000	\$25,701,449

CITY OF BELOIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted							Grand Total
		2019	2020	2021	2022	2023	2024	Budget
<i>Buildings and Grounds</i>								
Repair and Renovation of Existing Operations								
PARK FACILITIES & AMENITIES ENHANCEMENT	\$100,000	\$320,000	\$250,000	\$250,000	\$250,000	\$250,000		\$1,420,000
RECREATION FACILITY ENHANCEMENTS	\$121,000	\$40,000	\$90,000	\$25,000	\$130,000	\$15,000		\$421,000
CITY OWNED BUILDING EVALUATIONS & REPAIRS	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$875,000
CITY HALL SECURITY IMPROVEMENTS	\$360,000	\$159,000	\$159,000					\$678,000
CITY HALL EXTERIOR REPAIRS		\$89,000						\$89,000
GRINNELL HALL EXTERIOR ENVELOPE REPAIRS		\$250,000						\$250,000
KRUEGER POOL BATH HOUSE ROOF REPLACEMENT		\$124,000						\$124,000
RETARP SHIRLAND AVE. SALT SHED		\$23,000						\$23,000
TRANSIT ROOF REPLACEMENT/FACILITY MAINTENANCE		\$329,000		\$372,000	\$350,000	\$135,000		\$1,186,000
OPERATIONS CONTROL JOINT & MASONRY REPAIRS			\$51,000					\$51,000
TRANSIT FUELING SYSTEM			\$78,000	\$100,000				\$178,000
KRUEGER POOL BATH HOUSE EXTERIOR REPAIRS				\$239,000				\$239,000
TOTAL REPAIR & RENOVATION	\$706,000	\$1,459,000	\$753,000	\$1,111,000	\$855,000	\$525,000	\$125,000	\$5,534,000
GO ENTERPRISE FUND FINANCING								
CEMETERIES REPAIRS	30,000		30,000	20,000	25,000	10,000		\$115,000
KRUEGER GOLF COURSE		30,000	55,000	65,000	105,000	60,000		\$315,000
TOTAL ENTERPRISE FUNDS	\$30,000	\$30,000	\$85,000	\$85,000	\$130,000	\$70,000	\$0	\$430,000
 <i>Total Buildings and Grounds</i>	 \$736,000	 \$1,489,000	 \$838,000	 \$1,196,000	 \$985,000	 \$595,000	 \$125,000	 \$5,964,000

CITY OF BELOIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total Budget
<i>Capital Equipment</i>								
Equipment Replacement								
NEW DUMP BODY FOR TRUCK #583		\$13,500						\$13,500
PORTABLE RADIO REPLACEMENT		\$590,000	\$469,000					\$1,059,000
CITY WIDE CAMERA/SECURITY PROJECT		\$30,000						\$30,000
CITY HALL FIBER SWITCHES		\$30,000						\$30,000
FORUM VIDEO EQUIPMENT REPLACEMENT		\$20,000						\$20,000
ADA VOTING EQUIPMENT REPLACEMENT		\$28,000						\$28,000
TOTAL EQUIPMENT REPLACEMENT	\$0	\$711,500	\$469,000	\$0	\$0	\$0	\$0	\$1,180,500
Vehicle Replacement								
ENGINE 697 REPLACEMENT	\$230,000	\$284,166						\$514,166
REPLACE ZAMBONI		\$107,620						\$107,620
LADDER TRUCK AERIAL PLATFORM REPLACEMENT				\$500,000	\$500,000	\$500,000		\$1,500,000
TRANSIT BUSES			\$516,638	\$532,137	\$1,644,304			\$2,693,079
TOTAL VEHICLE REPLACEMENT	\$230,000	\$391,786	\$1,016,638	\$1,032,137	\$2,144,304	\$0	\$0	\$4,814,865
New Equipment								
SPEED ALERT MESSAGING BOARD			\$7,500					\$7,500
MOBILE FUEL POLISHING SYSTEM			\$22,000					\$22,000
TRAILER MOUNTED LOAD BANKS FOR GENERATORS				\$48,000				\$48,000
TOTAL NEW EQUIPMENT	\$0	\$0	\$29,500	\$48,000	\$0	\$0	\$0	\$77,500
Total Capital Equipment	\$230,000	\$1,103,286	\$1,515,138	\$1,080,137	\$2,144,304	\$0	\$0	\$6,072,865

CITY OF БЕЛОIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted							Grand Total
		2019	2020	2021	2022	2023	2024	Budget
Wastewater Treatment								
TURTLE CREEK PUMPSTATION ACCESS ROAD								
RESURFACING		\$77,000						\$77,000
*2400 SPRINGBROOK ROOF REPLACEMENT		\$205,000						\$205,000
ANOXIC ZONE MIXER REPLACEMENT		\$207,000						\$207,000
BOBCAT TOOLCAT		\$59,000						\$59,000
SANITARY SEWER REPAIR	\$534,000		\$600,000	\$511,000	\$526,000	\$542,000	\$558,000	\$3,271,000
CLARIFIER UPGRADES & REPAIRS	\$150,000		\$314,000	\$191,000	\$191,000	\$196,000		\$1,042,000
WPCF EFFLUENT PHOSPHORUS REDUCTION	\$483,000		\$492,500	\$2,543,000				\$3,518,500
AERATION SYSTEM MEDIUM VOLTAGE DRIVE			\$240,000					\$240,000
NORTH WEST INTERCEPTOR SPLITTER BOX								
CONSTRUCTION & SLIP LINING			\$300,000					\$300,000
HYPOCHLORITE TANK REPLACEMENT			\$115,000					\$115,000
WASTEWATER TREATMENT	\$1,167,000	\$548,000	\$2,061,500	\$3,245,000	\$717,000	\$738,000	\$558,000	\$9,034,500
Public Water Supply								
*2400 SPRINGBROOK ROOF REPLACEMENT		\$164,000						\$164,000
WELL PUMPING EQUIPMENT	\$108,000		\$111,000	\$114,000	\$117,000	\$120,000	\$123,000	\$693,000
SUB 6" WATER MAIN REPLACEMENT	\$418,000		\$418,000	\$418,000	\$418,000	\$418,000	\$418,000	\$2,508,000
REPLACE TC HYDRANTS	\$36,225		\$47,000	\$49,000	\$51,000			\$183,225
SHIRLAND AVE EMERGENCY GENERATOR			\$989,400					\$989,400
REPLACE WELL HOUSE #8 STRUCTURE			\$875,000					\$875,000
EAST SIDE NEIGHBORHOOD INITIATIVE WATER								
MAIN			\$200,000					\$200,000
WATER LEAD SERVICE REPLACEMENT PROGRAM	\$100,000		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
TOTAL PUBLIC WATER SUPPLY	\$662,225	\$164,000	\$2,740,400	\$681,000	\$686,000	\$638,000	\$641,000	\$6,212,625
Storm Water								
STORM SEWER IMPROVEMENTS	\$54,697	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$354,697
*2400 SPRINGBROOK ROOF REPLACEMENT		\$41,000						\$41,000
STORM WATER TMDL COMPLIANCE			\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
TOTAL STORM WATER	\$54,697	\$91,000	\$550,000	\$550,000	\$550,000	\$550,000	\$550,000	\$2,895,697
Total Water Resources Infrastructure	\$1,883,922	\$803,000	\$5,351,900	\$4,476,000	\$1,953,000	\$1,926,000	\$1,749,000	\$18,142,822

CITY OF BELOIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
In Concept

Project Title	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total Budget
<i>Development and Redevelopment</i>								
Other Community Development								
PROPERTY ACQUISITION & DEMOLITION MILWAUKEE ROAD BIKE PEDESTRIAN PATH & LIGHTING	\$220,000	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,970,000
				\$420,000	\$1,217,000	\$400,000		\$2,037,000
<i>TIF #10</i>								
MILWAUKEE ROAD EXTENSION EAST I39/90		\$140,000						\$140,000
<i>TIF #13</i>								
MILWAUKEE RD GATEWAY CORRIDOR IMPROVEMENT	\$3,706,183	\$55,000						\$3,761,183
Total Development & Redevelopment								
	\$3,926,183	\$445,000	\$300,000	\$720,000	\$1,517,000	\$700,000	\$300,000	\$7,908,183
TOTAL FINANCING OF ISSUE								
		134,870	121,317	104,055	121,913	94,129	442,625	\$ 1,018,908
Total 2019-2024 Projects in Concept								
	\$ 12,216,325	\$ 10,304,153	\$ 11,171,931	\$ 9,879,192	\$ 9,120,717	\$ 6,138,285	\$ 5,977,625	\$ 64,808,227

CITY OF BELOIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
GO, TID, and Utility Revenue Bond BORROWING

Project	Total Borrowing	2019 GO Borrowing	2020 GO Borrowing	2021 GO Borrowing	2022 GO Borrowing	2023 GO Borrowing	2024 GO Borrowing
TERRACE TREE PLANTING & REMOVAL	330,000	80,000	50,000	50,000	50,000	50,000	50,000
CITY OWNED PARKING LOT REHAB	300,000	50,000	50,000	50,000	50,000	50,000	50,000
SIDEWALK IMPROVEMENTS	120,000	20,000	20,000	20,000	20,000	20,000	20,000
CITY CENTER PARKING LOT SIGNAGE	100,000	20,000	20,000	20,000	20,000	20,000	
SIDEWALK GAP CLOSING PROGRAM	300,000	50,000	50,000	50,000	50,000	50,000	50,000
B-J BIKE TRAIL	149,500				149,500		
STREET MAINTENANCE	9,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
TURN LANES: SIXTH & MIDDLE-SIXTH & NORTH	132,000	132,000					
PRAIRIE AVE RECONSTRUCTION: CRANSTON-HUEBBE	610,000	610,000					
HENRY AVE RESURFACING: PARK - RAILROAD	234,500	234,500					
BELOIT COLLEGE PUBLIC/PRIVATE PARTNERSHIP	250,000	250,000					
KEELER AVE RECON (PARK AVE-WISCONSIN AVE)	288,576		288,576				
HENRY AVE RESURFACING: RIVERSIDE - PARK	207,000		207,000				
HENRY AVE/SHOPIERE RD RESURFACING: ROYCE - PRAIRIE	127,000		127,000				
LIBERTY AVE INTERSECTION CONCRETE REPAIRS	275,000		275,000				
MILWAUKEE RD CONCRETE PAVEMENT REPAIRS	426,000		213,000	213,000			
STREET LIGHTING UPDATE	155,000			155,000			
BROAD ST BRIDGE BEARING REPLACEMENT	560,000				315,000	245,000	
TOWNLIN CURB & GUTTER	576,156					576,156	
LIBERTY AVE TIA : BLUFF - FOURTH	22,000					22,000	
GRAND AVE BRICK PAVERS	651,000					45,000	606,000
EMERSON ST RECONSTRUCTION	840,000						840,000
PARK FACILITIES & AMENITIES ENHANCEMENT	1,295,000	295,000	250,000	250,000	250,000	250,000	
RECREATION FACILITY ENHANCEMENTS	300,000	40,000	90,000	25,000	130,000	15,000	
CITY OWNED BUILDING EVALUATIONS & REPAIRS	750,000	125,000	125,000	125,000	125,000	125,000	125,000
CITY HALL SECURITY IMPROVEMENTS	318,000	159,000	159,000				
CITY HALL EXTERIOR REPAIRS	89,000	89,000					
GRINNELL HALL EXTERIOR ENVELOPE REPAIRS	250,000	250,000					
KRUEGER POOL BATH HOUSE ROOF REPLACEMENT	124,000	124,000					
RETARP SHIRLAND AVE. SALT SHED	23,000	23,000					
OPERATIONS CONTROL JOINT & MASONRY REPAIRS	51,000		51,000				
TRANSIT FUELING SYSTEM	35,600		15,600	20,000			
KRUEGER POOL BATH HOUSE EXTERIOR REPAIRS	239,000			239,000			
CEMETERIES REPAIRS	85,000		30,000	20,000	25,000	10,000	
KRUEGER GOLF COURSE	315,000	30,000	55,000	65,000	105,000	60,000	

CITY OF BELOIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
GO, TID, and Utility Revenue Bond BORROWING

Project	Total Borrowing	2019 GO Borrowing	2020 GO Borrowing	2021 GO Borrowing	2022 GO Borrowing	2023 GO Borrowing	2024 GO Borrowing
NEW DUMP BODY FOR TRUCK #583	13,500	13,500					
PORTABLE RADIO REPLACEMENT	1,059,000	590,000	469,000				
CITY WIDE CAMERA/SECURITY PROJECT EXPANSION	30,000	30,000					
CITY HALL FIBER SWITCHES	30,000	30,000					
FORUM VIDEO EQUIPMENT REPLACEMENT	20,000	20,000					
ADA VOTING EQUIPMENT REPLACEMENT	28,000	28,000					
ENGINE 697 REPLACEMENT	284,166	284,166					
REPLACE ZAMBONI	67,620	67,620					
LADDER TRUCK AERIAL PLATFORM REPLACEMENT	1,500,000		500,000	500,000	500,000		
SPEED ALERT MESSAGING BOARD	7,500		7,500				
PROPERTY ACQUISITION & DEMOLITION	1,750,000	250,000	300,000	300,000	300,000	300,000	300,000
MILWAUKEE ROAD BIKE PEDESTRIAN PATH & LIGHTING	2,037,000			420,000	1,217,000	400,000	
<i>Summary Total</i>	26,355,118	5,394,786	4,852,676	4,022,000	4,806,500	3,738,156	3,541,000
FINANCING OF ISSUE							
	1,012,978	134,870	121,317	100,550	120,163	93,454	442,625
TOTAL BORROWING	27,368,096	5,529,656	4,973,993	4,122,550	4,926,663	3,831,610	3,983,625

General Obligation Indebtedness - City of Beloit

With Estimated Impact of Debt Reduction Plan

HISTORICAL AND PROJECTED

<i>Levy Year</i>	<i>Equalized Assessed Value</i>	<i>% Increase EAV</i>	<i>5% Debt Limit</i>	<i>New Debt Issued</i>	<i>Debt Retired</i>	<i>Balance December 31</i>	<i>Bonding Power</i>	<i>Legal Debt Limit Ratio</i>	<i>3.50% Policy Limit</i>
<u>Actual</u>									
2000	1,052,181,500	3.74%	52,609,075	4,905,000	3,863,500	26,795,975	25,813,100	50.9%	2.55%
2001	1,113,497,300	5.83%	55,674,865	6,920,000	6,406,975	27,309,000	28,365,865	49.1%	2.45%
2002	1,165,552,800	4.67%	58,277,640	3,852,675	3,480,775	27,680,900	30,596,740	47.5%	2.37%
2003	1,224,010,800	5.02%	61,200,540	12,088,452	8,344,302	31,425,050	29,775,490	51.3%	2.57%
2004	1,289,346,100	5.34%	64,467,305	8,050,000	6,985,900	32,489,150	31,978,155	50.4%	2.52%
2005	1,387,616,400	7.62%	69,380,820	9,475,000	5,208,548	36,755,602	32,625,218	53.0%	2.65%
2006	1,470,055,900	5.94%	73,502,795	9,165,000	5,013,635	40,906,967	32,595,828	55.7%	2.78%
2007	1,630,887,400	10.94%	81,544,370	16,738,000	5,124,088	52,520,879	29,023,491	64.4%	3.22%
2008	1,718,751,200	5.39%	85,937,560	5,392,520	4,963,601	52,949,798	32,987,762	61.6%	3.08%
2009	1,744,186,100	1.48%	87,209,305	11,295,000	4,394,471	59,850,327	27,358,978	68.6%	3.43%
2010	1,610,889,800	-7.64%	80,544,490	4,765,000	4,667,774	60,565,689	19,978,801	75.2%	3.76%
2011	1,558,718,400	-3.24%	77,935,920	1,500,000	4,680,201	57,385,489	20,550,431	73.6%	3.68%
2012	1,507,977,900	-3.26%	75,398,895	3,858,613	5,157,850	56,086,252	19,312,643	74.4%	3.72%
2013	1,377,134,000	-8.68%	68,856,700	3,684,194	5,070,875	54,699,570	14,157,130	79.4%	3.97%
2014	1,471,696,200	6.87%	73,584,810	3,517,343	5,230,228	52,986,685	20,598,125	72.0%	3.60%
2015	1,557,937,900	5.86%	77,896,895	3,410,000	5,344,095	51,052,590	26,844,305	65.5%	3.28%
2016	1,593,559,300	2.29%	79,677,965	4,960,000	5,498,187	50,514,403	29,163,562	63.4%	3.17%
2017	1,607,119,800	0.85%	80,355,990	7,140,000	8,270,610	49,383,793	30,972,197	61.5%	3.07%
2018	1,650,289,200	2.69%	82,514,460	5,455,000	4,926,733	49,912,060	32,602,400	60.5%	3.02%
<u>Estimated</u>									
2019	1,666,792,092	1.00%	83,339,605	5,529,656	4,950,037	50,491,679	32,847,926	60.6%	3.03%
2020	1,683,460,013	1.00%	84,173,001	4,973,993	5,251,026	50,214,646	33,958,355	59.7%	2.98%
2021	1,700,294,613	1.00%	85,014,731	4,122,550	5,004,953	49,332,243	35,682,488	58.0%	2.90%
2022	1,717,297,559	1.00%	85,864,878	4,926,663	5,384,402	48,874,504	36,990,374	56.9%	2.85%
2023	1,738,763,779	1.25%	86,938,189	3,831,610	5,569,027	47,137,087	39,801,102	54.2%	2.71%
2024	1,760,498,326	1.25%	88,024,916	3,983,625	5,584,340	45,536,372	42,488,544	51.7%	2.59%
2025	1,786,905,801	1.50%	89,345,290	5,000,000	5,987,945	44,548,427	44,796,863	49.9%	2.49%
2026	1,813,709,388	1.50%	90,685,469	5,000,000	5,888,750	43,659,677	47,025,792	48.1%	2.41%
2027	1,840,915,029	1.50%	92,045,751	5,000,000	5,582,490	43,077,187	48,968,564	46.8%	2.34%
2028	1,868,528,754	1.50%	93,426,438	5,000,000	5,277,490	42,799,698	50,626,740	45.8%	2.29%
2029	1,901,228,007	1.75%	95,061,400	5,000,000	4,372,490	43,427,208	51,634,192	45.7%	2.28%
2030	1,934,499,497	1.75%	96,724,975	5,000,000	4,147,490	44,279,719	52,445,256	45.8%	2.29%

DEBT LOAD LIMITATIONS

Descriptions	Targets	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 Actual	2017 Actual	2018 BUDGET	2019 BUDGET
Ratio of General Obligation Debt to Total Equalized Value	3.0 - 3.5%	3.97%	3.60%	3.34%	3.24%	3.10%	3.11%	3.06%
Obligation Debt Per Capita	\$950 - \$1050	\$1,485.59	\$1,439.07	\$1,386.55	\$1,371.93	\$1,341.22	\$1,355.57	\$1,370.51
Equalized Tax Rate for General Obligation Debt	\$3.80 - \$4.25	\$3.54	\$4.11	\$3.87	\$3.64	\$3.67	\$3.65	\$3.68
Ratio of Annual Debt Payments to Annual Operating Budget	10 - 20%	16.58%	16.82%	17.23%	18.00%	26.99%	15.84%	15.46%
Ratio of Net Debt Levy to Annual Operating Budget	10 - 15%	14.54%	15.40%	15.48%	15.61%	15.82%	15.60%	16.39%
Ratio of Unreserved General Fund Balance to Operating Budget	10 - 15%	27.28%	24.96%	25.82%	27.18%	27.89%	27.49%	26.69%

CITY OF BELOIT								
2019 CAPITAL IMPROVEMENT PROGRAM								
PROJECT REQUEST								
Project Title:	P2902258 CITY TREE PLANTING & REMOVAL							
Department/Division:	Public Works/Parks & Recreation			Responsible Person:	Mark Edwards			
Project Status:		One time project or Item	X	Multi-Year Project of Item		Yearly Project or Item		
Focus Area(s) Addressed: Strategic Plan Goal	X	1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a "high performing organization".	X	3. Create and sustain economic and residential growth.		
		4. Create and sustain a high quality of life.		5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.		
Total Funds Requested in 2019 (Including Issuance Cost)								
\$82,000								
Project Description								
Removal of ash and other hazardous trees in the right of way, parks, golf course and cemeteries to help maintain our urban forest. Repopulate our urban forest with planting a variety of trees in the right of way, golf course, parks and cemeteries.								
Project Justification								
2019 will be the final year of the five year plan the City started in 2015. The plan was implemented to give additional money to remove ash tree due to the emerald ash bore. It was estimated that the City had approximately 1,900 ash trees to remove by the end of 2019. Final number of removal at the end of 2017 was 1,387.								
Operating Impact of Project (Positive - Savings or Negative - Costs)								
Contracted out service, no impact on Parks general fund operating budget. The estimated issuance interest expense for these projects, which are budgeted in the debt service fund in 2019 is \$2,000 and in 2020-2024 is \$1,250, with an estimated 10 years to pay off each project.								
Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total	
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Financing Methods (Revenues)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$120,000	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$450,000
Total	\$120,000	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$450,000
Outlay Type (Expenditures)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5514-Roadway Construction	\$120,000	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$450,000
Total	\$120,000	\$80,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$450,000
OK		OK	OK	OK	OK	OK	OK	OK

Program: 199

Sub-Program: 502

CITY OF BELOIT								
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM								
PROJECT REQUEST								
Project Title:	P2901400 City Owned Parking Lot Rehab							
Department/Division:	Public Works/Engineering			Responsible Person:	Mike Flesch			
Project Status:	<input type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input checked="" type="checkbox"/>	Yearly Project or Item		
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a "high performing organization".	<input type="checkbox"/>	3. Create and sustain economic and residential growth.		
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.		
Total Funds Requested in 2019 (Including Issuance Cost)								
\$51,250								
Project Description								
This project will address crack sealing and sealcoating and striping of all city owned parking lots. Base repair and curbing replacement will be performed as needed for each lot. This is a recurring project and will cycle through all of the parking lots that are city owned.								
Project Justification								
City owned lots have mostly been reconstructed and are now in need of continued care. This project will address structural and surface treatments to extend the life cycle of the pavements and curbing.								
Operating Impact of Project (Positive - Savings or Negative - Costs)								
No significant impacts, projects could help reduce risk of damage to vehicles and equipment. The estimated issuance interest expense for these projects each year, which are budgeted in the debt service fund is \$1,250 in 2019-2024, with a projected 10 years to pay off each project.								
Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total	
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Financing Methods (Revenues)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000
Total	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000
Outlay Type (Expenditures)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5258-In House Engineering	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$35,000
5511-Construction	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$315,000
Total	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$350,000
OK		OK		OK		OK		OK

Program: 199 **Sub-Program:** 502

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2970679 City Center Parking Lot Signage						
Department/Division:	Public Works/Engineering			Responsible Person:	Mike Flesch		
Project Status:	<input type="checkbox"/>	One time project or Item	X	<input checked="" type="checkbox"/>	Multi-Year Project of Item	<input type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	<input type="checkbox"/>	2. Create and sustain a “high performing organization”.	<input type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input checked="" type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$20,500

Project Description

This project will install new signage at the city center parking lots and provide directional signage to the lots too.

Project Justification

A Parking Study of the City Center indicated that the signage at the lots was not adequate for people to identify that parking was present and also indicated that directional signage to the lots was needed.

Operating Impact of Project (Positive - Savings or Negative - Costs)

None. The estimated issuance interest expense for these projects each year, which are budgeted in the debt service fund is \$500 in 2019-2023, with a projected 10 years to pay off each project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
N/A	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000		\$100,000
Total	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$100,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5258-In House Engineering		\$2,000	\$2,000	\$2,000	\$2,000	\$2,000		\$10,000
5511-Construction		\$18,000	\$18,000	\$18,000	\$18,000	\$18,000		\$90,000
Total	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$100,000

OK OK OK OK OK OK OK OK

Program: 199 **Sub-Program:** 502

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2902187 Street Maintenance						
Department/Division:	Public Works/Engineering			Responsible Person:	Mike Flesch		
Project Status:	<input type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input checked="" type="checkbox"/>	Yearly Project or Item	
Focus Area(s) Addressed: Strategic Plan Goal	<input checked="" type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a “high performing organization”.	<input type="checkbox"/>	3. Create and sustain economic and residential growth.	
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.	

Total Funds Requested in 2019 (Including Issuance Cost)

\$1,537,500

Project Description

Bituminous overlay, crack sealing, sealing of deteriorated streets, curb and gutter repair, alley paving upon request by property owners and concrete pavement repair are all components of this program. This annual program will replace water based pavement markings with epoxy pavement markings.

Project Justification

Needed to restore the structural integrity and surface rideability of street pavements. Street maintenance needs and citizen requests for improvements far exceed the available funding. The epoxy pavement markings have better reflectivity and do not need repainting yearly as the water based markings do.

Operating Impact of Project (Positive - Savings or Negative - Costs)

No impact, other streets failing as these are repaired. The painting crew will not be required to repaint these lines annually and will be able to address signage and other striping issues instead. The estimated issuance interest expense for these projects, which are budgeted in the debt service fund from 2019 to 2024 is \$37,500 with a projected 20 years to pay off each project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,500,000
Total	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,500,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5258-In House Engineering		\$210,000	\$210,000	\$210,000	\$210,000	\$210,000	\$210,000	\$1,260,000
5514-Roadway Construction	\$1,500,000	\$1,290,000	\$1,290,000	\$1,290,000	\$1,290,000	\$1,290,000	\$1,290,000	\$9,240,000
Total	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,500,000

OK OK OK OK OK OK OK OK

Program: 199 **Sub-Program:** 503

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2902188 Special Assessment Projects					
Department/Division:	Public Works/Engineering			Responsible Person:	Mike Flesch	
Project Status:	<input type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input checked="" type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input checked="" type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a "high performing organization".	<input checked="" type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$100,000

Project Description

This project will provide funding for projects requested by citizens. The cost of the requested projects will be specially assessed back to the property owners. These type of projects would include street extensions, sanitary sewer extensions and water main extension. Initial alley paving also would be a project.

Project Justification

Program not funded by other means. All costs are to be special assessed. A citizen has inquired about getting sewer service. The private septic systems in this area are aging and approaching the end of their useful life. The area is in the City's Sewer Service Area and service should be provided. The costs will be special assessed to the benefiting properties.

Operating Impact of Project (Positive - Savings or Negative - Costs)

These projects are typically small sewer and/or water extension and alley paving. The system expansions are small and do not impact the budget significantly, depending on the size and scope of project initiated.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4430-Special Assessments	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000
Total	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5258-In House Engineering	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$52,500
5514-Roadway Construction	\$92,500	\$92,500	\$92,500	\$92,500	\$92,500	\$92,500	\$92,500	\$647,500
Total	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$700,000

OK OK OK OK OK OK OK OK

Program: 199

Sub-Program: 503

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2970680 Turn Lanes at; Sixth and Middle , Sixth and North						
Department/ Division:	Public Works/Engineering			Responsible Person:	Mike Flesch		
Project Status:	X	One time project or Item		Multi-Year Project of Item		Yearly Project or Item	
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a “high performing organization”.		3. Create and sustain economic and residential growth.	
		4. Create and sustain a high quality of life.	X	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.	

Total Funds Requested in 2019 (Including Issuance Cost)

\$135,300

Project Description

This project will construct designated right turn lanes for westbound traffic on Middle and North Streets at Sixth Street.

Project Justification

With closure of Fourth Street between Middle and North Streets, a Traffic Impact Analysis indicated that these two intersections needed this improvement to maintain traffic flows at an acceptable level after closure.

Operating Impact of Project (Positive - Savings or Negative - Costs)

None. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$3,300 with an estimated 10 years to pay off the project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$132,000						\$132,000
Total	\$0	\$132,000	\$0	\$0	\$0	\$0	\$0	\$132,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional		\$10,000						\$10,000
5258-In House Engineering		\$18,000						\$18,000
5514-Roadway Construction		\$104,000						\$104,000
Total	\$0	\$132,000	\$0	\$0	\$0	\$0	\$0	\$132,000

OK OK OK OK OK OK OK OK

Program: 199 **Sub-Program:** 503

CITY OF BELOIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

Project Title:	P2901470 Prairie Avenue Reconstruction Cranston Road to Huebbe Parkway				
Department/Division:	Public Works/Engineering		Responsible Person:	Mike Flesch	
Project Status:	One time project or Item	X	Multi-Year Project of Item		Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a “high performing organization”.		3. Create and sustain economic and residential growth.
	4. Create and sustain a high quality of life.	X	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$2,525,747

Project Description

This project will rehabilitate Prairie Avenue from Cranston Rd to Huebbe Pkwy. The design followed DOT process and plan preparation is to DOT standards. A Bike/Pedestrian off road path will be constructed from Cranston Road to Hart Road and will then shift to on street bike lanes from Hart to Huebbe Parkway that matches the section north of Huebbe. Sidewalks will also be added on both sides between Hart and Huebbe. The traffic signals will be moved from the ShopKo entrance to Hart Road. A raised median will be added in a number of locations to improve driver safety.

Project Justification

Department Of Transportation (DOT) funding is now advising local agencies to complete the design of projects to maximize the funds available for construction. This corridor has deteriorated concrete pavement with varying cross section between 4-lane divided and non-divided urban sections. Construction of this design will be funded at approximately 80% state and federal with the remaining as the local match. Funding capped at \$1,900,497.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Negligible impact to the operating budget. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$15,250 with an estimated 20 years to pay off the project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$350,000	\$610,000						\$960,000
4330-State/Federal Funds		\$1,900,497						\$1,900,497
Total	\$350,000	\$2,510,497	\$0	\$0	\$0	\$0	\$0	\$2,860,497

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional	\$326,000							\$326,000
5258-In House Engineering	\$24,000	\$10,000						\$34,000
5514-Roadway Construction		\$2,500,497						\$2,500,497
Total	\$350,000	\$2,510,497	\$0	\$0	\$0	\$0	\$0	\$2,860,497

OK OK OK OK OK OK OK OK

Program: 199 **Sub-Program:** 503

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2971635 Beloit College Public/Private Partnership					
Department/Division:	Public Works/Engineering			Responsible Person:	Mike Flesch	
Project Status:	X	One time project or Item		Multi-Year Project of Item		Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a "high performing organization".		3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.	X	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$256,250

Project Description

The Hawk will construct a mid block signalized pedestrian crossing of Pleasant Street near the Powerhouse Riverwalk. The additional funds for the Powerhouse Riverwalk will be used to close the funding gap for construction of the walkway.

Project Justification

The Hawk will provide a safe at grade crossing of Pleasant Street at the Powerhouse for college students and the public. Funding is \$250,000 from Beloit College and \$900,000 Department of Natural Resources (DNR) Grant

Operating Impact of Project (Positive - Savings or Negative - Costs)

Either option will increase maintenance costs. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$6,250 with an estimated 10 years to pay off the project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
Maintenance costs	\$0	-\$5,000	-\$5,000	-\$5,000	-\$5,000	-\$5,000	-\$25,000
Total	\$0	-\$5,000	-\$5,000	-\$5,000	-\$5,000	-\$5,000	-\$25,000

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$250,000	\$250,000						\$500,000
4330-State/Federal Funds		\$900,000						\$900,000
4501- Other		\$250,000						\$250,000
Total	\$250,000	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$1,650,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5511-Construction	\$250,000	\$1,400,000						\$1,650,000
Total	\$250,000	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$1,650,000

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Program: 199 **Sub-Program:** 503

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2910450 Park Amenities & Enhancements					
Department/Division:	DPW/Parks & Recreation		Responsible Person:	Mark Edwards		
Project Status:	<input type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input checked="" type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input checked="" type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a “high performing organization”.	<input type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$302,375

Project Description

2019 - TURTLE CREEK PARK - Renovations to park and facilities = \$133,640. 2019 - Freeman, Hinckley & Lesson Park - Develop Park Master Plan: \$15,000. 2019 - Vernon Park - Splash Pad: \$75,000. 2019 - Brown Hatchett - new playground & landscaping shade trees: \$40,000. 2019 - Hilliard Park - renovate shelter: \$30,000. 2019 - Summitt Park - renovate shelter: \$25,000. 2019 - Horace White Park - sign improvements: \$15,000. 2019 - Field Park - Landscaping & Lighting: \$25,000. 2019 - Christilla Park - new shelter: \$50,000. 2019-Big Hill, Merrill & Hinckley Park - ADA Accessibility: \$15,000. 2019-Harper's Prairie - Install environmental signage & park furnishings: \$10,000. 2019-Hilliard Park - site furnishings, new park benches, picnic tables: \$10,000. 2019-Riverwalk - repair flatwork concrete where needed: \$10,000.

2020 - Big Hill Park - Woodland Trail retaining wall: \$80,000. 2020 - Field Park - upgrade lighting: \$75,000. 2020 - Hinckley Park - add picnic shelter: \$50,000. 2020 - Horace White Park - sidewalk improvements w/ADA accessible route thru park: \$105,000. 2020 - Krueger Park - reconfigure park entrance to the south: \$150,000. 2020 - Lesson Park - remodel/replace shelter/building: \$100,000. 2020 - Lesson Park - ball field backstop, plaza & lighting upgrade (2 fields): \$200,000. 2020 - Pride Park - new playground: \$40,000. 2020 - Riverside Park - upgrade & improve lower Moore concession & restrooms: \$50,000. 2020 - Riverside Park - replace light bulbs with new LED lighting: \$100,000. 2021 - Big Hill Park - amphitheater renovation: \$10,000. 2021 - Hilliard Park - install new baseball backstop NE corner: \$10,000. 2021 - Hinckley Park - add walking/bike path: \$75,000. 2021 - Hope Park - construct new park entrance w/landscaping & park furnishings: \$10,000. 2021 - Horace White Park - replace playground: \$75,000. 2021 - Krueger park - erosion control (lower level): \$60,000. 2021 - Lee Lane Park - develop master plan, landscape design, install walking path & site furnishings: \$70,000. 2021 - Lesson Park - replace road gates by bridges: \$20,000. 2021 - Mechanics Green Park - add informational signage in Rhoades Arboretum: \$5,000. 2021 - Riverside Park - replace tree house in turtle island: \$75,000. 2021 - Turtle Creek Floodplain - construct bridges to expand trail network: \$250,000. 2021 - Turtle Creek Park - install new playground: \$30,000. 2021 - Wootton Park - picnic shelter/gazebo, tennis court w/upgrade lighting: \$140,000. 2022 - Big Hill Park - native prairie & shade tree installation: \$75,000. 2022 - Christilla Park - install perimeter walking path around park: \$60,000. 2022 - Freeman Park - install shelter: \$75,000. 2022 - Freeman Park - site furnishings, new park benches, picnic tables, signage, litter cans, bike racks: \$10,000. 2022 - Freeman Park - install playground: \$40,000. 2022 - Hilliard Park - replace playground: \$40,000. 2022 - Hope Park - replace perimeter fencing with ornamental fence: \$30,000. 2022 - Mechanics Green Park - add central seating area in Rhoades Arboretum: \$20,000. 2022 - Telfer Park - replace playground: \$60,000. 2022 - Townview Park - native prairie restoration: \$50,000. 2023 - Christilla Park - replace playground: \$40,000. 2023 - Hilliard Park - install new basketball backstop NE corner: \$20,000. 2023 - Hinckley Park - add basketball court: \$25,000. 2023 - Hinckley Park - add skate spot: \$30,000. 2023 - Hinckley Park - upgrade & improve athletic field, soccer & softball play: \$75,000. 2023 - Horace White Park - ramble walkway picnic area w/rock outcroppings: \$40,000. 2023 - Horace White Park - garden area w/relocated cannon: \$80,000. 2023 - Krueger Park - re-cap & renovate light house, add skate spot: \$45,000. 2023 - Leeson Park - repave roads, realign park entrance, construct walking bridge over creek, construct new picnic shelter, install new playground (upper), install sandlot backstop: \$435,000. 2023 - Riverside Park - add new playground near mid-lawn shelter: \$40,000. 2023 - Roosevelt Park - renovate ball field & sports lighting: \$125,000. 2023 - Summit Park - replace perimeter fence with black vinyl fencing: \$50,000.

1. To better meet the needs our citizens and diversify our park amenities, building a splash pad in Vernon Park in lieu of replacing the playground in Brooks Street Park would help accomplish this goal. Moreover, there are 2 1/2 playgrounds at Hackett School 1/2 block away. Additionally, there is a new playground in Vernon Park 3 blocks from Brooks Street Park. 2. The playground in Brown-Hatchett Park is demonstrating considerable wear and tear and as a result safety is a concern. 3. The shelters in Hilliard and Summit Parks are in need of upgrading and repair. By doing so will enhance the shelters and improve revenue through increased rentals. 4. Improving the signage in Horace White Park will help direct residents and visitors throughout the park and share the park's history. 5. Being a park close to downtown, improved landscaping will enhance the downtown experience for both residents and visitors alike. Additionally, improved lighting will enhance park safety. 6. Christilla is considered a neighborhood park that experiences strong use. Building a shelter would enhance the park and improve revenue through rental permits. 7. Building sidewalks to playgrounds in Merrill, Big Hill and Hinckley Parks is critical as the city continues to meet ADA accessibility requirements. 8. To improve residents experience in Brown-Hatchett Park, planting trees will help accomplish this goal. 9. The Park and Recreation Division is committed to enhancing our native prairies throughout Beloit. In doing so, Interpretive signage and park furnishings at Harper's Prairie will enhance residents and visitors experience and knowledge about the park. 10. Hilliard Park's furnishings are in poor condition and in need of upgrading. 11. To ensure the safety of our residents and visitors in Riverside Park, it is important we continue to replace sidewalks and walking paths that do not meet city code. 12. To better meet the needs of our residents and visitors and to enhance the city's ability to program our parks and facilities, developing master park plans for Hinckley, Freeman and Leeson Parks will help us meet those goals.

Operating Impact of Project (Positive - Savings or Negative - Costs)

If these projects for infrastructure repairs are not addressed through the CIP, then they will still need to be addressed through the Operational Fund Budget of each facility. Ignoring these repairs may lead to further repair and maintenance issues and could possibly lead to more costly repairs. \$25,000 will come from Park Impact Fees for 2019. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$7,375 and in 2020-2023 is \$6,250 with an estimated 10 years to pay off each project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$100,000	\$295,000	\$250,000	\$250,000	\$250,000	\$250,000		\$1,395,000
4501- Other		\$25,000						\$25,000
Total	\$100,000	\$320,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$1,420,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5511- Construction	\$100,000	\$320,000	\$250,000	\$250,000	\$250,000	\$250,000		\$1,420,000
Total	\$100,000	\$320,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$1,420,000

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Program: 399 **Sub-Program:** 510

CITY OF БЕЛОIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2910575 Recreation Facility Enhancements				
Department/Division:	Public Works/Parks & Leisure Services	Responsible Person:	Mark Edwards		
Project Status:	One time project or Item	X	Multi-Year Project of Item		Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	X	1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a "high performing organization".	3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.	X	5. Create and sustain high quality infrastructure and connectivity.	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$41,000

Project Description

2019 -Krueger pool- Paint Main Pool: \$25,000. 2019 - Grinnell Hall - Replace Carpeting: \$15,000. 2020 - Edawrd's ice rink - construct board storage room: \$50,000. 2020 - Krueger pool - renovate bath house: \$40,000. 2021 - Krueger pool - renovate concession area: \$25,000. 2022 - Edward's Ice rink - paint ceiling, pavilion: \$30,000. 2022 - Krueger pool - replace perimeter fencing: \$100,000. 2023 - Edward's Pavilion - replace fencing with

Project Justification

Grinnell Hall: The carpeting in Grinnell Hall is over 30 years old. It is demonstrating considerable wear and tear. Additionally, it is becoming unsanitary. Krueger Pool: The paint in the main pool is beginning to chip and flake off. Additionally, the lines for the swim lanes are faded and almost gone.

Operating Impact of Project (Positive - Savings or Negative - Costs)

If these projects for infrastructure repairs are not addressed through the CIP, then they will still need to be addressed through the Operational Fund Budget of each facility. Ignoring these repairs may lead to further repair and maintenance issues and could possibly lead to more costly repairs. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$1,000, in 2020 is \$2,250, in 2021 is \$625, in 2022 is \$3,250 and in 2023 is \$375, with an estimated 10 years to pay off each project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$121,000	\$40,000	\$90,000	\$25,000	\$130,000	\$15,000		\$421,000
Total	\$121,000	\$40,000	\$90,000	\$25,000	\$130,000	\$15,000	\$0	\$421,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional	\$10,000							\$10,000
5258-In House Engineering	\$6,000							\$6,000
5511-Construction	\$105,000	\$40,000	\$90,000	\$25,000	\$130,000	\$15,000		\$405,000
Total	\$121,000	\$40,000	\$90,000	\$25,000	\$130,000	\$15,000	\$0	\$421,000

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Program: 399 **Sub-Program:** 510

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2970666 City Owned Building Repairs & Evaluations				
Department/ Division:	Public Works/Engineering		Responsible Person:	Mike Flesch	
Project Status:	<input type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input checked="" type="checkbox"/> Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a “high performing organization”.	<input type="checkbox"/> 3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/> 6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$128,125

Project Description

This project will evaluate and make recommendations for improvements to the publicly owned buildings that remain not inspected. The project also will make some of the improvements as recommended in the inspection reports.

Project Justification

Delaying or ignoring facility exterior needs will result in acceleration in the decline of the public facilities and will require more costly repairs or even potentially facility replacements.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Cut annual maintenance costs. The estimated issuance interest expense for these projects, which are budgeted in the debt service fund in 2019-2024 is \$3,125 with an estimated 10 years to pay off each project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$875,000
Total	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$875,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional	\$17,300	\$17,300	\$17,300	\$17,300	\$17,300	\$17,300	\$17,300	\$121,100
5258-In House Engineering	\$15,100	\$15,100	\$15,100	\$15,100	\$15,100	\$15,100	\$15,100	\$105,700
5511-Construction	\$92,600	\$92,600	\$92,600	\$92,600	\$92,600	\$92,600	\$92,600	\$648,200
Total	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$875,000

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Program: 399 **Sub-Program:** 510

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2913663 City Hall Security Improvements					
Department/Division:	City Manager/City Hall		Responsible Person:	Mike Flesch & Lori Curtis Luther		
Project Status:	<input type="checkbox"/>	One time project or Item	<input checked="" type="checkbox"/>	Multi-Year Project of Item	<input type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input checked="" type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input checked="" type="checkbox"/>	2. Create and sustain a “high performing organization”.		3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.		5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$162,975

Project Description

Updating Second and Third Floor Security office flow by removing public access to the entire floor and limiting the access to just the east end of each floor. Project to include demolition, construction, mechanicals, electrical and waste removal. The First floor will also have a new conference room added to accommodate Closed Council meetings and public meetings for occupants of the other floors.

Project Justification

Current office configuration allows for unobstructed accesses to the entire floors. Current security standards are not met. This project brings these floors to current security standards. First floor=\$130,000; 2nd floor =\$160,000; 3rd floor = \$130,000.

Operating Impact of Project (Positive - Savings or Negative - Costs)

No impact. The estimated issuance interest expense for these projects, which are budgeted in the debt service fund in 2019-2020 is \$3,975 with an estimated 10 years to pay off each project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
N/A	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$360,000	\$159,000	\$159,000					\$678,000
Total	\$360,000	\$159,000	\$159,000	\$0	\$0	\$0	\$0	\$678,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional	\$46,050	\$11,050	\$11,050					\$68,150
5258-In House Engineering	\$10,000	\$12,500	\$12,500					\$35,000
5511-Construction	\$303,950	\$135,450	\$135,450					\$574,850
Total	\$360,000	\$159,000	\$159,000	\$0	\$0	\$0	\$0	\$678,000

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Program: 399 **Sub-Program:** 510

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2939681 City Hall Exterior Repairs					
Department/ Division:	Public Works/Facilities			Responsible Person:	Jodine Saunders	
Project Status:	X	One time project or Item		Multi-Year Project of Item		Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a "high performing organization".		3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.	X	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$91,225

Project Description

This project replaces broken bricks caused by leaking roofs. It also replaces the brick joint sealer and paints lintels.

Project Justification

Broken bricks allow moisture to infiltrate the wall system eventually causing failure. Poorly maintained joint sealer does the same. Painting of the lintels are more than cosmetic. If they are allowed to rust they will eventually fail.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Should reduce maintenance costs to repair plaster near the windows. Could possibly see some marginal cooling savings. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$2,225 with an estimated 10 years to pay off the project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$89,000						\$89,000
Total	\$0	\$89,000	\$0	\$0	\$0	\$0	\$0	\$89,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional		\$7,000						\$7,000
5258-In House Engineering		\$7,000						\$7,000
5511-Construction		\$75,000						\$75,000
Total	\$0	\$89,000	\$0	\$0	\$0	\$0	\$0	\$89,000

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Program: 399 **Sub-Program:** 510

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2939682 Grinnell Exterior Envelope Repairs					
Department/Division:	Public Works/Facilities		Responsible Person:	Jodine Saunders		
Project Status:	<input checked="" type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a "high performing organization".	<input type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$256,250

Project Description

This project replaces spalled brick, paints lintels, repairs limestone block and tuck-pointing, paints and replaces perimeter sealant at wood windows, wood doors and wood framed entrances, restores windows covered with Lexan, replaces aluminum framed windows, replaces metal framed glass entrance, and replaces air conditioning sleeves. Lead and asbestos abatement may be required as part of the paint preparation and sealant removal.

Project Justification

Deferred maintenance has led to the need for complete replacement of aluminum windows and some of the doors. All the windows and doors need to have the sealant replaced. Tuck pointing is needed to preserve the brick exterior from deteriorating due to water infiltration damage.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Sealing windows and doors along with replacing many windows will help to reduce heating and air-conditioning costs. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$6,250 with an estimated 10 years to pay off the project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$250,000						\$250,000
Total	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional Srv		\$14,000						\$14,000
5258-In House Engineering		\$10,000						\$10,000
5511-Construction		\$226,000						\$226,000
Total	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

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Program: 399 **Sub-Program:** 510

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2970683 Krueger Pool Bath House Roof Replacement					
Department/Division:	Public Works/Facilities			Responsible Person:	Jodine Saunders	
Project Status:	X	One time project or Item		Multi-Year Project of Item		Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a “high performing organization”.		3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.	X	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$127,100

Project Description

This project replaces the roof on the Krueger Pool Bath House and appropriate related flashings.

Project Justification

The roof has reached the end of its service life and is leaking and in need of replacement to prevent further deterioration

Operating Impact of Project (Positive - Savings or Negative - Costs)

Should reduce repair costs. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$3,100 with an estimated 10 years to pay off the project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$124,000						\$124,000
Total	\$0	\$124,000	\$0	\$0	\$0	\$0	\$0	\$124,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional		\$7,000						\$7,000
5258-In House Engineering		\$7,000						\$7,000
5511-Construction		\$110,000						\$110,000
Total	\$0	\$124,000	\$0	\$0	\$0	\$0	\$0	\$124,000

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Program: 399 **Sub-Program:** 510

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2970684 Shirland Ave. Salt Shed - New skin					
Department/Division:	DPW/Operations			Responsible Person:	Jodine Saunders	
Project Status:	<input checked="" type="checkbox"/>	One time project or Item		Multi-Year Project of Item		Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a “high performing organization”.		3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$23,575

Project Description

Salt shed on Westside (Shirland Ave) needs retarped.

Project Justification

The tarps on the Shirland Ave salt shed have damage and is at the end of its useful life. Have had repaired but now it needs to be replaced because it is causing problems with water getting into the salt.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Save on loss of salt. The estimated issuance interest expense for this project, which is budgeted in the debt service fund in 2019 is \$575 with an estimated 10 years to pay off the project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
N/A	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$23,000						\$23,000
Total	\$0	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5511-Construction		\$23,000						\$23,000
Total	\$0	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000

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Program: 399 **Sub-Program:** 510

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2970685 Replace Dump Body/Box for truck #583						
Department/Division:	DPW/Operations			Responsible Person:	Jodine Saunders		
Project Status:	<input checked="" type="checkbox"/>	One time project or Item		Multi-Year Project of Item		Yearly Project or Item	
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.	<input checked="" type="checkbox"/>	2. Create and sustain a "high performing organization".		3. Create and sustain economic and residential growth.	
		4. Create and sustain a high quality of life.		5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.	

Total Funds Requested in 2019 (Including Issuance Cost)

\$13,838

Project Description

Replace the dump body on truck #583 to prolong its usefulness in our fleet.

Project Justification

#583 is a 1999 Tandem dump truck with 95,000 miles the chassis and drive train has life left but the dump box is rusted through. This truck plays a major role in snow removal and heavy hauling during the summer months.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Extend the life of the truck. The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$337 in 2019 with a projected 10 years to pay off the equipment.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
N/A	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$13,500						\$13,500
Total	\$0	\$13,500	\$0	\$0	\$0	\$0	\$0	\$13,500

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5533-Vehicle/Equip/Software		\$13,500						\$13,500
Total	\$0	\$13,500	\$0	\$0	\$0	\$0	\$0	\$13,500

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Program: 499 **Sub-Program:** 511

CITY OF BELOIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

Project Title:	P2963686 Portable Radio Replacement					
Department/ Division:	Police & Fire			Responsible Person:	Chief Zibolski	
Project Status:	<input checked="" type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input checked="" type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input checked="" type="checkbox"/>	2. Create and sustain a "high performing organization".	<input type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input checked="" type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$604,750

Project Description

The police department and fire department propose to replace their existing single band portable radios with dual-banded (P25) portable radios to provide public safety interoperability. The current radios are six years old and have an expected life of five to seven years.

Police - 90 portable radios , projected total \$590,000 Fire - 80 portable radios, projected total \$469,000 Grand Total: \$1,059,000

Project Justification

The current portable (handheld) radios utilized by the police and fire departments do not provide interoperability due to their single band capacity limitations. Public safety interoperability requires the ability to communicate across various platforms (UHF, VHF,800 MHz) and systems to ensure communications between other public safety entities during a disaster, act of terrorism, mutual aid requests, civil disturbances or critical incidents. In order to establish this functionality, the current single band radios must be replaced. See attached report**

Operating Impact of Project (Positive - Savings or Negative - Costs)

This project will result in negative fiscal impact, but positive impact in terms of public safety. In addition, the evolution of interoperability communications and statewide 800 MHz systems are the norm in adjoining states (IL, MN, & MI). Wisconsin's system is identified as WISCOM. The cost to procure dual banded portable radios will likely increase over time. There is discount pricing for combined bulk purchases. Each device would have a 3 year warranty. Annual maintenance would begin in 2023 at a projected total of \$19,000. The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$14,750 in 2019 and \$11,725 in 2020 with a projected 20 years to pay off the equipment.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
Annual maintenance	\$0	\$0	\$0	\$0	-\$19,000	-\$19,000	-\$38,000
Total	\$0	\$0	\$0	\$0	-\$19,000	-\$19,000	-\$38,000

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$590,000	\$469,000					\$1,059,000
Total	\$0	\$590,000	\$469,000	\$0	\$0	\$0	\$0	\$1,059,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5533-Vehicle/ Equip/Software		\$590,000	\$469,000					\$1,059,000
Total	\$0	\$590,000	\$469,000	\$0	\$0	\$0	\$0	\$1,059,000

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Program: 499 _____ **Sub-Program:** 511 _____

CITY OF BELOIT								
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM								
PROJECT REQUEST								
Project Title:	P2954687 City wide camera/security project expansion							
Department/Division:	Information Technology			Responsible Person:	Ray Gorsline			
Project Status:	<input checked="" type="checkbox"/>	One time project or Item		<input type="checkbox"/>	Multi-Year Project of Item		<input type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input checked="" type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.		<input type="checkbox"/>	2. Create and sustain a "high performing organization".		<input type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	<input type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.		<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.
Total Funds Requested in 2019 (Including Issuance Cost)								
\$30,750								
Project Description								
This project involves cleaning, repairing, or replacing City wide security surveillance cameras and outdated Digital Video Recorder (DVR) equipment.								
Project Justification								
The City wide camera system resides on an older XP server that is vulnerable to security issues. The cameras are blurry at best and are almost unusable for distinguishing subject's features. Cameras on the system have gone offline and server restarts take over 14 minutes of non-recordable time to recover. Video recordings are also choppy and rarely yield usable results.								
Operating Impact of Project (Positive - Savings or Negative - Costs)								
No impact. The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$750 in 2019 with a projected 10 years to pay off the equipment.								
Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total	
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Financing Methods (Revenues)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$30,000						\$30,000
Total	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Outlay Type (Expenditures)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5533-Vehicle/Equip/Software		\$30,000						\$30,000
Total	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
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Program: 499 **Sub-Program:** 511

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2953688 Cisco Fiber Switch Closet Replacements					
Department/ Division:	Information Technology		Responsible Person:	Ray Gorsline		
Project Status:	<input checked="" type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input checked="" type="checkbox"/>	2. Create and sustain a “high performing organization”.	<input type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$30,750

Project Description

This project involves replacing all of the 9-12 year old switches in the City Hall Network closets.

Project Justification

Each of the departments at City Hall have redundant switches that keep connections with the servers in the Network Operations Center on the first floor. The switches are no longer serviceable and have reached end of life with the vendor. The switches are slow and could go offline at any time, creating unnecessary downtime for the City and create an immediate expense impact. There are also plans to host an Emergency Operations Center (EOC) at City Hall 4th Floor and the existing units will not be fast enough to process the throughput.

Operating Impact of Project (Positive - Savings or Negative - Costs)

The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$750 in 2019 with a projected 10 years to pay off the equipment.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$30,000						\$30,000
Total	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5533-Vehicle/ Equip/Software		\$30,000						\$30,000
Total	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

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Program: 499 _____ **Sub-Program:** 511 _____

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2953689 Forum Video Equipment Replacement				
Department/Division:	Information Technology		Responsible Person:	Ray Gorsline	
Project Status:	<input checked="" type="checkbox"/>	One time project or Item		Multi-Year Project of Item	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.	<input checked="" type="checkbox"/>	2. Create and sustain a "high performing organization".	3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input checked="" type="checkbox"/>

Total Funds Requested in 2019 (Including Issuance Cost)

\$20,500

Project Description

This project involves replacement of the 10 year old video equipment in the City Hall forum.

Project Justification

The video equipment in the forum is at or near end of life and municipal court has to restart the monitors several times to get a display to appear. The monitor colors are fading and the position and placement make it difficult for viewers to gain a good perspective.

Operating Impact of Project (Positive - Savings or Negative - Costs)

No impact. The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$500 in 2019 with a projected 10 years to pay off the equipment.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$20,000						\$20,000
Total	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional		\$20,000						\$20,000
Total	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000

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Program: 499 **Sub-Program:** 511

CITY OF BELOIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

Project Title:	P2916690 ADA Voting Equipment Replacement						
Department/Division:	Finance/City Clerk			Responsible Person:	Lorena R. Stottler		
Project Status:	X	One time project or Item		Multi-Year Project of Item		Yearly Project or Item	
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a "high performing organization".		3. Create and sustain economic and residential growth.	
		4. Create and sustain a high quality of life.		5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.	

Total Funds Requested in 2019 (Including Issuance Cost)

\$28,700

Project Description

This is a required replacement of the Circa 1998 Auto mark used in polling places.

Project Justification

Old equipment slated for Federal de-certification by January 1, 2020 due to Windows 7 platform and ability to maintain.

Operating Impact of Project (Positive - Savings or Negative - Costs)

No projected costs because new equipment will be certified through US Election Assistance Commission (EAC) with an estimated lifespan of 12 - 20 years. The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$700 in 2019 with a projected 10 years to pay off the equipment.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$28,000						\$28,000
Total	\$0	\$28,000	\$0	\$0	\$0	\$0	\$0	\$28,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5533-Vehicle/Equip/Software		\$28,000						\$28,000
Total	\$0	\$28,000	\$0	\$0	\$0	\$0	\$0	\$28,000

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Program: 499 **Sub-Program:** 511

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2963030 Engine 697 Replacement						
Department/ Division:	Fire			Responsible Person:	Bradley Liggett		
Project Status:	<input type="checkbox"/>	One time project or Item	X	<input checked="" type="checkbox"/>	Multi-Year Project of Item	<input type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	X	1. Create and sustain safe and healthy neighborhoods.			2. Create and sustain a “high performing organization”.		3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.			5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$291,270

Project Description

Replacement of Engines 693 and 696. Engine city #693 was purchased in 1997 and scheduled for replacement in 2012 according to the vehicle replacement program. Engine city #696 & 697 were purchased in 1999 and are scheduled for replacement in 2016 according to the vehicle replacement program. Engine #693 is currently 18 years old and the cost of maintenance has increased significantly. Engine #696 & 697 are 16 years old and the cost of maintenance has also increased significantly.

Project Justification

This causes the out-of-service time for these pieces of apparatus to increase as well. The safety and efficiency has become unreliable. National Fire Protection Association 1901 requires front line fire engines to be no more than 15 years old. Two engines were delivered and were in service in 2016. This will be the final replacement for this project in 2018. This will bring all of our pumping apparatus into compliance with safety standards.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Replacing these engines will reduce these costs and increase safety, efficiency, and above all reliability. The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$7,100 in 2019 with a projected 10 years to pay off the equipment.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$230,000	\$284,166						\$514,166
Total	\$230,000	\$284,166	\$0	\$0	\$0	\$0	\$0	\$514,166

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5531-Vehicle over \$1,000	\$230,000	\$284,166						\$514,166
Total	\$230,000	\$284,166	\$0	\$0	\$0	\$0	\$0	\$514,166

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Program: 499 **Sub-Program:** 512

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2970691 Ice Rink Zamboni				
Department/Division:	DPW: Parks and Recreation		Responsible Person:	Mark Edwards	
Project Status:	X	One time project or Item		Multi-Year Project of Item	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.	X	2. Create and sustain a "high performing organization".	3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.		5. Create and sustain high quality infrastructure and connectivity.	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$69,311

Project Description

Replace the Ice Rink Zamboni with the latest and most up to date technology available. The function of the Zamboni is to maintain the ice sheet in 2 ways. First, the Zamboni is critical in maintaining a quality sheet of ice that is not only playable, but safe. Second, the Zamboni is important in maintaining the proper ice sheet thickness. Ice that is too thick causes undue stress on the compressor system resulting in increased operating cost and ice that is too thin can become a safety hazard.

Project Justification

The overall maintenance cost the past 5 years is \$32, 397. This averages to \$6,479 per year. Additionally, this Zamboni was purchased in 2005 and is beginning to demonstrate a lot of wear and tear. As this wear and tear continues there will be a higher incident of breakdowns resulting in an increase in overall maintenance cost.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Replacing the Zamboni will not only reduce operating costs but maintenance cost as well. \$40,000 will come from the equipment replacement fund and the remainder will be borrowed for. The estimated issuance interest expense for this equipment, which is budgeted in the debt service fund is \$1,690 in 2019 with a projected 10 years to pay off the equipment.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$67,620						\$67,620
4999-Equipment		\$40,000						\$40,000
Total	\$0	\$107,620	\$0	\$0	\$0	\$0	\$0	\$107,620

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5531-Vehicle over \$1,000		\$107,620						\$107,620
Total	\$0	\$107,620	\$0	\$0	\$0	\$0	\$0	\$107,620

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Program: 499 **Sub-Program:** 512

CITY OF БЕЛОИТ
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

Project Title:	P2967520: Property Acquisition/ Code Enforcement-Demolition / Rehabilitation					
Department/ Division:	Community Development			Responsible Person:	Julie Christensen	
Project Status:	<input type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	X	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	X	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a “high performing organization”.	<input type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$256,250

Project Description

Purchase tax foreclosure properties for defensive purposes to ensure that these houses do not negatively impact our neighborhoods. Fund the demolition of condemned properties which are not demolished by the owner in the required 30 days. Provide the local match for HOME-funded purchase-rehab projects.

Project Justification

The Housing Incentive Policy, which was adopted by the City Council, identifies as an activity the purchase of foreclosed properties from Rock County. Also, during the year, properties often become available for sale which are detrimental to our neighborhoods. It is in the best interest of the City to make these defensive purchases. It is also important to reduce the number of unsafe structures in the City of Beloit. The proposed activities to be funded help stabilize our neighborhoods.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Acquisition and probable demolition of the houses will aid in blight reduction and reduce the number of negative neighborhood issues which normally arise where there are blighted or vacant structures. This will also help bring up the average value of the remaining housing stock in these areas. The drawback is that the assessment will decrease after the demolition. Using the funds to meet the local match requirement helps increase the value of the property, thus increasing the City's tax base. The estimated issuance interest expense for these projects, which are budgeted in the debt service fund is \$6,250 in 2019 and \$7,500 in 2020-2024 with a projected 10 years to pay off the projects.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
N/A	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt	\$220,000	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,970,000
Total	\$220,000	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,970,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240-Professional	\$45,000	\$50,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$470,000
5258-In House Engineering	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$35,000
5516-Demo & Site Prep	\$170,000	\$195,000	\$220,000	\$220,000	\$220,000	\$220,000	\$220,000	\$1,465,000
Total	\$220,000	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,970,000

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Program: 299 _____ **Sub-Program:** 508 _____

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2173636 KRUEGER HASKELL GOLF COURSE ENHANCEMENT				
Department/Division:	Public Works/Parks & Leisure services	Responsible Person:	Mark Edwards		
Project Status:	<input type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input checked="" type="checkbox"/> Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a “high performing organization”.	<input type="checkbox"/> 3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/> 6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$30,750

Project Description

2019 - Krueger Golf Clubhouse, replace carpeting: \$30,000. 2020 - remodel clubhouse restroom: \$30,000. 2020 - pave maintenance shop lot: \$25,000. 2021 - vinyl side clubhouse: \$50,000. 2021 - install new outdoor patio: \$15,000. 2022 - replace tee box signs: \$30,000. 2022 - replace cart paths: \$75,000. 2023 - parking lot retaining wall: \$50,000. 2023 - purchase new patio furnishings: \$10,000.

Project Justification

The clubhouse carpeting is 28 years old and is demonstrating considerable wear and tear. Additionally, the carpet is outdated. Updating the carpeting will not only enhance a golfer's experience at the golf course but allow us to better market the clubhouse for other events such as weddings and baby showers. The end result will be generating more revenue.

Operating Impact of Project (Positive - Savings or Negative - Costs)

If these infrastructure repairs are not addressed through the CIP Fund, then they will still need to be addressed through the Operational Fund Budget. The estimated issuance interest expense for these projects, which are budgeted in the debt service fund in 2019 is \$750, in 2020 is \$1,375, in 2021 is \$1,625, in 2022 is \$2,625 and in 2023 is \$1,500, with an estimated 10 years to pay off each project.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4900-GO Debt		\$30,000	\$55,000	\$65,000	\$105,000	\$60,000		\$315,000
Total	\$0	\$30,000	\$55,000	\$65,000	\$105,000	\$60,000	\$0	\$315,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5511-Construction		\$30,000	\$55,000	\$65,000	\$75,000	\$50,000		\$275,000
5533-Vehicle/Equip/Software					\$30,000	\$10,000		\$40,000
Total	\$0	\$30,000	\$55,000	\$65,000	\$105,000	\$60,000	\$0	\$315,000

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Program: 399 **Sub-Program:** 510

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P5070692 Milwaukee Road Extension East of I39/90					
Department/ Division:	Public Works/Engineering			Responsible Person:	Mike Flesch	
Project Status:	X	One time project or Item		Multi-Year Project of Item		Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a "high performing organization".	X	3. Create and sustain economic and residential growth.
		4. Create and sustain a high quality of life.	X	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$140,000

Project Description

For this project the Wisconsin Department of Transportation (DOT) is the lead and is part of the I39/90 and I43 Interchange improvements. The expenditure for this is the City's share of the decorative lighting. The balance of the extension is being paid for by the Wisconsin DOT.

Project Justification

The DOT will not install decorative street lighting to match the lighting on Gateway Boulevard and Milwaukee Road. The DOT will only participate at the cost of standard lighting. It is the desire of the City to match the decorative lighting and this is the City's portion of the cost. A State Municipal Agreement was passed by City Council authorizing the expenditure in January of 2018.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4999-Fund Balance		\$140,000						\$140,000
Total	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5514-Roadway Construction		\$140,000						\$140,000
Total	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000

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Program: 299 **Sub-Program:** 605

CITY OF БЕЛОIT
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM
PROJECT REQUEST

Project Title:	P5321607 Milwaukee Road Gateway Corridor Improvement						
Department/Division:	Public Works/Engineering			Responsible Person:	Mike Flesch		
Project Status:	<input type="checkbox"/>	One time project or Item	<input checked="" type="checkbox"/>	Multi-Year Project of Item	<input type="checkbox"/>	Yearly Project or Item	
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a "high performing organization".	<input type="checkbox"/>	3. Create and sustain economic and residential growth.	
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.	

Total Funds Requested in 2019 (Including Issuance Cost)

\$55,000

Project Description

A new monument median sign announcing the City of Beloit will be installed just west of Ford Drive in 2020.

Project Justification

The Milwaukee Road Corridor is the primary entrance into the City of Beloit and provides visitors with their first impression of the City. In 2011, staff and citizens completed a plan that provided a series of recommendations for improving pedestrian access, lighting, landscaping and signage. This will construct the plan's vision for signage.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Will directly impact operating budget by using TIF fund balance to finance projects.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4031- TID Financing	\$1,092,183							\$1,092,183
4999-Fund Balance	\$2,394,000	\$55,000						\$2,449,000
4500- Operating	\$220,000							\$220,000
Total	\$3,706,183	\$55,000	\$0	\$0	\$0	\$0	\$0	\$3,761,183

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5240- Professional	\$222,000							\$222,000
5258-In House Engineering	\$279,000	\$5,000						\$284,000
5511- Construction		\$50,000						\$50,000
5514-Roadway Construction	\$3,205,183							\$3,205,183
Total	\$3,706,183	\$55,000	\$0	\$0	\$0	\$0	\$0	\$3,761,183

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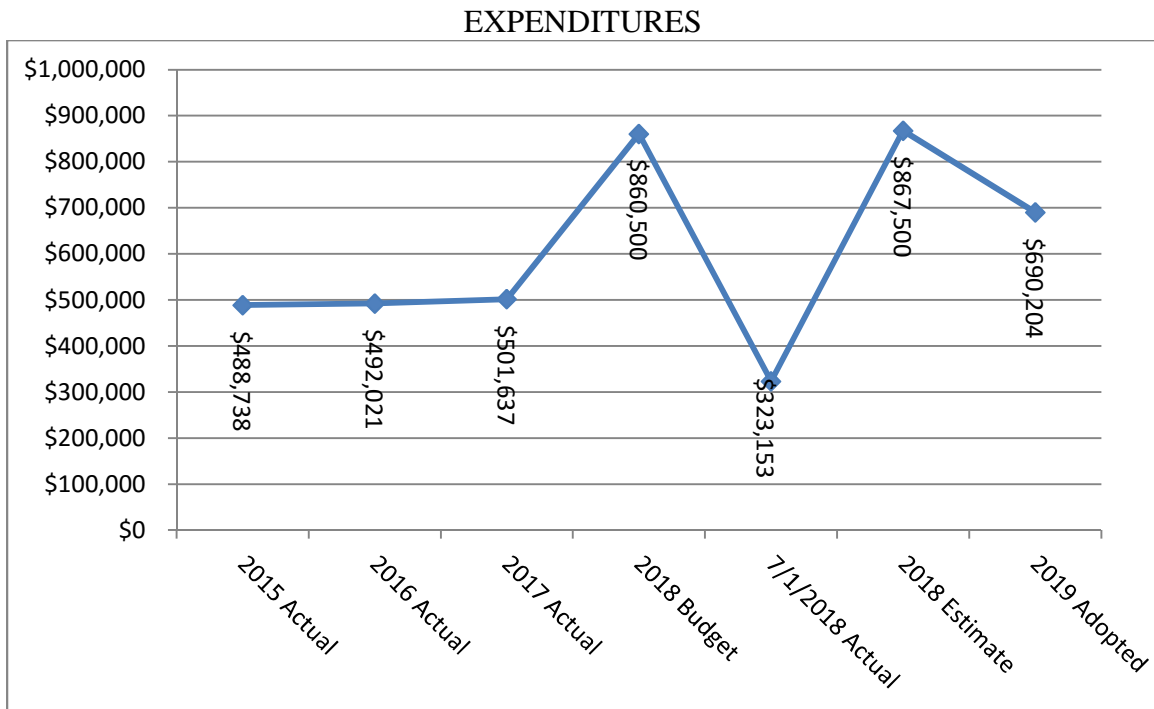
Program: 299 **Sub-Program:** 612

DEPARTMENT – PUBLIC WORKS

Capital Improvement Fund

CIP Engineering Division Description:

The CIP Design – Engineering was established to allocate time and expenses of the engineering staff to the capital projects that they design or administer. The Fund recovers its costs through charges to the various Capital Improvement Projects that time and expenses were allocated.



29707192 CIP ENGINEERING

ACCOUNTS FOR:		2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018 YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
CAPITAL IMPROVEMENTS PROGRAM										
DEPARTMENTAL EARNINGS										
29707192	4505 OPERATING INCOME	(\$508,000)	(\$527,216)	(\$501,637)	(\$860,500)	\$0	(\$867,500)	(\$375,600)	\$484,900	-56.35%
29707192	4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	(\$314,604)	(\$314,604)	100.00%
TOTAL REVENUES		(\$508,000)	(\$527,216)	(\$501,637)	(\$860,500)	\$0	(\$867,500)	(\$690,204)	\$170,296	-19.79%
PERSONNEL SERVICES										
29707192	5110 REGULAR PERSONNEL	\$271,299	\$263,434	\$270,690	\$345,666	\$166,149	\$336,855	\$349,246	\$3,580	1.04%
29707192	511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$0	\$0	\$8,811	\$9,500	\$9,500	100.00%
29707192	5130 EXTRA PERSONNEL	\$1,420	\$0	\$10,608	\$15,600	\$7,406	\$15,600	\$18,000	\$2,400	15.38%
29707192	5150 OVERTIME	\$173	\$2,805	\$785	\$7,000	\$7,290	\$14,000	\$10,000	\$3,000	42.86%
WISCONSIN RETIREMENT										
29707192	5191 FUND	\$18,465	\$17,574	\$18,570	\$21,938	\$11,621	\$21,938	\$22,875	\$937	4.27%
29707192	5192 WORKER'S COMPENSATION	\$9,144	\$16,016	\$11,126	\$17,344	\$5,818	\$17,344	\$12,609	(\$4,735)	-27.30%
29707192	519301 SOCIAL SECURITY	\$16,717	\$16,316	\$17,397	\$20,279	\$10,955	\$20,279	\$21,111	\$832	4.10%
29707192	519302 MEDICARE	\$3,910	\$3,816	\$4,069	\$4,742	\$2,562	\$4,742	\$4,936	\$194	4.09%
HOSPITAL/SURG/DENTAL										
29707192	5194 INSURANCE	\$82,265	\$61,818	\$63,154	\$77,412	\$43,378	\$77,412	\$89,573	\$12,161	15.71%
29707192	5195 LIFE INSURANCE	\$731	\$455	\$559	\$733	\$411	\$733	\$899	\$166	22.65%
UNEMPLOYMENT										
29707192	5196 COMPENSATION	\$0	\$4,081	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE										
VEHICLE EQUIP OPER. &										
29707192	5211 MAINT.	\$5,630	\$5,480	\$6,926	\$5,383	\$1,160	\$5,383	\$6,174	\$791	14.69%
OTHER EQUIPMENT										
29707192	5214 MAINTENANCE	\$1,250	\$0	\$942	\$700	\$0	\$700	\$700	\$0	0.00%
COMPUTER/OFFICE EQUIP										
29707192	5215 MAIN.	\$3,449	\$7,419	\$15,131	\$52,240	\$10,305	\$52,240	\$52,361	\$121	0.23%
SCHOOLS, SEMINARS, &										
29707192	5223 CONFERENCES	\$1,851	\$1,483	\$2,118	\$10,500	\$4,125	\$10,500	\$7,500	(\$3,000)	-28.57%
29707192	5232 DUPLICATING & DRAFTING	\$988	\$1,283	\$3,948	\$2,200	\$79	\$2,200	\$2,200	\$0	0.00%
29707192	5240 CONT PROFESSIONAL	\$0	\$0	\$7,015	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
29707192	5244 OTHER FEES	\$0	\$170	\$128	\$0	\$0	\$0	\$0	\$0	0.00%
29707192	5257 COMPUTER SERVICES	\$7,445	\$26,576	\$1,554	\$9,500	\$0	\$9,500	\$9,500	\$0	0.00%
29707192	5285 INSURANCE - FLEET	\$318	\$345	\$406	\$328	\$164	\$328	\$387	\$59	17.99%
INSURANCE-										
29707192	5286 COMPREHENSIVE LIAB	\$2,728	\$2,471	\$2,578	\$3,213	\$1,607	\$3,213	\$4,195	\$982	30.56%
29707192	5289 INSURANCE - OTHER	\$218	\$308	\$338	\$387	\$194	\$387	\$478	\$91	23.51%
MATERIALS & SUPPLIES										
OFFICE/COMP EQUIP &										
29707192	5332 SUPPLIES	\$0	\$1,699	\$2,194	\$0	\$0	\$0	\$0	\$0	0.00%
29707192	5347 UNIFORMS	\$59	\$472	\$400	\$2,960	\$431	\$2,960	\$2,960	\$0	0.00%

29707192 CIP ENGINEERING

ACCOUNTS FOR:		2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT
CAPITAL IMPROVEMENTS PROGRAM		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018 YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
FIXED EXPENSES										
RENT/NON-CAPITAL LEASE-										
29707192	5411 BUILDNG	\$58,100	\$58,000	\$61,000	\$59,000	\$29,500	\$59,000	\$60,000	\$1,000	1.69%
29707192	5412 \$1,000 EQUIP-COMPUTER OVER	\$2,578	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPRECI/	5899 RESERVE/CONTINGENCY	\$0	\$0	\$0	\$158,375	\$0	\$158,375	\$0	(\$158,375)	-100.00%
29707192	5730 VEHICLE RESERVE	\$0	\$0	\$0	\$40,000	\$20,000	\$40,000	\$0	(\$40,000)	0.00%
29707192	573001 COMPUTER RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES		\$488,738	\$492,021	\$501,637	\$860,500	\$323,153	\$867,500	\$690,204	(\$170,296)	-19.79%
NET TOTAL		(\$19,262)	(\$35,195)	(\$0)	\$0	\$323,153	\$0	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The amount of departmental income depends on the number of CIP projects that need in house Engineering. This can fluctuate each year based on the number of infrastructure repairs and reconstruction projects versus the amount of equipment items that need to be purchased through borrowing.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: CIP Engineering

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

Goal(s)

2015
Actual

2016
Actual

2017
Actual

2018
Target

2019
Target

WORKLOAD:								
WORKLOAD:	1. Implement CIP Program.	# of CIP projects	5	17	21	31	40	20
EFFICIENCY & EFFECTIVENESS:	To develop recommendations for and administer the Capital Improvement Program.	Completion of CIP projects within budget.	5	100%	98%	98%	95%	98%

CITY COUNCIL GOALS:

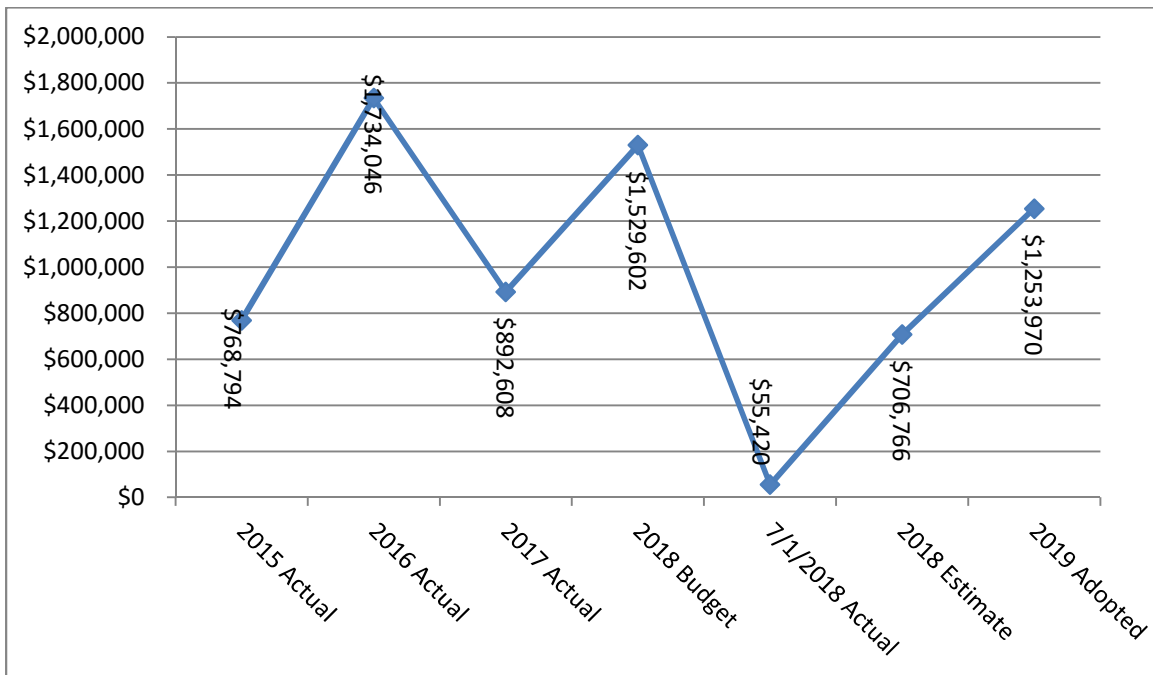
1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

CAPITAL IMPROVEMENT FUND

Equipment Replacement Fund Description:

The Equipment Replacement Fund is used to accumulate funds to assist with the purchase of motorized equipment by various City departments, based on the usage of the equipment during its useful life. Fees are charged to the departments based on the type of equipment, its estimated replacement cost, and useful life.

EXPENDITURES



33 EQUIPMENT REPLACEMENT FUND

ACCOUNTS FOR:	2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018 YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
INVESTMENTS & PROPERTY INCOME									
33 4413 INTEREST INCOME GAIN (LOSS) ON	(\$80,563)	(\$71,255)	(\$61,342)	(\$105,000)	(\$65,723)	(\$105,000)	(\$119,116)	(\$14,116)	13.44%
33 441302 MARKET VALUES RECOVERIES CITY-	(\$59,370)	\$7,015	\$69,777	\$0	\$79,383	\$0	\$0	\$0	0.00%
33 4416 OWNED PRP	\$0	(\$18,579)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS									
33 4505 OPERATING INCOME	(\$859,000)	(\$821,296)	(\$870,603)	(\$1,424,602)	(\$712,301)	(\$1,424,602)	(\$1,134,854)	\$289,748	-20.34%
OTHER FINANCING SOURCE									
33 4999 FUNDBALAPP	\$0	(\$37,584)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$998,933)	(\$941,699)	(\$862,168)	(\$1,529,602)	(\$698,641)	(\$1,529,602)	(\$1,253,970)	\$275,632	-18.02%
CAPITAL OUTLAY									
33 5531 EQUIP OVER 1,000	\$768,794	\$1,734,046	\$892,608	\$706,766	\$55,420	\$706,766	\$932,824	\$226,058	31.98%
5899 SURPLUS	\$0	\$0	\$822,836	\$0	\$0	\$0	\$321,146	(\$501,690)	-60.97%
TOTAL EXPENDITURES	\$768,794	\$1,734,046	\$892,608	\$1,529,602	\$55,420	\$706,766	\$1,253,970	(\$275,632)	-18.02%
NET TOTAL	(\$230,139)	\$792,347	\$30,440	\$0	(\$643,222)	(\$822,836)	\$0	\$0	0.00%

Budget Modifications: To balance the General Fund in 2009, the equipment reserve funds for all General Fund orgs were cut. As a result we will reach a point where funding for these Division's will not be available and this equipment will need to go into the CIP and be borrowed for.

**EQUIPMENT REPLACEMENT RESERVE FUND
PROJECTED FOR YEAR ENDING 12/31/2019**

2019

End of Life
Estimated
Replacement
Cost

Equipment Number	Year Acquired	Expected Replacement Year	Estimated Useful Life	Estimated Remaining Life	Manufacturer	Model	Description	Department	Dept Account #	Original Cost (Gross of Trade-in)	End of Life Estimated Replacement Cost
Police											
3330	2014	2019	5	1	FORD	Police Interceptor	SQUAD 6	POLICE	01622315	23,867.00	30,165.00
3331	2014	2019	5	1	FORD	Police Interceptor	SQUAD 7	POLICE	01622315	23,867.00	30,165.00
3332	2014	2019	5	1	FORD	Police Interceptor	SQUAD 8	POLICE	01622315	23,867.00	30,165.00
3333	2014	2019	5	1	FORD	Police Interceptor	SQUAD 9	POLICE	01622315	23,867.00	30,165.00
3241	2012	2025	13	7	FORD	Interceptor Utility	SQUAD 10	POLICE	01622315	26,419.00	30,165.00
Total Police										121,887.00	150,825.00
Snow											
2004	2005	2015	10	-3	GMC	C8000 MED-DUTY	DUMPTRUCK	SNOW	01707273	94,573.00	145,000.00
Total Snow										94,573.00	145,000.00
Solid Waste											
2076	2012	2022	10	4	WILKENS	50127AOX	TRANSFER TRAILER	SOLID WASTE	85707274	89,300.00	105,000.00
Total Solid Waste										89,300.00	105,000.00
Recreation											
2019	2005	2015	10	-3	ZAMBONI	540	ICE RESURFACER	RECREATION	01707304	67,514.96	107,620.00
Total Recreation										67,514.96	107,620.00
Cemetery											
440	2004	2014	10	-4	GMC	SIERRA 3500	1 TON 4WD PICK UP W/PLOW	CEMETERY	22707387	34,078.00	45,000.00
Total Cemetery										34,078.00	45,000.00
Golf Course											
8014	2007	2014	7	-4	TORO	REELMASTER-54	GREENS MOWER	GOLF	21707386	40,892.00	45,000.00
Total Golf Course										40,892.00	45,000.00
Wastewater											
2034	2008	2018	10	0	KOMATSU	WB146PS-5	BACK HOE	WWTP	23707565	117,087.00	105,000.00
415	2002	2014	12	-4	GMC	SIERRA 1500	1/2 TON PICKUP W/LIFT GATE	WWTP	23707562	21,955.00	35,000.00
2053	2009	2018	9	0	CHEVROLET	SILVERADO 1500	Pickup	WWTP	23707567	21,113.50	40,000.00
Total Wastewater										160,155.50	180,000.00
Storm Water											
2066	2011	2018	7	0	Elgin	PELICAN NP	STREET SWEEPER	STORMWATER	27707508	175,009.00	222,000.00
Total Storm Water										175,009.00	222,000.00
Total City Funds Available Less Interest Income										783,409.46	1,000,445.00

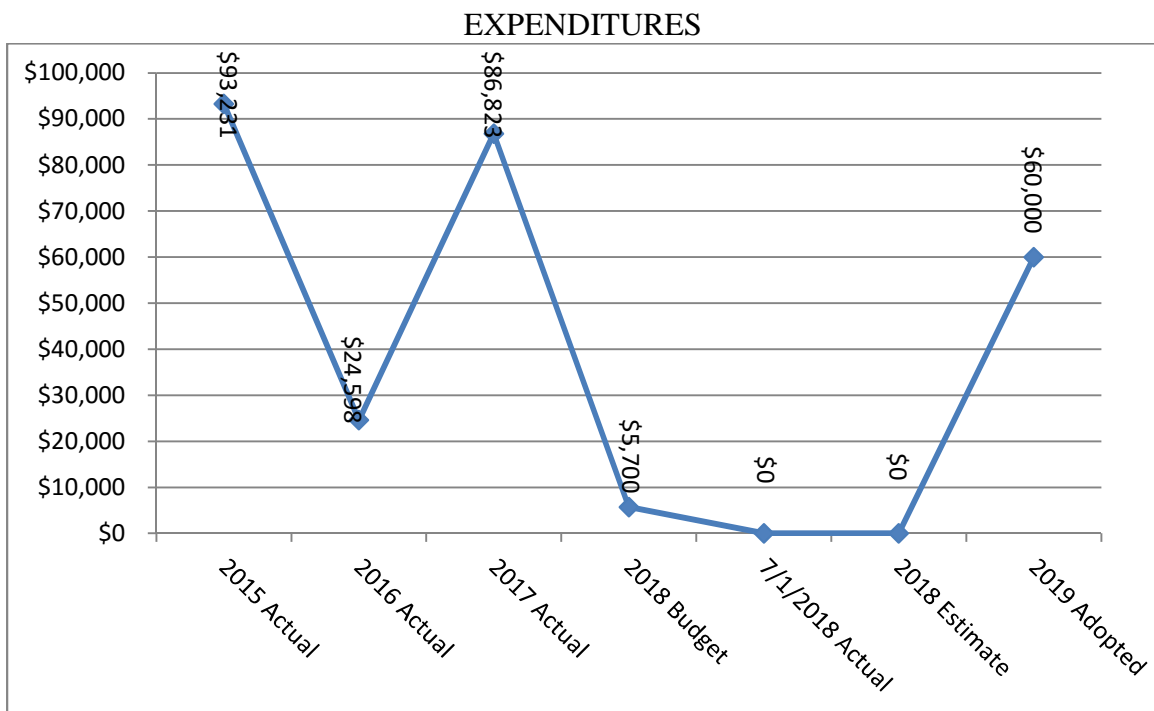
Police	33222315	150,825.00
Snow	33707273	145,000.00
Solid Waste	33707274	105,000.00
Recreation	33707304	107,620.00
Cemetery	33707387	45,000.00
Golf Course	33707386	45,000.00
Wastewater	33707562	35,000.00
Wastewater	33707565	105,000.00
Wastewater	33707567	40,000.00
Storm Water	33707508	222,000.00

1,000,445.00

CAPITAL IMPROVEMENT FUND

Computer Replacement Fund Description:

The Computer Replacement Fund is used to accumulate funds to assist with the purchase of equipment by various City departments, based on the usage of the equipment during its useful life. Fees are charged to the departments based on the type of equipment, its estimated replacement cost, and useful life.



32 COMPUTER REPLACEMENT

ACCOUNTS FOR: COMPUTER REPLACEMENT	2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
INVESTMENTS & PROPERTY INCOME									
32 4313 INTEREST INCOME	(\$3,876)	(\$4,130)	(\$2,742)	(\$5,700)	(\$1,089)	(\$5,700)	(\$3,600)	\$2,100	-36.84%
DEPARTMENTAL EARNINGS									
32 4505 OPERATING INCOME	(\$39,315)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
32 4533 RECYCLING	(\$289)	(\$345)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER FINANCING SOURCE									
32 4900 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
32 4999 APPLIED	\$0	\$0	\$0	\$0	\$0	\$0	(\$56,400)	(\$56,400)	100.00%
TOTAL REVENUES	<u>(\$43,480)</u>	<u>(\$4,475)</u>	<u>(\$2,742)</u>	<u>(\$5,700)</u>	<u>(\$1,089)</u>	<u>(\$5,700)</u>	<u>(\$60,000)</u>	<u>(\$54,300)</u>	<u>952.63%</u>
CAPITAL OUTLAY									
32 5534 OVER \$1,000	\$93,231	\$24,598	\$86,823	\$5,700	\$0	\$0	\$60,000	\$54,300	952.63%
32 5899 SURPLUS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	<u>\$93,231</u>	<u>\$24,598</u>	<u>\$86,823</u>	<u>\$5,700</u>	<u>\$0</u>	<u>\$0</u>	<u>\$60,000</u>	<u>\$54,300</u>	<u>952.63%</u>
NET TOTAL	<u>\$49,751</u>	<u>\$20,123</u>	<u>\$84,081</u>	<u>\$0</u>	<u>(\$1,089)</u>	<u>(\$5,700)</u>	<u>\$0</u>	<u>\$0</u>	<u>0.00%</u>

Budget Modifications: \$60,000 is budgeted in 2019 to create a Virtual Machine redundant backups with the ability to spin up stand-by servers to improve efficiencies and avoid unnecessary downtime.

DEBT SERVICE FUND

The Debt Service Fund accounts for the payment of principal and interest on general obligation bonds and notes that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has sold bond issues that have financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

2019 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
Taxes	(\$4,800,000)	(\$4,769,154)	(\$4,850,000)	(\$4,850,000)	(\$3,826,012)	(\$4,850,000)	(\$5,250,000)	(\$400,000)	8.25%
Intergovernmental Aids & Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Investments & Property Income	(\$685)	(\$351)	(\$840)	\$0	(\$607)	\$0	\$0	\$0	0.00%
Departmental Earnings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Other Financing Sources	(\$1,335,516)	(\$1,277,890)	(\$2,680,490)	(\$1,086,175)	(\$779,429)	(\$1,086,175)	(\$750,244)	\$335,931	-30.93%
TOTAL	(\$6,136,201)	(\$6,047,395)	(\$7,531,330)	(\$5,936,175)	(\$4,606,048)	(\$5,936,175)	(\$6,000,244)	(\$64,069)	1.08%
EXPENDITURES:									
Debt Service	\$6,272,785	\$6,288,558	\$7,998,501	\$5,936,175	\$5,337,730	\$5,936,175	\$6,000,244	\$64,069	1.08%
TOTAL	\$6,272,785	\$6,288,558	\$7,998,501	\$5,936,175	\$5,337,730	\$5,936,175	\$6,000,244	\$64,069	1.08%

DEBT SERVICE FUND

2019 Operating Budget

The Debt Service Fund accounts for the payment of principal and interest on general obligation bonds that are backed by the full faith and credit of the City of Beloit. It has been the practice of the City to fund tax increment financing projects through the issuance of general obligation bonds and to abate property taxes with incremental tax revenues. Additionally, the City has sold bond issues that have financed improvements that are to be repaid from Special Revenue and Enterprise Funds. Therefore, Debt Service Fund revenues reflect not only the receipt of property taxes, but also include transfers from the special revenue and enterprise funds.

The City debt service obligation also included general obligation debt issued for the benefit of the City's Tax Increment Increment Financing Districts #8, #10, #11, #12, #13 and #14. The Water Utility, Wastewater Utility and Storm Water Utility issue other debt through revenue bonds. Bonds for the payment of which the full faith and credit of the issuing government are pledged.

As of December 31, 2018, the City's outstanding debt is estimated to total \$49,912,060. The amount represents 60% of the City's legal debt limit of \$82,514,460.

	<u>2018 Adopted</u>	<u>2019 Adopted</u>	<u>Change</u>	<u>% Change</u>
Debt Service Levy	\$4,850,000.00	\$5,250,000.00	\$400,000.00	8.25%

Estimated Fund Balance January 1, 2019

2019 Revenues

Tax Levy	\$5,250,000
Library Donations	\$0
Operating Transfer in TIF #5	\$0
Operating Transfer in TIF #6	\$106,690
Operating Transfer in TIF #8	\$213,481
Operating Transfer in TIF #9	\$20,200
Operating Transfer in TIF #10	\$187,453
Operating Transfer in TIF #11	\$0
Operating Transfer in TIF #12	\$63,283
Operating Transfer in TIF #13	\$94,388
Fund Balance Applied	<u>\$64,749</u>
TOTAL REVENUES	<u>\$6,000,244</u>

2019 Expenditures

Principal Corporate Purpose Bonds	\$4,642,989
Interest Corporate Purpose Bonds	\$1,357,255
TOTAL EXPENDITURES	<u>\$6,000,244</u>

Estimated Fund Balance December 31, 2019 **(\$64,749)**

Long-Term Obligations

Long-term obligations activity for the year ended December 31, 2017 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Amounts due within one year
Governmental Activities					
Bonds and Notes Payable:					
General Obligation Debt					
General	\$46,798,538	\$6,035,000	\$6,669,562	\$46,163,976	\$4,596,001
Premium on debt	\$530,646	\$137,161	\$45,112	\$622,695	\$0
Sub-totals	<u>\$47,329,184</u>	<u>\$6,172,161</u>	<u>\$6,714,674</u>	<u>\$46,786,671</u>	<u>\$4,596,001</u>
Other Liabilities:					
Compensated Absences					
Sick Leave	\$1,458,322	\$92,123	\$340,635	\$1,209,810	\$92,123
Vacation	\$1,541,835	\$1,415,522	\$1,541,835	\$1,415,522	\$1,415,522
Other post-employment benefit liability	\$39,538,245	\$3,408,813	\$0	\$42,947,058	\$0
Other Debt					
Town of Turtle	\$40,000	\$0	\$10,000	\$30,000	\$10,000
Capital Leases					
Payable to component unit	\$11,473,188	\$0	\$2,625,160	\$8,848,028	\$3,335,000
Other capital leases	\$302,821	\$0	\$45,433	\$257,388	\$47,338
Net Pension liability (asset)	\$2,906,102	\$0	\$1,439,415	\$1,466,687	\$0
Total other liabilities	<u>\$57,260,513</u>	<u>\$4,916,458</u>	<u>\$6,002,478</u>	<u>\$56,174,493</u>	<u>\$4,899,983</u>
Total Governmental Activities					
Long -Term Liabilities	<u>\$104,589,697</u>	<u>\$11,088,619</u>	<u>\$12,717,152</u>	<u>\$102,961,164</u>	<u>\$9,495,984</u>
	Beginning Balance	Increases	Decreases	Ending Balance	Amounts due within one year
Business - Type Activities					
Bonds and Notes Payable:					
General Obligation Debt					
General Obligation Debt	\$3,715,865	\$1,105,000	\$1,601,046	\$3,219,819	\$330,731
Revenue Bonds	\$22,315,000	\$0	\$1,365,000	\$20,950,000	\$1,385,000
CWFL revenue bond	\$2,696,447	\$0	\$151,469	\$2,544,978	\$155,104
Add/(Subtract) Deferred Amounts For:					
(Discounts)	\$0	\$0	\$0	\$0	\$0
Premiums	\$1,001,970	\$103,617	\$180,757	\$924,830	\$0
Sub-total	<u>\$29,729,282</u>	<u>\$1,208,617</u>	<u>\$3,298,272</u>	<u>\$27,639,627</u>	<u>\$1,870,835</u>
Other Liabilities:					
Compensated Absences					
Compensated Absences	\$596,029	\$333,416	\$346,908	\$582,537	\$362,238
Other post employment benefit liability					
Other post employment benefit liability	\$179,033	\$0	\$56	\$178,977	\$0
Net Pension liability (asset)					
Net Pension liability (asset)	\$504,166	\$0	\$247,324	\$256,842	\$0
Sub-total	<u>\$1,279,228</u>	<u>\$333,416</u>	<u>\$594,288</u>	<u>\$1,018,356</u>	<u>\$362,238</u>
Total Business-type Activities					
Long-Term Liabilities	<u>\$31,008,510</u>	<u>\$1,542,033</u>	<u>\$3,892,560</u>	<u>\$28,657,983</u>	<u>\$2,233,073</u>

GOVERNMENTAL ACTIVITIES GENERAL OBLIGATION DEBT

All general obligation notes and bonds payable are backed by the full faith and credit of the City. Notes and bonds in the governmental funds will be retired by future property tax levies or tax increments accumulated by the debt service fund. Business-type activities debt is payable by revenues from user fees of those funds or, if the revenues are not sufficient, by future tax levies. In accordance with Wisconsin Statutes, total general obligation indebtedness of the City may not exceed five percent of the equalized value of taxable property within the City's jurisdiction. The debt limit as of December 31, 2018, is estimated at \$82,514,460. Total general obligation debt outstanding \$49,912,060.

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-18
General obligation corporate purpose bonds Series 2009	5/28/2009	5/01/209	1.10% - 4.65%	\$7,057,000	\$1,184,000
2011 State Trust Fund Loan	8/1/2011	5/1/2021	3.75%	\$1,500,000	\$502,307
General obligation refunding bonds Series 2011A	10/12/2011	4/1/2025	2.45%	\$9,701,732	\$4,435,979
General obligation refunding bonds Series 2011B	12/8/2011	3/1/2025	1.00% - 4.10%	\$4,280,000	\$1,865,000
General obligation refunding bonds Series 2012A	6/4/2012	3/1/2032	2.00% - 3.25%	\$7,130,000	\$5,125,000
General obligation refunding bonds Series 2013A	2/13/2013	5/1/2027	2.00% - 3.00%	\$6,729,000	\$3,004,600
General obligation refunding bonds Series 2013C	2/13/2013	5/1/2027	0.55% - 2.50%	\$885,000	\$355,000
General obligation refunding bonds Series 2013D	6/13/2013	4/1/2033	2.00% - 3.375%	\$7,485,000	\$5,065,000
2013 State Trust Fund Loan	8/1/2013	3/15/2023	2.75%	\$547,500	\$352,518
General obligation promissory notes Series 2014A	5/15/2014	5/1/2024	2.00% - 2.40%	\$850,000	\$570,000
General obligation corporate purpose bonds series 2014B	5/15/2014	5/1/2034	2.00% - 3.50%	\$7,777,275	\$6,081,617
General obligation promissory notes Series 2015B	3/19/2015	3/1/2025	0.80% - 2.40%	\$720,000	\$520,000
General obligation corporate purpose bonds series 2015C	3/19/2015	3/1/2035	2.00% - 3.25%	\$2,450,000	\$1,995,000
2015 State Trust Fund Loan	11/23/2015	3/15/2025	3.25%	\$200,000	\$161,952
General obligation promissory notes Series 2016A	5/12/2016	4/1/2026	1.55% - 2.00%	\$1,725,000	\$1,550,000
General obligation corporate purpose bonds series 2016B	5/12/2016	4/1/2036	2.00% - 3.00%	\$3,235,000	\$3,025,000
General obligation promissory notes Series 2017A	6/22/2017	6/1/2027	2.25% - 3.00%	\$1,715,000	\$1,585,000
General obligation corporate purpose bonds series 2017B	6/22/2017	6/1/2037	3.00% - 3.25%	\$4,320,000	\$4,190,000
General obligation promissory notes Series 2018A	4/18/2018	4/1/2028	3.00% - 4.00%	\$2,140,000	\$2,140,000
General obligation corporate purpose bonds series 2018B	4/18/2018	4/1/2038	3.00% - 4.00%	\$3,315,000	\$3,255,000
TOTAL GOVERNMENTAL ACTIVITIES - GENERAL OBLIGATION DEBT					\$46,962,973

BUSINESS TYPE ACTIVITIES GENERAL OBLIGATION DEBT

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-18
General obligation corporate purpose bonds Series 2009	5/28/2009	5/1/2029	1.10% - 4.60%	\$333,000	\$166,000
General obligation refunding bonds Series 2011A	10/12/2011	4/1/2025	2.45%	\$1,378,268	\$749,021
General obligation refunding bonds Series 2012A	6/4/2012	3/1/2032	2.00% - 3.25%	\$110,000	\$110,000
General obligation refunding bonds Series 2013A	2/13/2013	5/1/2027	2.00% - 3.00%	\$601,000	\$225,400
General obligation refunding bonds Series 2013D	6/13/2013	4/1/2033	2.00% - 3.375%	\$250,000	\$160,000
2013 State Trust Fund Loan	8/1/2013	3/15/2023	2.75%	\$129,600	\$5,283
General obligation promissory notes Series 2014A	5/15/2014	5/1/2024	2.00% - 2.40%	\$270,000	\$165,000
General obligation corporate purpose bonds Series 2014B	5/15/2014	5/1/2034	2.00% - 3.50%	\$387,725	\$293,383
General obligation promissory notes Series 2015B	3/19/2015	3/1/2025	0.80% - 2.40%	\$40,000	\$15,000
General obligation corporate purpose bonds Series 2017B	6/22/2017	6/1/2037	3.00% - 3.25%	\$1,105,000	\$1,000,000
General obligation corporate purpose bonds Series 2018B	4/18/2018	4/1/2038	3.00% - 3.50%	\$60,000	\$60,000
TOTAL BUSINESS TYPE ACTIVITIES - GENERAL OBLIGATION DEBT					\$2,949,087
TOTAL GENERAL OBLIGATION DEBT					\$49,912,060

REVENUE DEBT

Revenues bonds are payable only from revenues derived from the operations of the responsible proprietary fund.

	Date of Issue	Date Due	Interest Rates	Original Indebtedness	Balance 12-31-18
Water Utility					
Revenue Bonds	5/28/2009	11/1/2029	3.50% - 5.00%	\$3,910,000	\$2,450,000
Revenue Bonds	4/6/2010	11/1/2030	2.00% - 4.50%	\$4,025,000	\$2,545,000
Revenue Bonds	2/13/2013	11/1/2019	2.00% - 3.00%	\$5,745,000	\$1,030,000
Revenue Bonds	11/9/2016	11/1/2028	2.25% - 4.00%	\$12,555,000	\$12,510,000
Revenue Bonds	5/3/2018	11/1/2038	3.00% - 4.00%	\$3,980,000	\$3,880,000
Total Water Utility					\$22,415,000
Storm Water Revenue Refunding Bonds	3/4/2015	5/1/2030	2.00% - 3.50%	\$1,225,000	\$1,030,000
Sewer Utility Revenue Bonds	5/11/2011	5/1/2031	2.40%	\$3,481,777	\$2,389,874
Sewer Utility Revenue Bonds	5/3/2018	5/1/2038	3.00% - 4.00%	\$3,760,000	\$3,760,000
TOTAL REVENUE BONDS					\$29,594,874

ENTERPRISE FUNDS

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Among these funds are Water Utility, Wastewater Utility, Storm Water Utility, Golf Course, Cemeteries, Ambulance and Mass Transit.

2019 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

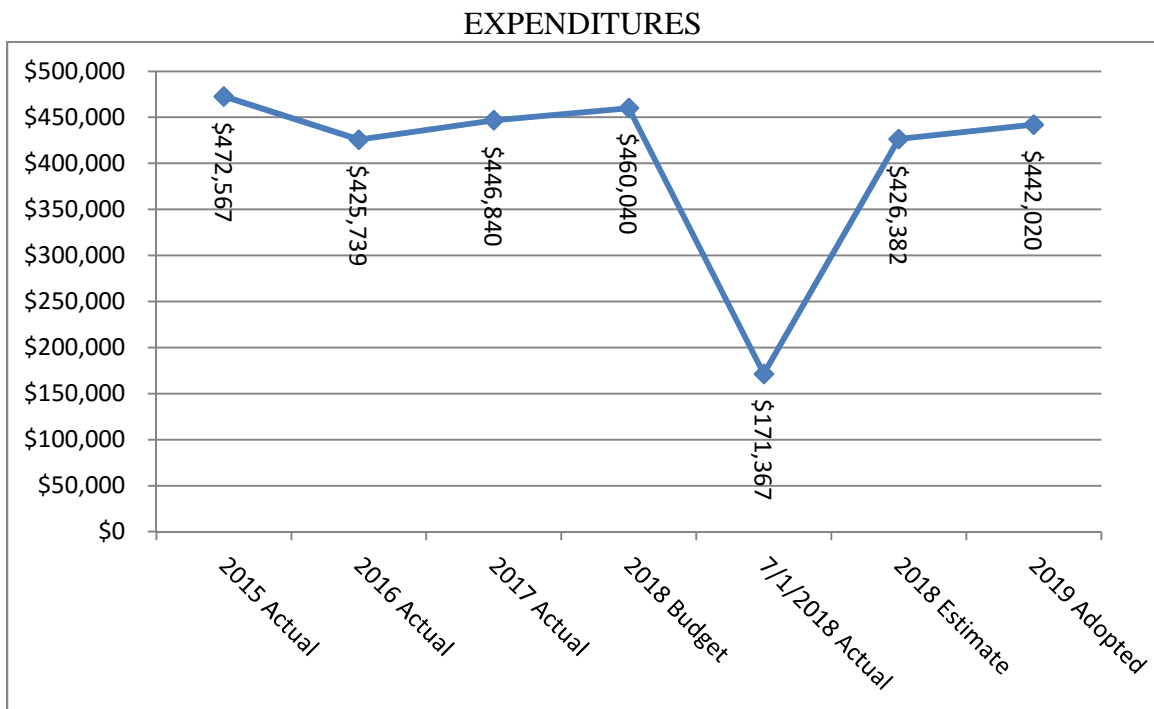
	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
Taxes	(\$662,833)	(\$662,833)	(\$662,833)	(\$634,719)	(\$634,719)	(\$634,719)	(\$610,019)	\$24,700	-3.89%
Licenses & Permits	(\$3,280)	(\$86,560)	(\$18,400)	(\$9,500)	(\$41,840)	(\$42,280)	(\$11,250)	(\$1,750)	18.42%
Fines & Forfeitures	(\$232,543)	(\$246,049)	(\$227,672)	(\$273,380)	(\$60,445)	(\$266,870)	(\$267,350)	\$6,030	-2.21%
Intergovernmental Aids & Grants	(\$1,148,898)	(\$1,124,618)	(\$1,083,237)	(\$1,099,637)	\$0	(\$1,050,468)	(\$1,114,708)	(\$15,071)	1.37%
Investments & Property Income	(\$361,392)	(\$293,807)	(\$293,493)	(\$343,535)	(\$163,154)	(\$291,018)	(\$406,097)	(\$62,562)	18.21%
Departmental Earnings	(\$14,975,377)	(\$15,382,007)	(\$16,362,183)	(\$15,690,511)	(\$6,773,033)	(\$16,060,900)	(\$16,571,654)	(\$881,143)	5.62%
Miscellaneous Revenue	(\$24,738)	(\$317,540)	(\$233,629)	(\$14,955)	(\$5,101)	(\$7,650)	(\$26,814)	(\$11,859)	79.30%
Other Financing Sources	(\$234,087)	(\$112,783)	(\$59,245)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL	(\$17,643,148)	(\$18,226,197)	(\$18,940,692)	(\$18,066,237)	(\$7,678,293)	(\$18,353,905)	(\$19,007,892)	(\$941,655)	5.21%
EXPENDITURES:									
Golf Course	\$472,567	\$425,739	\$446,840	\$460,040	\$171,367	\$426,382	\$442,020	(\$18,020)	-3.92%
Cemeteries	\$315,840	\$305,336	\$279,021	\$316,772	\$115,560	\$300,672	\$283,917	(\$32,855)	-10.37%
Water Utility	\$5,807,019	\$5,537,215	\$4,897,430	\$5,620,440	\$1,579,892	\$5,700,434	\$6,094,869	\$474,429	8.44%
Wastewater Utility	\$9,226,354	\$8,841,633	\$8,985,019	\$7,122,289	\$2,824,719	\$6,685,193	\$7,597,090	\$474,801	6.67%
Storm Water Utility	\$1,139,746	\$992,160	\$971,654	\$1,139,400	\$388,910	\$1,060,097	\$1,147,650	\$8,250	0.72%
Ambulance	\$1,166,234	\$1,219,749	\$1,310,001	\$1,451,878	\$692,076	\$1,457,624	\$1,451,878	\$0	0.00%
Mass Transit	\$1,970,401	\$1,899,954	\$2,054,251	\$1,955,418	\$962,948	\$1,846,200	\$1,990,468	\$35,050	1.79%
TOTAL	\$20,098,161	\$19,221,786	\$18,944,216	\$18,066,237	\$6,735,471	\$17,476,602	\$19,007,892	\$941,655	5.21%

DEPARTMENT – PUBLIC WORKS

Enterprise Fund

Krueger Haskell Golf Course Division Description:

Krueger-Haskell Municipal Golf course is a City owned and operated 18 hole course located on the west side of the city. The course is open from March to November each year. Prior to 2006 the Golf Course was operated by an outside contractor, but since 2006 the city has resumed operations with the exception of the food and beverage area which is operated by a contractual concessionaire that leases space within the clubhouse. During the last several years staff has devoted considerable time preparing the budget for the Krueger-Haskell Golf Course including reviewing and studying current trends in golf, and utilization levels at the Golf Course. Each year our fees have been reviewed and adjusted to ensure we remain competitive with other area courses as well as providing incentives to attract additional play. Included is \$50,000 in the 2019 tax levy devoted to fund the Golf Course.



21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR:	2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT
GOLF COURSE	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018 YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
21707386 403001 TAXSUBSIDY	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	\$0	0.00%
INVESTMENTS & PROPERTY INCOME									
21707386 4413 INTEREST	(\$15)	(\$14)	(\$19)	\$0	(\$16)	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS									
21707386 455205 DAILY FEES	(\$166,326)	(\$159,114)	(\$160,288)	(\$170,780)	(\$55,406)	(\$130,000)	(\$162,391)	\$8,389	-4.91%
21707386 455210 SEASONAL PASS	(\$90,150)	(\$78,450)	(\$77,116)	(\$78,980)	(\$76,382)	(\$76,000)	(\$78,980)	\$0	0.00%
21707386 455211 CART PASSES	(\$33,437)	(\$28,750)	(\$28,779)	(\$28,775)	(\$37,964)	(\$36,800)	(\$32,000)	(\$3,225)	11.21%
21707386 455213 CART RENTALS	(\$98,539)	(\$79,087)	(\$79,436)	(\$113,046)	(\$29,985)	(\$75,000)	(\$92,447)	\$20,599	-18.22%
21707386 455214 STORAGE FEES	(\$948)	(\$379)	(\$474)	(\$472)	(\$474)	(\$473)	(\$472)	\$0	0.00%
21707386 455216 TRAIL FEES	(\$825)	(\$853)	(\$853)	(\$850)	(\$884)	(\$884)	(\$850)	\$0	0.00%
21707386 455217 OTHER FEES	(\$2,528)	(\$1,548)	(\$2,480)	(\$964)	(\$1,654)	(\$1,654)	(\$964)	\$0	0.00%
21707386 455218 ATM REVENUE	\$0	\$0	\$0	(\$2,503)	\$0	\$0	(\$2,503)	\$0	0.00%
21707386 455275 CONCESSION REVENUE - 8%	(\$10,500)	(\$8,400)	(\$7,200)	(\$7,400)	(\$1,500)	(\$7,400)	(\$7,400)	\$0	0.00%
21707386 4553 PRO SHOP	(\$4,393)	(\$4,057)	(\$6,425)	(\$6,270)	(\$1,959)	(\$5,800)	(\$6,013)	\$257	-4.10%
MISCELLANEOUS REVENUE									
21707386 4610 ADVERTISING REVENUE	\$0	\$0	\$0	\$0	\$0	\$0	(\$8,000)	(\$8,000)	100.00%
21707386 4699 OTHER INCOME	(\$79)	\$0	(\$6,557)	\$0	(\$105)	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$457,740)	(\$410,652)	(\$419,628)	(\$460,040)	(\$256,329)	(\$384,011)	(\$442,020)	\$18,020	-3.92%
PERSONNEL SERVICES									
21707386 5110 REGULAR PERSONNEL	\$80,097	\$36,512	\$23,722	\$27,855	\$8,882	\$17,764	\$17,942	(\$9,913)	-35.59%
21707386 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$500	\$500	10.00%
21707386 5130 EXTRA PERSONNEL	\$70,444	\$77,343	\$84,577	\$95,349	\$26,225	\$95,349	\$98,620	\$3,271	3.43%
21707386 5150 OVERTIME	\$446	\$187	\$341	\$500	\$388	\$500	\$500	\$0	0.00%
21707386 5161 VACATION WISCONSIN RETIREMENT	(\$1,332)	\$1,349	(\$1,189)	\$0	\$0	\$0	\$0	\$0	0.00%
21707386 5191 FUND	\$7,716	\$18,547	\$7,888	\$1,835	\$989	\$2,000	\$1,175	(\$660)	-35.97%
21707386 5192 WORKER'S COMPENSATION	\$6,920	\$7,940	\$5,722	\$4,849	\$2,424	\$4,849	\$3,697	(\$1,152)	-23.76%
21707386 519301 SOCIAL SECURITY	\$9,358	\$7,071	\$6,723	\$9,617	\$2,192	\$9,617	\$7,208	(\$2,409)	-25.05%
21707386 519302 MEDICARE HOSPITAL/SURG/DENTAL	\$2,188	\$1,654	\$1,572	\$2,248	\$513	\$2,248	\$1,686	(\$562)	-25.00%
21707386 5194 INSURANCE	\$31,268	\$9,920	\$6,036	\$8,241	\$3,051	\$6,050	\$6,305	(\$1,936)	-23.49%
21707386 519405 OPEB INS	(\$52)	\$0	(\$1)	\$0	\$0	\$0	\$0	\$0	0.00%
21707386 5195 LIFE INSURANCE	\$400	\$285	\$232	\$159	\$99	\$159	\$105	(\$54)	-33.96%
21707386 5196 UNEMPLOYMENT	\$11,375	\$4,658	\$370	\$6,000	\$592	\$1,200	\$2,500	(\$3,500)	-58.33%

21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR:		2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT	
GOLF COURSE		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018 YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE	
CONTRACTUAL SERVICE											
21707386	5211	VEHICLE EQUIP OPER. & MAINT.	\$42,413	\$57,568	\$77,489	\$46,872	\$27,465	\$46,872	\$60,749	\$13,877	29.61%
21707386	5215	COMPUTER/OFFICE EQUIP MAIN.	\$1,850	\$1,809	\$1,837	\$2,020	\$2,413	\$2,412	\$2,161	\$141	6.98%
21707386	5223	SCHOOLS & SEMINARS	\$69	\$45	\$99	\$1,700	\$0	\$0	\$1,700	\$0	0.00%
21707386	5225	PROFESSIONAL DUES OFFICIAL	\$680	\$790	\$805	\$1,330	\$425	\$1,330	\$1,330	\$0	0.00%
21707386	5231	NOTICES&PUBLICATIONS	\$0	\$234	\$62	\$100	\$0	\$0	\$100	\$0	0.00%
21707386	5232	DUPLICATING & DRAFTING	\$533	\$1,067	\$53	\$810	\$132	\$400	\$810	\$0	0.00%
21707386	5241	CONTRACTED SERV-LABOR	\$10,164	\$14,132	\$15,708	\$22,210	\$8,338	\$16,000	\$22,985	\$775	3.49%
21707386	5244	OTHER FEES	\$6,189	\$5,317	\$8,880	\$7,960	\$2,205	\$7,960	\$7,960	\$0	0.00%
21707386	5248	ADVERTISING.MARKETING CONTRACTED SERV -	\$12,884	\$6,783	\$13,082	\$9,800	\$4,970	\$10,500	\$12,519	\$2,719	27.74%
21707386	5249	SECURITY	\$868	\$0	\$192	\$750	\$467	\$500	\$750	\$0	0.00%
21707386	5254	LEGAL SERVICES	\$0	\$0	\$3,361	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5257	COMPUTER SERVICES	\$2,591	\$2,899	\$18	\$2,880	\$1,434	\$2,880	\$2,880	\$0	0.00%
21707386	5261	STRUCTURE MAINTENANCE PAINTING/CLEANING	\$332	\$412	\$18	\$1,200	\$0	\$1,200	\$1,200	\$0	0.00%
21707386	5262	MAINTENANCE	\$506	\$54	\$491	\$800	\$172	\$500	\$800	\$0	0.00%
21707386	5263	ELECTRICAL MAINTENANCE	\$278	\$418	\$289	\$1,000	\$241	\$500	\$1,500	\$500	50.00%
21707386	5264	PLUMBING MAINTENANCE	\$3,947	\$3,771	\$3,753	\$3,938	\$197	\$3,938	\$5,470	\$1,532	38.90%
21707386	5265	HEATING MAINTENANCE	\$1,109	\$88	\$0	\$548	\$0	\$400	\$500	(\$48)	-8.76%
21707386	5271	TELEPHONE - LOCAL	\$2,927	\$2,774	\$2,546	\$2,495	\$907	\$2,200	\$2,555	\$60	2.40%
21707386	5273	CELLULAR PHONE INSURANCE-FIRE &	\$0	\$0	\$217	\$780	\$110	\$400	\$456	(\$324)	-41.54%
21707386	5284	EXTENDED COV.	\$2,384	\$1,857	\$1,989	\$2,435	\$1,218	\$2,435	\$1,952	(\$483)	-19.84%
21707386	5285	INSURANCE - FLEET INSURANCE-COMPREHENSIVE	\$1,527	\$1,678	\$1,974	\$1,646	\$823	\$1,646	\$1,616	(\$30)	-1.82%
21707386	5286	LIAB	\$2,395	\$2,339	\$3,178	\$2,216	\$1,108	\$2,216	\$2,243	\$27	1.22%
21707386	5289	INSURANCE - OTHER	\$320	\$362	\$346	\$346	\$173	\$346	\$318	(\$28)	-8.09%
MATERIALS & SUPPLIES											
21707386	5321	ELECTRICITY	\$21,336	\$20,702	\$19,557	\$20,750	\$5,147	\$18,500	\$22,250	\$1,500	7.23%
21707386	5322	GAS/HEATING FUEL	\$3,606	\$2,037	\$2,906	\$4,500	\$2,028	\$4,500	\$4,500	\$0	0.00%
21707386	5323	WATER	\$28,426	\$31,491	\$39,712	\$23,112	\$5,374	\$27,500	\$27,500	\$4,388	18.99%
21707386	5324	SEWER SERVICE CHARGE STORMWATER SERVICE	\$1,317	\$435	\$487	\$1,200	\$176	\$1,200	\$1,200	\$0	0.00%
21707386	5325	CHARGE	\$4,085	\$4,712	\$4,712	\$4,000	\$1,964	\$3,800	\$4,000	\$0	0.00%
21707386	5331	POSTAGE & EXPRESS MAIL OFFICE/COMP EQUIP &	\$31	\$235	\$145	\$300	\$156	\$156	\$300	\$0	0.00%
21707386	5332	SUPPLIES	\$109	\$633	\$557	\$400	\$136	\$400	\$400	\$0	0.00%
21707386	5343	GENERAL COMMODITIES	\$24,976	\$28,093	\$24,925	\$6,952	\$6,307	\$6,952	\$8,090	\$1,138	16.37%
21707386	5345	MAINT MATL	\$7	\$4	\$268	\$19,080	\$5,727	\$19,080	\$19,210	\$130	0.68%
21707386	5346	MOTOR FUEL	\$9,647	\$8,119	\$9,251	\$12,075	\$2,622	\$8,500	\$13,485	\$1,410	11.68%
21707386	5347	UNIFORMS	\$200	\$100	\$187	\$800	\$0	\$0	\$900	\$100	12.50%
21707386	5349	PRO SHOP EXPENSES	\$2,164	\$4,224	\$7,237	\$6,019	\$1,809	\$6,019	\$7,024	\$1,005	16.70%
21707386	5351	BOOKS/SUBS	\$337	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
FIXED EXPENSES											
21707386	5412	RENT/NON-CAPITAL LEASE-EQUIP	\$33,012	\$34,161	\$34,121	\$32,686	\$15,416	\$32,686	\$40,786	\$8,100	24.78%
CAPITAL OUTLAY											
21707386	5533	BUILDINGS/CONSTRUCTION	\$11,805	\$7,740	\$783	\$0	\$0	\$0	\$0	\$0	0.00%

21707386 KRUEGER HASKELL GOLF COURSE

ACCOUNTS FOR:		2015	2016	2017	2018	2018 7/1/2018	2018	2019	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
GOLF COURSE										
DEBT SERVICE										
	PRINCIPAL CORP PURPOSE									
21707386	5641 BONDS	\$0	\$0	\$0	\$5,000	\$0	\$0	\$5,000	\$0	0.00%
	INTEREST CORP PURPOSE									
21707386	5642 BONDS	\$992	\$721	\$471	\$259	\$145	\$300	\$196	(\$63)	-24.32%
DEPRECIATION										
21707386	5730 RESERVE-VEHICLE REPLACE	\$0	\$0	\$20,000	\$52,418	\$26,209	\$52,418	\$14,387	(\$38,031)	-72.55%
21707386	5731 DEPRECIATION - BUILDINGS	\$5,404	\$5,112	\$5,112	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5732 DEPRECIATION - EQUIPMENT	\$2,969	\$3,239	\$3,239	\$0	\$0	\$0	\$0	\$0	0.00%
21707386	5733 DEPRECIATION - LAND	\$9,350	\$4,118	\$791	\$0	\$0	\$0	\$0	\$0	0.00%
	TOTAL EXPENDITURES	\$472,567	\$425,739	\$446,840	\$460,040	\$171,367	\$426,382	\$442,020	(\$18,020)	-3.92%
	NET TOTAL	\$14,827	\$15,087	\$27,213	\$0	(\$84,962)	\$42,371	\$0	\$0	0.00%

BUDGET MODIFICATIONS: In 2019 the Golf Course is purchasing Global Positioning System (GPS) units for the golf carts on a 5 year lease. There are a number of advantages to Installing GPS Units on golf carts: 1. The GPS units can be used for generating revenue by selling advertising. 2. GPS Units allow staff to correspond with golfers regarding weather warnings, slow play, emergencies, etc. 3. Track cart hours to help with scheduled maintenance. 4. GPS Units can be used to direct golfers where and where not to go on the golf course. 5. Will enhance golfing experience by helping golfers decipher distances much quicker, ultimately lowering a player's score and speeding up play.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Krueger Haskell Golf Course

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Improve the efficiency of the Golf Course records and accounting system.	# written inspections completed	5	9	9	9	9	9
		# reports on play levels/revenue	2	9	9	9	9	
		Total revenue	3	\$457,740	\$410,653	\$419,628	\$420,000	\$428,874
	2. Fully implement the Golf Course Maintenance and Operations plan (GMOP).	# municipal golf committee meetings	2	9	9	9	9	9
		Develop special projects work plan by February 15	5	1	1	1	1	1
	3. Encourage public use of the golf course.	# of rounds (18-hole equivalent)	2	19,502	19,226	19,467	19,500	20,000
		# of season passes.	2	213	224	207	210	215
		# play days and tournaments	2	30	24	23	25	25
		# special events	2	12	10	8	10	10
		# cart rentals: daily	2	10,242	8,807	8,530	8,750	9,000
# cart rentals: season		2	58	47	46	50	55	
# print media ads		2	30	25	20	20	20	
# customer surveys completed		2	27	32	41	40	40	
EFFICIENCY & EFFECTIVENESS:	3. Encourage public use of the golf course.	% customers satisfied with maintenance	2/6	91	93	94	93	93
		% customers satisfied with City clubhouse operation	2/6	90	91	93	90	90
		% customers satisfied with concessionaire	2/6	90	93	90	90	90
		% returning seasons pass holders	2	83	88	87	85	85
	4. Continue to improve the golf course facilities.	% Rebuild bunkers within time frame and budget.	5	1	1	0	0	0
		% Construct blue tees within time frame and budget.	5	1	0	0	0	0
		% work orders completed within deadlines	5	93	95	93	95	95
		% annual work plan completed within deadlines	5	98	90	90	90	90
	5. To operate the golf course on a 100% revenue supported basis.	% revenue supported	3	102.91	105.42	105.29	100	100
	6. Provide effective and efficient management of the Krueger – Haskell Golf Course to include staff management, fiscal controls, quality services, planning, marketing and promotion, and facility maintenance.	monthly meetings with the Golf Course Advisory Committee	6	9	9	9	9	9
		Develop a volunteer Ranger Program	2	1	1	1	0	0
		survey rate structure of other golf courses within the region	6	4	4	3	3	3
		Inventory pro-shop merchandise quarterly	3	4	4	4	4	4
Complete an Annual Report of the Golf Course Operations		3	Yes	Yes	Yes	Yes	Yes	

CITY COUNCIL GOALS:

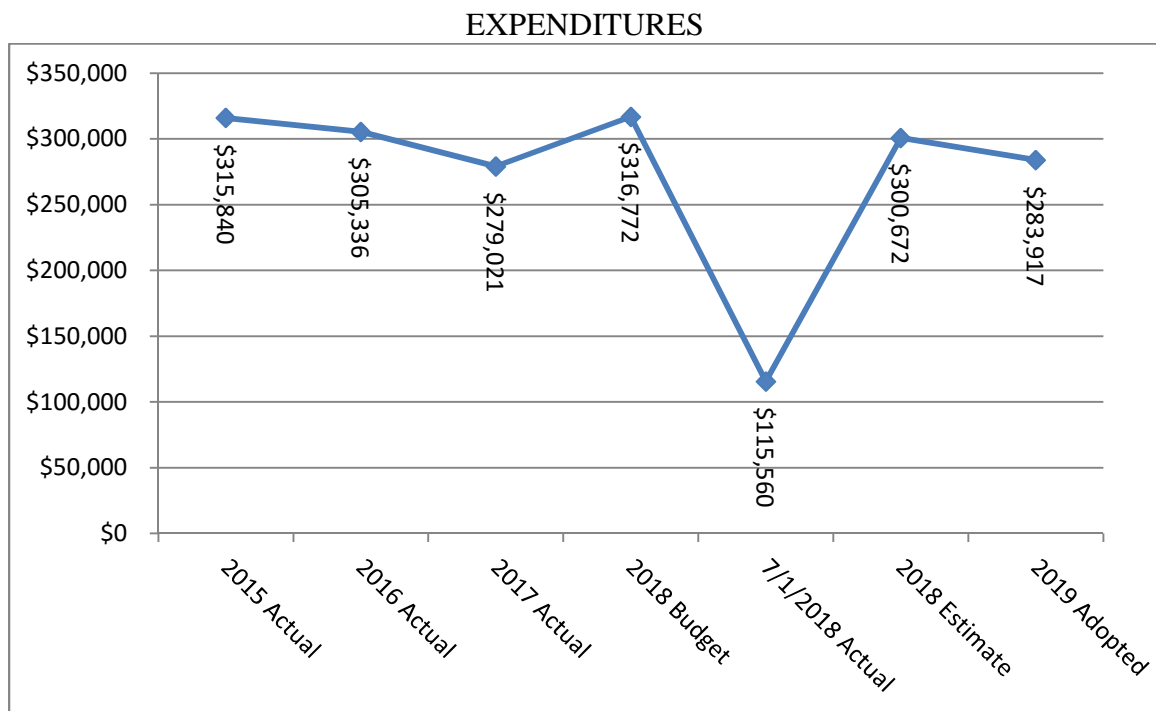
1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – PUBLIC WORKS

Enterprise Fund

Cemeteries Division Description:

Eastlawn and Oakwood Cemeteries are City owned and operated. In 2019 \$0 in tax subsidy is being applied to the cemeteries budget. The Cemetery Fund does receive interest revenue from the Cemetery Perpetual Care Fund. When the lots are sold, some of the sale proceeds go into the Perpetual Care Fund. These funds are invested and the interest earned on those investments is transferred to the Cemetery Fund to offset expenses. The City provides a public burial ground in a manner which exemplifies the best possible maintenance, burial services and administration.



22707387 CEMETERIES

ACCOUNTS FOR:	2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT
CEMETERIES	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES					7/1/2018				
22707387 403001 TAX LEVY - SUBSIDY	(\$28,114)	(\$28,114)	(\$28,114)	\$0	\$0	\$0	\$0	\$0	0.00%
INVESTMENTS & PROPERTY INCOME									
22707387 4413 INTEREST	(\$87,659)	(\$85,269)	(\$71,329)	(\$84,057)	(\$46,291)	(\$81,419)	(\$84,088)	(\$31)	0.04%
22707387 441304 DEBT ISSUANCE PREMIUM	\$0	\$0	\$0	\$0	(\$3,034)	\$0	\$0	\$0	0.00%
22707387 441601 SALE OF CEMETERY SPACES	(\$23,848)	(\$23,260)	(\$27,091)	(\$73,460)	(\$13,003)	(\$26,733)	(\$49,890)	\$23,570	-32.09%
DEPARTMENTAL EARNINGS									
22707387 455303 CEMETERY GRAVE OPENINGS	(\$137,620)	(\$115,647)	(\$131,195)	(\$140,500)	(\$71,110)	(\$133,000)	(\$124,120)	\$16,380	-11.66%
22707387 455304 MARKERS	(\$3,581)	(\$5,999)	(\$4,826)	(\$5,000)	(\$2,623)	(\$4,802)	(\$8,205)	(\$3,205)	64.10%
22707387 455306 CREMORIAL SCROLLS-PLATES	\$0	\$0	(\$739)	\$0	(\$853)	(\$1,600)	\$0	\$0	0.00%
22707387 455307 GRANITE PIECE	\$0	\$0	(\$204)	\$0	(\$2,062)	(\$4,200)	\$0	\$0	0.00%
MISCELLANEOUS REVENUE									
22707387 4699 OTHER INCOME	(\$46)	\$0	(\$47)	(\$13,755)	(\$2,038)	(\$4,000)	(\$17,614)	(\$3,859)	28.06%
22707387 4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$280,868)	(\$258,289)	(\$263,545)	(\$316,772)	(\$141,013)	(\$255,754)	(\$283,917)	\$32,855	-10.37%
PERSONNEL SERVICES									
22707387 5110 REGULAR PERSONNEL	\$69,553	\$70,382	\$65,976	\$72,358	\$25,891	\$70,769	\$49,106	(\$23,252)	-32.13%
22707387 511022 WAGE ADJUSTMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750	\$1,750	100.00%
22707387 5120 PART TIME PERSONNEL	\$21,340	\$21,571	\$22,145	\$21,850	\$10,951	\$21,850	\$22,287	\$437	2.00%
22707387 5130 EXTRA PERS	\$800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5150 OVERTIME	\$4,529	\$3,759	\$9,053	\$4,000	\$2,778	\$6,000	\$6,000	\$2,000	50.00%
22707387 5161 VACATION PAY	\$1,883	(\$67)	\$591	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5191 WISCONSIN RETIREMENT FUND	\$6,341	\$7,655	\$8,198	\$6,205	\$2,655	\$6,205	\$5,067	(\$1,138)	-18.34%
22707387 5192 WORKER'S COMPENSATION	\$2,884	\$3,304	\$2,726	\$2,709	\$1,354	\$2,709	\$1,912	(\$797)	-29.42%
22707387 519301 SOCIAL SECURITY	\$5,960	\$5,934	\$6,007	\$5,704	\$2,421	\$5,704	\$4,734	(\$970)	-17.01%
22707387 519302 MEDICARE	\$1,394	\$1,388	\$1,405	\$1,335	\$566	\$1,335	\$1,020	(\$315)	-23.60%
22707387 5194 HOSPITAL/SURG/DENTAL INSURANCE	\$33,636	\$31,896	\$21,460	\$24,504	\$10,103	\$24,504	\$18,932	(\$5,572)	-22.74%
22707387 519405 OPEB INS	(\$52)	\$0	(\$1)	\$0	\$0	\$0	\$0	\$0	0.00%
22707387 5195 LIFE INSURANCE	\$214	\$241	\$218	\$252	\$72	\$252	\$188	(\$64)	-25.40%
22707387 5196 UNEMPLOYMENT COMPENSATION	\$0	\$0	\$555	\$0	\$888	\$0	\$0	\$0	0.00%

22707387 CEMETERIES

ACCOUNTS FOR:		2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT	
CEMETERIES		ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE	
CONTRACTUAL SERVICE											
22707387	5211	VEHICLE EQUIP OPER. & MAINT.	\$12,820	\$9,826	\$14,337	\$16,631	\$2,871	\$3,600	\$12,659	(\$3,972)	-23.88%
22707387	5214	OTHER EQUIPMENT MAINTENANCE	\$59	\$0	\$0	\$300	\$0	\$3,000	\$300	\$0	0.00%
22707387	5215	COMPUTER/OFFICE EQUIP MAIN.	\$4,974	\$4,968	\$4,999	\$5,764	\$4,829	\$5,700	\$5,824	\$60	1.04%
22707387	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$600	\$99	\$0	\$0	\$99	\$0	\$0	\$0	0.00%
22707387	5231	OFFICIAL NOTICES & PUBLICATIONS	\$240	\$2,630	\$847	\$3,000	\$1,222	\$3,500	\$4,800	\$1,800	60.00%
22707387	5232	DUPLICATING & DRAFTING	\$0	\$0	\$0	\$300	\$160	\$300	\$300	\$0	0.00%
22707387	5241	CONTRACTED SERV-LABOR	\$109,709	\$86,166	\$86,734	\$98,561	\$23,867	\$98,561	\$100,000	\$1,439	1.46%
22707387	5249	CONTRACTED SERV - SECURITY	\$442	\$455	\$469	\$554	\$403	\$612	\$612	\$58	10.47%
22707387	5261	STRUCTURE MAINTENANCE	\$227	\$97	\$999	\$2,000	\$2,144	\$2,300	\$2,000	\$0	0.00%
22707387	5262	PAINTING/CLEANING MAINTENANCE	\$0	\$190	\$206	\$1,300	\$0	\$1,300	\$1,300	\$0	0.00%
22707387	5271	TELEPHONE - LOCAL	\$913	\$751	\$818	\$661	\$233	\$661	\$661	\$0	0.00%
22707387	5273	CELLULAR PHONE	\$0	\$0	\$172	\$60	\$91	\$100	\$240	\$180	300.00%
22707387	5284	INSURANCE-FIRE & EXTENDED COV.	\$1,209	\$1,455	\$1,558	\$1,752	\$876	\$1,752	\$1,200	(\$552)	-31.51%
22707387	5285	INSURANCE - FLEET	\$774	\$841	\$989	\$1,097	\$549	\$1,097	\$1,051	(\$46)	-4.19%
22707387	5286	INSURANCE-COMPREHENSIVE LIAB	\$1,576	\$1,523	\$1,600	\$1,489	\$745	\$1,489	\$1,544	\$55	3.69%
22707387	5289	INSURANCE - OTHER	\$168	\$190	\$210	\$179	\$90	\$179	\$176	(\$3)	-1.68%
MATERIALS & SUPPLIES											
22707387	5321	ELECTRICITY	\$2,226	\$2,505	\$2,580	\$2,200	\$941	\$2,200	\$2,200	\$0	0.00%
22707387	5322	GAS/HEATING FUEL	\$1,761	\$1,415	\$1,186	\$2,540	\$947	\$2,500	\$2,540	\$0	0.00%
22707387	5323	WATER	\$1,144	\$1,447	\$3,497	\$1,400	\$341	\$1,400	\$1,400	\$0	0.00%
22707387	5325	STORMWATER SERVICE CHARGE	\$1,498	\$1,747	\$1,747	\$1,545	\$728	\$1,545	\$1,700	\$155	10.03%
22707387	5331	POSTAGE & EXPRESS MAIL	\$80	\$44	\$93	\$85	\$53	\$85	\$85	\$0	0.00%
22707387	5332	OFFICE/COMP EQUIP & SUPPLIES	\$116	\$139	\$0	\$90	\$0	\$90	\$90	\$0	0.00%
22707387	5343	GENERAL COMMODITIES	\$9,431	\$9,712	\$12,850	\$12,000	\$6,715	\$11,000	\$12,000	\$0	0.00%
22707387	5347	UNIFORMS	\$200	\$239	\$268	\$300	\$300	\$300	\$300	\$0	0.00%
22707387	5351	BOOKS & SUBSCRIPTIONS	\$0	\$161	\$184	\$160	\$0	\$160	\$160	\$0	0.00%
FIXED EXPENSES											
22707387	5412	RENT/NON-CAPITAL LEASE-EQUIP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEBT SERVICE											
22707387	5642	INTEREST - CORP PURPOSE BONDS	\$2,764	\$1,899	\$1,540	\$1,197	\$710	\$1,197	\$3,973	\$2,776	231.91%
22707387	5643	PRINCIPAL - PROMISSORY NOTES	\$0	\$0	\$0	\$5,974	\$0	\$0	\$11,000	\$5,026	84.13%

22707387 CEMETERIES

ACCOUNTS FOR:			2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT
CEMETERIES			ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPRECIATION											
22707387	5730	RESERVE VEHICLE	\$0	\$0	\$0	\$16,716	\$8,358	\$16,716	\$4,806	(\$11,910)	-71.25%
22707387	573001	RESERVE COMPUTER	\$2,085	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5731	DEPRECIATION - BUILDINGS	\$2,017	\$2,017	\$2,017	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5732	DEPRECIATION - EQUIPMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
22707387	5733	DEPR-LAND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY											
22707387	5511	BUILDINGS/CONSTRUCTION	\$10,325	\$28,757	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$315,840	\$305,336	\$279,021	\$316,772	\$115,560	\$300,672	\$283,917	(\$32,855)	-10.37%
		NET TOTAL	\$34,972	\$47,047	\$15,476	\$0	(\$25,453)	\$44,918	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Regular personnel costs decreased due to allocation adjustments. Sale of cemetery spaces and cemetery grave openings revenue projections have been decreased to better reflect actuals.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Cemeteries

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Cemetery services.	Total average maintained	5/6	32	32	32	32	32
		# of interments.	5	164	141	151	160	165
		# spaces sold	5	75	70	86	90	90
		# cremations	5	41	46	48	50	55
		# markers/foundations set	5	21	20	26	30	35
		# disinterments	5	0	0	1	0	0
	2. Establish customer satisfaction.	# written inspections completed	5	10	8	8	8	8
	3. Cemetery infrastructure improvements.	# grave stones vandalized	5	11	9	11	0	0
		# grave sites renovated	5	231	275	260	275	275
	4. Develop a cemetery maintenance and operations plan (CMOP)	Total revenue (not including PC)	5	\$153,170	\$144,906	\$211,529	\$225,000	\$235,000
EFFICIENCY & EFFECTIVENESS:	4. Develop a cemetery maintenance and operations plan (CMOP)	% revenue supported	3/5	80	80	80	100	100
		Develop special projects work plan by February 15	5	Yes	Yes	Yes	Yes	Yes
		% work orders completed within deadlines	5	90	95	95	95	95
	5. Develop a Cemetery Manual for office and record procedures.	% annual work plan completed within deadlines	5/6	90	90	90	90	90
	6. Provide effective and efficient management of Eastlawn and Oakwood Cemeteries to include staff management, fiscal control, quality services, planning, and facility maintenance.	Annually, schedule an informational meeting with local Funeral Home Directors	2/5/5	NA	NA	1	1	1
		Review and revise the Cemetery Rules & Regulations Manual	2/5/6	NA	NA	NA	NA	Yes

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – PUBLIC WORKS

Enterprise Fund

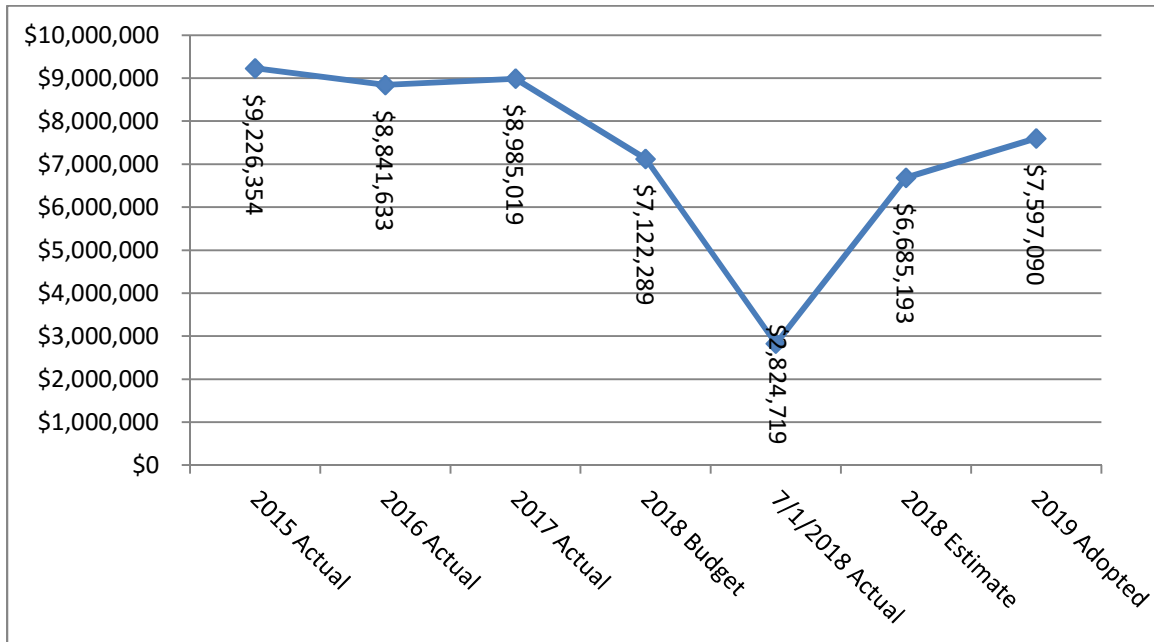
Wastewater Division Description:

The Water Pollution Control Facility (WPCF) Fund accounts for the operation of the Wastewater Utility and the selling of wastewater services. Activities include operation and maintenance of the WPCF and pumping stations, industrial pretreatment and commercial discharge compliance, biosolids recycling, collection system maintenance and system engineering support.

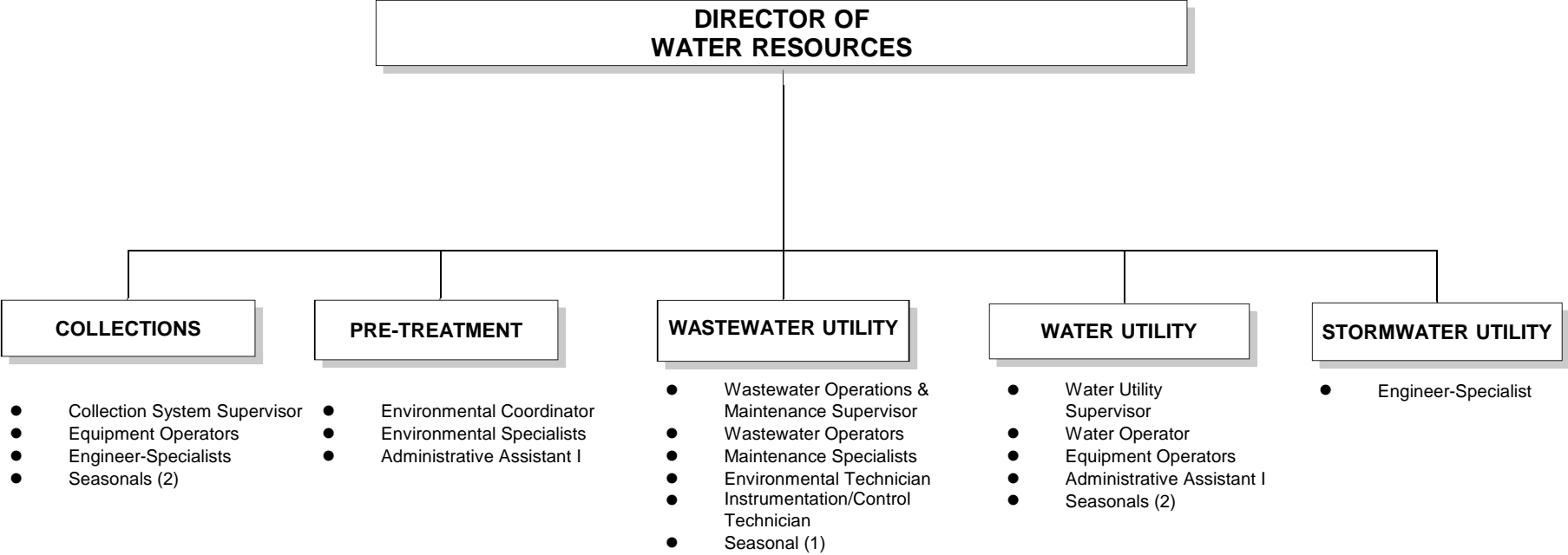
Revenue sources include residential, commercial and industrial user fees and lesser amounts from interest income, permitting and citation fees, lab analyses, and septage haulers. Wastewater rates have been stable since 2003 and are being raised by 3% for 2018.

The WPCF has a biochemical oxygen demand (BOD) treatment rating of 42,140 pounds per day (PPD). 29,804 PPD is currently allocated to all classes of customers. Flow rating of the plant is 11.3 million gallons per day (MGD), with an average daily flow of around 4 MGD. There is approximately 168 miles of sewer collection mains.

EXPENDITURES



**CITY OF БЕЛОIT, WISCONSIN
DEPARTMENT OF PUBLIC WORKS
WATER RESOURCES DIVISION
ORGANIZATIONAL CHART
2019**



23 WASTEWATER

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
LICENSES & PERMITS											
		INDUSTRIAL PERMIT									
23707561	4175	FEES IPT	(\$3,280)	(\$86,210)	(\$8,600)	(\$3,500)	(\$35,290)	(\$34,280)	(\$3,500)	\$0	0.00%
FINES & PENALTIES											
		CITATIONS &									
23707561	4237	PENALTIES IPT FUND	(\$7,482)	(\$24,653)	(\$10,599)	(\$5,900)	\$4,156	(\$5,900)	(\$5,900)	\$0	0.00%
23707561	4241	NSF SERVICE CHARGES	(\$1,290)	(\$1,170)	(\$1,650)	(\$1,380)	(\$780)	(\$1,370)	(\$1,350)	\$30	-2.17%
23707561	4279	PENALTY ON TAXES	(\$134,861)	(\$133,997)	(\$125,392)	(\$138,000)	(\$38,828)	(\$131,500)	(\$132,000)	\$6,000	-4.35%
INVESTMENTS & PROPERTY INCOME											
23707561	4411	RENT	(\$17,754)	\$1,614	\$0	(\$19,368)	\$0	\$0	\$0	\$19,368	-100.00%
23707561	4413	INTEREST INCOME	(\$147,925)	(\$130,664)	(\$138,722)	(\$123,000)	(\$63,589)	(\$139,102)	(\$157,900)	(\$34,900)	28.37%
		DEBT ISSUANCE									
23707561	441304	PREMIUM	\$0	\$0	\$82	\$0	\$0	\$0	\$0	\$0	0.00%
		RECOVERIES FROM CITY-									
23707561	4416	OWNED PRP	\$0	(\$6,582)	(\$355)	(\$50)	\$0	(\$50)	(\$50)	\$0	0.00%
DEPARTMENTAL EARNINGS											
		SPECIAL COST									
23707561	450802	RECOVERY IPT	(\$8,410)	(\$8,152)	(\$4,965)	(\$8,300)	\$0	(\$7,175)	(\$6,760)	\$1,540	-18.55%
		VEHICLE USE COST									
23707561	450803	RECOVERY IPT	(\$558)	(\$1,364)	(\$1,225)	(\$1,500)	(\$155)	(\$1,050)	(\$1,200)	\$300	-20.00%
		REGULAR RESIDENTIAL									
23707561	455901	CUSTOMERS	(\$3,008,601)	(\$3,124,086)	(\$3,215,898)	(\$3,154,890)	(\$1,337,895)	(\$3,225,050)	(\$3,356,423)	(\$201,533)	6.39%
		REGULAR COMMERCIAL									
23707561	455902	CUSTOMERS	(\$1,238,331)	(\$1,297,683)	(\$1,372,678)	(\$1,292,650)	(\$575,261)	(\$1,390,980)	(\$1,347,276)	(\$54,626)	4.23%
		REVENUES -									
23707561	455903	INDUSTRIAL	(\$2,298,777)	(\$2,424,481)	(\$2,687,417)	(\$2,315,000)	(\$1,071,288)	(\$2,470,225)	(\$2,527,400)	(\$212,400)	9.17%
		TRUCKED WASTE									
23707561	455905	TREATMENT	(\$3,035)	(\$2,063)	(\$1,909)	(\$3,400)	(\$434)	(\$930)	(\$2,000)	\$1,400	-41.18%
23707561	455906	WATER ANALYSIS	(\$2,230)	(\$1,120)	(\$1,625)	(\$2,100)	(\$725)	(\$1,658)	(\$1,500)	\$600	-28.57%
		SEWER SERVICES -									
23707561	455908	OTHER MUNIS	(\$50,047)	(\$43,541)	(\$46,890)	(\$46,600)	(\$28,512)	(\$46,825)	(\$46,800)	(\$200)	0.43%
		WACTOR/TELEVISIONG									
23707561	455910	REVENUE	\$0	(\$2,900)	(\$1,520)	\$0	\$0	\$0	\$0	\$0	0.00%
		EMERGENCY RESPONSE									
23707561	455920	RECOVERY	\$0	\$0	(\$3,887)	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	455930	MANHOURS IPT	(\$927)	(\$3,708)	(\$3,348)	(\$2,445)	(\$309)	(\$2,660)	(\$3,218)	(\$773)	31.62%
23707561	455932	IN-HOUSE ANALYSIS IPT	(\$697)	(\$674)	(\$756)	(\$981)	\$0	(\$710)	(\$763)	\$218	-22.22%
23707561	455938	METAL ANALYSIS IPT	(\$2,018)	(\$1,930)	(\$1,736)	(\$2,025)	\$0	(\$1,890)	(\$1,850)	\$175	-8.64%
MISCELLANEOUS REVENUE											
23707561	4619	RESTITUTION	(\$1,925)	(\$2,614)	(\$132,690)	(\$1,200)	(\$1,913)	(\$2,500)	(\$1,200)	\$0	0.00%
		RECOVERIES OF PRIOR									
23707561	4624	YEAR EXP	\$0	\$0	(\$69,937)	\$0	\$0	\$0	\$0	\$0	0.00%
		FEDERAL									
		CONTRIBUTION									
23707561	4691	REVENUE	(\$22,663)	(\$295,940)	(\$29,478)	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	4699	OTHER INCOME	(\$104)	(\$18,986)	(\$1,476)	\$0	(\$1,150)	(\$1,150)	\$0	\$0	0.00%
		FUND BALANCE									
		4999	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
		TOTAL REVENUES	(\$6,950,915)	(\$7,610,904)	(\$7,862,671)	(\$7,122,289)	(\$3,151,972)	(\$7,465,005)	(\$7,597,090)	(\$474,801)	6.67%

23 WASTEWATER

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
WPCF OPERATIONS											
PERSONNEL SERVICES											
23707561	5110	REGULAR PERSONNEL WAGE ADJUSTMENT	\$941,325	\$869,814	\$835,908	\$892,536	\$420,690	\$928,576	\$914,729	\$22,193	2.49%
23707561	511022	LINE	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000	100.00%
23707561	5113	ON-CALL PAY	\$15,393	\$14,355	\$14,575	\$14,300	\$6,875	\$14,575	\$14,300	\$0	0.00%
23707561	5120	PART TIME PERSONNEL	\$0	\$0	\$15,989	\$16,456	\$7,736	\$16,456	\$16,784	\$328	1.99%
23707561	5130	EXTRA PERSONNEL	\$0	\$62	\$0	\$6,000	\$0	\$6,000	\$10,050	\$4,050	67.50%
23707561	5150	OVERTIME	\$10,519	\$8,697	\$5,957	\$10,470	\$5,212	\$8,390	\$9,677	(\$793)	-7.57%
23707561	5161	VACATION PAY	\$27,127	\$47,674	\$13,161	\$0	\$0	\$0	\$5,880	\$5,880	0.00%
23707561	5162	SICK LEAVE	\$0	\$0	\$0	\$0	\$0	\$0	\$15,680	\$15,680	100.00%
23707561	5173	TOOL ALLOWANCE WISCONSIN	\$0	\$0	\$0	\$300	\$0	\$300	\$0	(\$300)	-100.00%
23707561	5191	RETIREMENT FUND WORKER'S	\$70,523	\$193,155	\$194,954	\$61,314	\$29,897	\$147,200	\$63,392	\$2,078	3.39%
23707561	5192	COMPENSATION	\$71,944	\$86,636	\$80,763	\$81,641	\$40,820	\$81,640	\$66,475	(\$15,166)	-18.58%
23707561	519301	SOCIAL SECURITY	\$59,504	\$54,624	\$53,425	\$55,649	\$26,617	\$53,500	\$57,688	\$2,039	3.66%
23707561	519302	MEDICARE	\$13,960	\$12,913	\$12,549	\$13,068	\$6,225	\$12,504	\$13,508	\$440	3.37%
23707561	5194	HOSPITAL/SURG/DENTA L INSURANCE	\$308,744	\$274,678	\$249,390	\$294,557	\$137,728	\$249,800	\$299,399	\$4,842	1.64%
23707561	519401	OPEB INSURANCE EXPENSE	\$9,281	\$0	(\$27)	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	519405	OPEB INSURANCE EXPENSE	(\$921)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5195	LIFE INSURANCE	\$3,229	\$3,254	\$3,058	\$3,182	\$1,550	\$3,180	\$3,293	\$111	3.49%
CONTRACTUAL SERVICE											
23707561	5211	VEHICLE EQUIP OPER. & MAINT.	\$1,561	\$7,077	\$7,699	\$6,860	\$540	\$5,400	\$5,592	(\$1,268)	-18.48%
23707561	5215	COMPUTER/OFFICE EQUIP MAIN.	\$46,453	\$37,828	\$42,695	\$58,422	\$100	\$58,422	\$59,325	\$903	1.55%
23707561	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$3,832	\$4,991	\$9,255	\$6,495	\$41,508	\$8,895	\$7,025	\$530	8.16%
23707561	5225	PROFESSIONAL DUES DUPLICATING &	\$454	\$328	\$738	\$600	\$7,951	\$436	\$360	(\$240)	-40.00%
23707561	5232	DRAFTING JOINT METERING	\$99	\$533	\$0	\$300	\$436	\$50	\$200	(\$100)	-33.33%
23707561	5239	EXPENSE	\$226,754	\$223,072	\$223,060	\$227,000	\$30	\$227,000	\$227,000	\$0	0.00%
23707561	5240	CONTRACTED SERV- PROFESSIONAL	\$109,188	\$110,020	\$166,384	\$126,490	\$109,295	\$108,475	\$126,490	\$0	0.00%
23707561	5241	CONTRACTED SERV- LABOR	\$32,279	\$34,871	\$50,236	\$35,100	\$26,123	\$35,100	\$37,100	\$2,000	5.70%
23707561	5244	OTHER FEES	\$48,549	\$47,725	\$43,794	\$34,800	\$12,059	\$32,000	\$36,200	\$1,400	4.02%
23707561	5245	BAD DEBT EXPENSE ADVERTISING, MARKETI	\$712	\$236	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5248	NG, PROMOS	\$204	\$101	\$330	\$1,250	\$70	\$210	\$300	(\$950)	-76.00%
23707561	5254	LEGAL SERVICES	\$0	\$348	\$0	\$750	\$0	\$0	\$750	\$0	0.00%
23707561	5255	PHYSICAL EXAMS	\$552	\$605	\$554	\$3,012	\$200	\$3,012	\$5,262	\$2,250	74.70%
23707561	5256	LAUNDRY	\$12,924	\$15,088	\$15,374	\$15,080	\$10,027	\$15,080	\$15,080	\$0	0.00%
23707561	5271	TELEPHONE - LOCAL	\$20,460	\$18,663	\$20,275	\$14,343	\$7,467	\$14,343	\$11,223	(\$3,120)	-21.75%
23707561	5273	CELLULAR PHONE	\$0	\$0	\$2,719	\$1,020	\$1,808	\$1,020	\$3,276	\$2,256	221.18%

23 WASTEWATER

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
23707561	5284	INSURANCE-FIRE & EXTENDED COV.	\$70,230	\$84,471	\$90,482	\$93,206	\$46,603	\$93,206	\$87,356	(\$5,850)	-6.28%
23707561	5285	INSURANCE - FLEET	\$9,318	\$10,274	\$12,317	\$10,679	\$5,340	\$10,679	\$12,206	\$1,527	14.30%
23707561	5286	INSURANCE-COMPREHENSIVE LIAB	\$33,320	\$32,857	\$32,675	\$33,231	\$16,616	\$33,231	\$34,726	\$1,495	4.50%
23707561	5289	INSURANCE - OTHER	\$7,487	\$8,345	\$7,972	\$8,800	\$4,400	\$8,800	\$7,792	(\$1,008)	-11.45%
MATERIALS & SUPPLIES											
23707561	5321	ELECTRICITY	\$535,202	\$593,084	\$629,839	\$559,000	\$200,002	\$582,675	\$584,000	\$25,000	4.47%
23707561	5322	GAS/HEATING FUEL	\$80,329	\$55,741	\$49,321	\$78,000	\$32,423	\$62,000	\$68,000	(\$10,000)	-12.82%
23707561	5323	WATER	\$52,127	\$39,118	\$65,586	\$52,000	\$21,750	\$44,800	\$50,500	(\$1,500)	-2.88%
23707561	5324	SEWER SERVICE CHARGE	\$127,820	\$151,074	\$160,092	\$138,900	\$68,406	\$118,000	\$139,200	\$300	0.22%
23707561	5325	STORMWATER SERVICE CHARGE	\$5,270	\$6,149	\$6,149	\$5,350	\$2,562	\$6,150	\$5,900	\$550	10.28%
23707561	5331	POSTAGE & EXPRESS MAIL	\$16,649	\$18,882	\$17,548	\$17,500	\$7,427	\$18,400	\$17,900	\$400	2.29%
23707561	5332	OFFICE/COMP EQUIP & SUPPLIES	\$8,477	\$9,453	\$10,313	\$8,400	\$3,858	\$9,400	\$8,400	\$0	0.00%
23707561	5342	MEDICAL SUPPLIES & DRUGS	\$94	\$1,150	\$1,205	\$952	\$296	\$600	\$652	(\$300)	-31.51%
23707561	5343	GENERAL COMMODITIES	\$4,022	\$6,263	\$3,945	\$4,500	\$6,288	\$6,022	\$5,000	\$500	11.11%
23707561	534303	COMMODITIES - SODIUM BISULFITE	\$20,111	\$12,470	\$18,288	\$18,250	\$4,617	\$16,955	\$17,250	(\$1,000)	-5.48%
23707561	534305	COMMODITIES - SALT	\$1,044	\$1,389	\$1,664	\$1,240	\$675	\$1,475	\$1,400	\$160	12.90%
23707561	534306	COMMODITIES-FERRIC CHLORIDE	\$41,970	\$69,922	\$68,907	\$62,000	\$27,830	\$60,700	\$66,500	\$4,500	7.26%
23707561	534307	COMMODITIES-LAB SUPPLIES	\$0	\$212	\$26,182	\$44,000	\$13,884	\$30,300	\$41,000	(\$3,000)	-6.82%
23707561	534309	COMMODITIES-POLYMER	\$74,567	\$60,162	\$46,082	\$73,000	\$34,540	\$75,400	\$73,000	\$0	0.00%
23707561	534310	COMMODITIES-MISC CHEMICALS	\$9,459	\$4,137	\$10,015	\$7,500	\$1,445	\$3,200	\$7,500	\$0	0.00%
23707561	534311	COMMODITIES-HYPOCHLORITE MAINTENANCE	\$12,784	\$15,605	\$11,847	\$14,000	\$4,110	\$13,400	\$14,000	\$0	0.00%
23707561	5345	MATERIALS	\$1,293	\$1,342	\$561	\$1,330	\$503	\$1,100	\$1,330	\$0	0.00%
23707561	5347	UNIFORMS	\$2,262	\$2,231	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5348	OTHER EQUIPMENT UNDER \$1,000	\$2,071	\$539	\$295	\$1,915	\$10	\$970	\$1,515	(\$400)	-20.89%
23707561	5352	TRAINING EQUIPMENT & SUPPLIES	\$600	\$75	\$0	\$250	\$0	\$150	\$250	\$0	0.00%
FIXED COSTS											
23707561	5411	RENT/BUILD	\$137,000	\$137,000	\$145,000	\$140,000	\$70,000	\$14,000	\$141,000	\$1,000	0.71%
CAPITAL OUTLAY											
23707561	5533	EQUIP-OTHER OVER \$1,000	\$10,011	\$9,918	\$5,052	\$10,000	\$8,994	\$9,500	\$16,000	\$6,000	60.00%
23707561	5534	EQUIP-COMPUTER OVER \$1,000	\$7,395	\$5,182	\$22,749	\$1,800	\$21	\$750	\$2,400	\$600	33.33%
23707561	5598	FINANCING COSTS	\$0	\$0	\$4,393	\$0	\$147,514	\$0	\$0	\$0	0.00%

23 WASTEWATER

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEBT SERVICE											
23707561	5641	PRINCIPAL - CORP PURPOSE BONDS	\$0	\$0	\$0	\$227,196	\$0	\$227,196	\$374,331	\$147,135	64.76%
23707561	5642	INTEREST - CORP PURPOSE BONDS	\$97,187	\$90,518	\$81,080	\$78,977	\$42,111	\$78,977	\$191,041	\$112,064	141.89%
DEPRECIATION											
23707561	573001	RESERVE COMPUTER	\$35,926	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707561	5899	RESERVE/SUBSIDY	\$0	\$0	\$0	\$0	\$0	\$0	\$142,677	\$142,677	0.00%
23707561	5731	DEPRECIATION - BUILD	\$2,633,789	\$2,640,722	\$2,637,474	\$0	\$0	\$0	\$0	\$0	0.00%
FUNDCONT											
23	5801	CIPOPERAT	\$32,810	\$0	\$0	\$804,000	\$0	\$804,000	\$548,000	(\$256,000)	-31.84%
23	5926	OPER TRANSFER OUT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23	5985	OPER TRANSFER OUT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES			\$6,105,915	\$6,136,218	\$6,229,845	\$4,476,971	\$1,673,190	\$4,363,600	\$4,731,864	\$254,893	5.69%
NET TOTAL			\$2,275,439	\$1,230,729	\$1,122,347	\$0	(\$327,253)	(\$779,812)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The budget includes a 3% increase for both commercial and residential customers. There are 3 CIP projects and one piece of equipment scheduled for 2019: Turtle Creek Pumpstation Access Road Resurfacing for \$77,000, 2400 Springbrook Roof Replacement for \$205,000, Anoxic Zone Mixer Replacement for \$207,000 and purchase of a Bobcat Toolcat for \$59,000.

23 WASTEWATER

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
PRETREATMENT											
PERSONNEL SERVICES											
23707562	5110	REGULAR PERSONNEL	\$259,444	\$267,794	\$271,623	\$276,762	\$135,844	\$272,660	\$288,305	\$11,543	4.17%
23707562	5150	OVERTIME WISCONSIN	\$5,711	\$4,370	\$5,333	\$1,188	\$2,753	\$2,900	\$3,636	\$2,448	206.06%
23707562	5191	RETIREMENT FUND	\$20,246	\$16,778	\$18,705	\$18,228	\$9,043	\$18,200	\$18,883	\$655	3.59%
23707562	519301	SOCIAL SECURITY	\$16,183	\$16,754	\$16,804	\$16,559	\$8,312	\$16,700	\$17,260	\$701	4.23%
23707562	519302	MEDICARE HOSPITAL/SURG/DENTA	\$3,785	\$3,918	\$3,930	\$3,873	\$1,944	\$3,900	\$4,038	\$165	4.26%
23707562	5194	L INSURANCE	\$86,910	\$69,536	\$70,033	\$72,680	\$43,996	\$79,390	\$92,888	\$20,208	27.80%
23707562	5195	LIFE INSURANCE	\$911	\$938	\$943	\$941	\$475	\$870	\$960	\$19	2.02%
CONTRACTUAL SERVICE											
23707562	5211	VEHICLE EQUIP OPER. & MAINT.	\$5,250	\$1,131	\$1,008	\$3,144	\$1,141	\$2,200	\$2,529	(\$615)	-19.56%
23707562	5214	OTHER EQUIPMENT MAINTENANCE	\$3,877	\$5,294	\$1,013	\$4,100	\$6,222	\$4,100	\$3,600	(\$500)	-12.20%
23707562	5215	COMPUTER/OFFICE EQUIP MAIN.	\$5,302	\$0	\$0	\$250	\$7	\$7	\$75	(\$175)	-70.00%
23707562	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$4,255	\$1,374	\$4,990	\$3,200	\$1,472	\$3,200	\$3,200	\$0	0.00%
23707562	5224	PUBLIC EDUCATION	\$6,741	\$15,273	\$7,173	\$9,700	\$9,069	\$9,700	\$9,700	\$0	0.00%
23707562	5225	PROFESSIONAL DUES OFFICIAL NOTICES & PUBLICATION	\$50	\$0	\$0	\$45	\$0	\$45	\$45	\$0	0.00%
23707562	5231	S DUPLICATING &	\$8	\$9	\$567	\$25	\$0	\$25	\$250	\$225	900.00%
23707562	5232	DRAFTING CONTRACTED SERV-	\$103	\$0	\$105	\$50	\$0	\$25	\$50	\$0	0.00%
23707562	5240	PROFESSIONAL CONTRIBUTIONS TO	\$121,164	\$39,821	\$13,778	\$7,780	\$2,272	\$5,000	\$7,780	\$0	0.00%
23707562	5246	ORGANIZATIONS	\$3,000	\$3,150	\$88	\$3,500	\$105	\$3,500	\$3,500	\$0	0.00%
23707562	5254	LEGAL SERVICES	\$0	\$64,019	\$103,947	\$43,500	\$1,372	\$6,000	\$24,375	(\$19,125)	-43.97%
23707562	5271	TELEPHONE - LOCAL	\$886	\$819	\$739	\$1,000	\$0	\$815	\$1,000	\$0	0.00%
23707562	5273	CELLULAR PHONE	\$0	\$0	\$915	\$960	\$437	\$950	\$960	\$0	0.00%
MATERIALS & SUPPLIES											
23707562	5331	POSTAGE & EXPRESS MAIL	\$539	\$1,933	\$1,339	\$1,200	\$257	\$400	\$1,200	\$0	0.00%
23707562	5332	OFFICE/COMP EQUIP & SUPPLIES	\$4,191	\$4,721	\$3,989	\$0	\$104	\$250	\$0	\$0	0.00%
23707562	5343	GENERAL COMMODITIES	\$793	\$7,672	\$268	\$700	\$93	\$200	\$700	\$0	0.00%
23707562	534307	COMMODITIES-LAB SUPPLIES	\$27,211	\$29,240	\$122	\$0	\$0	\$0	\$0	\$0	0.00%
23707562	5345	MAINTENANCE MATERIALS	\$15	\$203	\$153	\$400	\$180	\$275	\$400	\$0	0.00%
23707562	5348	OTHER EQUIPMENT UNDER \$1,000	\$2,722	\$4,655	\$5,093	\$5,500	\$60	\$2,500	\$5,500	\$0	0.00%
23707562	5352	TRAINING EQUIPMENT & SUPPLIES	\$1,893	\$3,283	\$745	\$2,300	\$175	\$1,500	\$2,300	\$0	0.00%
CAPITAL OUTLAY											
23707562	5533	EQUIP-OTHER OVER \$1,000	\$7,521	\$24,073	\$2,388	\$2,000	\$0	\$1,000	\$2,000	\$0	0.00%
23707562	5534	\$1,000	\$265	\$0	\$0	\$800	\$0	\$500	\$400	(\$400)	-50.00%
TOTAL EXPENDITURES			\$590,227	\$587,148	\$523,546	\$480,385	\$229,144	\$436,812	\$495,534	\$15,149	3.15%

23 WASTEWATER

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT	
WASTEWATER ADMIN		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE	
BIOSOLID TREATMENT WPCF											
PERSONNEL SERVICES											
23707563	5110	REGULAR PERSONNEL	\$44,918	\$44,450	\$47,663	\$47,591	\$22,836	\$45,850	\$47,780	\$189	0.40%
23707563	5150	OVERTIME	\$0	\$10,863	\$12,577	\$2,310	\$2,793	\$7,800	\$6,240	\$3,930	170.13%
23707563	5191	WISCONSIN RETIREMENT FUND	\$3,055	\$3,651	\$4,095	\$3,139	\$1,717	\$3,475	\$3,130	(\$9)	-0.29%
23707563	519301	SOCIAL SECURITY	\$2,785	\$3,432	\$3,749	\$2,901	\$1,560	\$3,150	\$2,905	\$4	0.14%
23707563	519302	MEDICARE	\$652	\$803	\$877	\$678	\$365	\$740	\$677	(\$1)	-0.15%
23707563	5194	HOSPITAL/SURG/DENTA L INSURANCE	\$20,833	\$20,006	\$20,058	\$21,193	\$8,885	\$16,200	\$18,184	(\$3,009)	-14.20%
23707563	5195	LIFE INSURANCE	\$222	\$175	\$142	\$151	\$78	\$133	\$204	\$53	35.10%
CONTRACTUAL SERVICE											
23707563	5211	VEHICLE EQUIP OPER. & MAINT.	\$99,255	\$94,854	\$135,322	\$86,896	\$37,465	\$86,000	\$114,016	\$27,120	31.21%
23707563	5244	OTHER FEES	\$77,865	\$64,460	\$75,489	\$86,000	\$53,710	\$86,000	\$97,200	\$11,200	13.02%
MATERIALS & SUPPLIES											
23707563	5345	MAINTENANCE MATERIALS	\$1,653	\$7,457	\$18,989	\$4,200	\$12	\$4,200	\$4,200	\$0	0.00%
DEPRECIATION											
23707563	5730	RESERVE-VEHICLE REPLACEMENT	\$120,000	\$120,000	\$120,000	\$120,000	\$60,000	\$12,000	\$120,000	\$0	0.00%
		TOTAL EXPENDITURES	\$371,238	\$370,151	\$438,960	\$375,059	\$189,420	\$265,548	\$414,536	\$39,477	10.53%

23 WASTEWATER

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
COLLECTION/PUMPING STATION											
PERSONNEL SERVICES											
23707565	5110	REGULAR PERSONNEL	\$266,804	\$249,716	\$257,899	\$266,001	\$128,099	\$257,200	\$269,778	\$3,777	1.42%
23707565	5130	EXTRA PERSONNEL	\$10,654	\$20,341	\$15,460	\$20,360	\$5,590	\$15,500	\$20,360	\$0	0.00%
23707565	5150	OVERTIME	\$3,523	\$3,041	\$2,371	\$1,890	\$1,013	\$1,920	\$1,950	\$60	3.17%
WISCONSIN											
23707565	5191	RETIREMENT FUND	\$19,110	\$16,567	\$17,671	\$17,516	\$8,650	\$17,400	\$17,671	\$155	0.88%
23707565	519301	SOCIAL SECURITY	\$17,377	\$16,796	\$16,915	\$17,621	\$8,047	\$15,940	\$17,313	(\$308)	-1.75%
23707565	519302	MEDICARE	\$4,064	\$3,928	\$3,956	\$4,121	\$1,882	\$3,750	\$3,755	(\$366)	-8.88%
HOSPITAL/SURG/DENTA											
23707565	5194	L INSURANCE	\$116,662	\$115,094	\$107,740	\$115,375	\$59,730	\$108,580	\$123,574	\$8,199	7.11%
23707565	5195	LIFE INSURANCE	\$1,047	\$1,022	\$904	\$946	\$482	\$840	\$1,172	\$226	23.89%
UNEMPLOYMENT											
23707565	5196	COMPENSATION	\$2,901	\$796	\$2,279	\$2,000	\$0	\$0	\$2,000	\$0	0.00%
CONTRACTUAL SERVICE											
VEHICLE EQUIP OPER. &											
23707565	5211	MAINT.	\$40,696	\$36,812	\$51,425	\$41,830	\$20,672	\$25,100	\$45,384	\$3,554	8.50%
COMPUTER/OFFICE											
23707565	5215	EQUIP MAIN.	\$15,501	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
SCHOOLS, SEMINARS, &											
23707565	5223	CONFERENCES	\$738	\$1,259	\$83	\$1,525	\$67	\$1,200	\$1,025	(\$500)	-32.79%
23707565	5225	PROFESSIONAL DUES	\$181	\$170	\$696	\$375	\$0	\$90	\$285	(\$90)	-24.00%
CONTRACTED SERV-											
23707565	5240	PROFESSIONAL	\$674,186	\$184,400	\$157,472	\$7,000	\$942	\$7,000	\$7,000	\$0	0.00%
23707565	5244	OTHER FEES	\$0	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$2,400	\$900	60.00%
23707565	5271	TELEPHONE - LOCAL	\$565	\$544	\$924	\$0	\$0	\$0	\$0	\$0	0.00%
23707565	5273	CELLULAR PHONE	\$0	\$0	\$1,078	\$900	\$358	\$780	\$840	(\$60)	-6.67%
INSURANCE-											
23707565	5286	COMPREHENSIVE LIAB	\$0	\$2,905	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES											
POSTAGE & EXPRESS											
23707565	5331	MAIL	\$14	\$2	\$10	\$50	\$0	\$10	\$20	(\$30)	-60.00%
23707565	5332	OFFICE/COM	\$0	\$5	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
MAINTENANCE											
23707565	5343	MATERIALS	\$4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
MAINTENANCE											
23707565	5345	MATERIALS	\$18,827	\$15,906	\$82,484	\$16,600	\$10,683	\$16,600	\$16,600	\$0	0.00%
DEPRECIATION											
23707565	5730	RES-VEHIC	\$80,000	\$80,000	\$80,000	\$80,000	\$40,000	\$80,000	\$301,000	\$221,000	276.25%
TOTAL EXPENDITURES			\$1,272,854	\$749,304	\$800,868	\$595,610	\$287,715	\$553,410	\$832,127	\$236,517	39.71%

23 WASTEWATER

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
PLANT MAINTENANCE											
PERSONNEL SERVICES											
23707567	5110	REGULAR PERSONNEL	\$207,498	\$279,941	\$283,160	\$309,449	\$131,541	\$264,100	\$272,691	(\$36,758)	-11.88%
23707567	5150	OVERTIME	\$4,810	\$12,403	\$5,555	\$2,576	\$1,413	\$3,080	\$2,730	\$154	5.98%
23707567	5173	TOOL ALLOWANCE WISCONSIN	\$2,100	\$2,100	\$2,400	\$1,800	\$2,100	\$1,800	\$2,100	\$300	16.67%
23707567	5191	RETIREMENT FUND	\$14,441	\$19,175	\$19,627	\$20,387	\$8,908	\$17,900	\$17,862	(\$2,525)	-12.39%
23707567	519301	SOCIAL SECURITY	\$13,252	\$18,262	\$18,081	\$18,844	\$8,196	\$16,500	\$16,521	(\$2,323)	-12.33%
23707567	519302	MEDICARE HOSPITAL/SURG/DENTA	\$3,099	\$4,271	\$4,228	\$4,407	\$1,917	\$3,860	\$3,866	(\$541)	-12.28%
23707567	5194	L INSURANCE	\$95,454	\$128,526	\$119,557	\$144,807	\$57,516	\$104,600	\$119,347	(\$25,460)	-17.58%
23707567	5195	LIFE INSURANCE	\$772	\$860	\$817	\$1,053	\$427	\$750	\$1,157	\$104	9.88%
CONTRACTUAL SERVICE											
23707567	5211	VEHICLE EQUIP OPER. & MAINT.	\$39,586	\$31,732	\$42,137	\$33,765	\$13,070	\$32,100	\$38,836	\$5,071	15.02%
23707567	5223	SCHOOLS, SEMINARS, & CONFERENCES	\$3,108	\$3,198	\$1,261	\$4,200	\$3,586	\$4,200	\$3,500	(\$700)	-16.67%
23707567	5240	PROFESSIONAL DUES CONTRACTED SERV-	\$50	\$0	\$230	\$0	\$0	\$0	\$75	\$75	100.00%
23707567	5241	LABOR	\$129,858	\$99,254	\$71,037	\$106,800	\$38,600	\$156,000	\$100,800	(\$6,000)	-5.62%
23707567	5256	OTHER FEES STRUCTURE	\$162	\$0	\$582	\$0	\$0	\$0	\$0	\$0	0.00%
23707567	5261	MAINTENANCE PAINTING/CLEANING	\$18,350	\$8,142	\$1,940	\$17,000	\$41	\$9,500	\$17,000	\$0	0.00%
23707567	5262	MAINTENANCE ELECTRICAL	\$366	\$968	\$233	\$6,750	\$411	\$1,500	\$3,750	(\$3,000)	-44.44%
23707567	5263	MAINTENANCE PLUMBING	\$23,863	\$15,255	\$21,783	\$53,000	\$12,343	\$26,600	\$50,000	(\$3,000)	-5.66%
23707567	5264	MAINTENANCE HEATING	\$2,781	\$1,951	\$6,545	\$5,000	\$872	\$3,800	\$5,000	\$0	0.00%
23707567	5265	MAINTENANCE GROUNDS	\$13,526	\$9,663	\$15,380	\$15,000	\$1,981	\$12,800	\$15,000	\$0	0.00%
23707567	5266	MAINTENANCE	\$4,149	\$1,623	\$4,860	\$3,000	\$6,611	\$6,000	\$7,600	\$4,600	153.33%
23707567	5271	TELEPHONE - LOCAL	\$523	\$374	\$807	\$0	\$38	\$40	\$0	\$0	0.00%
23707567	5273	CELLULAR PHONE	\$0	\$0	\$563	\$1,620	\$195	\$500	\$600	(\$1,020)	-62.96%
MATERIALS & SUPPLIES											
23707567	5331	POSTAGE & EXPRESS MAIL	\$34	\$0	\$0	\$50	\$1	\$25	\$25	(\$25)	-50.00%
23707567	5343	GENERAL COMMODITIES	\$104	\$61	\$208	\$150	\$83	\$75	\$150	\$0	0.00%
23707567	534308	COMMODITIES- LUBRICATION	\$3,783	\$3,796	\$3,198	\$3,750	\$0	\$3,600	\$3,750	\$0	0.00%
23707567	5345	MAINTENANCE MATERIALS	\$154,229	\$143,710	\$146,860	\$204,000	\$46,340	\$175,000	\$204,000	\$0	0.00%
23707567	5533	EQUIP-OTHER OVER \$1,000	\$8,567	\$6,470	\$2,913	\$7,200	\$2,074	\$4,500	\$7,200	\$0	0.00%
DEPRECIATION											
23707567	5730	RES-VEHIC	\$20,763	\$20,000	\$20,000	\$20,000	\$10,000	\$20,000	\$20,000	\$0	0.00%
TOTAL EXPENDITURES			\$765,305	\$811,783	\$793,962	\$984,608	\$348,265	\$868,830	\$913,560	(\$71,048)	-7.22%

23 WASTEWATER

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WASTEWATER ADMIN			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
WPCF ENGINEERING											
PERSONNEL SERVICES											
23707569	5110	REGULAR PERSONNEL	\$74,622	\$111,122	\$117,904	\$121,016	\$57,969	\$116,300	\$121,283	\$267	0.22%
23707569	5150	OVERTIME	\$0	\$0	\$98	\$0	\$0	\$0	\$0	\$0	0.00%
WISCONSIN											
23707569	5191	RETIREMENT FUND	\$5,075	\$7,334	\$8,022	\$7,966	\$3,884	\$7,800	\$7,944	(\$22)	-0.28%
23707569	519301	SOCIAL SECURITY	\$4,627	\$6,892	\$7,312	\$7,368	\$3,532	\$7,100	\$7,378	\$10	0.14%
23707569	519302	MEDICARE	\$1,082	\$1,612	\$1,710	\$1,722	\$826	\$1,660	\$1,725	\$3	0.17%
HOSPITAL/SURG/DENTA											
23707569	5194	L INSURANCE	\$21,564	\$32,101	\$38,998	\$41,246	\$21,459	\$39,100	\$44,176	\$2,930	7.10%
23707569	5195	LIFE INSURANCE	\$59	\$98	\$111	\$118	\$58	\$105	\$118	\$0	0.00%
CONTRACTUAL SERVICE											
OTHER EQUIPMENT											
23707569	5214	MAINTENANCE	\$0	\$0	\$0	\$1,500	\$0	\$1,500	\$0	(\$1,500)	-100.00%
SCHOOLS,SEMINARS,&											
23707569	5223	CONFERENCES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
OFFICIAL											
NOTICES&PUBLICATION											
23707569	5231	S	\$0	\$0	\$0	\$75	\$0	\$0	\$0	(\$75)	-100.00%
CONTRACTED SERV-											
23707569	5240	PROFESSIONAL	\$13,405	\$27,476	\$23,143	\$26,000	\$9,000	\$21,300	\$26,000	\$0	0.00%
CONTRACTED SERV-											
23707569	5241	LABOR	\$0	\$0	\$0	\$1,500	\$0	\$1,500	\$0	(\$1,500)	-100.00%
23707569	5271	TELEPHONE - LOCAL	\$45	\$68	\$261	\$100	\$0	\$100	\$100	\$0	0.00%
23707569	5273	CELLULAR PHONE	\$0	\$0	\$118	\$720	\$94	\$203	\$420	(\$300)	-41.67%
MATERIALS & SUPPLIES											
POSTAGE & EXPRESS											
23707569	5331	MAIL	\$5	\$10	\$14	\$25	\$4	\$25	\$25	\$0	0.00%
OFFICE/COMP EQUIP &											
23707569	5332	SUPPLIES	\$39	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
23707569	5345	MATERIALS	\$292	\$316	\$144	\$300	\$158	\$300	\$300	\$0	0.00%
TOTAL EXPENDITURES			\$120,815	\$187,029	\$197,836	\$209,656	\$96,985	\$196,993	\$209,469	(\$187)	-0.09%

CITY OF BELOIT								
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM								
PROJECT REQUEST								
Project Title:	P2370693 Wastewater Pollution Control Facility Anoxic Zone Mixer Replacement							
Department/Division:	Public Works/Water Resources			Responsible Person:	Harry Mathos			
Project Status:	X	One time project or Item		Multi-Year Project of Item		Yearly Project or Item		
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a "high performing organization".		3. Create and sustain economic and residential growth.		
		4. Create and sustain a high quality of life.	X	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.		
Total Funds Requested in 2019 (Including Issuance Cost)								
\$207,000								
Project Description								
Replace the anoxic zone mixers at the wastewater treatment facility with latest, lower horsepower mixing systems.								
Project Justification								
The anoxic zone and it's mixers are a critical component to the wastewater treatment process. Their function is to provide adequate detention time and mixing to allow for specific microorganisms to propagate and thrive. These microorganisms provide the necessary treatment to meet our Wisconsin Pollution Discharge Elimination Permit ammonia and phosphorus requirements. Our current mixers require frequent maintenance and are due for replacement.								
Operating Impact of Project (Positive - Savings or Negative - Costs)								
Current equipment is beginning to show its wear and tear requiring more frequent removal and repair with costs that can exceed \$10K. Replacing should provide years of reliable service.								
Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total	
Maintenance	-\$10,000						-\$10,000	
Total	-\$10,000	\$0	\$0	\$0	\$0	\$0	-\$10,000	
Financing Methods (Revenues)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4999-Fund Balance		\$207,000						\$207,000
Total	\$0	\$207,000	\$0	\$0	\$0	\$0	\$0	\$207,000
Outlay Type (Expenditures)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5533-Vehicle/Equip/Software		\$207,000						\$207,000
Total	\$0	\$207,000	\$0	\$0	\$0	\$0	\$0	\$207,000
OK OK OK OK OK OK OK OK								

Program: _____ 199 **Sub-Program:** _____ 504

CITY OF BELOIT

2019 - 2024 CAPITAL IMPROVEMENT PROGRAM

PROJECT REQUEST

Project Title:	P2370694 Bobcat Toolcat 5600 All-Purpose Utility Vehicle					
Department/Division:	Public Works/Water Resources		Responsible Person:	Harry Mathos		
Project Status:	<input checked="" type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input type="checkbox"/>	Yearly Project or Item
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input checked="" type="checkbox"/>	2. Create and sustain a “high performing organization”.	<input type="checkbox"/>	3. Create and sustain economic and residential growth.
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>	6. Create and sustain a positive image, enhance communications, and engage the community.

Total Funds Requested in 2019 (Including Issuance Cost)

\$59,000

Project Description

Purchase Bobcat 5600 Toolcat all-purpose utility vehicle.

Project Justification

This equipment and attachments provide for unlimited uses including snow removal/brushing, lawn and easement maintenance, trenching, lifting, hauling and many other uses.

Operating Impact of Project (Positive - Savings or Negative - Costs)

Minor impact to operating budget.

Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total
	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$200	\$300	\$400	\$500	\$600	\$2,000

Financing Methods (Revenues)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4999-Fund Balance		\$59,000						\$59,000
Total	\$0	\$59,000	\$0	\$0	\$0	\$0	\$0	\$59,000

Outlay Type (Expenditures)

Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5531-Vehicle over \$1,000		\$59,000						\$59,000
Total	\$0	\$59,000	\$0	\$0	\$0	\$0	\$0	\$59,000

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Program: _____ 199 **Sub-Program:** _____ 504

CITY OF BELOIT								
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM								
PROJECT REQUEST								
Project Title:	P2370695 Turtle Creek Pump Station Roadway Resurfacing							
Department/ Division:	Public Works/Water Resources			Responsible Person:	Harry Mathos			
Project Status:	<input checked="" type="checkbox"/>	One time project or Item		Multi-Year Project of Item		Yearly Project or Item		
Focus Area(s) Addressed: Strategic Plan Goal		1. Create and sustain safe and healthy neighborhoods.		2. Create and sustain a "high performing organization".		3. Create and sustain economic and residential growth.		
		4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.		6. Create and sustain a positive image, enhance communications, and engage the community.		
Total Funds Requested in 2019 (Including Issuance Cost)								
\$77,000								
Project Description								
Resurface roadways at Turtle Creek Pump Station facility.								
Project Justification								
Facilities roadways are 25 years old and in need of repair.								
Operating Impact of Project (Positive - Savings or Negative - Costs)								
Regular resurfacing should prevent larger capital outlay due to neglect. This project will impact the operating budget.								
Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total	
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Financing Methods (Revenues)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4999-Fund Balance		\$77,000						\$77,000
Total	\$0	\$77,000	\$0	\$0	\$0	\$0	\$0	\$77,000
Outlay Type (Expenditures)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5258-In House Engineering		\$7,000						\$7,000
5511-Construction		\$70,000						\$70,000
Total	\$0	\$77,000	\$0	\$0	\$0	\$0	\$0	\$77,000
		OK	OK	OK	OK	OK	OK	OK

Program: _____ 199 **Sub-Program:** _____ 504

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Administration

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS	1. Prepare Compliance Maintenance Annual Report (CMAR).	CMAR Report completed by- June 30th	5	1	1	1	1	1
	2. Operate and maintain facility per Department of Natural Resources standards	DNR annual audit completed by May 30th	5	1	1	1	1	1
	3. Continue to manage the economic and environmental performance of the Water Pollution Control Facility.	Submit WI DNR permit phosphorus reduction progress reports	1	1	1	1	1	1

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Pretreatment

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
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WORKLOAD:	1. Control pollutants from entering the sewer system that could interfere with the WPCF	Number of plant interferences.	3	0	0	0	0	0
WORKLOAD:	2. Conduct Significant Industrial User (SIU) inspections, permits, review SIU Spill Control Prevention Plans (SCPP), etc.	Number of SIU inspections	3	11	11	11	11	11
		Regular meetings w/SIUs	3	3	4	4	4	4
		Number of commercial inspections	3	299	250	200	180	180
		Public education activities.	6	8	8	6	6	6
EFFICIENCY & EFFECTIVENESS:	4. Conduct program audit by the State of Wisconsin	Acceptable audit corrective action within timeframe	2	0	1	0	0	1
		Percent of pretreatment items addressed within 60 days.	2	100	100	100	100	100

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS
 DIVISION: WPCF Biosolids Treatment

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Liquid biosolids land applied	Gallons of biosolids hauled	2	3,754,474	7,510,089	6,050,061	6,500,000	6,500,000
	1. Measure the amount of cake biosolids to landfill.	Metric tons	5	1,951	1,663	2,013	1,750	1,750

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Collections/Pumping Station

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
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WORKLOAD:	1. Assure one-third of system is cleaned annually.	Number of sanitary sewer feet cleaned.	5	520,660	469,761	342,144	95,000	380,160
WORKLOAD:	2. Correct defects and reduce groundwater infiltration and surface water inflow using contractors and Water Resources personnel.	Number of feet of sewer lines rehabilitated.	5	45,672	0	114,048	9,500	9,500
		Number of manholes rehabilitated	5	300	300	0	200	200
		Number of sanitary sewer feet televised.	5	27,403	72,100	108,346	95,000	38,160

CITY COUNCIL GOALS:

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6. **Create and sustain a positive image, enhance communications and engage the community.**

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Maintenance

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

Goal(s)

2015
Actual

2016
Actual

2017
Actual

2018
Target

2019
Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Enhance preventive equipment monitoring program.	Number of preventive maintenance tasks performed.	1000	223	1,249	1,318	1,000	1,250
	2. Enhance corrective maintenance program.	Number of corrective maintenance tasks performed.	200	N/D	N/D	250	275	300
EFFICIENCY & EFFECTIVENESS:	1. Complete all corrective and preventive work orders generated quarterly.	Percent of work orders closed quarterly.	95	95	95	95	95	95

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PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: WPCF Engineering

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	1. Reduce infiltration and inflow thereby reducing operating costs and extending the useable life and capacity of the plant.	Peak daily flows (Million Gallons/Day)	5	4.839	4.426	6.466	< 8.000	< 8.000
		Average daily flow (Million Gallons/Day)	5	3.652	3.797	4.268	4.500	4.500

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DEPARTMENT – PUBLIC WORKS

Enterprise Fund

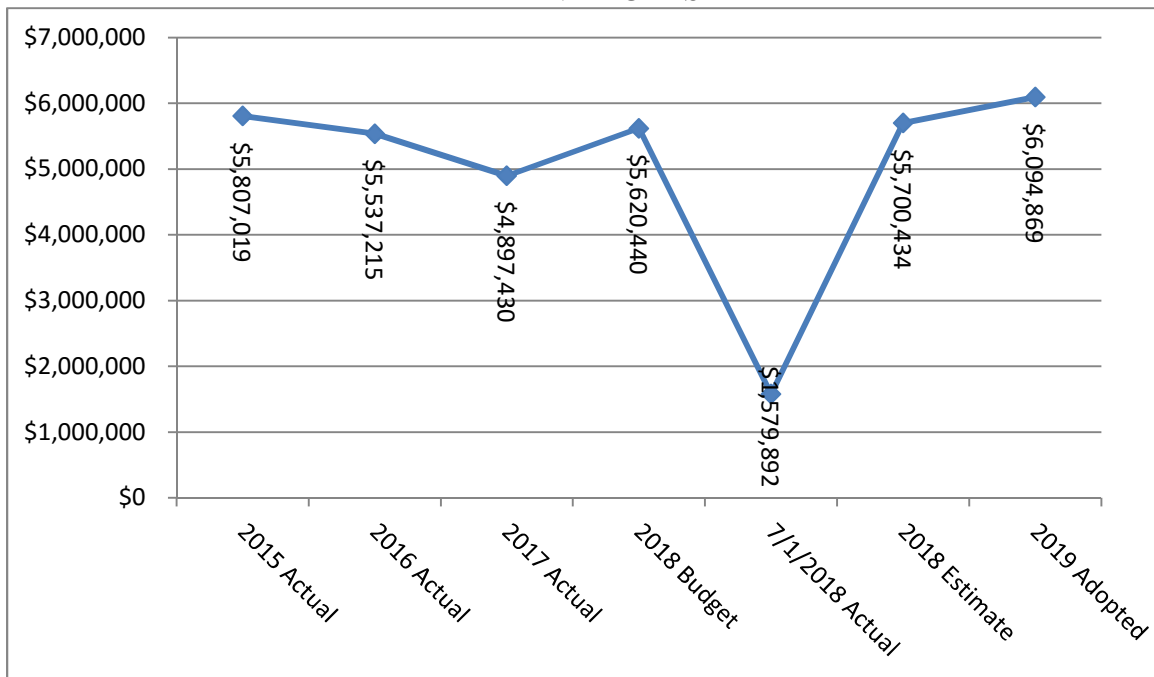
Water Utility Division Description:

The Water Utility Fund accounts for the operation of the physical public water supply system and selling of water services. Activities include production and treatment of drinking water, operation and maintenance of pumping and storage facilities, maintenance of metering systems, maintenance of services, mains, hydrants and valves, public and private fire protection services, and wholesale water supply to South Beloit’s system.

Revenue sources include residential, commercial, industrial and wholesale user fees, public and private fire protection fees and lesser amounts from interest income and cell site leases.

The source of supply for the water utility is from eight groundwater wells, with a reliable capacity of 18.6 million gallons per day (MGD). Average daily pumpage is 6.9 MGD and peak day is around 10 MGD. There is 2.75 MG of elevated storage in four towers. There is approximately 180 miles of main, 1700 hydrants, 2500 valves and 15,500 services in the system, including service to parts of the Town of Beloit.

EXPENDITURES



26 WATER UTILITY

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
WATER UTILITY	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
FINES/FORFEITURES									
26 4279 PENALTY ON TAXES	(\$88,910)	(\$86,229)	(\$90,031)	(\$128,100)	(\$24,994)	(\$128,100)	(\$128,100)	\$0	0.00%
INVESTMENTS & PROPERTY INCOME									
26 4413 INTEREST	(\$38,465)	(\$42,584)	(\$46,198)	(\$35,200)	(\$32,600)	(\$35,200)	(\$99,269)	(\$64,069)	182.01%
26 441304 DEBT ISSUANCE PREMIUM	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS									
OP. INCOME - Water Tower									
26 450511 Tenant	(\$29,211)	(\$6,740)	(\$59,245)	\$0	\$0	\$0	\$0	\$0	0.00%
OP. INCOME - Metered Sales to									
26 4505 General Cust.	(\$615)	(\$948)	(\$730)	\$0	(\$135)	\$0	\$0	\$0	0.00%
OP. INCOME - Private Fire									
26 45052 Protection Service	(\$43,448)	(\$43,632)	(\$43,513)	(\$43,500)	(\$18,131)	(\$43,512)	(\$43,500)	\$0	0.00%
OP. INCOME - Public Fire									
26 45053 Protection Service	(\$805,387)	(\$804,624)	(\$843,555)	(\$860,280)	(\$359,572)	(\$862,800)	(\$863,000)	(\$2,720)	0.32%
OP. INCOME - Other Sales to									
26 45054 Public Authority	(\$119,587)	(\$129,675)	(\$153,983)	(\$123,000)	(\$45,772)	(\$119,132)	(\$123,000)	\$0	0.00%
OP. INCOME - Sales for Resale									
26 45055 II American Water	(\$327,697)	(\$338,243)	(\$402,761)	(\$329,000)	(\$163,394)	(\$388,800)	(\$395,000)	(\$66,000)	20.06%
OP. INCOME - Misc. Service									
26 45056 Hydrant Rental	(\$44,726)	(\$19,670)	(\$36,786)	(\$29,500)	(\$53,049)	(\$65,000)	(\$60,000)	(\$30,500)	103.39%
OP. INCOME - Other revenues -									
26 45057 joint metering allocations	(\$59,244)	(\$57,193)	(\$54,840)	(\$61,000)	\$0	(\$61,000)	(\$61,000)	\$0	0.00%
26 450501 INVENTORY	\$0	(\$37)	(\$162)	\$0	\$0	\$0	\$0	\$0	0.00%
26 450502 RESIDENT	(\$2,388,093)	(\$2,375,193)	(\$2,414,161)	(\$2,391,000)	(\$990,284)	(\$2,392,300)	(\$2,400,000)	(\$9,000)	0.38%
26 450503 COMMERCIAL	(\$656,327)	(\$672,113)	(\$746,966)	(\$713,950)	(\$328,194)	(\$807,750)	(\$810,000)	(\$96,050)	13.45%
26 450504 INDUSTRIAL	(\$347,106)	(\$397,172)	(\$510,681)	(\$497,310)	(\$223,437)	(\$534,807)	(\$540,000)	(\$42,690)	8.58%
OPERATING INCOME-									
26 450509 IRRIGATION	(\$1,390)	(\$8,557)	(\$15,254)	(\$3,600)	(\$6,487)	(\$15,000)	(\$15,000)	(\$11,400)	0.00%
OPER INCOME-MULTI-									
26 450510 FAMILY RESID	(\$130,586)	(\$150,547)	(\$153,854)	\$0	(\$13,645)	(\$150,000)	(\$150,000)	(\$150,000)	0.00%
OPER INCOME-WATER									
26 450511 TOWER TENANT	\$0	(\$35,198)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26 4508 LEASE REVENUE	(\$483,553)	(\$381,658)	(\$407,619)	(\$405,000)	(\$156,736)	(\$350,000)	(\$407,000)	(\$2,000)	0.49%
OTHER FINANCING SRCE									
26 4923 OPER TRANSFER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26 4999 FUNDBALAPP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26 CAPITAL CONTRIBUTIONS	(\$234,087)	(\$112,783)	(\$59,245)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$5,798,432)	(\$5,662,796)	(\$6,039,582)	(\$5,620,440)	(\$2,416,428)	(\$5,620,440)	(\$6,094,869)	(\$474,429)	8.44%

ACCOUNTS FOR:	2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT	
	ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD 7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE	
PERSONNEL SERVICES										
26 5110	REGULAR PERSONNEL	\$628,698	\$667,539	\$636,552	\$714,756	\$329,888	\$688,515	\$703,476	(\$11,280)	-1.58%
26 511022	WAGE ADJUST	\$0	\$0	\$0	\$0	\$0	\$0	\$17,000	\$17,000	100.00%
26 5113	ONCALL	\$12,724	\$20,932	\$21,406	\$28,600	\$13,938	\$29,000	\$28,600	\$0	0.00%
26 5120	PART TIME PERSONNEL	\$15,720	\$15,880	\$0	\$0	\$0	\$0	\$65,000	\$65,000	100.00%
26 5130	EXTRA PERSONNEL	\$13,252	\$11,142	\$9,143	\$64,840	\$3,146	\$65,000	\$11,840	(\$53,000)	-81.74%
26 5150	OVERTIME	\$8,612	\$7,290	\$7,678	\$7,728	\$4,583	\$9,450	\$7,728	\$0	0.00%
26 5161	VACATION	\$2,759	\$11,670	(\$15,687)	\$0	\$0	\$0	\$4,704	\$4,704	100.00%
26 5162	SICK LEAVE WISCONSIN RETIREMENT FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$12,544	\$12,544	100.00%
26 5191	FUND	\$45,933	\$68,601	\$81,016	\$48,173	\$23,662	\$49,275	\$47,255	(\$918)	-1.91%
26 5192	WORKER'S COMPENSATION	\$18,496	\$24,736	\$22,582	\$19,809	\$9,904	\$19,808	\$17,193	(\$2,616)	-13.21%
26 519301	SOCIAL SECURITY	\$41,941	\$44,152	\$41,306	\$44,192	\$21,217	\$44,686	\$43,429	(\$763)	-1.73%
26 519302	MEDICARE HOSPITAL/SURG/DENTAL INSURANCE	\$9,837	\$10,420	\$9,705	\$10,375	\$4,962	\$10,502	\$10,036	(\$339)	-3.27%
26 5194	INSURANCE	\$166,469	\$167,496	\$151,005	\$230,783	\$120,341	\$242,333	\$247,935	\$17,152	7.43%
26 519401	VEBA	\$4,309	\$0	\$0	\$0	\$3,860	\$0	\$0	\$0	0.00%
26 519405	OPEB INS	(\$209)	\$0	(\$6)	\$0	\$0	\$0	\$0	\$0	0.00%
26 5195	LIFE INSURANCE	\$1,946	\$2,245	\$1,826	\$2,129	\$909	\$1,798	\$1,957	(\$172)	-8.08%
26 5196	UNEMPLOYMENT	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0	(\$2,000)	-100.00%
CONTRACTUAL SERVICE										
26 5211	VEHICLE EQUIP OPER. & MAINT.	\$8,493	\$6,032	\$13,750	\$7,870	\$3,054	\$4,675	\$9,678	\$1,808	22.97%
26 5215	COMPUTER/OFFICE EQUIP MAIN.	\$15,648	\$141,958	\$76,712	\$109,658	\$24,498	\$110,000	\$110,059	\$401	0.37%
26 5223	SCHOOLS, SEMINARS, & CONFERENCES	\$1,492	\$1,023	\$1,781	\$1,850	\$989	\$1,200	\$1,850	\$0	0.00%
26 5225	PROFESSIONAL DUES	\$241	\$200	\$468	\$555	\$0	\$200	\$555	\$0	0.00%
26 5231	NOTICES	\$0	\$241	\$119	\$100	\$0	\$100	\$100	\$0	0.00%
26 5240	CONTRACTED SERV- PROFESSIONAL	\$190,874	\$201,944	\$193,836	\$142,560	\$85,319	\$170,000	\$145,440	\$2,880	2.02%
26 5241	CONTRACTED SERV-LABOR	\$20,229	\$24,678	\$176,209	\$189,500	\$790	\$15,500	\$29,500	(\$160,000)	-84.43%
26 5241	CONT SERV-MAIN	\$196,445	\$165,912	\$46,074	\$0	\$83,219	\$160,000	\$234,000	\$234,000	100.00%
26 524101	CONT SERV- HYDRANTS/VALVE REPL	\$122,666	\$36,731	\$30,696	\$50,000	\$12,447	\$50,000	\$75,000	\$25,000	50.00%
26 524102	CONT SERV-LEAD SERVICE REPL	\$43,854	\$20,938	\$8,998	\$99,000	\$7,364	\$50,000	\$60,000	(\$39,000)	-39.39%
26 524103	CONT SERV-RETIRED SERVICE LINE	\$0	\$14,749	(\$10,828)	\$50,000	\$0	\$50,000	\$37,500	(\$12,500)	-25.00%
26 524104	NEW SERVICE INSTALLATIONS	\$0	\$0	\$14,388	\$30,000	\$7,720	\$30,000	\$24,000	(\$6,000)	-20.00%
26 5244	OTHER FEES	\$223	\$1,590	\$1,269	\$20,950	\$2,021	\$10,000	\$20,950	\$0	0.00%
26 5254	LEGAL SERVICES	\$0	\$14,209	\$0	\$6,000	\$0	\$0	\$12,000	\$6,000	100.00%
26 5255	PHYSICALS	\$263	\$339	\$779	\$0	\$90	\$0	\$0	\$0	0.00%
26 5256	LAUNDRY	\$1,192	\$686	\$884	\$2,800	\$279	\$600	\$2,800	\$0	0.00%
26 5261	STRUCTURE MAINTENANCE	\$436,841	\$15,948	\$24,471	\$16,000	\$584	\$1,200	\$16,000	\$0	0.00%
26 5266	GROUNDS	\$239	\$90	\$0	\$150	\$0	\$100	\$150	\$0	0.00%
26 5271	TELEPHONE - LOCAL	\$6,651	\$5,909	\$5,211	\$5,197	\$1,868	\$4,500	\$5,497	\$300	5.77%
26 5273	CELLULAR PHONE	\$0	\$0	\$774	\$2,160	\$462	\$1,110	\$1,620	(\$540)	-25.00%

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
WATER UTILITY									
26 5284									
INSURANCE-FIRE & EXTENDED COV.									
26 5284	\$12,477	\$16,810	\$3,465	\$11,638	\$15,436	\$173,622	\$8,492	(\$3,146)	-27.03%
26 5285	\$1,120	\$1,114	\$1,310	\$1,227	\$614	\$1,227	\$1,240	\$13	1.06%
INSURANCE-									
26 5286	\$28,615	\$28,753	\$28,869	\$30,932	\$15,466	\$30,932	\$27,403	(\$3,529)	-11.41%
26 5289	\$3,050	\$3,585	\$3,785	\$3,723	\$1,862	\$3,723	\$3,124	(\$599)	-16.09%
MATERIALS & SUPPLIES									
26 5321	\$362,794	\$360,910	\$371,869	\$352,000	\$153,277	\$371,000	\$375,000	\$23,000	6.53%
26 5322	\$11,872	\$8,904	\$11,591	\$12,500	\$7,345	\$11,500	\$13,000	\$500	4.00%
26 5323	\$4,085	\$7,177	\$3,026	\$8,700	\$1,080	\$2,430	\$4,600	(\$4,100)	-47.13%
26 5324	\$602	\$612	\$596	\$600	\$220	\$675	\$700	\$100	16.67%
26 5325	\$2,617	\$3,083	\$3,053	\$3,125	\$1,272	\$3,053	\$3,125	\$0	0.00%
26 5331	\$23,091	\$25,059	\$22,934	\$23,490	\$9,312	\$17,850	\$23,490	\$0	0.00%
26 5332	\$377	\$234	\$317	\$350	\$68	\$250	\$350	\$0	0.00%
26 5333	\$0	\$0	(\$48,398)	\$0	\$50	\$200	\$0	\$0	0.00%
26 5334	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26 5343	\$24,148	\$23,030	\$16,983	\$26,000	\$3,252	\$26,000	\$26,000	\$0	0.00%
26 5345	\$86,030	\$71,803	\$66,715	\$138,800	\$53,915	\$138,800	\$120,800	(\$18,000)	-12.97%
FIXED COSTS									
26 5421	\$860,854	\$790,273	\$867,021	\$830,000	\$0	\$830,000	\$840,000	\$10,000	1.20%
DEBT SERVICE									
PRINCIPAL - CORP PURPOSE									
26 5641	\$0	\$0	\$0	\$1,462,278	\$0	\$1,462,278	\$1,614,223	\$151,945	10.39%
INTEREST - CORP PURPOSE									
26 5642	\$1,015,952	\$944,982	\$797,172	\$782,342	\$395,622	\$782,342	\$863,926	\$81,584	10.43%
PRINCIPAL- REVENUE									
26 565101	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
INTEREST - REVENUE									
26 565102	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
26 5598	\$0	\$0	\$0	\$0	\$141,489	\$0	\$0	\$0	0.00%
DEPRECIATION									
RESERVE-VEHICLE									
26 5730	\$25,000	\$25,000	\$25,000	\$25,000	\$12,500	\$25,000	\$0	(\$25,000)	-100.00%
26 5731	\$1,267,520	\$1,227,645	\$1,234,710	\$0	\$0	\$0	\$0	\$0	0.00%
BOND DISCOUNT									
26 5736	\$35,977	\$267,961	(\$64,703)	\$0	\$0	\$0	\$0	\$0	0.00%
FUNDCONT									
5801	\$0	\$0	\$0	\$0	\$0	\$0	\$164,000	\$164,000	100.00%
TOTAL EXPENDITURES									
	\$5,807,019	\$5,537,215	\$4,897,430	\$5,620,440	\$1,579,892	\$5,700,434	\$6,094,869	\$474,429	8.44%
NET TOTAL									
	\$8,587	(\$125,581)	(\$1,142,152)	\$0	(\$836,536)	\$79,994	\$0	\$0	0.00%

BUDGET MODIFICATIONS:

There is one 2019 CIP project scheduled: 2400 Springbrook Roof Replacement for \$164,000.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS
 DIVISION: Water Utility

PROGRAM OBJECTIVES: PERFORMANCE INDICATORS: Goal(s) 2015 2016 2017 2018 2019
 Actual Actual Actual Target Target

WORKLOAD	1. Rehabilitate wells and pumping equipment.	Schedule and complete two station rehabs per year.	5	2	2	2	2	2
	2. Track lost and unaccounted water percentage.	Calculate and manage lost and unaccounted water percent.	5	27	30	29	< 27	< 27
EFFICIENCY & EFFECTIVENESS:	1. Ensure water quality meets Safe Drinking Water Act (SDWA) standards.	Percent of completion of sampling program.	1	100	100	100	100	100
	4. Continue to manage the safe and economic performance of the water system.	Continue programs to replace antiquated Traverse City hydrants	5	27	4	6	5	5

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5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
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DEPARTMENT – PUBLIC WORKS

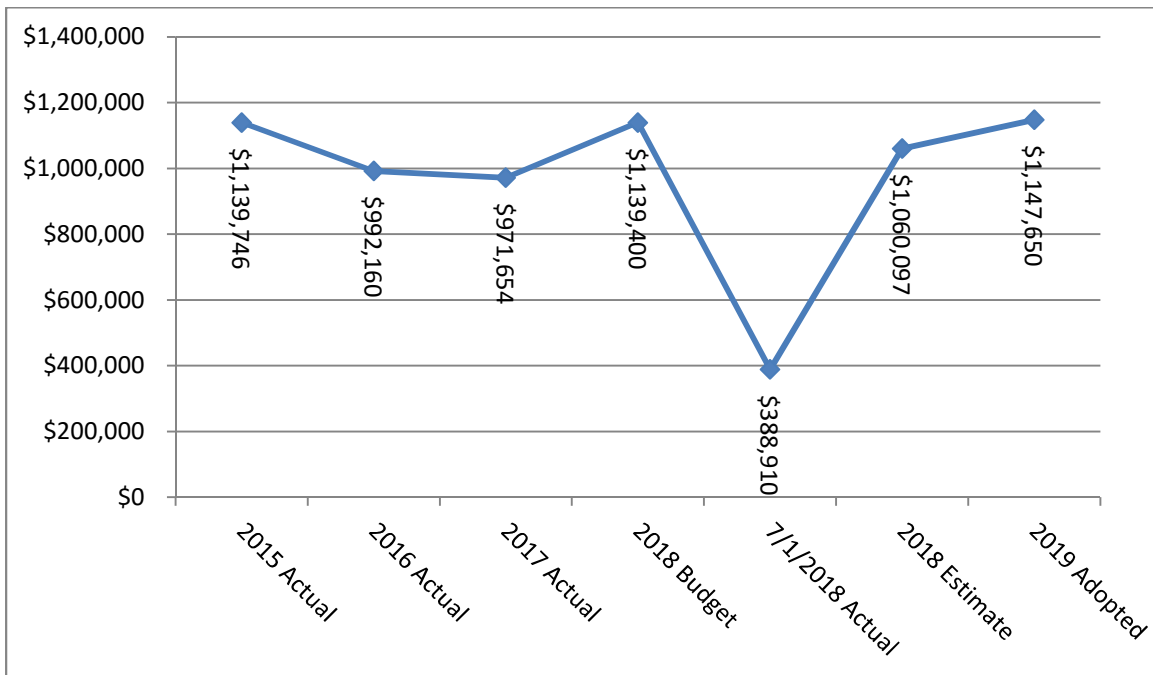
Enterprise Fund

Storm Water Utility Division Description:

The Storm Water Utility was created in 2007 to establish funding to meet the requirements of the DNR’s new pollution discharge elimination permit and accounts for the operation of the physical storm water discharge system and collection of storm water fees. Activities include a street sweeping program, yard waste collection, and the cleaning and maintenance of approximately 172 miles of storm water mains, thousands of catch basins, and various public storm water ponds. Efforts also include inspection of construction related erosion control systems, public education on reducing storm water runoff pollution, etc.

Revenue sources include residential and commercial user fees based upon the amount of impervious area on the user’s property. Units of impervious area are based upon the average single-family residential unit (SFU) amount of 3347 square feet. The current user charge is \$3.50 per SFU.

EXPENDITURES



27707508 STORM WATER UTILITY

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
STORM WATER UTILITY		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
EROSION CONTROL										
27707508	4179 PERMIT FEES	\$0	(\$350)	(\$9,800)	(\$6,000)	(\$6,550)	(\$8,000)	(\$7,750)	(\$1,750)	29.17%
INTERGOVERNMENTAL AIDS & GRANTS										
INTERGOV AIDS &										
	4301 GRNT	(\$43,774)	(\$34,295)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
INVESTMENTS & PROPERTY INCOME										
27707508	4413 INTEREST	(\$7,925)	(\$7,082)	(\$10,192)	(\$8,400)	(\$4,845)	(\$8,400)	(\$14,900)	(\$6,500)	77.38%
DEBT ISSUANCE										
27707508	441304 PREMIUM	(\$37,939)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
27707508	455901 RESIDENTS	(\$964,592)	(\$1,124,771)	(\$1,127,563)	(\$1,125,000)	(\$467,274)	(\$1,125,000)	(\$1,125,000)	\$0	0.00%
TOTAL REVENUES		(\$1,054,230)	(\$1,166,498)	(\$1,147,554)	(\$1,139,400)	(\$478,669)	(\$1,141,400)	(\$1,147,650)	(\$8,250)	0.72%
PERSONNEL SERVICES										
27707508	5110 REGULAR PERSONNEL	\$306,927	\$273,563	\$252,792	\$301,096	\$130,614	\$268,840	\$349,790	\$48,694	16.17%
WAGE ADJUSTMENT										
27707508	511022 LINE	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000	\$8,000	100.00%
27707508	5130 EXTRA PERSONNEL	\$8,186	\$13,512	\$12,530	\$11,840	\$1,835	\$9,000	\$12,000	\$160	1.35%
27707508	5150 OVERTIME	\$0	\$0	\$0	\$558	\$87	\$250	\$570	\$12	2.15%
27707508	5161 VACATION PAY	(\$1,138)	\$531	(\$207)	\$0	\$0	\$0	\$1,175	\$1,175	0.00%
WISCONSIN										
27707508	5191 RETIREMENT FUND	\$20,625	\$23,491	\$22,799	\$19,872	\$8,757	\$18,015	\$22,886	\$3,014	15.17%
WORKER'S										
27707508	5192 COMPENSATION	\$14,244	\$17,340	\$15,067	\$12,891	\$6,446	\$12,891	\$10,599	(\$2,292)	-17.78%
27707508	519301 SOCIAL SECURITY	\$19,397	\$17,430	\$16,372	\$19,024	\$8,016	\$16,770	\$21,887	\$2,863	15.05%
27707508	519302 MEDICARE	\$4,550	\$4,101	\$3,829	\$4,450	\$1,875	\$3,950	\$4,944	\$494	11.10%
HOSPITAL/SURG/DENTA										
27707508	5194 L INSURANCE	\$128,999	\$102,350	\$96,748	\$129,740	\$53,577	\$108,900	\$138,475	\$8,735	6.73%
27707508	519401 VEBA	\$0	\$0	\$0	\$0	\$0	\$0	\$3,135	\$3,135	100.00%
OPEB INSURANCE										
27707508	519405 EXPENSE	(\$174)	\$0	(\$4)	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5195 LIFE INSURANCE	\$853	\$756	\$703	\$1,079	\$377	\$760	\$1,022	(\$57)	-5.28%

27707508 STORM WATER UTILITY

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT	
STORM WATER UTILITY		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE	
CONTRACTUAL SERVICE											
27707508	5211	VEHICLE EQUIP OPER. & MAINT.	\$59,904	\$56,406	\$56,188	\$65,625	\$21,029	\$42,059	\$59,047	(\$6,578)	-10.02%
27707508	5215	COMPUTER/OFFICE EQUIP MAIN. SCHOOLS, SEMINARS, &	\$5,445	\$5,451	\$6,085	\$19,557	\$6,846	\$16,000	\$19,740	\$183	0.94%
27707508	5223	CONFERENCES	\$2,027	\$1,130	\$901	\$1,850	\$461	\$1,100	\$1,500	(\$350)	-18.92%
27707508	5225	PROFESSIONAL DUES	\$0	\$299	\$175	\$355	\$167	\$293	\$355	\$0	0.00%
27707508	5240	CONTRACTED SERV- PROFESSIONAL	\$74,542	\$16,718	\$23,604	\$11,500	\$18,773	\$22,000	\$20,000	\$8,500	73.91%
27707508	5241	CONTRACTED SERV- LABOR	\$32,805	\$74,610	\$73,818	\$35,000	\$4,300	\$35,000	\$50,000	\$15,000	42.86%
27707508	5244	OTHER FEES	\$11,500	\$7,000	\$12,100	\$13,100	\$13,560	\$14,000	\$13,700	\$600	4.58%
27707508	5248	ADVERTISING, MARKET ING, PROMOS	\$202	\$11	\$94	\$125	\$0	\$125	\$150	\$25	20.00%
27707508	5254	LEGAL SERVICES	\$0	\$2,523	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5255	AUTO & TRAVEL	\$0	\$46	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5271	TELEPHONE - LOCAL	\$320	\$292	\$442	\$114	\$64	\$150	\$114	\$0	0.00%
27707508	5273	CELLULAR PHONE	\$0	\$0	\$110	\$300	\$69	\$300	\$300	\$0	0.00%
27707508	5285	INSURANCE - FLEET	\$1,582	\$2,285	\$2,688	\$2,266	\$1,133	\$2,266	\$2,706	\$440	19.42%
27707508	5286	INSURANCE- COMPREHENSIVE LIAB	\$4,907	\$4,990	\$5,228	\$5,416	\$2,708	\$5,416	\$5,555	\$139	2.57%
27707508	5289	INSURANCE - OTHER	\$523	\$622	\$686	\$652	\$326	\$652	\$634	(\$18)	-2.76%
MATERIALS & SUPPLIES											
27707508	5331	POSTAGE & EXPRESS MAIL	\$13,955	\$17,047	\$15,774	\$15,700	\$6,310	\$15,145	\$15,700	\$0	0.00%
27707508	5332	OFFICE/COMP EQUIP & SUPPLIES	\$0	\$0	\$0	\$75	\$0	\$50	\$75	\$0	0.00%
27707508	5345	MAINTENANCE MATERIALS	\$580	\$687	\$1,683	\$1,500	\$0	\$1,500	\$1,500	\$0	0.00%
27707508	5348	EQUIP<1000	\$0	\$0	\$0	\$250	\$77	\$200	\$250	\$0	0.00%
FIXED EXPENSES											
27707508	5411	RENT/BUILD	\$21,000	\$21,000	\$23,000	\$23,000	\$11,000	\$22,000	\$22,000	(\$1,000)	-4.35%
CAPITAL OUTLAY											
27707508	5522	STORM SEWER SYSTEM	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEBT SERVICE											
27707508	5641	PRINC-CORP	\$0	\$0	\$0	\$138,762	\$0	\$138,762	\$148,761	\$9,999	7.21%
27707508	5642	INT-CORP	\$80,882	\$66,501	\$60,385	\$59,006	\$33,004	\$59,006	\$50,177	(\$8,829)	-14.96%
27707508	5598	FINANCING COSTS	\$65,783	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%

27707508 STORM WATER UTILITY

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
STORM WATER UTILITY		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPRECIATION										
27707508	5730 RES-VEHIC	\$115,000	\$115,000	\$115,000	\$115,000	\$57,500	\$115,000	\$69,903	(\$45,097)	-39.21%
27707508	5731 DEPR-BUILD	\$146,320	\$146,468	\$146,567	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5736 AMORTIZATION	\$0	\$0	(\$3,263)	\$0	\$0	\$0	\$0	\$0	0.00%
27707508	5801 EXPENSES	\$0	\$0	\$9,761	\$129,697	\$0	\$129,697	\$91,000	(\$38,697)	-29.84%
27707508	5899 FUNDCONT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES		\$1,139,746	\$992,160	\$971,654	\$1,139,400	\$388,910	\$1,060,097	\$1,147,650	\$8,250	0.72%
NET TOTAL		\$85,516	(\$174,338)	(\$175,901)	\$0	(\$89,759)	(\$81,303)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: There are 2 CIP projects for 2019: 2400 Springbrook Roof Replacement for \$41,000 and storm sewer improvements for \$50,000.

CITY OF BELOIT								
2019 - 2024 CAPITAL IMPROVEMENT PROGRAM								
PROJECT REQUEST								
Project Title:	P2710554 Storm Sewer Improvements							
Department/Division:	Public Works/Engineering/Storm Water			Responsible Person:	Mike Flesch/Bill Frisbee			
Project Status:	<input type="checkbox"/>	One time project or Item	<input type="checkbox"/>	Multi-Year Project of Item	<input checked="" type="checkbox"/>	X	Yearly Project or Item	
Focus Area(s) Addressed: Strategic Plan Goal	<input type="checkbox"/>	1. Create and sustain safe and healthy neighborhoods.	<input type="checkbox"/>	2. Create and sustain a "high performing organization".	<input type="checkbox"/>		3. Create and sustain economic and residential growth.	
	<input type="checkbox"/>	4. Create and sustain a high quality of life.	<input checked="" type="checkbox"/>	5. Create and sustain high quality infrastructure and connectivity.	<input type="checkbox"/>		6. Create and sustain a positive image, enhance communications, and engage the community.	
Total Funds Requested in 2019 (Including Issuance Cost)								
\$50,000								
Project Description								
This project is for improving the storm water system and making repairs to the existing system.								
Project Justification								
Required by the DNR - Department of Natural Resources Storm Water Discharge Permit.								
Operating Impact of Project (Positive - Savings or Negative - Costs)								
Minor system expansion and improvements that will not impact operations. These projects will be funded from the Storm Water Utility fund operating budget.								
Expenditure or Savings	2019	2020	2021	2022	2023	2024	Grand Total	
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Financing Methods (Revenues)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
4999-Fund Balance	\$54,697	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$354,697
Total	\$54,697	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$354,697
Outlay Type (Expenditures)								
Revenues	Prior Adopted	2019	2020	2021	2022	2023	2024	Grand Total
5522-Storm Sewer System	\$54,697	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$354,697
Total	\$54,697	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$354,697
OK		OK	OK	OK	OK	OK	OK	OK

Program: 199 **Sub-Program:** 506

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Storm Water Utility

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

2015
Actual

2016
Actual

2017
Actual

2018
Target

2019
Target

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target	
WORKLOAD	1. Clean and remove debris from stormwater conveyance system.	Feet of stormwater conveyance system cleaned annually.	1	1,466	755	1,098	1,000	1,000
	2. Televis stormwater conveyance system and inlets prior to street construction and overlay program to assure system integrity.	Feet of televising performed on stormwater conveyance system.	5	2,336	6,393	14,100	10,000	10,000
EFFICIENCY & EFFECTIVENESS	1. Maintain stormwater system records in Geographical Information System (GIS) Database.	Stormwater system map up to date	5	Yes	Yes	Yes	Yes	Yes
	2. Partner with neighboring communities to educate citizens on the sources and effects of storm water pollution.	Implement public education and outreach program through the Rock River Stormwater Group.	6	Yes	Yes	Yes	Yes	Yes
	3. Reduce stormwater pollution to protect our surface water bodies and groundwater supply and comply with all State & Federal storm water regulations.	Progress in the evaluation and implementation of the Rock River Total Maximum Daily Load (TMDL)	4	Yes	Yes	Yes	Yes	Yes
		Dry weather outfall inspections	5	3	20	0	32	20
	Erosion Control Inspections	5	278	244	409	400	400	

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

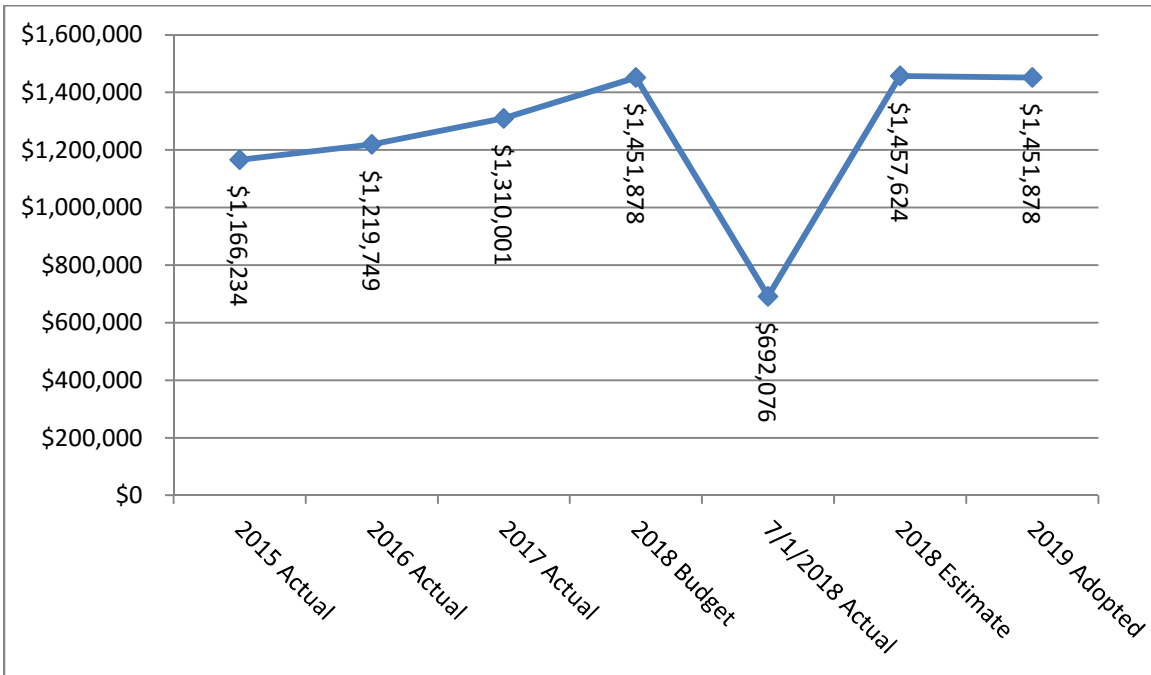
DEPARTMENT – FIRE

Enterprise Fund

Ambulance Division Description:

The Ambulance Fund was established in 1998 to account for all transactions that pertain to ambulance services. Funding sources for the fund are user fees assessed for ambulance services. This Division provides Advanced Emergency Medical Services care and transport for residents and visitors of Beloit. It provides a Paramedic level of service with a Paramedic Engine First Response concept, and transport with two Paramedic ambulances, and one Emergency Medical Transportation Basic Ambulance. This program provides for a portion of personnel and all of the equipment, maintenance costs for the program. This program also supplements the all hazards response mission of the Firefighting and Rescue Division.

EXPENDITURES



24666400 AMBULANCE

ACCOUNTS FOR: AMBULANCE SERVICES	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
INVESTMENTS & PROPERTY INCOME									
24666400 4413 INTEREST	\$0	\$25	\$28	\$0	\$95	(\$95)	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS									
AMBULANCE SERVICES -									
24666400 4520 BELOIT	(\$1,115,779)	(\$1,110,999)	(\$1,285,321)	(\$1,451,878)	(\$527,047)	(\$1,200,000)	(\$1,451,878)	\$0	0.00%
OTHER FINANCING SRCE									
24666400 4999 FUNDBALAPP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES									
	(\$1,115,779)	(\$1,110,974)	(\$1,285,293)	(\$1,451,878)	(\$526,952)	(\$1,200,095)	(\$1,451,878)	\$0	0.00%
PERSONNEL SERVICES									
24666400 5110 REGULAR PERSONNEL	\$636,977	\$635,138	\$643,119	\$659,059	\$320,154	\$652,810	\$685,588	\$26,529	4.03%
24666400 511022 WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000	100.00%
24666400 5150 OVERTIME	\$13	\$0	\$1,791	\$0	\$1,057	\$0	\$0	\$0	0.00%
24666400 5160 HOLIDAY PAY	\$12,320	\$12,320	\$12,320	\$10,780	\$0	\$12,320	\$10,780	\$0	0.00%
24666400 5161 VACATION PAY	\$3,931	\$1,796	\$13,208	\$0	\$0	\$0	\$0	\$0	0.00%
WISCONSIN RETIREMENT									
24666400 5191 FUND	\$86,838	\$158,714	\$220,038	\$106,776	\$51,685	\$107,182	\$114,125	\$7,349	6.88%
24666400 5192 WORKER'S COMPENSATION	\$31,392	\$34,048	\$31,934	\$31,817	\$15,908	\$31,818	\$25,280	(\$6,537)	-20.55%
24666400 519301 SOCIAL SECURITY	\$3,700	\$3,779	\$3,830	\$3,809	\$1,867	\$3,817	\$3,987	\$178	4.67%
24666400 519302 MEDICARE	\$9,412	\$9,407	\$9,539	\$9,486	\$4,591	\$9,309	\$9,867	\$381	4.02%
HOSPITAL/SURG/DENTAL									
24666400 5194 INSURANCE	\$174,615	\$181,836	\$186,363	\$197,867	\$102,178	\$204,300	\$211,928	\$14,061	7.11%
24666400 5195 LIFE INSURANCE	\$591	\$636	\$700	\$749	\$366	\$755	\$795	\$46	6.14%
CONTRACTUAL SERVICE									
VEHICLE EQUIP OPER. &									
24666400 5211 MAINT.	\$86	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER EQUIPMENT									
24666400 5214 MAINTENANCE	\$15,795	\$21,907	\$16,860	\$15,850	\$210	\$15,850	\$17,250	\$1,400	8.83%
COMPUTER/OFFICE EQUIP									
24666400 5215 MAIN.	\$3,700	\$3,619	\$3,673	\$4,040	\$4,825	\$4,825	\$4,161	\$121	3.00%
SCHOOLS, SEMINARS, &									
24666400 5223 CONFERENCES	\$17,258	\$9,675	\$11,456	\$15,750	\$10,424	\$15,000	\$16,900	\$1,150	7.30%
24666400 5225 PROFESSIONAL DUES	\$1,434	\$684	\$156	\$655	\$697	\$697	\$655	\$0	0.00%
24666400 5232 DUPLICATING & DRAFTING	\$856	\$3,357	\$2,481	\$1,750	\$0	\$1,750	\$2,000	\$250	14.29%
CONTRACTED SERV-									
24666400 5240 PROFESSIONAL	\$52,627	\$61,698	\$60,338	\$48,000	\$16,715	\$52,000	\$58,000	\$10,000	20.83%
24666400 5274 LEGAL SERVICES	\$0	\$725	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
24666400 5285 INSURANCE - FLEET	\$1,274	\$1,383	\$2,494	\$2,256	\$1,128	\$2,256	\$2,378	\$122	5.41%
INSURANCE-COMPREHENSIVE									
24666400 5286 LIAB	\$5,767	\$5,747	\$5,290	\$5,571	\$2,786	\$5,568	\$7,079	\$1,508	27.07%
24666400 5289 INSURANCE - OTHER	\$615	\$716	\$694	\$670	\$335	\$670	\$807	\$137	20.45%

24666400 AMBULANCE

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
AMBULANCE SERVICES			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES											
24666400	5331	POSTAGE & EXPRESS MAIL	\$550	\$550	\$550	\$550	\$0	\$550	\$550	\$0	0.00%
24666400	5342	MEDICAL SUPPLIES & DRUGS	\$22,465	\$29,393	\$31,097	\$30,000	\$6,417	\$30,000	\$30,000	\$0	0.00%
24666400	5343	GENERAL COMMODITIES	\$3,635	\$1,738	\$3,035	\$4,000	\$1,455	\$4,000	\$4,000	\$0	0.00%
24666400	5345	MAINTENANCE MATERIALS	\$701	\$63	\$1,219	\$2,000	\$0	\$1,200	\$2,000	\$0	0.00%
24666400	534503	MAINTENANCE MATERIALS - FIRE	\$14,927	\$22,028	\$17,883	\$9,000	\$3,848	\$9,000	\$9,000	\$0	0.00%
24666400	534605	FUEL - FIRE	\$16,748	\$14,262	\$14,821	\$18,546	\$11,553	\$19,800	\$22,859	\$4,313	23.26%
24666400	5347	UNIFORMS	\$2,815	\$2,061	\$2,900	\$3,000	\$2,035	\$3,000	\$3,000	\$0	0.00%
24666400	5351	BOOKS & SUBSCRIPTIONS	\$0	\$0	\$0	\$500	\$0	\$0	\$500	\$0	0.00%
24666400	5352	TRAINING EQUIPMENT & SUPPLIES	\$0	\$469	\$475	\$750	\$0	\$500	\$750	\$0	0.00%
CAPITAL OUTLAY											
24666400	5533	EQUIP-OTHER OVER \$1,000	\$8,887	\$2,000	\$11,739	\$7,500	\$1,269	\$7,500	\$7,500	\$0	0.00%
24666400	5533	EQUIP-OTHER OVER \$1	\$0	\$0	\$0	\$0	\$0	\$0	\$110,700	\$110,700	100.00%
DEPRECIATION											
24666400	5730	RES-VEHICLE	\$35,000	\$0	\$0	\$261,147	\$130,574	\$261,147	\$87,439	(\$173,708)	-66.52%
TOTAL EXPENDITURES			\$1,166,234	\$1,219,749	\$1,310,001	\$1,451,878	\$692,076	\$1,457,624	\$1,451,878	\$0	0.00%
NET TOTAL			\$50,455	\$108,775	\$24,708	\$0	\$165,124	\$257,529	\$0	\$0	0.00%

BUDGET MODIFICATIONS: In 2019 the CIP turnout gear was taken off the CIP list and placed in the Ambulance fund.

PERFORMANCE MEASURES

DEPARTMENT: FIRE

DIVISION: Ambulance

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. To provide educational opportunities for our employees in order to meet state mandated training requirements.	# of employees who attend paramedic refresher program	2	35	39	36	43	43
	2. To provide cutting edge emergency medical services that meet the needs of each patient under our care.	# of performance questionnaires sent	2	1,200	1,200	1,200	1,200	1,200
		Residential population of area served: Emergency Medical Services		39,461	39,454	39,613	39,297	39,297
		# of questionnaires returned	2	297	262			
		% of questionnaires that rated satisfactory ambulance service.	6	100%	99%	99%	99%	99%
EFFICIENCY & EFFECTIVENESS:	3. To provide advanced life support to the City of Beloit through a system of first response within 4-5 minutes of dispatch.	# of Ambulance Runs	1	3,969	4,428	4,837	4,800	4,800
		% of cardiac patients w/pulsatile rhythms upon delivery to a hospital		18	13	12	12	12
		% of ambulance runs average response times are under 5 minutes	1	84%	82%	82%	80%	80%
	4. Maintain ambulance collection rate of 50%.	Ambulance Revenue Collection Rate	2	70%	68%	74%	70%	70%
	5. Better utilize our current technological capabilities to develop a process to decrease the amount of paper copies of EMS reports that are currently generated by ambulance calls.	50% reduction in paper based documentation.	2	40% Reduction	66% Reduction	50%	50%	50%
	6. Provide state of the art technology for emergency cardiac care that meets the current standard of care.	# of employees attending training for improvement of interfacility protocols to reflect advanced care during transfers.	2	35	35	39	36	43
		To use technology and job tools to reducing work related injuries caused by lifting by 30% by July 1, 2015.	1	100% Reduction	100% Reduction	100%	100%	100%

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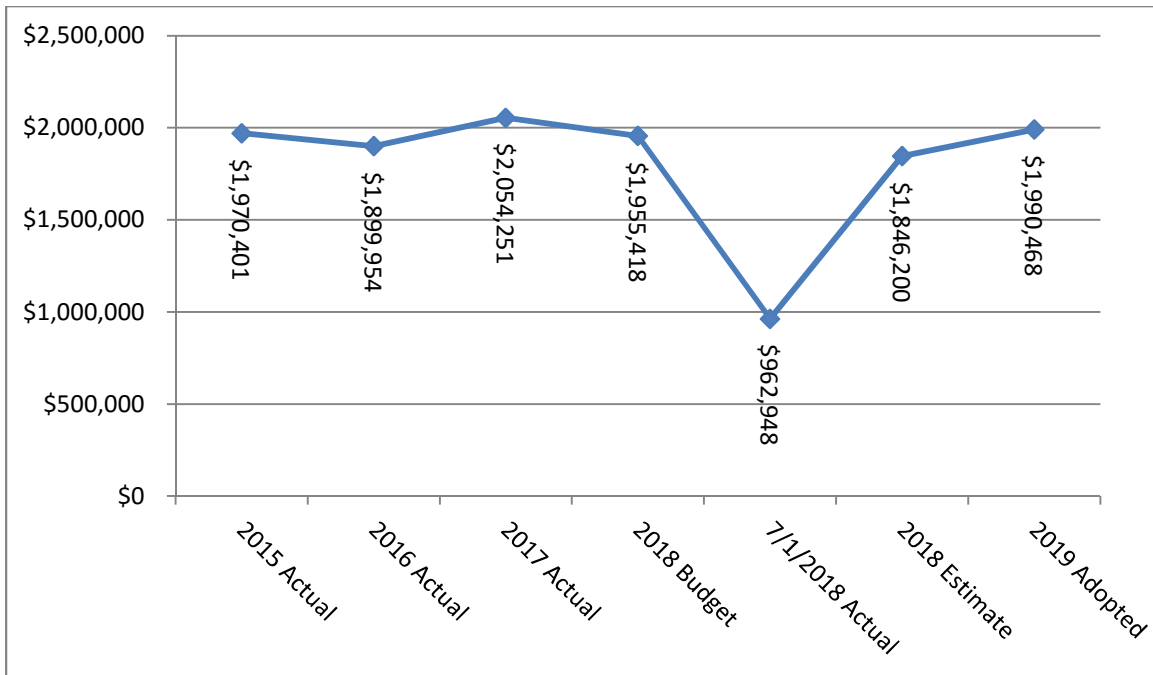
DEPARTMENT – PUBLIC WORKS

Enterprise Fund

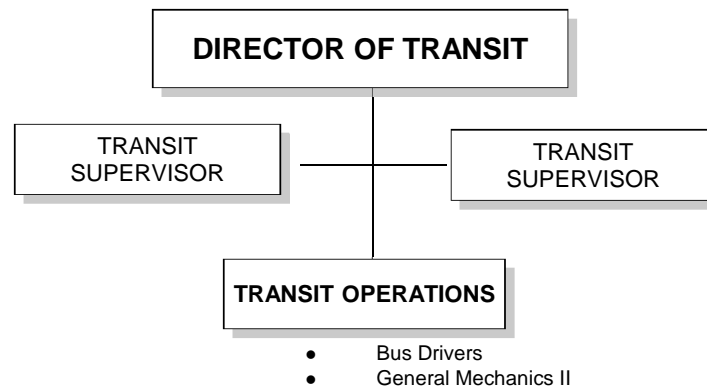
Transit Division Description:

The Mass Transit Fund accounts for the operation and maintenance of the Beloit Transit System. Funding sources are State and Federal grants (56%) and Departmental Earnings (16%). Tax support covers (28%) of the expenses. Transit’s goal is to provide high quality and safe transportation service at a reasonable cost for citizens in the Greater Beloit area, who depend on public transit to meet their mobility needs.

EXPENDITURES



CITY OF БЕЛОIT, WISCONSIN DEPARTMENT OF PUBLIC WORKS TRANSIT DIVISION ORGANIZATIONAL CHART 2019



-1

25 BELOIT TRANSIT SYSTEM

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
BELOIT TRANSIT SYSTEM		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
25	403001 TAX LEVY - SUBSIDY	(\$584,719)	(\$584,719)	(\$584,719)	(\$584,719)	(\$584,719)	(\$584,719)	(\$560,019)	\$24,700	-4.22%
INTERGOVERNMENTAL AIDS & GRANTS										
STATE PARA TRANSIT										
25	433001 SUPPLEMNT	(\$20,989)	(\$19,951)	(\$18,351)	(\$19,951)	\$0	(\$19,100)	(\$19,951)	\$0	0.00%
25	436001 OPERATING GRANTS - STATE	(\$478,285)	(\$440,323)	(\$468,936)	(\$482,872)	\$0	(\$453,225)	(\$477,712)	\$5,160	-1.07%
25	436002 FEDERAL	(\$605,850)	(\$630,049)	(\$595,951)	(\$596,814)	\$0	(\$578,143)	(\$617,045)	(\$20,231)	3.39%
INVESTMENTS & PROPERTY INCOME										
25	4413 INTEREST INCOME	\$138	\$9	\$302	\$0	\$128	(\$19)	\$0	\$0	0.00%
25	441304 DEBT ISSUANCE PREMIUM	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
DEPARTMENTAL EARNINGS										
25	4508 RENT/LEASE REVENUE	(\$6,987)	(\$7,049)	(\$580)	(\$13,000)	(\$45,833)	(\$62,245)	(\$34,066)	(\$21,066)	162.05%
25	456310 RIDERSHIP FARES - ADULT	(\$50,168)	(\$43,727)	(\$35,525)	(\$36,000)	(\$17,824)	(\$35,626)	(\$36,000)	\$0	0.00%
25	456311 RIDERSHIP FARES - BJE	(\$50,666)	(\$33,394)	(\$41,797)	(\$25,998)	(\$14,363)	(\$31,088)	(\$38,468)	(\$12,470)	47.97%
25	456312 RIDERSHIP FARES - PASSES	(\$32,629)	(\$40,215)	(\$24,670)	(\$36,000)	(\$15,234)	(\$34,754)	(\$36,000)	\$0	0.00%
25	456314 RIDERSHIP FARES - E & H	(\$8,449)	(\$6,812)	(\$5,600)	(\$7,000)	(\$2,502)	(\$4,988)	(\$5,000)	\$2,000	-28.57%
25	456315 RIDERSHIP FARES - TOKENS	(\$35,641)	(\$29,712)	(\$28,703)	(\$27,000)	(\$13,257)	(\$28,612)	(\$27,000)	\$0	0.00%
25	456320 OTHER INCOME	(\$140)	(\$372)	(\$4,169)	(\$222)	(\$157)	(\$152)	(\$222)	\$0	0.00%
25	456335 ADVERTISING REVENUE LOCAL ORGANIZATIONAL	(\$25,533)	(\$28,637)	(\$24,103)	(\$30,000)	(\$13,275)	(\$25,725)	(\$30,000)	\$0	0.00%
25	456340 BILLING	(\$85,345)	(\$141,133)	(\$96,175)	(\$95,842)	\$0	(\$95,842)	(\$108,985)	(\$13,143)	13.71%
TOTAL REVENUES		(\$1,985,263)	(\$2,006,084)	(\$1,928,976)	(\$1,955,418)	(\$707,036)	(\$1,954,239)	(\$1,990,468)	(\$35,050)	1.79%
PERSONNEL SERVICES										
25	511001 REGULAR PERSONNEL	\$712,673	\$687,333	\$724,110	\$843,066	\$350,399	\$700,846	\$872,138	\$29,072	3.45%
25	511022 WAGE ADJUSTMENT LINE	\$0	\$0	\$0	\$17,569	\$0	\$17,569	\$3,500	(\$14,069)	-80.08%
25	5120 PART TIME PERSONNEL	\$110,616	\$100,407	\$78,507	\$133,706	\$26,848	\$50,692	\$145,078	\$11,372	8.51%
25	515001 OVERTIME	\$30,063	\$39,276	\$86,898	\$19,381	\$44,415	\$84,307	\$20,000	\$619	3.19%
25	5160 HOLIDAY PAY	\$28,084	\$24,970	\$29,302	\$0	\$10,198	\$17,030	\$0	\$0	0.00%
25	5161 VACATION PAY	\$71,687	\$50,570	\$29,781	\$0	\$19,259	\$27,640	\$0	\$0	0.00%
25	5162 SICK LEAVE	\$30,909	\$37,509	\$28,670	\$0	\$18,764	\$34,924	\$0	\$0	0.00%
25	5166 UNCLASSIFIED LEAVE	\$2,555	\$1,475	\$1,628	\$0	\$630	\$1,393	\$0	\$0	0.00%
25	5173 TOOL ALLOWANCE	\$600	\$600	\$600	\$900	\$600	\$600	\$1,000	\$100	11.11%
25	5191 WISCONSIN RETIREMENT	\$59,357	\$60,112	\$125,881	\$62,643	\$31,480	\$58,299	\$67,960	\$5,317	8.49%
25	5192 WORKER'S COMPENSATION	\$53,376	\$66,588	\$64,157	\$57,589	\$28,794	\$63,696	\$40,500	(\$17,089)	-29.67%
25	519301 SOCIAL SECURITY	\$60,390	\$59,031	\$61,913	\$60,736	\$28,839	\$53,435	\$63,544	\$2,808	4.62%
25	519302 MEDICARE	\$14,123	\$13,806	\$14,479	\$14,205	\$6,745	\$12,497	\$14,891	\$686	4.83%
25	5194 HOSPITAL/SURG/DENTAL	\$334,820	\$335,799	\$319,260	\$369,220	\$164,036	\$303,163	\$370,239	\$1,019	0.28%
25	519401 VEBA	\$4,550	\$4,200	\$4,900	\$4,550	\$0	\$4,550	\$3,850	(\$700)	-15.38%
25	519405 OPEB INSURANCE EXPENSE	(\$573)	\$0	(\$17)	\$0	\$0	\$0	\$0	\$0	0.00%
25	5195 LIFE INSURANCE UNEMPLOYMENT	\$4,027	\$3,710	\$3,104	\$4,197	\$1,527	\$2,693	\$4,674	\$477	11.37%
25	5196 COMPENSATION	\$9,633	\$20	\$0	\$5,000	\$0	\$0	\$2,500	(\$2,500)	-50.00%

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
BELOIT TRANSIT SYSTEM			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
CONTRACTUAL SERVICE											
25	5215	COMPUTER/OFFICE EQUIP	\$8,303	\$3,263	\$4,255	\$1,460	\$111	\$1,460	\$1,460	\$0	0.00%
25	5223	SCHOOLS, SEMINARS, & CON	\$2,039	\$933	\$1,280	\$1,000	\$150	\$1,000	\$1,000	\$0	0.00%
25	5225	PROFESSIONAL DUES	\$3,335	\$2,175	\$2,175	\$2,175	\$0	\$2,175	\$2,175	\$0	0.00%
25	5231	OFFICIAL NOTICES&PUB	\$0	\$74	\$0	\$500	\$0	\$500	\$500	\$0	0.00%
25	5232	DUPLICATING & DRAFTING	\$1,155	\$6,089	\$3,009	\$1,280	\$1,916	\$3,000	\$1,280	\$0	0.00%
25	5240	CONTR SERV-PROFESSIONAL	\$3,576	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
25	524001	PARATRANSIT SERVICES	\$24,585	\$35,296	\$40,106	\$28,709	\$15,073	\$35,000	\$35,850	\$7,141	24.87%
25	5244	OTHER FEES	\$15,379	\$13,877	\$29,802	\$10,290	\$9,838	\$10,920	\$10,290	\$0	0.00%
25	5248	ADVERTISING,MARKETING	\$832	\$6,923	\$4,463	\$5,000	\$100	\$5,000	\$5,000	\$0	0.00%
25	5251	AUTO & TRAVEL	\$258	\$1,093	\$347	\$1,281	\$214	\$1,281	\$1,281	\$0	0.00%
25	5254	LEGAL SERVICES	\$36,964	\$36,091	\$83,163	\$5,000	\$32,917	\$57,000	\$10,000	\$5,000	100.00%
25	5255	PHYSICAL EXAMS	\$1,603	\$2,217	\$2,902	\$882	\$954	\$882	\$882	\$0	0.00%
25	5261	STRUCTURE MAINTENANCE	\$19,113	\$5,558	\$15,644	\$6,000	\$3,685	\$6,000	\$6,000	\$0	0.00%
25	5262	PAINTING/CLEANING MAIN	\$1,603	\$2,867	\$489	\$5,000	\$0	\$5,000	\$5,000	\$0	0.00%
25	5263	ELECTRICAL MAINTENANCE	\$1,418	\$564	\$1,131	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
25	5264	PLUMBING MAINTENANCE	\$655	\$921	\$0	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
25	5265	HEATING MAINTENANCE	\$429	\$1,527	\$2,019	\$1,000	\$710	\$1,000	\$1,000	\$0	0.00%
25	5271	TELEPHONE - LOCAL	\$6,485	\$6,388	\$4,713	\$3,910	\$1,805	\$3,910	\$2,397	(\$1,513)	-38.70%
25	5273	CELLULAR PHONE	\$0	\$0	\$399	\$1,080	\$482	\$1,080	\$1,104	\$24	2.22%
25	5274	RADIO & COMMUNICATION	\$152	\$4,331	\$1,196	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
25	5284	INSURANCE-FIRE & EXTEND	\$3,610	\$4,364	\$4,674	\$4,953	\$2,477	\$2,477	\$4,633	(\$320)	-6.46%
25	5285	INSURANCE - FLEET	\$30,974	\$21,632	\$24,669	\$21,632	\$17,627	\$17,627	\$30,236	\$8,604	39.77%
25	528501	FLEET-PHYSICAL DAMAGE	\$8,093	\$3,605	\$5,453	\$3,605	\$5,143	\$5,143	\$3,265	(\$340)	-9.43%
25	5286	INSURANCE-COMP LIAB	\$1,185	\$9,711	\$9,608	\$9,652	\$4,826	\$4,826	\$9,534	(\$118)	-1.22%
25	5289	INSURANCE - OTHER	\$1,156	\$1,353	\$1,383	\$1,323	\$662	\$662	\$1,215	(\$108)	-8.16%
MATERIALS & SUPPLIES											
25	5321	ELECTRICITY	\$32,773	\$31,396	\$30,306	\$20,000	\$10,805	\$20,000	\$20,000	\$0	0.00%
25	5322	GAS/HEATING FUEL	\$10,748	\$7,933	\$8,366	\$7,221	\$5,128	\$7,221	\$7,221	\$0	0.00%
25	5323	WATER	\$1,360	\$1,375	\$1,329	\$1,030	\$564	\$1,030	\$1,030	\$0	0.00%
25	5324	SEWER SERVICE CHARGE	\$1,132	\$1,194	\$1,074	\$993	\$584	\$993	\$993	\$0	0.00%
25	5325	STORMWATER SERVICE	\$2,131	\$2,486	\$2,486	\$1,776	\$1,036	\$1,776	\$1,776	\$0	0.00%
25	5331	POSTAGE & EXPRESS MAIL	\$209	\$187	\$133	\$168	\$79	\$168	\$168	\$0	0.00%
25	5332	OFFICE/COMP EQUIP & SUP	\$2,221	\$1,077	\$3,121	\$1,500	\$2,628	\$1,500	\$1,500	\$0	0.00%
25	5343	GENERAL COMMODITIES	\$3,951	\$5,263	\$3,720	\$3,500	\$1,605	\$3,500	\$3,500	\$0	0.00%
25	534301	TIRES & TUBES	\$4,257	\$10,125	\$10,274	\$10,000	\$0	\$10,000	\$10,000	\$0	0.00%
25	5345	MAINTENANCE MATERIALS	\$3,750	\$4,441	\$4,563	\$4,000	\$1,620	\$4,000	\$4,000	\$0	0.00%
25	534501	PARTS	\$63,353	\$55,846	\$52,735	\$40,000	\$34,885	\$40,000	\$40,000	\$0	0.00%
25	534601	FUEL	\$114,076	\$100,786	\$105,960	\$105,000	\$67,450	\$105,000	\$105,000	\$0	0.00%
25	534602	OIL	\$12,620	\$9,702	\$5,018	\$8,000	\$1,863	\$8,000	\$8,000	\$0	0.00%
25	5347	UNIFORMS	\$6,005	\$2,807	\$3,119	\$3,000	\$504	\$3,000	\$3,000	\$0	0.00%
25	5351	BOOKS & SUBSCRIPTIONS	\$0	\$555	\$0	\$1,000	\$250	\$1,000	\$1,000	\$0	0.00%
DEBT SERVICE											
25	5641	PRINCIPAL - CORP PU BONDS	\$0	\$0	\$0	\$31,625	\$0	\$31,625	\$31,881	\$256	0.81%
25	5642	INTEREST - CORP PU BONDS	\$12,023	\$8,523	\$5,994	\$5,111	\$2,727	\$5,111	\$4,423	(\$688)	-13.46%
TOTAL EXPENDITURES			\$1,970,401	\$1,899,954	\$2,054,251	\$1,955,418	\$962,948	\$1,846,200	\$1,990,468	\$35,050	1.79%
NET TOTAL			(\$14,862)	(\$106,130)	\$125,275	\$0	\$255,912	(\$108,039)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The current base fare of \$1.50 will remain the same for 2019.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Transit

<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target	
EFFICIENCY & EFFECTIVENESS	1. Operate an efficient transit service.	Operating expense per revenue hour. <i>“how much does it cost to operate a bus per revenue hour?”</i>	1, 2, 3, 4, 5, 6	\$90.20	\$93.12	\$96.81	\$94.64	\$98.43
		Operating expense per revenue passengers - excludes transfers. <i>“how much does it cost to operate a bus per passenger?”</i>	1, 2, 3, 4, 5, 6	9.45	9.56	9.94	13.07	13.59
		Total revenue per operating expenses. <i>“How much farebox revenue do we earn out of all the expenses?”</i>	1, 2, 3, 4, 5, 6	14	13	13	16	15
	2. Monitor On-Time Performance to establish a realistic standard for City Transit Service.	Passengers per revenue hour. <i>“How many passengers do we carry per hour, per bus?”</i>	1, 2, 3, 4, 5, 6	11	10	10	7	8
	3. Develop, implement and evaluate safety and customer service trainings.	Passengers per capita.	1, 2, 3, 4, 5, 6				4.3	4.5
	4. Implement 2015 Transit Development Plan.	Develop and evaluate a customer service survey	1, 2, 3, 4, 5, 6	Ongoing				
		Decrease current passenger complaints	1, 2, 3, 4, 5, 6	Ongoing				

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

SPECIAL REVENUE FUNDS

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The specific revenue sources are restricted or committed by statute, ordinance, or external factors (creditors, grantors, contributors, or laws and regulations of other governments), or by constitutional provisions or enabling legislation for specific operating purposes. Included among these are Police Grants, Community Development Block Grants, Home Program, Park Impact Fees, MPO Traffic Engineering, TID #6, TID # 8, TID #9, TID # 10, TID # 11, TID # 12, TID #13, TID #14, Solid Waste/Recycling and Library Operations.

2019 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
Taxes	(\$9,077,711)	(\$9,625,283)	(\$9,673,138)	(\$9,703,343)	(\$8,200,521)	(\$10,022,896)	(\$8,346,771)	\$1,356,572	-13.98%
Fines & Forfeitures	(\$133,371)	(\$67,499)	(\$58,518)	(\$74,000)	(\$33,808)	(\$72,000)	(\$53,000)	\$21,000	-28.38%
Intergovernmental Aids & Grants	(\$2,456,277)	(\$2,957,743)	(\$2,540,009)	(\$2,324,573)	(\$2,194,682)	(\$2,442,072)	(\$2,255,425)	\$69,148	-2.97%
Investments & Property Income	(\$256,105)	(\$507,502)	(\$256,702)	(\$219,168)	(\$156,259)	(\$251,328)	(\$238,868)	(\$19,700)	8.99%
Departmental Earnings	(\$2,056,750)	(\$2,600,640)	(\$2,861,341)	(\$3,006,680)	(\$1,223,038)	(\$2,798,480)	(\$3,483,481)	(\$476,801)	15.86%
Miscellaneous Revenue Other Financing Sources	(\$256,340)	(\$267,685)	(\$299,337)	(\$372,434)	(\$85,179)	(\$369,899)	(\$78,837)	\$293,597	-78.83%
	\$0	(\$31,719)	\$0	(\$794,684)	\$0	\$0	(\$106,609)	\$688,075	-86.58%
TOTAL	(\$14,236,554)	(\$16,058,071)	(\$15,689,045)	(\$16,494,882)	(\$11,893,487)	(\$15,956,675)	(\$14,562,991)	\$1,931,891	-11.71%
EXPENDITURES:									
Police Grants	\$540,909	\$568,697	\$609,841	\$506,612	\$319,571	\$640,679	\$477,434	(\$29,178)	-5.76%
SAFER Fire Grant	\$382,405	\$282,229	\$211,955	\$0	\$103,198	\$103,198	\$0	\$0	0.00%
Development Block Grant	\$645,361	\$382,105	\$361,367	\$662,475	\$562,475	\$562,475	\$742,276	\$79,801	12.05%
HOME Program	\$503,066	\$307,761	\$228,149	\$398,015	\$59,104	\$403,246	\$500,000	\$101,985	25.62%
MPO Traffic Engineering	\$235,048	\$259,229	\$235,358	\$240,915	\$70,311	\$140,703	\$243,070	\$2,155	0.89%
Park Impact Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	100.00%
TID #5 - Downtown Overlay	\$1,445,422	\$1,144,120	\$1,067,480	\$1,350,042	\$1,073,204	\$1,327,000	\$0	(\$1,350,042)	-100.00%
TID #6 - Beloit 2000- Riverfront	\$434,937	\$468,831	\$605,091	\$1,268,139	\$395,103	\$403,528	\$1,365,226	\$97,087	7.66%
TID #8 - Industrial Park	\$131,916	\$521,584	\$218,573	\$298,581	\$203,355	\$217,386	\$525,284	\$226,703	75.93%
TID #9 - Beloit Mall	\$18,275	\$17,634	\$16,875	\$208,004	\$21,650	\$21,850	\$207,369	(\$635)	-0.31%
TID #10 - Gateway Industrial Park	\$4,626,827	\$5,519,762	\$3,620,287	\$5,186,821	\$2,166,802	\$5,179,834	\$4,356,885	(\$829,936)	-16.00%
TID #11 - Industrial Park	\$119,015	\$123,486	\$223,935	\$232,367	\$0	\$43,806	\$228,775	(\$3,592)	-1.55%
TID #12 - Frito Lay	\$67,635	\$66,800	\$68,456	\$77,105	\$1,150	\$65,333	\$76,382	(\$723)	-0.94%
TID #13 - Milwaukee Road	\$213,363	\$296,112	\$240,168	\$613,519	\$179,494	\$203,054	\$619,496	\$5,977	0.97%
TID #14 - 4th Street Corridor	\$184,221	\$54,440	\$3,436	\$65,458	\$0	\$1,150	\$71,185	\$5,727	8.75%
Solid Waste Collection	\$2,518,646	\$2,363,734	\$2,324,543	\$2,754,475	\$1,210,586	\$2,801,255	\$2,754,710	\$235	0.01%
Library Operations	\$2,171,587	\$2,297,296	\$2,395,244	\$2,632,354	\$1,156,694	\$2,223,154	\$2,369,899	(\$262,455)	-9.97%
TOTAL	\$14,238,633	\$14,673,820	\$12,430,759	\$16,494,882	\$7,522,697	\$14,337,651	\$14,562,991	(\$1,931,891)	-11.71%

DEPARTMENT – POLICE

Special Revenue Fund

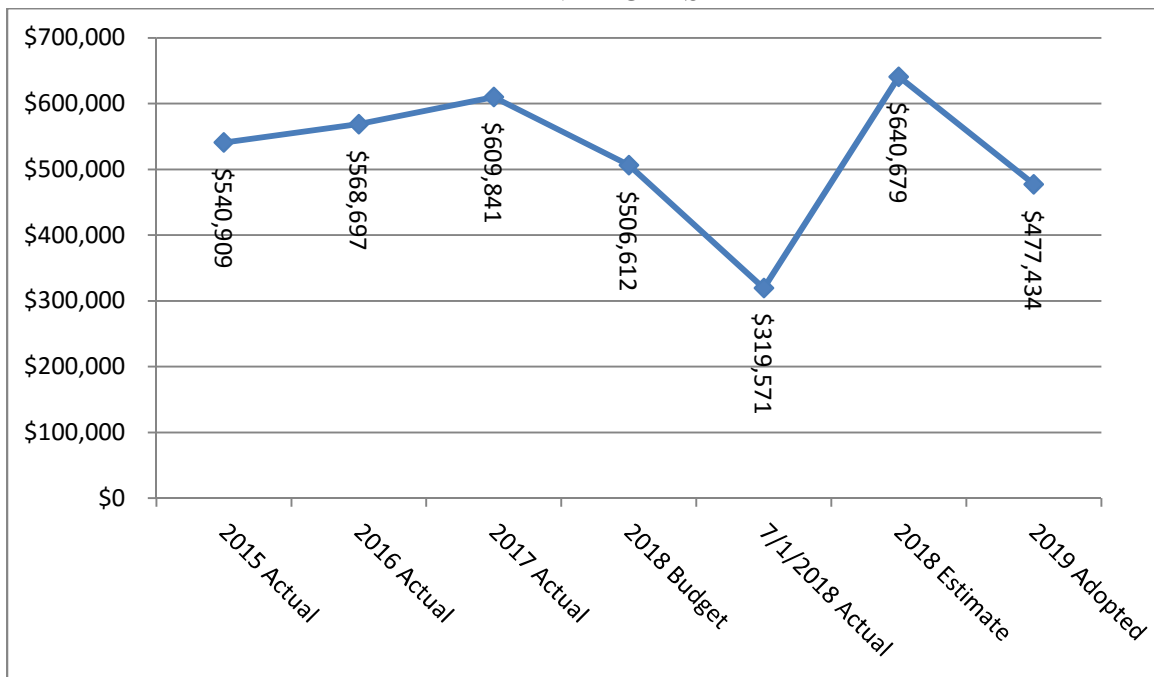
Police Grants Fund Description:

The Police Department Grants Fund accounts for all federal, state, and intergovernmental grants that are awarded to the Police Department. The department applies for grants that compliment current or on-going efforts within the police department furthering the goals established by the City Council. Funds are requested monthly, quarterly, or as directed by grant guidelines. Local match is provided through tax levy dollars.

The OJA grant assists in funding two patrol positions to maintain patrol staffing levels.

The School Resources grant partially funds officers who work in school resource positions. A partnership between the city and the school district to supply 3 officers full time to the schools. One works full time at the high school; two work full time and are shared between the East Side middle schools and West Side middle schools.

EXPENDITURES



POLICE GRANTS

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
10028 OJA BEAT PATROL									
TAXES									
61622239_403001__ TAX LEVY - SUBSIDY	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	(\$40,000)	\$0	0.00%
INTERGOVERNMENTAL AIDS & GRANTS									
61622239_4350__ INTERGOVERNMENT-ST	(\$121,434)	(\$121,434)	(\$121,434)	(\$121,434)	(\$121,434)	(\$121,434)	(\$121,434)	\$0	0.00%
TOTAL REVENUES	(\$161,434)	(\$161,434)	(\$161,434)	(\$161,434)	(\$161,434)	(\$161,434)	(\$161,434)	\$0	0.00%
PERSONNEL SERVICES									
				\$161,434			\$161,434	\$0	0.00%
61622239_5110__ REGULAR PERSONNEL	\$103,160	\$87,087	\$104,548		\$66,314	\$132,628		\$0	0.00%
61622239_5160__ HOLIDAY PAY	\$0	\$0	\$0		\$0	\$0		\$0	0.00%
61622239_5172__ UNIFORM ALLOWANCE	\$0	\$0	\$0		\$0	\$0		\$0	0.00%
61622239_5191__ WISCONSIN RETIREMENT	\$13,734	\$13,000	\$15,782		\$8,163	\$16,327		\$0	0.00%
61622239_5192__ WORKER'S COMP	\$5,536	\$6,644	\$0		\$0	\$0		\$0	0.00%
61622239_519301__ SOCIAL SECURITY	\$7,665	\$8,052	\$8,139		\$4,050	\$8,100		\$0	0.00%
61622239_519302__ MEDICARE	\$1,793	\$1,883	\$1,903		\$947	\$1,894		\$0	0.00%
61622239_5194__ HOSPITAL/SURG/DENTAL	\$29,212	\$43,017	\$32,731		\$17,235	\$34,469		\$0	0.00%
61622239_519401__ VEBA	\$1,334	\$1,500	\$1,650		\$1,650	\$3,300		\$0	0.00%
61622239_5195__ LIFE INSURANCE	\$174	\$251	\$244		\$129	\$257		\$0	0.00%
TOTAL EXPENDITURES	\$162,608	\$161,434	\$164,996	\$161,434	\$98,488	\$196,975	\$161,434	\$0	0.00%
10295 CVMIC GRANT									
DEPARTMENTAL EARNINGS									
61666100 4599 OTHER DEPARTMENT EARNI	\$0	(\$7,000)	(\$7,000)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	\$0	(\$7,000)	(\$7,000)	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE									
61666100 5215 COMPUTER/OFFICE EQUIP M.	\$0	\$7,000	\$7,000	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENSES	\$0	\$7,000	\$7,000	\$0	\$0	\$0	\$0	\$0	0.00%
35686 SHOP WITH A HERO WALMAR									
61666100 4393 WALMART FOUNDATION GR.	(\$3,500)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$3,000)	(\$1,000)	100.00%
TOTAL REVENUES	(\$3,500)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$3,000)	(\$1,000)	100.00%
MATERIALS & SUPPLIES									
61666100 5343 GENERAL COMMODITIES	\$2,176	\$3,229	\$2,999	\$2,000		\$2,000	\$3,000	\$1,000	100.00%
TOTAL EXPENSES	\$2,176	\$3,229	\$2,999	\$2,000	\$0	\$2,000	\$3,000	\$1,000	100.00%
10657 SPEED ENFORCEMENT									
INTERGOVERNMENTAL AIDS & GRANTS									
61622239_436001__ OPERATING GRANTS - STATE	\$0	(\$7,748)	(\$3,741)	(\$5,000)	(\$2,679)	(\$5,000)	\$0	\$5,000	-100.00%
TOTAL REVENUES	\$0	(\$7,748)	(\$3,741)	(\$5,000)	(\$2,679)	(\$5,000)	\$0	\$5,000	-100.00%
PERSONNEL SERVICES									
				\$5,000			\$0	(\$5,000)	-100.00%
61622239_515009__ OVERTIME - GRANT	\$0	\$6,891	\$3,174		\$3,112	\$6,224		\$0	0.00%
61622239_5191__ WISCONSIN RETIREMENT	\$0	\$863	\$381		\$383	\$766		\$0	0.00%
61622239_519301__ SOCIAL SECURITY	\$0	\$530	\$194		\$190	\$380		\$0	0.00%
61622239_519302__ MEDICARE	\$0	\$124	\$45		\$44	\$89		\$0	0.00%
71622239_5533__ EQUIP-OTH OVER \$1,000	\$0	\$0	\$0		\$0	\$0		\$0	0.00%
TOTAL EXPENDITURES	\$0	\$8,408	\$3,794	\$5,000	\$3,730	\$7,459	\$0	(\$5,000)	-100.00%
10571 ALCOHOL ENFORCEMENT									
INTERGOVERNMENTAL AIDS & GRANTS									
61622239_436001__ OPERATING GRANTS - STATE	(\$41,554)	\$0	(\$55,762)	(\$5,000)	(\$15,084)	(\$15,084)	\$0	\$5,000	-100.00%
TOTAL REVENUES	(\$41,554)	\$0	(\$55,762)	(\$5,000)	(\$15,084)	(\$15,084)	\$0	\$5,000	-100.00%

POLICE GRANTS

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
PERSONNEL SERVICES				\$5,000			\$0	(\$5,000)	-100.00%
61622239_515009_ OVERTIME - GRANT	\$28,793	\$0	\$55,069		\$26,862	\$53,725		\$0	0.00%
61622239_5191_ WISCONSIN RETIREMENT	\$4,428	\$0	\$1,069		\$807	\$1,614		\$0	0.00%
61622239_519301_ SOCIAL SECURITY	\$1,780	\$0	\$545		\$392	\$785		\$0	0.00%
61622239_519302_ MEDICARE	\$405	\$0	\$127		\$92	\$184		\$0	0.00%
MATERIALS & SUPPLIES									
61622239_5332_ OFFICE/COMP EQUIP & SU	\$0	\$0	\$0		\$4,155	\$8,220		\$0	0.00%
TOTAL EXPENDITURES	\$35,406	\$0	\$56,810	\$5,000	\$32,308	\$64,527	\$0	(\$5,000)	-100.00%
70061 POLICE SCHOOL LIAISON									
TAXES									
61622239_403001_ TAX LEVY - SUBSIDY	(\$60,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	\$0	0.00%
INTERGOVERNMENTAL AIDS & GRANTS									
61622239_4370_ BELOIT SCHOOL DISTRICT AI	(\$202,766)	(\$151,273)	(\$274,390)	(\$231,578)	(\$222,042)	(\$222,042)	(\$223,000)	\$8,578	-3.70%
61622239_4999_ FUND BALANCE									
TOTAL REVENUES	(\$262,766)	(\$241,273)	(\$364,390)	(\$321,578)	(\$312,042)	(\$312,042)	(\$313,000)	\$8,578	-2.67%
PERSONNEL SERVICES				\$321,578			\$313,000	(\$8,578)	-2.67%
61622239_5110_ REGULAR PERSONNEL	\$170,159	\$175,305	\$199,724		\$99,380	\$198,760		\$0	0.00%
61622239_5120_ PART TIME PERSONNEL	\$11,346	\$1,804	\$0		\$0	\$0		\$0	0.00%
61622239_5172_ UNIFORM ALLOWANCE	\$0	\$0	\$650		\$0	\$0		\$0	0.00%
61622239_5191_ WISCONSIN RETIREMENT	\$18,949	\$17,556	\$23,979		\$12,234	\$24,467		\$0	0.00%
61622239_5192_ WORKER'S COMPEN	\$5,536	\$6,644	\$13,856		\$6,290	\$12,580		\$0	0.00%
61622239_519301_ SOCIAL SECURITY	\$11,106	\$10,833	\$12,376		\$6,067	\$12,134		\$0	0.00%
61622239_519302_ MEDICARE	\$2,597	\$2,534	\$2,895		\$1,419	\$2,838		\$0	0.00%
61622239_5194_ HOSPITAL/SURG/DENTAL	\$64,472	\$60,022	\$67,489		\$37,178	\$74,355		\$0	0.00%
61622239_519401_ VEBA	\$2,025	\$2,250	\$2,475		\$2,475	\$4,950		\$0	0.00%
61622239_5195_ LIFE INSURANCE	\$226	\$217	\$341		\$212	\$423		\$0	0.00%
CONTRACTUAL SERVICE									
61622239_5286_ INSURANCE-COMPREEN	\$2,556	\$2,592	\$2,533		\$1,316	\$2,632		\$0	0.00%
61622239_5289_ INSURANCE - OTHER	\$273	\$323	\$332		\$159	\$317		\$0	0.00%
TOTAL EXPENDITURES	\$289,245	\$280,080	\$326,650	\$321,578	\$166,729	\$333,457	\$313,000	(\$8,578)	-2.67%
10612 JAG - ROCK COUNTYNEIGHBORHOOD									
INTERGOVERNMENTAL AIDS & GRANTS									
61622239_436001_ OPERATING GRANTS - STA	\$0	(\$11,600)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	\$0	(\$11,600)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES									
61622239_515009_ OVERTIME - GRANT	\$0	\$8,380	\$4,940	\$0	\$0	\$0	\$0	\$0	0.00%
61622239_5191_ WISCONSIN RETIREMENT	\$0	\$839	\$593	\$0	\$0	\$0	\$0	\$0	0.00%
61622239_519301_ SOCIAL SECURITY	\$0	\$518	\$306	\$0	\$0	\$0	\$0	\$0	0.00%
61622239_519302_ MEDICARE	\$0	\$121	\$72	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$0	\$9,858	\$5,911	\$0	\$0	\$0	\$0	\$0	0.00%
10487 SAFE STREETS TASK FORCE									
INTERGOVERNMENTAL AIDS & GRANTS									
71622239_436002_ OPERATING GRANTS - FEDEF	(\$12,014)	\$0	(\$14,165)	(\$11,600)	(\$8,464)	(\$11,600)	\$0	\$11,600	-100.00%
TOTAL REVENUES	(\$12,014)	\$0	(\$14,165)	(\$11,600)	(\$8,464)	(\$11,600)	\$0	\$11,600	-100.00%
PERSONNEL SERVICES				\$11,600		\$0	\$0	(\$11,600)	-100.00%
71622239_515009_ OVERTIME - GRANT	\$13,101	\$0	\$16,572		\$9,329	\$18,658		\$0	0.00%
71622239_5191_ WISCONSIN RETIREMENT	\$1,459	\$0	\$1,989		\$1,148	\$2,288		\$0	0.00%
71622239_519301_ SOCIAL SECURITY	\$806	\$0	\$1,012		\$563	\$1,050		\$0	0.00%
71622239_519302_ MEDICARE	\$189	\$0	\$237		\$132	\$264		\$0	0.00%
TOTAL EXPENDITURES	\$15,555	\$0	\$19,810	\$11,600	\$11,172	\$22,260	\$0	\$0	0.00%
35230 BYRNE MEMORIAL JUSTICE ASSISTANCE									
INTERGOVERNMENTAL AIDS & GRANTS									

POLICE GRANTS

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
71622239_436002__ OPERATING GRANTS - FED	(\$21,800)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$21,800)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES									
71622239_515009__ OVERTIME - GRANT	\$6,733	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239_5191__ WISCONSIN RETIREMENT	\$750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239_519301__ SOCIAL SECURITY	\$419	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239_519302__ MEDICARE	\$98	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
71622239_5533__ EQUIP-OTH OVER \$1,000	\$9,836	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$17,836	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
81008 POLICE-ST & FED CONFISCATED FUNDS									
INVESTMENTS & PROPERTY INCOME									
71622239_4413__ INTEREST INCOME - CON	(\$115)	(\$102)	(\$108)	\$0	(\$109)	(\$109)	\$0	\$0	0.00%
FINES & FORFEITURES									
71622240_4270__ POLICE CONFISCT FUNDS	(\$66,303)	(\$7,538)	(\$4,615)	\$0	(\$12,577)	(\$20,000)	\$0	\$0	0.00%
TOTAL REVENUES	(\$66,418)	(\$7,640)	(\$4,723)	\$0	(\$12,686)	(\$20,109)	\$0	\$0	0.00%
71622240_5244__ OTHER FEES									
TOTAL EXPENDITURES	\$18,083	\$98,688	\$20,555	\$0	\$7,144	\$14,000	\$0	\$0	0.00%
10582 SEAT BELT ENFORCEMENT									
INTERGOVERNMENTAL AIDS & GRANTS									
71622239_436001__ OPERATING GRANTS - STA	\$0	\$0	(\$1,115)	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	\$0	\$0	(\$1,115)	\$0	\$0	\$0	\$0	\$0	0.00%
PERSONNEL SERVICES									
71622239_515009__ OVERTIME - GRANT	\$0	\$0	\$1,099	\$0	\$0	\$0	\$0	\$0	0.00%
71622239_5191__ WISCONSIN RETIREMENT	\$0	\$0	\$132	\$0	\$0	\$0	\$0	\$0	0.00%
71622239_519301__ SOCIAL SECURITY	\$0	\$0	\$68	\$0	\$0	\$0	\$0	\$0	0.00%
71622239_519302__ MEDICARE	\$0	\$0	\$16	\$0	\$0	\$0	\$0	\$0	0.00%
MATERIALS & SUPPLIES									
71622239_5332__ OFFICE/COMP EQUIP & SU	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$0	\$0	\$1,315	\$0	\$0	\$0	\$0	\$0	0.00%
NET TOTAL REVENUES	(\$569,486)	(\$438,695)	(\$613,215)	(\$506,612)	(\$514,389)	(\$527,269)	(\$477,434)	\$29,178	-5.76%
NET TOTAL EXPENDITURES	\$540,909	\$568,697	\$609,841	\$506,612	\$319,571	\$640,679	\$477,434	(\$29,178)	-5.76%
NET TOTAL	(\$28,577)	\$130,002	(\$3,374)	\$0	(\$194,818)	\$113,410	\$0	\$0	0.00%

SAFER GRANT

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
INTERGOVT AIDS/GRANT											
74	436002	OPERATING GRANTS -	(\$356,700)	(\$284,756)	(\$203,518)	\$0	(\$103,198)	(\$103,198)	\$0	\$0	0.00%
		TOTAL REVENUES	(\$356,700)	(\$284,756)	(\$203,518)	\$0	(\$103,198)	(\$103,198)	\$0	\$0	0.00%
PERSONNEL SERVICES											
74	5110	REGULAR PERSONNEL WISCONSIN RETIREMENT	\$276,048	\$202,476	\$146,315	\$0	\$77,523	\$77,523	\$0	\$0	0.00%
74	5191	FUND WORKER'S	\$42,961	\$29,462	\$24,947	\$0	\$12,081	\$12,081	\$0	\$0	0.00%
74	5192	COMPENSATION	\$11,900	\$9,069	\$15,382	\$0	\$0	\$0	\$0	\$0	0.00%
74	519302	MEDICARE HOSPITAL/SURG/DENTAL	\$4,029	\$2,959	\$2,137	\$0	\$1,067	\$1,067	\$0	\$0	0.00%
74	5194	INSUR	\$47,286	\$38,122	\$23,111	\$0	\$12,498	\$12,498	\$0	\$0	0.00%
74	5195	LIFE INSURANCE	\$181	\$141	\$64	\$0	\$28	\$28	\$0	\$0	0.00%
		TOTAL EXPENDITURES	\$382,405	\$282,229	\$211,955	\$0	\$103,198	\$103,198	\$0	\$0	0.00%
		NET TOTAL	\$25,705	(\$2,527)	\$8,437	\$0	(\$0)	(\$0)	\$0	\$0	0.00%

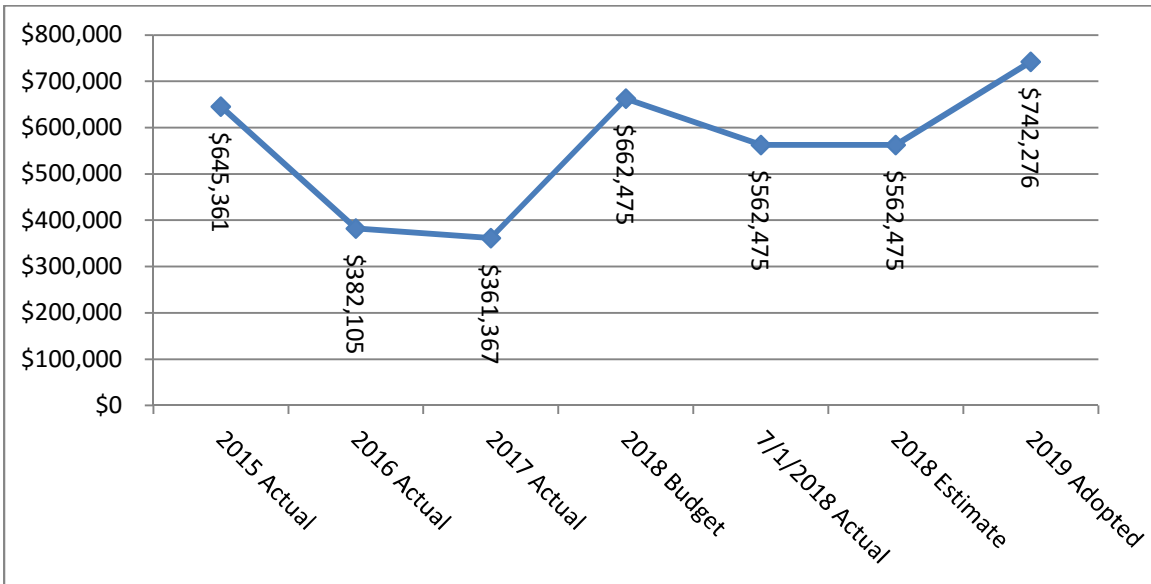
DEPARTMENT – COMMUNITY DEVELOPMENT

Special Revenue Fund

CDBG Program Description:

The Community Development Block Grant Fund was established as a Special Revenue Fund and is used to account for the use of CDBG funds. Spending is restricted for these funds according to guidelines established by the Department of Housing and Urban Development (HUD). The CDBG program provides funds for cities to help meet the needs of low/moderate income individuals and families and to eliminate slum and blight conditions. Eligible activities for use of these funds include public service programs, code enforcement, housing rehabilitation, economic development, small business assistance, housing and homeless programs, and planning and program administration. The City of Beloit receives an annual allocation of CDBG funds from HUD. The amount of the allocation varies each year depending on the funding decisions made by the federal government. In addition, there is income generated from programs originally funded with CDBG funds which is also budgeted and must meet the same spending guidelines as grant proceeds. These programs include NeighborWorks Blackhawk Region (NWBR), the Economic Development Revolving Loan fund and the Housing Rehabilitation Revolving Loan Fund.

EXPENDITURES



City of Beloit
2019 BUDGET SUMMARIES

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	PERCENT CHANGE	PERCENT CHANGE
CDBG - HOUSING REHABILITATION REVOLVING LOAN FUND									
94530517									
REVENUES									
INTERGOVT AIDS/GRANT	(\$100,422)	\$0	(\$69,853)	(\$256,261)	(\$256,261)	(\$256,261)	(\$54,951)	\$201,310	-78.56%
DEPARTMENTAL EARNINGS	(\$27,082)	(\$180,964)	(\$229,488)	(\$70,705)	(\$70,705)	(\$70,705)	(\$292,821)	(\$222,116)	314.14%
TOTAL	(\$127,504)	(\$180,964)	(\$299,341)	(\$326,966)	(\$326,966)	(\$326,966)	(\$347,772)	(\$20,806)	6.36%
EXPENDITURES									
CONTRACTED SERVICES	\$233,545	\$75,505	\$97,021	\$326,966	\$326,966	\$326,966	\$347,772	\$20,806	6.36%
TOTAL	\$233,545	\$75,505	\$97,021	\$326,966	\$326,966	\$326,966	\$347,772	\$20,806	6.36%
Program Income			\$	292,821					
CDBG Funding			\$	54,951					
TOTAL			\$	347,772					

CDBG - SYSTEMATIC RENTAL INSPECTION									
94530567									
REVENUES									
INTERGOVT AIDS/GRANT	(\$75,223)	(\$147,000)	(\$142,290)	(\$50,000)	\$0	\$0	\$0	\$50,000	-100.00%
DEPARTMENTAL EARNINGS	(\$83,139)	(\$93,200)	(\$25,226)	(\$50,000)	\$0	\$0	\$0	\$50,000	-100.00%
TOTAL	(\$158,362)	(\$240,200)	(\$167,516)	(\$100,000)	\$0	\$0	\$0	\$100,000	-100.00%
EXPENDITURES									
PERSONNEL SERVICES	\$158,362	\$67,975	\$167,516	\$100,000	\$0	\$0	\$0	(\$100,000)	-100.00%
TOTAL	\$158,362	\$67,975	\$167,516	\$100,000	\$0	\$0	\$0	(\$100,000)	-100.00%

City of Beloit
2019 BUDGET SUMMARIES

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	PERCENT CHANGE	PERCENT CHANGE
CDBG - PUBLIC SERVICES									
REVENUES									
INTERGOVT AIDS/GRANT	(\$121,507)	(\$137,814)	(\$53,615)	(\$93,739)	(\$93,739)	(\$93,739)	(\$116,049)	(\$22,310)	23.80%
TOTAL	(\$121,507)	(\$137,814)	(\$53,615)	(\$93,739)	(\$93,739)	(\$93,739)	(\$116,049)	(\$22,310)	23.80%
EXPENDITURES									
CONTRACTUAL SERVICES	\$121,507	\$96,631	\$53,615	\$93,739	\$93,739	\$93,739	\$116,049	\$22,310	23.80%
TOTAL	\$121,507	\$96,631	\$53,615	\$93,739	\$93,739	\$93,739	\$116,049	\$22,310	23.80%

Budget Modifications:

Beloit Meals on Wheels - Home Delivered Meals Assistance	\$ 8,000
Community Action - Fatherhood Initiative, Youth Mentoring, Merrill Center	\$ 22,000
ECHO - Rent Assistance: Homeless Prevention	\$ 19,000
Family Promise - Emergency Shelter for Homeless Families	\$ 15,049
Family Services - Case Management for Homeless Domestic Violence Survivors	\$ 7,500
Family Services - Needs Assessment, Case Management, and Advocacy for Seniors	\$ 7,500
Family Services - Financial Education, Counseling & Coaching	\$ 7,000
HealthNet: Primary Care Medical, Dental and Vision Clinic	\$ 10,000
Project 16:49 - Robin House Transitional Living Program	\$ 10,000
Stateline Literacy Council - Adult Literacy for Economic Prosperity	\$ 6,000
Tre' Foundation - Beloit Legal Access	\$ 4,000
TOTAL	\$ 116,049

CDBG - ECONOMIC DEVELOPMENT
94530568

REVENUES									
INTERGOVT AIDS/GRANT	\$0	\$0	\$0	(\$9,275)	(\$9,275)	(\$9,275)	\$0	\$9,275	-100.00%
TOTAL	\$0	\$0	\$0	(\$9,275)	(\$9,275)	(\$9,275)	\$0	\$9,275	-100.00%
EXPENDITURES									
PERSONNEL COSTS	\$0	\$0	\$0	\$9,275	\$9,275	\$9,275	\$0	(\$9,275)	-100.00%
TOTAL	\$0	\$0	\$0	\$9,275	\$9,275	\$9,275	\$0	(\$9,275)	-100.00%

City of Beloit
2019 BUDGET SUMMARIES

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
CDBG - PLANNING AND PROGRAM ADMINISTRATION									
94521468									
REVENUES									
INTERGOVT AIDS/GRANT	(\$123,751)	(\$110,000)	(\$43,215)	(\$132,495)	(\$132,495)	(\$132,495)	(\$148,455)	(\$15,960)	12.05%
TOTAL	(\$123,751)	(\$110,000)	(\$43,215)	(\$132,495)	(\$132,495)	(\$132,495)	(\$148,455)	(\$15,960)	12.05%
EXPENDITURES									
PERSONNEL SERVICES	\$123,751	\$141,994	\$43,215	\$132,495	\$132,495	\$132,495	\$148,455	\$15,960	12.05%
TOTAL	\$123,751	\$141,994	\$43,215	\$132,495	\$132,495	\$132,495	\$148,455	\$15,960	12.05%

**CDBG -
NEIGHBORHOOD REVITALIZATION STRATEGY AREA**

94530568

REVENUES									
DEPARTMENTAL EARNINGS	(\$8,196)	\$0	\$0	\$0	\$0	\$0	(\$130,000)	\$0	0.00%
TOTAL	(\$8,196)	\$0	\$0	\$0	\$0	\$0	(\$130,000)	\$0	0.00%
EXPENDITURES									
CONTRACTUAL SERVICES	\$8,196	\$0	\$0	\$0	\$0	\$0	\$130,000	\$0	0.00%
TOTAL	\$8,196	\$0	\$0	\$0	\$0	\$0	\$130,000	\$0	0.00%

PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: CDBG

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	1. Effectively administer CDBG funds	CDBG Grant Award Received From HUD	1	7/30/2015	7/14/2017	11/1/2017	11/1/2018	11/1/2019
		Prepare CDBG and HOME contracts	1	Completed	Completed	Completed	Completed	Completed
		Complete CDBG Consolidated Annual Performance & Evaluation Report (CAPER) by March 31	1	Completed	Completed	Completed	Completed	Completed
		Complete Annual CDBG Budget by November 15	1	Completed	Completed	Completed	Completed	Completed
		Complete CDBG Annual Action Plan by November 15	1	Completed	Completed	Completed	Completed	Completed
		Percent of CDBG Subgrantees Monitored	1	0%	100%	100%	100%	100%

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – COMMUNITY DEVELOPMENT

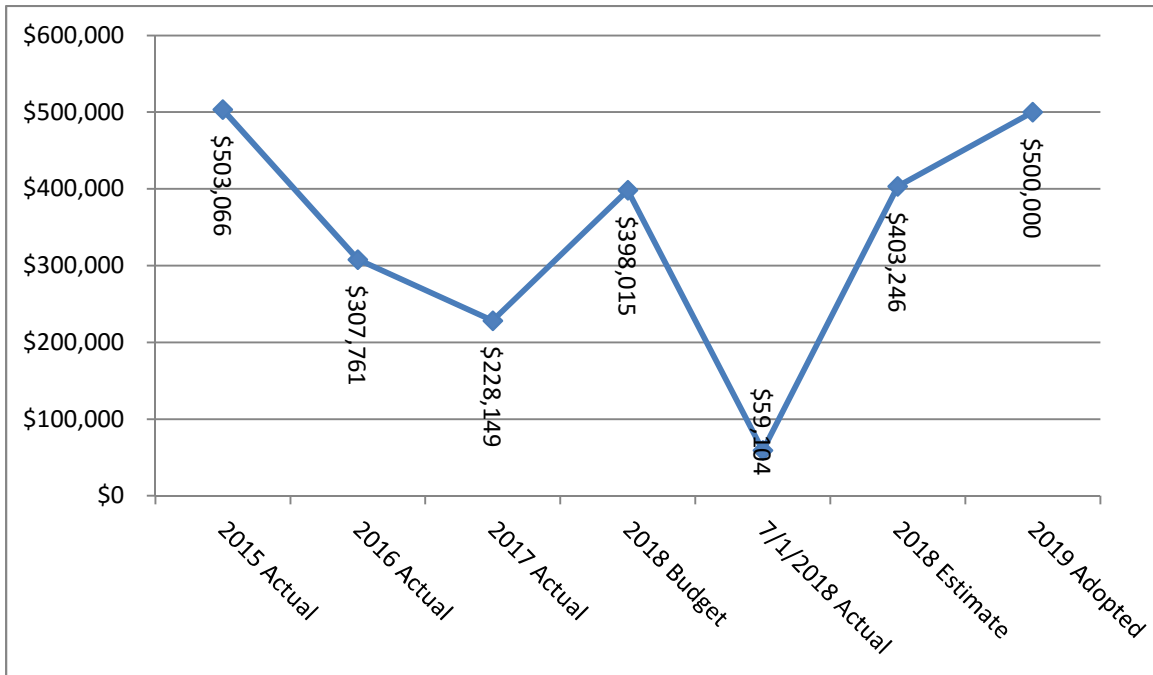
Special Revenue Fund

HOME Program Description:

The City of Beloit is a member of the Rock County HOME Consortium. This allows us to receive an annual allocation of HOME Investment Partnerships Program (HOME) dollars directly from the Department of Housing and Urban Development. The City of Beloit is a member of the Rock County HOME Consortium. Each year, we are awarded HOME funds which can be used for different types of housing programs, including new construction, housing rehabilitation, and housing assistance. 28 percent of the Consortium funds are awarded to the City of Beloit.

Eligible projects include home-buyer assistance, housing rehabilitation, rental housing activities, and tenant-based rental assistance.

EXPENDITURES



92 WI RENTAL REHAB/FED HOME

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUAL	ACTUAL	ACTUAL	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
INTERGOVT AIDS/GRANT									
OPERATING GRANTS									
92 436002 - FED	(\$241,719)	(\$134,491)	(\$229,546)	(\$120,000)	(\$60,840)	(\$120,000)	(\$195,000)	(\$75,000)	62.50%
CASH & PROPERTY INC.									
92 4413 INTEREST	(\$11,194)	(\$12,100)	(\$11,046)	\$0	(\$5,231)	(\$5,231)	\$0	\$0	0.00%
OTHER REVENUES									
92 4651 PROGRAM INCOME	(\$142,464)	(\$148,147)	(\$160,475)	(\$264,730)	(\$72,451)	(\$264,730)	(\$270,000)	(\$5,270)	1.99%
92 4699 OTHER INC	(\$1,717)	(\$2,335)	\$11	(\$13,285)	\$75	(\$13,285)	(\$35,000)	(\$21,715)	0.00%
TOTAL REVENUES	<u>(\$397,094)</u>	<u>(\$297,073)</u>	<u>(\$401,056)</u>	(\$398,015)	<u>(\$138,447)</u>	<u>(\$403,246)</u>	(\$500,000)	<u>(\$101,985)</u>	<u>25.62%</u>
PERSONNEL SERVICES									
REGULAR									
92 5110 PERSONNEL	\$9,527	\$6,778	\$1,557	\$13,285	\$187	\$13,285	\$13,285	\$0	0.00%
CONTRACTUAL SERVICE									
92 5240 CONT-PROF	\$154,594	\$26,780	\$0	\$384,730	\$0	\$331,044	\$486,715	\$101,985	26.51%
92 5244 OTHER FEES	\$661	\$0	\$0	\$0	\$450	\$450	\$0	\$0	0.00%
92 5261 STRUCT MAI	\$338,284	\$274,203	\$226,592	\$0	\$58,467	\$58,467	\$0	\$0	0.00%
TOTAL EXPENDITURES	<u>\$503,066</u>	<u>\$307,761</u>	<u>\$228,149</u>	<u>\$398,015</u>	<u>\$59,104</u>	<u>\$403,246</u>	\$500,000	<u>\$101,985</u>	<u>25.62%</u>
NET TOTAL	<u>\$105,972</u>	<u>\$10,688</u>	<u>(\$172,908)</u>	<u>\$0</u>	<u>(\$79,343)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>0.00%</u>

BUDGET MODIFICATIONS: For 2019, the City is estimating \$195,000 in new HOME Grant funds, \$120,000 in HOME Program Income, \$150,000 in prior year funds and \$35,000 in HOME Rehab Administration Dollars.

PERFORMANCE MEASURES

DEPARTMENT: COMMUNITY DEVELOPMENT

DIVISION: HOME

PROGRAM OBJECTIVES:

PERFORMANCE INDICATORS:

Goal(s)

2015
Actual

2016
Actual

2017
Actual

2018
Target

2019
Target

EFFICIENCY & EFFECTIVENESS:	PROGRAM OBJECTIVES:	PERFORMANCE INDICATORS:	Goal(s)	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	1. Effectively administer HOME funds for the City of Beloit	Complete Integrated Disbursement and Information System completion data entry by March 31	1	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time
		Provide information to Janesville for the Annual Action Plan by October 15	1	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time
		Complete annual HOME budget by November 15	1	Completed On-time	Completed On-time	Completed On-time	Completed On-time	Completed On-time

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
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6. **Create and sustain a positive image, enhance communications and engage the community.**

City of Beloit
2019 BUDGET SUMMARIES

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
PARK IMPACT FEES									
75070377									
81027									
REVENUES									
DEPARTMENTAL EARNINGS	\$0	\$0	(\$42,872)	\$0	(\$10,692)	(\$10,692)	(\$25,000)	(\$25,000)	0.00%
TOTAL	\$0	\$0	(\$42,872)	\$0	(\$10,692)	(\$10,692)	(\$25,000)	(\$25,000)	0.00%
EXPENDITURES									
OTHER FINANCING USES	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	0.00%
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	0.00%

Budget Modifications: The park impact fee is the fee charged at the time of building permit to improve the City's parks. The purpose of an impact fee is to charge future residents their share of the cost for future public park improvements. In 2019 \$25,000 in park impact fees will be used to fund the Parks and Amenities improvements in the 2019 CIP.

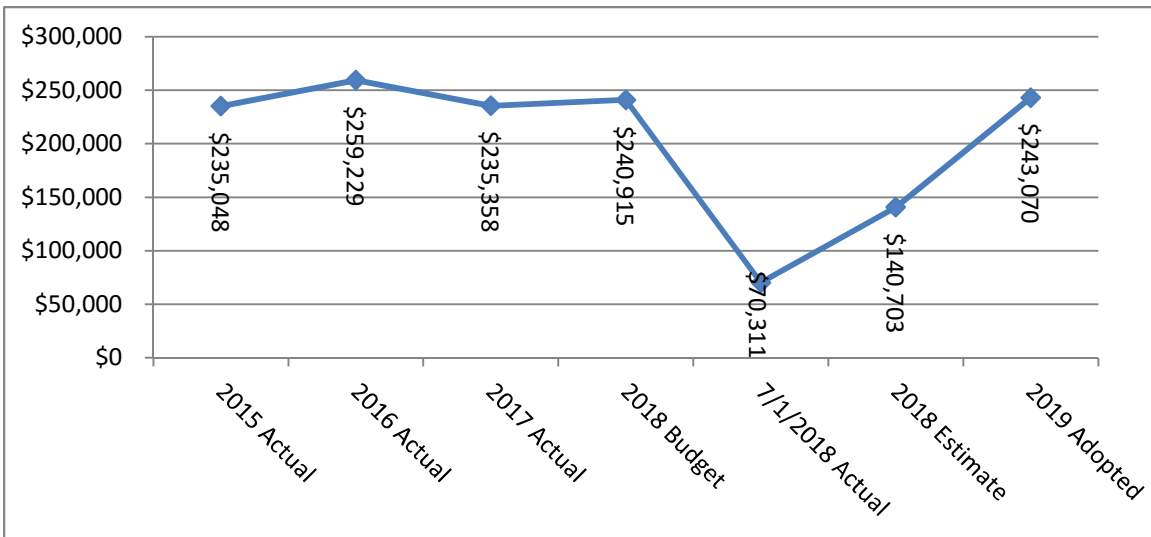
DEPARTMENT – PUBLIC WORKS

Special Revenue Fund

MPO Program Description:

The MPO – Engineering Fund was established in 1997 to account for all transactions that pertain to Metropolitan Planning expenses. Funding sources for the fund include grants from surrounding jurisdictions and tax levy as a local contribution. Grant funding covers 91% of the planning expenses in the 2012 budget. The State Line Area Transportation Study (SLATS) is the designated Metropolitan Planning Organization (MPO) for the Beloit Urbanized Area. SLATS is one of 12 metropolitan planning organizations that share responsibility for Transportation Planning in the State of Wisconsin and one of 14 metropolitan planning organizations in the State of Illinois. SLATS is represented by the following local governments: City of Beloit, Town of Beloit, Town of Turtle, Rock County, City of South Beloit, Village of Rockton, Rockton Township, and Winnebago County. Intergovernmental transportation planning conducted by a MPO is mandated by the Federal Highway Administration for all urbanized areas over 50,000 in population. SLATS is responsible for maintaining a (3-C) continuing, cooperative and comprehensive transportation planning process for the entire Stateline Area. This planning process must consider the safe and efficient movement of people, services, and freight by all modes of travel - including streets and highways, public transportation, commuter railways, bicycle, and pedestrian as well as intermodal connections for freight and passengers between ground transportation, airports, and railroads. The SLATS urbanized area comprises an area of 55 square miles and a total population of 58,732.

EXPENDITURES



MPO TRAFFIC ENGINEERING

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES										
	TAX LEVY FOR OTHER									
65	403001 FUNDS	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	(\$26,000)	\$0	0.00%
INTERGOVERNMENTAL AIDS & GRANTS										
	MULTIPLE									
65	4391 INTERGOVERNMENT	(\$283,270)	(\$277,308)	(\$221,724)	(\$214,915)	(\$36,141)	(\$214,915)	(\$217,070)	(\$2,155)	1.00%
TOTAL REVENUES		(\$309,270)	(\$303,308)	(\$247,724)	(\$240,915)	(\$62,141)	(\$240,915)	(\$243,070)	(\$2,155)	0.89%
PERSONNEL SERVICES					\$182,000			\$185,640	\$3,640	2.00%
	REGULAR									
65	5110 PERSONNEL WISCONSIN	\$85,248	\$77,638	\$92,009		\$46,100	\$92,200			
65	5191 RETIREMENT FUND WORKER'S	\$5,798	\$5,125	\$6,255		\$3,089	\$6,178			
65	5192 COMPENSATION	\$2,568	\$4,668	\$3,790		\$2,326	\$4,652			
65	519301 SOCIAL SECURITY	\$5,286	\$4,819	\$5,709		\$2,818	\$5,636			
65	519302 MEDICARE	\$1,236	\$1,127	\$1,335		\$659	\$1,318			
65	5194 HOSPITAL/SURG/DENTAL INSURANCE	\$29,522	\$25,818	\$24,785		\$13,632	\$27,264			
65	5195 LIFE INSURANCE	\$155	\$105	\$113		\$60	\$120			
CONTRACTUAL SERVICE					\$58,915			\$57,430	(\$1,485)	-2.52%
	SCHOOLS, SEMINARS, &									
65	5223 CON OFFICIAL NOTICES	\$1,326	\$818	\$1,444		\$271	\$542			
65	5231 PUBLICATIONS CONTR SERV-	\$559	\$265	\$387		\$141	\$282			
65	5240 PROFESSIONAL	\$99,566	\$136,624	\$96,317		\$0	\$0			
65	5241 CONTRACTED SERV-LABOR	\$0	\$0	\$0		\$0	\$0			
65	5251 AUTO & TRAVEL	\$1,938	\$479	\$1,075		\$458	\$1,000			
65	5271 TELEPHONE - LOCAL	\$209	\$171	\$149		\$64	\$125			
	INSURANCE-									
65	5286 COMPREHENSIVE LIAB	\$1,302	\$1,299	\$1,304		\$559	\$1,118			
65	5289 INSURANCE - OTHER	\$139	\$162	\$171		\$67	\$134			
MATERIALS & SUPPLIES										
	POSTAGE & EXPRESS									
65	5331 MAIL	\$142	\$111	\$35		\$61	\$120			
65	5332 OFFICE/COMP EQUIP & SUPPLIES	\$54	\$0	\$481		\$7	\$14			
65	5351 BOOKS & SUBSCRIPTIONS	\$0	\$0	\$0		\$0	\$0			
TOTAL EXPENDITURES		\$235,048	\$259,229	\$235,358	\$240,915	\$70,311	\$140,703	\$243,070	\$2,155	0.89%
NET TOTAL		(\$74,222)	(\$44,079)	(\$12,365)	\$0	\$8,170	(\$100,212)	\$0	\$0	0.00%

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: MPO

<u>PROGRAM OBJECTIVES:</u>		<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
EFFICIENCY & EFFECTIVENESS:	1. Update a six-year transportation improvement program.	% of special transportation studies completed on schedule.	5	100	100	100	100	100
		Unified planning work program completed & approved by Nov. 1	2	yes	yes	yes	yes	yes
		Transportation Improvement Program completed and approved by Nov. 1	5	yes	yes	yes	yes	yes
		# of Technical and Policy Committees meetings	6	4	4	4	4	4

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TID #5 - DOWNTOWN OVERLAY

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$909,646)	(\$1,090,975)	(\$1,019,412)	(\$1,006,352)	(\$855,331)	(\$855,331)	\$0	\$1,006,352	-100.00%
INTERGOVERNMENTAL AIDS & GRANTS									
4337 COMPUTER EXEMPTION AID	(\$87,892)	(\$73,709)	(\$63,578)	(\$61,000)	(\$64,512)	(\$64,512)	\$0	\$61,000	-100.00%
INVESTMENTS & PROPERTY INCOME									
4411 RENT/LEASE PAYMENTS	(\$107,704)	(\$21,242)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
4413 INTEREST INCOME	\$3,387	(\$183)	\$1,808	\$0	(\$594)	(\$1,000)	\$0	\$0	0.00%
OTHER FINANCING SRCE									
4900 OTHER FINAN SRCE	\$0	(\$32,159)	\$0	(\$262,044)	\$0	\$0	\$0	\$262,044	-100.00%
4999 FUND BALANCE	\$0	\$0	\$0	(\$20,646)	\$0	\$0	\$0	\$20,646	-100.00%
	(\$1,101,855)	(\$1,218,268)	(\$1,081,182)	(\$1,350,042)	(\$920,438)	(\$920,843)	\$0	\$1,350,042	-100.00%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$9,250	\$6,149	\$2,000	\$10,000	\$4,320	\$10,000	\$0	(\$10,000)	-100.00%
5261 STRUCTURE MAINTENANCE	\$9,653	\$246	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5510 LAND ACQUISITION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5511 BUILDINGS/CONSTRUCTION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
ROADWAY CONSTRUCTION -									
5514 STREETS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5563 DEVELOPMENT INCENTIVES PROJECT MANAGEMENT &	\$293,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5599 ADMIN.	\$13,278	\$17,484	\$5,611	\$10,000	\$1,113	\$2,000	\$0	(\$10,000)	-100.00%
DEBT SERVICE									
PRINCIPAL - CORP PURPOSE									
5641 BONDS	\$560,499	\$560,499	\$665,000	\$1,315,000	\$1,315,000	\$1,315,000	\$0	(\$1,315,000)	-100.00%
INTEREST - CORP PURPOSE									
5642 BONDS	\$64,217	\$64,217	\$37,944	\$15,042	(\$247,229)	\$0	\$0	(\$15,042)	-100.00%
FUND-									
5899 CONTINGENCY/RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER EXPENSES									
OPERATING TRANSFER OUT-									
5910 FUND 10	\$495,525	\$495,525	\$356,925	\$0	\$0	\$0	\$0	\$0	0.00%
	\$1,445,422	\$1,144,120	\$1,067,480	\$1,350,042	\$1,073,204	\$1,327,000	\$0	(\$1,350,042)	-100.00%
	\$343,567	(\$74,149)	(\$13,703)	\$0	\$152,766	\$406,157	\$0	\$0	0.00%

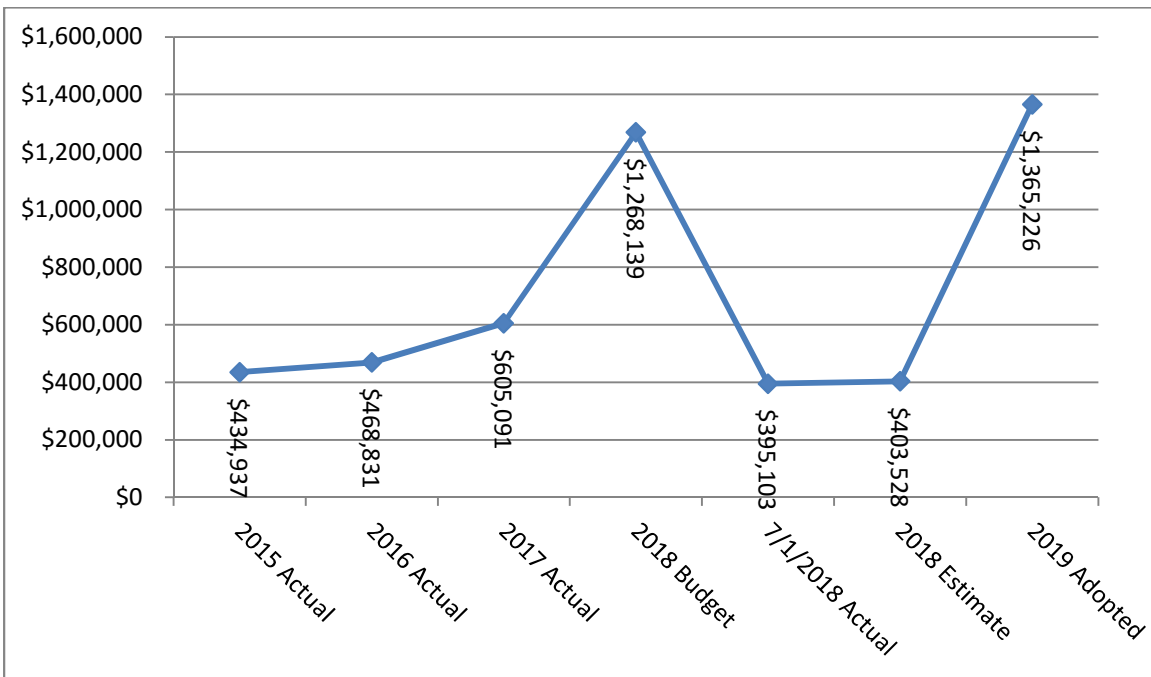
Budget Modifications: Closed in 2017- Final Increment in 2018.

SPECIAL REVENUE FUND

TIF #6 Description:

Tax Increment District Number Six was created September 3, 1991 to emphasize redevelopment along the Rock River from just North of the Angel Museum to Henry Avenue. TID #6's expenditure period closed September 3, 2013 and the dissolution date is September 3, 2018.

EXPENDITURES

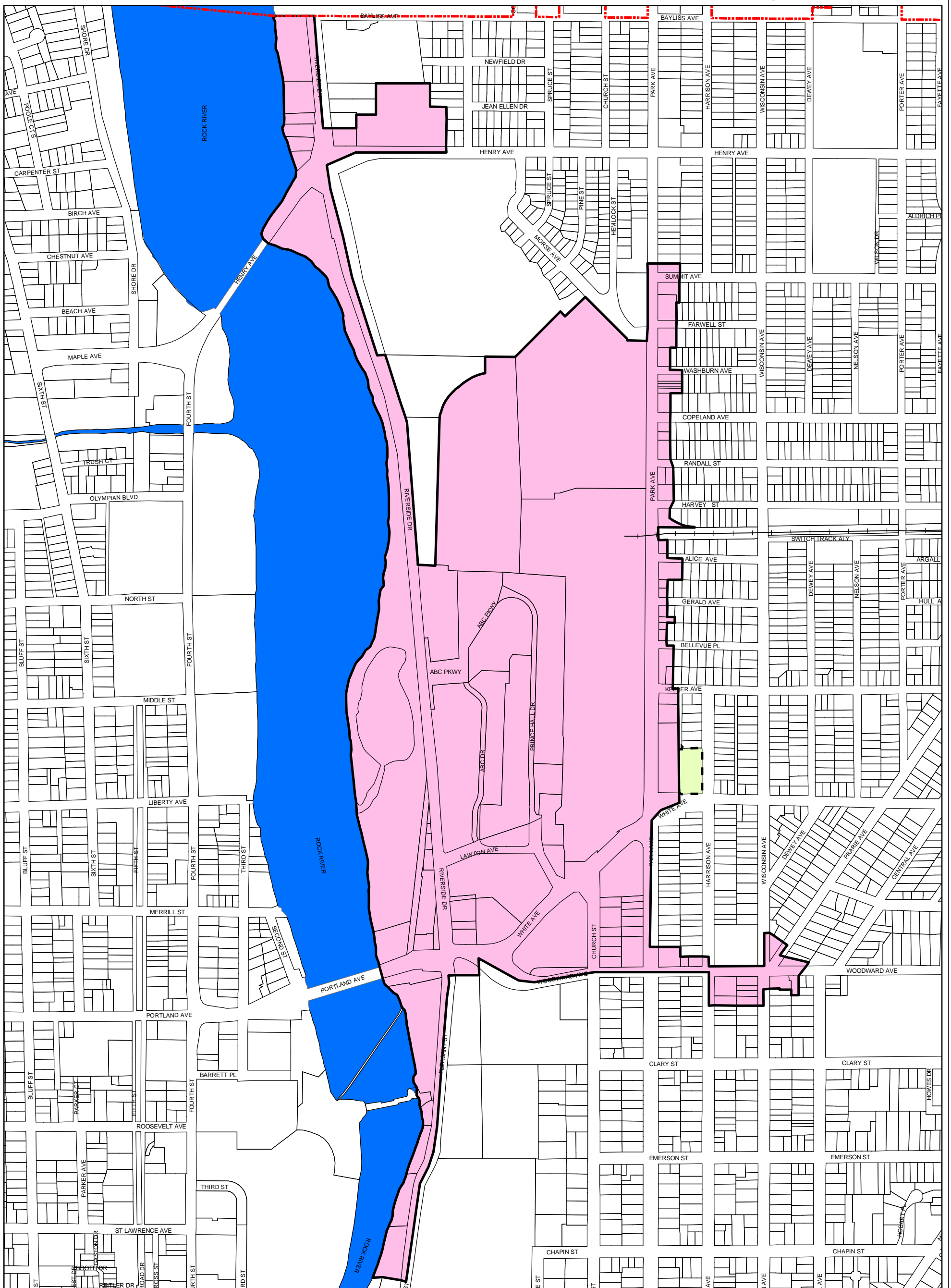


TID #6 - BELOIT 2000-RIVERFRONT

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$909,677)	(\$916,265)	(\$861,973)	(\$853,839)	(\$725,706)	(\$907,170)	(\$854,202)	(\$363)	0.04%
INTERGOVERNMENTAL AIDS & GRANTS									
4337 COMPUTER EXEMPTION AID	(\$99,787)	(\$223,720)	(\$446,286)	(\$400,000)	(\$452,847)	(\$452,847)	(\$461,904)	(\$61,904)	15.48%
4338 PERS PROP EXEMPTION AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$10,720)	(\$10,720)	0.00%
INVESTMENTS & PROPERTY INCOME									
4413 INTEREST INCOME	(\$12,237)	(\$16,378)	(\$23,967)	(\$14,300)	(\$15,207)	(\$32,000)	(\$38,400)	(\$24,100)	168.53%
OTHER FINANCING SRCE									
4900 OTHER FINAN SRCE-BOND PROC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$1,021,701)	(\$1,156,363)	(\$1,332,226)	(\$1,268,139)	(\$1,193,760)	(\$1,392,017)	(\$1,365,226)	(\$97,087)	7.66%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$150	\$150	\$0	\$2,500	\$0	\$0	\$3,000	\$500	20.00%
5258 IN-HOUSE ENGINEERING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5511 BUILDINGS/CONSTRUCTION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
ROADWAY CONSTRUCT-									
5514 STREETS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5563 DEVELOPMENT INCENTIVES	\$32,340	\$34,573	\$31,584	\$31,584	\$33,928	\$33,928	\$33,928	\$2,344	7.42%
PROJECT MANAGEMENT &									
5599 ADMIN.	\$3,200	\$3,450	\$3,660	\$5,000	\$2,250	\$3,450	\$5,000	\$0	0.00%
DEBT SERVICE									
PRINCIPAL - CORP PURPOSE									
5641 BONDS	\$179,999	\$225,010	\$225,000	\$240,000	\$240,000	\$240,000	\$250,000	\$10,000	4.17%
INTEREST - CORP PURPOSE									
5642 BONDS	\$44,358	\$35,483	\$25,976	\$16,035	\$10,500	\$16,035	\$5,438	(\$10,597)	-66.09%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$862,905	\$0	\$0	\$961,170	\$98,265	11.39%
OTHER EXPENSES									
OPERATING TRANSFER OUT-									
5910 FUND	\$174,890	\$170,165	\$318,871	\$110,115	\$108,425	\$110,115	\$106,690	(\$3,425)	-3.11%
TOTAL EXPENDITURES	\$434,937	\$468,831	\$605,091	\$1,268,139	\$395,103	\$403,528	\$1,365,226	\$97,087	7.66%
NET TOTAL	(\$586,764)	(\$687,532)	(\$727,135)	\$0	(\$798,657)	(\$988,489)	\$0	\$0	0.00%

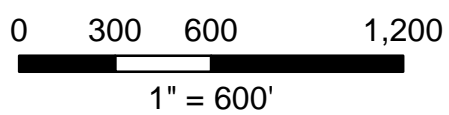
Budget Modifications: The 2018 TID #6 Increment value of \$29,652,800 decreased from 2017's TID #6 Increment value of \$29,801,200.

Tax Incremental District Number 6



Legend

- Tid 6 - District Boundary
- City Limits
- Tid 6 - Boundary Amendment (2005)



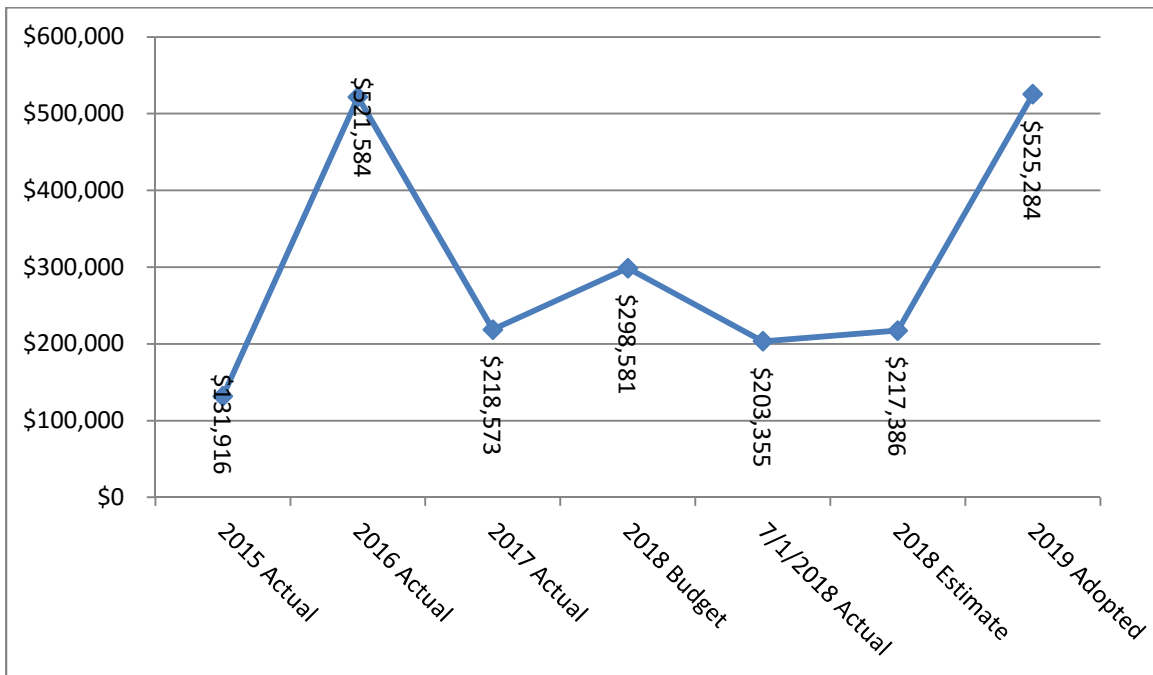
Drawn by: Kirby Benz
Engineering Division
July 1, 2005

SPECIAL REVENUE FUND

TIF #8 Description:

Tax Increment District Number Eight was created August 2, 1995 to develop the area east of the railroad tracks and west of the I-90 Industrial Park. The expenditure period closes on August 2, 2017 and the dissolution date is August 2, 2022. This is the area designated as the future Beloit Casino site.

EXPENDITURES

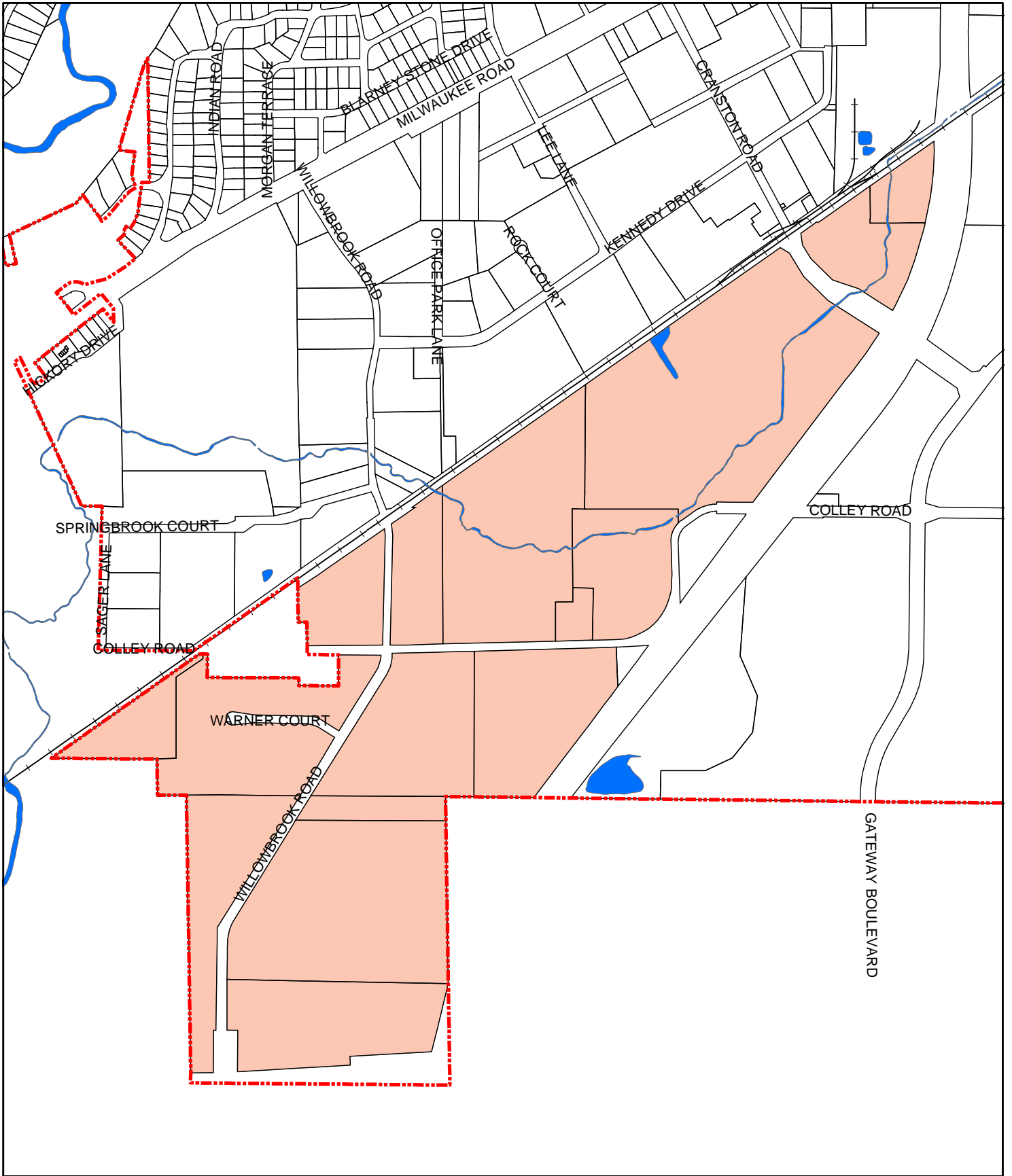


TID #8 - INDUSTRIAL PARK

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$129,735)	(\$138,113)	(\$128,503)	(\$169,787)	(\$144,307)	(\$180,392)	(\$398,404)	(\$228,617)	134.65%
INTERGOVERNMENTAL AIDS & GRANTS									
4337 COMPUTER EXEMPTION AID	\$0	\$0	(\$342)	(\$5,000)	(\$347)	(\$347)	(\$354)	\$4,646	-92.92%
4338 PER PROP EXEMPTION AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$2,132)	(\$2,132)	100.00%
INVESTMENTS & PROPERTY INCOME									
4411 RENT/LEASE PAYMENTS	(\$33,023)	(\$9,926)	(\$10,620)	(\$7,500)	(\$5,310)	(\$7,500)	(\$7,500)	\$0	0.00%
4413 INTEREST INCOME	(\$647)	(\$65,867)	(\$55,680)	(\$58,761)	(\$34,946)	(\$58,761)	(\$57,017)	\$1,744	-2.97%
443503 SALE OF LAND	\$0	(\$288,848)	(\$51,221)	(\$57,533)	(\$33,527)	(\$57,533)	(\$59,877)	(\$2,344)	4.07%
TOTAL REVENUES	(\$163,405)	(\$502,754)	(\$246,365)	(\$298,581)	(\$218,437)	(\$304,533)	(\$525,284)	(\$226,703)	75.93%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$150	\$15,781	\$250	\$10,000	\$0	\$250	\$10,000	\$0	0.00%
CAPITAL OUTLAY									
5599 PROJECT MANAGEMENT & AD	\$11,720	\$874	\$4,130	\$2,500	\$1,150	\$4,500	\$2,500	\$0	0.00%
5511 CONSTRUCTION	\$0	\$189,280	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5563 DEVELOPMENT INCENTIVES	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$73,445	\$0	\$0	\$299,303	\$225,858	307.52%
OTHER EXPENDITURES									
5901 OPERATING TRANSFER OUT	\$120,046	\$215,649	\$214,193	\$212,636	\$202,205	\$212,636	\$213,481	\$845	0.40%
TOTAL EXPENDITURES	\$131,916	\$521,584	\$218,573	\$298,581	\$203,355	\$217,386	\$525,284	\$226,703	75.93%
NET TOTAL	(\$31,489)	\$18,830	(\$27,792)	\$0	(\$15,083)	(\$87,147)	\$0	\$0	0.00%

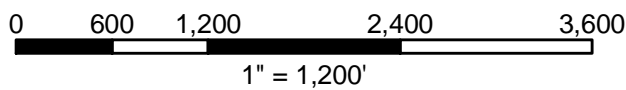
Budget Modifications: The 2018 TID #8 Increment value of \$13,830,200 increased from 2017's TID #8 Increment value of \$5,926,000.

Tax Incremental District Number 8



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

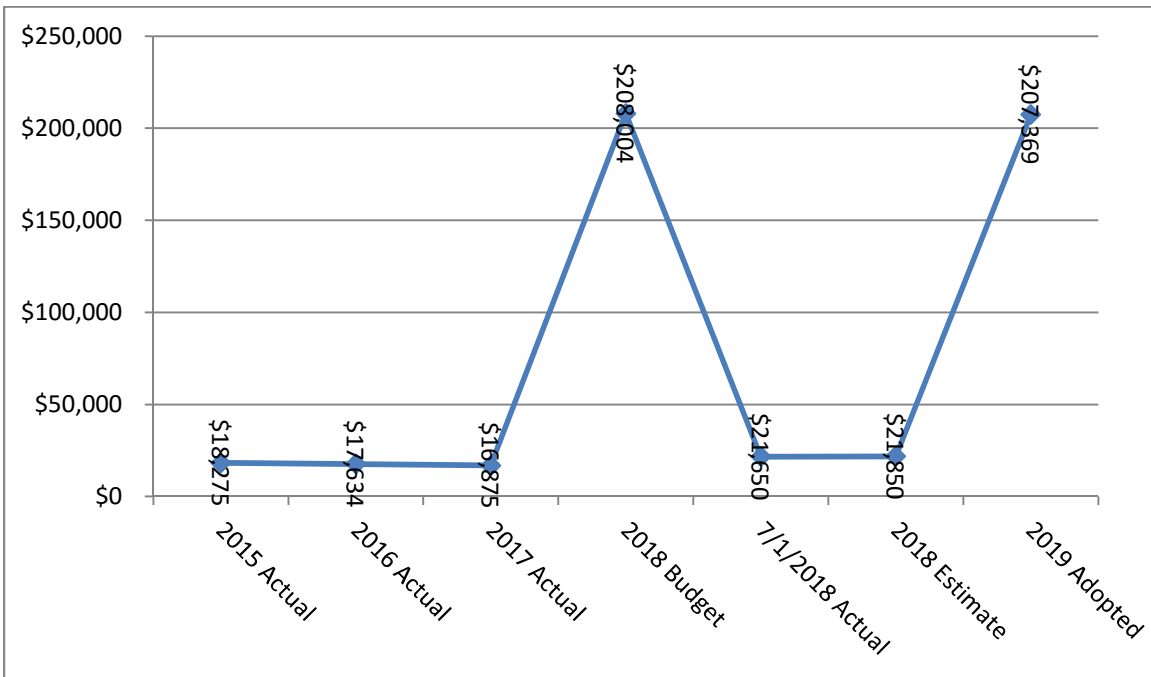
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SPECIAL REVENUE FUND

TIF #9 Description:

Tax Increment District Number Nine was created July 7, 1998 to promote the development and revitalization of the former Beloit Mall. It replaced TID #7. The expenditure period closes on July 7, 2020 and the dissolution date is July 7, 2025.

EXPENDITURES

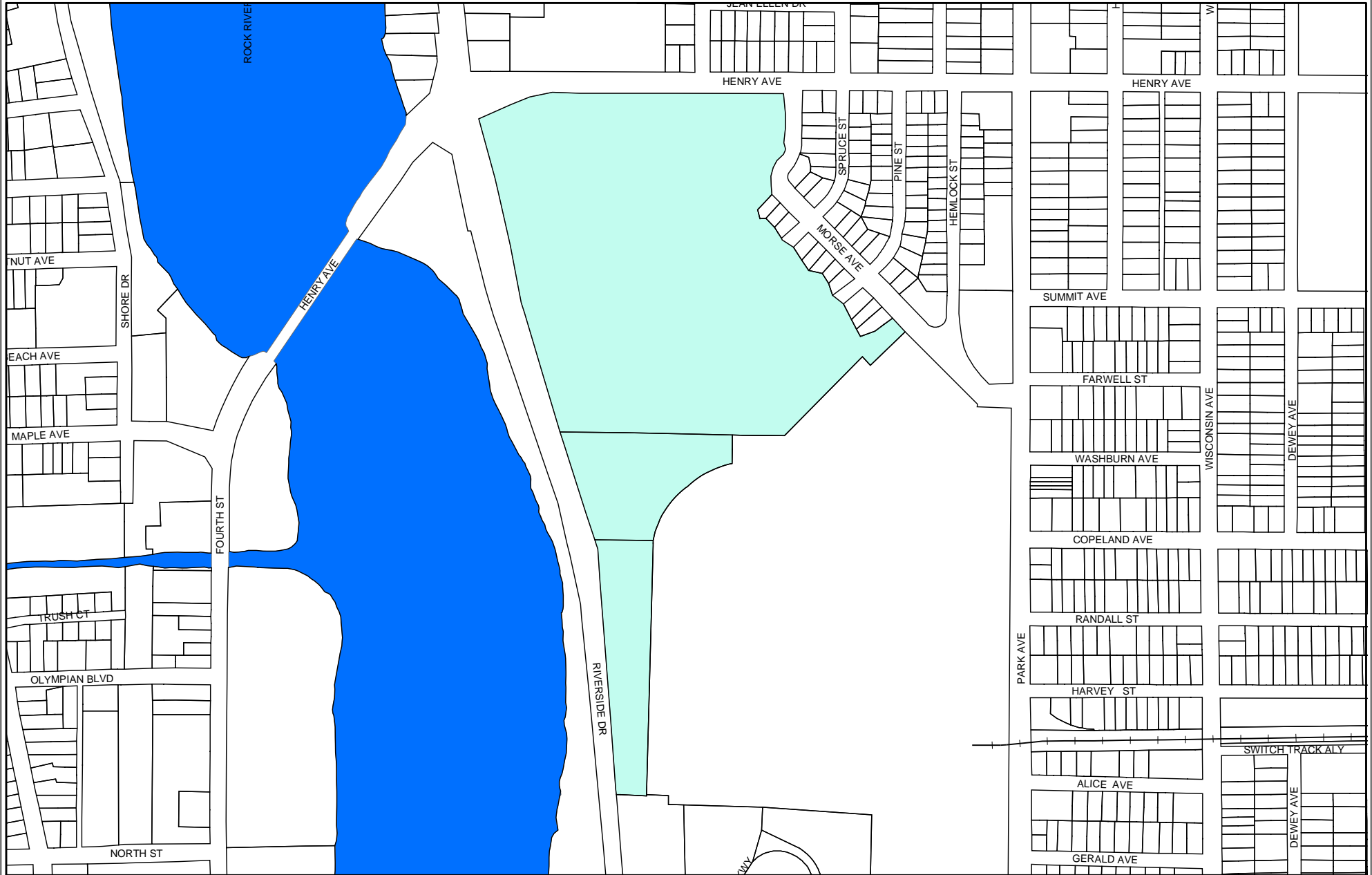


TID #9 - BELOIT MALL

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$138,685)	(\$150,821)	(\$139,871)	(\$140,735)	(\$119,615)	(\$149,525)	(\$164,786)	(\$24,051)	17.09%
INTERGOVERNMENTAL AIDS & GRANTS									
4337 COMPUTER EXEMPTION AID	(\$2,034)	(\$2,979)	(\$2,804)	(\$2,804)	(\$2,845)	(\$2,845)	(\$2,902)	(\$98)	3.50%
4338 PERS PROP EXEMPTION AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,767)	(\$1,767)	100.00%
INVESTMENTS & PROPERTY INCOME									
4413 INTEREST INCOME	(\$4,264)	(\$3,581)	(\$2,324)	(\$6,300)	(\$1,558)	(\$3,000)	(\$3,800)	\$2,500	-39.68%
MISCELLANEOUS REVENUE									
4602 DEVELOPER FEES	(\$6,267)	(\$36,929)	(\$50,226)	(\$58,165)	\$0	(\$49,375)	(\$34,114)	\$24,051	-41.35%
TOTAL REVENUES	(\$151,250)	(\$194,310)	(\$195,225)	(\$208,004)	(\$124,018)	(\$204,745)	(\$207,369)	\$635	-0.31%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$150	\$209	\$0	\$150	\$0	\$0	\$150	\$0	0.00%
CAPITAL OUTLAY									
5599 PROJECT MANAGEMENT & ADMIN.	\$1,000	\$750	\$650	\$1,000	\$1,150	\$1,150	\$1,000	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$186,154	\$0	\$0	\$186,019	(\$135)	-0.07%
OTHER FINANCING USE									
OPERATING TRANSFER OUT-FUND									
5910 10	\$17,125	\$16,675	\$16,225	\$20,700	\$20,500	\$20,700	\$20,200	(\$500)	-2.42%
TOTAL EXPENDITURES	\$18,275	\$17,634	\$16,875	\$208,004	\$21,650	\$21,850	\$207,369	(\$635)	-0.31%
NET TOTAL	(\$132,975)	(\$176,676)	(\$178,350)	\$0	(\$102,368)	(\$182,895)	\$0	\$0	0.00%

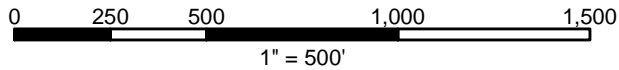
Budget Modifications: The 2018 TID #9 Increment value of \$5,720,400 increased from 2017's TID #9 Increment value of \$4,912,000.

Tax Incremental District Number 9



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

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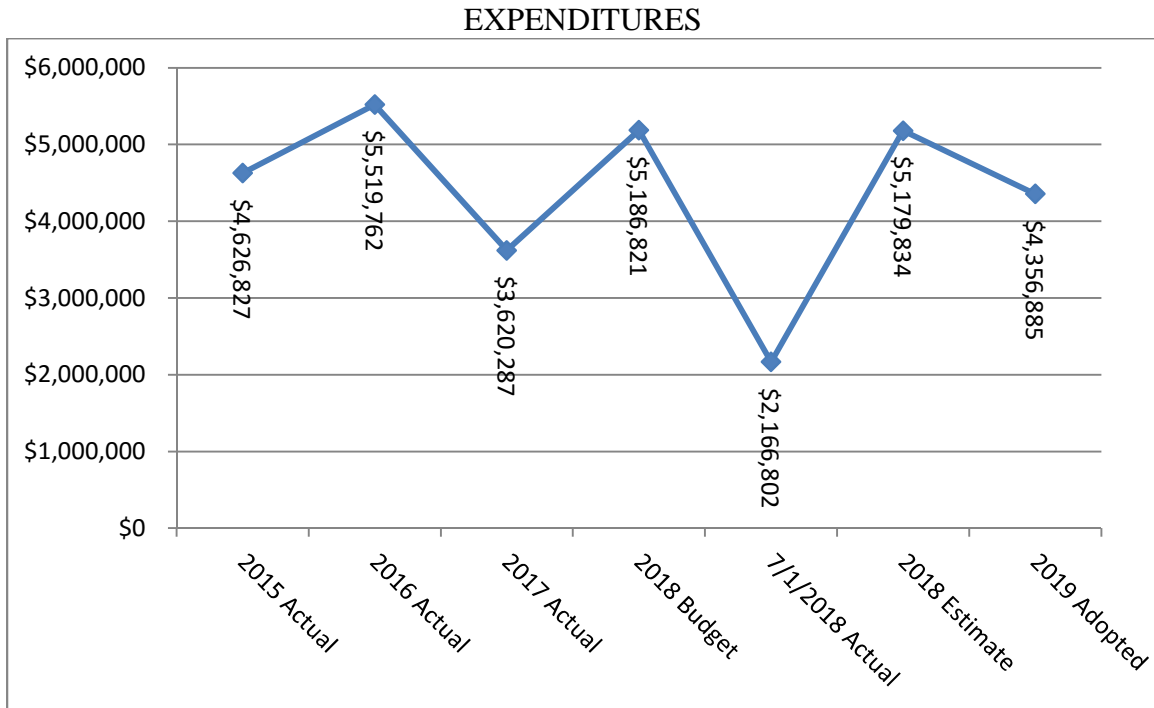
SPECIAL REVENUE FUND

TIF #10 Description:

Tax Increment District #10 was created January 1, 2000 to develop the Gateway area east of I-90. The expenditure period closes in October 2019 and the dissolution date is October 16, 2024.

The following project will be funded from fund balance in 2019:

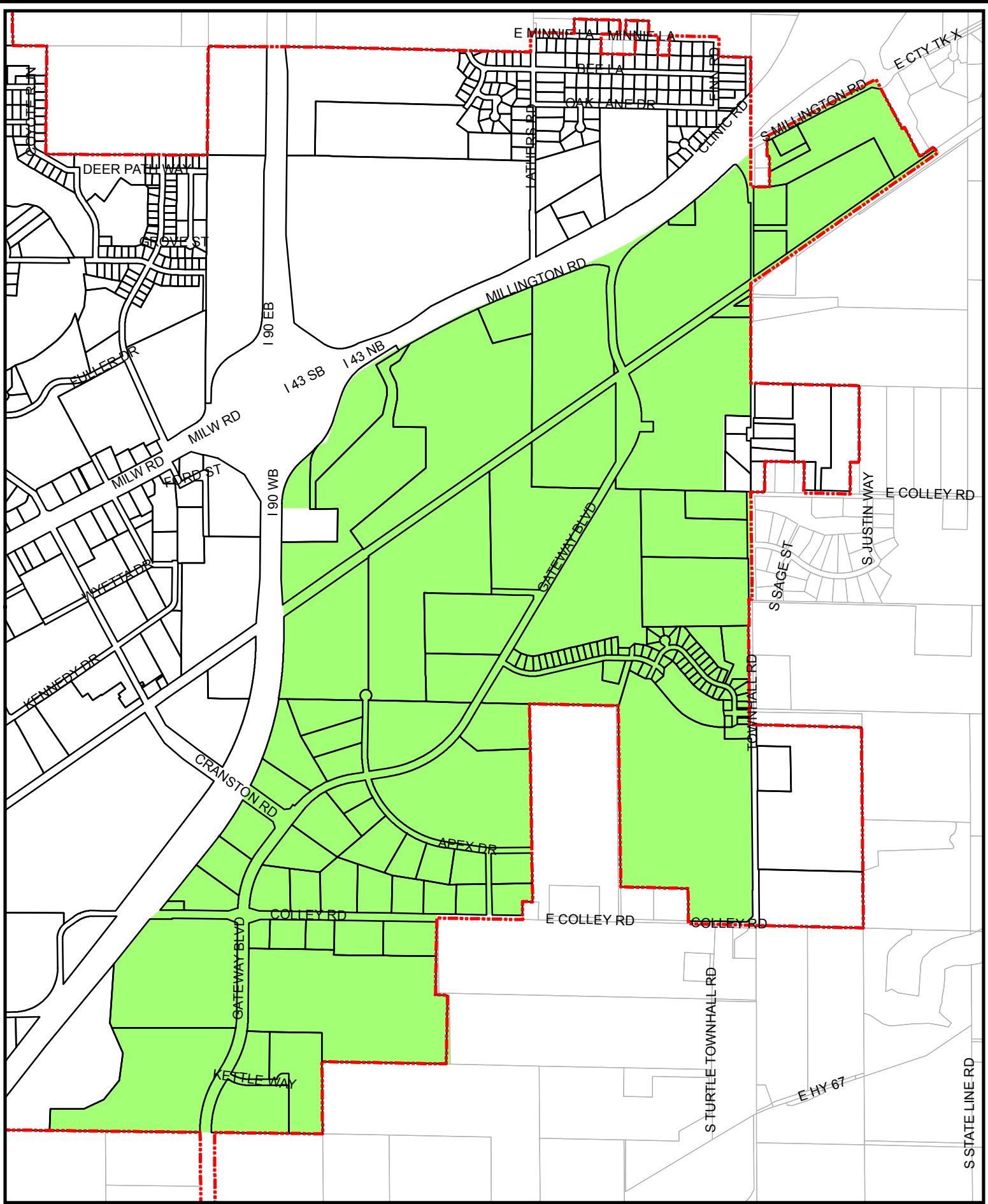
- Milwaukee Road Extension East I39/90 for \$140,000



TID #10 - GATEWAY IND. PARK

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
TAX INCREMENTAL									
4031 REVENUE	(\$4,336,355)	(\$4,482,569)	(\$4,703,375)	(\$4,687,883)	(\$4,023,056)	(\$5,029,027)	(\$4,072,272)	\$615,611	-13.13%
INTERGOVERNMENTAL AIDS & GRANTS									
INTERGOV AIDS & GRANTS -									
4330 STATE	\$0	(\$700,000)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
4337 COMPUTER EXEMPTION	(\$137,516)	(\$147,145)	(\$168,733)	(\$168,733)	(\$171,214)	(\$171,214)	(\$174,638)	(\$5,905)	3.50%
4338 PERS PROP EXEMPTION AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$61,201)	(\$61,201)	100.00%
INVESTMENTS & PROPERTY INCOME									
4412 RENT/LEASE	(\$31,660)	(\$28,698)	(\$27,589)	(\$15,774)	(\$13,794)	(\$13,794)	(\$15,774)	\$0	0.00%
4413 INTEREST INCOME	(\$15,710)	(\$18,141)	(\$29,687)	(\$20,300)	(\$20,688)	(\$30,000)	(\$33,000)	(\$12,700)	62.56%
MISCELLANEOUS REVENUE									
RECOVERIES OF PRIOR									
4624 YEAR	\$0	(\$42,129)	(\$53,042)	\$0	\$0	\$0	\$0	\$0	0.00%
OTHER FINANCING SRCE									
4999 FUND BALANCE	\$0	\$0	\$0	(\$294,131)	\$0	\$0	\$0	\$294,131	-100.00%
490003 LEASE PROCEEDS	\$0	\$440	\$159	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$4,521,241)	(\$5,418,242)	(\$4,982,267)	(\$5,186,821)	(\$4,228,751)	(\$5,244,035)	(\$4,356,885)	\$829,936	-16.00%
CONTRACTUAL SERVICE									
CONTR SERV-									
5240 PROFESSIONAL CONTRIBUTIONS TO	\$54,801	\$110,194	\$32,401	\$15,000	\$9,670	\$15,000	\$20,000	\$5,000	33.33%
5246 ORGAN	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	0.00%
5258 IN-HOUSE ENGINEERING	\$15,000	\$71,650	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5510 LAND ACQUISITION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5511 BUILDINGS/CONSTRUCTION ROADWAY CONSTRUCTION	\$461,060	\$0	\$280,459	\$0	\$0	\$0	\$0	\$0	0.00%
5514 - STR	\$120,614	\$2,076,390	(\$36,573)	\$0	\$0	\$0	\$0	\$0	0.00%
5523 SANITARY SEWER WATER SYSTEM IMPROVEMENTS DEVELOPMENT	\$0	\$185,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5526 IMPROVEMENTS DEVELOPMENT	\$227,537	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5563 INCENTIVES PROJECT MANAGEMENT & ADMIN.	\$1,206,442	\$611,477	\$883,248	\$811,991	\$57,868	\$810,004	\$767,529	(\$44,462)	-5.48%
5599 ADMIN.	\$84,098	\$36,205	\$37,447	\$50,000	\$11,778	\$45,000	\$65,000	\$15,000	30.00%
DEBT SERVICE									
PRINCIPAL - CORP PURPOSE									
5641 BOND	\$1,579,900	\$1,615,000	\$1,665,000	\$1,705,000	\$1,705,000	\$1,705,000	\$1,740,000	\$35,000	2.05%
INTEREST - CORP PURPOSE									
5642 BOND	\$577,813	\$512,318	\$443,124	\$370,193	\$202,125	\$370,193	\$293,865	(\$76,328)	-20.62%
FUND-									
5899 CONTINGENCY/RESERVE	\$0	\$0	\$0	\$2,034,500	\$0	\$2,034,500	\$1,273,038	(\$761,462)	-37.43%
OPERATING TRAN OUT-									
5910 FUND 10	\$289,562	\$291,528	\$305,181	\$190,137	\$170,361	\$190,137	\$187,453	(\$2,684)	-1.41%
TOTAL EXPENDITURES	\$4,626,827	\$5,519,762	\$3,620,287	\$5,186,821	\$2,166,802	\$5,179,834	\$4,356,885	(\$829,936)	-16.00%
NET TOTAL	\$105,586	\$101,520	(\$1,361,980)	\$0	(\$2,061,950)	(\$64,201)	\$0	\$0	0.00%

Budget Modifications: The 2018 TID #10 Increment value of \$140,891,700 decreased from 2017's TID #10 Increment value of \$156,997,500.



- City Limits
- TID 10

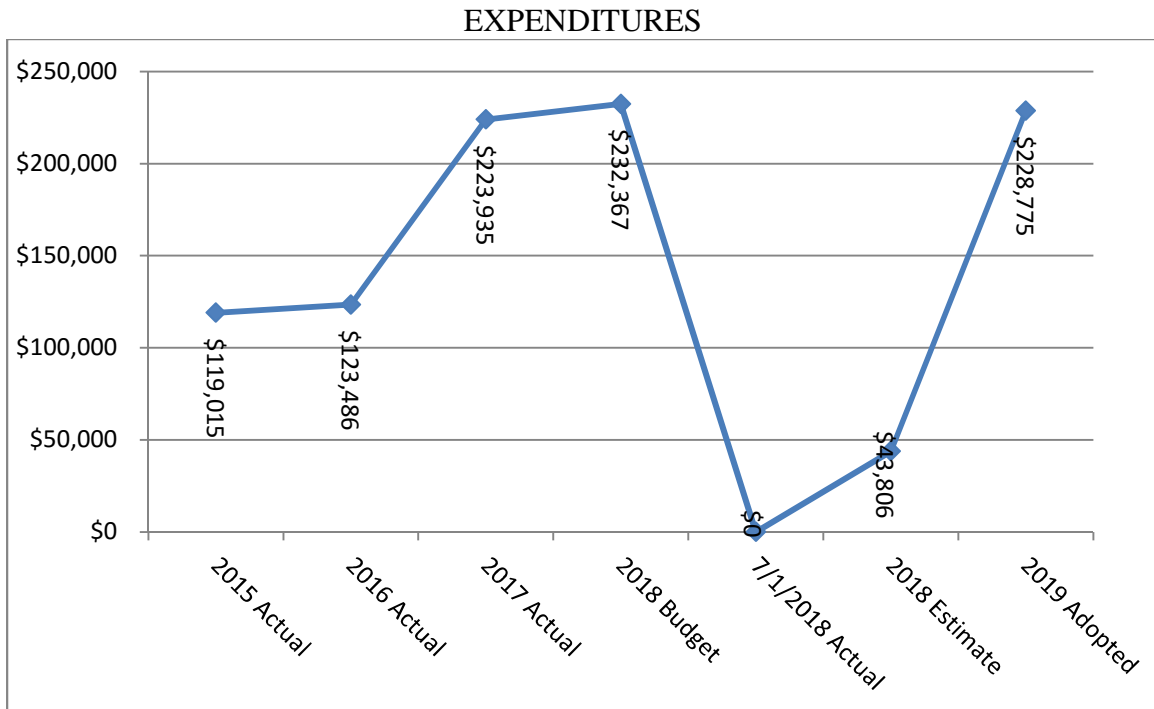
Tax Incremental District 10



SPECIAL REVENUE FUND

TIF #11 Description:

Tax Increment District #11 was created January 1, 2001 to develop the I-90 Industrial Park area between Springbrook Court to the south and Colley Road to the north. This lot is located south of the City of Beloit DPW facility, west Colley Road and east of Leeson of Alliant Energy, north of Colley Road and east of Leeson Park. The expenditure period closes October 2020 and the dissolution date is October 1, 2025.

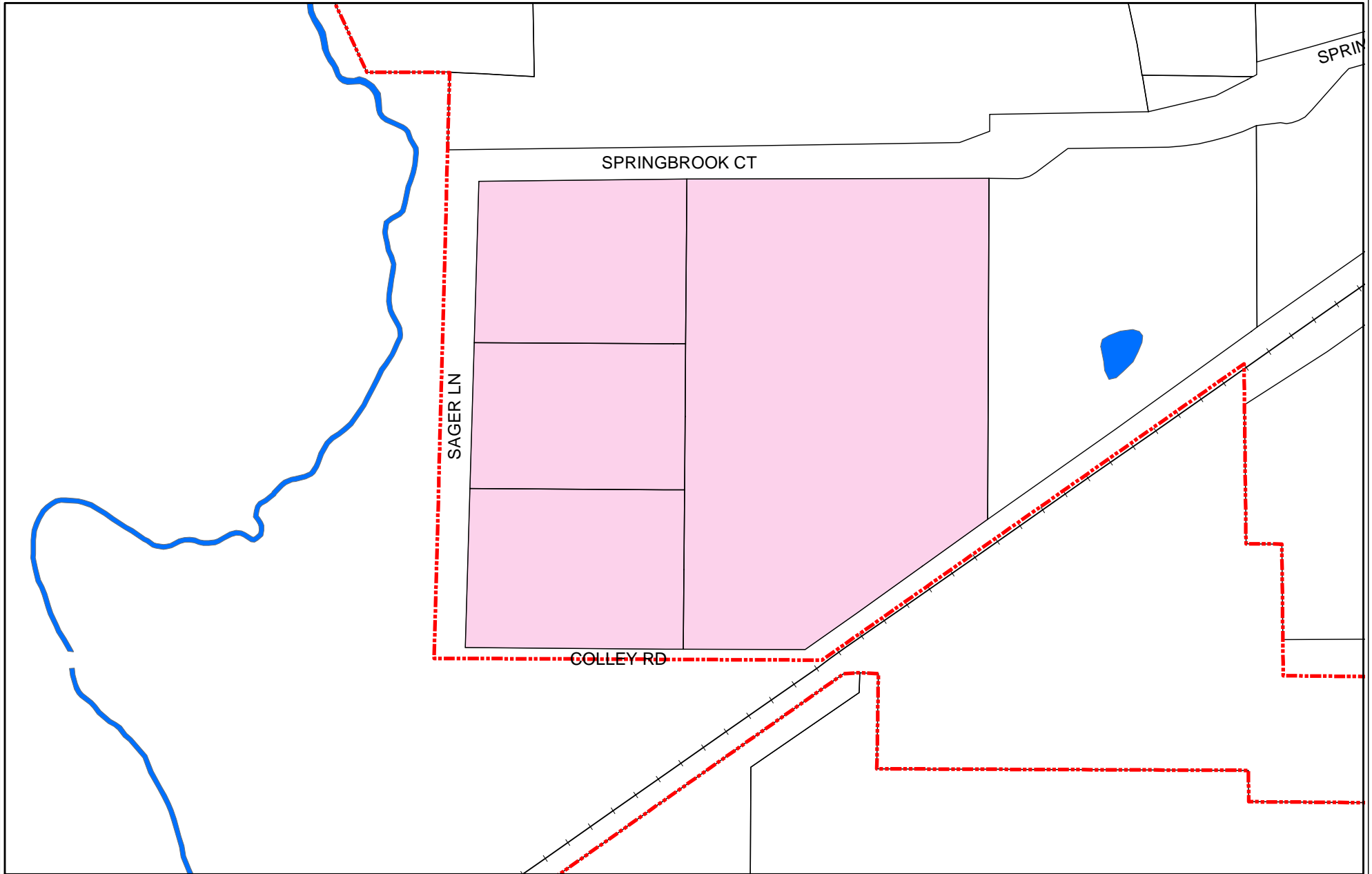


TID #11 - INDUSTRIAL PARK

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$230,920)	(\$224,421)	(\$226,059)	(\$221,368)	(\$188,148)	(\$235,194)	(\$210,765)	\$10,603	-4.79%
INTERGOVERNMENTAL AIDS & GRANTS									
4337 COMPUTER EXEMPTION AID	(\$225)	(\$30)	(\$899)	(\$899)	(\$912)	(\$912)	(\$931)	(\$32)	3.56%
4338 PER PROP EXEMPTION AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$2,779)	(\$2,779)	100.00%
INVESTMENTS & PROPERTY INCOME									
4413 INTEREST INCOME	(\$7,386)	(\$9,293)	(\$9,512)	(\$10,100)	(\$5,192)	(\$12,000)	(\$14,300)	(\$4,200)	41.58%
TOTAL REVENUES	(\$238,531)	(\$233,744)	(\$236,470)	(\$232,367)	(\$194,252)	(\$248,106)	(\$228,775)	\$3,592	-1.55%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$150	\$150	\$250	\$250	\$0	\$0	\$250	\$0	0.00%
CAPITAL OUTLAY									
5563 DEVELOPMENT INCENTIVES	\$23,270	\$22,656	\$98,438	\$24,249	\$0	\$42,656	\$42,656	\$18,407	75.91%
5599 PROJECT MANAGEMENT & ADMIN.	\$1,000	\$750	\$3,695	\$1,000	\$0	\$1,150	\$1,000	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$206,868	\$0	\$0	\$184,869	(\$21,999)	-10.63%
OTHER FINANCING USE									
OPERATING TRANSFER OUT-FUND									
5910 10	\$94,595	\$99,930	\$121,553	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL EXPENDITURES	\$119,015	\$123,486	\$223,935	\$232,367	\$0	\$43,806	\$228,775	(\$3,592)	-1.55%
NET TOTAL	(\$119,516)	(\$110,258)	(\$12,535)	\$0	(\$194,252)	(\$204,300)	\$0	\$0	0.00%

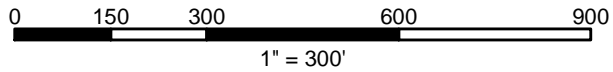
Budget Modifications: The 2018 TID #11 Increment value of \$7,316,500 decreased from 2017's TID #11 Increment value of \$7,726,300.

Tax Incremental District Number 11



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

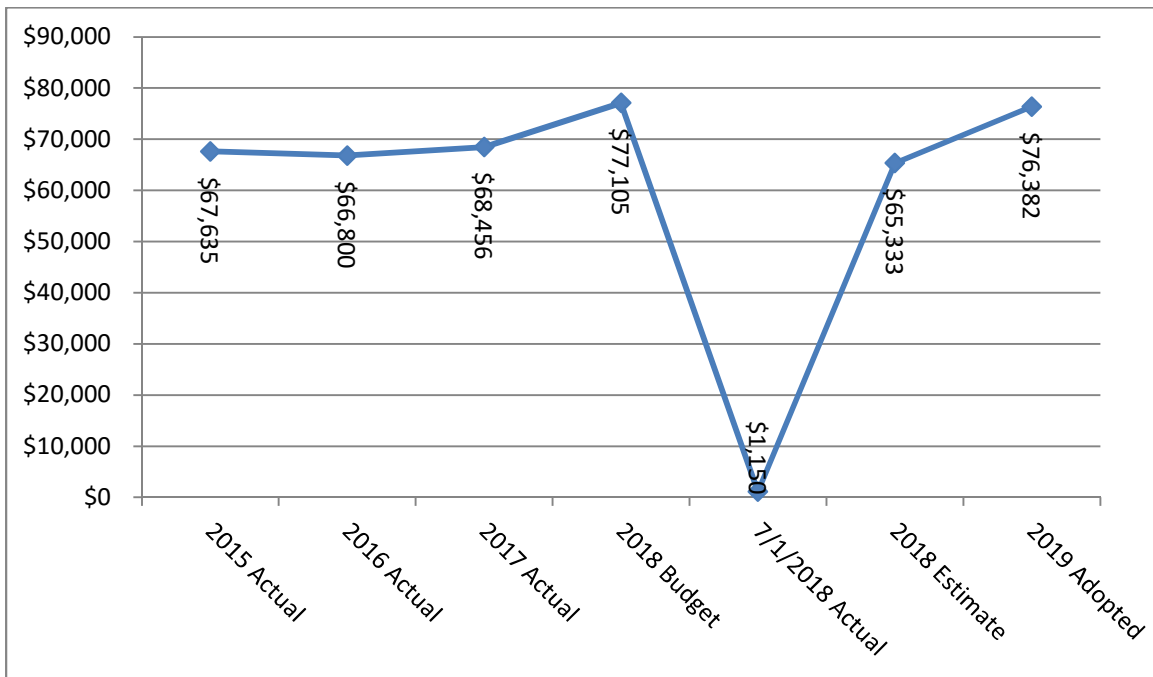
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SPECIAL REVENUE FUND

TIF #12 Description:

Tax Increment District Number Twelve was created January 1, 2003 to assist Frito-Lay with its expansion efforts and help Frito-Lay remain competitive in the future. The expenditure period closes September 2021 and the dissolution date is September 3, 2026.

EXPENDITURES

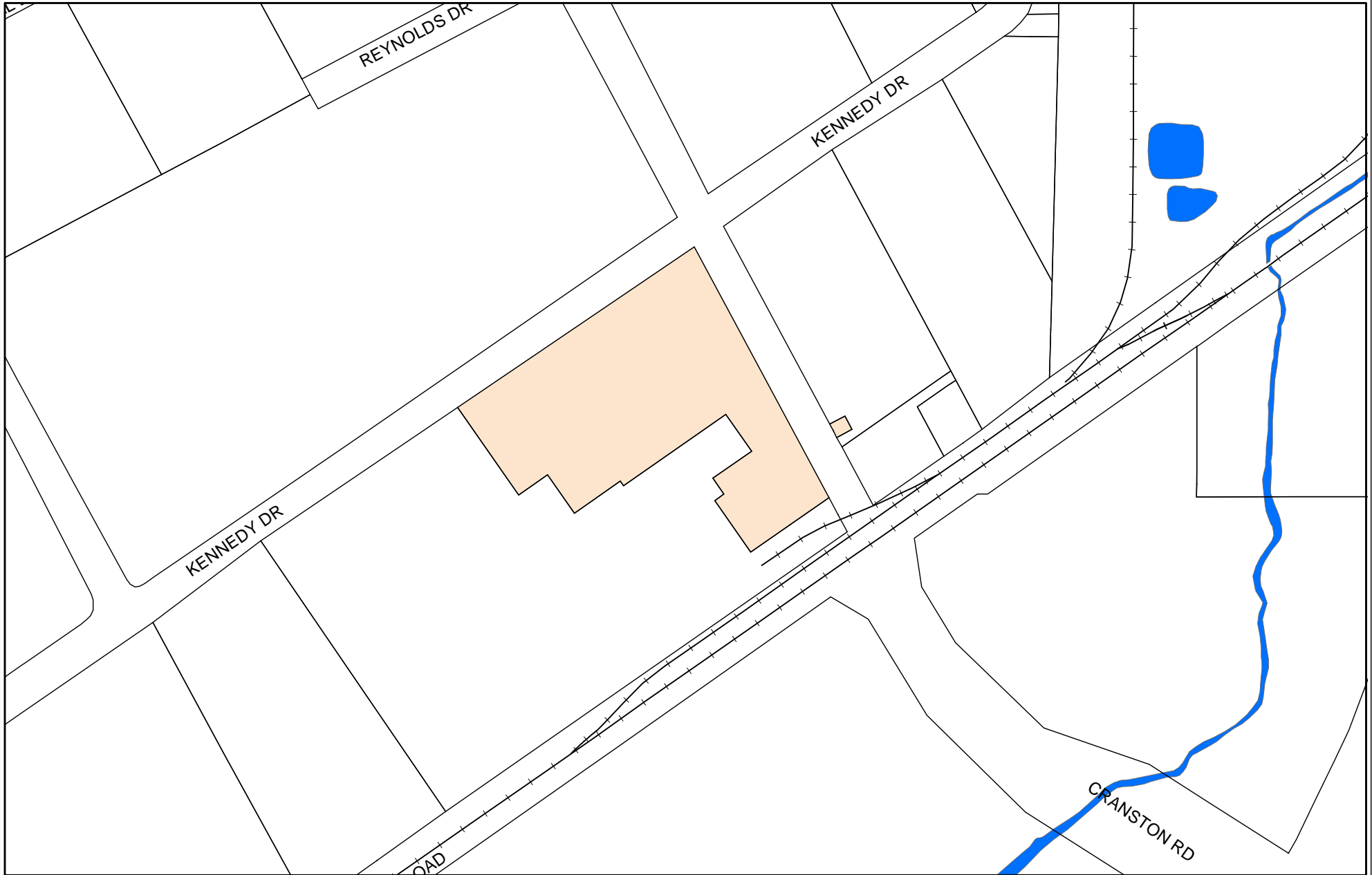


TID #12 - FRITO LAY

ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$38,457)	(\$36,084)	(\$43,120)	(\$40,751)	(\$34,635)	(\$43,296)	(\$39,347)	\$1,404	-3.45%
INTERGOVERNMENTAL AIDS & GRANTS									
4337 COMPUTER EXEMPTION AID	(\$6,085)	(\$3,656)	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
4338 PER PROP EXEMPTION AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$512)	(\$512)	100.00%
INVESTMENTS & PROPERTY INCOME									
4413 INTEREST INCOME	(\$3,261)	(\$3,995)	(\$3,884)	(\$4,300)	(\$1,922)	(\$3,700)	(\$4,300)	\$0	0.00%
MISCELLANEOUS REVENUE									
4602 DEVELOPER FEES	(\$103,174)	(\$33,416)	(\$29,756)	(\$32,054)	\$0	(\$29,509)	(\$32,223)	(\$169)	0.53%
TOTAL REVENUES	<u>(\$150,977)</u>	<u>(\$77,151)</u>	<u>(\$76,759)</u>	<u>(\$77,105)</u>	<u>(\$36,558)</u>	<u>(\$76,505)</u>	<u>(\$76,382)</u>	<u>\$723</u>	<u>-0.94%</u>
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$150	\$150	\$250	\$250	\$0	\$0	\$250	\$0	0.00%
CAPITAL OUTLAY									
5599 PROJECT MANAGEMENT & ADMIN.	\$1,000	\$750	\$650	\$1,000	\$1,150	\$1,150	\$1,000	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$11,672	\$0	\$0	\$11,849	\$177	1.52%
OTHER FINANCING USE									
5910 OPERATING TRANSFER OUT-FUND 10	\$66,485	\$65,900	\$67,556	\$64,183	\$0	\$64,183	\$63,283	(\$900)	-1.40%
TOTAL EXPENDITURES	<u>\$67,635</u>	<u>\$66,800</u>	<u>\$68,456</u>	<u>\$77,105</u>	<u>\$1,150</u>	<u>\$65,333</u>	<u>\$76,382</u>	<u>(\$723)</u>	<u>-0.94%</u>
NET TOTAL	<u>(\$83,342)</u>	<u>(\$10,351)</u>	<u>(\$8,303)</u>	<u>\$0</u>	<u>(\$35,408)</u>	<u>(\$11,172)</u>	<u>\$0</u>	<u>\$0</u>	<u>0.00%</u>

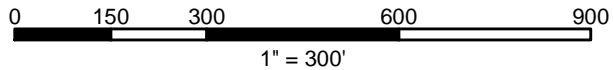
Budget Modifications: The 2018 TID #12 Increment value of \$1,365,900 decreased from 2017's TID #12 Increment value of \$1,422,300.

Tax Incremental District Number 12



Legend

--- City Limits



Drawn by: Kirby Benz
Engineering Division
June 25, 2004

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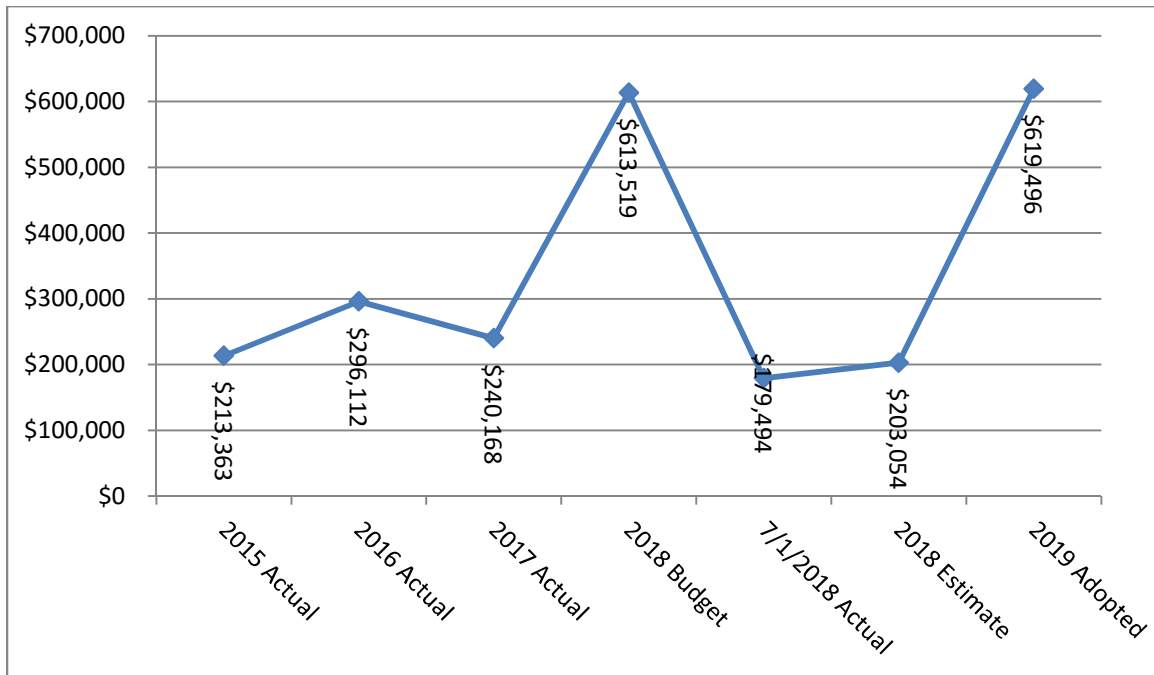
SPECIAL REVENUE FUND

TIF #13 Description:

Tax Increment District Number Thirteen was created September 12, 2005. It was created as a “Mixed Use District” and is suitable for a combination of commercial and residential uses. It is located west of I-39/90 and predominantly to the north of Milwaukee Road in the vicinity of Menards. The expenditure period closes September 2020 and the dissolution date is September 12, 2025.

There is one CIP project for 2019: Milwaukee Road Gateway Corridor Improvement for \$55,000.

EXPENDITURES

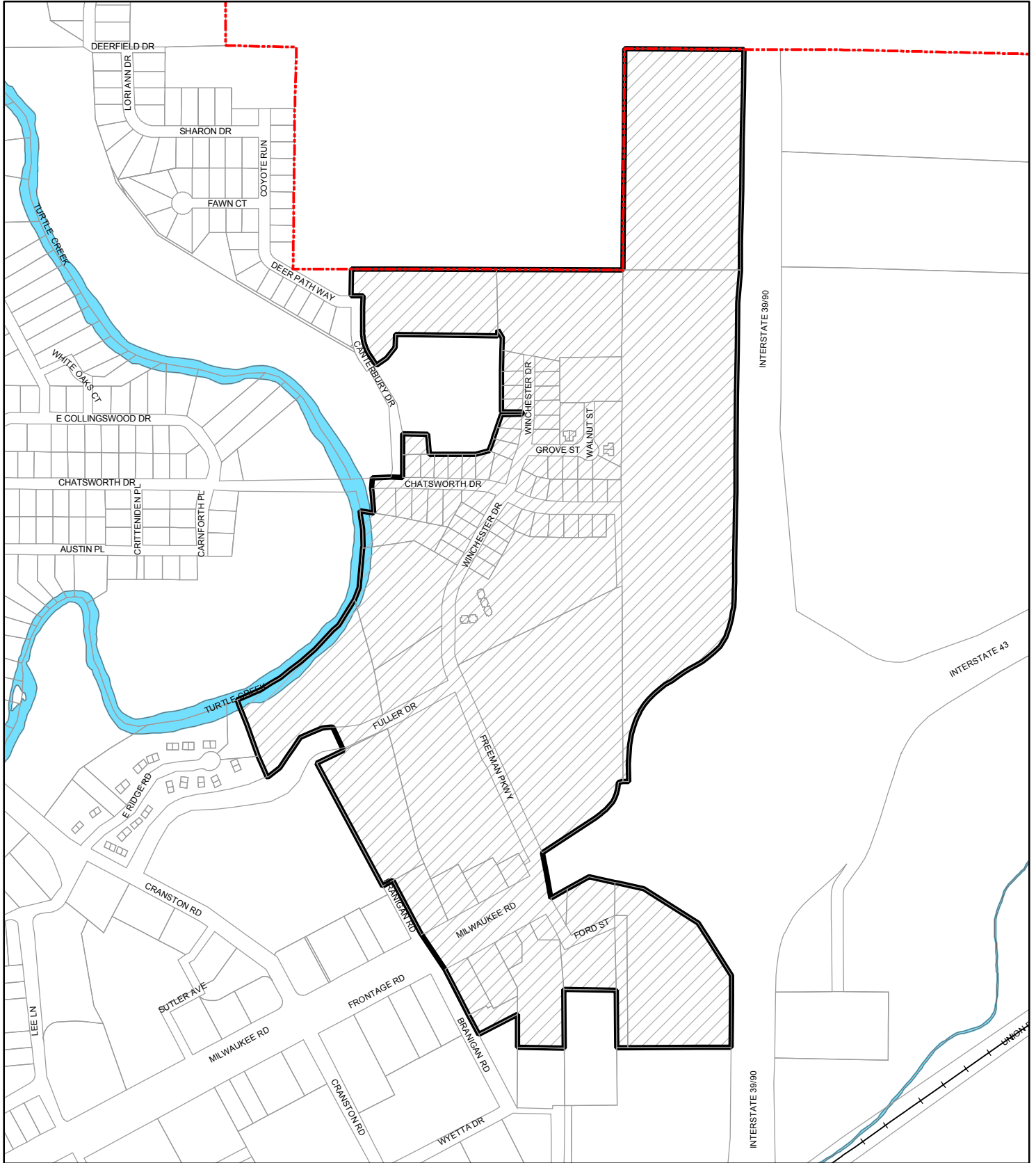


TID #13 - MILWAUKEE ROAD



ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$392,067)	(\$576,507)	(\$554,131)	(\$587,211)	(\$499,090)	(\$623,888)	(\$606,176)	(\$18,965)	3.23%
INTERGOVERNMENTAL AIDS & GRANTS									
4337 COMPUTER EXEMPTION AID	(\$2,281)	(\$5,365)	(\$4,008)	(\$4,008)	(\$4,067)	(\$4,067)	(\$4,148)	(\$140)	3.49%
4338 PERS PROP EXEMPTION AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$7,372)	(\$7,372)	100.00%
INVESTMENTS & PROPERTY INCOME									
4413 INTEREST INCOME	(\$21,072)	(\$27,305)	(\$29,943)	(\$22,300)	(\$15,830)	(\$22,300)	(\$1,800)	\$20,500	-91.93%
OTHER FINANCING SRCE									
OTHER FINAN SRCE-BOND									
4900 PROCEEDS	\$0	\$10	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
4999 FUND BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$415,420)	(\$609,167)	(\$588,082)	(\$613,519)	(\$518,987)	(\$650,255)	(\$619,496)	(\$5,977)	0.97%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$16,010	\$12	\$7,135	\$250	\$27	\$0	\$250	\$0	0.00%
5258 IN-HOUSE ENGINEERING	\$20,000	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
5511 BUILDINGS/CONSTRUCTION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
ROADWAY CONSTRUCTION -									
5514 STREETS	\$0	\$26,975	\$30,758	\$0	\$0	\$0	\$0	\$0	0.00%
5519 SIDEWALKS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5598 FINANCING COSTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
PROJECT MANAGEMENT &									
5599 ADMIN.	\$8,200	\$6,509	\$3,350	\$10,000	\$1,150	\$3,550	\$10,000	\$0	0.00%
DEBT SERVICE									
PRINCIPAL - CORP PURPOSE									
5641 BONDS	\$58,500	\$70,000	\$70,000	\$75,000	\$75,000	\$75,000	\$75,000	\$0	0.00%
INTEREST - CORP PURPOSE									
5642 BONDS	\$33,365	\$31,928	\$30,213	\$28,141	\$14,549	\$28,141	\$25,816	(\$2,325)	-8.26%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$403,765	\$0	\$0	\$414,042	\$10,277	2.55%
OTHER FINANCING USE									
OPERATING TRANSFER OUT-FUND									
5910 10	\$77,288	\$75,688	\$98,713	\$96,363	\$88,769	\$96,363	\$94,388	(\$1,975)	-2.05%
TOTAL EXPENDITURES	\$213,363	\$296,112	\$240,168	\$613,519	\$179,494	\$203,054	\$619,496	\$5,977	0.97%
NET TOTAL	(\$202,057)	(\$313,055)	(\$347,914)	\$0	(\$339,493)	(\$447,201)	\$0	\$0	0.00%

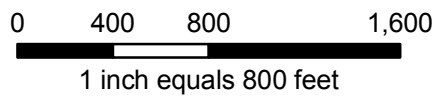
Budget Modifications: The 2018 TID #13 Increment value of \$21,042,800 increased from 2017's TID #13 Increment value of \$20,495,200.

Tax Incremental District 13



Legend

 Tid 13 Final  City Limits



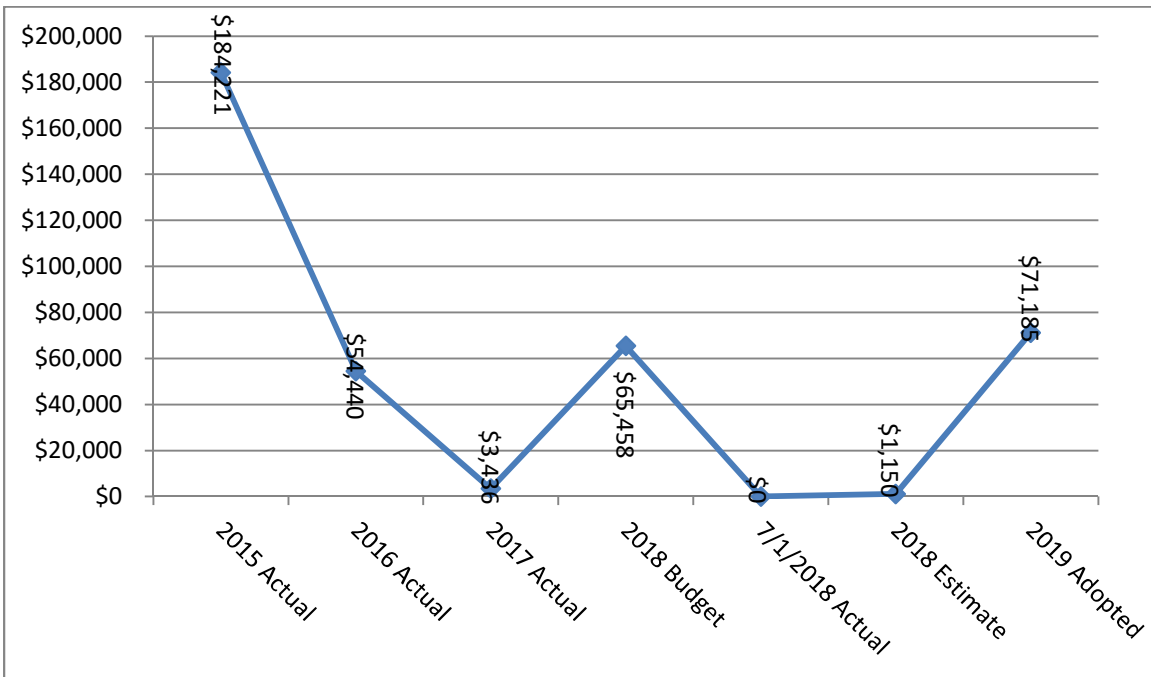
Drawn By: Kirby Benz
Engineering Division
June 24, 2005

SPECIAL REVENUE FUND

TIF #14 Description:

Tax Increment District Number Fourteen was created September 4, 2007. It was created as a “Rehabilitation or Conservation District” based upon a finding that at least 50%, by area, of the real property within the District is in need of rehabilitation or conservation work. The boundary is described as bounded on the North by Liberty Avenue, on the West by Fifth Street, on the East by the Rock River, and on the South by St. Lawrence Avenue. The expenditure period closes September 2029 and the dissolution date is September 4, 2034.

EXPENDITURES

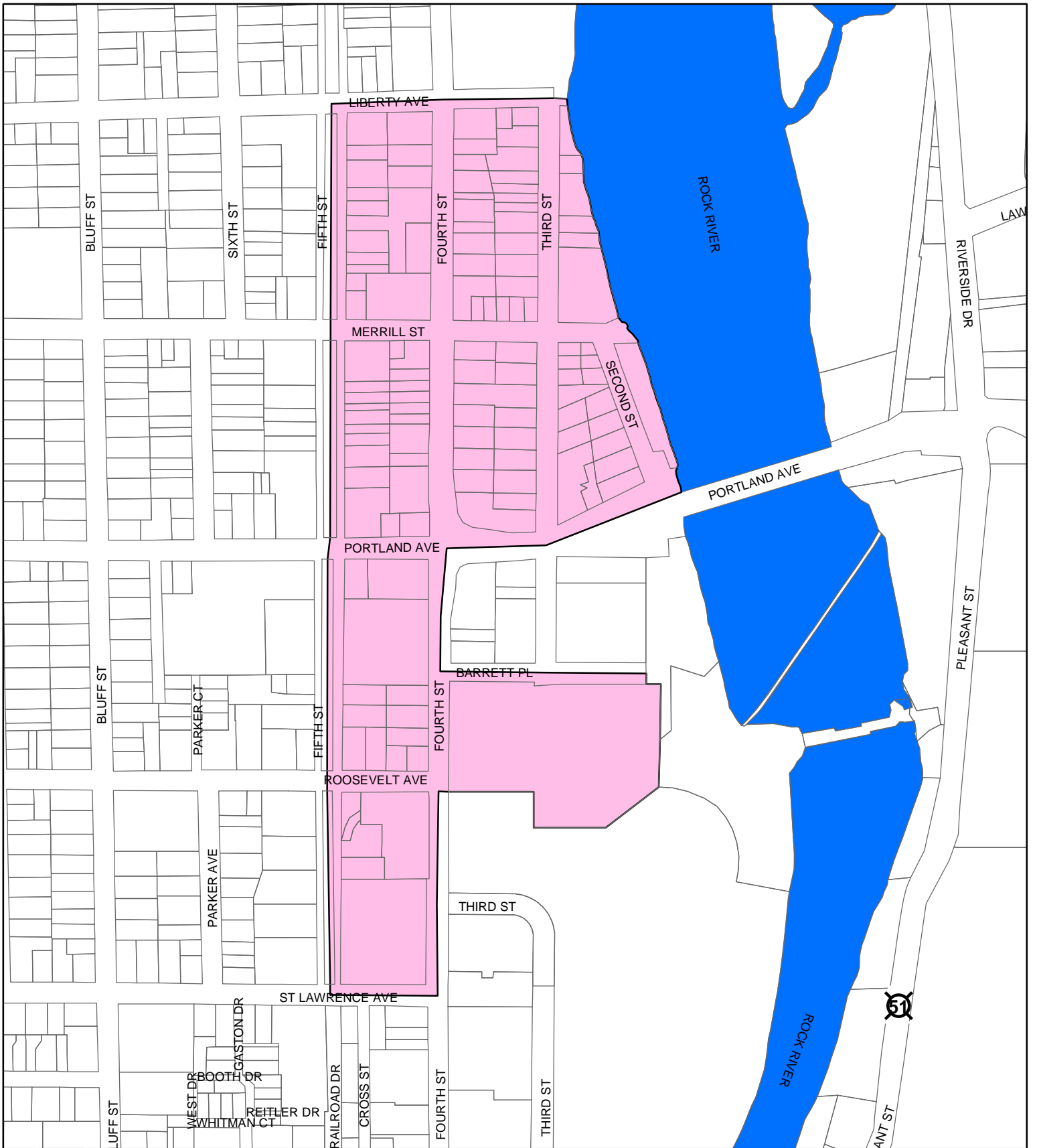


TID #14 - 4TH STREET CORRIDOR

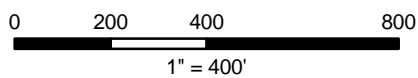
ACCOUNTS FOR:	2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
	ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
TAXES									
4031 TAX INCREMENTAL REVENUE	(\$55,291)	(\$72,652)	(\$59,817)	(\$58,540)	(\$49,755)	(\$62,196)	(\$63,942)	(\$5,402)	9.23%
INTERGOVERNMENTAL AIDS & GRANTS									
4337 COMPUTER EXEMPTION AID	(\$3,661)	(\$5,904)	(\$5,418)	(\$5,418)	(\$5,498)	(\$5,498)	(\$5,608)	(\$190)	3.51%
4338 PERS PROP EXEMPTION AID	\$0	\$0	\$0	\$0	\$0	\$0	(\$735)	(\$735)	100.00%
INVESTMENTS & PROPERTY INCOME									
4413 INTEREST INCOME	(\$1,888)	(\$1,406)	(\$1,927)	(\$1,500)	(\$1,236)	(\$2,400)	(\$900)	\$600	-40.00%
4999 FUND BALANCE APPLIED	(\$8,826)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	(\$69,666)	(\$79,962)	(\$67,162)	(\$65,458)	(\$56,489)	(\$70,094)	(\$71,185)	(\$5,727)	8.75%
CONTRACTUAL SERVICE									
5240 CONTR SERV-PROFESSIONAL	\$150	\$150	\$350	\$500	\$0	\$0	\$500	\$0	0.00%
5258 IN-HOUSE ENGINEERING	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY									
ROADWAY CONSTRUCTION -									
5514 STREETS	\$175,885	\$45,784	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
5599 PROJECT MANAGEMENT & ADMIN.	\$8,186	\$1,006	\$3,086	\$1,000	\$1,150	\$1,150	\$1,000	\$0	0.00%
5899 FUND-CONTINGENCY/RESERVE	\$0	\$0	\$0	\$63,958	\$0	\$0	\$69,685	\$5,727	8.95%
TOTAL EXPENDITURES	\$184,221	\$54,440	\$3,436	\$65,458	\$0	\$1,150	\$71,185	\$5,727	8.75%
NET TOTAL	\$114,555	(\$25,522)	(\$63,726)	\$0	(\$56,489)	(\$68,944)	\$0	\$0	0.00%

Budget Modifications: The 2018 TID #14 Increment value of \$2,219,700 increased from 2017's TID #9 Increment value of \$2,043,200.

Proposed Tax Incremental District Number 14



Legend
[Pink Box] TID 14



Drawn by: Keith Houston
Engineering Division
June 28, 2007

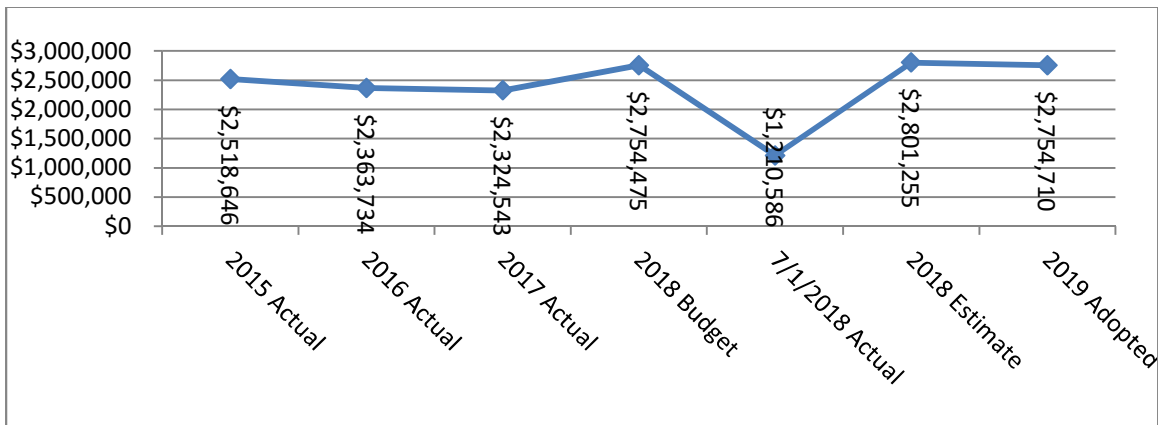
DEPARTMENT – PUBLIC WORKS

Special Revenue Fund

Solid Waste Program Description:

Refuse Collection - Provides Beloit’s residents and city facilities with a cost effective, environmentally correct quality service of weekly solid waste collection and disposal. The Solid Waste crew collects and disposes of over 8,000 tons annually. Recycling - Provides the City of Beloit with an effective waste reduction and recycling program in accordance with Beloit’s City Ordinance 17.06 and State Law NR544 to ensure a sustainable environment for Beloit residents. The crew maintains a diversion rate of over 38%, while selling over 1,700 tons of paper to local company, Beloit Boxboard.

EXPENDITURES



85 SOLID WASTE

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
<u>REFUSE</u>											
FINES & FORFEITURES											
85707274	4279	TAX PENALT	(\$20,199)	(\$19,916)	(\$20,383)	(\$29,000)	(\$5,666)	(\$20,000)	(\$23,000)	\$6,000	-20.69%
DEPARTMENTAL EARNINGS											
85707274	456706	BULKY FEE	(\$36,390)	(\$17,903)	(\$14,452)	(\$15,000)	(\$7,210)	(\$15,000)	(\$15,000)	\$0	0.00%
85707274	456707	MOVIN OUT	(\$28,629)	(\$9,472)	(\$2,269)	(\$7,250)	(\$1,961)	(\$4,000)	(\$7,250)	\$0	0.00%
85707274	456715	SETOUTFEES	(\$7,875)	(\$9,375)	(\$15,500)	(\$12,500)	(\$5,980)	(\$12,500)	(\$12,500)	\$0	0.00%
85707274	456801	S.WASTE FE	(\$2,098,523)	(\$2,089,251)	(\$2,177,536)	(\$2,401,536)	(\$1,003,115)	(\$2,401,536)	(\$2,401,536)	\$0	0.00%
85707274	456802	TRASH	(\$64,476)	(\$64,947)	(\$72,466)	(\$71,289)	(\$33,032)	(\$71,289)	(\$72,924)	(\$1,635)	2.29%
TOTAL REVENUES			(\$2,256,092)	(\$2,210,864)	(\$2,302,605)	(\$2,536,575)	(\$1,056,963)	(\$2,524,325)	(\$2,532,210)	\$4,365	-0.17%
PERSONNEL SERVICES											
85707274	5110	REG PERSNL	\$350,196	\$364,664	\$350,188	\$440,964	\$215,772	\$440,964	\$582,657	\$141,693	32.13%
85707274	511022	ADJUSTMENT EXTRA	\$0	\$0	\$0	\$0	\$0	\$0	\$18,500	\$18,500	100.00%
85707274	5130	PERSONNEL	\$17,646	\$14,410	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
85707274	5150	OVERTIME	\$16,025	\$25,072	\$9,588	\$18,688	\$3,961	\$18,688	\$18,688	\$0	0.00%
85707274	5191	WIS RETIRE	\$25,602	\$19,116	\$24,413	\$30,511	\$14,818	\$30,511	\$39,579	\$9,068	29.72%
85707274	5192	WORK COMP	\$16,568	\$23,360	\$17,608	\$15,846	\$7,924	\$15,846	\$16,715	\$869	5.48%
85707274	519301	SOC SEC	\$23,557	\$5,476	\$22,221	\$27,872	\$13,406	\$27,872	\$36,512	\$8,640	31.00%
85707274	519302	MEDICARE	\$5,509	\$123,298	\$5,206	\$6,532	\$3,135	\$6,532	\$8,552	\$2,020	30.92%
85707274	5194	HOSP INS	\$118,576	\$4,917	\$103,059	\$145,741	\$56,712	\$145,741	\$180,151	\$34,410	23.61%
85707274	5195	LIFE INS	\$483	\$557	\$648	\$764	\$546	\$764	\$1,342	\$578	75.65%
85707274	5196	UNEMPLOYMENT	\$9,620	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE											
85707274	5211	VEH. OPER	\$276,914	\$224,115	\$229,940	\$223,153	\$100,579	\$223,153	\$250,214	\$27,061	12.13%
85707274	5215	COMP/OFF M	\$1,747	\$649	\$1,333	\$2,020	\$0	\$2,020	\$2,161	\$141	6.98%
85707274	5223	SCHOOL/SEM	\$0	\$0	\$0	\$550	\$340	\$340	\$550	\$0	0.00%
85707274	5225	PROF DUES	\$0	\$0	\$0	\$215	\$165	\$165	\$215	\$0	0.00%
85707274	5232	DUPL/DRAFT	\$30	\$0	\$0	\$55	\$0	\$55	\$55	\$0	0.00%
85707274	5240	CONT-PROF	\$3,332	\$3,768	\$27,788	\$21,570	\$18,158	\$21,570	\$21,570	\$0	0.00%
85707274	5244	OTHER FEES ADVERTISING,MA	\$333,901	\$284,330	\$343,382	\$279,875	\$128,960	\$303,000	\$284,675	\$4,800	1.72%
85707274	5248	RKET	\$0	\$4,544	\$5,459	\$4,700	\$2,650	\$4,700	\$4,700	\$0	0.00%
85707274	5254	LEGAL SERVICES CELLUAR	\$0	\$8,961	\$0	\$1,500	\$0	\$0	\$1,500	\$0	0.00%
85707274	5273	PHONE	\$0	\$0	\$0	\$240	\$0	\$0	\$336	\$96	40.00%
85707274	5285	INS-FLEET	\$9,089	\$7,051	\$7,091	\$9,194	\$4,597	\$9,194	\$9,035	(\$159)	-1.73%
85707274	5286	INS-LIAB	\$7,319	\$8,255	\$7,199	\$7,174	\$3,587	\$7,174	\$8,556	\$1,382	19.26%
85707274	5289	INS-OTHER	\$780	\$874	\$944	\$864	\$432	\$864	\$976	\$112	12.96%
MATERIALS & SUPPLIES											
85707274	5331	POSTAGE	\$11,102	\$10,234	\$8,930	\$14,076	\$3,786	\$14,076	\$14,076	\$0	0.00%
85707274	5332	OFFICE/COM	\$0	\$0	\$155	\$650	\$0	\$650	\$650	\$0	0.00%
85707274	5343	GENL COMM	\$6,412	\$5,291	\$3,828	\$4,000	\$2,735	\$4,000	\$4,000	\$0	0.00%
85707274	5347	UNIFORMS	\$1,962	\$1,941	\$1,663	\$1,800	\$1,420	\$1,800	\$1,800	\$0	0.00%

85 SOLID WASTE

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEBT SERVICE										
	PRINCIPAL -									
85707274	5641 CORP	\$0	\$0	\$28,689	\$29,559	\$14,679	\$29,559	\$30,456	\$897	3.03%
85707274	5642 INTEREST - CORP	\$0	\$0	\$8,897	\$8,026	\$9,496	\$9,500	\$7,129	(\$897)	-11.18%
DEPRECIATION										
85707274	5730 RES-VEHIC	\$266,000	\$243,542	\$220,529	\$404,596	\$202,298	\$404,596	\$286,899	(\$117,697)	-29.09%
85707274	573002 BIN RESERVE	\$0	\$39,876	\$39,876	\$39,876	\$19,938	\$39,876	\$39,876	\$0	0.00%
	TOTAL									
	EXPENDITURES	\$1,502,370	\$1,424,301	\$1,468,632	\$1,740,611	\$830,095	\$1,763,210	\$1,872,125	\$131,514	7.56%

85 SOLID WASTE

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
<u>RECYCLING</u>										
FINES & FORFEITURES										
85707275	4279 TAX PENALT	(\$1,432)	(\$748)	(\$417)	\$0	(\$1)	\$0	\$0	\$0	0.00%
INTERGOVERNMENTAL AIDS & GRANTS										
85707275	436001 STATE GRT	(\$138,003)	(\$131,133)	(\$137,369)	(\$132,000)	(\$137,374)	(\$137,373)	(\$137,000)	(\$5,000)	3.79%
DEPARTMENTAL EARNINGS										
85707275	456701 BINS	(\$1,481)	(\$136)	(\$47)	\$0	(\$142)	(\$150)	\$0	\$0	0.00%
85707275	456702 WASTE OIL	(\$210)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
85707275	456703 RECYCLES	(\$73,914)	(\$44,178)	(\$42,956)	(\$43,800)	(\$6,009)	(\$5,650)	(\$30,800)	\$13,000	-29.68%
85707275	456704 WHITE GOOD	(\$2,907)	(\$1,175)	(\$2,751)	(\$2,500)	(\$1,369)	(\$2,500)	(\$2,500)	\$0	0.00%
85707275	456705 LEAF FEES SALE OF	(\$9,700)	(\$10,300)	(\$9,600)	(\$8,500)	(\$50)	(\$8,500)	(\$8,500)	\$0	0.00%
85707275	456709 ELECTRONICS	\$0	(\$986)	(\$1,099)	(\$1,200)	(\$463)	(\$1,200)	(\$1,200)	\$0	0.00%
85707275	456710 TIRE FEES	(\$436)	(\$246)	(\$369)	(\$300)	(\$414)	(\$600)	(\$600)	(\$300)	100.00%
85707275	456712 BATTERIES	(\$293)	(\$218)	(\$220)	(\$300)	(\$294)	(\$600)	(\$600)	(\$300)	100.00%
85707275	456713 YARDSTICKR	(\$30,643)	(\$42,768)	(\$43,323)	(\$27,000)	(\$26,625)	(\$40,000)	(\$39,000)	(\$12,000)	44.44%
85707275	456714 APPLIANCE	(\$2,485)	(\$2,345)	(\$2,825)	(\$2,300)	(\$1,430)	(\$2,300)	(\$2,300)	\$0	0.00%
	TOTAL REVENUES	(\$261,504)	(\$234,233)	(\$240,976)	(\$217,900)	(\$174,172)	(\$198,873)	(\$222,500)	(\$4,600)	2.11%
PERSONNEL SERVICES										
85707275	5110 REG PERSNL	\$339,397	\$327,371	\$259,170	\$284,190	\$101,812	\$284,190	\$236,888	(\$47,302)	-16.64%
85707275	5130 PERSONNEL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
85707275	5150 OVERTIME	\$14,171	\$13,792	\$13,697	\$14,416	\$5,113	\$14,416	\$14,416	\$0	0.00%
85707275	5191 WIS RETIRE	\$23,907	\$22,082	\$18,594	\$19,651	\$7,164	\$19,651	\$16,456	(\$3,195)	-16.26%
85707275	5192 WORK COMP	\$13,568	\$16,228	\$14,653	\$12,698	\$6,350	\$12,698	\$8,281	(\$4,417)	-34.79%
85707275	519301 SOC SEC	\$21,651	\$21,235	\$16,832	\$18,154	\$6,462	\$18,154	\$15,162	(\$2,992)	-16.48%
85707275	519302 MEDICARE	\$5,077	\$4,997	\$3,941	\$4,245	\$1,511	\$4,245	\$3,547	(\$698)	-16.44%
85707275	5194 HOSP INS	\$126,883	\$147,632	\$103,541	\$128,731	\$48,421	\$128,731	\$119,791	(\$8,940)	-6.94%
85707275	5195 LIFE INS	\$888	\$833	\$661	\$934	\$226	\$934	\$480	(\$454)	-48.61%
CONTRACTUAL SERVICE										
85707275	5211 VEH. OPER COMPUTER/OFF	\$186,653	\$126,674	\$121,312	\$153,972	\$28,382	\$153,972	\$149,274	(\$4,698)	-3.05%
85707275	5215 EQ	\$470	\$2,458	\$3,537	\$3,853	\$2,479	\$3,853	\$3,853	\$0	0.00%
85707275	5223 SCHOOL/SEM	\$901	\$0	\$0	\$2,500	\$184	\$500	\$2,500	\$0	0.00%
85707275	5225 PROF DUES	\$0	\$230	\$307	\$130	\$0	\$130	\$130	\$0	0.00%
85707275	5232 DUPL/DRAFT	\$1,284	\$30	\$916	\$500	\$843	\$843	\$500	\$0	0.00%
85707275	5240 CONT-PROF	\$56,241	\$39,856	\$85,661	\$59,728	\$21,622	\$59,728	\$59,728	\$0	0.00%
85707275	5244 OTHER FEES	\$776	\$6,608	\$2,241	\$662	\$1,312	\$28,000	\$662	\$0	0.00%
85707275	5248 ADV/MARKT	\$20,204	\$15,250	\$4,863	\$3,000	\$2,066	\$3,000	\$3,000	\$0	0.00%
85707275	5254 LEGAL SERVICES	\$0	\$0	\$0	\$1,500	\$0	\$0	\$1,500	\$0	0.00%
85707275	5271 TEL-LOCAL	\$1,151	\$885	\$874	\$467	\$268	\$467	\$467	\$0	0.00%
85707275	5285 INS-FLEET	\$3,786	\$4,112	\$3,522	\$5,594	\$2,797	\$5,594	\$5,632	\$38	0.68%
85707275	5286 INS-LIAB	\$4,728	\$6,575	\$4,260	\$4,546	\$2,273	\$4,546	\$4,917	\$371	8.16%
85707275	5289 INS-OTHER	\$504	\$601	\$559	\$547	\$274	\$547	\$560	\$13	2.38%

85 SOLID WASTE

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES											
85707275	5331	POSTAGE	\$2,578	\$644	\$197	\$1,620	\$53	\$1,620	\$1,620	\$0	0.00%
85707275	5332	OFFICE/COM	\$1,202	\$614	\$292	\$1,092	\$101	\$1,092	\$1,092	\$0	0.00%
85707275	5343	GENL COMM	\$405	\$1,701	\$2,669	\$2,500	\$1,557	\$2,500	\$2,500	\$0	0.00%
85707275	5347	UNIFORMS	\$1,851	\$1,147	\$1,001	\$1,200	\$887	\$1,200	\$1,500	\$300	25.00%
DEBT SERVICE											
PRINCIPAL -											
85707274	5641	CORP	\$0	\$0	\$28,689	\$29,559	\$9,297	\$29,559	\$30,456	\$897	3.03%
85707274	5642	INTEREST - CORP	\$0	\$0	\$8,897	\$8,026	\$4,113	\$8,026	\$7,129	(\$897)	-11.18%
DEPRECIATION											
85707275	5730	RES-VEHIC	\$188,000	\$138,002	\$115,150	\$209,973	\$104,987	\$209,973	\$150,668	(\$59,305)	-28.24%
85707275	573002	BIN RESERVE	\$0	\$39,876	\$39,876	\$39,876	\$19,938	\$39,876	\$39,876	\$0	0.00%
TOTAL											
EXPENDITURES			\$1,016,276	\$939,433	\$855,911	\$1,013,864	\$380,491	\$1,038,045	\$882,585	(\$131,279)	-12.95%
OPER TRANSFER											
OUT - DEBT											
85	5910	SERVI	\$0	\$37,583	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
NET TOTAL			\$1,050	(\$43,780)	(\$219,038)	\$0	(\$20,549)	\$78,057	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The residential solid waste removal fee will remain at \$16.00 per month in 2019.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Refuse & Recycling

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Provide curbside garbage collection service to all residents living in single-family homes, multi-family homes with 4 or less units, ADA customers, city facilities and school dumpsters.	Total tonnage collected and disposed trash	1	9,622	9,948	10,000	10,000	10,000
		Total number of bulk waste collected	1	1,806	597	300	350	350
		Total number of high volume pickups		18,609	3,668	400	400	400
		Dumpster rentals	1	N/A	10	10	15	15
		Total number of ADA collection/week	1	31	55	55	55	55
		Total number of City facility dumpsters	2	14	15	15	15	15
		Total number of school dumpsters	1	32	30	30	30	30
EFFICIENCY & EFFECTIVENESS	2. Provide exceptional customer service outreach and technology.	Number of speaking engagements and/or special events	6	N/A	30	5	5	5
		Number of web searches Waste Wizard	6	N/A	4199	4,500	4,500	4,500
		Number of citizen that downloaded mobile app	6	N/A	457	1000	1400	1400
WORKLOAD:	3. Maintain an effective Recycling Program through efficient curbside and drop off collection of recyclables for residences, ADA customers and City Facilities.	Tons of Recycling.	2	2,204	2,433	2,500	2,600	2,600
EFFICIENCY & EFFECTIVENESS:	4. Maintain an effective Recycling Program through efficient curbside and drop off collection of recyclables for residences, ADA customers, schools and City Facilities.	Diversion rate	2	37%	32%	37%	37%	37%
		5. Provide curbside garbage collection service to all residents living in single-family homes, multi-family homes with 4 or less units, ADA customers, city facilities and school dumpsters.	Complete Department of Natural Resources (DNR) reporting	2	Completed	Completed	1-Oct	1-Oct
		Host Clean Sweep in conjunction with Rock County	1	Done	Done	June	June	June
		Electronics Reporting to DNR	2	Completed	Completed	1-Aug	1-Aug	1-Aug
		Implement electronics recycling and clean sweep programs for City residents	1	61 Ton	52 Ton	50 Tons	50 Tons	50 Tons
		Review Landfill and Recycling contracts Annually	2	Landfill changed 10/1/2015 from Mallard Ridge to Janesville. Recycling from Rock to Pellitteri	Janesville landfill for trash and yard waste. Moved from Pellitteri to Johns due to better pricing for recycling	Janesville for Landfill and Yard Waste. Johns for Recycling	Janesville for Landfill. Johns for Recycling. Yard Waste meeting with a new contractor for 2018.	Janesville for Landfill. Johns for Recycling. Yard Waste meeting with a new contractor for 2018.
		Review recycling alternatives	2	Reviewed	Reviewed	Contract with new vendor for 2018 yard waste.	Will be starting random sampling, enforcement and bonus program.	Will be starting random sampling, enforcement and bonus program.

CITY COUNCIL GOALS:

1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – LIBRARY

Special Revenue Fund

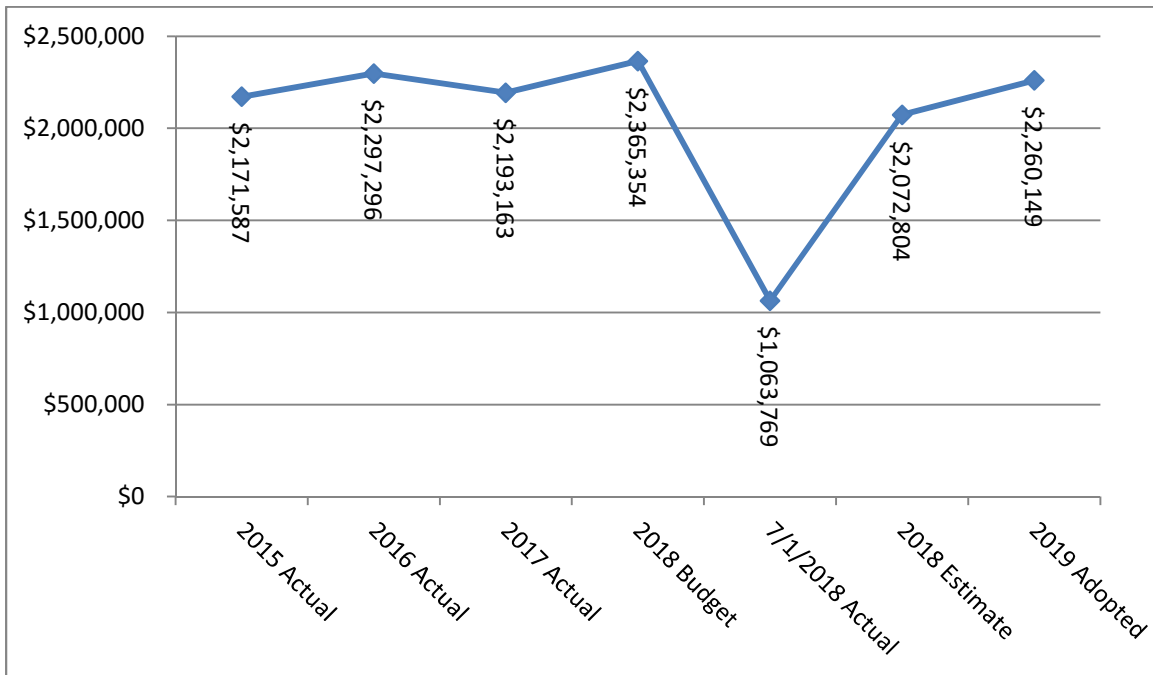
Library Description:

The Library Fund accounts for all transactions that pertain to Library services and facilities. The Library’s mission is "To improve the quality of life in our community by providing resources and services that stimulate lifelong personal enrichment, enjoyment, reading, and learning."

Funding includes tax levy monies from the City of Beloit and Rock County, with other revenue from overdue fines, replacement fees, and user fees for printing, copying, and meeting room rentals.

The Library serves residents of every age, with over 70% of the service population having Library cards. The Library's Vision statement is "Connecting our community to the world of ideas where learning never ends."

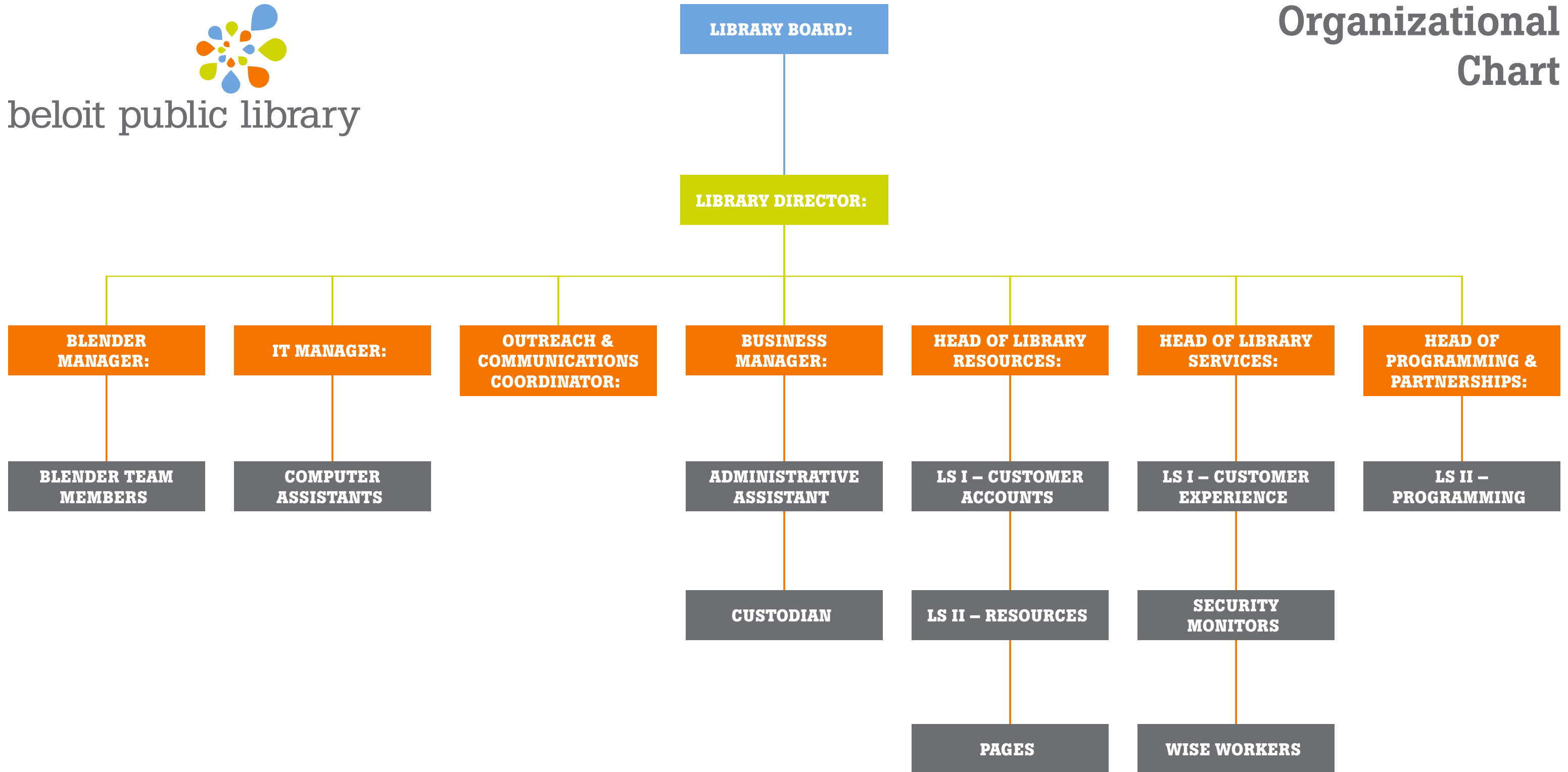
EXPENDITURES





beloit public library

Organizational Chart



LIBRARY

ACCOUNTS FOR: LIBRARY	2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
TAXES									
60644100 403001 TAXSUBSIDY	(\$1,780,877)	(\$1,780,877)	(\$1,780,877)	(\$1,780,877)	(\$1,404,878)	(\$1,780,877)	(\$1,780,877)	\$0	0.00%
FINES & FORFEITURES									
60644100 4212 LIBRARY	(\$45,437)	(\$39,297)	(\$33,103)	(\$45,000)	(\$15,564)	(\$32,000)	(\$30,000)	\$15,000	-33.33%
INTERGOVERNMENTAL AIDS & GRANTS									
60644100 436004 ALS AID	(\$276,632)	(\$278,679)	(\$275,319)	(\$291,414)	(\$291,414)	(\$291,414)	(\$301,763)	(\$10,349)	3.55%
INVESTMENTS & PROPERTY INCOME									
60644100 4413 INTEREST	(\$506)	(\$436)	(\$1,002)	(\$500)	(\$1,113)	(\$2,000)	(\$2,200)	(\$1,700)	340.00%
DEPARTMENTAL EARNINGS									
60644100 4501 DONATIONS	(\$2,914)	(\$610)	(\$248)	(\$1,000)	(\$160)	(\$300)	(\$500)	\$500	-50.00%
60644100 4506 COPY FEES	(\$15,785)	(\$15,599)	(\$15,310)	(\$14,000)	(\$8,360)	(\$15,500)	(\$15,000)	(\$1,000)	7.14%
60644100 455425 POPREV	(\$1,026)	(\$913)	(\$190)	\$0	\$0	\$0	\$0	\$0	0.00%
60644100 4578 LOSTBOOKS	(\$9,795)	(\$8,184)	(\$10,031)	(\$10,000)	(\$4,236)	(\$9,500)	(\$10,000)	\$0	0.00%
60644100 4579 NONRESSTAT	(\$851)	(\$869)	(\$719)	(\$500)	(\$325)	(\$700)	(\$700)	(\$200)	40.00%
MISCELLANEOUS REVENUE									
60644100 4699 OTHER INC	(\$2,718)	(\$4,729)	(\$5,850)	(\$4,200)	(\$12,804)	(\$13,000)	(\$12,500)	(\$8,300)	197.62%
OTHER FINANCING SRCE									
60644100 4999 FUNDBALAPP	\$0	\$0	\$0	(\$192,863)	\$0	\$0	(\$81,609)	\$111,254	-57.69%
60644100 4999 FBCOMP	\$0	\$0	\$0	(\$25,000)	\$0	\$0	(\$25,000)	\$0	0.00%
TOTAL REVENUES	(\$2,136,541)	(\$2,130,193)	(\$2,122,649)	(\$2,365,354)	(\$1,738,853)	(\$2,145,291)	(\$2,260,149)	\$105,205	-4.45%
PERSONNEL SERVICES									
60644100 5110 REG PERSNL	\$759,011	\$773,928	\$759,311	\$782,695	\$366,798	\$700,000	\$678,066	(\$104,629)	-13.37%
60644100 511022 WAGEADILNE	\$0	\$0	\$0	\$19,815	\$0	\$0	\$29,264	\$9,449	47.69%
60644100 5120 PT PERSONL	\$258,134	\$278,551	\$278,997	\$276,848	\$116,298	\$270,000	\$311,248	\$34,400	12.43%
60644100 5130 EXTRA PERS	\$140,228	\$144,527	\$149,063	\$150,234	\$74,428	\$120,000	\$90,199	(\$60,035)	-39.96%
60644100 5150 OVERTIME	\$0	\$80	\$417	\$600	\$81	\$200	\$600	\$0	0.00%
60644100 5191 WIS RETIRE	\$66,175	\$65,356	\$66,227	\$66,411	\$29,991	\$60,000	\$55,218	(\$11,193)	-16.85%
60644100 5192 WORK COMP	\$3,164	\$4,496	\$5,054	\$5,015	\$2,508	\$5,015	\$3,839	(\$1,176)	-23.45%
60644100 519301 SOC SEC	\$71,226	\$73,104	\$72,459	\$73,770	\$33,992	\$67,500	\$59,424	(\$14,346)	-19.45%
60644100 519302 MEDICARE	\$16,657	\$17,097	\$16,946	\$17,256	\$7,950	\$15,800	\$13,897	(\$3,359)	-19.47%
60644100 5194 HOSP INS	\$190,116	\$201,649	\$201,439	\$245,362	\$141,623	\$201,000	\$242,450	(\$2,912)	-1.19%
60644100 5195 LIFE INS	\$3,589	\$3,941	\$4,030	\$4,414	\$1,895	\$4,000	\$3,429	(\$985)	-22.32%
60644100 5196 UNEMPLOYMENT	\$0	\$0	\$0	\$0	\$61	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICE									
60644100 5215 COMP/OFF M	\$21,588	\$28,243	\$30,514	\$31,631	\$11,800	\$20,000	\$30,701	(\$930)	-2.94%
60644100 5223 SCHOOL/SEM	\$6,445	\$9,245	\$5,286	\$10,275	\$2,181	\$10,000	\$12,775	\$2,500	24.33%
60644100 5225 PROF DUES	\$2,225	\$1,919	\$2,444	\$2,546	\$1,200	\$2,000	\$3,000	\$454	17.83%
60644100 5232 DUPL/DRAFT	\$1,199	\$1,232	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
60644100 5240 CONT-PROF	\$8,143	\$3,299	\$10,418	\$3,450	\$680	\$2,000	\$41,968	\$38,518	1116.46%
60644100 5241 CONT-LABOR	\$3,901	\$5,629	\$6,648	\$6,095	\$4,739	\$6,000	\$6,015	(\$80)	-1.31%
60644100 5244 OTHER FEES	\$2,041	\$852	\$1,180	\$960	\$461	\$1,000	\$960	\$0	0.00%
60644100 5246 CONT - ORG	\$48,832	\$55,910	\$56,300	\$50,947	\$50,947	\$50,947	\$59,396	\$8,449	16.58%
60644100 5248 ADV/MARKT	\$3,079	\$4,151	\$3,282	\$5,500	\$1,906	\$5,000	\$6,500	\$1,000	18.18%
60644100 5249 CONTR-SECY	\$3,960	\$4,290	\$3,960	\$3,960	\$1,980	\$4,000	\$4,044	\$84	2.12%
60644100 5251 AUTO/TRAVL	\$1,877	\$3,057	\$2,258	\$3,310	\$1,088	\$3,000	\$4,000	\$690	20.85%
60644100 5253 INDIRECT	\$41,421	\$41,776	\$42,482	\$47,591	\$47,591	\$47,591	\$48,881	\$1,290	2.71%
60644100 5254 LEGAL SERV	\$0	\$0	\$0	\$1,000	\$480	\$800	\$1,000	\$0	0.00%
60644100 5257 COMPUTER S	\$8,025	\$7,162	\$4,535	\$6,000	\$2,209	\$5,500	\$6,000	\$0	0.00%
60644100 5261 STRUCT MAI	\$9,196	\$18,639	\$8,802	\$7,500	\$2,128	\$7,500	\$7,500	\$0	0.00%
60644100 5262 PAINT/CLEN	\$28,439	\$31,747	\$31,213	\$32,640	\$11,934	\$28,640	\$32,640	\$0	0.00%
60644100 5263 ELECTRICAL	\$4,294	\$4,343	\$10,057	\$5,000	\$2,102	\$4,500	\$5,000	\$0	0.00%
60644100 5264 PLUMBING	\$568	\$400	\$4,151	\$2,350	\$708	\$2,000	\$2,350	\$0	0.00%
60644100 5265 HEATING	\$14,663	\$13,613	\$28,454	\$11,400	\$1,715	\$11,400	\$12,000	\$600	5.26%
60644100 5266 GROUNDS	\$9,505	\$5,095	\$4,205	\$9,500	\$2,520	\$8,500	\$9,000	(\$500)	-5.26%
60644100 5271 TEL-LOCAL	\$9,764	\$9,226	\$7,557	\$8,721	\$3,328	\$8,700	\$6,201	(\$2,520)	-28.90%
60644100 5273 CELLULAR PHONE	\$0	\$0	\$368	\$1,200	\$442	\$4,000	\$3,804	\$2,604	217.00%
60644100 5284 INS-FIRE	\$12,730	\$15,768	\$16,890	\$17,389	\$8,695	\$17,389	\$18,973	\$1,584	9.11%
60644100 5286 INS-LIAB	\$10,650	\$10,520	\$10,674	\$13,203	\$6,602	\$13,203	\$12,834	(\$369)	-2.79%
60644100 5289 INS-OTHER	\$1,656	\$1,874	\$1,888	\$2,224	\$1,112	\$2,224	\$1,971	(\$253)	-11.38%

LIBRARY

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
LIBRARY			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES											
60644100	5321	ELECTRICITY	\$58,532	\$68,538	\$71,580	\$63,000	\$26,605	\$62,600	\$63,000	\$0	0.00%
60644100	5322	GAS/HEAT	\$7,979	\$7,223	\$7,493	\$11,000	\$4,126	\$8,300	\$11,000	\$0	0.00%
60644100	5323	WATER	\$2,458	\$2,886	\$2,800	\$2,625	\$491	\$2,800	\$2,625	\$0	0.00%
60644100	5324	SEWER CHG	\$894	\$1,182	\$1,048	\$1,050	\$153	\$1,000	\$1,050	\$0	0.00%
60644100	5325	STORMWATER	\$1,638	\$1,911	\$2,026	\$1,720	\$796	\$1,720	\$1,720	\$0	0.00%
60644100	5331	POSTAGE	\$2,440	\$1,817	\$1,942	\$3,000	\$555	\$1,500	\$2,000	(\$1,000)	-33.33%
60644100	5332	OFFICE/COM	\$40,959	\$36,475	\$22,740	\$41,520	\$9,172	\$30,000	\$35,000	(\$6,520)	-15.70%
60644100	5343	GENL COMM	\$5,381	\$6,850	\$4,580	\$7,850	\$2,256	\$6,800	\$7,900	\$50	0.64%
60644100	5361	PERIODICAL	\$11,798	\$6,827	\$11,867	\$13,845	\$1,579	\$12,145	\$13,845	\$0	0.00%
60644100	5362	AV MATERL	\$62,835	\$64,191	\$52,667	\$73,886	\$14,942	\$59,900	\$73,886	\$0	0.00%
60644100	5363	BINDING	\$206	\$256	\$174	\$500	\$73	\$400	\$500	\$0	0.00%
60644100	5364	ADULT BOOK	\$96,303	\$81,504	\$54,268	\$95,687	\$13,021	\$71,100	\$95,687	\$0	0.00%
60644100	5365	CHILDREN'S	\$43,771	\$42,743	\$34,364	\$46,000	\$17,770	\$38,000	\$46,000	\$0	0.00%
60644100	5366	ELECTRONIC	\$26,523	\$40,282	\$43,578	\$34,009	\$10,752	\$25,500	\$31,189	(\$2,820)	-8.29%
60644100	5367	B&TPROCE	\$5,240	\$4,835	\$3,542	\$5,800	\$1,129	\$3,500	\$5,800	\$0	0.00%
60644100	5368	PROGSERV	\$2,804	\$1,235	\$1,033	\$3,050	\$221	\$2,500	\$5,800	\$2,750	90.16%
FIXED EXPENSES											
60644100	5412	RENT/EQUIP	\$8,095	\$9,439	\$8,221	\$9,000	\$4,680	\$10,630	\$13,000	\$4,000	44.44%
CAPITAL OUTLAY											
60644100	5532	OFFIC>1000	\$31,230	\$78,383	\$21,732	\$25,000	\$11,277	\$25,000	\$25,000	\$0	0.00%
TOTAL EXPENDITURES			\$2,171,587	\$2,297,296	\$2,193,163	\$2,365,354	\$1,063,769	\$2,072,804	\$2,260,149	(\$105,205)	-4.45%
NET TOTAL			\$35,046	\$167,103	\$70,513	\$0	(\$675,084)	(\$72,487)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The tax levy for the Library will remain at \$1,780,877 for 2019. Changes have been made to expenditures to reduce the dependence on fund balance.

PERFORMANCE MEASURES

DEPARTMENT: LIBRARY

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Attract residents by providing convenient library services	Library Visitors	1,3,4,6	245,836	223,730	216,835	200,000	225,000
		Beloit Public Library Cardholders	4,6	37,612	38,925	39,975	41,000	41,500
	2. Provide opportunities for self-directed personal growth and development.	Computer Training classes for the public.	4,5,6	30	17	0	0	24
		Programs offered to the public	4,6	603	702	651	675	700
EFFICIENCY & EFFECTIVENESS:	2. Provide opportunities for self-directed personal growth and development.	Items Circulated	4,6	419,276	366,731	330,164	318,000	315,000
		Computer Training attendance	4,6	56	29	0	0	72
	3. Maintain print collection to meet appropriate state standards.	Program Attendance	4,6	21,710	21,465	26,972	30,000	33,000
		New books added to collection	4,6	10,736	10,230	7,422	7,000	7,000
	4. Expand electronic offerings	Book Collection Size	4,6	156,556	151,759	141,244	139,000	135,000
		Use of downloadable A/V and ebooks	4,5,6	18,082	18,046	19,709	22,000	25,000
	5. Enhance residents' well being by connecting them to needed resources & library materials.	Database sessions	4,5,6	33,903	29,895	21,882	22,000	20,000
		Total Collection Size	4,6	191,665	187,759	178,115	175,000	170,000
		Programs & Classes Offered	4,6	633	719	651	675	724
		Program & Class Attendance	4,6	21,766	21,494	26,972	30,000	33,072
		Public Internet Computers Available	4,5,6	59	47	47	41	41
		Public Internet Computer Uses	4,5,6	38,018	31,416	27,603	22,000	20,000
		Wi-Fi Sessions	4,5,6	28,636	60,226	87,001	90,000	95,000
	Reference Transactions	4,6	48,048	38,298	35,620	38,000	35,000	

CITY COUNCIL GOALS:

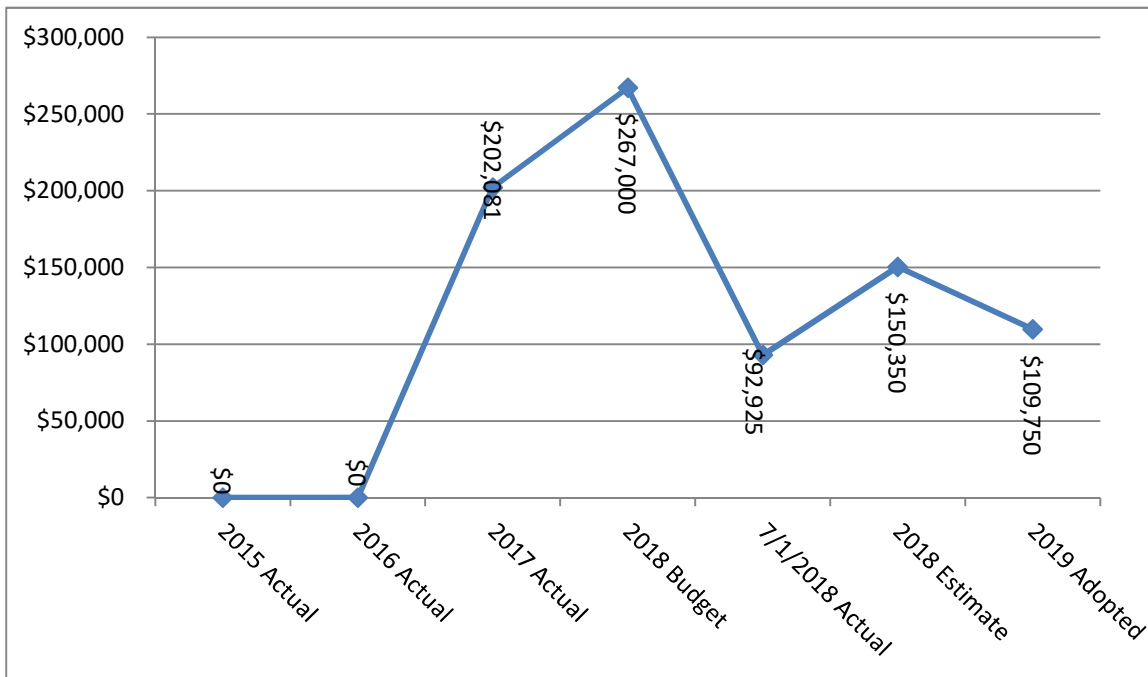
- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – LIBRARY

Special Revenue Fund

The Blender @ Beloit Public Library, Your Learning Café Description:

The Blender is a unique partnership between the Beloit Public Library, Beloit Memorial High School’s hospitality students, and Kerry Ingredients. This public/private partnership provided real life job experiences for the students from the Beloit Memorial High School Hospitality Program to expand on their entrepreneurial and culinary skills. The Blender also provides citizens with healthy food and drink options as well as a place to meet, relax, and enjoy your public library.



LIBRARY

ACCOUNTS FOR: LIBRARY			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
<i>The Blender @ Beloit Public Library, Your Learning Café</i>											
DEPARTMENTAL EARNINGS											
SALES OF FOOD &											
60644157	4395	BEV	\$0	\$0	-\$52,108	-\$267,000	-\$47,154	-\$84,000	-\$109,750	\$157,250	-58.90%
60644157	4397	RESALE	\$0	\$0	-\$577	\$0	\$0	\$0	\$0	\$0	0.00%
60644157	4396	CATERING	\$0	\$0	-\$959	\$0	-\$3,384	-\$3,500	\$0	\$0	0.00%
DONATIONS -											
60644157	4501	GENERAL	\$0	\$0	-\$134,072	\$0	-\$621	-\$48,450	\$0	\$0	0.00%
TOTAL REVENUES			\$0	\$0	-\$187,716	-\$267,000	-\$51,158	-\$135,950	-\$109,750	\$157,250	-58.90%
PERSONNEL SERVICES											
60644157	5110	REG PERSNL	\$0	\$0	\$47,647	\$63,835	\$33,609	\$48,290	\$31,200	-\$32,635	-51.12%
60644157	511022	WAGE	\$0	\$0	\$0	\$4,400	\$0	\$0	\$0	-\$4,400	100.00%
60644157	5130	EXTRA PERS	\$0	\$0	\$39,377	\$88,218	\$13,813	\$25,279	\$24,346	-\$63,872	-72.40%
60644157	5150	OVERTIME	\$0	\$0	\$397	\$1,000	\$130	\$130	\$0	-\$1,000	100.00%
60644157	5191	WIS RETIRE	\$0	\$0	\$3,106	\$4,113	\$2,260	\$4,500	\$2,044	-\$2,069	-50.30%
60644157	519301	SOC SEC	\$0	\$0	\$5,397	\$9,237	\$2,907	\$4,500	\$3,444	-\$5,793	-62.72%
60644157	519302	MEDICARE	\$0	\$0	\$1,262	\$2,163	\$680	\$1,070	\$805	-\$1,358	-62.78%
60644157	5194	HOSP INS	\$0	\$0	\$5,739	\$9,499	\$12,133	\$14,500	\$614	-\$8,885	-93.54%
60644157	5195	LIFE INS	\$0	\$0	\$26	\$85	\$114	\$200	\$191	\$106	124.71%
CONTRACTUAL SERVICE											
COMPUTER/OFFIC											
60644157	5215	E EQ	\$0	\$0	\$1,127	\$3,500	\$955	\$3,631	\$3,969	\$469	13.40%
SCHOOLS,SEMINA											
60644157	5223	RS	\$0	\$0	\$36	\$0	\$0	\$0	\$0	\$0	0.00%
PROFESSIONAL											
60644157	5225	DUES	\$0	\$0	\$754	\$500	\$0	\$500	\$500	\$0	0.00%
60644157	5240	CONT-PROF	\$0	\$0	\$283	\$200	\$0	\$200	\$200	\$0	0.00%
60644157	5244	OTHER FEES	\$0	\$0	\$1,210	\$0	\$1,355	\$3,500	\$3,500	\$3,500	100.00%
60644157	5248	ADV/MARKT	\$0	\$0	\$5,996	\$5,000	\$164	\$1,500	\$3,000	-\$2,000	-40.00%
60644157	5251	AUTO & TRAVEL	\$0	\$0	\$92	\$0	\$0	\$0	\$0	\$0	0.00%
60644157	5257	COMPUTER	\$0	\$0	\$359	\$0	\$0	\$0	\$0	\$0	0.00%
60644157	5262	PAINTING/CLEANI	\$0	\$0	\$336	\$0	\$0	\$0	\$0	\$0	0.00%
60644157	5263	ELECTRICAL	\$0	\$0	\$0	\$500	\$0	\$0	\$500	\$0	0.00%
60644157	5264	PLUMBING	\$0	\$0	\$0	\$500	\$0	\$0	\$500	\$0	0.00%
MATERIALS & SUPPLIES											
OFFICE/COMP											
60644157	5332	EQUIP	\$0	\$0	\$1,502	\$1,000	\$1,107	\$1,300	\$1,000	\$0	0.00%
60644157	5343	GENL COMM	\$0	\$0	\$10,431	\$6,000	\$4,354	\$6,000	\$6,000	\$0	0.00%
FOOD &											
60644157	5344	BEVERAGE	\$0	\$0	\$56,201	\$66,750	\$18,858	\$35,000	\$27,437	-\$39,313	-58.90%
60644157	5347	UNIFORMS	\$0	\$0	\$76	\$500	\$204	\$250	\$500	\$0	0.00%
OTHR EQUIP UN											
60644157	5348	\$1000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
CAPITAL OUTLAY											
60644157	5532	OFFIC>1000	\$0	\$0	\$20,726	\$0	\$282	\$0	\$0	\$0	0.00%
FUND-											
60644157	5899	CONT/RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL			\$0	\$0	\$202,081	\$267,000	\$92,925	\$150,350	\$109,750	(\$157,250)	-58.90%
NET TOTAL			\$0	\$0	\$14,365	\$0	\$41,767	\$14,400	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Adjustments have been made to revenue and expenditures based on a full year of actuals.

INTERNAL SERVICE FUNDS

These funds are used to report any activity that provides goods or services to other funds, departments, or agencies of the government and its component units on a cost reimbursement basis. The City has established internal service funds for its fleet maintenance operations, liability insurance coverage and health and dental insurance coverages. User departments are charged fees for the purpose of recovering the full cost of providing these goods or services.

2019 BUDGET SUMMARY - REVENUE/EXPENDITURE BY CATEGORY

	2015 ACTUAL	2016 ACTUAL	2017 ACTUAL	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	CHANGE	PERCENT CHANGE
REVENUES:									
Departmental Earnings	(\$11,853,059)	(\$12,072,007)	(\$11,517,656)	(\$12,555,193)	(\$5,447,719)	(\$12,818,283)	(\$13,540,083)	(\$984,890)	7.84%
Miscellaneous Revenue	(\$303,646)	(\$292,255)	(\$434,414)	(\$175,000)	(\$466,981)	(\$573,416)	(\$175,000)	\$0	0.00%
Other Financing Sources	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL	(\$12,156,705)	(\$12,364,262)	(\$11,952,071)	(\$12,730,193)	(\$5,914,700)	(\$13,391,699)	(\$13,715,083)	(\$984,890)	7.74%
EXPENDITURES:									
Municipalities Mutual Insurance	\$1,508,846	\$1,700,142	\$1,902,642	\$1,653,380	\$1,166,681	\$1,760,382	\$1,485,854	(\$167,526)	-10.13%
Health & Dental Plan	\$9,114,302	\$10,167,559	\$10,337,119	\$9,757,370	\$4,251,882	\$11,943,973	\$10,887,338	\$1,129,968	11.58%
Fleet Maintenance	\$1,472,874	\$1,210,330	\$1,162,269	\$1,319,443	\$573,915	\$1,309,248	\$1,341,891	\$22,448	1.70%
TOTAL	\$12,096,022	\$13,078,031	\$13,402,030	\$12,730,193	\$5,992,479	\$15,013,603	\$13,715,083	\$984,890	7.74%

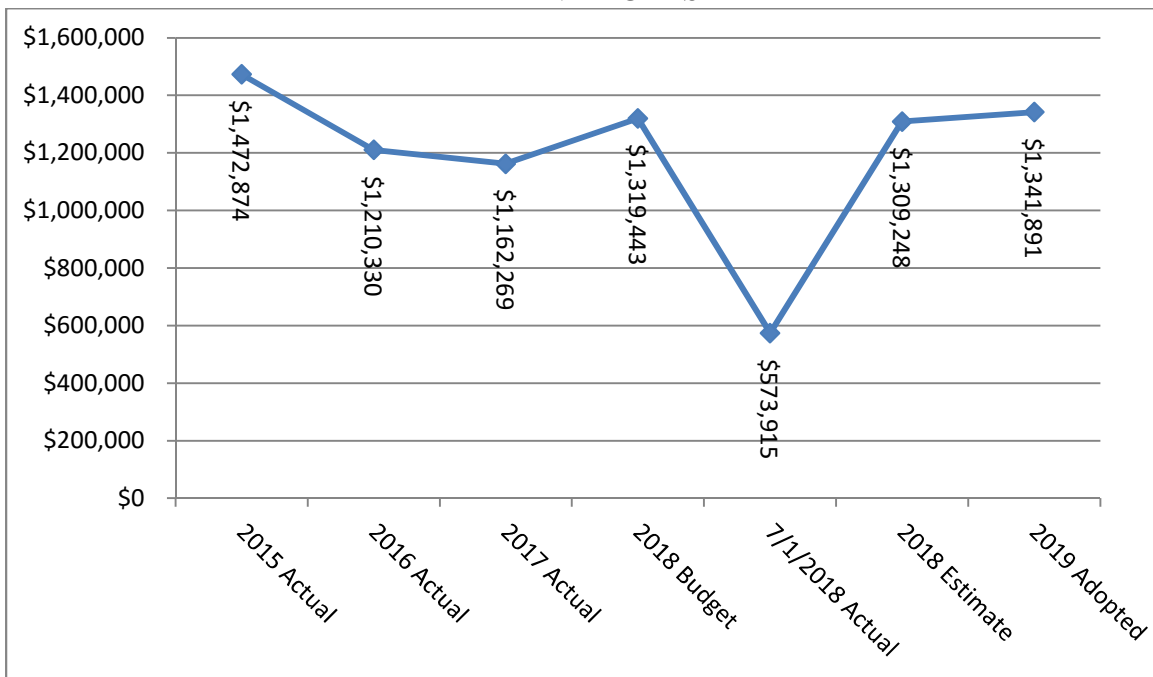
DEPARTMENT – PUBLIC WORKS

Internal Service Fund

Fleet Division Description:

The Equipment Operation and Maintenance Fund provide comprehensive and routine operation and maintenance service to various City Departments. The Fund recovers its costs through charges to the various departments of the City. Charges are based on historical experience of equipment maintenance and operational costs and rates are determined each year to provide for anticipated costs. The Fleet's goal is to establish efficient and effective delivery of Public Works fleet services by providing customer agencies with safe, reliable, economical and environmentally sound transportation and related support services. These services are responsive to the needs of the various departments, conserving vehicle and equipment investments.

EXPENDITURES



11707269 FLEET OPERATIONS

ACCOUNTS FOR:		2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
FLEET OPERATIONS		ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPARTMENTAL EARNINGS										
11707269	4505 OP. INCOME	(\$1,316,690)	(\$1,235,784)	(\$1,191,177)	(\$1,319,443)	(\$505,753)	(\$1,319,443)	(\$1,341,891)	(\$22,448)	1.70%
MISCELLANEOUS REVENUE										
OTHER										
11707269	4699 INCOME	(\$962)	(\$956)	(\$2,312)	\$0	(\$534)	(\$530)	\$0	\$0	0.00%
TOTAL										
REVENUES										
		(\$1,317,652)	(\$1,236,740)	(\$1,193,489)	(\$1,319,443)	(\$506,288)	(\$1,319,973)	(\$1,341,891)	(\$22,448)	1.70%
PERSONNEL SERVICES										
11707269	5110 REG PERSNL WAGE	\$328,377	\$312,986	\$305,956	\$312,867	\$147,889	\$307,591	\$308,384	(\$4,483)	-1.43%
11707269	511022 ADJUSTMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$8,500	\$8,500	100.00%
11707269	5150 OVERTIME	\$8,042	\$2,637	\$3,058	\$5,840	\$712	\$3,500	\$5,840	\$0	0.00%
11707269	5173 TOOL ALLOW	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$0	0.00%
11707269	5191 WIS RETIRE	\$21,569	\$41,404	\$43,171	\$20,608	\$9,956	\$20,608	\$20,199	(\$409)	-1.98%
11707269	5192 WORK COMP	\$14,516	\$17,504	\$15,584	\$15,628	\$7,814	\$15,628	\$12,761	(\$2,867)	-18.35%
11707269	519301 SOC SEC	\$20,676	\$19,281	\$18,887	\$18,695	\$9,040	\$18,695	\$18,590	(\$105)	-0.56%
11707269	519302 MEDICARE	\$4,835	\$4,509	\$4,417	\$4,372	\$2,114	\$4,372	\$4,347	(\$25)	-0.57%
11707269	5194 HOSP INS	\$116,341	\$109,005	\$100,095	\$111,925	\$43,995	\$111,925	\$89,787	(\$22,138)	-19.78%
11707269	5195 LIFE INS	\$1,259	\$1,238	\$1,226	\$1,247	\$592	\$1,247	\$1,378	\$131	10.51%
CONTRACTUAL SERVICE										
11707269	5211 VEH. OPER	\$10,696	\$3,246	\$4,938	\$3,765	\$2,643	\$3,765	\$6,388	\$2,623	69.67%
11707269	5215 COMP/OFF M	\$5,849	\$3,658	\$3,673	\$4,040	\$4,825	\$4,850	\$4,161	\$121	3.00%
11707269	5223 SCHOOL/SEM	\$5,626	\$0	\$0	\$2,550	\$185	\$2,550	\$2,550	\$0	0.00%
11707269	5225 PROF DUES	\$165	\$170	\$175	\$175	\$167	\$167	\$175	\$0	0.00%
11707269	5232 DUPL/DRAFT	\$392	\$457	\$264	\$360	\$235	\$360	\$360	\$0	0.00%
11707269	5241 CONT-LABOR	\$3,481	\$3,548	\$4,692	\$3,405	\$2,399	\$3,405	\$3,405	\$0	0.00%
11707269	5244 OTHER FEES	\$50	\$262	\$244	\$500	\$0	\$500	\$500	\$0	0.00%
PHYSICAL										
11707269	5255 EXAMS	\$1,031	\$0	\$0	\$0	\$1,698	\$0	\$0	\$0	0.00%
11707269	5256 LAUNDRY	\$3,696	\$2,309	\$3,283	\$3,900	\$30	\$3,900	\$3,900	\$0	0.00%
11707269	5285 INS-FLEET	\$487	\$529	\$623	\$343	\$172	\$343	\$594	\$251	73.18%
11707269	5286 INS-LIAB	\$6,820	\$6,846	\$6,296	\$6,208	\$3,104	\$6,208	\$6,433	\$225	3.62%
11707269	5289 INS-OTHER	\$727	\$853	\$826	\$748	\$374	\$748	\$733	(\$15)	-2.01%

ACCOUNTS FOR:			2015	2016	2017	2018	2018 YTD	2018	2019	AMOUNT	PCT
FLEET OPERATIONS			ACTUALS	ACTUALS	ACTUALS	BUDGET	7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
MATERIALS & SUPPLIES											
11707269	5331	POSTAGE	\$29	\$59	\$31	\$120	\$26	\$200	\$120	\$0	0.00%
11707269	5332	OFFICE/COM	\$476	\$684	\$188	\$480	\$38	\$480	\$480	\$0	0.00%
11707269	5343	GENL COMM	\$17,052	\$11,963	\$14,650	\$16,500	\$6,328	\$15,000	\$16,500	\$0	0.00%
11707269	5345	MAINT MATL	\$522,628	\$378,214	\$368,670	\$389,100	\$127,615	\$389,100	\$389,100	\$0	0.00%
11707269	534504	MAINT-SHOP	\$25,987	\$26,024	\$23,140	\$28,000	\$16,574	\$28,000	\$28,000	\$0	0.00%
11707269	5346	MOTOR FUEL	\$326,187	\$249,699	\$227,237	\$353,306	\$181,247	\$353,306	\$393,926	\$40,620	11.50%
11707269	534606	FUELSHOP	\$163	\$186	\$199	\$161	\$190	\$200	\$180	\$19	11.80%
11707269	5347	UNIFORMS	\$944	\$675	\$720	\$900	\$695	\$900	\$900	\$0	0.00%
FIXED EXPENSES											
11707269	5412	RENT	\$0	\$2,326	\$2,160	\$2,500	\$2,059	\$2,500	\$2,500	\$0	0.00%
CAPITAL OUTLAY											
11707269	5533	OTHER>1000	\$10,633	\$6,563	\$6,669	\$10,000	\$0	\$8,000	\$10,000	\$0	0.00%
DEPRECIATION											
11707269	5730	RES-VEHIC	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
11707269	5732	DEPR-EQUIP	\$2,940	\$2,295	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL											
EXPENDITURE			\$1,472,874	\$1,210,330	\$1,162,269	\$1,319,443	\$573,915	\$1,309,248	\$1,341,891	\$22,448	1.70%
NET TOTAL			\$155,222	(\$26,410)	(\$31,220)	\$0	\$67,628	(\$10,725)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: Fuel prices are projected to go up in 2019. Unleaded gas is projected to go from \$2.43 per gallon to \$2.77 per gallon and diesel is projected to go from \$2.81 per gallon to \$3.11 per gallon.

PERFORMANCE MEASURES

DEPARTMENT: PUBLIC WORKS

DIVISION: Fleet

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Utilize MUNIS Work Order Module to record and track maintenance and operating costs/activities for each piece of equipment.	# of vehicles	2	218	220	220	220	220
EFFICIENCY & EFFECTIVENESS:	1. Utilize MUNIS Work Order Module to record and track maintenance and operating costs/activities for each piece of equipment.	% of repeat work orders.	2	1.92%	1.22%	0.68%	1.5%	1.5%
		% of maintenance inspections performed	2	50%	50%	50%	50%	50%
	2. Calculate fleet rates via MUNIS documentation.	Overhead rate established	2	\$85.47	\$85.01	\$83.50	\$83.05	TBD

CITY COUNCIL GOALS:

- 1. Create and sustain safe and healthy neighborhoods.**
- 2. Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
- 3. Create and sustain economic and residential growth.**
- 4. Create and sustain a high quality of life.**
- 5. Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
- 6. Create and sustain a positive image, enhance communications and engage the community.**

DEPARTMENT – FINANCE & ADMINISTRATIVE SERVICES

Internal Service Fund

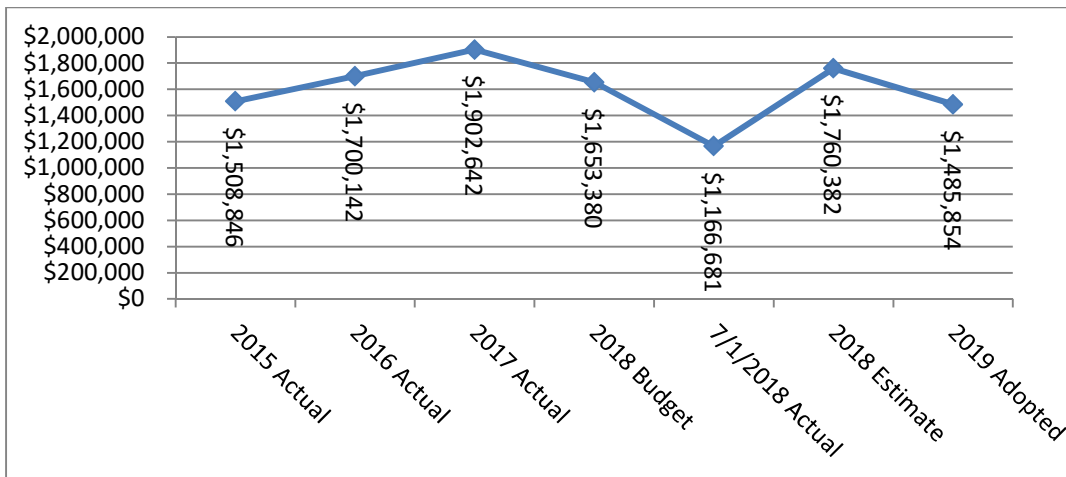
Insurance Division Description:

The Liability Insurance Fund accounts for claims filed against, and paid by the City under the City’s self-insured program. Claims are administered by the Risk Manager and the Cities and Villages Mutual Insurance Company (CVMIC). CVMIC provides liability insurance coverage to the cities and villages which make up the membership of the Wisconsin Municipal Insurance Commission. CVMIC is self-insured to \$2,000,000 for each insurance risk and has an outside insurance policy for losses from \$2,000,000 to \$10,000,000. Losses paid by CVMIC plus administrative expenses will be recovered through premiums to the participating pool of municipalities. The City’s share of such losses is approximately 3.72%.

The City was an original member of CVMIC and issued \$1,575,475 of debt to capitalize our share of the fund. Debt service is paid but principle and interest payments have been offset by premium refunds each year since the beginning. The debt was paid off in full on April 1, 2007.

The City pays an annual premium to the mutual for its general liability insurance, which provides coverage up to \$5,000,000 per occurrence, less the city’s retained liability. The city’s retained liability is limited to \$50,000 per occurrence and an annual aggregate limit of \$200,000. The Fund recovers its costs through premiums charged to the various departments of the City.

EXPENDITURES



14612035 MUNICIPAL INSURANCE

ACCOUNTS FOR: MUNICIPAL INSURANCE			2015	2016	2017	2018	2018	2018	2019	AMOUNT	PCT
			ACTUALS	ACTUALS	ACTUALS	BUDGET	YTD 7/1/2018	ESTIMATE	ADOPTED	CHANGE	CHANGE
DEPARTMENTAL EARNINGS											
14612035	4505	OP. INCOME	(\$1,390,375)	(\$1,545,435)	(\$1,474,616)	(\$1,478,380)	(\$735,503)	(\$1,478,380)	(\$1,310,854)	\$167,526	-11.33%
MISCELLANEOUS REVENUE											
14612035	4699	OTHER INC	(\$276,371)	(\$164,475)	(\$197,886)	(\$175,000)	(\$68,561)	(\$175,000)	(\$175,000)	\$0	0.00%
		OTHER INCOME-CLAIM									
14612035	469901	REIMB	(\$26,313)	(\$126,824)	(\$234,216)	\$0	(\$397,886)	(\$397,886)	\$0	\$0	0.00%
TOTAL REVENUES			(\$1,693,059)	(\$1,836,734)	(\$1,906,718)	(\$1,653,380)	(\$1,201,950)	(\$2,051,266)	(\$1,485,854)	\$167,526	-10.13%
PERSONNEL SERVICES											
14612035	5110	REG PERSNL	\$30,528	\$48,601	\$77,760	\$79,248	\$38,173	\$79,248	\$79,470	\$222	0.28%
14612035	511022	WAGE ADJUSTMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000	100.00%
14612035	5130	EXTRA PERSONNEL	\$5,945	\$4,464	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
14612035	5191	WIS RETIRE	\$4,240	\$11,589	\$10,060	\$5,549	\$2,717	\$5,549	\$5,540	(\$9)	-0.16%
14612035	5192	WORK COMP	\$912,212	\$986,031	\$868,918	\$847,779	\$423,850	\$847,700	\$658,607	(\$189,172)	-22.31%
14612035	519301	SOC SEC	\$1,893	\$2,871	\$4,713	\$4,704	\$2,330	\$4,704	\$4,729	\$25	0.53%
14612035	519302	MEDICARE	\$443	\$704	\$1,125	\$1,121	\$545	\$1,121	\$1,130	\$9	0.80%
14612035	5194	HOSP INS	\$21,616	\$12,299	\$23,658	\$24,724	\$13,012	\$24,724	\$26,480	\$1,756	7.10%
14612035	5195	LIFE INS	\$172	\$54	\$112	\$128	\$64	\$128	\$128	\$0	0.00%
CONTRACTUAL SERVICE											
14612035	5223	SCHOOL/SEM	\$0	\$1,566	\$59	\$2,000	\$0	\$1,000	\$2,000	\$0	0.00%
14612035	5225	PROF DUES	\$435	\$100	\$100	\$500	\$100	\$500	\$500	\$0	0.00%
14612035	5231	OFFICIAL NOTICES	\$147	\$0	\$159	\$0	\$35	\$35	\$0	\$0	0.00%
14612035	5232	DUPL/DRAFT	\$98	\$135	\$4,350	\$225	\$0	\$225	\$225	\$0	0.00%
		CONTRACTED SERV-									
14612035	5240	PROF	\$9,384	\$135,567	\$180,014	\$0	\$135,252	\$135,252	\$0	\$0	0.00%
14612035	5245	BAD DEBT	\$76	\$229	\$0	\$250	\$0	\$0	\$250	\$0	0.00%
14612035	5251	AUTO/TRAVL	\$226	\$789	\$1,336	\$1,000	\$0	\$1,000	\$1,000	\$0	0.00%
14612035	5254	LEGAL SERV	\$124,199	\$9,244	\$37,717	\$125,000	\$4,696	\$45,000	\$125,000	\$0	0.00%
14612035	5271	TEL-LOCAL	\$1,572	\$1,567	\$764	\$1,400	\$0	\$250	\$0	(\$1,400)	-100.00%
14612035	5273	CELLULAR PHONE	\$0	\$0	\$247	\$0	\$0	\$250	\$0	\$0	0.00%
14612035	5284	INS-FIRE	\$164,521	\$193,768	\$204,932	\$224,495	\$232,067	\$232,067	\$239,029	\$14,534	6.47%
14612035	5285	INS-FLEET	\$64,161	\$69,661	\$70,444	\$76,185	\$78,593	\$78,593	\$84,173	\$7,988	10.49%
14612035	5286	INS-LIAB	\$79,417	\$162,207	\$312,055	\$167,604	\$167,604	\$167,604	\$170,949	\$3,345	2.00%
14612035	5287	INSURCLAIM	\$51,269	\$22,647	\$67,857	\$50,000	\$31,729	\$63,458	\$50,000	\$0	0.00%
14612035	5289	INS-OTHER	\$35,805	\$35,205	\$36,117	\$41,068	\$35,837	\$71,674	\$34,244	(\$6,824)	-16.62%
MATERIALS & SUPPLIES											
14612035	5331	POSTAGE	\$191	\$78	\$109	\$250	\$78	\$250	\$250	\$0	0.00%
14612035	5332	OFFICE/COM	\$296	\$766	\$37	\$150	\$0	\$50	\$150	\$0	0.00%
TOTAL EXPENDITURES			\$1,508,846	\$1,700,142	\$1,902,642	\$1,653,380	\$1,166,681	\$1,760,382	\$1,485,854	(\$167,526)	-10.13%
NET TOTAL			(\$184,213)	(\$136,592)	(\$4,076)	\$0	(\$35,269)	(\$290,884)	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The Worker's Compensation estimated annual premium has gone down significantly for 2019. Worker's Compensation experience modification factor went from 1.21 to .98.

PERFORMANCE MEASURES

DEPARTMENT: FINANCE & ADMINISTRATIVE SERVICES

DIVISION: Risk Management

	<u>PROGRAM OBJECTIVES:</u>	<u>PERFORMANCE INDICATORS:</u>	<u>Goal(s)</u>	2015 Actual	2016 Actual	2017 Actual	2018 Target	2019 Target
WORKLOAD:	1. Reduce the number of City of Beloit motor vehicle collisions.	# of motor vehicle collisions	1	9	19	16	35	20
		Third party vehicle liability, Number of accidents: Marked police vehicles per 100,000 miles driven	2	3	6	6	6	3
		# of city owned or leased properties	1	N/A	715	750	759	759
		# of fleet vehicles	2	N/A	211	215	216	216
EFFICIENCY & EFFECTIVENESS:	2. Conduct hazard identification inspections of all City property to reduce the risk of workers' and citizens' injury.	Facility corrects 80% of recommendations within one week.	2	N/A	N/A	10%	25%	50%
		% of quarterly inspections of all City-owned or leased properties completed.	2	N/A	N/A	20%	30%	60%
		% of reports provided to inspected facility within two days.	2	N/A	N/A	50%	75%	80%
	3. Reduce lost work days due to workers compensation injuries/illnesses by 40%.	Workers compensation claims: Number	4	56	59	55	28	45
		Workers compensation, Number days lost to injury: All departments	4	363	253	5	0	0
		Number of lost work days totals by year per OSHA 300 log.	4	363	253	5	0	0
	4. Reduce workers compensation experience modification rate.	Issue new workers compensation policy and train Dept. Heads and employees. Building consistency through out the City. Manage all workers compensation claims.	2	1.18	1.19	1.21	1.22	0.98

CITY COUNCIL GOALS:

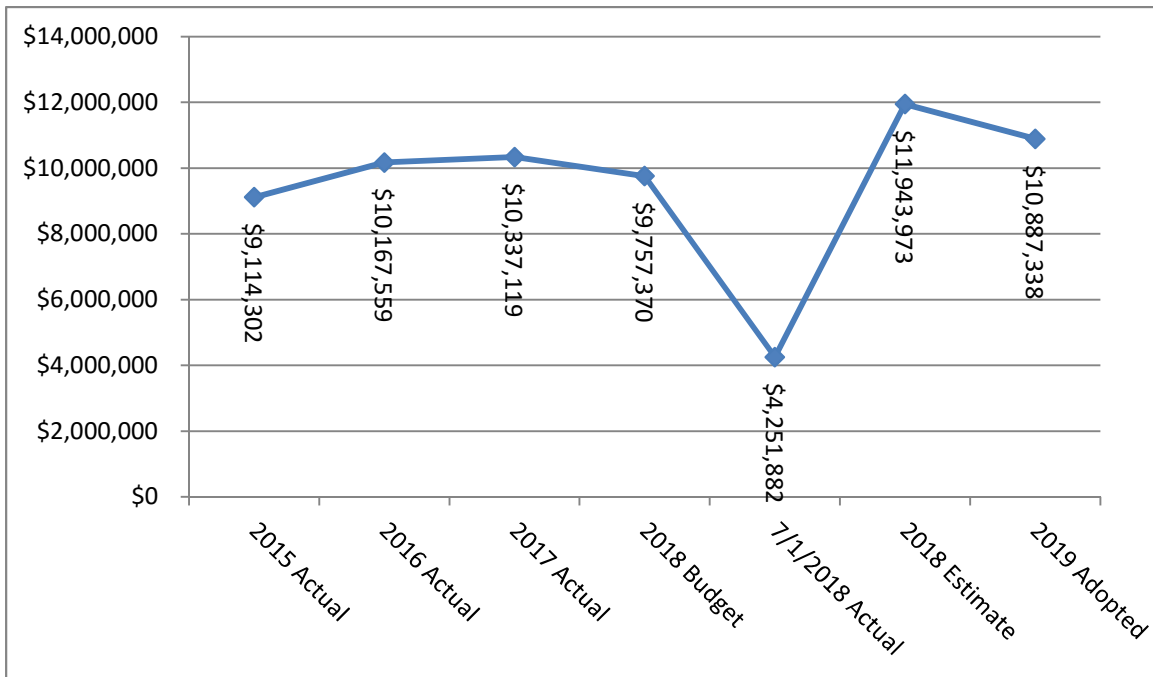
1. **Create and sustain safe and healthy neighborhoods.**
2. **Create and sustain a “high performing organization”** which means a sense of common purpose, constant improvement throughout the organization, tapping into employee talent and innovation, and recognizing leadership at all levels.
3. **Create and sustain economic and residential growth.**
4. **Create and sustain a high quality of life.**
5. **Create and sustain high quality infrastructure and connectivity;** including roads, bridges, streets, sidewalks, bike paths and fiber optics, as well as water, wastewater, storm water and solid waste services. Maintain city facilities and plan for future needs.
6. **Create and sustain a positive image, enhance communications and engage the community.**

INTERNAL SERVICE FUND

Health & Dental Fund Description:

The Health Insurance Fund is an Internal Service Fund that is used to account for all claims filed against, and paid by the City under the City’s self-insured program. Costs paid include dental claims, medical claims, prescription drugs, administration costs, and a stop loss policy. The City pays all of the premium costs for its regular full time and some part-time departmental employees as well as retirees of the police and fire departments. The rates are driven by experience or claims and the maintenance of a positive balance in the fund.

EXPENDITURES



15 & 16 HEALTH AND DENTAL INSURANCE

	2015 ACTUALS	2016 ACTUALS	2017 ACTUALS	2018 BUDGET	2018 YTD 7/1/2018	2018 ESTIMATE	2019 ADOPTED	AMOUNT CHANGE	PCT CHANGE
DEPARTMENTAL EARNINGS									
INSURANCE									
450505 REIMBURSEMENTS	(\$461,408)	(\$1,106,460)	(\$920,804)	(\$925,000)	(\$572,679)	(\$1,268,234)	(\$1,400,000)	(\$475,000)	51.35%
450506 DEPARTMENTAL CHARGES OPERATING INC - SELF-	(\$8,638,814)	(\$8,120,432)	(\$7,889,655)	(\$8,777,370)	(\$3,603,158)	(\$8,688,655)	(\$9,417,338)	(\$639,968)	7.29%
450507 PAYS	(\$45,772)	(\$63,896)	(\$41,404)	(\$55,000)	(\$30,625)	(\$63,571)	(\$70,000)	(\$15,000)	27.27%
TOTAL REVENUES	(\$9,145,994)	(\$9,290,788)	(\$8,851,863)	(\$9,757,370)	(\$4,206,463)	(\$10,020,460)	(\$10,887,338)	(\$1,129,968)	11.58%
PERSONNEL SERVICES									
5110 REG PERSNL	\$38,240	\$46,833	\$47,837	\$47,191	\$23,151	\$47,191	\$48,134	\$943	2.00%
5191 WIS RETIRE	(\$11)	(\$1,421)	\$7,618	\$3,162	\$1,551	\$3,162	\$3,153	(\$9)	-0.28%
5192 WORK COMP	\$0	\$80	\$125	\$119	\$60	\$119	\$92	(\$27)	-22.69%
519301 SOC SEC	\$2,371	\$2,809	\$2,823	\$2,788	\$1,332	\$2,788	\$2,769	(\$19)	-0.68%
519302 MEDICARE	\$554	\$657	\$660	\$652	\$312	\$652	\$648	(\$4)	-0.61%
5194 HOSP INS	\$19,537	\$22,532	\$22,532	\$23,546	\$12,393	\$23,546	\$25,219	\$1,673	7.11%
5195 LIFE INS	\$29	\$67	\$116	\$149	\$74	\$149	\$149	\$0	0.00%
CONTRACTUAL SERVICE									
5215 COMP/OFF M	\$0	\$0	\$0	\$500	\$0	\$0	\$0	(\$500)	-100.00%
5240 CONT-LABOR INSURANCE-	\$19,646	\$17,827	\$55,935	\$17,065	\$43,677	\$55,000	\$17,065	\$0	0.00%
5282 HOSP,SURGICAL,DENTAL	\$68,439	\$288,364	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
528201 HEALTH INS - CLAIMS	\$7,467,449	\$8,019,394	\$8,517,201	\$8,020,772	\$3,402,048	\$10,205,554	\$9,164,255	\$1,143,483	14.26%
528202 HEALTH INS - STOP LOSS	\$1,099,041	\$947,687	\$885,275	\$915,128	\$415,024	\$832,678	\$911,331	(\$3,797)	-0.41%
528203 HEALTH INS - ADMIN-1ST CHOICE	\$221,934	\$218,611	\$163,036	\$137,890	\$64,698	\$157,706	\$137,388	(\$502)	-0.36%
528204 HEALTH INS - MANAGED CARE	\$16,431	\$16,283	\$15,802	\$15,873	\$7,912	\$15,822	\$15,795	(\$78)	-0.49%
528205 HEALTH INS - MEDICARE REIMB	\$160,642	\$156,359	\$163,195	\$165,000	\$94,052	\$188,104	\$190,000	\$25,000	15.15%
528206 DENTAL CLAIMS	\$0	\$431,477	\$454,965	\$407,535	\$185,599	\$411,502	\$371,340	(\$36,195)	100.00%
TOTAL EXPENDITURES	\$9,114,302	\$10,167,559	\$10,337,119	\$9,757,370	\$4,251,882	\$11,943,973	\$10,887,338	\$1,129,968	11.58%
NET TOTAL	(\$31,692)	\$876,771	\$1,485,256	\$0	\$45,420	\$1,923,513	\$0	\$0	0.00%

BUDGET MODIFICATIONS: The 2019 rate schedule for PPO plan members. Single \$917/mo - \$10,999/yr & Family \$2,272/mo - \$27,264/yr
An employee premium contribution of 7.5% will begin January 1, 2019. The total premium contribution for single coverage is \$825 and family coverage is \$2,045.

GLOSSARY OF BUDGET TERMS

Accrual Basis: The basis of accounting under which transactions are recognized when they occur, regardless of the timing of estimated cash flows.

Ad Valorem Taxes: Property taxes which are levied on real and personal property according to the property's valuation and the tax rate.

Appropriation: Legal authorization by the City Council to make expenditures and to incur obligations for a specific purpose.

Assessed Valuation: The valuation set upon real estate and certain personal property by the Assessor as a basis for levying property taxes.

Asset: Resources owned or held by a government which have monetary value.

Attrition: A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

Authorized Positions: Employee positions, which are authorized in the adopted budget, to be filled during the year.

Balanced Budget: A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

Baseline Budget: The Baseline Budget is the budget requests submitted by departments that represent the cost of providing existing levels of services in the following year's budget.

Bond or Note: A written promise to pay a specific sum of money, called face value or principal amount, at a specified date or dates in the future, called the maturity dates, together with a periodic interest rate.

Budget: The financial plan for the operation of a program or organization which includes estimated or proposed expenditures for a given period and the proposed means of financing those expenditures.

Budget Message: A general outline of the budget which includes comments regarding the government's experience during the past period, its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Budgetary Basis: This refers to the basis of accounting used to estimate financing sources and uses in the budget.

Calendar Year: A twelve month period (January - December) to which an annual operating budget applies.

Capital Assets: Assets of significant value and having a useful life of several years.

Capital Improvement Budget (CIB): Authorization by the City Council to undertake selected capital improvement project as outlined in the CIP for the coming year.

Capital Improvement Program (CIP): An annually updated 6-year plan or schedule of projected expenditures for public facilities and improvements which includes estimated project costs, sources of funds and timing of work over a six-year period.

Capital Outlay: Fixed assets which have a value of \$1,000 or more and have a useful economic lifetime of more than one year.

Capital Project: Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

Cash Basis: A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Community Based Organizations (CBO): Non-profit organizations that undertake services that provide a benefit to a segment of the local community.

Community Development Block Grant (CDBG): CDBG provides eligible metropolitan cities and urban counties (called "entitlement with annual direct grants that they can use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.

GLOSSARY OF BUDGET TERMS

Community Service Officers (CSO): Un-sworn Officers in the Police Department that perform limited police duties such as parking enforcement.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Services other than employee services such as contractual arrangements and consultant services which may be required by the City.

Cost-of-Living Adjustment (COLA): An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service Fund: A fund established to account for the accumulation of resources for and the payment of general long term debt, principal, and interest.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Depreciation: That portion of the cost of a capital asset that is charged as an expense during a period. This is a process of estimating and recording the lost usefulness, expired useful life, or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the loss of usefulness of a fixed asset is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Encumbrance: The commitment of appropriated funds to purchase an item or service.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that the cost of providing goods and services to the general public on a continuing basis be financed or recovered through user charges.

Equalized value: Equalized value is the market value of all taxable property within the municipality as determined by the State of Wisconsin.

Equipment Replacement Fund: A separate Internal Service Fund of the City used to accumulate resources for the replacement of rolling stock owned by the City with a value of more than \$10,000 and a useful life of greater than 8 years.

Expenditure Restraint Program (Payments): An incentive program instituted by the State whereby a local government receives a grant if it keeps expense increases below the rate of inflation plus the value of new property tax growth.

Expenditures: The cost of goods received or services rendered for the City.

Fiduciary Funds: These are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs.

Financial Policy: The City's policy with respect to taxes, spending and debt management as they relate to government services programs, and capital investments.

Fixed Assets: assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fringe (or Employee) Benefits: Benefits paid by the City for social security, retirement, group health, life and dental insurance. It also includes costs for worker's compensation and unemployment.

Full Time Equivalent Position (FTE): A position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a part time typist working for 20 hours per week would be equivalent to .5 of a full time position.

Fund: The fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equity or balances and changes therein which are segregated for the purpose of carrying out specific activities or obtaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance: Funds remaining after the application of available revenues and resources to support expenditures for the fund.

General Fund: A fund used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bonds: Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GLOSSARY OF BUDGET TERMS

General Obligation Corporate Purpose Bonds: Borrowing for any project for a public purpose or refunding any municipal obligation, including interest on them. Source of repayment is a direct, annual, irrepealable tax. Maximum term is 20 years from the date of the obligation.

General Obligation Promissory Note: Borrowing for any public purpose, including but not limited to paying any general or current municipal expense, and refunding any municipal obligation, including interest on them. Source of repayment is a direct, annual, irrepealable tax. Maximum term is 10 years from the date of the obligation.

Geographic Information Systems (GIS): Text and mapping information connected through a database located on a server.

Goal: Broad statement of desired results for the city, department, and/or activity relating to the quality of services to be provided to the citizens of the City.

Governmental Funds: These include general, special revenue, capital project, and debt service. They measure how government is doing in the short term and often in comparison to the budget. The city maintains 25 individual governmental funds.

Grants: A contribution by a government or other organization to support a particular function.

Interfund Transfers: The movement of monies between funds of the same governmental entity.

Intergovernmental Aids/Grants: Revenues from other governments, primarily in the form of Federal and State Grants, but may also be payments from other local governments.

Internal Service Fund: A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost/reimbursement basis.

Kettl Commission: A commission convened by former Governor Thompson to explore alternative methods of the State financial support to local government services.

Level of Service: Generally used to define the existing or current services, programs, and facilities provided by the government for its citizens. Level of service of any given activity may be increased, decreased, or remain the same depending upon the needs, alternatives, and available resources.

Levy: To impose taxes for the support of government activities.

Long-term Debt: Debt with a maturity of more than one year after the date of issuance.

Materials and Supplies: Supplies required by the municipality in order to perform the services to its citizens.

Mill: The property tax rate which is based on the valuation of property.

Objectives: Specific measurable achievements that an activity seeks to accomplish within a given time frame which are directed to a particular goal. An objective should be stated in terms of results, not processes or activities.

Operating Budget: The budget that results from normal operations of City services.

Ordinance: A formal legislative enactment by the governing body of a municipality.

GLOSSARY OF BUDGET TERMS

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measure: Data collected to determine how effective or efficient a program is in achieving its objectives.

Personnel Services: Expenditures for salaries, wages, and related employee benefits for persons employed by the municipality.

Prior Service (Pension) Liability: A pension, or retirement liability created when the State Legislature enhanced retirement benefits for existing employees based on their prior years of service. The liability is owed to the Wisconsin Retirement System.

Prior-Year Encumbrances: Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved.

Program: Particular and primary part of a function of governments. A program encompasses associated activities directed toward the attainment of established program objectives.

Program Revenue: Revenues earned by a program, including fees for services, license and permit fees and fines.

Proprietary Funds: These are used to report the same functions presented as business-like activities in the government-wide financial statements. Proprietary funds are reported using the full accrual basis of accounting method. The City's business-type funds are the same as the business-type activities reported in the government-wide statements but provide more detail and additional information, such as cash flows.

Recommended Budget: The Recommended Budget is the budget submitted by the City Manager to the Council that incorporates any recommendations for changes in levels of services.

Reserve: An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution: An order of a legislative body requiring less legal formality than an ordinance; additionally, it has less legal status.

Revenue: Income received by the City to support the government program of services to the citizens. Income includes such items as State aids, property tax, fees, user charges, grants and fines.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund: Funds used to account for proceeds of specific revenue sources that are legally restricted to expenditures for a specific purposes.

State Shared Revenue: An appropriation from the State's income and sales tax revenue to local communities for the propose of equalizing property tax rates throughout Wisconsin.

State Trust Fund Loan: Loans to towns, villages, cities and counties for the purpose of financing projects for a public purpose permitted by the Board of Commissioners of Public Lands. Source of repayment is a direct, annual, irrepealable tax. Maximum term is not to exceed 20 years.

Tax Base: The value of all real and personal property the City appropriates its tax levy to.

Tax Incremental Finance District (TID or TIF): An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The districts captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

GLOSSARY OF BUDGET TERMS

Tax Levy: The amount of money generated by taxes imposed against property by a taxing body to support government's activities.

Taxable Valuations: Valuations set upon real estate or other property by a government as the basis for levying taxes.

Taxes: Compulsory charges levied by government for the purpose of financing services performed for the common benefit. This does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

Transfers In/Out: Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

Unreserved Fund Balance: the portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charge: The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Utility Revenue Bond: a bond issued to finance the construction of public utility services.

GLOSSARY OF ACRONYMS

AARP	American Association of Retired Persons.
ABLCC	Alcohol Beverage License Control Committee.
ACH	Automated Clearing House.
ADA	Americans with Disabilities Act.
ADAAA	Americans with Disabilities Act Amendments Act.
AD & D	Accidental Death & Dismemberment.
ALS	Automated Library System.
AMR	Automated Meter Reading.
APT US & C	Association of Public Treasurers of the United States and Canada.
APWA	American Public Works Association.
ARRA	American Recovery & Reinvestment Act.
ART	Assessment & Recruitment Team.
ATF	Bureau of Alcohol, Tobacco, Firearms and Explosives.
AVL	Automatic Vehicle Location.
BACTV	Beloit Access Cable tv.
BEDC	Beloit Economic Development Corporation: A 503C corporation chartered to stimulate the Beloit economy and retain existing businesses.
BFAI	Beloit Fine Arts Incubator.
BFD	Beloit Fire Department.
BHA	Beloit Housing Authority: A local Authority created under Federal fiat dedicated to affordable housing for City of Beloit Residents.
BIA	Bureau of Indian Affairs.
BID	Business Improvement District: A special assessment district of contiguous parcels commercial properties created by a petition for the purposes of development, redevelopment, maintenance, operation and promotion of a business improvement district.
BIFF	Beloit International Film Festival.
BMHS	Beloit Memorial High School.
BOD	Bio-chemical Oxygen Demand.
BOR	Board of Review.
BPL	Beloit Public Library.
BPPA	Beloit Police Patrol Association: A local police union.
BPSA	Beloit Police Supervisors Association: A local police supervisor union.
BRE	Business Retention & Expansion.
BTS	Beloit Transit System.
BYHA	Beloit Youth Hockey Association.

GLOSSARY OF ACRONYMS

CAFR	Comprehensive Annual Financial Report.
CALEA	Commission of Accreditation for Law Enforcement Agencies.
CAMA	Computer Assisted Mass Appraisal.
CAPER	Consolidated Annual Performance & Evaluation Report.
CASL	Casual: A seasonal worker.
CBO	Community Based Organizations: Non-profit organizations that undertake services that provide a benefit to a segment of the local community.
CBRNE	Chemical, Biological, Radiological, Nuclear, Explosive.
CC-EMPT	Critical Care Emergency Transport Program.
CCR	Consumer Confidence Report.
CDA	Community Development Authority: The CDA was created under Section 66.40 of the Wisconsin State Statutes to carry out blight elimination, slum clearance, urban renewal, and housing projects.
CDBG	Community Development Block Grant: CDBG provides eligible metropolitan cities and urban counties (called "entitlement communities") with annual direct grants that they can use to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low- and moderate-income persons.
CDZ	Community Development Zones.
CFP	Consolidated Funding Program.
CFS	Calls for Service.
CHP	Community Health Paramedic.
CHDO	Community Housing Development Organization.
CIB	Capital Improvement Budget: Authorization by the City Council to undertake selected capital improvement project as outlined in the CIP for the coming year.
CIP	Capital Improvement Program: An annually updated 6-year plan or schedule of projected expenditures for public facilities and improvements which includes estimated project costs, sources of funds and timing of work over a six-year period.
CIPP	Cured-in-place-pipe.
CJIS	Criminal Justice Information Services.
CMAR	Compliance Monitoring Annual Report.
CMOM	Capacity Management Operations & Maintenance Requirements.
CMOP	Cemeteries Maintenance Operating Plan.
CNG	Compressed Natural Gas.
COD	Chemical Oxygen Demand.
COLA	Cost of Living Allowance.
COPS	Community Oriented Policing Services.
CPAT	Candidate Physical Ability Test.
CPFA	Certified Public Finance Administrator.
CSO	Community Service Officers: Un-sworn Officers in the Police Department that perform limited police duties such as parking enforcement.

GLOSSARY OF ACRONYMS

CVMIC	Cities and Villages Mutual Insurance Company.
CWFP	Clean Water Fund Program.
CWFL	Clean Water Fund Loan.
DATCP	Department of Agriculture, Trade and Consumer Protection.
DBA	Downtown Beloit Association: Operating under Section 66.1109 of the Wisconsin State Statutes for the purpose of revitalize the business center section of Beloit, the Association levies a special assessment to beautify and promote customer consideration of shopping in the downtown.
DHL	Diggers Hotline Locating.
DNR	Department of Natural Resources.
DOE	Department of Energy.
DOR	Department of Revenue.
DOT	Department of Transportation.
DOZ	Gateway Development Opportunity Zone.
DPW	Department of Public Works.
DVR	Digital Video Recorder.
EAB	Emerald Ash Borer.
EAC	Election Assistance Commission.
EAV	Equalized Assessed Value.
EDA	Economic Development Association.
EDMR	Electronic Discharge Monitoring Reports.
EECBG	Energy Efficiency & Conservation Block Grant.
EEOC	Equal Employment Opportunity Commission.
EF	Enterprise Fund.
ELL	English Language Learner.
EMAC	Emergency Management Assistance Compact.
EMS	Emergency Medical Staff.
EMT	Emergency Medical Transportation.
EOC	Emergency Operations Center.
EOHRC	Equal Opportunity & Human Relations Commission.
EPA	Environmental Protection Agency.
EPDM	Extremely durable synthetic rubber roofing.
FABL	Friends at Beloit Library.
FBI	Federal Bureau of Investigation.
FCC	Federal Communications Commission.

GLOSSARY OF ACRONYMS

FEMA	Federal Emergency Management Agency.
FLSA	Fair Labor Standards Act.
FOE	Focus on Energy.
FSS	Family Self Sufficiency.
FTA	Federal Transit Administration.
FTC	Federal Trade Commission.
FTE	Full Time Equivalent Position: A position converted to the decimal equivalent of a full time position based on 2,080 hours per year. For example, a part time typist working for 20 hours per week would be equivalent to .5 of a full time position.
GAAFR	Governmental Accounting, Auditing, and Financial Reporting
GAAP	Generally Accepted Accounting Principals.
GAB	Government Accountability Board.
GASB	Governmental Accounting Standards Board.
GBEDC	Greater Beloit Economic Development Corporation.
GED	General Education Development.
GF	General Fund.
GFOA	Government Finance Officers Association.
GIS	Geographic Information Systems: A database and mapping system that provides information on infrastructure assets, city mapping including lot and building information, and will allow the city to due enhanced demographic mapping.
GMOP	Golf Course Maintenance Operating Plan.
GPM	Gallons per Minute.
GPS	Global Positioning System.
GVS	Global Valuation System.
HAT	Hazardous Awareness Team.
HAVA	Help America Vote.
HCP	Hendrick's Commercial Properties.
HGL	Hydraulic Grade Line.
HHO	Hydrogen Generators
HOME	Department of Housing and Urban Development Investment Partnerships Program.
HSEEP	Homeland Security Exercise and Evaluation Program.
HUD	United States Department of Housing and Urban Development: A cabinet level agency of the Federal Government created in 1965 with the Department of Housing and Urban Development Act dedicated to affordable housing for every American and economic development of distressed neighborhoods.
IAAI	International Association of Arson Investigators.
IAAO	International Association of Assessing Officers.
IACP	International Association of Chiefs of Police.

GLOSSARY OF ACRONYMS

IBIRS	Integrated Ballistics Identification System.
ICMA	(International City/County Management Association)
ICSC	International Council of Shopping Centers.
IDIS	Integrated Disbursement & Information System.
IDOT	Illinois Department of Transportation.
I&I	Inflow and Infiltration.
IIMC	International Institute of Municipal Clerks.
IMT	Incident Management Team.
ISF	Internal Service Fund.
ISO	Insurance Services Organization.
JAMPO	Janesville Metropolitan Planning Organization.
JIB	Horizontal Beam.
LCP	Local Control Panel.
LED	Light emitting diode.
LEED	Leadership in Energy and Environmental Design.
LHC	Lead Hazard Control.
LIBR	2537 for library employees.
LINAC	Linear Particle Accelerator.
LLC	Limited Liability Company.
LPO	Leadership in Police Organizations.
LRIP	Local Road Improvement Program.
LRMS	Law Records Management Systems.
LRP	Loan Repayment Program.
LSTA	Library Services and Technology Act.
LTFP	Long-Term Financial Plan.
L&U	Lost and Unaccounted.
LWFC	Land & Water Conservation Fund.
MABAS	Mutual Aid Box Alarm System
MADREP	Madison Based 8 County Regional Economic Development Organization.
MCL	Maximum Contamination Level.
MDC	Mobile Data Computer
MEPP	Master Exercise Practitioner Program.
MGD	Million Gallons Per Day.

GLOSSARY OF ACRONYMS

MiLB	Minor League Baseball.
MLG	Mooney Lasage Group.
MLS	Multiple Listing Service.
MOU	Memo of Understanding
MPO	Metropolitan Planning Program.
MSD	Metropolitan Sewage District.
MTAW	Municipal Treasurers Association of Wisconsin.
MVARS	Mobile Video Recording Devices.
NDI	Neighborhood Development Initiative.
NFPA	National Fire Protection Association.
NHS	Neighborhood Housing Services.
NIBINS	National Integrated Ballistics Information Network.
NILS	Neighborhood Initiatives & Leisure Services: A department of the City responsible for planning, building code enforcement, and recreation programs.
NIMS	National Incident Management System.
NOC	Network Operations Center.
NON	Non-Union: Exempt Employees.
NPDES	National Pollutant Discharge Elimination System.
NRSA	Neighborhood Revitalization Strategy Area.
NSP	Neighborhood Stabilization Program.
NULI	Non-Union library: Exempt library employees.
OJA	Office of Justice Assistance.
O & M	Operations and Maintenance.
OSHA	Occupational Safety & Health Administration.
OWI	Operating While Intoxicated.
PASER	Pavement Surface Evaluation and Rating.
PBM	Pharmacy Benefit Manager.
PC	Perpetual Care.
PCB	Polychlorinated Biphenyls.
PCS	Process Control Systems.
PEG	Public, educational and government channels.
PFC	Police & Fire Commission.
PIF	Paid in full.
PILOT	Payment in lieu of Taxes.

GLOSSARY OF ACRONYMS

PIO	Public Information Officer.
PMOP	Parks Maintenance & Operations Plan.
POROS	Parks & Recreation Open Space Plan.
POS	Point of Sale.
POTW	Publicly Owned Treatment Works.
PPD	Pounds Per Day.
PPO	Program Purpose, Objectives and Performance Indicators: Objectives set for the budget year that highlight the reason for the program's existence and measurable performance indicators.
PRV	Pressure Reducing Valve.
PSA	Public Service Announcement.
PSC	Public Service Commission.
PSCW	Public Service Commission Wisconsin.
RCEDC	Rock County Economic Development Corporation.
RCEM	Rock County Emergency Management.
REI	Recycling Efficiency Incentive.
RFI	Request for Information.
RFP	Request For Proposal.
RMAP	Rockford Metropolitan Agency for Planning.
RMOP	Rotary Center Maintenance & Operations Plan.
RMTD	Regional Mass Transit District.
ROI	Return on Investment.
ROW	Right-Of-Way.
RSP	Resident Support Program.
RSVP	Rock County Senior Volunteer Program.
SAFER	Staffing for Adequate Fire & Emergency Response Grant.
SAN	Storage Area Network.
SAS	Statement of Auditing Standards.
SCADA	Supervisory Control and Data Acquisition.
SCBA	Self Contained Breathing Apparatus.
SCTEA	Stateline Career & Technical Education Academy.
SCPP	Spill Control Prevention Plans.
SDC	State Debt Collection.
SDWA	Safe Drinking Water Act.
SFU	Single Family Unit.

GLOSSARY OF ACRONYMS

SIU	Significant Industrial User.
SLAMM	Source Loading and Management Model.
SLANT	State Line Area Narcotics Team: A consortium of local police and sheriff departments exchanging personnel for narcotics related investigations.
SLATS	State Line Area Transportation Study.
SMTD	Stateline Mass Transit District.
SOE	School of Engineering.
SOP	Standard Operating Procedure.
SRF	Special Revenue Fund.
SRO	School Resource Officer.
SSO	Compliance Monitoring Annual Report.
SVRS	Statewide Voter Registration System.
SWOT	Strengths, Weaknesses, Opportunities, and Threats.
TAZ	Traffic Analysis Zones.
TDP	Transit Department Plan.
TEA	Transportation Economic Assistance.
TEACH	Technology for Educational Achievement.
TEMS	Tactical Emergency Medical Service.
TDP	Transit Development Plan.
TID or TIF	Tax Incremental Finance District: An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The districts captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.
TIP	Transportation Improvement Program.
TIPSS	Titan Public Safety Solution.
TMDL	Total Maximum Daily Load.
TOD	Total Oxygen Demand.
TPA	Third Party Administrator.
TRIP	Tax Refund Interception Program.
TRT	Technical Rescue Team.
UCR	Uniform Crime Reporting.
UPS	Uninterruptable Power Supply.
TSS	Total Suspended Solids.
USPAP	Department of Revenue Uniform Standards of Professional Appraisal Practice.
VCIT	Violent Crime Interdiction Team.

GLOSSARY OF ACRONYMS

VEBA	Voluntary Employee Beneficiary Association.
VFD	Variable Frequency Drive.
VMVCT	Vision, Mission, Values and Communications Team.
VPN	Virtual Private Network.
WAN	Wide Area Network.
WAPP	Wisconsin Association of Public Purchasers.
WCMC	Wisconsin Certified Municipal Clerk.
WDATCP	Wisconsin Department of Agriculture Trade and Consumer Protection.
WDNR	Wisconsin Department of Natural Resources.
WEDA	Wisconsin Economic Development Association.
WHEDA	Wisconsin Housing and Economic Development Authority.
WILEAG	Wisconsin Law Enforcement Accreditation Group.
WISDOT	Wisconsin Department of Transportation.
WMCA	Wisconsin Municipal Clerks Association.
WOW	Working on Wellness.
WPCF	Water Pollution Control Facility: A new name for a sewage treatment plant.
WPDES	Wastewater Wisconsin Pollution Discharge Elimination System.
WPRA	Wisconsin Park & Recreation Association.
WRS	Wisconsin Retirement System: The State of Wisconsin's public sector's employee pension fund run by the State.
WSLH	Wisconsin State Lab of Hygiene.
WTRIP	Wisconsin Tax Refund Interception Program.
YTD	Year to Date.